





Date: 02 August 2024

| То | То |
|---------------------------|--|
| BSE Limited | National Stock Exchange of India Limited |
| Phiroze Jeejeebhoy Towers | Exchange Plaza |
| Dalal Street | Bandra Kurla Complex |
| Mumbai- 400001 | Bandra (E) |
| | Mumbai-400051 |
| Security Code: 540596 | Symbol: ERIS |

SUBJECT: INVESTOR PRESENTATION

Dear Sir/Madam,

Pursuant to the requirement of Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the investor presentation made by the Company.

Thanking you.

Yours faithfully,

Eris Lifesciences Limited

Milind Talegaonkar Company Secretary and Compliance Officer Membership No: A26493

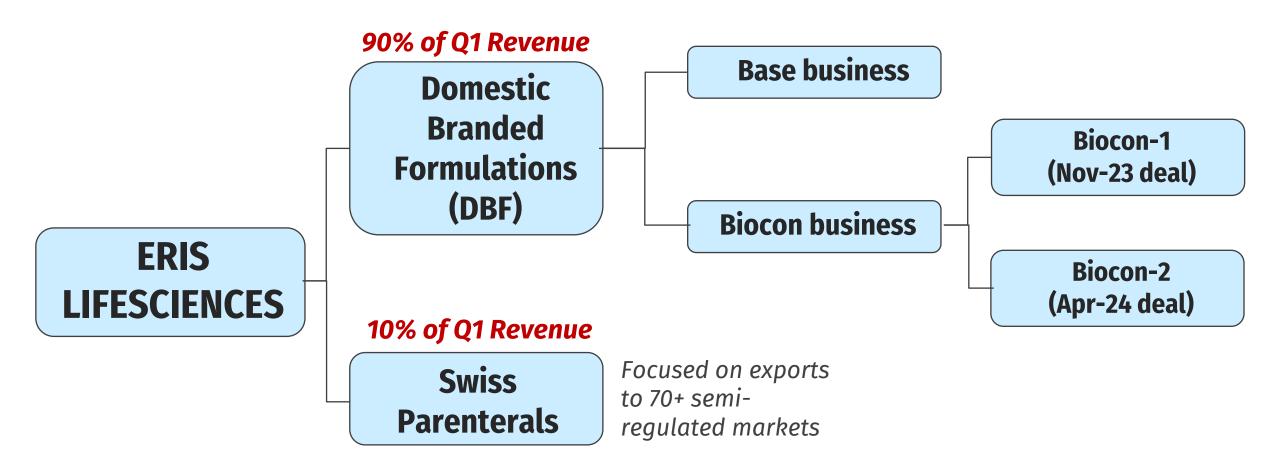
Encl: a/a



Q1 FY 25
INVESTOR PRESENTATION
2nd Aug 2024



ERIS STRATEGIC BUSINESS UNITS EXPLAINED





DOMESTIC BRANDED FORMULATIONS - BASE BUSINESS HIGHLIGHTS (AWACS)



20th

Eris now ranks among the Top-20* cos. in the IPM - gained 9 ranks since our IPO 7 years ago

Five Brands
INR 100+ Crore

Twelve Brands
INR 50-100 Cr

Base Business Highlights – AWACS Pharmatrac

- Q1 growth 12.7% vs. CVM growth of 8.1% ahead of market by
 460 bps market-beating growth in 4 out of top 6 therapies
- Oral Anti-Diabetes market share grows to 5.6%
- Robust growth in all three "100+ crore" brands:

Glimi\save\MV

INR 143 crore

Glimi\(ave M

INR 123 crore



INR 135 crore

 New Product launch and scale-up: Eris ranks 3^{rd*} in the IPM in New Products Count and Value (MAT Jun 24)



DOMESTIC BRANDED FORMULATIONS – BASE BUSINESS FINANCIALS



- Q1 Organic revenue growth 10%
- Q1 Gross Margin 86% up by 282 bps on a yoy basis
- Q1 EBIDTA Margin 39% up by 185 bps on a yoy basis due to productivity gain, gross margin improvement and better fixed cost leverage
- Derma portfolio Q1 Gross Margin up by 400 bps to 80% on account of insourcing (initiated in Jan 2024)
- Fixed costs (% of Revenue) are down by 97 bps yoy

FY25 Guidance

- Revenue growth 12-14%
- EBIDTA Margin 37%



STRONG START TO BUSINESS INTEGRATION – "BIOCON-1" BUSINESS SEGMENT



(A) Portfolio acquired in Nov-23

Q1 revenue growth of 16% driven by strong growth in power brands,
 with a Q1 YPM of INR 7.43 lakh



40% growth in Top-7 power brands

- Field-teams are well integrated Derma team augmented to 80 Reps
- Q1 Gross Margin up by ~ 1,500 bps to 65% we expect further upside through planned in-sourcing of brands Psorid & Calpsor later this year
- Q1 EBIDTA margin 39% vs. 19% at the time of acquisition represents a gain of 2,000 bps in just 6-7 months from acquisition

FY25 Guidance

- Revenue INR 125 crore (25% growth on the base of INR 100 crore at acquisition)
- EBIDTA Margin 36% up by 1,700 bps over the 19% margin at acquisition



STRONG START TO BUSINESS INTEGRATION - "BIOCON-2" BUSINESS SEGMENT



(B) Portfolio acquired in Apr-24

- Integrated well ahead of schedule; delivered 13% revenue growth in Q1 FY25 with a YPM of INR 7.8 lakh
 - Insulin Segment (Basalog and Insugen)
 - Strong early traction
 - Marks the addition of two more power brands to our "100+ crore club" – bringing the total of our "100+ crore" brands to Five
 - Oncology & Critical Care New product launches lined up; a good portion of the critical care portfolio is now getting manufactured at the Swiss facilities
- Q1 Gross Margin ~ 40% we expect a further upside of up to
 1,000 bps driven by sourcing initiatives
- Q1 EBIDTA margin 19% we expect a further upside in tandem with the improvement in Gross Margin

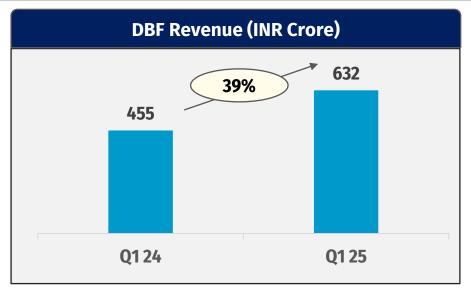
FY25 Guidance

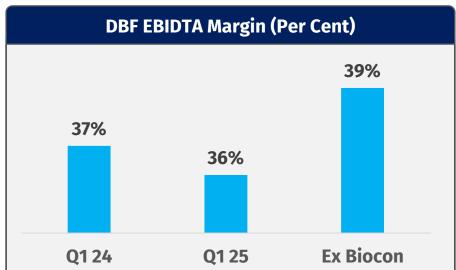
- Basalog & Insugen combined revenue
 INR 280 cr. in FY25 representing a
 40% growth over the acquired base
- Total FY25 Insulin franchise revenue (including Xsulin and Xglar) of INR 340-350 crore
- Biocon-2 total revenue INR 460 crore (28% growth on the base of INR 360 crore at the time of acquisition)
- EBIDTA Margin 28% an improvement of 900 bps over the 19% margin at the time of acquisition

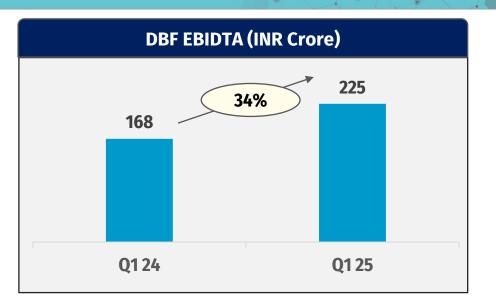


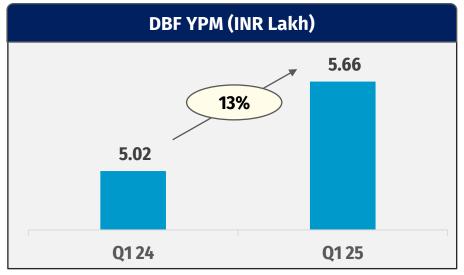
DOMESTIC BRANDED FORMULATIONS (DBF) BUSINESS – Q1 FINANCIAL SUMMARY













DBF P&L STATEMENT FOR Q1 – SIGNIFICANT FIXED COST SYNERGIES COMING IN



| Total Domestic Branded Formulations INR Crores | Q1 FY 25 | Q1 FY 24 | Q1 FY 25 |
|--|----------|----------|----------|
| INK CIOIES | | | yoy Gr % |
| Revenue from Operations | 632 | 455 | 38.9% |
| Gross Profit | 489 | 379 | 29.2% |
| Gross Margin | 77.4% | 83.3% | |
| Employee Expenses | 127 | 102 | 24.9% |
| as % of Revenue | 20.2% | 22.4% | |
| Other Expenses | 137 | 109 | 26.1% |
| as % of Revenue | 21.7% | 23.9% | |
| EBITDA | 225 | 168 | 33.7% |
| EBITDA Margin | 35.6% | 36.9% | |

Integration Benefits Coming In

- Q1 Gross Margin reduction of 584 bps yoy due to change in product mix (Biocon)
- Fixed expenses (as a % of Revenue) reduce by 446 bps yoy due to synergies from business integration
- Leading to a Q1 EBIDTA margin reduction of only 138 bps

FY25 Guidance

Revenue INR 2,600+ crore with 36% EBIDTA margin

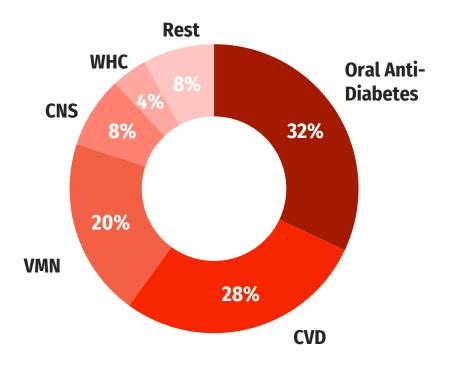


EVOLUTION FROM A "SPECIALTY" TO A "SPECIALTY + SUPERSPECIALTY" BUSINESS – RESULTING IN SIGNIFICANT HEADROOM FOR GROWTH

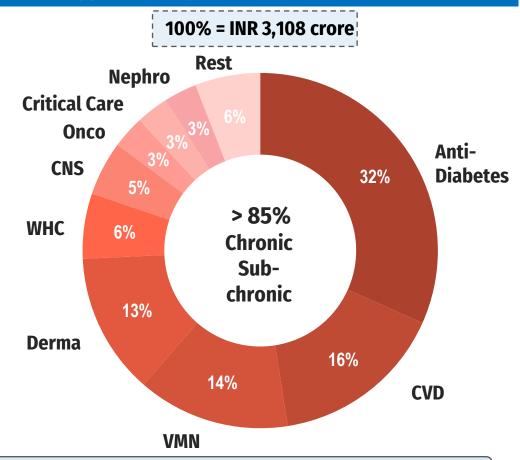


Therapy-wise composition of revenue – MAT Mar'22

100% = INR 1,662 crore



Therapy-wise composition of revenue - MAT Jun'24



- Chronic/ Sub-chronic still accounts for > 85% of revenue despite a 2x expansion in the last 2 years
- Entry into Super-specialty segments (Critical Care, Oncology, Nephrology) with 10% plus volume growth



STRONG START TO BUSINESS INTEGRATION - SWISS PARENTERALS



Financial Summary

- Q1 headline financials
 - Revenue INR 73 crore
 - EBIDTA INR **26** crore
- FY25 Guidance
 - Revenue INR 330 crore (growth 13-14%)
 - EBIDTA INR **115** crore (growth **30%**)

Powering the domestic injectable business

- Started manufacturing key Biocon Critical Care products
- Started manufacturing key Eris products e.g., FCM injection
- Product launches in domestic market starting Q2 from Swiss injectable portfolio

Product Pipeline and Order Book Status

- 185 New Dossiers filed in Q1 across 42 countries
- 11 new products filed in Q1 in the segments of Ophthalmology, CNS and Antibiotics
- R&D pipeline of 90+ products
- Confirmed order book of ~ INR 130 crore for delivery in FY25

Regulatory inspections done in Q1

- Switzerland
- Ukraine
- Brazil ANVISA (pre-inspection)
- EU-GMP (pre-inspection)



CONSOLIDATED P&L Q1 FY25 – GOOD VISIBILITY OF FIXED COST SYNERGIES



| Consolidated | | | Q1 FY 25 |
|-------------------------|----------|----------|----------|
| INR Crores | Q1 FY 25 | Q1 FY 24 | yoy Gr % |
| Revenue from Operations | 720 | 467 | 54.2% |
| Gross Profit | 539 | 388 | 38.9% |
| Gross Margin | 74.9% | 83.2% | |
| Employee Cost | 133 | 104 | 27.4% |
| as % of Revenue | 18.4% | 22.3% | |
| Other Expenses | 157 | 114 | 36.9% |
| as % of Revenue | 21.7% | 24.5% | |
| EBITDA | 250 | 170 | 47.3% |
| EBITDA Margin | 34.7% | 36.4% | |
| Depreciation | 25 | 13 | 92.3% |
| Amortisation | 51 | 28 | 82.6% |
| Finance Cost | 60 | 17 | 248.0% |
| Other Income | 2 | 1 | 64.0% |
| PBT | 115 | 112 | 2.5% |
| PBT Margin | 16.0% | 24.1% | |
| Taxes | 26 | 19 | 37.5% |
| Effective Tax Rate | 22.5% | 16.7% | |
| Net Profit | 89 | 94 | -4.5% |
| Net Profit Margin | 12.4% | 20.1% | |

- Q1 operating **revenue** up by **54.2%** to INR **720** crore
- Q1 Margin Movement and Fixed Cost Synergies
 - Gross Margin down by 829 bps in Q1 due to significant changes in product/ business mix
 - EBIDTA Margin (34.7%) down only by 164 bps on account of fixed cost synergies starting to kick in
 - Fixed Expenses (% of Revenue) down 663 bps yoy
- Q1 EBIDTA of INR 250 crore yoy growth of 47%.
- Amortisation and Finance costs reflect the full impact of all acquisitions made till date
- Effective book tax rate ~ 23% of PBT; cash tax rate 17%
- Q1 PAT = INR 89 cr reflects impact of all acquisitions and increase in book tax rate
- Operating Cashflow (OCF) ~ 70% of EBIDTA
- Cash EPS ~ INR 9.5 yoy growth 10.3%
- Net Debt as on 30th June = INR 2,737 crore



ACQUISITION OF AN APPROVED LL* SITE OF BIOCON – CREATING THE HUB FOR OUR BIOTECH BUSINESS AND GETTING "GLP-1 READY"



The Board has approved a proposal to acquire Chemman Labs at a valuation of INR 105 crore

Site Highlights

- Broad-spectrum biosimilar fill-finish facility to handle Insulins, GLP-1, MABs and rDNA products
- Built to Biocon quality specs;EU-GMP-approvable
- All approvals in place for insulin manufacturing
- Operational capacity for liquid vials; initiated expansion to add Cartridges and Prefilled Syringes (PFS)
- Attractive fiscal benefits u/s
 115BAB

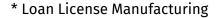
A key stepping stone to realise our Biotech vision

- "Eris Biotech Hub" with injectable manufacturing capability across multiple presentations (Vials, Cartridges, PFS) and a wide range of product categories (Insulins, Analogues, GLP1, MABs, rDNA)
- Enables us get "GLP-1 Ready" an approved "fill finish" site is the most critical component of the "last mile" in building competitive advantage for a scalable and profitable GLP play

Rationale for "Buy" vs. "Build"

- Reduction of 18-24 months of "time to market" as compared to the option of building a greenfield block at AMD unit and getting it approved
- Immediate realization of margin improvement (up to 1,000 bps) in our Insulin segment which now has significant scale –
 FY25E revenue INR 340-350 crore

Setting the Stage for our Large Molecules Play





PUTTING IT ALL TOGETHER - BUSINESS GUIDANCE FOR FY 25



FY 25 – Business Guidance

- Total DBF revenue INR 2,600+ crore with EBIDTA margin of 36%
 - Organic DBF revenue growth of 12-14% with base business EBIDTA of 37%
 - Biocon business Total revenue INR 585 crore with EBIDTA margin of 30%
- Swiss Parenterals Revenue INR 330 crore with EBIDTA margin 35%
- Consolidated revenue INR 3,000+ crore with EBIDTA margin of 35%
- Biocon LL site acquisition INR 105 crore
- Capex ~ INR 100-120 cr. for Hormones, Insulins & MABs

FY 25 – Key Considerations

Depreciation

~ INR 100 cr.

Amortisation

~ INR 205 cr.

Interest Cost

~ INR 240 cr.

Cash Tax Rate

MAT rate: 17%

OCF-EBIDTA ratio

70 – 75%



WE REMAIN COMMITTED TO REBUILDING BALANCE SHEET STRENGTH



Balance Sheet strategy shared at the end of FY24 – To reduce Debt to EBIDTA from 3.5x to < 2x in 18 months

| | Outstanding Debt* (INR Cr) | Debt to Fiscal-Year EBIDTA* | Key Considerations |
|---------------------------------------|-------------------------------|--------------------------------|--|
| As on 31 March 2024 (FY 24) * | 3,000 | 3.5 x | Proforma EBIDTA for FY 24 > INR 850 cr, including full year |
| As on 31 Mar 2025 (FY 25) | 2,600 | 2.5 x | EBIDTA of deals announced in Q4 FY24 |
| As on 30 Sep 2025 (End of H1 FY26) | 2,300 | 1.8 x | • OCF to EBITDA in FY25 & FY26 ~ 70-75% |
| As on 31 Mar 2026 (FY 26) | 2,000 | 1.6 x | • Capex in FY25 ~ INR 220 cr & FY26 ~ INR 70-80 cr |

We are on track to reduce leverage as guided



^{*} Outstanding debt includes full debt for acquisitions announced in Mar 2024 (19% stake in Swiss and Biocon's India Formulations Business). Debt to EBIDTA ratio calculated on basis of Proforma EBIDTA assuming full year EBIDTA of above deals

- IN CLOSING STRATEGIC PRIORITIES FOR FY25
- Base Business Organic growth 12-14% with robust growth in power brands
- EBIDTA margin of 37%
- Biocon Business Overall revenue growth of 27% (across both segments acquired)
 - New product launches to expand CVM and broaden our base
 - EBIDTA margin expansion 1,000 bps driven by synergies from integration
- Swiss Parenterals Revenue ~ INR 330 crore with EBIDTA margin of 35%
 - Expand product portfolio and market reach in export markets
 - Build the foundation for scale-up of OSD exports starting FY26
 - Balance Sheet Rebuild balance sheet strength as per guidance
- "Large" Molecule Play
 Create "stepping stones" in terms of Manufacturing Capability (Insulins, GLP1, MABs, Hormones) as well as Product Basket (through in-licensing)



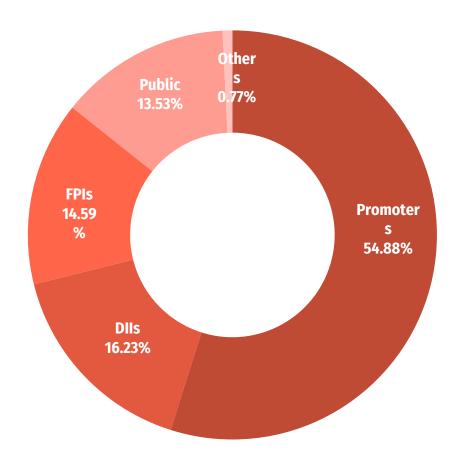
SHAREHOLDER PROFILE

1

Shareholding of Promoters and Top 15 Institutional Investors

| Name of Shareholder | 30-Jun-24 1,023* | 31-Mar-24 843* | 31-Dec-23 910* |
|--|---------------------|-------------------|-------------------|
| Promoters | 54.88% | 54.90% | 54.90% |
| HDFC Mutual Fund | 7.76% | 6.60% | 5.39% |
| Chrys Capital (Emerald Investment Limited) | 7.27% | 7.27% | 7.58% |
| UTI Mutual Fund | 3.95% | 4.14% | 3.94% |
| Franklin Templeton Investment Fund | 1.53% | 1.26% | 0.00% |
| Franklin Templeton Mutual Fund | 1.46% | 1.46% | 1.47% |
| TATA AIA Life Insurance | 0.89% | 0.00% | 0.00% |
| UTI Fund – FII | 0.81% | 0.87% | 0.88% |
| Ellipsis Partners LLC | 0.79% | 0.79% | 0.79% |
| Steinberg India Fund | 0.68% | 0.66% | 0.54% |
| Aditya Birla Sun Life Mutual Fund | 0.62% | 0.87% | 1.33% |
| Kuwait Investment Authority Fund | 0.44% | 0.79% | 1.03% |
| Bank of India Mutual Fund | 0.40% | 0.37% | 0.34% |
| Blackrock Funds | 0.39% | 0.38% | 0.31% |
| Dimensional Funds | 0.34% | 0.32% | 0.29% |
| New Mark Capital India Fund | 0.31% | 0.31% | 0.31% |

Shareholding Pattern







SAFE HARBOR STATEMENT



This presentation contains forward-looking statements and information that involve risks, uncertainties and assumptions. Forward-looking statements are all statements that concern plans, objectives, goals, strategies, future events or performance and the underlying assumptions and statements, other than those based on historical facts, including, but not limited to, those that are identified by the use of words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "predicts", "projects" and similar expressions. Risks and uncertainties that could affect us include, without limitation:

- General economic and business conditions in the markets in which we operate;
- The ability to successfully implement our strategy, our research and development efforts, growth & expansion plans and technological changes;
- Changes in the value of the Rupee and other currency changes;
- Changes in the Indian and international interest rates;
- Allocations of funds by the Governments in the healthcare sector
- Changes in the laws and regulations that apply to our customers, suppliers, and the pharmaceutical industry;
- Increasing competition in and the conditions of our customers, suppliers and the pharmaceutical industry; and
- Changes in the political conditions in India and in other global economies.

Should one or more of such risks and uncertainties materialize, or should any underlying assumption prove incorrect, actual outcomes may vary materially from those indicated in the applicable forward-looking statements. Any forward-looking statement or information contained in this presentation speaks only as of the date of the statement. We are not required to update any such statement or information to either reflect events or circumstances that occur after the date the statement or information is made or to account for unanticipated events, unless it is required by Law.





THANK YOU

KRUTI RAVAL

INVESTOR RELATIONS kruti@erislifesciences.com

