

November 1, 2023

The Secretary **BSE Limited**Pheeroze Jeejeebhoy Towers

Dalal Street, Fort

Mumbai - 400 001

Scrip Code: 531595

The Secretary

National Stock Exchange of India Limited

Exchange Plaza, 5<sup>th</sup> Floor

Plot No- 'C' Block, G Block

Bandra-Kurla Complex, Bandra (East)

Mumbai – 400 051

Scrip Code: CGCL

Sub: Investor Presentation Q2FY24

Dear Sir / Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and further to our letter dated October 30, 2023, intimating Earning Conference Call scheduled on November 2, 2023, we are attaching herewith presentation titled "Q2FY24 Earnings Presentation".

You are requested to take the same on record for dissemination to the stakeholders.

Thanking you,

Yours faithfully, for Capri Global Capital Limited

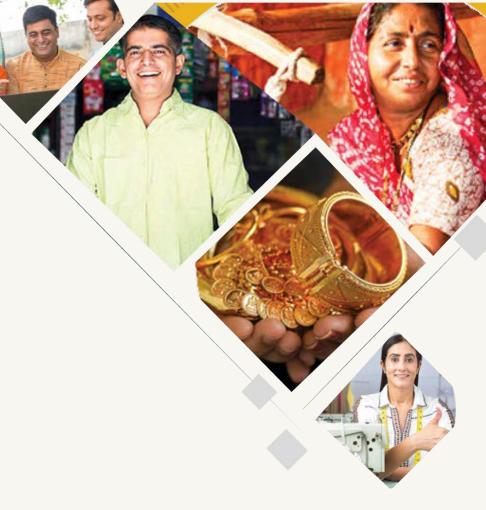
Yashesh Bhatt Company Secretary & Compliance Officer Membership No: A20491

Encl.: As Above



Responsible. Resilient. Ready.

**Q2FY24** Earnings Presentation 1st November 2023





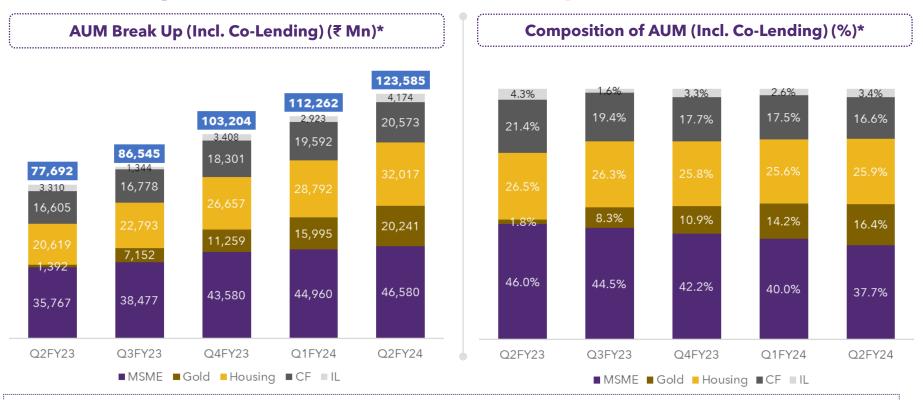
# **Business Performance**



#### **Key Highlights**

- Business momentum picked up after a lean Q1FY24; disbursals touched Rs35,267mn (130% YoY, 31% QoQ) while Cons. AUM increased to Rs123,585mn (59% YoY, 10% QoQ). Launched 'Digital Lending' product during Q2FY24.
- □ Gold Loan disbursals constituted 47% of consolidated disbursals during Q2FY24. Exclusive Gold Loan branches increased to 742 in Q2FY24 from 680 in Q1FY24.
- □ Car loan originations touched Rs25,511mn (89% YoY, 42% QoQ), net fee contribution from the business at Rs200mn in Q2FY24. Incorporated **'Capri Loans Car Platform Pvt. Ltd.'** as a whollyowned subsidiary in Oct'23.
- □ Core earnings momentum healthy despite sequential spread compression. NII up 63% YoY / 5% QoQ, while Net Income was up 54% YoY / 4% QoQ.
- □ C/I ratio marginally up at 66.9% vs. 66.0% in Q1FY24; Adjusted for GL business, C/I ratio flat at 51% (50% in Q1FY24).
- □ Cons. PAT momentum soft at Rs652mn\* (16% YoY / 3% QoQ) owing to proactive provisioning. Net profit estimated at Rs861mn excl. net loss in Gold Loan business.
- □ CGCL CAR at 32.2% (39.9% in Q1FY24); infused Rs2bn in wholly-owned subsidiary CGHFL.
- ☐ Branch count 917 (+590 /+68 YoY/QoQ resp.), cons. staff count 10,157 (up 1.5x YoY, 4% QoQ).

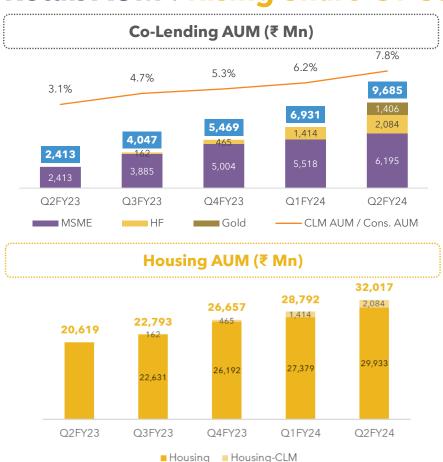
# **Business Update: Consolidated AUM Up 59% YoY^**

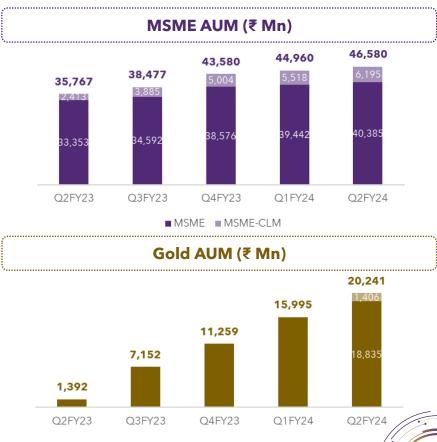


MSME, Housing, and Gold Loan AUM values are inclusive of co-lending and directly assigned AUM. See next slide for further details.

<sup>^</sup> Including co-lending AUM, \* As at the end of indicated period.

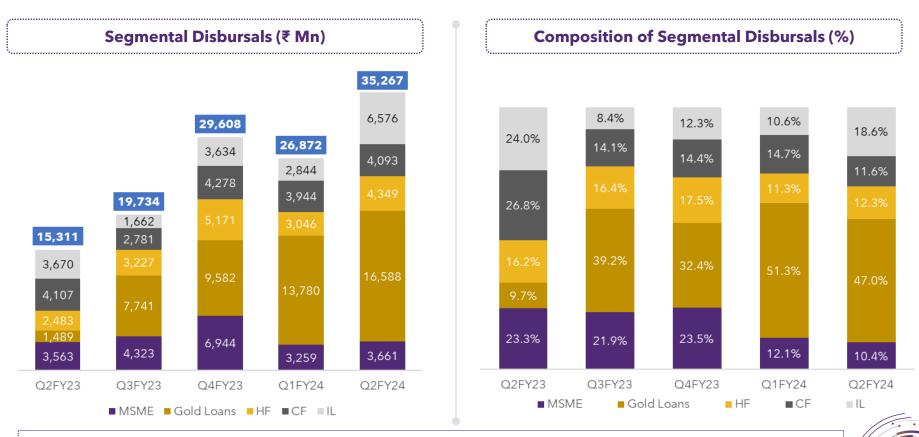
# **Retail AUM: Rising Share Of Co-Lending AUM**





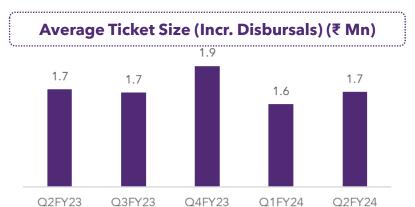
■ Gold ■ Gold-CLM

#### **Disbursals: Continued Momentum In Gold, Strong Uptick In Housing**



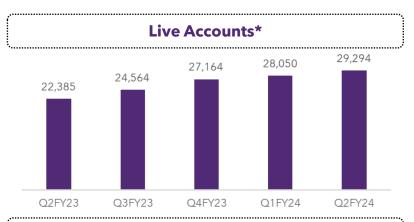
Note: MSME and Housing Finance disbursals between Q2FY23-Q3FY23 have been re-stated to include co-lending disbursals.

#### **MSME Business Update**

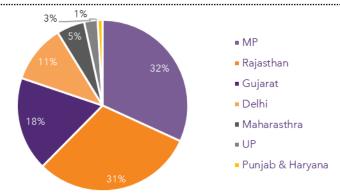


#### Loan to Value (%) (Incremental Disbursals)





#### **Geographical Distribution (Value-Wise)^**

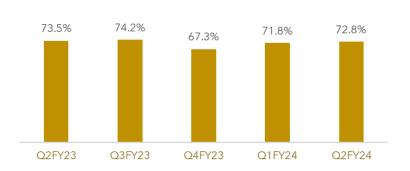


# **Gold Loan Business Update**

#### Average Ticket Size (On Portfolio) (₹)

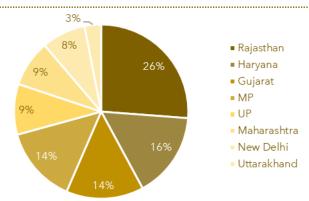


#### Loan to Value (%) (Incremental Disbursals)

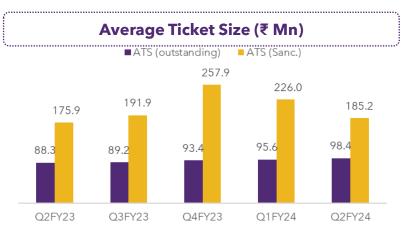


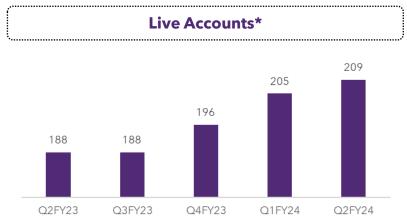


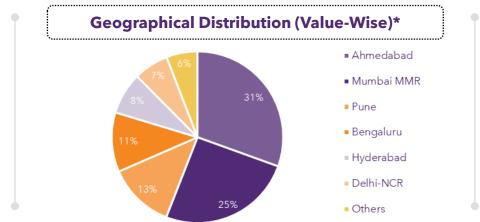
#### **Geographical Distribution (Value-Wise)^**



# **Construction Finance Business Update**



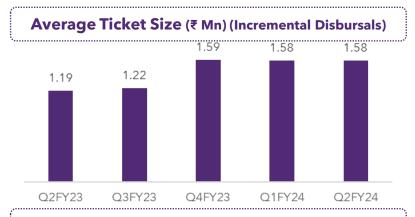




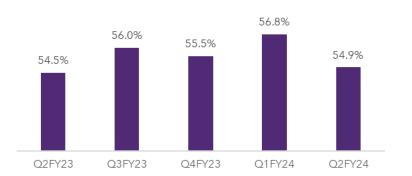
\* As at September 30, 2023

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#### **Housing Finance Business Update**

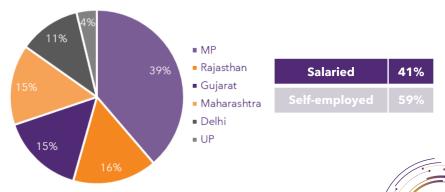


#### Loan to Value (%) (Incremental Disbursals)





#### **Geographical Distribution (Value-Wise)\***



\* As at September 30, 2023

#### **Car Loan Distribution: Pan-India Distributor**

#### **Partner Banks**











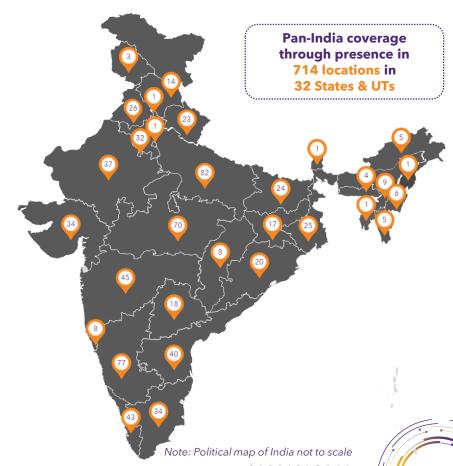






#### Total Locations (Branches + Feet-on-Street)

Q2FY23	Q3FY23	Q4FY23	Q1FY24	Q2FY24
322	322	450	714	714



#### **Car Loan Origination - On Track To Cross Rs100bn In Originations In FY24**



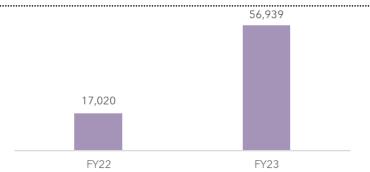


#### Loan Originations By Volume (Nos.)^



^Provisional data pertaining to previous quarters has been re-stated.





#### Average Ticket Size (₹ Mn) \*



Q2FY23 Q3FY23 Q4FY23 Q1FY24 Q2FY24

\* ATS = Originations by Value / Originations by Volume During Quarter

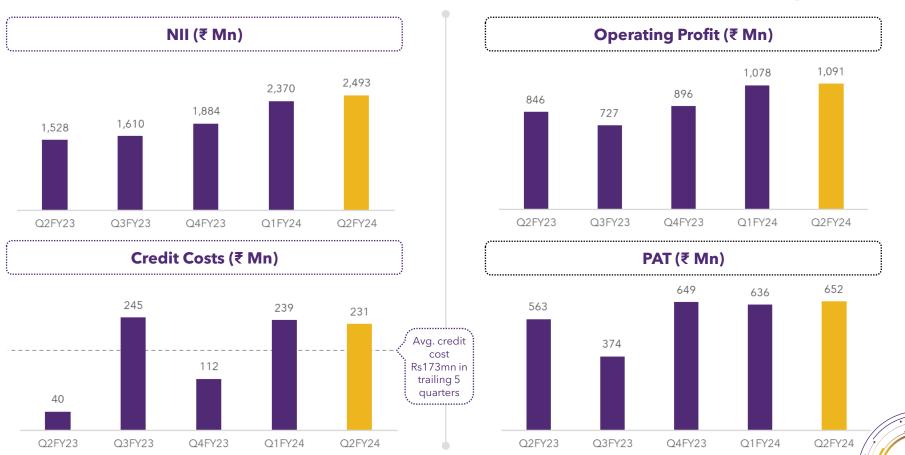




# **Earnings Performance**

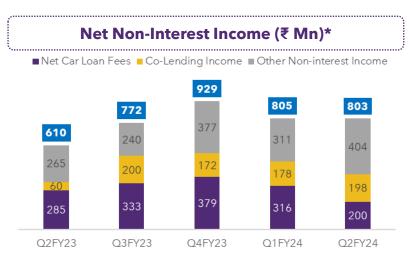


# **Performance Matrix: PAT Flat On Proactive Provisioning**

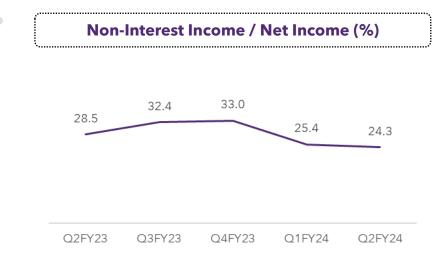


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#### **Non-Interest Income: Changing Dynamics In Car Fees**

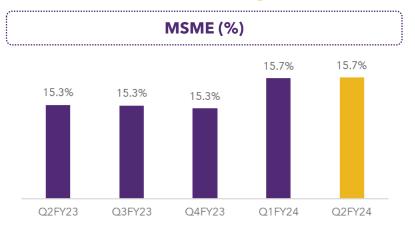


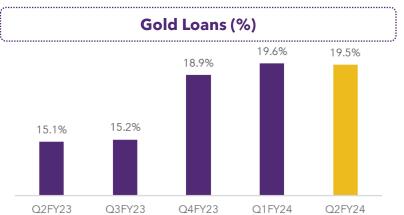


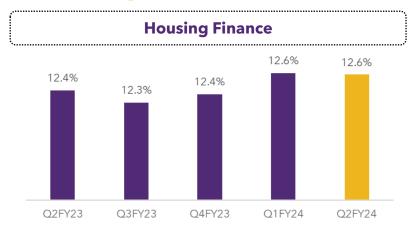


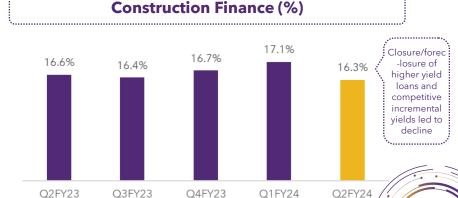
- o Non-car fees picked up led by a strong pick-up in disbursal momentum.
- While car loan origination is expected to stay strong, the commissions are expected to face some pressure owing to intense competition.

# **Loan Yields: Compression In CF; Other Segments Stable**



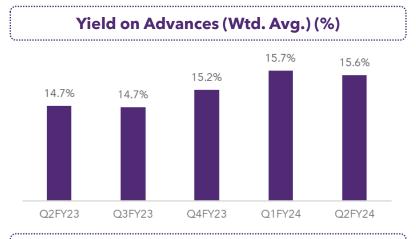




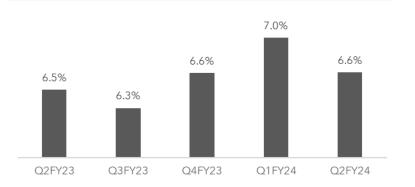


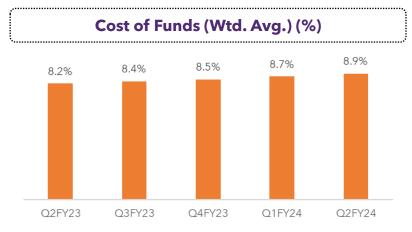
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# **Key Ratios: Spreads Compress But Healthy**

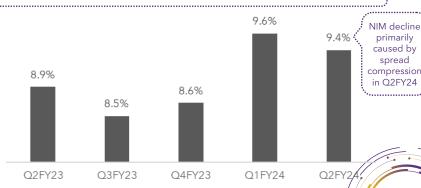






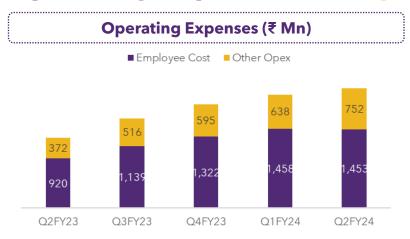




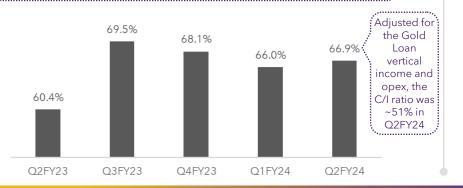


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# **Operating Expenses: Marginal Uptick in C/I**





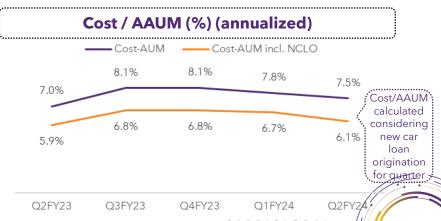


# Operating Expenses Composition (%) ■ Employee Cost ■ Other Opex 29% 31% 31% 30% 34% 71% 69% 69% 70% 66%

Q4FY23

Q2FY23

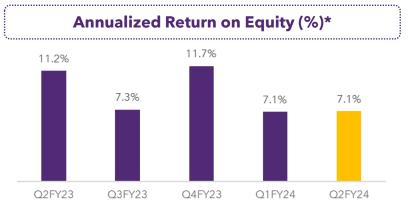
Q3FY23



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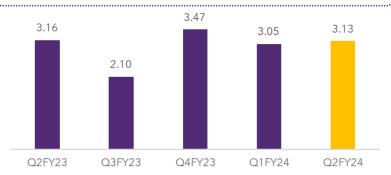
Q2FY24

# **Key Ratios: Return Ratios Flat Due To Muted Profitability**

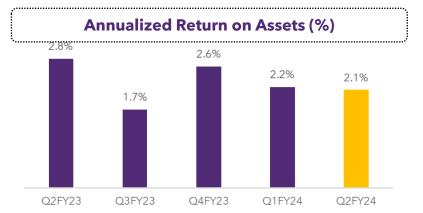


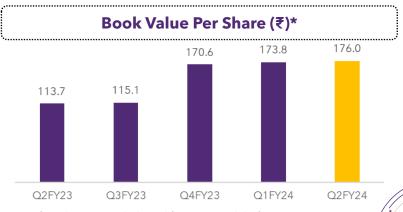
<sup>\*</sup> Q4FY23 RoE computed after applying suitable weightage to fresh equity raised

#### **EPS (Diluted) (₹) (Not Annualized)\***



<sup>\*</sup>Q4FY23 EPS was based on weighted average equity shares





<sup>\*</sup> Deferred tax assets deducted from Networth before computing BVPS.

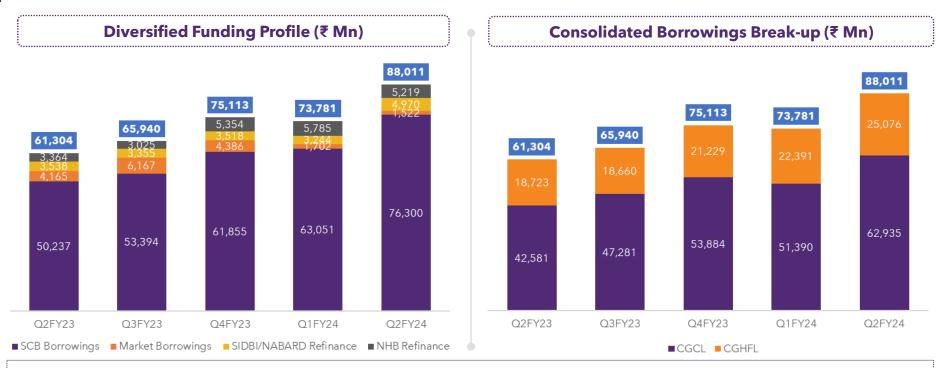
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# **Liabilities & Liquidity Position Update**



# **Liability Mix: Increase Led by Bank Borrowings**



- o Sharp increase in borrowings driven mostly by quarter end drawdowns in new facilities sanctioned ahead of the start of busy festival season.
- o Company has a strong liquidity position going into a busier Q3FY24 business season.

<sup>\*</sup> In INR Millions as at the end of period indicated.

#### **Liquidity Position : Comfortable Liquidity Position\***

₹ Mn except stated

Particulars	CGCL (Standalone)	CGHFL	Consolidated
Limits Sanctioned	94,300	35,750	130,050
Limits Availed	88,114	35,238	123,351
Un-Drawn	6,186	513	6,699
Repaid	24,724	10,025	34,749
Outstanding	63,390	25,212	88,602
Total no. of relationship maintained	21	15	
Limits Sanctioned in FY24	21,750	6,250	28,000

o CGCL has active borrowing relationship with 21 Financial Institutions across PSU, Private Sector Banks, Foreign Banks, Mutual funds, Life Insurance companies and Public Sector Financial Institutions.

As at September 30, 2023

**NOTE:** The consolidated outstanding borrowings above (Rs88,602mn) includes unamortised processing fees. This value is higher than the borrowings appearing in Balance Sheet (Rs88,011mn, see Slide 21), where the unamortised processing fees are treated as an asset and netted off from outstanding borrowings.



# **Liquidity Position: Proactive Liability Management**

₹ Mn except stated

Particulars	CGCL (Standalone)	CGHFL	Consolidated
Dues during Q2FY24	3,859	1,359	5,219
Payment made as per Schedule (A)	3,859	1,359	5,219
Prepayments made for the quarter (B)	0	0	0
Total repayments/prepayments (A+B)	3,859	1,359	5,219
Balance Payment for Q2FY24	0	0	0
Additional prepayments beyond Q2FY24 (C)	0	103	103
Total Repayments / Prepayments (A+B+C)	3,859	1,462	5,321



# **Asset Quality**



# **Asset Quality: PCR Improves**

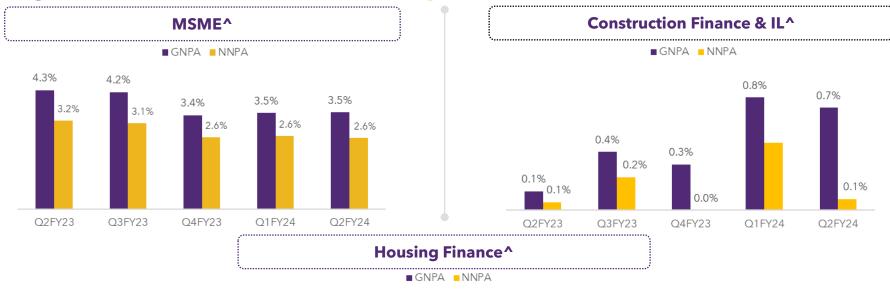
INR Mn except stated

					ink ivin except stated
ECL Analysis As Per IndAS (INR Mn)	Q2FY24	Q1FY24	Q4FY23	Q3FY23	Q2FY23
Stage 1 & 2 - Gross	111,701	103,339	95,985	80,588	73,508
Stage 1 & 2 - ECL Provisions	1,472	1,379	1,258	1,234	1,248
Stage 1 & 2 - Net	110,229	101,959	94,727	79,354	72,260
Stage 1 & 2 - ECL Provisions %	1.32%	1.33%	1.31%	1.53%	1.70%
Stage 3 - Gross	2,193	1,992	1,704	1,911	1,780
Stage 3 - ECL Provisions	707	553	526	557	510
Stage 3 - Net NPA	1,486	1,439	1,178	1,354	1,270
Stage 3 - ECL Provisions %	32.2%	27.8%	30.9%	29.1%	28.6%
<b>Total ECL Provisions</b>	2,074	1,845	1,723	1,747	1,749
Stage 3 % - Gross NPA	1.9%	1.9%	1.7%	2.3%	2.4%
Stage 3 % - Net NPA	1.3%	1.4%	1.2%	1.7%	1.7%
PCR % (incl. aggregate ECL Prov.)	94.6%	92.6%	101.1%	91.4%	98.3%
Restructured Assets	1,596	1,590	1,597	1,772	1,943
Restructured Assets (%)	1.4%	1.5%	1.6%	2.1%	2.6%
Prov. on Restr. Assets	379	342	331	390	412
Prov. on Restr. Assets (%)	23.7%	21.5%	20.7%	22.0%	21.2%

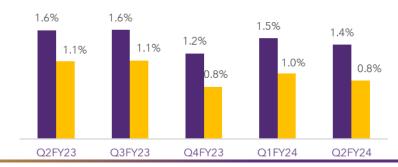
- o Std. restructured assets: MSME Rs1,148mn (2.8% of MSME AUM), Housing Rs 137mn (0.5% of Housing AUM), CF & IL NIL.
- o Standard restructured assets were Rs1,263mn (1.2% of AUM) in Q1FY24 (MSME + Housing).

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# **Segmental NPAs: Asset Quality Stable**



^NNPAs computed with Stage-3 ECL provisions compared to earlier representation computed with aggregate ECL provisions till Q3FY23.



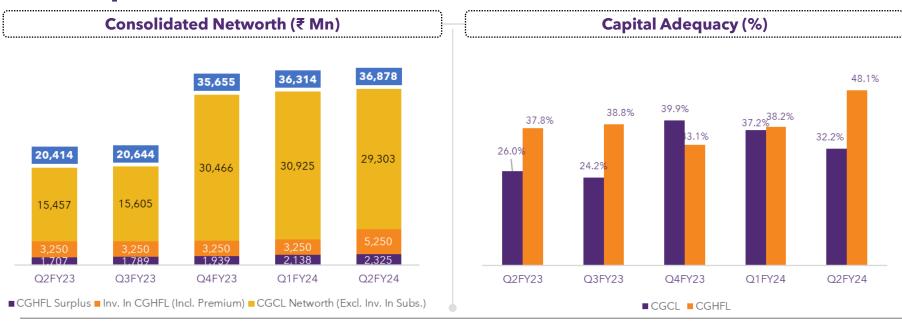




# **Capital Adequacy**



# **Well Capitalized For Medium Term Growth**



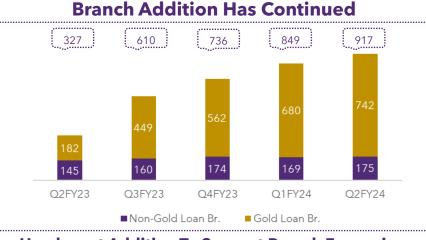
- o CGCL raised Rs14.4bn equity capital through a Rights Issue in Mar'23. The equity was fully deployed during Q1FY24. The Company is well capitalised for medium term growth.
- o During Q2FY24, CGCL infused Rs2bn in its wholly-owned subsidiary CGHFL.
- o The strong capital adequacy of CGCL and CGHFL positions both the companies well to access fresh lines of credit to fund growth.



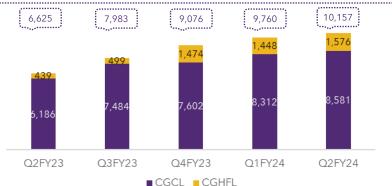
# **Network**



#### **Network: Presence In Major Growth Centres**

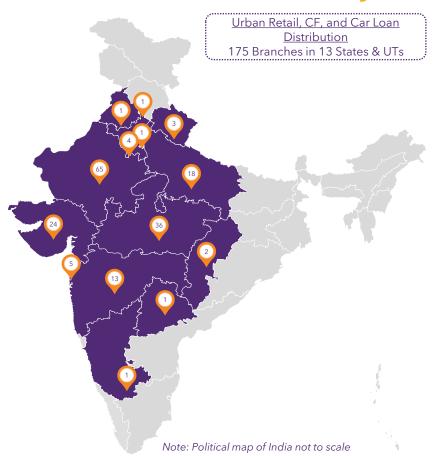


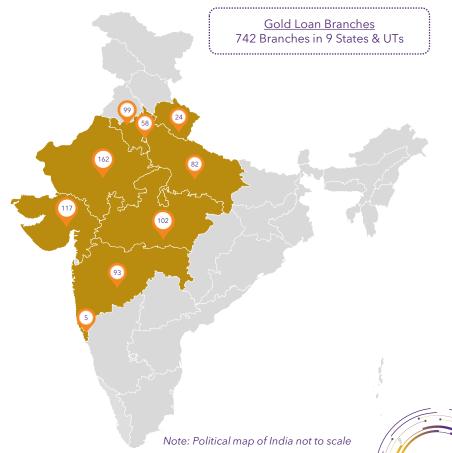




- □ Network expansion led by addition of Gold Loan branches continued taking total branch count to 917 in Q2FY24 compared to 849 branches in Q1FY24 and 327 branches in Q2FY23.
- □ Network of non-Gold Loan businesses increased by 6 branches to 175.
- ☐ Urban Retail business (MSME and Housing) operated through 172 branches in 11 States and UTs.
- □ Gold Loan network expanded to 742 branches across 9 states and UTs by end Q2FY24 from 680 in Q1FY24. With this expansion, the Gold Loan business has nearly completed the targeted branch network by H1FY24 (~750 branches).
- ☐ Construction Finance continued to have 3 dedicated branches Bengaluru, Hyderabad, and Ahmedabad.
- ☐ Car Loan distribution presence was unchanged at 714 locations. The branch presence was consolidated into a single branch at Pune during Q1FY24.
- ☐ In addition, the Company has a dedicated tech centre in Gurugram (not counted as a branch).

# **Network: Presence In Major Growth Centres**







# **Financials**



# **CGCL Cons. Inc. Statement : Quarterly Comparison**

₹ Mn except stated

					Mn except stated
Particulars	Q2FY24	Q2FY23	Y-o-Y (%)	Q1FY24	Q-o-Q (%)
Interest earned	4,452	2,787	60%	4,134	8%
Interest expended	1,958	1,258	56%	1,765	11%
Net interest income	2,493	1,528	63%	2,370	5%
Non-interest income	803	610	32%	805	0%
Net car loan fees	200	285		316	
Co-lending income	198	60		178	
Other core income	404	265		311	
Total income	3,296	2,138	54%	3,175	4%
Operating expenses	2,205	1,292	71%	2,096	5%
Employee cost	1,453	920		1,458	
Other operating expenses	752	372		638	
Operating profit	1,091	846	29%	1,078	1%
Total provisions	231	40	477%	239	-3%
ECL provisions	262	(10)		121	
Write-offs	(31)	50		118	
Profit before tax	860	806	7%	839	3%
Tax	208	244		203	
Implied tax rate	24.2%	30.2%		24.2%	
Profit after tax	652	563	16%	636	3%
EPS (diluted) (Rs.) (not annualised)	3.13	3.16		3.05	
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#### **CGCL Consolidated Balance Sheet\***

₹ Mn except stated

Particulars (INR Mn)	Q2FY24	Q2FY23	YoY (%)	Q1FY24	QoQ (%)
Paid-up equity Reserves and surplus	412 36,420	351 20,062	17.3% 81.5%	412 35,901	0.0% 1.4%
Networth	36,833	20,414	80.4%	36,314	1.4%
Bank borrowings and refinance	86,489	57,139	51.4%	72,079	20.0%
NCDs	1,522	4,165	-63.5%	1,702	-10.6%
Other liabilities and provisions	6,278	3,272	91.9%	4,241	48.0%
Total shareholders' equity & liabilities	131,121	84,990	54.3%	114,336	14.7%
Cash and bank balances	10,823	4,395	146.3%	4,798	125.6%
Investments	2,390	4,204	-43.2%	701	241.0%
Assets under financing activities	110,210	72,645	51.7%	102,164	7.9%
Other assets	7,699	3,747	105.5%	6,673	15.4%
Total assets	131,121	84,990	54.3%	114,336	14.7%

<sup>\*</sup> Q1FY24 balance sheet was not subject to audit review.

# **CGCL Consolidated Income Statement: Annual Comparison**

₹ Mn except stated

					on our orange
Profit and Loss A/c	FY19	FY20	FY21	FY22	FY23
Interest income	5,307	6,700	6,735	8,396	11,673
Interest expenses	2,071	2,828	2,887	3,308	5,311
Net interest income	3,236	3,872	3,848	5,087	6,362
Other income	586	433	636	1,231	2,719
Fees	558	399	626	1,103	2,703
Other income	27	34	11	128	17
Net income	3,822	4,305	4,484	6,319	9,081
Operating expenses	1,790	1,732	1,520	2,536	5,756
Employee expenses	1,175	1,188	994	1,746	4,061
Other expenses	614	544	526	790	1,696
Operating profit	2,032	2,573	2,964	3,783	3,325
Provisions	165	353	607	1,057	642
ECL provisions	99	299	545	618	71
Write-offs	67	54	62	439	570
Profit before tax	1,867	2,220	2,357	2,726	2,683
Taxes	510	607	588	676	636
Tax rate (%)	27.3%	27.4%	24.9%	24.8%	23.7%
Profit after tax	1,357	1,612	1,770	2,050	2,047
Earnings per share (Diluted) (Rs.)	7.7	9.2	10.0	11.6	10.9

New businesses contributing to robust non-interest income

Net Income CAGR of 24% FY19-FY23

Net profit flat in FY23 despite major expansion opex during the year.

# **CGCL Consolidated Balance Sheet: Annual Comparison\***

				₹ Mn except stated		
Balance Sheet	FY19	FY20	FY21	FY22	FY23	
Liabilities						
Paid-up equity Reserves	350 13,477	350 15,042	351 16,822	351 18,873	412 35,242	
Networth	13,827	15,392	17,173	19,225	35,655	
Borrowings	27,687	28,366	37,689	48,084	75,113	
Other liabilities	1,256	657	3,269	4,219	7,179	
Total liabilities	42,770	44,415	58,131	71,528	117,946	
Assets						
Cash and equivalents	1,691	742	2,242	3,531	15,103	
Investments	93	3,607	8,075	3,775	2,150	
Loans	40,222	39,288	46,863	62,708	94,754	
Other assets	764	777	951	1,514	5,939	
Total assets	42,770	44,415	58,131	71,528	117,946	
* As at the end of periods indicated.					CARRIG	

Ample leverage room to continue delivering robust growth.

~2.8x growth in balance sheet in 4 years.

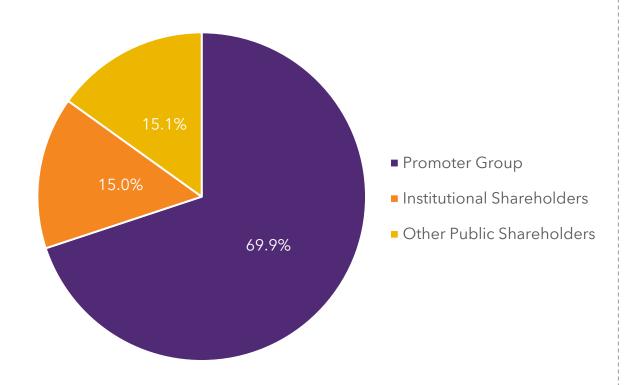


<sup>~2.4</sup>x growth in loan book in 4 vears.

# **CGCL Consolidated Earnings : Du Pont Analysis**

				_	
RoA Tree (%)	FY19	FY20	FY21	FY22	FY23
Interest income	14.6	15.4	13.1	13.0	12.3
Interest expenses	5.7	6.5	5.6	5.1	5.6
Net interest income	8.9	8.9	7.5	7.8	6.7
Other income	1.6	1.0	1.2	1.9	2.9
Fees	1.5	0.9	1.2	1.7	2.9
Other income	0.1	0.1	0.0	0.2	0.0
Net income	10.5	9.9	8.7	9.7	9.6
Operating expenses	4.9	4.0	3.0	3.9	6.1
Employee expenses	3.2	2.7	1.9	2.7	4.3
Other expenses	1.7	1.2	1.0	1.2	1.8
Operating profit	5.6	5.9	5.8	5.8	3.5
Provisions	0.5	0.8	1.2	1.6	0.7
ECL provisions	0.3	0.7	1.1	1.0	0.1
Write-offs	0.2	0.1	0.1	0.7	0.6
Profit before tax	5.2	5.1	4.6	4.2	2.8
Taxes	1.4	1.4	1.1	1.0	0.7
Profit after tax (RoA)	3.7	3.7	3.5	3.2	2.1

#### **Shareholding**



- Market capitalization¹:
   ₹ 157.7bn | US\$ 1.89bn²
- Cons. Networth<sup>3</sup>
   (Q2FY24): ₹ 36.9bn
- Paid-up Equity:₹ 412.3mn
- o **FV:**₹2
- Dividend Per Share (FY23): ₹ 0.50
- Average of market capitalization on BSE and NSE on 31st October '23.
- 2. 1 US\$ = ₹ 83.27
- 3. Not adjusted for DTAs; ₹ 36.3bn after adjusting for DTAs; CGCL raised ₹ 14.4bn in Mar'23 through Rights Issue.
- 4. AMFI classifies CGCL as a small cap company based on six monthly average market capitalization (Jun'23 rank 285).
- 5. CGCL is part of NIFTY Smallcap 250 index.



# Leadership



#### **Board of Directors & Corporate Governance**

#### **Independent Board Guides Executive Management**



Rajesh Sharma, Managing Director Founder & Promoter with over 2.5 decades of experience; Chartered Accountant



Ajit Mohan Sharan, Independent Director

IAS - Batch 1979 with over 3 decades of experience in varied aspects of public administration





**Bhagyam Ramani, Independent** Director

Ex- GM and Director of General Insurance Corporation; 3+ decades of experience; MA (Economics Hons.)



Desh Raj Dogra, Independent Director

EX- CEO and MD of CARE ratings with over 4 decades of experience in financial sector and credit administration



#### **Mukesh Kacker, Independent** Director

EX- IAS Officer, Jt. Secy (GOI) with over 3 decades of experience, MA (Public Policy); MA (Political Science), IAS



Subramanian Ranganathan, Additional Independent Director

Ex- Citicorp, Bank of America Merrill Lynch, Edelweiss Group; over 4 decades experience in finance and management; CA, CS, CWA, LL.B

#### **Strong Corporate Governance**



#### **Audit Committee**

Oversees Company's financial reporting and financial information disclosure process



#### Nomination and Remuneration **Committee**

Formulates and ensures adherence to policies regarding appointment of BoD and senior managerial personnel



#### Stakeholders' Relationship **Committee**

Oversees redressal of security holders' and investors' complaints and effective exercise of stakeholders' rights



#### **CSR Committee**

Formulates and monitors implementation of CSR policy as specified in the Companies Act



#### **Risk Management** Committee

Formulates and reviews policy on operational, IT and people risk

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# **Leadership Team**

#### Retail



**Amar Raipurohit (Business Head** - MSME) Ex-AU Financiers, Gruh Finance, DHFL with over 17 years of work experience, B.A., LLB Vintage with CGCL: 5Y 4M



Munish Jain (Business Head -Home Loans) Ex-Shriram Housing, GE Money Housing Finance, DHFL with over 20y of work exp; MBA Vintage with CGCL: 4Y 6M



Ravish Gupta (Business Head -Gold Loans) Ex-IIFL Finance. GE Money, HDFC Bank with 20Y of exp., BCA., MDP (IIM-K, IIM-B) Vintage with CGCL: 1Y 8M



Magesh Iyer (Chief Operating Officer) Ex - InCred Finance. Reliance Capital, ICICI Bank with over 20Y of exp., B. Com, PGDBA Appointed in Dec'22



Prasanna Kumar Singh (Group Head) Collections Ex-Bajai Finance and PNB Housing with over 20Y experience: LLB, MBA Vintage with CGCL: 2Y 4M



Bhupinder Singh (Head - Legal Litigation) More than a decade experience with various NBFCs in providing legal advice Vintage with CGCL: 4Y 1M

#### **Risk Management & Underwriting**



Sanieev Srivastava (Chief Risk Officer) Ex-IIFL Finance, GE Money, ICICI Bank; over 24 years' exp.; CA

Appointed in Aug'23



Bhavesh Prajapati (Head -Credit, Risk & Policy) Ex-Aadhaar Hsq. Fin., IDFC Ltd, DHFL with over 20 years of exp.; MBA-ICFAI Vintage with CGCL: 5Y 1M

#### **Construction Finance & Indirect Lending**



Bhaskarla Kesav Kumar (Associate Director - Monitoring) Ex-AGM & Unit Head of Corporate Relationships with SBI Vintage with CGCL: 8Y 6M



Vijay Kumar Gattani (Associate Director - Credit) Ex-ICICI Bank, Head of Credit & Policy- ICICI HFC with over 15 years of exp., CA Vintage with CGCL: 7Y 11M.

#### **Technology**



Malhotra (Chief Varun Technology Officer) Ex-BYJU's, Policy Bazaar, Lava International, over 17Y exp.: M.Tech (BITS Pilani) Vintage with CGCL: 1Y 11M.

#### **Corporate Functions**



Chakraborti Partha (Chief Financial Officer) Ex-R R Kabel, Hafele India, IFB Industries,: over 27yrs' exp.; CA & CWA

**Appointed in Oct'23** 



Ashok Agarwal (Director - Legal Compliance) Previously practicing CA with over 26 years of experience, CA and CS

Vintage with CGCL: 15Y 7M



Vinay Surana (Head - Treasury) Ex-Founding Member, Axis Bank debt syndication team with over 15 years of experience, CA Vintage with CGCL: 15Y

Suresh Gattani (Associate **Director - Treasury Operations)** Ex-Aditya Birla, two decades plus experience in accounts, finance, taxation and corporate planning Vintage with CGCL: 17Y 4M



**Yashesh Bhatt (Vice President -Compliance & Secretarial)** Previously associated with L&T Fin. Serv., Tata Hsg, M&M, RIL; 17Y work exp; CS, LLB, MFM-JBIMS Vintage with CGCL: 1Y 9M

#### **Accolades**







Building and Sustaing High-Trust, High-Performance Culture™



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For further information, please contact:

Ravikant Bhat <u>ravikant.bhat@capriglobal.in</u> T: +91 72089 52880

Sheetal Khanduja sheetal@GoIndiaAdvisors.com M:+91 97693 64166 Rajat Gupta <u>rajat@GoIndiaAdvisors.com</u> M: +91 99718 97739

