#### **DLF LIMITED**

DLF Gateway Tower, R Block, DLF City Phase – III, Gurugram – 122 002, Haryana (India)

Tel.: (+91-124) 4396000, investor-relations@dlf.in

25th July 2024



The General Manager
Dept. of Corporate Services

BSE Limited
P.J. Tower, Dalal Street,
Mumbai – 400 001

The Vice-President
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra(E), Mumbai – 400 051

**Sub: Schedule of Earnings Call** 

Dear Sir/ Madam,

In continuation to the earlier intimation dated 22<sup>nd</sup> July 2024 and in compliance with Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, Earnings Call to discuss the Q1FY25 Results Presentation will be held on Friday, 26<sup>th</sup> July 2024 at 16.00 Hrs. The details to join the call are mentioned below:



#### **Webcast Participation Link**

https://www.c-meeting.com/web3/join/MPC2QAA2PP8XYW

A copy of 'Q1FY25 Results Presentation' proposed to be made is enclosed herewith.

This is for your kind information and record please.

Thanking you,

Yours faithfully, For **DLF Limited** 

#### R. P. Punjani Company Secretary

Encl.: As above

For Stock Exchange's clarifications, please contact: Mr. R. P. Punjani - 09810655115/ <u>punjani-rp@dlf.in</u> Mr. Amit Kumar Sinha - 09810988710/ <u>sinha-amit@dlf.in</u>





# **AGENDA**

01

**Group Overview** 

02

**DLF Limited Business Update** 

03

Commons at DLF Avenue, New Delhi

**DCCDL**Business Update

## DLF Group - Business Overview



### **Business**

#### Residential

Apartments/Plotted/ Townships/Low-rise



Cyber Cities/Cyber Parks/ IT SEZs/ Commercial Parks

**Offices** 

#### Retail



Service & Facility
Management/Hospitality

**Other Business** 

<u>Track</u> record 78
Years of experience in real estate development

178
Real estate projects
developed

**~349 msf** Area developed ~125 msf
Deliveries since IPO

**Scale** 

**Organization** 

220 msf+
Development potential
(Devco & Rentco)

**~45 msf**Operational Rental portfolio

~66 msf
Product Pipeline
(Devco & Rentco)

~INR 30 bn
Launched Inventory

**Strong brand** 



Focused on Safety, Sustainability & Governance

Strong Leadership with experienced teams

Strong Promoter commitment



**GOAL** 

# Maintaining Leadership position by delivering Consistent, Competitive & Profitable Growth

Value Creation Levers	Identified Plan/Actions
Development Business	<ul> <li>Continue scaling-up our product offerings; developing margin accretive products</li> <li>Tapping multiple geographies; <u>Core</u>: Gurugram / Delhi NCR; <u>Other Key Markets</u>: Chandigarh Tri-city/Goa</li> <li><u>New markets:</u> Entry into Mumbai; continue to develop further profitable opportunities</li> </ul>
Rental Business	<ul> <li>Double digit rental growth through organic growth and New developments</li> <li>Significant increase in retail presence; Portfolio to grow to 2x in next 4-5 years</li> <li>Unlocking the development potential; Modernization / Upgradation of existing assets</li> </ul>
Cash Management	<ul> <li>Consistent growth in free cash flow generation in the business;</li> <li>Continue growing Net cash positive position in the Development business</li> </ul>
Profitability / Shareholder returns	<ul> <li>Improving profitability; Targeting steady <u>double digit PAT</u> growth annually;</li> <li>Improving Shareholder returns and ROE</li> </ul>
5 Organization	<ul> <li>Building Organizational capabilities; strengthening project management/ sales organization &amp; enhancing digital capabilities to improve efficiency and controls</li> <li>Optimizing organizational overheads; to be competitive &amp; commensurate with our growth plans</li> </ul>



### All levers are well placed to drive growth

**Strong Demand Momentum** 

Low-cost land bank at established locations

Diversified Launch pipeline targeting different segments & geographies

Enhanced Organizational capabilities

Strong
Balance sheet
Healthy
Cash flows

Calibrated approach towards strong business growth



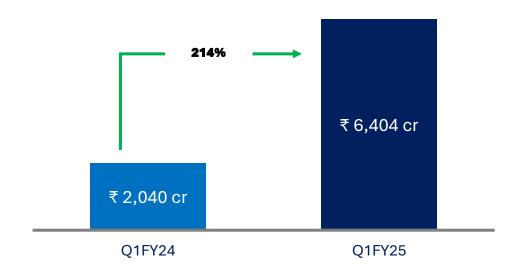
# New Sales Bookings: Q1FY25 - INR 6,404 crore

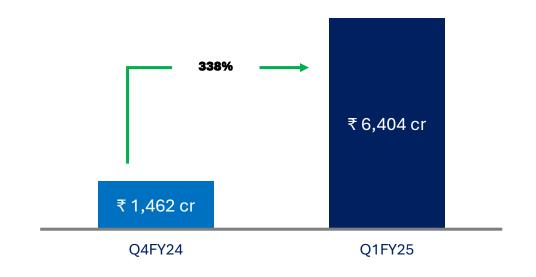


### Consistent scale-up in Sales Performance



### Sales Trend [Q-o-Q]





- ☐ Q1FY25 Sales Summary:
  - ✓ DLF Privana West, Sector 76/77, Gurugram [~Rs 5,600 crore]
  - ✓ The Camellias, DLF 5, Gurugram [Rs 251 crore; 4 units]
  - ✓ OMT, New Delhi [Rs 124 crore]

- √ Chandigarh Tri-city [Rs 214 crore]
- √ Other-New Products [Rs 110 crore]
- ✓ Completed Inventory [Rs 106 crore]

### Development Potential

Strategically located land bank at low carrying cost; will enable steady & sustainable growth DLF



Location	Development Potential¹ (in msf)	
Gurgaon		112
	DLF 5/DLF City	2
	New Gurgaon	8
Delhi Metropolitan Region		13
Chennai		10
Hyderabad		3
Chandigarh Tri-City Region		16
Kolkata		2
Maharashtra (Mumbai/Pune/Nagpur)		16
Other Cities		19
TOTAL		192
Identified Pipeline of New Product Launches		60 Launched: 24 / Pipeline: 36
Balance potential		132

~31% (60 msf) Land Bank monetization through scaling up launches over the medium term

## Launch Calendar (New Products)





Project		l Guidance FY21]	Total Till FY24		otal Till FY24 Planned FY 25		Medium Term [Beyond FY 25]		
	Size (~ in msf)	Sales Potential ~ in Rs crore)	Size (~ in msf)	Sales Potential (~ in Rs crore)		ize n msf)	Sales Potential (~ in Rs crore)	Size (~ in msf)	Sales Potential (~ in Rs crore)
Super Luxury	-	-	-	-	5	.4	27,500	-	-
Luxury Segment	10	12,500	10	15,240	6	.8	13,500	19	53,000
Midtown [Residential JV]	8	17,500	2	4,405		_	-	3	7,500
Premium	9	5,000	10	11,420	0	.5	500	1.8	1,500
Commercial	2	2,500	2	2,840	0	.1	500	0	500
Grand Total	29	37,500	24	33,905	12	2.8	42,000	24	62,500
Cumulative					3	36	75,900	60	138,400

# Launch Calendar (New Products) Strong and diversified Launch pipeline for FY25;



- ☐ Launch area: ~12.8 msf; further increased from earlier guidance
- ☐ Sales Potential: Rs 42,000 crore
- ☐ Healthy Product mix:
  - ✓ Launching products across multiple segments; tapping multiple micro-markets
    - ❖ Super Luxury/Luxury [DLF5-Gurugram, Goa, Mumbai & New Gurugram]
    - Premium [Chandigarh Tri-City]
    - Commercial [Gurugram]
- ☐ Targeted markets and segments continue to witness strong demand momentum
- ☐ Super-luxury products to further boost cash flows and profitability

## Summary: Launched Products (as on 30.06.2024)



All figures in Rs crore

Project	Sales Booking	Revenue recognized till date	Balance Revenue to be recognized	Balance Margin <sup>1</sup>	Balance Receivable	Balance Inventory
The Camellias	11,438	10,726	712	567	262	625
Independent Floors, Gurugram	7,701	2,209	5,492	1,789	2,580	161
High-Rise [Arbour + Privana (South/West)]	20,840	0	20,840	8,120	15,396	0
North & Metro	3,799	596	3,204	824	2,104	650
Commercial - Sold	1,475	0	1,475	510	1,053	86
Completed Inventory [Balance]	0	0	0	270	290	900
G.TOTAL	45,253	13,530	31,723	12,079	21,685	2,421
One Midtown [JV]	3,888	0	3,888	527*	1,734	616

<sup>&</sup>lt;sup>1</sup> excludes gross margin from launched unsold Inventory: Rs 1,566 crore; \* DLF's share





Projects	Gross Margin to be recognized from sales done till 30th Jun-2024	Gross Margin to be recognized from Inventory as on 30th Jun- 2024
Completed Inventory		
Camellias	567	447
DLF 5	33	2
New Gurgaon	49	36
National Devco	188	430
Sub Total	837	915
New Development	11242	433
One Midtown (DLF Share )	527	218
Grand Total	12606	1566

Residual Gross Margin ₹ 14,173 cr ₹12,373 cr

Q4FY24

**Gross Margin to be recognized in next few** years

Rs 14,173 Crore

# Project Execution Status: Area Under Development (31 msf by Q1FY25 end) DL Calibrated scale-up; enhanced focus on timely execution



Segment	Under Construction 1st Apr'23	New Addition	Completions	Under Construction 30 <sup>th</sup> June'24
DevCo				
Luxury*	9.7	4	0.7	13
Premium/Value	7.4	1.1	2.1	6.4
Commercial	1.7	0.9	-	2.6
Atrium Place (JV project)	2.9	-	-	2.9
Sub Total - DevCo ( A )	21.7	6	2.8	24.9
DCCDL Rentco Projects				
DT-Gurgaon	2.0			2.0
Mall of India, Gurugram		2.7		2.7
DT-Chennai	3.4		2.2	1.2
Sub Total - DCCDL Rentco Projects (B)	5.4	2.7	2.2	5.9
Total ( A + B )	27	8.7	5	31

# New Products: Development Update One Midtown, New Delhi [OC received for 3 Towers]













# New Products: Development Update Significant progress at all Independent floors









## New Products: Development Update The Arbour, Sector-63, Gurugram







## Results highlights - Q1FY25





New Sales Booking

Rs 6,404 crore

Collections

Rs 2,968 crore

Operating Cashflow

Rs 1,849 crore

**Credit Rating** 

ICRA AA/Stable

CRISIL AA/Stable

PAT

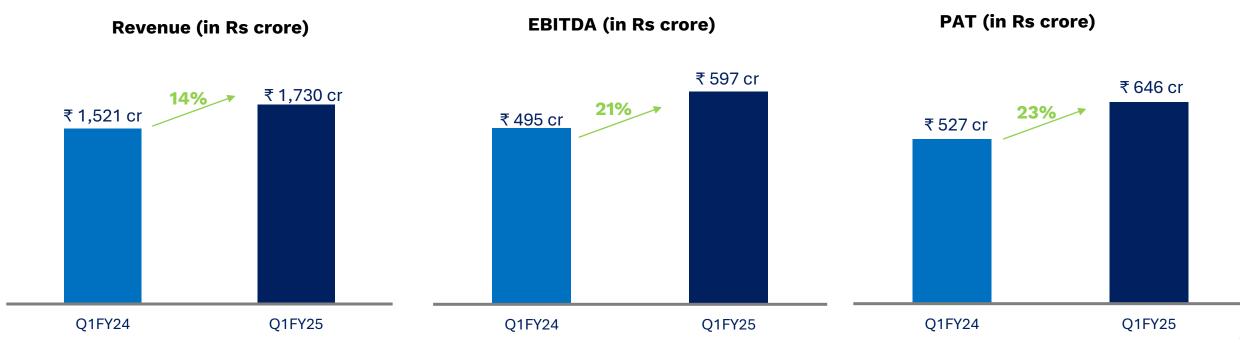
Rs 646 crore Y-o-Y growth of 23% Cash position

Net Cash positive Rs 2,896 crore

# Consolidated Results - Q1FY25 Revenue at Rs 1,730 crore; PAT at Rs 646 crore



- ☐ Revenue stood at Rs 1,730 crore, up by 14%
- ☐ Gross margins at 51%
- ☐ EBITDA at Rs 597 crore; up by 21%
- ☐ PAT at Rs 646 crore, growth of 23%;
- ☐ Surplus cash from operations at Rs 1,849 crore



### Consolidated Profit & Loss Q1FY25 Revenue at Rs 1,730 crore; PAT at Rs 646 crore



Particulars	Q1FY25	Q4FY24	Q-o-Q	Q1FY24	Y-o-Y
Revenue from operations	1,362	2,135	(36%)	1423	(4%)
Cost of Sales	662	862	(23%)	688	(4%)
Gross Margin	701	1,274	(45%)	735	(5%)
Gross Margin%	51%	60%		52%	
Other income	367	182	102%	98	274%
Staff cost	164	124	32%	173	(5%)
Other Expenses	308	396	(22%)	166	86%
EBIDTA	597	936	(36%)	495	21%
EBIDTA%	34%	40%		33%	
Finance costs	101	98	4%	85	19%
Depreciation	37	37	2%	36	2%
РВТ	458	802	(43%)	373	23%
Tax	118	171	(31%)	101	17%
PAT	339	630	(46%)	272	25%
Profit from Cyber & Other JV, OCI	307	297	4%	256	20%
PAT after JV Profits	646	927	(30%)	527	23%

# Consolidated Cash Flow Strong OCE generation during the period: Rs 1 849 cr



Strong OCF generation during the period; Rs	s 1,849 cr		
Particulars	FY24	FY24	FY25
	Q1	Q4	Q1
Inflow			
Collection from Sales	1,472	2,121	2,888
Rental Inflow	104	84	80
Sub-Total Inflow	1,576	2,205	2,968
Outflow			
•Construction	316	510	424
•Govt. Approval fee/Others	88	136	334
•Overheads	201	323	334
<ul><li>Marketing / Brokerage</li></ul>	113	154	107
Sub-Total Outflow	718	1,123	1,199
Operating Cash Flow before interest & tax	858	1,082	1,769
•Finance Cost (net)	60	(5)	(20)
•Tax (net)	2	(18)	(60)
Operating Cash Flow after interest & tax	796	1,105	1,849
OCF Allocation			
•Capex outflow / others	67	82	87
Net surplus/ (shortfall)	728	1,023	1,762
Dividend (Inflow from DCCDL)	-	225	-
<ul><li>Dividend (Outflow from DLF)</li></ul>	-	-	-
Net surplus/ (shortfall)	728	1,248	1,762
Payment: Land acquisitions	63	947	413
Net surplus/ (shortfall)	665	302	1,349

# Net Cash Position - Q1FY25 Net Cash position improved to Rs 2,986 crore



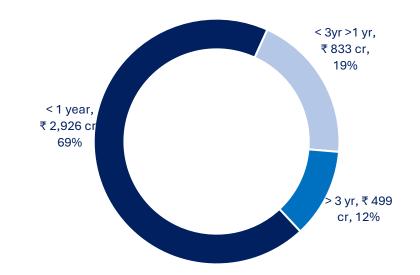
Particulars	Q1FY24	Q4FY24	Q1FY25
Gross opening debt	(3,068)	(2,948)	(4,536)
Debt repaid during quarter	121	-	277
New Borrowing during Qtr.	(65)	(1,587)	-
Cash in Hand*	2,956	6,082	7,154
Net Cash	(57)	1,547	2,896

#### \*includes cash in RERA accounts: Rs 4,933 cr

#### **Interest Rate Movement**



### Repayment Schedule



## Consolidated Balance Sheet Abstract



Particulars	As on 30.06.2024	As on 31.03.2024
Non-Current Assets	28,478	27,703
Current Assets	34,073	32,559
Total Assets	62,551	60,262
Equity	40,078	39,432
Non-current Liabilities	6,675	6,690
Current Liabilities	15,798	14,141
Total Liabilities	62,551	60,262



### Maintaining Leadership position in Safety/Sustainability & Wellness

### Leadership in Energy and Environmental Design ("LEED") Journey



# 2023: U.S. Green Building Council recognizes DLF's Rental Business as a global partner in leading the transformation & regeneration of the built environment across India and throughout the world.

DLF in its own humble way is contributing to the cause of sustainability.

Our Sustainability and ESG best practices are recognized globally.

It's a never-ending journey for DLF & we continue to passionately walk the talk.



### LEED Platinum for City & Community

After Cybercity, Gurgaon, now DLF Cybercity, Chennai too is LEED Platinum certified under City & Community category.



#### **GRESB**

DLF has been granted green star rating in both Development and Standing investments category in the latest ESG scores announced by GRESB.



#### **LEED Platinum**

More than 40 Mn Sq Ft of portfolio USGBC LEED Platinum Certified



#### **LEED Zero Water**

Global Leader in LEED Zero water with 45 certified projects



Awarded LEED Zero Waste by USGBC for our DLF Cybercity, Hyderabad.

We are working to achieve this for our Projects at other locations.

## Portfolio Snapshot: Occupancy at 93%



Building	Leasable Area	Leased Area	Vacant Area	% Leased Area	Weighted Average Rental rate	WALE	GAV - Mar'24
· · · · · · · · · · · · · · · · · · ·	(in msf)	(in msf)	(in msf)		(in Rs psf)	(months)	(in Rs crore)
Cyber City	11.6	11.4	0.2	98%	112	67	19,734
Cyber Park	2.9	2.9	0.0	99%	117	72	5,580
One Horizon Centre	0.8	8.0	0.0	98%	172	71	2,259
Downtown, Gurugram 2&3	1.7	1.7	0.0	99%	122	118	3,169
DT Chennai 1&2	2.3	2.1	0.2	92%	87	122	2,442
Kolkata IT Park	1.5	1.5	0.0	98%	34	68	745
Chandigarh IT Park	0.7	0.6	0.1	86%	54	77	529
Sub-Total: Office (Non-SEZ)	21.6	21.0	0.5	97%	106		34,458
Cyber Sez	3.3	2.8	0.5	85%	86	50	4,816
Silokhera Sez	2.2	1.6	0.6	75%	69	76	1,960
Chennai Sez	7.9	7.4	0.5	94%	77	78	8,773
Hyderabad Sez	3.0	2.3	0.8	75%	61	65	2,511
Sub-Total: Office (SEZ)	16.4	14.1	2.3	86%	75		18,060
Sub-Total: Offices	38.0	35.1	2.8	92%	92		52,518
Mall of India, NOIDA	2.0	2.0	0.0	100%	131	59	3,774
DLFAvenue	0.5	0.5	0.0	97%	172	61	1,543
Promenade	0.5	0.5	0.0	100%	222	74	1,647
Cyber Hub	0.5	0.5	0.0	100%	154	70	1,253
Emporio	0.3	0.3	0.0	100%	475	36	1,782
City Centre (Chd)	0.2	0.2	0.0	81%	18	69	116
Sub-Total: Retail	4.0	3.9	0.1	99%	173		10,115
Total: Operational Portfolio	41.9	39.0	2.9	93%			62,633
DLF Downtown (Block 4), Gurugram	2.0	1.7	0.3	85%	142		2,385
DLF Downtown (Block 3), Chennai	1.2	1.0	0.2	86%	78		740
Sub-Total: Under Construction*	3.1	2.7	0.5	85%			3,125
Development Potential	25						11,037
Total Portfolio	70						76,795

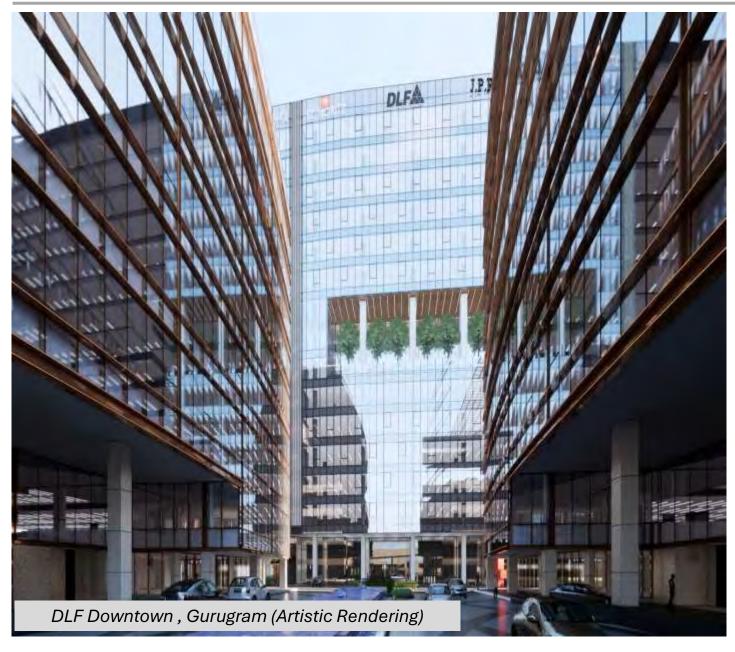


Development Update
New Product development remains on track

Project <sup>1</sup>	Project Size (in msf)	Current Status	Latest Updates
DLF Downtown, Gurugram	~12	<ul> <li>✓ Phase I (Office): 1.7 msf</li> <li>✓ Phase II (Office): 2 msf</li> <li>✓ Phase III</li> <li>■ Retail: 2.7 msf</li> <li>■ Offices: 5.5 msf</li> </ul>	<ul> <li>✓ Phase I: Completed; rentals commenced</li> <li>✓ Phase II: under development; pre-leasing/hard-option of 1.7 msf</li> <li>✓ Phase III: development initiated</li> </ul>
DLF Downtown, Chennai	~7	<ul> <li>✓ Phase I (Office): 1.2 msf</li> <li>✓ Phase II (Office): 2.3 msf</li> <li>✓ Phase III (Office): ~3.5 msf</li> <li>~5.8 msf under development</li> </ul>	<ul> <li>✓ Phase I: under development; 86% pre-leasing</li> <li>✓ Phase II: Rentals commenced</li> <li>✓ Phase III: Under planning</li> </ul>
Total	19	~ 5.8 msf under development ~3.5 msf under planning	

# New Products: Development Update DLF Downtown (Block-4), Gurugram







# New Products: Development Update DLF Downtown (Block3), Chennai







## Result Highlights - Q1FY25



Rental income grew by 10% Y-o-Y; driven by steady growth across portfolio

Rental Income<sup>1</sup>

Rs 1,238 crore

42 msf
Portfolio occupancy at 93%

Gross Leasing

1.5 msf

Net Debt

Rs 17,583 crore
Net Debt to GAV at 0.23

Rating

Operational

Portfolio

ICRA AA+/Stable

CRISIL AA+/Stable

Sustainability

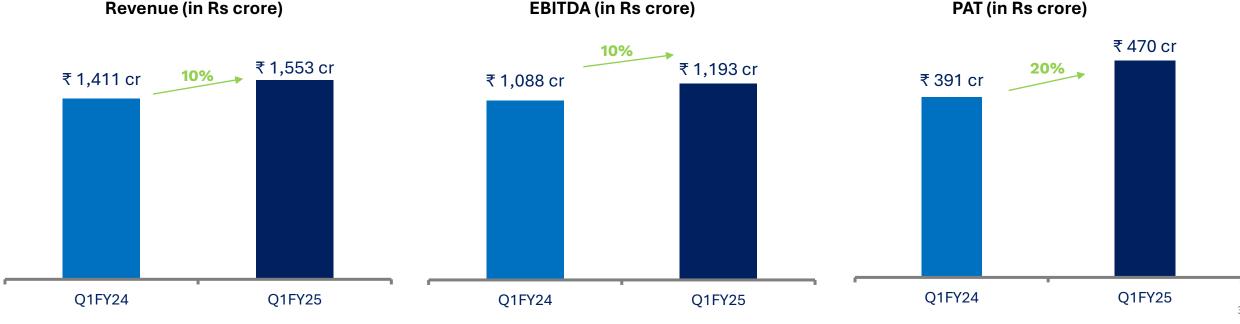
DLF Cybercity, Chennai is LEED Platinum certified under City & Community category

## DCCDL (Consolidated): Q1FY25 Results



Revenue increased by 10% Y-o-Y; PAT at Rs 470 crore; 20% growth

- ☐ Revenue at Rs 1,553 crore, Y-o-Y increase of 10%
  - ✓ Office rentals witnessing steady growth 10% Y-o-Y;
  - ✓ Retail revenues continue to deliver healthy growth of 9%
  - ✓ Services/other operating income grew by 9%
- EBITDA at Rs 1,193 crore; Y-o-Y increase of 10%
- ☐ PAT at Rs 470 crore, Y-o-Y increase of 20%



# DCCDL (Consolidated): Financial Summary - Q1FY25 Revenue up by 10%; PAT at Rs 470 crore; 20% Y-o-Y growth



Particulars		Q1FY25	Q4FY24	Q-o-Q	Q1FY24	Y-o-Y
Rental Income						
	Office	942	911	3%	851	10%
	Retail	210	213	(1%)	192	9%
Service & Other Operating Income		384	392	(2%)	352	9%
Other Income		17	37	(55%)	16	1%
Total Revenue		1,553	1,553	-	1,411	10%
Operating Expenses		360	393	(8%)	324	11%
EBIDTA		1,193	1,160	3%	1,088	10%
Finance costs		383	380	1%	397	(3%)
Depreciation		157	159	(1%)	152	4%
РВТ		653	621	5%	539	21%
Tax		183	174	5%	149	23%
Other Comprehensive Income		-	-	-	-	-
PAT		470	448	5%	391	20%

# DCCDL (Consolidated): Cash Flow Abstract Consistent cash flow from operations; Q1FY25 : Rs 721 cr



Particulars	FY24	Q4FY24	Q1FY25
Operating Cash flow before Interest & tax	4,659	1,258	1,188
Interest Expense (Net)	(1,469)	(284)	(340)
Tax (net)	(464)	(85)	(127)
Free Cash flow after Interest & tax	2,726	889	721
Capex	(1,042)	(359)	(377)
Net Surplus/Deficit – After Capex	1,685	530	344
Dividend	(874)	(376)	-
Net Surplus/Deficit	811	154	344

# DCCDL (Consolidated): Balance Sheet Abstract



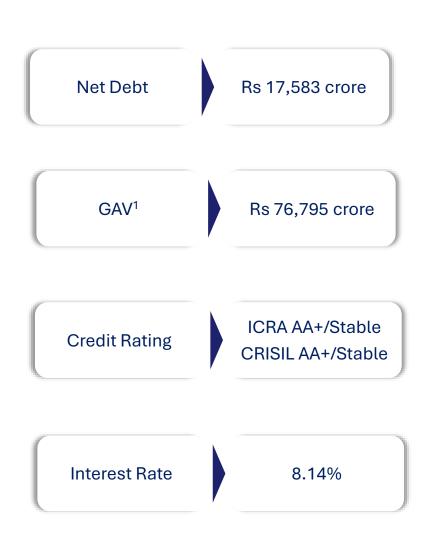
Particulars	As on 30.06.2024	As on 31.03.2024
Non-Current Assets	30,007	29,833
Current Assets	1,468	1,322
Total Assets	31,475	31,155
Equity	7,715	7,245
Non-current Liabilities	17,300	18,745
Current Liabilities	6,460	5,165
Total Liabilities	31,475	31,155

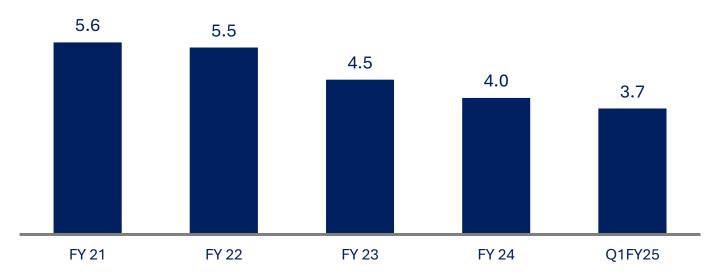
## DCCDL (Consolidated): Debt Update - Q1FY25

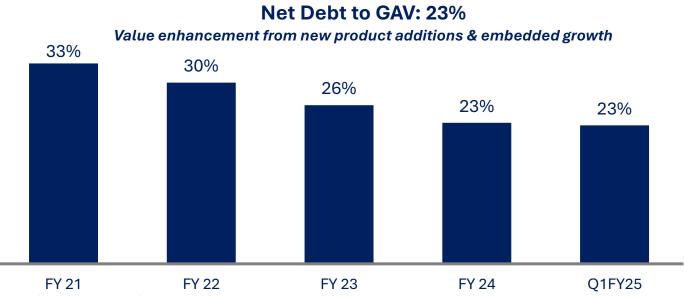


Net Debt to EBITDA: 3.7 x

Portfolio growth + capex from internal accruals leading to significant improvement







### Disclaimer



This presentation contains certain forward-looking statement concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties & the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to such statements include, but are not limited to, earnings fluctuations, our ability to manage growth, competition, economic growth in India, ability to attract & retain highly skilled professionals, time & cost overruns on contracts, government policies and actions related to investments, regulation & policies etc., interest & other fiscal policies generally prevailing in the economy. The Company does not undertake to make any announcements in case any of these forward-looking statements become incorrect in future or update any forward-looking statements made from time to time on behalf of the Company.

Area represented in msf within the presentation above should be read with a conversion factor of ~ 1 msf = 92,903 sq. meters.

