

Gregory C. Mosier
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Presidential Search Committee
Florida Gulf Coast University

Dear Search Committee Members:

I am delighted to provide this letter and my attached CV to support my nomination to the position of President at Florida Gulf Coast University. My experience at two major state flagship universities makes me uniquely qualified to serve Florida Gulf Coast as it embraces the opportunities created by the 21st century challenges to American higher education. In addition to my experience, my philosophy about the role of modern higher education aligns with the vision and expectations of excellence at Florida Gulf Coast University. As many of my accomplishments are highlighted in my CV, I will explain my leadership and management philosophy in this letter.

My vision for the University is to enhance its position as a mainstay of learning and discovery for the people it serves. The strategic plan at Florida Gulf Coast University that includes pillars of academic excellence, entrepreneurship, health sciences and emerging preeminence represents examples of programs and activities that I have had experience in during my career. Examples including establishment of honors program, creation of entrepreneurship program, collaborating in the design of a health care administration graduate degree and success in student recruitment and retention are all detailed in my CV.

As part of higher education's instructional mission, I have had many opportunities to exhibit my commitment to student success as a cornerstone of university engagement. Recognition for my teaching, student activity support and administrative support of student success are prominent in my experience. Because of that commitment and the positions I have held, I have had the opportunity to participate in enrollment initiatives at major universities with a high degree of success. I have a strong commitment to enhancing academic opportunities for all students. Examples of my success includes experience in the creation of student engagement programs; distance learning programs; work at

branch campuses; recruiting initiatives for a diverse student body and scholarship development.

A major goal I hold for all those in higher education is to become better advocates about the critical function we serve in the 21st century. I have had experience leading an organization utilizing the skills, knowledge and acumen required for this position. As detailed in my CV, I am a well-regarded throughout the State of Nevada and nation as an advocate, representative and leader for my current university. In my outreach activities I have shown a commitment to creating global perspectives among students, faculty and staff. University activities are now statewide, nationwide and worldwide in scope. Representing that aspect of the university to our various publics is important to me. As an advocate for higher education, fundraising and development becomes an essential practice. I am pleased to have many successes in fundraising for things including endowments for professors, students and programs as well as for capital improvements and expendable funds.

My academic experience is represented by a breadth of activities and positions that are part of a modern comprehensive university. They include now my ninth year in administration at the University of Nevada as well as previous years at Oklahoma State University. Appointments that represent my understanding of the breadth of activities in a modern research university also include positions as an associate dean, accreditation activities, chair of athletic council, creation of a prominent honors program, innovation in graduate and undergraduate program development, collaborative programming across disciplines and colleges, and distance learning initiatives. All these activities are detailed in my CV.

One of the vital characteristics of a President is a strong commitment to shared governance, appropriate policies and procedures and due process. My experience in the academy, business, law and administration is what makes me embrace these administrative requirements as the foundation of fairness. In my education and experience I have gained the knowledge and ability to assist others in working within those expectations to further institutional goals as well as their own.

During my career, first at Oklahoma State University, and now at the University of Nevada, I have maintained a balance of scholarship that represent the commitment to the three part mission of public land grant universities to foster instructional, research and outreach excellence. One consequence of that commitment was the appointment to an endowed position as Professor of Legal Studies in Business and Ethics at Oklahoma State University. At the University of Nevada, I have been named Distinguished International Professor.

My leadership philosophy is based on participation and empowerment of people and academic units to seek opportunities most relevant to their discretionary objectives. I encourage all members of the academic community to strive to show commitment to excellence and relevance.

I am excited about the opportunity to help lead Florida Gulf Coast University to the next level of achievement and excellence. Thank you for your consideration.

Sincerely,

Gregory C. Mosier
Dean and Distinguished
International Professor