

#### Ref: No. ABCL/SD/MUM/2024-25/AUGUST/02

01 August 2024

#### National Stock Exchange of India Ltd

Exchange Plaza, 5<sup>th</sup> Floor, Plot. C/1, G-Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051 **Symbol: ABCAPITAL** 

#### Mumbai 400 001 <u>Scrip Code: 540691</u>

Scrip ID: ABCAPITAL

Phiroze Jeejeebhoy Towers,

#### Dear Sir/ Madam,

**BSE Limited** 

Dalal Street,

# Sub: Intimation under Regulation 30 SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations")

Pursuant to Regulation 30 of the SEBI Listing Regulations, please find attached a presentation on the Unaudited Financial Results of the Company for the quarter ended 30 June 2024 which will be presented to the investors and also posted on our website <u>https://www.adityabirlacapital.com/investor-relations/quarterly-results</u>.

The details of conference call scheduled on Thursday, 01 August 2024 at 16:30 HRS (IST) have already been intimated vide our letter dated 22 July 2024.

The above is for your information, records and dissemination please.

Thanking you,

Yours sincerely, For Aditya Birla Capital Limited

Pinky Mehta Chief Financial Officer Encl.: As above

#### Cc:

#### Luxembourg Stock Exchange

Market & Surveillance Dept., P.O. Box 165, L-2011 Luxembourg, Grand Duchy of Luxembourg

**Citi Bank N.A.** Depositary Receipt Services 388 Greenwich Street 14<sup>th</sup> Floor, New York, NY 10013

#### Citi Bank N.A.

Custodial Services FIFC, 11<sup>th</sup> Floor, C-54 & 55, G Block Bandra Kurla Complex Bandra (East), Mumbai 400 051

#### **Listing Agent**

Banque Internationale à Luxembourg SA 69 route d'Esch L - 2953 Luxembourg Grand Duchy of Luxembourg

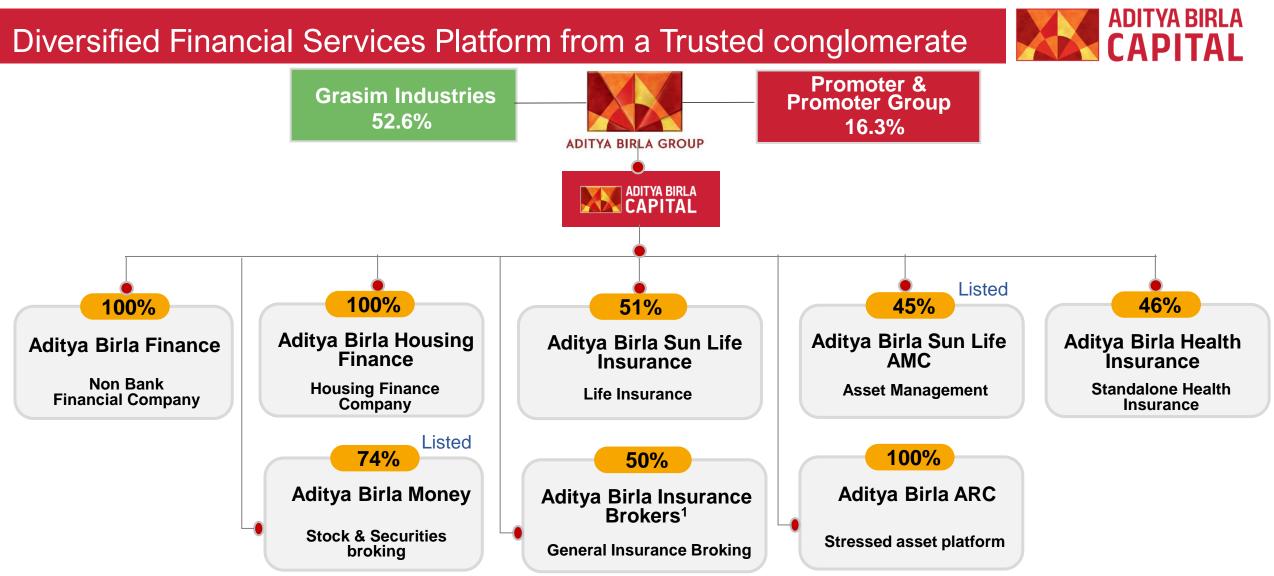


# **Q1 FY25** FINANCIAL RESULTS

INVESTOR PRESENTATION

Aug 01, 2024

A Leading Financial Services Conglomerate



Above is not intended to show the complete organizational structure and entities therein. It is intended to describe the key businesses of Aditya Birla Capital. 1. The Board of Directors of Aditya Birla Capital at its meeting held on March 27, 2023 has approved the sale of its entire stake in Aditya Birla Insurance Brokers Limited (ABIBL). IRDAI vide its letter dated July 24, 2024, has approved the proposed transaction, to be carried out within 60 days of approval.

#### 02 Shareholding as of Jun 30, 2024



# Highlights for Q1 FY25

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Consolidated PAT<sup>1</sup> at ₹ 745 Cr (↑ 15% y-o-y)

Consolidated Revenue<sup>1,2</sup> at ₹ 10,258 Cr (↑ 26% y-o-y)

Total lending<sup>3</sup> portfolio of ₹ 1,27,705 Cr (↑ 27% y-o-y & ↑ 3% q-o-q)

Total AUM<sup>4</sup> of ₹ 4,62,891 Cr (↑ 20% y-o-y & ↑ 6% q-o-q)

Gross premium<sup>5</sup> of ₹ 5,027 Cr (↑ 30% y-o-y)

1. Excluding one-off items 2. Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance are not consolidated and included under equity accounting 3. For NBFC and HFC 4. Asset under management of AMC, Life and Health Insurance 5. For Life and Health Insurance

## Performance across key businesses

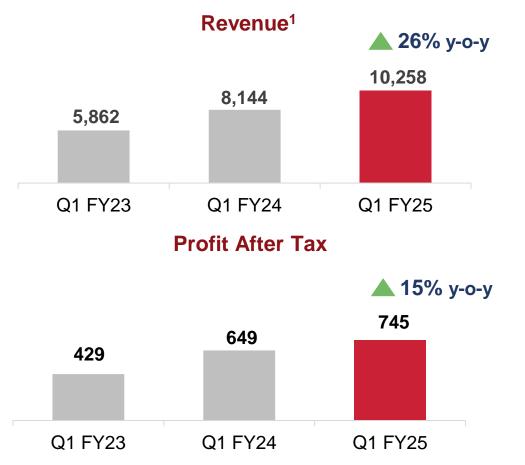


NBFC	Housing	Asset Mar	agement	Life Insurance	Health Insurance	
Loan	Book	AUM G	rowth	Premium Growth <sup>2</sup>		
₹ 1,07,306 crore <sup>1</sup> ▲ 25% y-o-y ▲ 2% q-o-q	<ul> <li>₹ 20,399 crore<sup>1</sup></li> <li>▲ 41% y-o-y</li> <li>▲ 11% q-o-q</li> </ul>	₹ 352,542 crore Domestic AAUM <sup>3</sup> ▲ 19% y-o-y	₹ 162,129 crore Equity AAUM <sup>3</sup> ▲ 37% y-o-y	Individual FYP ▲ 19% y-o-y	Gross Premium ▲ 35% y-o-y	
Profit	ability <sup>2</sup>	Profitability <sup>2</sup>		Margin & Combined Ratio <sup>2</sup>		
<b>PBT ₹ 833 crore</b> <b>16.13%</b> RoE	<b>PBT ₹ 85 crore</b> <b>11.04%</b> RoE	Operating profit ₹ 210 crore ▲ 29% y-o-y	Profit after tax ₹ 236 crore ▲ 28% y-o-y	Net VNB margin 6.5%	Combined ratio 112% (Q1 FY24: 118%)	
Credit quality	y (GS2 & GS3 <sup>1</sup> )	Qua	lity	Persistency &	& Market Share	
4.45% ▼ 101 bps y-o-y ▼ 4 bps q-o-q	2.64% ▼ 214 bps y-o-y ▼ 27 bps q-o-q	Equity AAUM Mix <sup>3</sup> 46% ▲ 604 bps y-o-y	Monthly SIP flows <sup>4</sup> ₹ 1,367 crore <sup>5</sup> ▲ 39% y-o-y	13 <sup>th</sup> month 88% ▲ 1% y-o-y 61 <sup>st</sup> month 66% ▲ 9% y-o-y	Market share <sup>2,6</sup> 12.5% ▲ 92 bps y-o-y	

1. As of Jun 30, 2024 2. For Q1 FY25. 3. Average assets under management for Q1 FY25 4. Includes STP 5. For Jun 2024
6. Among SAHI players



## **Consolidated Revenue and PAT**



## **Business-wise Profitability**

Businesses (₹ crore)	Q1 FY24	Q1 FY25	Y-o-Y
NBFC	691	833	<b>1</b> 21%
HFC	84	85	
Asset Management	240	305	<b>27%</b>
Life Insurance	20	21	<b>7</b> %
Other Businesses	79	76	3%
Sub-total	1,114	1,320	<b>1</b> 9%
Health Insurance	(63)	(54)	
Less: Others <sup>2</sup> / Eliminations	(26)	(38)	
Aggregate PBT	1,026	1,228	<b>20%</b>
Less: Provision for Taxes	(302)	(362)	
Less: Minority Interest	(75)	(121)	
Profit after tax	649	745	15%
Reported PAT <sup>3</sup>	649	759	

1. Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance are not consolidated and included under equity accounting 2. Includes ABCL standalone, Aditya Birla Capital Digital Limited and other businesses

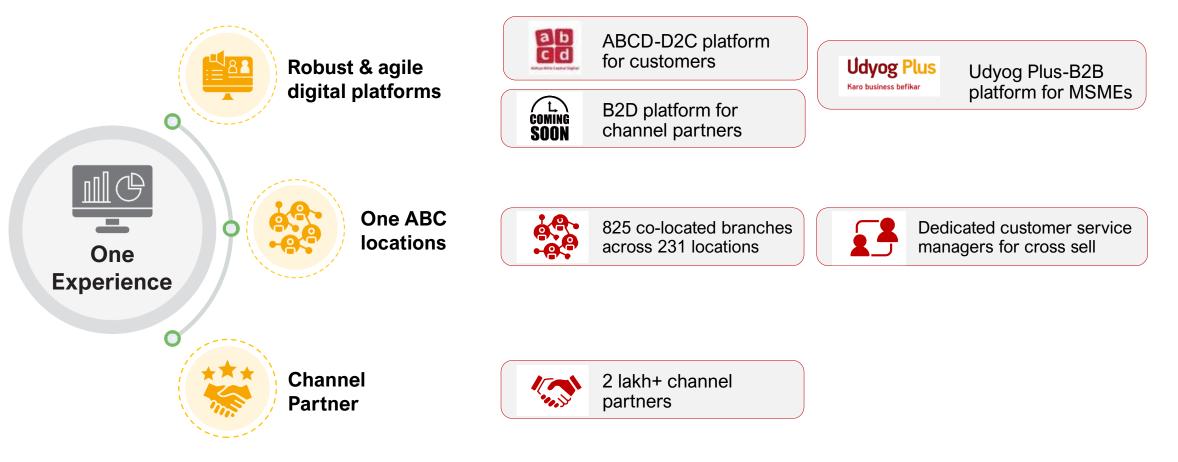
3. Reported PAT in Q1 FY25 includes gain of ₹ 14 cr (net of tax) from sale of shares in ABSLAMC

#### Aditya Birla Capital Ltd.

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# **Omni Channel Architecture...**





1,505 branches across businesses

...providing complete flexibility to customers to choose preferred channel of interaction

# ABCD D2C platform





## Simplicity

**Unique and engaging** design | Uncluttered Layout | Intuitive Navigation | Jargon Free Language | Ease of Action

## **My Track**

Unified View of **bank accounts, deposits, loans, mutual funds, stocks** | **Instant Health Check** with a **"Selfie"** | Track and Categorize spends

### **Everything Finance**

One Platform for all things finance | In house manufacturing advantage

## **Omnichannel from Day 1**

Digital, Virtual & Branch coverage | Gen Al powered chatbot and voicesearch | Real time **Co-browsing** 

## **Payments**

Multi Account Payment | Pre-verified bank transfers | UPI International | RuPay on UPI | Multi-mode receipt

20+ Product categories, ~ 8 lakh Downloads<sup>1</sup>

#### **ADITYA BIRLA** UDYOG PLUS: Addressing 360° needs of MSMEs CAPITAL 🛛 **Architecture Programs ABG ECOSYSTEM DIGITAL PLATFORMS Financial** Growth **Solutions Solutions** Business Management **Business Lending** Offline to Online Â Solutions discovery Unsecured business loans Existing Ecosystem Customers Building Pre-approved loans Customers Mobile INVEST Blocks Account, HRMS & 0 **Payroll Software TRANSACTIONS Supply Chain** Growth Solutions Knowledge Solutions **Data analytics** INSURE Web Financing / AI Lending **Business 6 Channel Finance** Networking Digital Vendor Finance fulfilment API New Pre-approved programs Customers Tax solutions & Contextual x-**ADVISORY** Insurance & Advisory Ę Channels sell Investment Banking **Solutions** Solutions **Travel Solutions** Health insurance . Life Insurance • MF, Digi-gold, FD **DIGITAL PUBLIC VALUE ADDED INFRASTRUCTURE SERVICE PARTNERS**

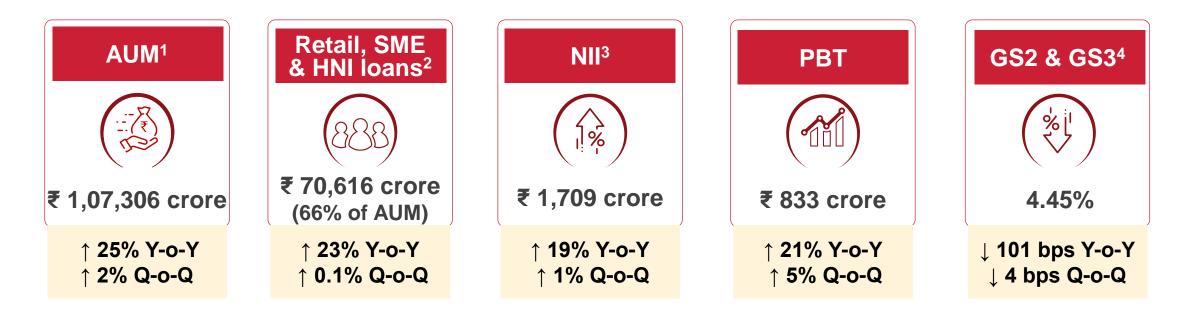
10 lakh+ registrations, ~ ₹ 2,600 Cr + AUM



# Aditya Birla Finance

01 0







<sup>1</sup>Jun'24 AUM includes ₹ 267 crore of Direct Assignment portfolio | <sup>2</sup>Categorized basis customer segment | <sup>3</sup>Includes fee income |
 <sup>4</sup>As per financials

# Strong Growth in AUM...



AUM (₹ crore)	Jun'23	Mar'24	Jun'24	Jun'24 Mix	Q-o-Q	Y-o-Y
- Unsecured business	8,574	10,979	10,546	10%	-4%	23%
- Secured business	33,188	45,256	47,557	44%	5%	43%
Total Business loans	41,762	56,235	58,104	54%	3%	39%
Personal & Consumer loans	17,693	17,434	16,130	15%	-7%	-9%
Corporate / Mid-market	26,437	31,970	33,071	31%	3%	25%
Total AUM	85,891	1,05,639	1,07,306	100%	2%	25%

Disbursements (₹ crore)	Q1 FY24	Q4 FY24	Q1 FY25	Q1 FY25 Mix	Y-o-Y
- Unsecured business	1,157	1,383	1,078	8%	-7%
- Secured business	4,132	8,460	5,461	41%	32%
Total Business loans	5,289	9,843	6,539	49%	24%
Personal & Consumer loans	4,778	2,445	2,395	18%	-50%
Corporate / Mid-market	3,169	5,835	4,508	34%	42%
Total Disbursements	13,237	18,123	13,443	100%	2%

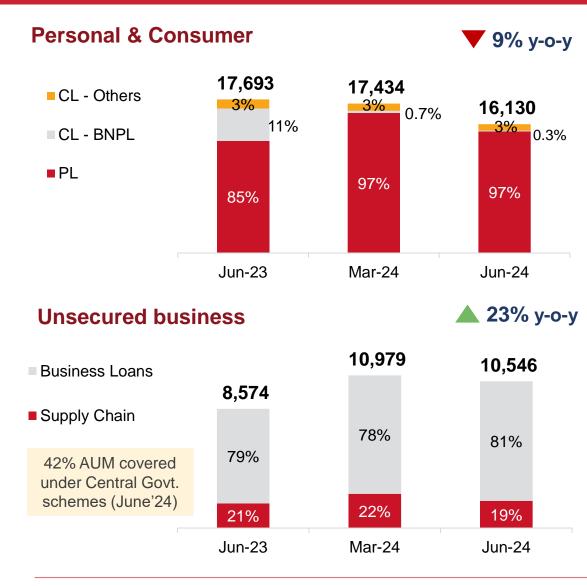
...driven by business loans to SMEs

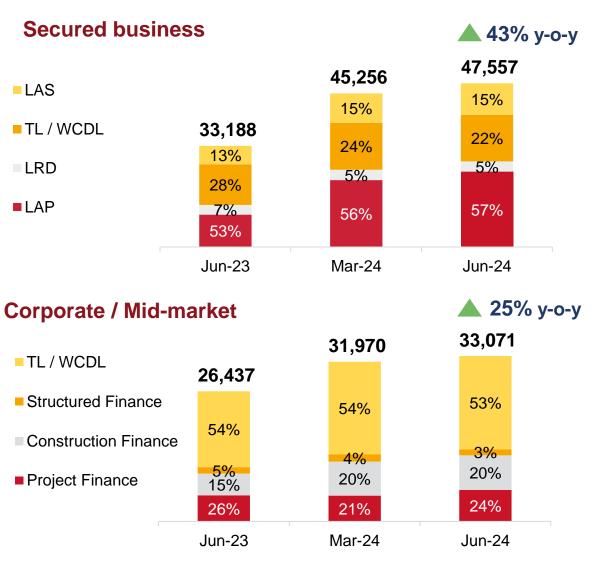
01 Note: Disbursements are non-LOC.

2 Jun'24 AUM includes ₹ 267 crore of Direct Assignment portfolio

## **Growth Momentum in Business Loans**

ADITYA BIRLA CAPITAL





## Well Diversified Product Portfolio



Segment	Personal & Consumer	Unsecured Business	Secured Business	Corporate / Mid-Market				
Presence	Semi-urban	Semi-urban Semi-urban		Top 6-7 Cities				
Sourcing	DSA + Direct + Ecosystems	DSA + Ecosystems	DSA + Direct	Relationship (Direct)				
ATS <sup>1</sup>	PL: ~ ₹ 1.7 Lac , BNPL~ ₹ 0.08 Lac, CL others: ~ ₹ 0.9 lac	~₹9.9 Lac	~ ₹ 1.4 Crore	~ ₹ 64.7 Crore				
Products	Salaried Professionals with focus on emerging income segment	Business owners & Self- employed professionals engaged in small/mid-sized businesses	Business owners & Self- employed professionals engaged in small/mid-sized businesses	Pedigreed Group Corporates / Mid-market Cos in focus sectors / Cat A / A+ developers				
	Personal Loans	Business Loans	Retail & SME LAP, LRD	Capex/ WC Funding				
	Consumer Loans	Supply Chain Finance	Small Ticket Secured & Micro LAP	Structured Finance				
	Check-out Financing	B2B Digital Platform	Working Capital Loans	Developer Financing				
	Co-branded Credit Card	Business Overdraft	Loan Against Securities	Project Finance				
Cross-Sell	Cross-Sell Personal Loan Top Ups & Cross Sell, Insurance & Wealth Solutions to ABFL & ABC customer ecosystem							

>70% of loan book is Secured

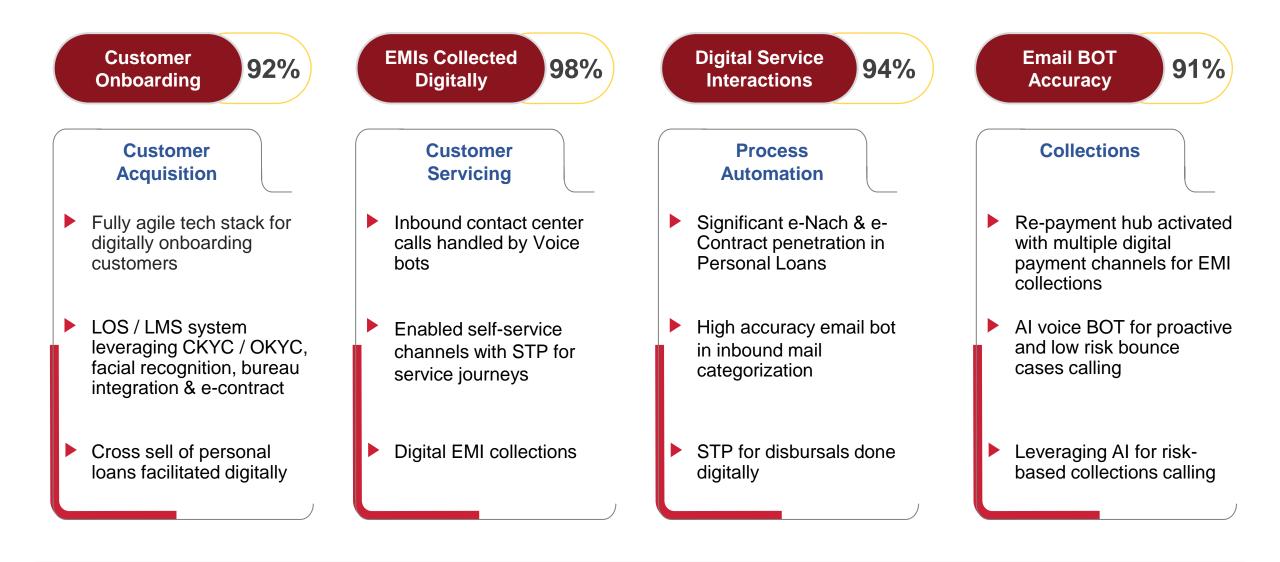
<sup>1</sup> ATS has been derived basis closing AUM to active customers, and represents an approximate figure as on June 30, 2024

Aditya Birla Capital Ltd.

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Security

## Strong Digital Adoption in Customer Sourcing and Servicing



**ADITYA BIRLA** 

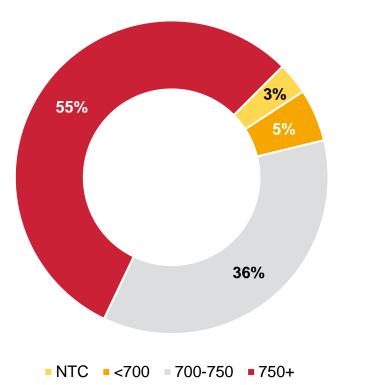
CAPITAL 🛛

## Underwriting Approach in Personal and Consumer Loans









## >91% loans with credit score 700+

#### **Underwriting Approach**

- Utilization of Scorecard for better Customer Selection
- Usage of Alternate Data in credit decisioning
- STP process for faster TAT
- Usage of behavior based Predictive Modelling for upsell
- Digital Journeys enabling enhanced customer experience
- In house Business Rule engine for rapid roll out of program norms

## Prudent Risk Management Practices...



Particulars	Jun'	23	Mar	·'24	Jun	'24
Faiticulais	%	₹ Crore	%	₹ Crore	%	₹ Crore
Stage 1	94.54%	81,093	95.51%	1,00,942	95.55%	1,02,517
Stage 2	2.64%	2,266	1.98%	2,094	1.91%	2,051
Stage 3	2.82%	2,419	2.51%	2,649	2.54%	2,725
Stage 2 and 3	5.46%	4,685	4.49%	4,743	4.45%	4,775
Total Loan book	100%	85,778	100%	1,05,686	100%	1,07,292
Stage 3 PCR	46.6%		49.9%			49.5%

Segment Asset Quality		Jun'23			Mar'24			Jun'24	
Segment Asset Quality	GS 2 (%)	GS 3 (%)	GS3 PCR	GS 2 (%)	GS 3 (%)	GS3 PCR	GS 2 (%)	GS 3 (%)	GS3 PCR
Personal & Consumer	2.1%	2.0%	78.1%	2.9%	2.8%	82.9%	2.8%	3.2%	85.8%
Unsecured business	1.6%	2.7%	43.3%	1.3%	2.9%	35.3%	1.8%	3.4%*	35.5%
Secured business	4.3%	2.4%	37.3%	2.9%	1.8%	38.8%	2.7%	1.7%	37.9%
Corporate / Mid-market	1.3%	4.1%	43.6%	0.3%	3.3%	47.8%	0.3%	3.1%	45.3%
Total	2.6%	2.8%	46.6%	2.0%	2.5%	49.9%	1.9%	2.5%	49.5%

\*Unsecured business – 57% Stage 3 book is secured under Govt. Guarantee Schemes, excluding which GS 3 is 1.5%.

## ... leading to improvement in asset quality

## Well Matched ALM and Diversified Borrowing Mix

100%100%

3%

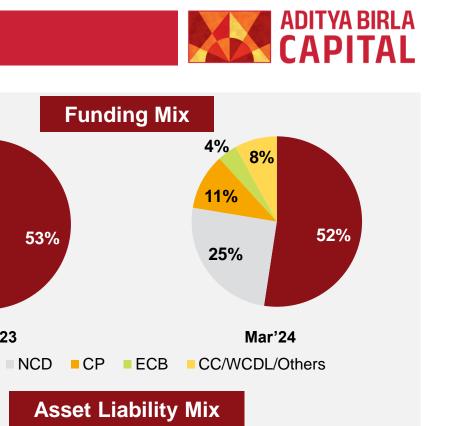
10%

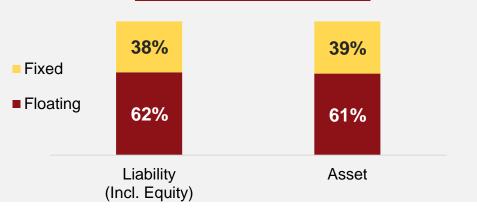
25%

Term Loan

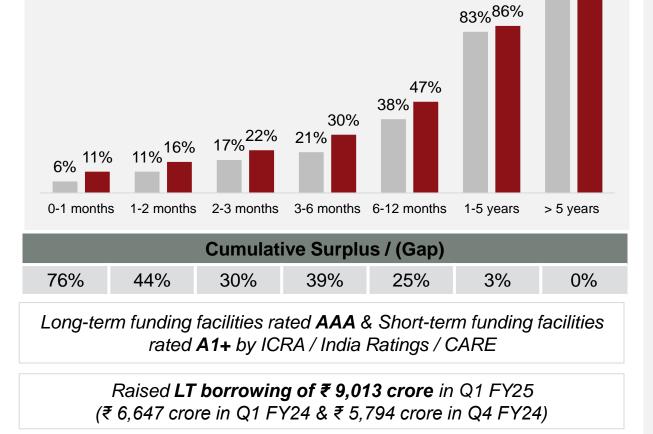
9%

Mar'23





#### Aditya Birla Capital Ltd.



Cumulative Inflows

Maintained comfortable **Capital Adequacy (CRAR) at ~16.55%** and Tier 1 ratio of 14.48%

#### 01 Note: Liabilities with contractual maturity less than 1 year are considered as floating.

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Cumulative Outflows

## P&L and Key Ratios - Aditya Birla Finance



Profit & Loss Statement (₹ crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Net Interest Income^	6,296	1,433	1,693	1,709
Operating Expenses	1,957	437	550	508
Credit Provisioning	1,352	306	349	368
Profit Before Tax	2,987	691	794	833
Тах	766	175	209	212
Profit After Tax	2,221	516	585	621
Total Equity	15,244	11,936	15,244	15,863
Total Borrowings and Debt Securities	92,292	75,476	92,292	95,731
Key Ratios (in percent)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Average Yield <sup>^</sup>	13.70	13.62	13.76	13.51
Interest Cost / Avg. Lending Book	6.80	6.64	6.90	6.95
Net Interest Margin^	6.90	6.98	6.86	6.56
Opex / Avg. Lending Book	2.17	2.15	2.26	1.97
Cost-to-Income Ratio	31.08	30.48	32.50	29.74
Credit Provision / Avg. Lending Book	1.50	1.51	1.43	1.43
RoA	2.46	2.54	2.40	2.41
RoE	17.10	17.89	15.85	16.13
Debt-to-Equity	6.05x	6.32x	6.05x	6.03x
Capital Adequacy (CRAR)	16.24	16.00	16.24	16.55
Tier 1 Capital	14.13	13.60	14.13	14.48

# Our Approach



## **DELIVER SUSTAINABLE GROWTH & ROA IN MEDIUM TERM**

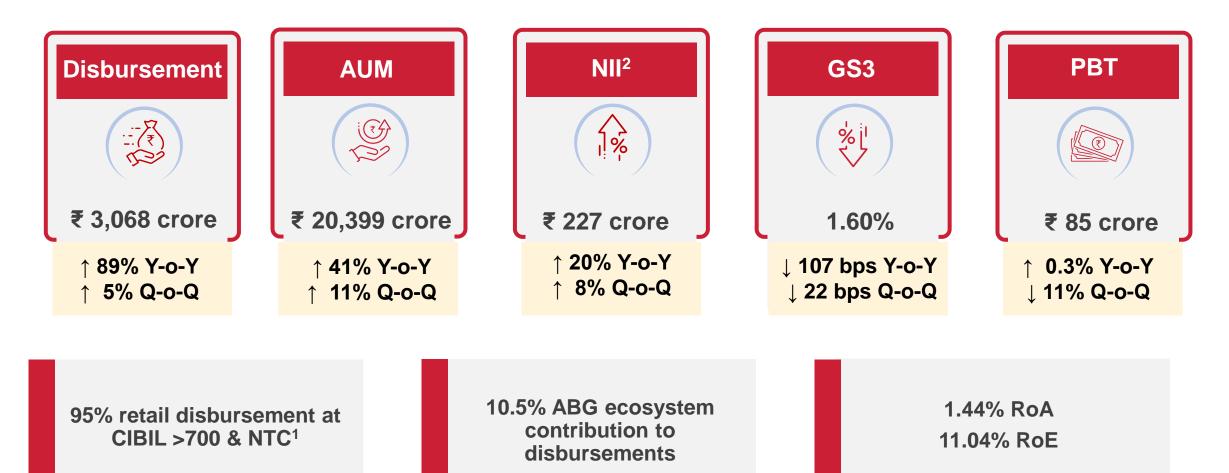
ERS	▲ Scale up Udyog Plus – B2B Ecosystem	▲ Share of secured loan book (Focus on MSME)	<ul> <li>▲ ABG/ABC ecosystem synergies across product segments</li> </ul>	★ STP and N-STP sourcing through digital journeys
ENABLI	♦ Wallet share through newly launched products in small ticket emerging income segments	↓ Share of Cross-sell & Up sell (Leveraging Analytics)	<ul> <li>✓ Constant</li> <li>✓ Constant</li> <li>✓ Share of direct sourcing from emerging markets and enhance geo footprint</li> </ul>	✓ Fee income opportunity through newly launched products



# Aditya Birla Housing Finance

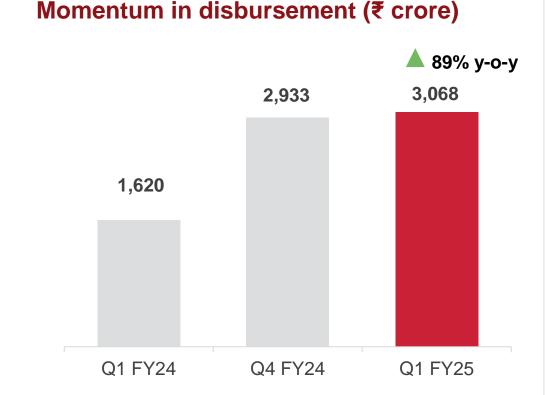
## Performance Highlights for Q1 FY25





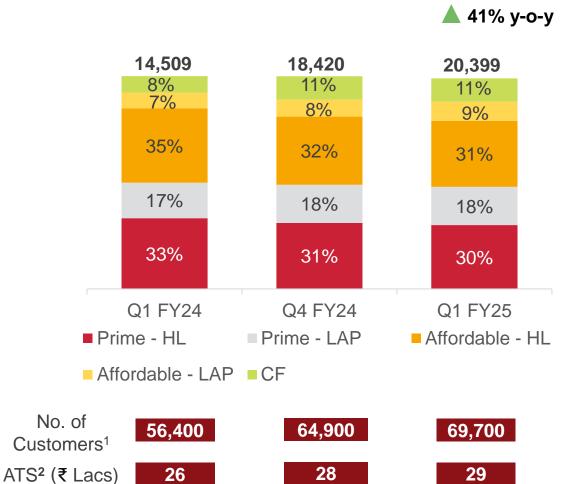
## Continued growth in disbursements and AUM...





- Implemented platforms across customer life cycle •
- adoption of end-to-end Successful (prospecting to • disbursement) unified digital lending platform, integrated with sales CRM





No. of

# ...with focus on portfolio quality



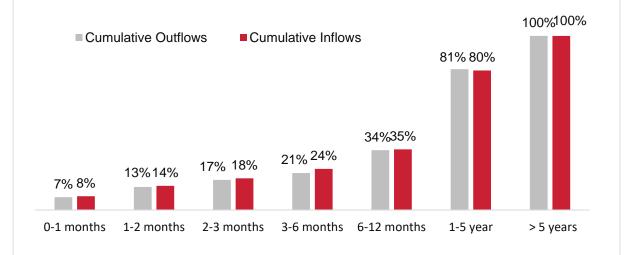
Particulars	Jun'23		Ма	r'24	Jun'24		
	%	₹ Crore	%	₹ Crore	%	₹ Crore	
Stage 1	95.22%	13,816	97.09%	17,358	97.36%	19,182	
Stage 2	2.11%	306	1.08%	194	1.04%	204	
Stage 3	2.67%	388	1.82%	325	1.60%	315	
Stage 2 and 3	4.78%	693	2.91%	519	2.64%	519	
Total	100.0%	14,509	100.0%	17,877	100.0%	19,702	
Stage 3 PCR	33.1%		33.0%		34.6%		

- Stage 2+3 loans declined by 214 bps y-o-y from 4.78% in Jun'23 to 2.64% in Jun'24
- Healthy stage 3 PCR at 34.6%
- Launched end-to-end debt management platform 'FinCollect' enabling real-time tracking of field visits and enhancing customer interactions through digital channels
- Leveraging analytics for efficient debt management
  - Pre-Delinquency Model for Bounce Prediction
  - Flow Prediction Model for 30-89 DPD Pool

## Strong balance sheet with well-matched ALM

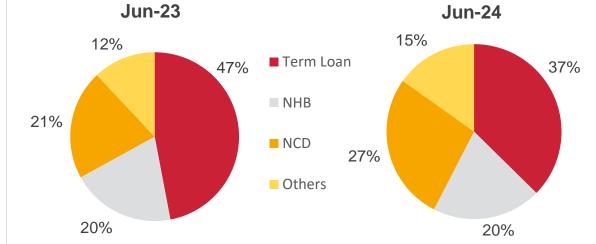


# ALM optimised for liquidity and costs (on Jun 30, 2024)



Cumulative Surplus / (Gap)									
7%	5%	5%	11%	1%	-1%	0%			
7%	5%	5%	11%	1%	-1%	0%			

## **Borrowing Mix**



- Long-term credit rating of AAA (ICRA, India ratings)
- Average cost of borrowings of 7.74% in Q1 FY25

P&L and Key Ratios - Aditya Birla		CAPITA		
(₹ crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Net Interest Income (Incl. fee income)	815	190	211	227
Operating expenses	443	100	123	136
Operating profit	372	90	88	91
Credit provisioning	-5	5	-7	6
Profit before tax	376	84	95	85
Тах	86	19	23	19
Profit after tax	291	65	72	66
Net Worth	2,260	2,034	2,260	2,627
Borrowings and debt securities	15,947	13,065	15,947	17,336

Key ratios (in percent)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Effective Interest rate (EIR)	11.25	11.56	11.00	10.91
Net Interest cost / Avg. Loan book	6.52	6.45	6.62	6.66
Other Income / Avg. Loan book	0.65	0.40	0.76	0.74
Net Interest Income (Incl. Fee Income)	5.39	5.51	5.15	4.98
Opex / Avg. Loan book	2.93	2.90	3.00	2.99
Cost-to-income Ratio	54.35	52.71	58.37	60.00
Credit Provisioning/ Avg. Loan book	-0.03	0.15	-0.17	0.13
RoA	1.92	1.90	1.76	1.44
RoE	13.87	13.23	13.17	11.04
Debt-to-equity	7.06	6.43	7.06	6.60
Total CRAR	16.79	21.01	16.79	16.51
Tier-1	14.66	17.88	14.66	14.90

26 1. NII including fee (net of DSA Expenses and Processing Cost)

#### Aditya Birla Capital Ltd.

**ADITYA BIRLA** 

## Our Approach





- Accelerate growth in prime & affordable segments with average ticket size of ₹ 25 30 lacs
- Growth to be augmented by ABG ecosystem

• To be the most preferred choice of our customer

رم) Service excellence



Digital reinvention



- Develop assisted/ DIY customer journeys with Effective lead management
   Seamless distributor onboarding
- Significant reduction in TAT, increased face time with customers

Digital capabilities for seamless customer onboarding and servicing

• Building a culture of spotting opportunities with customers at center

- 138 branches as of Jun 30, 2024, covering ~ 85% of TAM
- Sourcing driven by micro market penetration strategy
- Deeper engagement with ABG ecosystem

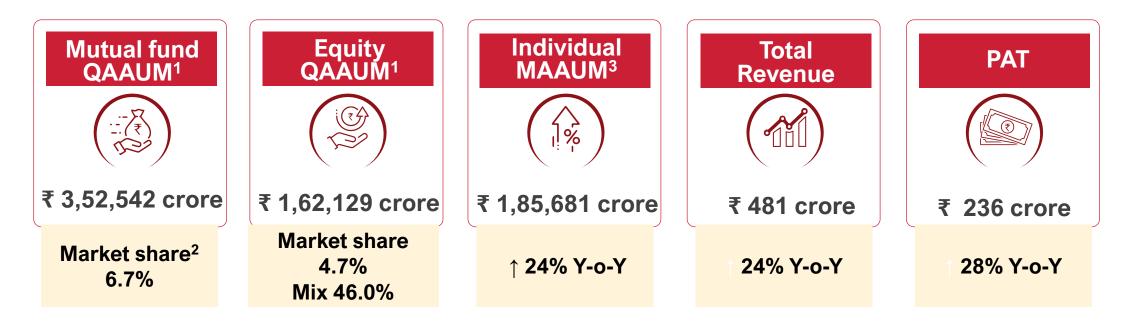
## Deliver sustainable growth and RoA in medium term



# Aditya Birla Sun Life AMC

## Performance Highlights for Q1 FY25

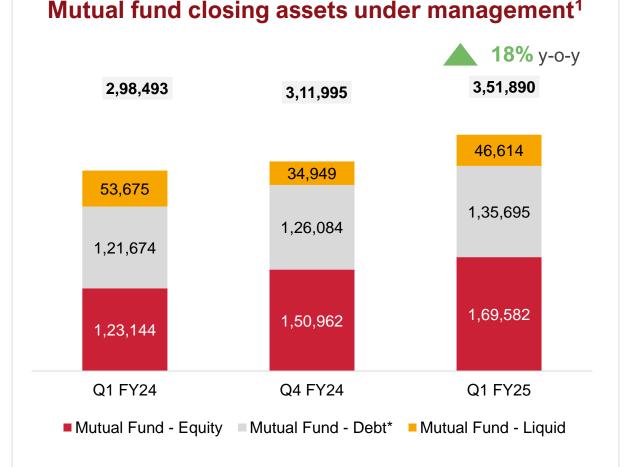




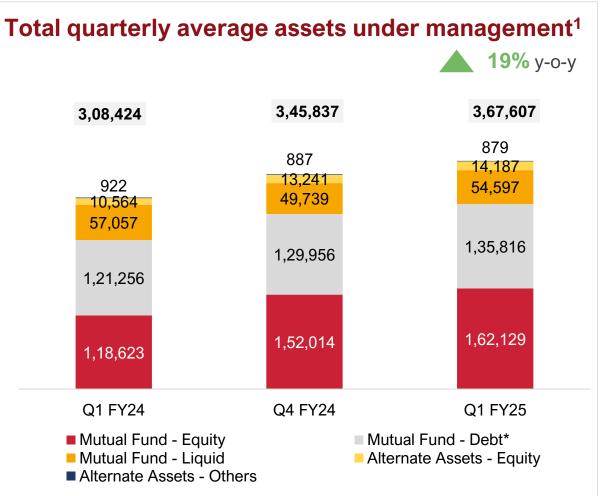


# Strong growth in AUM...





## Equity MF mix of 48.2%

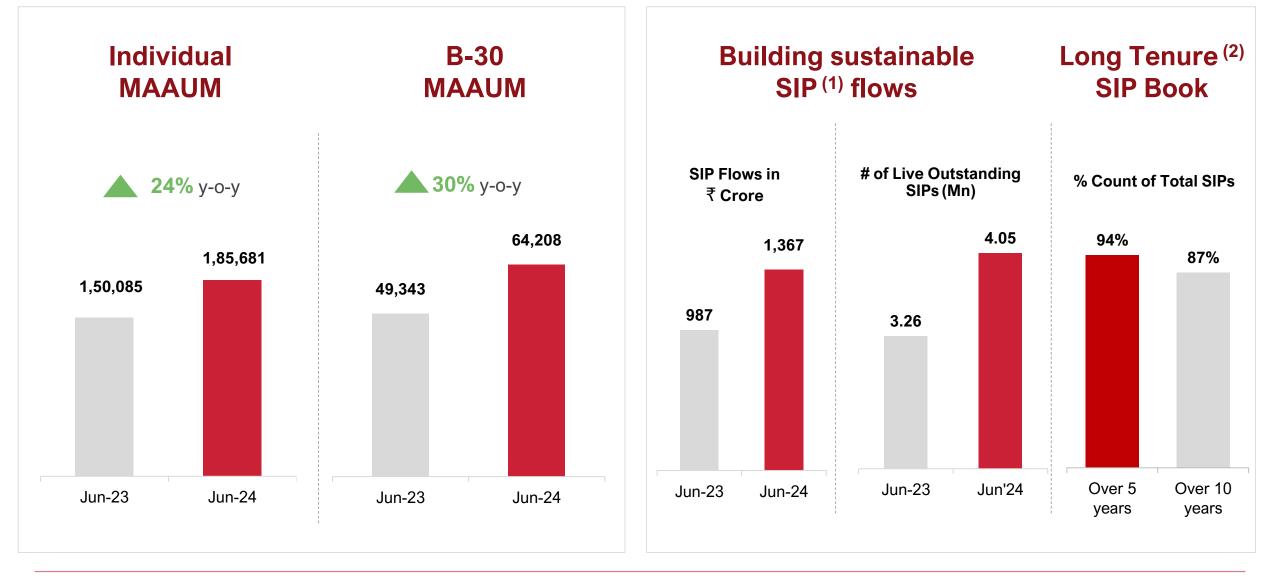


### Equity MF mix of 46.0%

#### 30 1.All figures in ₹Crores \*Mutual Fund Debt includes ETF

## ...backed by a robust growth in retail franchise

ADITYA BIRLA CAPITAL

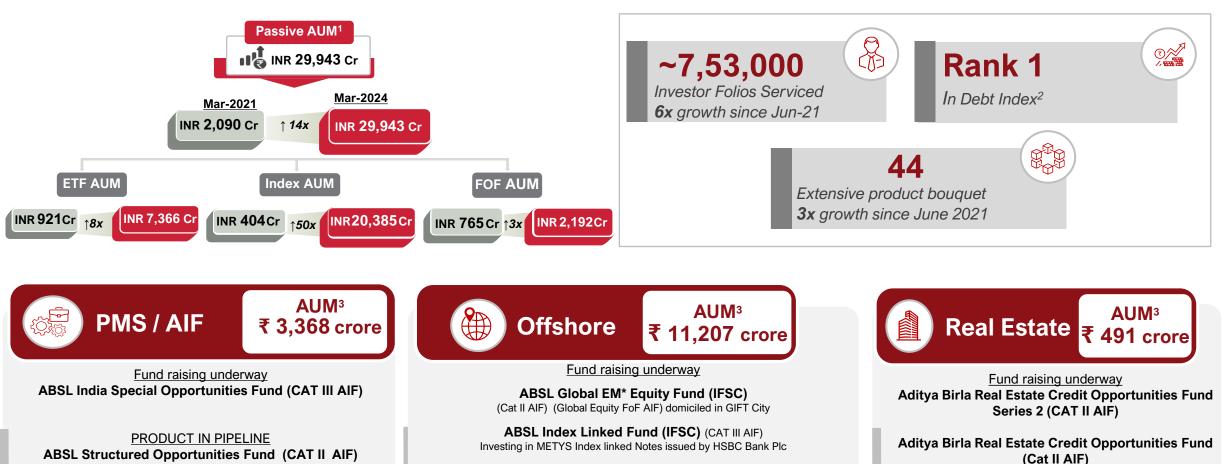


#### 31 <sup>1</sup> Includes STP <sup>2</sup> Based on tenure at the time of registration of all live SIPs as on June 30, 2024

## Growth in passives and alternative investments

ABSL Money Manager Fund (CAT II AIF)

ADITYA BIRLA CAPITAL



ABSL India Opportunities Fund Fixed Income Fund domiciled in Cayman Islands investing in Indian Issued Dollar Bonds

PRODUCT IN PIPELINE ABSL India ESG Engagement Fund (IFSC), ABSL Flexi Cap Fund (IFSC), ABSL Global Bluechip Fund (IFSC)

<sup>1</sup> Closing AUM for ETFs/FoFs/Index Funds; <sup>2</sup> Based on Average AUM for the quarter ending June 30,2024; <sup>3</sup> Avg AUM for Q1 FY25 \*Emerging Markets

Aditya Birla Capital Ltd.

· Fully deployed and one exit concluded

## Pan-India distribution network

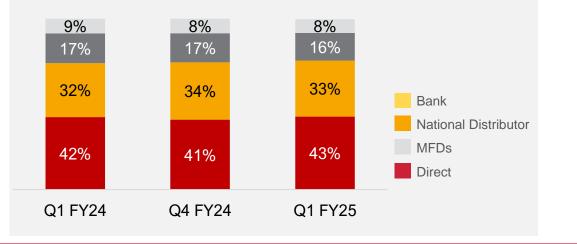


#### Continue to expand distributor base and empaneled 2,400 + new MFDs in Q1 FY25

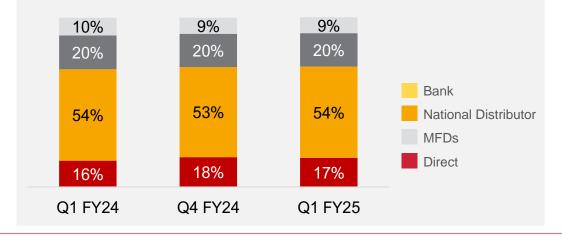


Servicing Investors across 19,000+ Pan-India pin codes

### **Overall Asset Sourcing Mix<sup>1</sup>**

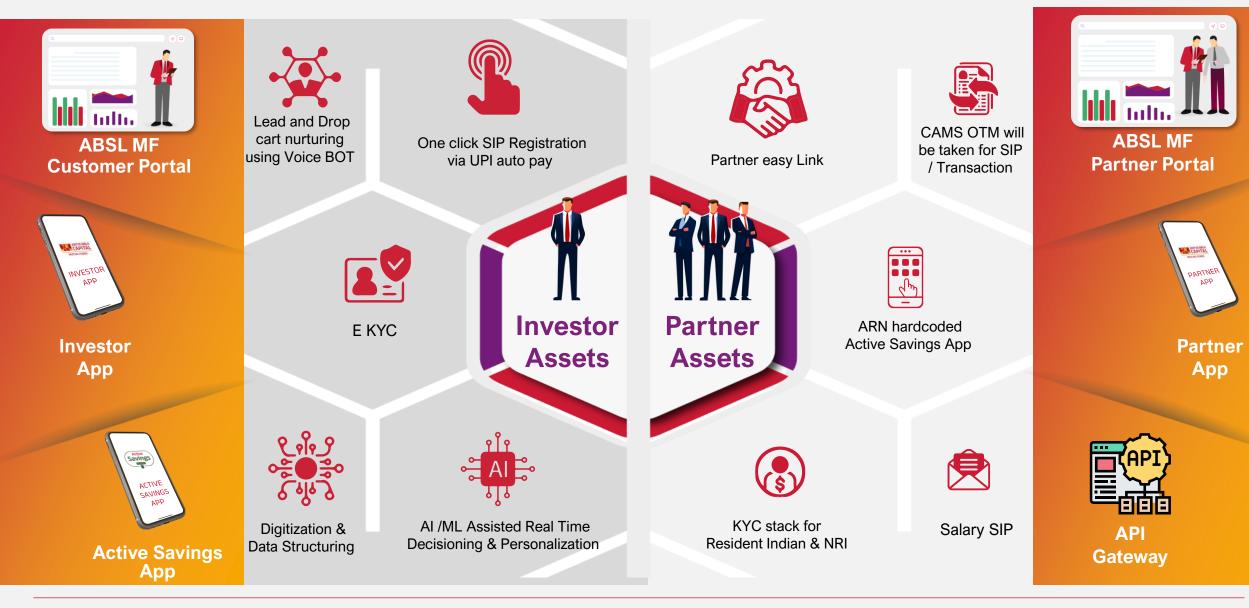


#### **Broad based sourcing of Equity Assets**



## **Digital Ecosystem**





# P&L - Aditya Birla Sunlife AMC



(₹ crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Revenue from Operations	1,353	311	366	387
Costs	632	149	173	177
Operating Profit	721	162	193	210
Other Income	287	78	75	95
Profit before tax	1,008	240	268	305
Tax	228	56	59	69
Profit after tax	780	185	208	236
Mutual fund AAUM	3,12,764	2,96,937	3,31,709	3,52,542
Mutual fund equity AAUM	1,34,206	1,18,623	1,52,014	1,62,129
Alternate assets equity AAUM	11,919	10,564	13,241	14,187
Total equity AAUM	1,46,125	1,29,188	1,65,255	1,76,316

# Our Approach





- Scale up retail franchise and diversify product offerings
- Focusing on Direct/HNI Channel to provide incremental growth
- Drive growth in SIP flows



- Focus on scaling alternative assets business including AIF, PMS and Real Estate
- New product launches in equity and fixed income AIF and scale up existing PMS portfolios
- Increase presence among institutional investors



**Digital &** 

distribution

- Leverage digital platforms for seamless delivery
- Expand geographic reach and strengthen multi-channel distribution network
- Leverage One ABC locations to increase reach and contribution from cross sell and up sell

# Driven by strong risk management and governance framework



# Aditya Birla Sun Life Insurance

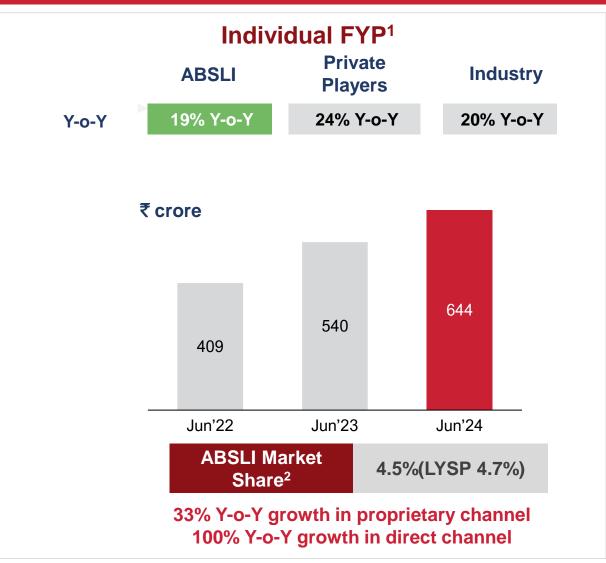
# Performance Highlights for Q1 FY25

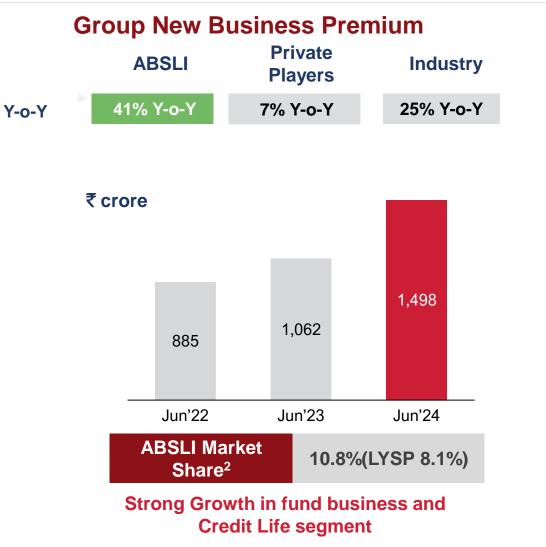




## Premium growth



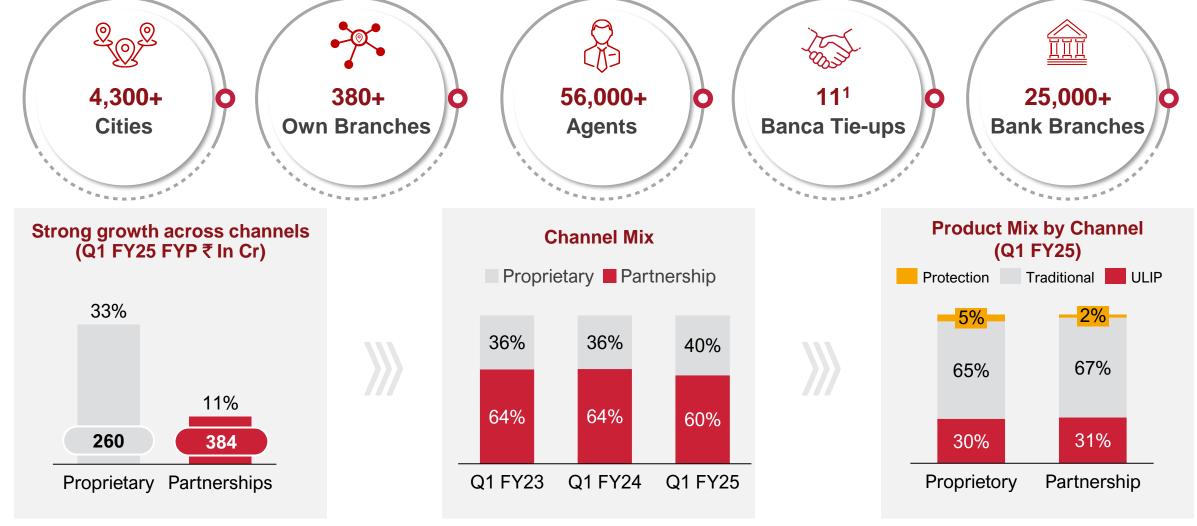




39 1. Individual FYP adjusted for 10% of single premium 2. Market Share among private players Source IRDAI

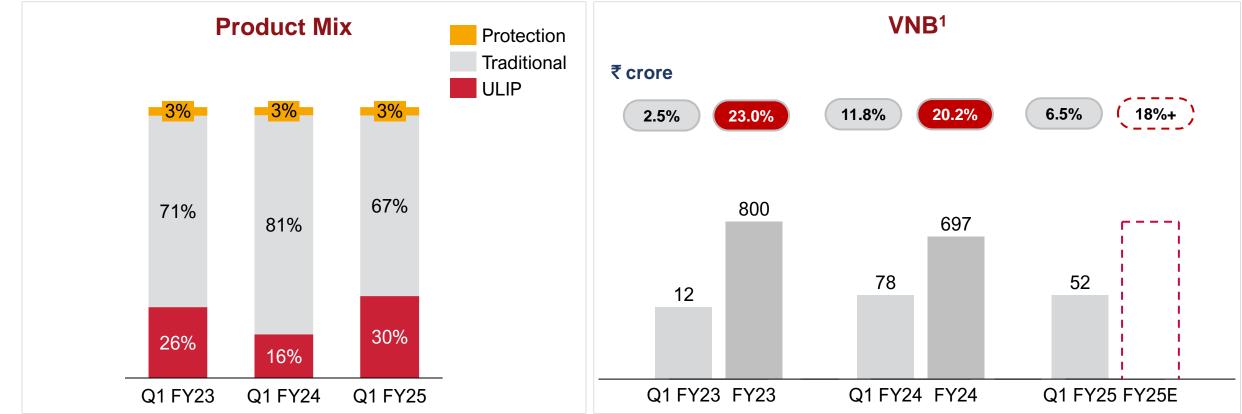
### Diversified and scaled up distribution mix...

### ADITYA BIRLA CAPITAL



### ... with increasing mix of proprietary channels

# Value Accretive Products

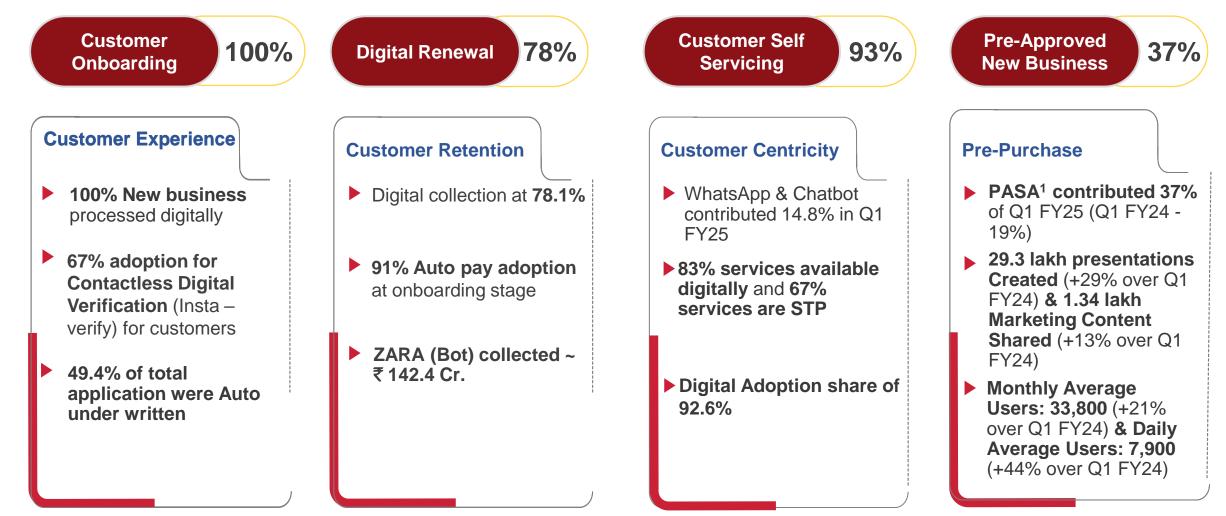


- Salaried Suraksha Plan + Critical Illness Rider
  - Life coverage along with market linked growth
  - Covers up to 64 critical illness

- Pre-Approved Sum Assured (PASA) contribution stands at 37% of FYP in Q1 FY25 against 19% in Q1 FY24
- 32% Upsell contribution of Individual FYP in Q1
   FY25 against 27% in Q1 FY24
- Subject to interest rate scenario, maturity and survival benefits are appropriately hedged through forward rate agreements
- Guarantees are actively monitored and counterparty risk is managed through multiple parties

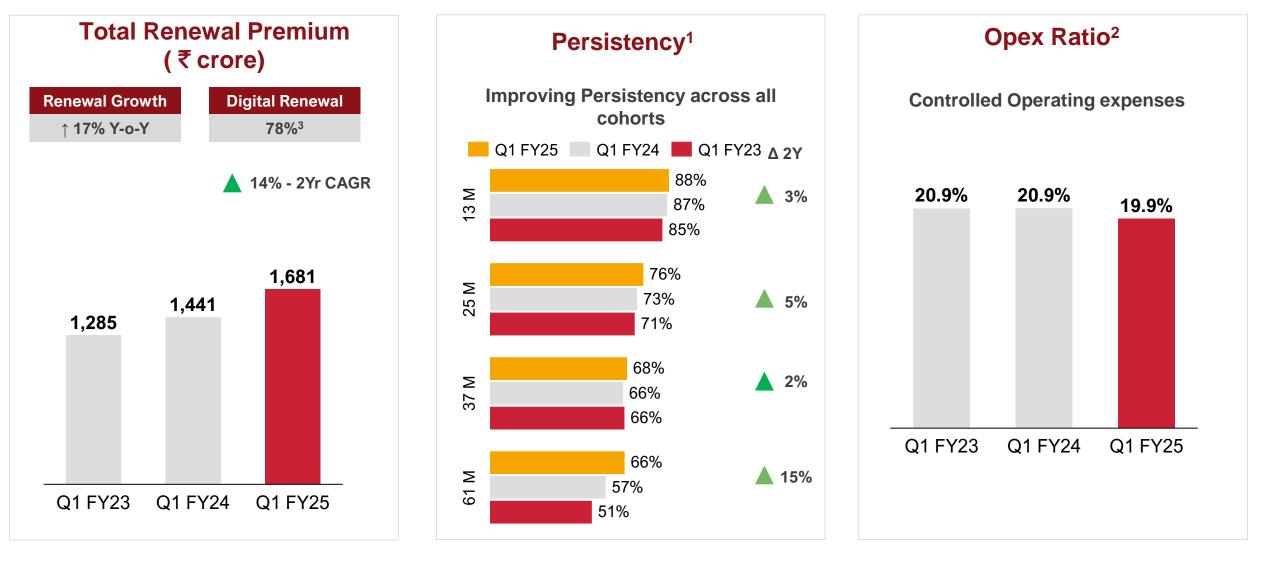
# Strong digital adoption...





# ...leading to consistent improvement in persistency and productivity

ADITYA BIRLA CAPITAL



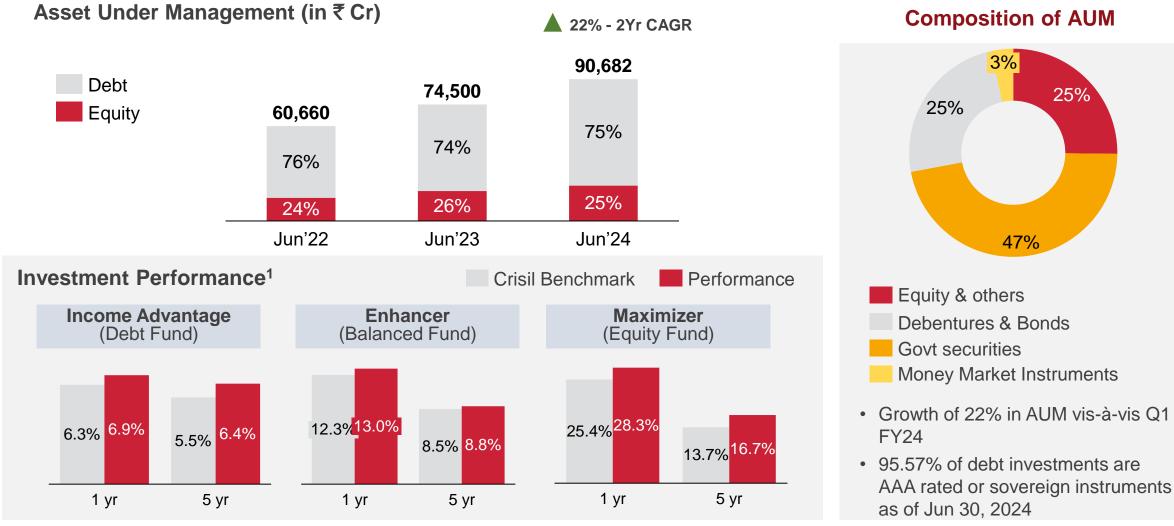
<sup>1</sup> 12month rolling block as per revised IRDAI Circular <sup>2</sup> Opex to Total Premium

### Aditya Birla Capital Ltd.

<sup>3</sup> Individual Renewal Premium

# Robust investment process and performance...





### ...with fund returns higher than benchmark returns

### 44 <sup>1</sup> Top Funds in respective category

# P&L and Key Ratios - Aditya Birla Sun Life Insurance



(₹ crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Individual First year Premium <sup>1</sup>	3,546	602	1,316	807
Group First year Premium	4,554	1,062	1,506	1,498
Renewal Premium	9,160	1,441	3,337	1,681
Total Gross Premium	17,260	3,105	6,159	3,986
Operating expenses (Incl. Commission)	3,191	650	1,004	795
Profit Before Tax <sup>2</sup>	198	20	83	21
Profit After Tax <sup>2</sup>	132	11	61	10

Key ratios (in percent)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Opex to Premium (Incl. Commission)	18.5%	20.9%	16.3%	19.9%
Solvency Ratio	178%	180%	178%	172%

# Our Approach





Growth





### Distribution



- Grow traditional products including protection in retail segment
- Focus on growing credit life in group segment
- Continue to make investments in Direct channel
- Invest in PSU relationships and New relationships to grow mindshare
- Mitigate interest rate risk by Active forward rate agreement management for hedging of expected maturity and survival benefits
- Improve persistency across cohorts
- Strengthening underwriting by using artificial intelligence and machine learning
- Focus on increasing the share of proprietary business
- Increase agency capacity to drive growth
- Penetrate more Bank partner branches to increase spread of business
- Analytics based engine to identify high propensity customers and improve upsell opportunities through pre-approved sum assured
- Leverage cross-sell in ABC via analytics

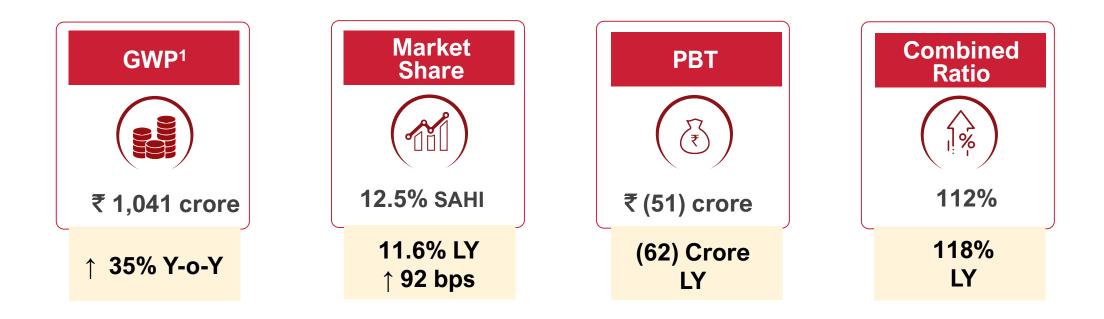
### Grow top line at 20%+ CAGR over the next three years and sustain VNB margin at 18%-20%



# Aditya Birla Health Insurance

# Performance Highlights for Q1 FY25





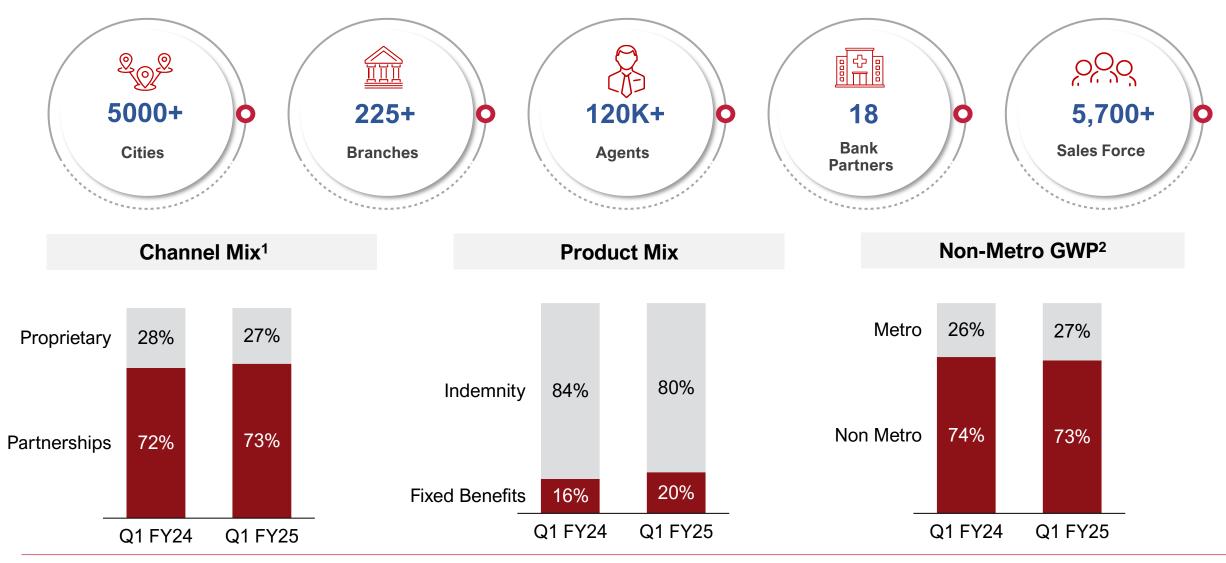
- Fastest growing SAHI player
- 51% YoY growth in Retail Business

- 41% YoY growth in Proprietary business
- 123% YoY growth in Digital business

- 70% YoY growth in App Monthly Average Users (MAU)
- 84% Digital renewals

# Scaled-up, diversified and digitally enabled distribution

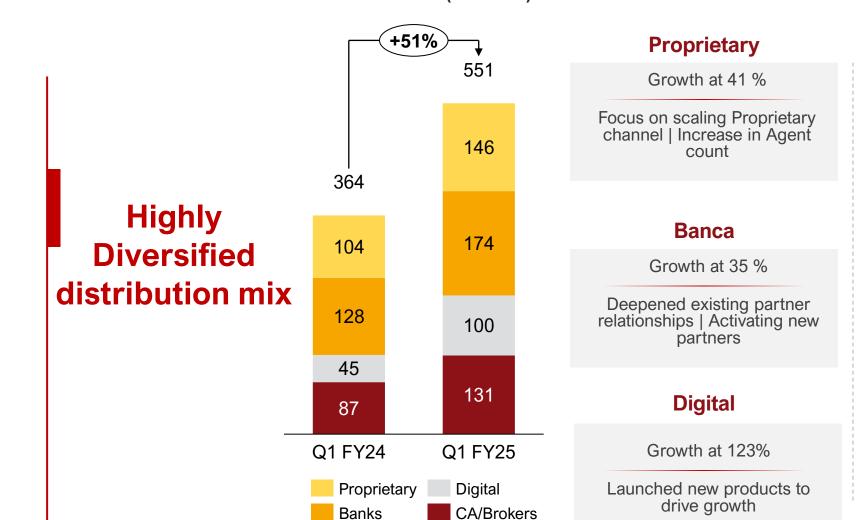




49 1. Proprietary includes Agency, Direct business | 2. Metro refers to Mumbai, Delhi, Chennai, Kolkata, Hyderabad, Bangalore, Ahmedabad, Pune and Surat

# **Distribution Mix and Business Growth**





### Retail GWP (₹ Crores)

We continue to grow higher than the market...

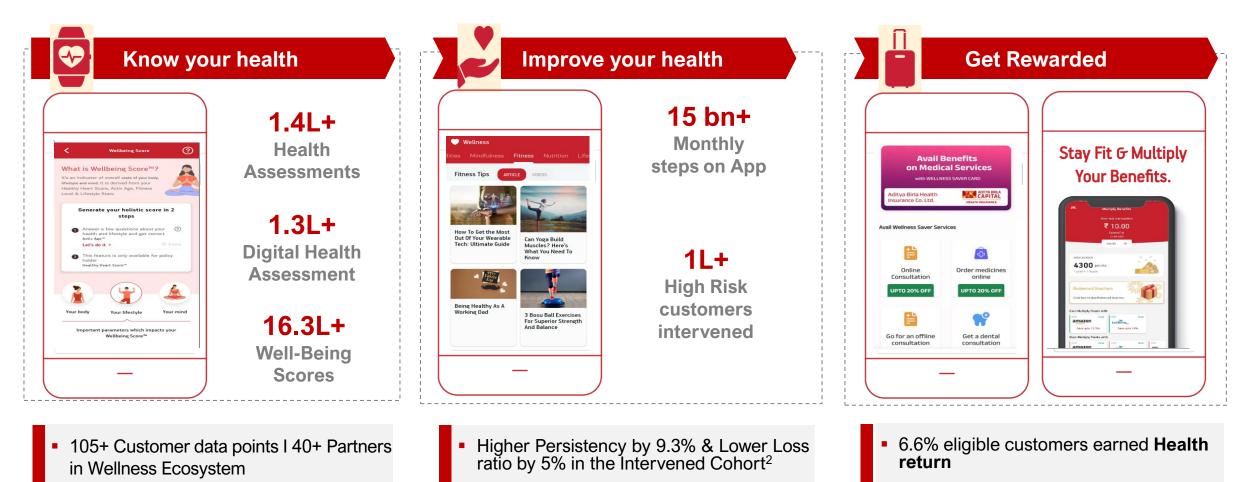
	Q1 FY25
ABHI	35%
SAHI	25%
Industry	17%

### Fastest growing player in Q1 amongst all SAHI players

### 50 1. Proprietary includes Agency, Direct business

# **Differentiated Health First Model**





17.7% eligible customers earning Activ

 Upto 100% HealthReturns™ (Return of Premium)

HA DHA Activ Dayz & Health Returns are on 12M rolling as of June'24. | WBS Count is for active customers as of June'24 | Persistency and Loss ratio data is as of June'24, | High

Dayz

risk customer intervened is on ITD basis on Intervention completion basis.

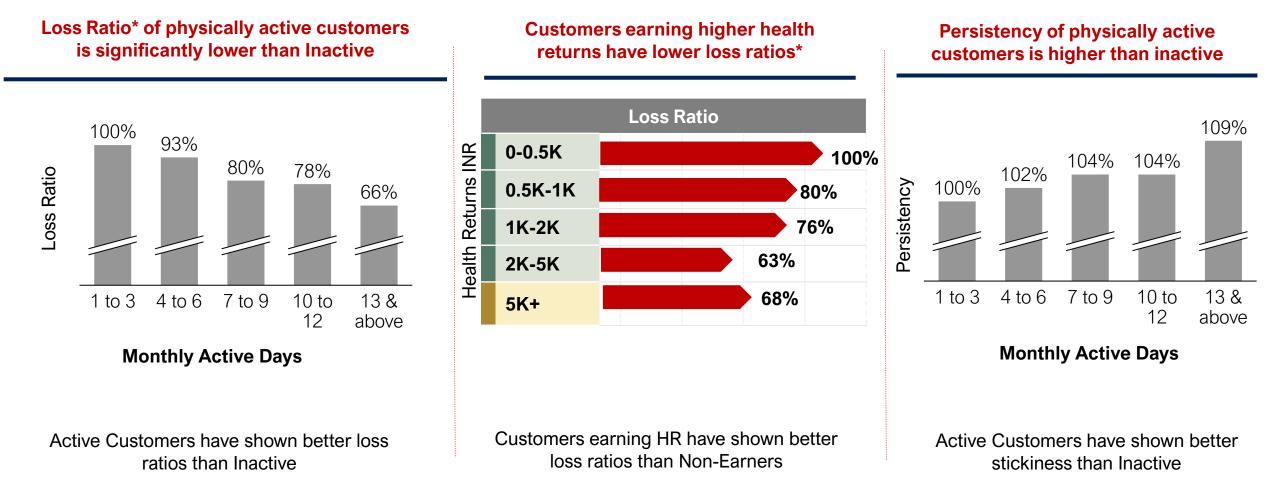
51

Physical Health Assessment (HA) + DHA

30.8%<sup>1</sup> of customers administered

1. Based on customers where WBS calculated 2. Intervened cohort Vs RHI lives





# High Risk Customer Intervention – Outcomes



Risk Stratification (WBS) for 16.3L+ customers | 2.2L+ High Risk customers Identified | 1L+ High Risk Customers Intervened



\* % of members reporting clinically improved lab values for intervened cohort

# **Continuing Superior Customer Experience**

ADITYA BIRLA CAPITAL

**96%** Claim Settlement Ratio, One of the best in Industry

**11k+** network hospital, One of the best in Industry







I've undergone a remarkable health journey through the Activ Health Plan. My dedication to 10,000 steps daily has significantly leancoved my assume allowing me to reduce my spital visits. This

#### Mr. Dheeraj Singh Delhi

Aditya Birla Health Insurance's Activ Health plan has been a game-changer for me. Walking 10,000 steps everyday has really improved my health a lot. I have been earning 100% HealthReturns<sup>TM</sup> for the past 2 years. Aditya Birla Health Insurance also affered seamless support during my hosp<sup>TM</sup> red health and peace of mind

#### Mr. and Mrs. Kapoor

We've always prioritised our health, but the Activ Health Plan has brought about a brilliant change in our lives. Over the past year, by walking 10,000 steps for 325 days, we've earned 100% HealthReturnsTM, a testament to our commitment to this health journey. What once seemed like a challenge reaching 10,000 steps every day has now become an integral part of our daily routine. This plan hasn't just improved our physical health. It's also positively impacted our social and family life. We feel more energetic, happier, and more connected with our loved ones. Embracing this healthy lifestyle has truly been a transformative experience for us.

l Gondhi, Gujarat

to

The

aces Digital Lea

at good health is the foundation of the concept of earning 100% mply walking 10,000 steps daily t any excuse. This innovative aily walks into a rewarding poinc, conewal, I only had to pay

Mr. Abhishek Goswami

I've left behind my diabetes-related issues thanks to the Activ Health Plan. My Health Coach, Dr. Vidhi, has been instrumental in this transformation, guiding me with a holistic approach to my health. She created a personalized diet plan that catered to my specific needs and has continued to support me through regular check-ups. Dr. Vidhi also designed an exercise plan for me, incorporating cardio, high-intensity training, and stamina-building exercises. Her comprehensive guidance has been crucial in my health journey, and 'm grateful for the positive changes I've experienced.

### & thousands of similar stories...

# Activ Health App relaunched with Freemium features



### **HEALTH INSURANCE**



Aditya Birla Health Insurance Co. Ltd.

# Digital





### Revenue

- Freemium for client acquisition
- Simple, intuitive Buy Journeys
- Digital capability to Cross Sell
- DIY Renewal Journey



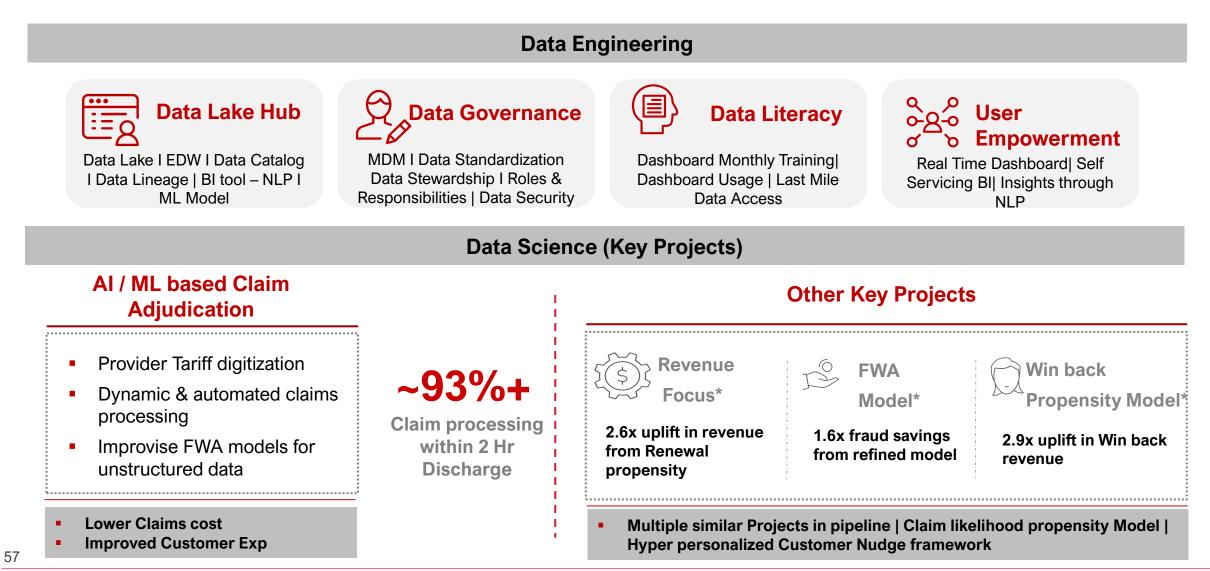
- Leveraging Inhouse & Partner
   Ecosystem
- Hyper personalized engagement
- Leader boards and challenges



- Simplified and contextual journey
- Omnichannel bot
- Al driven document classifier

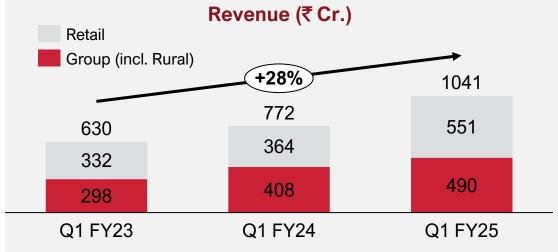
<u>†</u> 131%	YoY App Downloads	<b>† 70%</b>	YoY App MAU*	86%	Digital Self-service
86%	Digital Renewals	22%	DIY Renewals	82%	Auto Underwriting
97%	Customer onboarded digitally	100%	Distributors onboarded Digitally	<b>5</b> x	DIY Claims
Cross Functior Squads	nal Data I Innovation		gile odology	Cloud Agnostic	Digital Index





109%



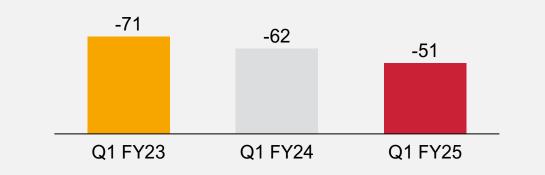




**Combined Ratio**<sup>1</sup>

118%





112%

Q1 FY23 Q1 FY24 Q1 FY25

#### 58 1. Combined ratio as per reported financials 2. As Per IND AS | Target Combined Ratio 100% in FY26



(₹In crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25	
Retail Premium	1,915	364	636	551	
Group Premium (incl. Rural)	1,786	408	666	490	
Gross Written Premium	3,701	772	1,302	1,041	
Revenue (IND AS)	3,450	718	1212	981	
Operating expenses (including claims) (IND AS)	3,632	780	1123	1,032	
Profit before tax (IND AS)	(182)	(62)	88	(51)	

# Our Approach – Health First Data-driven Model

### Attract Young & Healthy Customer Target Segment

Incentivize customers for healthy behavior

Grow nontraditional distribution segments

Data driven approach for superior customer understanding

Diversified Distribution with growth focus on Proprietary Business

Invest in existing Bancassurance partnerships & Acquire PSU bank partnerships

Diversified Distribution

Differentiated Health First approach



- Digitally enabled Distribution with deep partner integrations
  - Customer facing assets for superior customer experience



- Analytics based capabilities for revenue generation including PASA, Cross Sell & Persistency models
- Fraud, Waste & Abuse model with advanced analytical tools
- Newer applications for both structured and unstructured data

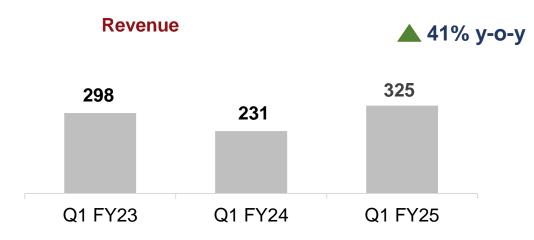
**ADITYA BIRLA** 

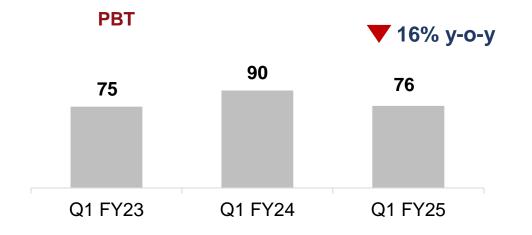


# **Other Updates**

# Other financial services businesses







General Ins	surance	Broking		Stock & Securities Broking		ARC platform					
	Q1 FY24	Q1 FY25	Δ		Q1 FY24	Q1 FY25	Δ		Q1 FY24	Q1 FY25	Δ
Premium Placement	1,041	1,183	↑ <b>14%</b>	# Customers (Active)	~ 74k	~ 89k	↑ <b>20%</b>	Closing AUM	3,054	2,882	↓ <b>6%</b>
Revenue	76	160	↑ <b>112%</b>	Revenue	79	119	↑ <b>51%</b>	Revenue	52	36	↓ 31%
PBT	24	30	↑ <b>21%</b>	PBT	13	22	↑ <b>71%</b>	PBT	39	23	↓ <b>40%</b>
					I	I					

# Consolidated P&L – Aditya Birla Capital



(₹ crore)	FY24	Q1 FY24	Q4 FY24	Q1 FY25
Revenue	34,019	7,045	10,454	8,816
Profit Before Tax (before share of profit/(loss) of JVs	3,792	848	983	977
Add: Share of Profit/(loss) of associate and JVs	304	64	143	81
Profit before tax	4,096	912	1,126	1,058
Less: Provision for taxation	1,090	246	271	293
Less: Minority Interest	104	17	43	20
Profit after tax	2,902	649	812	745
Gain on sale of shares in ABSLAMC (net of tax)	433	-	433	14
Reported Profit After Tax	3,335	649	1,245	759



# THANK YOU

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