



# **Adani Total Gas Limited**

16<sup>th</sup> Annual General Meeting 12<sup>th</sup> July 2021

Presented By: Suresh P Manglani, CEO

# Safety First at ATGL



# Safety is a Pre-condition to Work Zero Fatality

# Safety Awareness & Traning

National Safety week, Environment Day, 30,000 + Man Hours of Safety Training

## Field HSE Assurance

HSE inspections, Suraksha Samwaad, Contractor Capability Assessment

# Risk Management

QRA, HAZOP studies, HIRA and JSA

QRA – Quantitative Risk Assessment HAZOP – Hazard & Operability Study HIRA- Hazard Identification & Risk Identification JSA – Job Safety Analysis



# Management Systems

QMS, EMS & OHSAS, T4S, IMS & ERDMP (PNGRB)

# Incident Management

Code of conduct for Incident reporting Action tracking system

# Safety Audits

Internal & External IMS audits, Project Site Audits

QMS: Quality Management System,

EMS – Environment Management System

T4S – Technical Standards & specifications including Safety Standards

IMS – Integrity Management System

ERDMP – Emergency Response & Disaster Management Plan



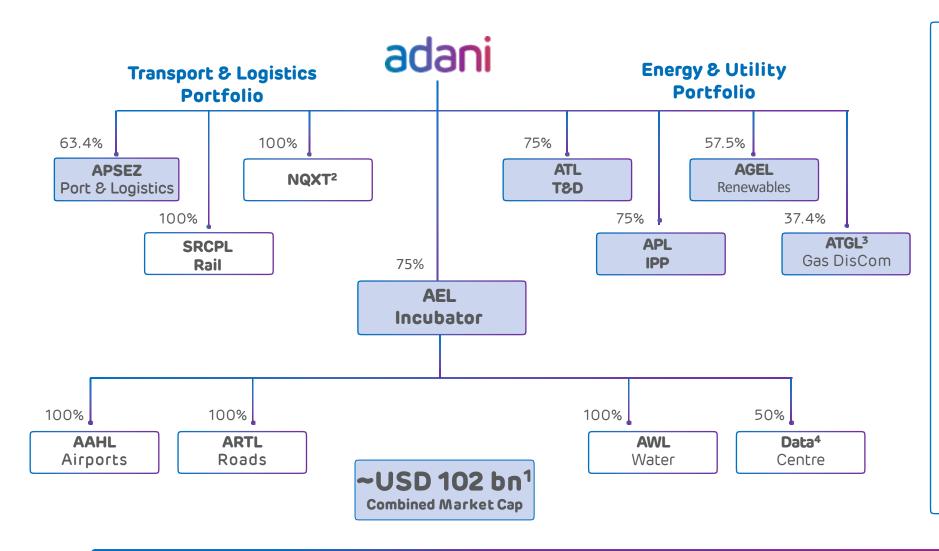
# Our Strong Parentage





# Adani Group: A world class infrastructure & utility portfolio





## **Adani**

- Marked shift from B2B to B2C businesses -
  - ATGL Gas distribution network to serve key geographies across India
  - AEML Electricity distribution network that powers the financial capital of India
  - Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth
  - Transport & Logistics -Airports and Roads
  - Energy & Utility Water and Data Centre

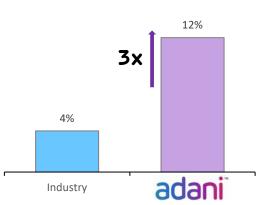
Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group.



# Adani Group: Decades long track record of industry best growth rates across sectors







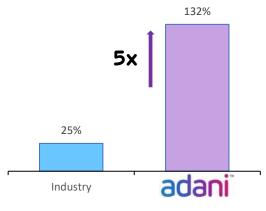
2014	972 MMT	113 MMT
2021	1,246 MMT	247 MMT



Highest Margin among Peers globally EBITDA margin: 70%<sup>1,2</sup>

Next best peer margin: 55%

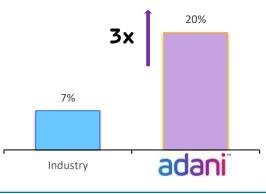
## Renewable Capacity (GW)



2016	46 GW	0.3 GW
2021	140 GW <sup>9</sup>	19.3 GW <sup>6</sup>



#### Transmission Network (ckm)

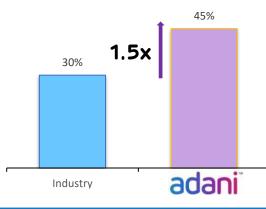


2016	320,000 ckm	6,950 ckm
2021	441,821 ckm	18,801 ckm



Highest availability among Peers EBITDA margin: 92%<sup>1,3,5</sup> Next best peer margin: 89%

#### CGD<sup>7</sup> (GAs<sup>8</sup> covered)



2015	62 GAs	6 GAs
2021	228 GAs	38 GAs

#### India's Largest private CGD business

**ATGL** 

EBITDA margin: 41%<sup>1</sup>

Among the best in industry





# Adani Group: Repeatable, robust & proven transformative model of investment



#### **Phase**

#### **Development**



## **Operations**



### **Post Operations**

Capital Mgmt

# Activity

## Origination

- Analysis & market intelligence
- Viability analysis
- Strategic value

#### Site Development

- Site acquisition
- Concessions & regulatory agreements
- Investment case development

#### Construction

- Engineering & design
- Sourcing & quality levels
- Equity & debt funding at project

#### Operation

- Life cycle O&M planning
- Asset Management plan
- Redesigning the capital **structure** of the asset
- Operational phase funding consistent with asset life

# Performance

India's Largest Commercial Port (at Mundra)



Highest Margin among Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest line availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu)



Constructed and Commissioned in nine months





Centralized continuous monitoring of plants across India on a single cloud based platform

#### In FY21

Successfully placed three long tenure IG rated international bonds totaling to \$1.55 bn

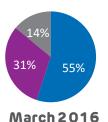
AGEL's tied up revolving project finance facility of \$1.35Bn - will fully fund its entire project pipeline







Debt structure moving from PSU's banks to Bonds





**March 2021** 







# A Broad Energy Company



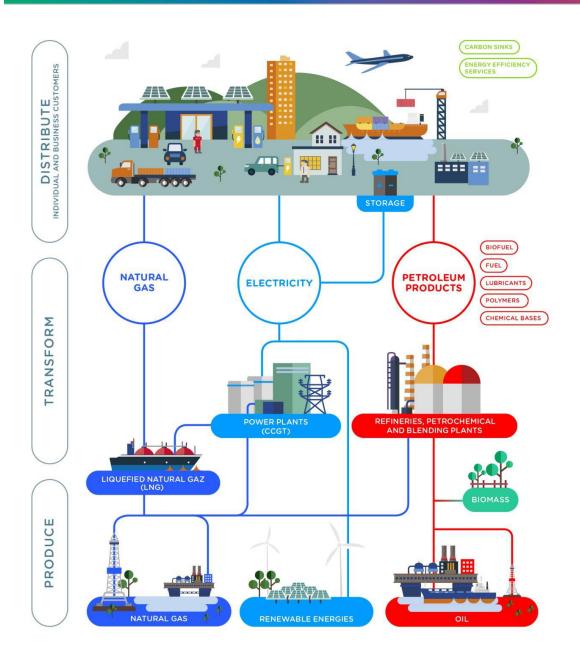
- TotalEnergies is a broad energy company committed to providing energy that is ever more affordable, clean, reliable and accessible to as many people as possible.
- More energy, fewer emissions: that is the dual challenge we must meet with our customers, stakeholders
  and society as a whole to contribute to our planet's sustainable development and effectively address the
  issue of climate change.
- TotalEnergies promote renewable, decarbonized energies, produce and market fuels, natural gas and electricity.
- TotalEnergies are investing massively in solar and wind power in order to become one of the top five producers of renewable energy by 2030.



To preserve the planet in the face of the climate challenge, TotalEnergies are moving together towards new energies.

# **Overview of Operations**





Activities span the entire value chain:

- From the production of energies,
- and their transportation and transformation into intermediate or finished products,
- to their storage and distribution to meet the needs of individual and business customers.

TotalEnergies also **develop** carbon neutrality projects for own sites and for customers, with solutions to enhance **energy efficiency** and to **capture** or **store carbon** (CCS and natural carbon sinks).

TotalEnergies' ambition is to get to net zero by 2050, together with society, across its production and energy products used by its customers

# **Strengths**



# Our integrated business model

We are present across the entire value chain, **from production to distribution**.

# **Our employees**

105,000 people representing160 nationalities and 730 métiers.A diversity which is decisive for our competitiveness and attractiveness.

# Our global footprint

We are active in more than

130 countries and nearly

800 production sites worldwide.



\$4.1 bn in adjusted net income in 2020, demonstrating our resilence



4,000 researchers



8 millions
customers served in our
15,500+
service stations every day



30 % polymers produced from recycled materials by 2030

# **Key Figures**



World **no.2**in liquified natural gas



2.9 Mboe/day produced in 2020, of wich 55% natural gas



150,000 charge points for electric vehicles by 2025



8.5 million gas and power customers in Europe



±\$1bn invested in R&D in 2020, of wich 40% on carbon reduction



>100 GW production capacity for renewable electricity by 2030



\$2 bn invested in renewables in 2020

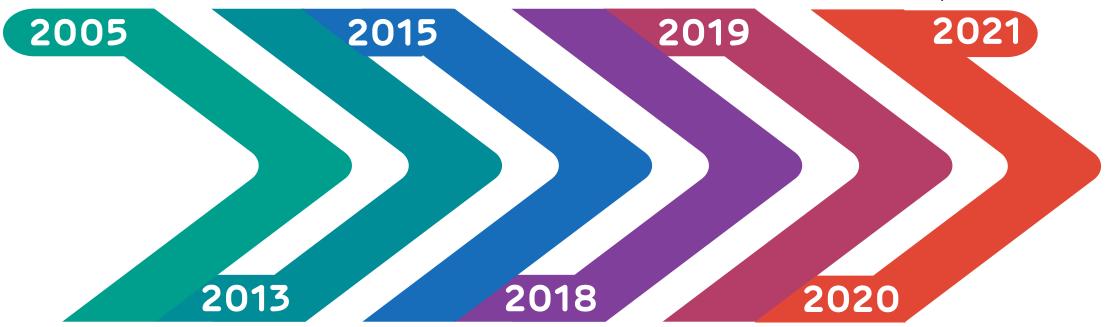
# Our Transformational Journey



# ATGL has undergone transformation in terms of operational scale and will continue to scale up significantly in the coming decade

- First Domestic Connection at Ahmedabad
- Started Faridabad GA development

- Got authorization for 5 GAs in IOAGPL
- Got Authorization for 2 GAs in ATGL & 1 GA in IOAGPL (10th round)
- Name Change AGL to ATGL
- Delivered all time high physical & financial performance



- Formed a strategic 50:50 JV with IOCL (IOAGPL)
- Got authorization for 2 GAs in IOAGPL

## **Adani Total Gas Limited**

- Got authorization for 13 GAs in ATGL and 11 GAs in IOAGPL (9th round)
- Listing of ATGL on BSE/NSE





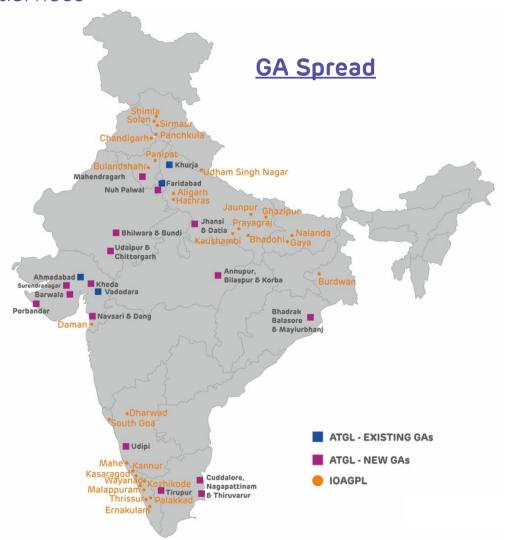
 Supermajor Total, now TotalEnergies inducted as a Strategic Investor in ATGL (37.4%)

# Our Pan India Footprint



ATGL has a geographically diversified portfolio in the CGD sector that includes major commercial, industrial and

residential hubs



15 States

71 Districts

8% Population

Largest Private CGD Entity

Only Private CGD Entity Listed on Indian Stock Exchange

38 Geographical Areas

\* 19 ATGL + 19 IOAGPL Authorized GAs

\*\*IOAGPL - Indian Oil-Adani Gas Pvt. Ltd. - 50-50 JV of Indian Oil Corporation Limited & Adani Total Gas

# FY 2020-21 year of Achievement and Pride



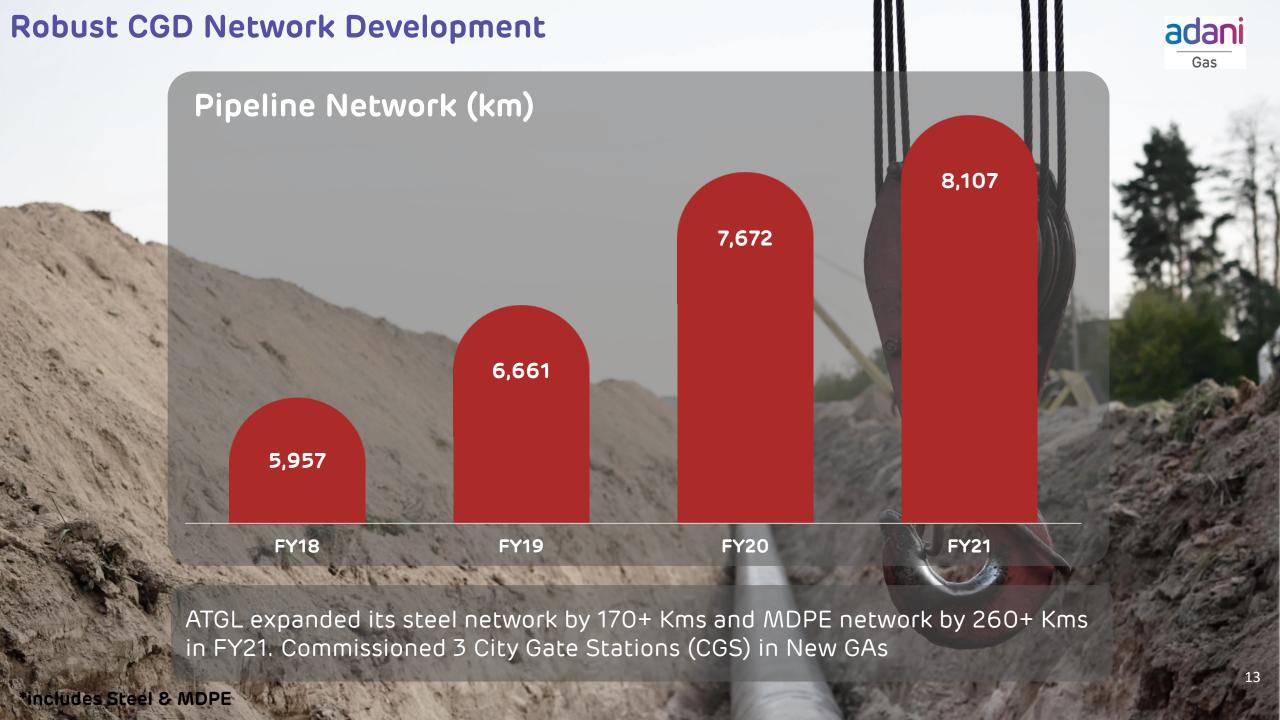


Crossed Gas sales of
2 million SCMD
217 CNG Stations
102\* Stations in a year
2215 inch km of Pipeline



102\* CNG STATIONS IN A YEAR





# Expanding CNG Network FY2021

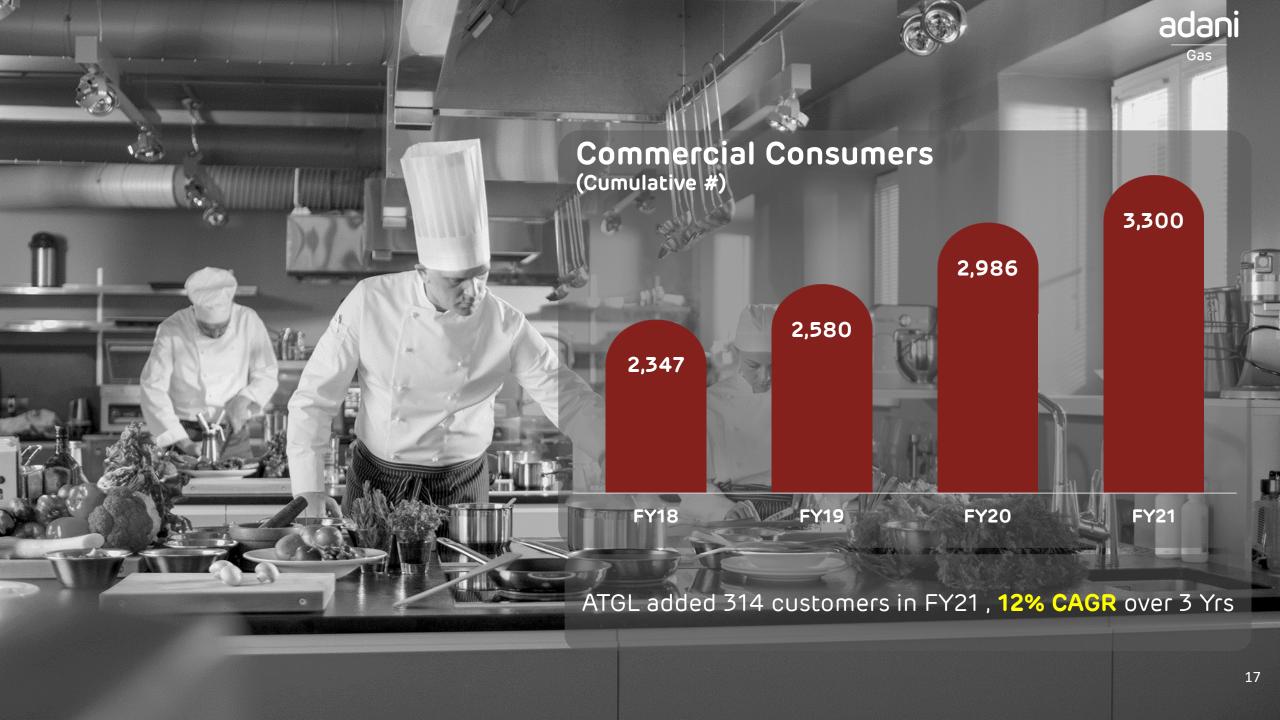






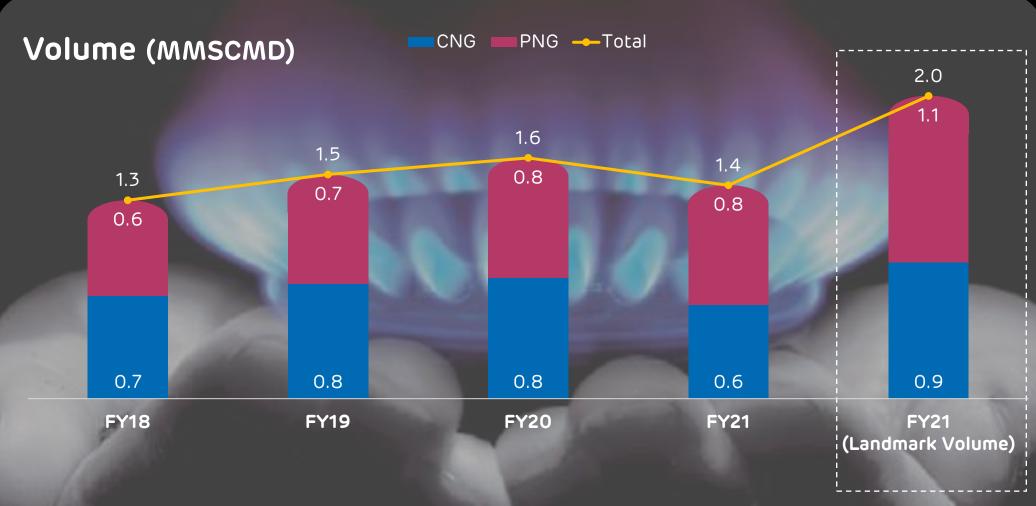






# Key Benchmark - Volume on Rise





Due to Covid-19, the average volume for FY21 was at 1.4 MMSCMD. Despite challenging times, ATGL witnessed significant recovery and achieved Landmark volume of 2.0 MMSCMD in FY21

# Highest Ever Financial Performance



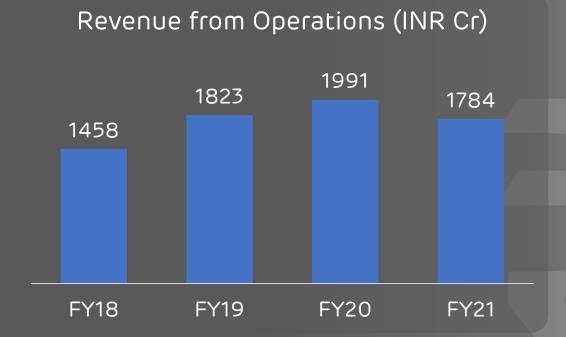
7%

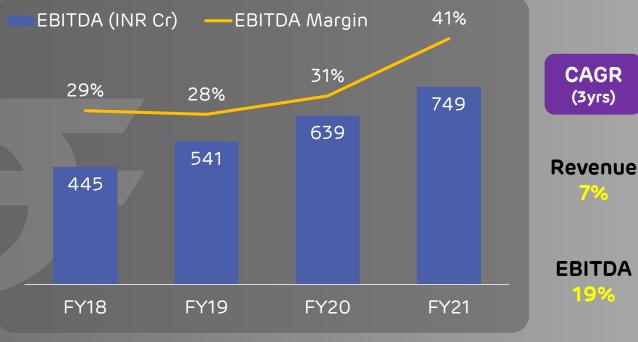
**PBT** 

35%

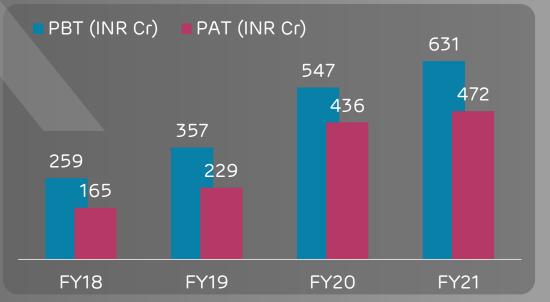
PAT

42%





ATGL reported 17% growth in EBITDA for FY21. This was on account of Efficient Gas Sourcing Cost Optimization which has led in expansion of EBITDA margin.



# Digital Transformation is way of life at ATGL...









# My Adani Gas

One Stop platform for all stakeholders for enhanced customer experience & productivity

Customer at Centre Stage at ATGL



# Whatsapp Billing

Digitally Signed Whatsapp invoices initiated for Industrial, Commercial & Domestic Customers

# State of the Art GIS





State of the art GIS implementation - mapping all assets and data availability on smart phones. Enhancing asset integrity and attending to damages

# **ERMS**

Emergency Response Management System

 Timely & Smart Handling of Emergencies across all GAs 24x7



# **AGNC**

## Adani Total Gas Nerve Centre



- State of the art control centre demonstrating IT-OT capabilities
- Shall act as the centre for monitoring all the assets across the organisation connected via world class SCADA system

# Smart meters & MIU

 Smart Meters & MIU to give better customer experience while helping ATGL achieve zero contact service



MIU – Meter Interface Unit



# ACCELERATING INFRASTRUCTURE

- Focus on Accelerating steel pipeline network so that the gas supply can be commenced
- Focus on expanding CNG stations faster for early monetization and to create ecosystem across GA

# DIVERSIFICATION

 Being a progressive JV of Adani Group - India's Largest Infra Conglomerate and TotalEnergies - Global integrated Energy player - ATGL would be exploring to diversify in "Adjacent Businesses" to bring value offering to its consumers



# VIRTUAL NETWORK

- Company to develop L-CNG / L-PNG where there is distant pipeline or where there is no pipeline connectivity
- It will help in catering to demand centres and building Ecosystem for Natural Gas
- Introduction of Mobile Refuelling Units (MRU) for providing CNG at the doorstep of the customers and reaching the interiors of our GAs

# **EXPANDING FOOTPRINT**

- Announcement of 11<sup>th</sup> Round of bidding is in offing.
- ATGL shall expand its footprint in Nation building and explore all options for the same including participation in 11<sup>th</sup> Round Bidding.

# Embarking towards Robust ESG Framework





#### **Our Commitment**

- Solarizing of all our assets (Offices/CGS/CNG Station)
- Water conservation- Rain-water harvesting
- Replace Diesel run Cascade LCV/HCV to CNG
- Develop a Low Carbon Society Forestation and educate the community

## Policy Driven Governance

- Code of Conduct for all areas
- Board Diversity Policy
- Related Party Transaction
- Dividend Distribution and Shareholders Return
- Cyber Security Policy
- Whistle Blower Policy

#### Focus Areas

- GHG emission reduction
- Occupational Health & Safety
- Resource Conservation
- Local Procurement
- Stakeholder management
- Learning & Development
- Land use & Biodiversity

# **Embarking towards Robust ESG Framework**





Solarization of our Vadaj, Ahmedabad CNG Station



CNG run Cascade LCV already in use



at various locations



Rainwater Harvesting

# We are uniquely placed largest private CGD entity



# CGD- OUR CORE STRENGTH

Largest private sector player with Pan India footprint – well positioned to take advantage of growth in CGD sector and Strong Sponsorship of Adani Group and Total Group

Faster Expansion and Early Monetization are part of Key Strategies

# AT A CUSP OF GROWTH

Well placed to gain from increasing share of Natural gas from 6.2% to 15% of the Indian Energy mix in medium term

# adani

Gas

# OPERATIONAL EXCELLENCE

Execution and operational Excellence are key attributes of ATGL success.

Use of best-in-class technology and CoE (Centre of Excellence) based practices in all areas of business including HSE, ESG.

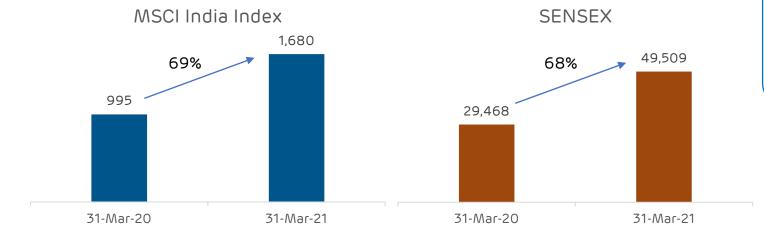
# STAKEHOLDER DELIGHT

Consistent growth with high stakeholder returns

## ATGL: Immense value creation







- Strong business performance and immense value creation led to marquee investors coming in FY21 –
  - BlackRock
  - California Public Employees' Retirement System
  - Legal and General
  - Grantham, Mayo, Van Otterloo & Co.
  - State Street
  - PGGM

Outperformed all relevant indices and gave a 14x return compared to Nifty-50

# Employee focus in Covid 19 pandemic



Enhanced Employees' Benefits Package in the unfortunate event of the death of any staff member

- Substantial enhancement the bereaved family to receive a minimum grant of INR 50 lakhs and a maximum of INR 4 Crore,
- Gratuity calculated up to 58 years, waiver of all loans and advances and reimbursement of domestic repatriation costs up to INR 2.5 lakhs





All employees have been vaccinated along with the families

Special benefits for deaths due to COVID (in addition to the above):

- The minimum compensation will be of INR 1 Cr.
- Mediclaim insurance benefit to spouse, and children for 5 years.

# Battling COVID with Goodness - Adani Group Initiatives





Sourcing and Transporting
Cryogenic Tanks



GAIMS - 800 Bed COVID Hospital, Adani Mundra Hospital





Working with Department of Military Affairs



COVID care centers -AVMA, Noida, Kerala, Krishnapatnam

# TotalEnergies India COVID Initiatives

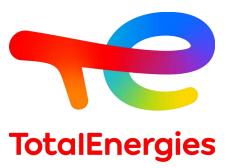




Distribution of ration kits to families



Distribution of COVID – 19 ready auto rickshaw kits





Distribution of PPE kits at hospitals



Oxygen Plants, ventilators, specialized medical equipment distribution



# "ATGL appeals to all " to follow Covid Appropriate Behavior (CAB)



All ATGL Employees and Partners are being sensitized to follow Covid Appropriate Behavior and get Vaccinated



# Thank you

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