

8077 Summer Bay Court,  
Jacksonville, Florida 32256-3937,  
September 24, 2016

Attention: Robert W. Luke,

Witt/Kieffer,

35 Corporate Drive, Suite 290, Burlington, MA 01803-4154

Dear Search Consultant:

I completed my 2012-2016 contract with the American University in the Emirates on June 30, 2016, and refocused my energies upon my international consultancy company, ActiVision Inc. (<http://www.activisioninc.com>) which has been registered in the State of Florida for almost a decade, and which is currently working to build a clientele among interested universities.

Following a review of the Florida Gulf Coast University Leadership Profile that you sent me, including the articulated opportunities and expectations for leadership, together with the professional characteristics and personal qualities expected of the next President, I developed a measure of personal interest.

I have watched Florida Gulf Coast University grow from its inception in 1997, when I was the Vice Provost for International Education at Florida International University, setting off to begin my memorable 1997-1998 year as a selected Fellow of the American Council on Education. FGCU has accumulated a truly impressive achievement record, since those early days.

My own accomplishment record is detailed in the attached curriculum vitae, which clearly indicates a substantial fit with the expectations for the new FGCU President. Thank you for your attention, and for your acknowledgment of my letter of interest, as well as my curriculum vitae.

With kind regards,

