

List of Projects Involved With : From Early Study and Development Phases into Execution and Close-out											
Projects /Studies / Cases	BD	Work Performed: During Project Lifecycle				Worked with Project: Delivery/Execution Strategy				Other Arrangements	
	Business Development	Project Study PFS, FS (FEL1 - 3)	Execution Phase	Construction Phase	Claims Mgmt. and Dispute resolution	EPCM	EPC / LSTK	FIDIC	Other	JV	Program Mgmt and Multi-Projects
Iron Ore, Aluminum, M&M and Minerals Processing:											
Mont Wright Iron Ore Expansion Project - Arcelor Mittal, Quebec, Canada.					✓						
Adriana Lac Oteluk Iron Ore Project, Norther Quebec, Canada	✓	✓									
Ma'aden, Ras Al-Khair Aluminium Smelter Project – Saudi Arabia		✓	✓	✓		✓					✓
RIO-Tinto ALCAN, Kitimat Aluminium Smelter Project – BC, Canada		✓	✓	✓		✓					
RIO-Tinto/Iron Ore Company of Canada – Capacity Expansion Program	✓	✓		✓		✓					✓
Alderon Iron Ore Project, NF, Canada	✓	✓									
RIO-Tinto ALCAN, Coega Aluminium Smelter Project – South Africa		✓	✓			✓					
Kabata Alumina Refinery, Guinea	✓	✓									
Algeria Aluminium Smelter Project (*) - Algeria	✓	✓							✓		
Qatalum Project, Aluminum smelter development in Qatar	✓	✓					✓			✓	✓
United States Steel Inc. - USS, Pittsburgh, PA		✓	✓				✓				
Delta Aluminium Limited – Aluminum smelter (*) development in Libya	✓	✓							✓		
EMAL (Emirates Aluminium) Smelter Project(*) Abu-Dhabi, UAE		✓	✓	✓		✓					
Pentlandite project, CCR Refinery, Montreal, Canada - Falcon Bridge Ltd			✓				✓				
(*) Including Power Plant											
Industrial Projects: Process / Oil & Gas, Petrochemical:											
Kuwait Oil Company, Mina Al Ahmadi, Expansion to Refineries GC27	✓	✓	✓				✓	✓		✓	
Project Cooling Plants Phase I and II (US\$90M), Tabreed Cooling, UAE	✓	✓	✓				✓	✓		✓	✓
General Motors, Plant Modernization, New Paint Shop, Quebec Canada				✓	✓				✓		
Flu Gas Desulphurization FGD Project (Petrochemical) - NB, Canada				✓	✓		✓				
Paper Machine No. 7 Project (Cdn 50M), Domtar, Windsor, Quebec, Ca		✓	✓				✓				
Miramichi OSB Mill - Mechanical Contract Process Plant, NB, Canada				✓	✓		✓				
P.T. Kiani Pulp Mill -Commonwealth Pacific - Indonesia					✓	✓					
Magnesium Plant - Beacancours, Canada			✓						✓		
Noranda Acid Plant (Chemical), Chemetics Inc. Ont. Canada					✓				✓		
Isobiuthelene Plant (Petrochemical) - Acres Davy McKee - Ont. Canada					✓				✓		
Energy and Power Generation:											
SPP Gulf Power Project 1200MW – Libya	✓						✓				
Dier El-Zor 800MW Combined Cycle Project – Syria	✓						✓				
Sarir Plant 180MW Cogeneration – Libya	✓	✓					✓				
Cardinal Co-Generation Project - AGRA NEICO/STATE JV Toronto, Can.				✓	✓		✓			✓	
Babylon Resource Recovery Plant, Long Island NY, J. A. Jones Constr.				✓	✓		✓				
Point Aconi Power Project - Jones Power (J. A. Jones Inc.) NB, Canada				✓	✓	✓					
York Recovery Facility (Jones Power) NY, USA				✓	✓		✓				
Utilities and Hydropower Generation:											
Bell Western Build Project (US 80M), Nortel Networks, Edmonton, Vancouver and Calgary				✓	✓		✓				✓
Societe d'Energie De La Baie James – Hydropower Projects, Montreal - La Grand 1 (LA1), Brisay, LG1, Lafarge 2, Lake Robertson and RDP, 6 Hydro-Elec Power Projects- Estimates averaging Can.\$160M each - Quebec Canada		✓					✓				
Manitoba Hydro – Herbert Lake – Elbow Lake Const. 230 kv Transm Line			✓		✓	✓	✓				
Hydro Quebec - Centre Beauharnois Plant - Hydro Power Retrofit Project,		✓					✓				
Sainte-Marguerite Plant-Constr. du Barrage, Hydro power, Canada		✓					✓				
Infrastructures: Heavy Civil – Airports & Transportation:											
NB Dept. of Transport, 100km Design-Build-Operate Highway, Canada	✓	✓	✓	✓				✓			
Amtrak – Northend Electrification Project - Old Saybrook, CT, US				✓	✓		✓				
Aircraft Maint. Hangar - Fort Hood, TX, Project Manager: U.S.			✓				✓				
Terminal II Airport - Toronto, Canada			✓				✓				
Schuylkill Expressway - Philadelphia, PA. USA				✓	✓		✓			✓	
Harbour Front Light Rail Transit - Torno Inc. Toronto Canada					✓		✓				
Cochrane Bridge - Harbert Construction International, Alabama, USA					✓		✓				
Robert C. Byrd Dam, Roller Gates installation - Noell Inc., WV, USA					✓		✓				
Infrastructures: Water Supply, Water Treatment and Waste Water Treatment:											
Bourj Hammoud, WWTreatment Plant and Land Reclamation, Beirut,	✓	✓						✓		✓	
Ghadames Water Supply Project (US \$1.8B) GMRA, Tripoli, Libya	✓	✓					✓				
SAA Water Supply and Water Treatment – Alger, Algeria				✓	✓		✓				
PCCP repairs The Great Man Made River Authority, Benghazi, Libya	✓	✓					✓				
Commercial / Institutional / Health Care / Residential:											
Scotia Plaza High rise tower - PCL Construction Ltd. Toronto, Canada				✓	✓	✓					
Prince George Hotel, Sydney NS. George A. Fuller Co. Ltd. Canada				✓	✓	✓					
Hynes Convention Center, Boston, Mass. / Boston Mass. USA				✓	✓		✓			✓	
Sunlife Building - Building renovation and modifications - Montreal				✓	✓		✓				
Ennisclare Office Center – Toronto, Ontario				✓	✓	✓					
Kingston penitentiary, Public Works Canada - Government Services		✓	✓				✓				
Al-Nabet Shopping Center, Khamis Moushait, Saudi Arabia		✓	✓				✓				
Saudi National Bank – Abha, Saudi Arabia		✓	✓	✓			✓				
ICARDA, World Bank – Infrastructures and building complex, Syria		✓	✓	✓			✓				
Journey's End Motel - Toronto, Canada		✓	✓				✓				
The New grace Maternity Hospital, - Erskine Building Ltd., GC Halifax, NS, Canada Valley Regional Hospital, - Department of Supply and Services, Kentville NS, Canada				✓	✓	✓					
Miramichi Regional Hospital, - Maxim Construction Ltd. NB, Canada				✓	✓		✓				