

10th November, 2021

The General Manager, Department of Corporate services Bombay Stock Exchange Ltd (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001. Scrip Code - 543308 ISIN: INE967H01017	The Manager, Listing Department National Stock Exchange of India Limited, Exchange Plaza, 5th Floor, Plot No.C/1, 'G' Block Bandra - Kurla Complex Mumbai - 400 051. Symbol - KIMS ISIN: INE967H01017
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Dear Sir,

Sub: Investor presentation

Pursuant to the Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed herewith the Investor Presentation.

The said presentation is being uploaded on the website of the Company i.e., www.kimshospitals.com.

We request you to take this on record.

Thanking you,

Yours truly

For Krishna Institute of Medical Sciences Limited



Umashankar Mantha

Company Secretary & Compliance Officer

Krishna Institute of Medical Sciences Limited

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1) Introduction to KIMS Hospitals

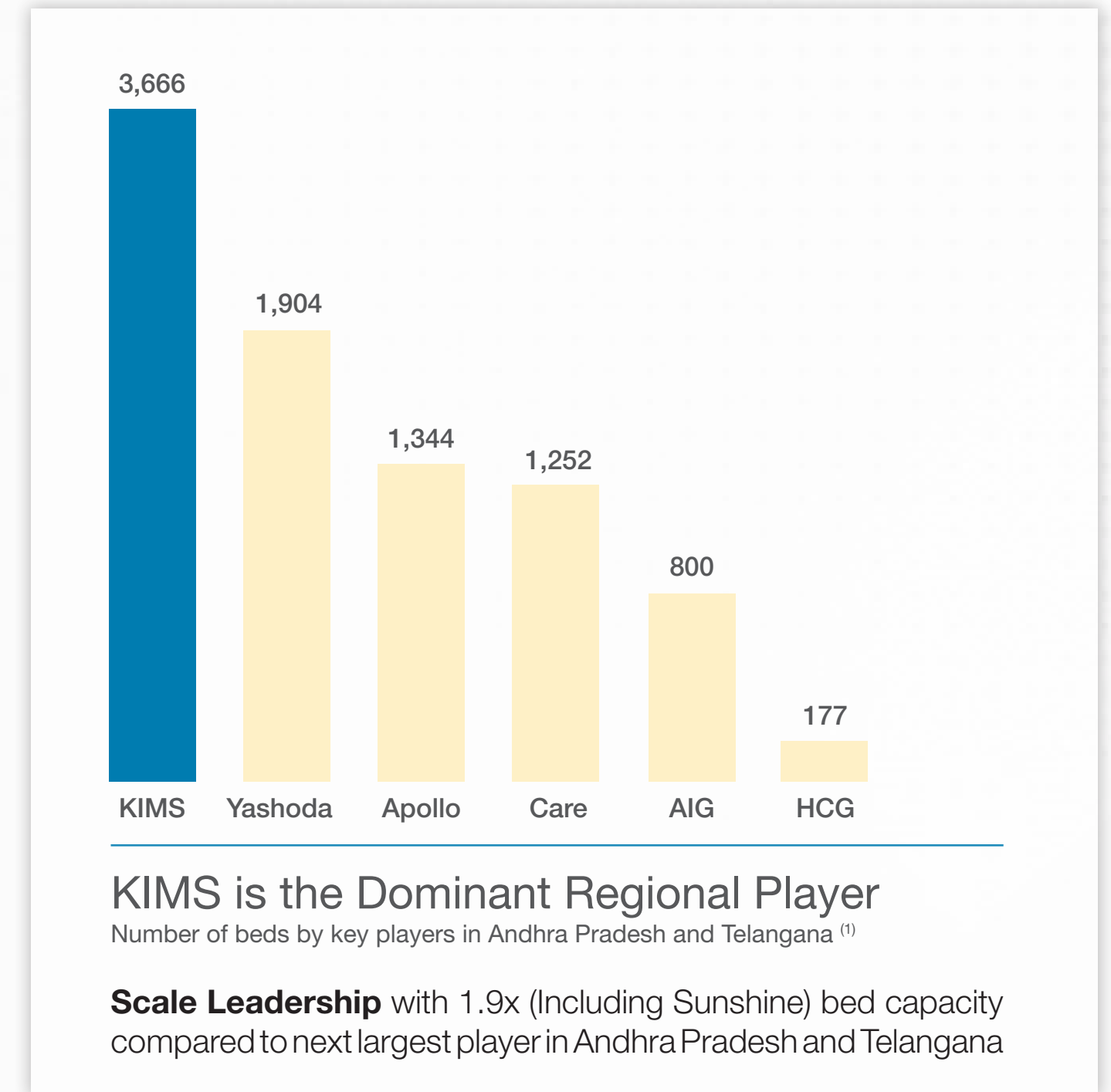
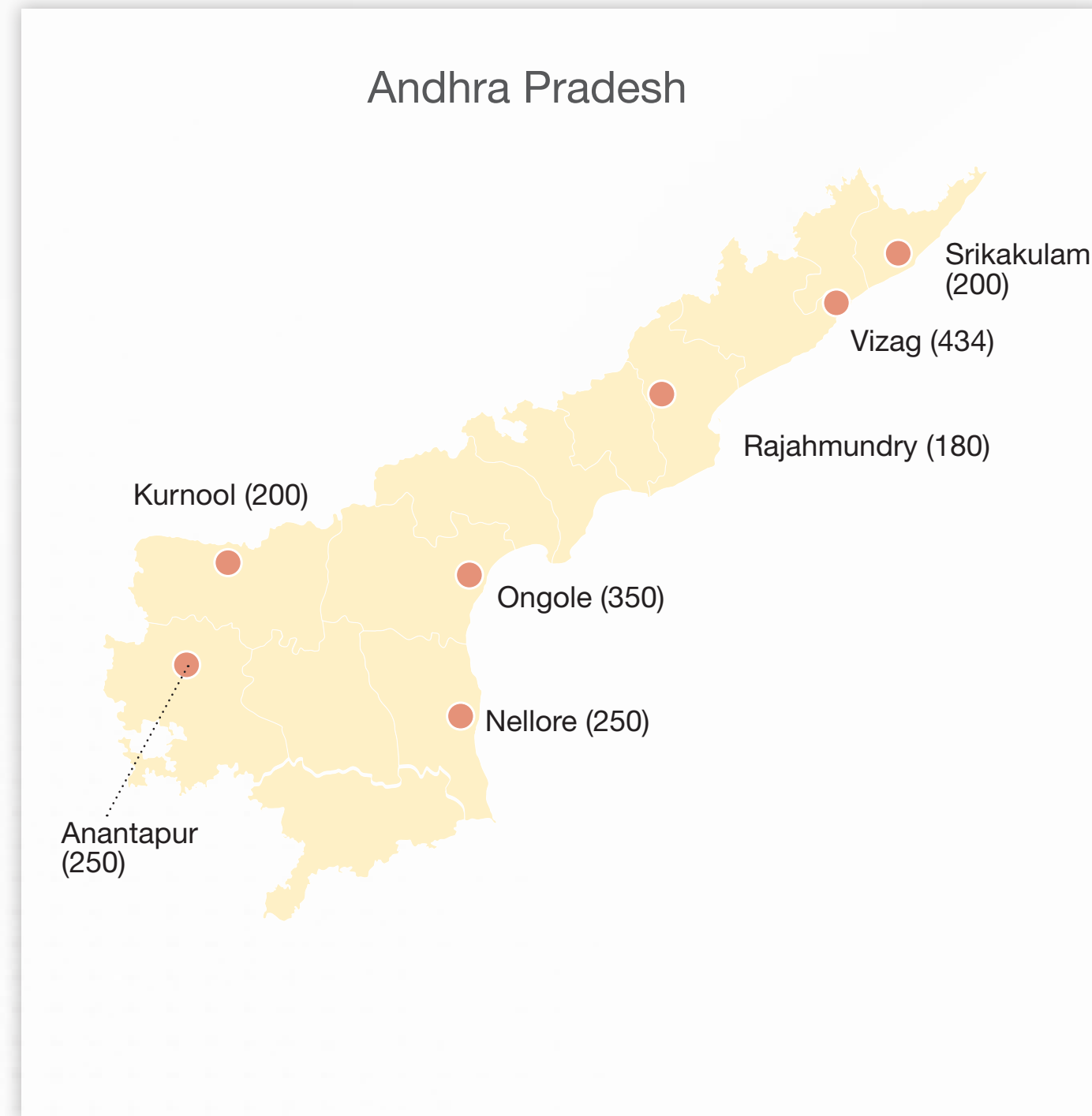
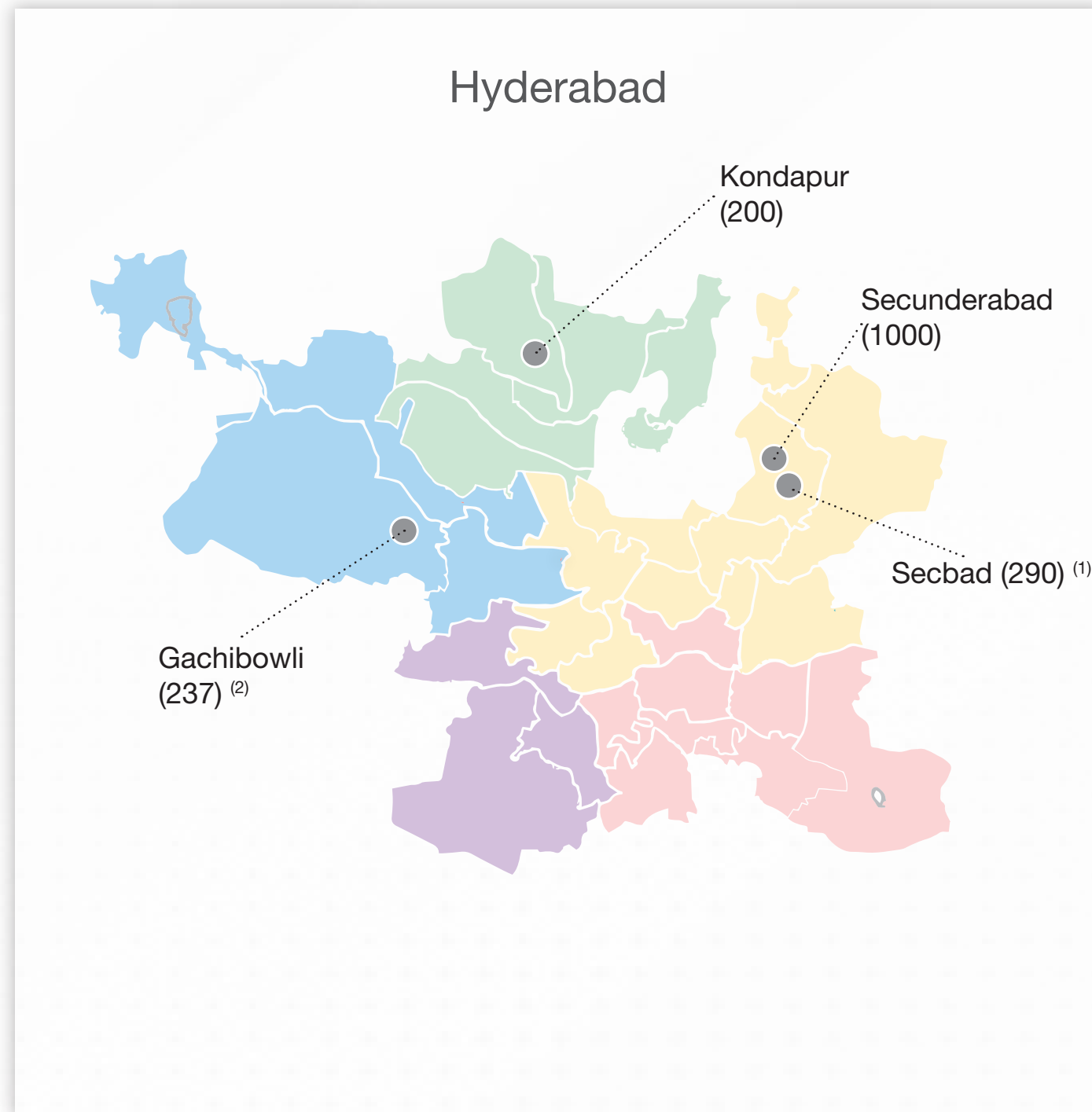
2) Financial and Operational Updates

3) Update on Sunshine Hospital

4) Update on Expansion Plans



Introduction to KIMS Hospitals



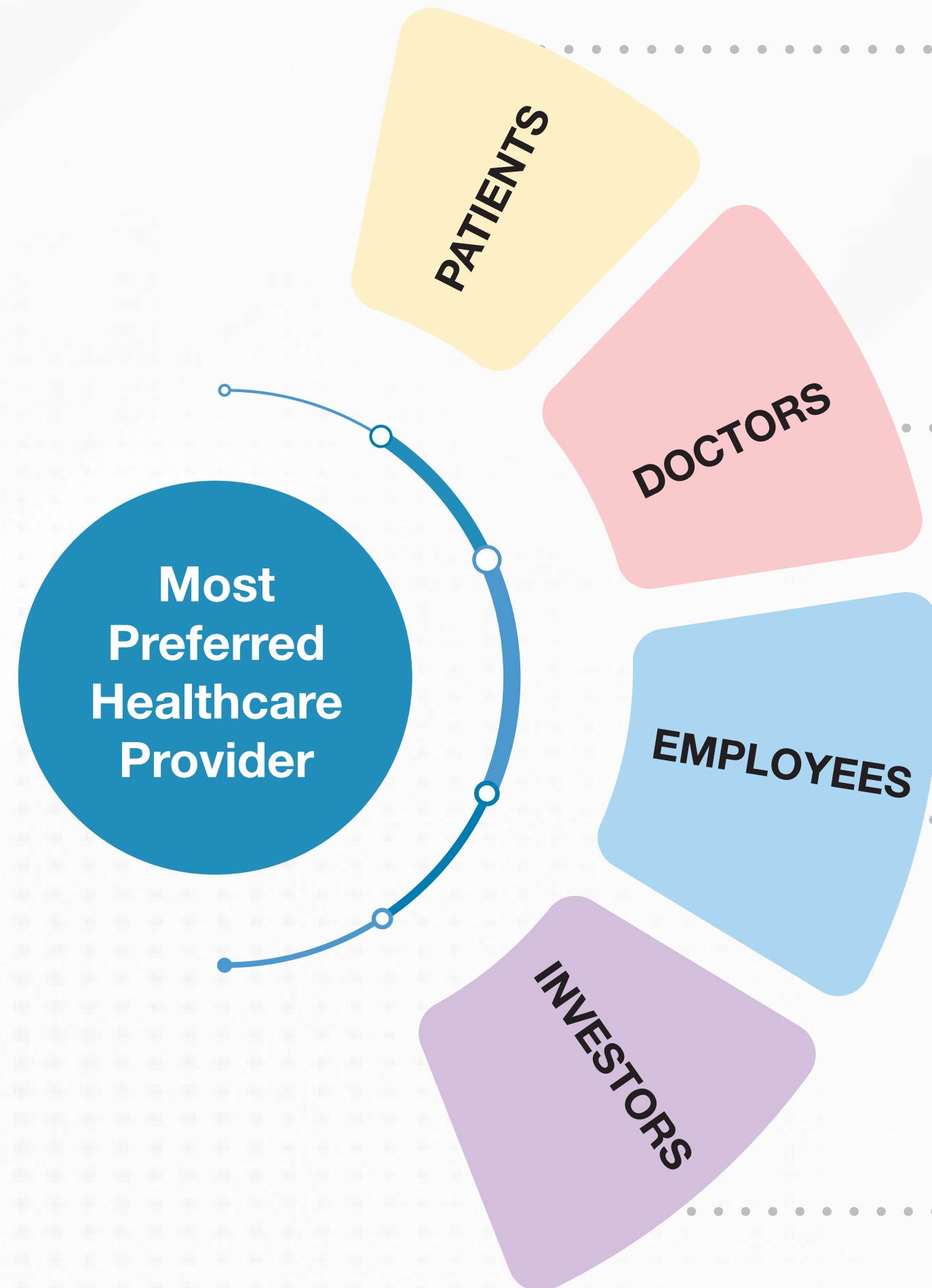
1 & 2) Related to Sunshine Hospital

- DOCTORS* (1141)
- NURSES* (2999)
- PARAMEDICS* (1670)
- ADMIN* (4638)

*Excludes Sunshine Hospitals

DRIVEN BY A VISION

VISION:
 To be the most preferred healthcare services brand by providing best clinical outcomes to patients.
 And to be the best place to work for doctors and employees.



Affordable Care
 Best-in-Class Facilities
 Patient Centric Systems & Processes

Clinical Outcome Driven Excellence
 Latest Medical Technology
 Strong Academic Research

Enriching Atmosphere
 Collaborative Culture
 Growth Driven Career Approach

Transparent Governance
 Strong Operational Performance
 Consistent Growth

	Procedure	Dept. Volume	Technology	Achievements
Cardiac Sciences	Angioplasty TAVI Bypass Surgery	> 2340/month	Cathlab Impella Device Heart Lung Machine	One of the largest and most experienced cardiac sciences team in South India
Oncological Sciences	IORT, IMRT, Robotic cancer surgeries	> 830/month	Robotics Novalix TX PET, Gamma Camera	Over 700+ Robotic Cancer Surgeries done
Neuro Sciences	Craniotomy Brain Tumour Stroke	> 990/month	O-Arm Robotics Stealth Station S8	<ul style="list-style-type: none"> • Largest Neuro Program in South India • 3rd Best Hospital for Epilepsy in India • Diamond Award for Stroke Program
Gastro Sciences	Bariatric Surgery Minimally Invasive GI surgeries	> 730/month	Fibroscan Enteroscan 190 Series Endoscope	One of the few centres in South India to do advanced third space endoscopic procedures
Ortho Sciences	Knee Replacement, Sport Injuries, Trauma	> 640/month	Navigation System	Expertise in complex trauma and complex revision & replacement surgeries
Renal Sciences	Prostate, Nephrectomy, Laser Kidney Stones	> 1810/month	CRRT Dialysis Machines Robotics	Highest number of Dialysis Machines in Hyderabad in a single unit
Transplantation	Heart, Lung, Kidney, Liver & Pancreas	Heart & Lung > 8/month Liver > 8/month Kidney > 14/month	ECMO Heart Lung Machines X-Vivo	<ul style="list-style-type: none"> • Highest Covid Double Lung Transplants outside of USA • Pioneers in Kidney Transplant in India

MULTI SPECIALTY CARE

Brain

- Neurology
- Neurosurgery
- Psychiatry

Heart

- Cardiology
- Cardiac Surgery
- Vascular Surgery
- Heart Transplant

Lung

- Pulmonology
- Interventional Pulmonology
- Thoracic surgery
- Lung Transplant

ENT

- Ear
- Nose
- Throat
- Head and Neck Surgery

Eyes

- Ophthalmology

Gastro Intestinal Tract

- Medical Gastroenterology
- Surgical Gastroenterology
- Hepatobiliary Pancreatic Surgery
- Liver Transplant
- Bariatric Surgery

Genito Urinary Tract

- Nephrology
- Urology
- Andrology
- Renal Transplant
- Gynecology
- Urogynecology
- IVF and ART
- Fetal Medicine
- Obstetrics

Oncology

- Medical Surgical and Radiation
- BMT and Hematology

Bones and Spine

- Orthopedics
- Arthroscopic Surgery
- Spine Surgery

Skin

- Dermatology
- Cosmetology
- Plastic and Reconstructive Surgery

Orthodontics

- Maxillo Facial Surgery

Anaesthesia

- OT Anaesthesia
- Day care Anaesthesia
- Pain Medicine

General Specialities

- Internal Medicine
- General Surgery

Pediatrics

- Pediatrics & Pediatric Sub Specialities
- Neonatology

Radiology

- Imaging
- Interventional Radiology

Lab Services

- Pathology
- Microbiology
- Biochemistry
- Molecular Biology
- Clinical Hematology

Critical Care Services

- ICU
- CTICU
- SICU
- NICU
- PICU
- Neuro ICU
- ECMO ICU
- Post Transplant ICU

Hospital Infection Control

- Clinical Infectious Diseases



4-Arm HD da Vinci Robotic Surgical System

Facilitates complex surgeries that are virtually scar less



O-Arm Scanner

Multi-dimensional surgical imaging platform optimized for use in spine, orthopaedic, and trauma-related surgeries



Spy Glass

State of the art add on to ERCP that allows doctors to observe patients' biliary duct system and other tiny ducts in the pancreas



Novalis Tx Linear Accelerator

Machine used in radiosurgery and radiotherapy for treating cancer patients



3 Tesla MRI

Non-invasive diagnostic imaging technique performing faster scans and gives improved diagnostic sensitivity and specificity



Fibroscan

Specialized non-invasive diagnostic ultrasound-based device that measures fibrosis and steatosis caused by different liver diseases



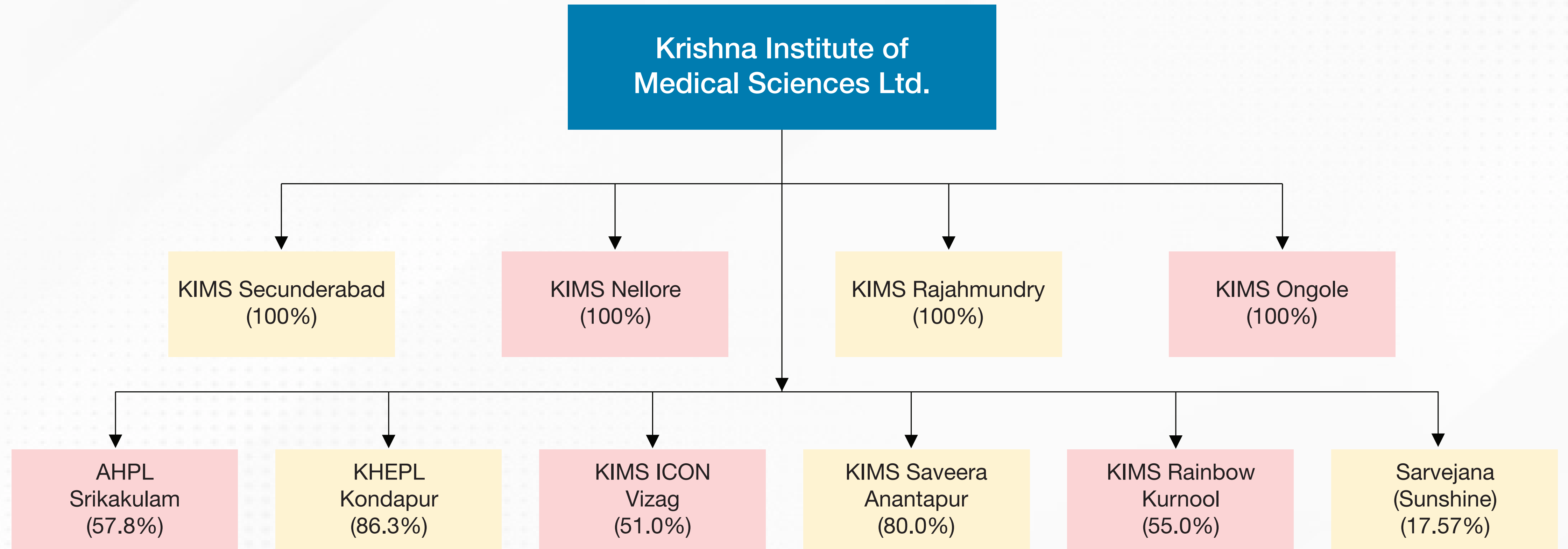
EBUS

Used to diagnose lung cancer, infections, and other diseases causing enlarged lymph nodes in the chest

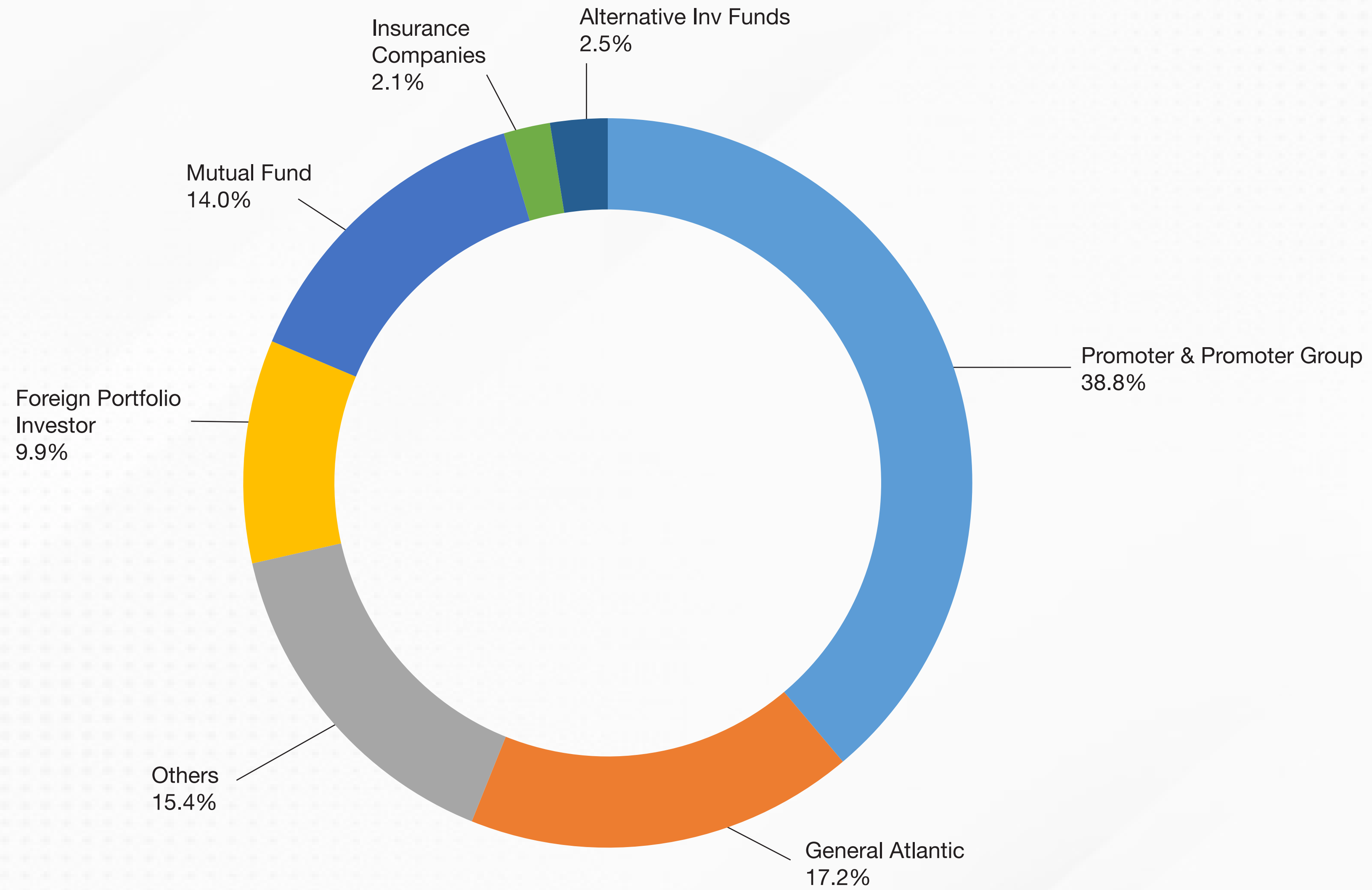


STEALTH STATION S8

Provides the Neuro surgeon to use data intraoperatively for advanced visualization.



SHAREHOLDING PATTERN - 30TH SEPTEMBER, 2021



Financial and Operational Updates

FINANCIAL HIGHLIGHTS*

- Consolidated operating revenue saw an increase of 15% against Q4 of FY 21, standing at Rs. 4,117.40 million. Increased Patient flow, new doctor additions in existing specialties, consistent growth in Heart and Lung transplant programme & increasing normalization of business to pre-covid levels contributed to this growth. Against Q1 FY 22, it saw a decrease of 13%.
- Consolidated EBITDA for Q2 FY 22 stood at Rs. 1,341.85 million, a growth of 27.7% against Q4 FY 21. EBITDA margins expansion was driven by speciality mix change over Q4 FY 21 last year and operation leverage.
- EBITDA Margin grew to 32.2% in Q2 FY22 from 31.0% in Q1 FY 22 primarily led by tighter control on medical consumption cost.
- Consolidated PAT of Rs. 842.54 million in Q2 FY 22 at 20.2% PAT margin compare to Q4 of FY 21 was 16.2% and in Q1 of FY 22 was at 19.3%.
- EPS on diluted basis has increased to Rs. 10.34 in Q2 FY 22 from Rs. 7.59 in Q4 FY 21 and it has decreased against Q1 FY 22 of Rs. 11.48
- As on 30th Sept, 2021, on consolidated basis we are net debt free, out of IPO proceeds, group has repaid the term loans to the tune of Rs. 1,500 million.

OPERATIONAL HIGHLIGHTS

- Q2 FY 22 occupancy stood at 59.8% against 60.1% in Q4 FY 21 and in Q1 FY 22 was 62.2% (based on beds capacity).
- IP discharged volume has increased to 36k+ in Q2 FY 22 against 32k+ in Q4 FY 21 translating to a growth of 11% and it has increased from 31K+ in Q1 FY 22 as volume of major speciality has increased on account of normalization.
- OP Consultation volume has increased to 2.80 Lakhs in Q2 FY 22 from 2.62 Lakhs in Q4 FY 21, and also increased from Q1 FY 22 from 1.82 Lakhs.
- ALOS has improved from 5.06 days in Q4 FY 21 and 5.47 days in Q1 FY 22 to 4.61 days in Q2 FY 22.
- ARPP has increased from Rs. 1.09 Lakhs in Q4 FY 21 to Rs. 1.15 Lakhs in Q2 FY 22, which is a growth of 5%, and decrease from Q1 FY 22 from Rs. 1.49 Lakhs.
- ARPOB for Q2 FY 22 has improved at Rs. 24,877 against Rs. 21,591 in Q4 FY 21, this is driven by better payor mix and increase in complex surgeries and procedures also ARPOB has decreased from Q1 FY 22 from Rs. 27,289.

*We have compared Q2 FY22 against Q4 FY21, as Q2FY21 and Q1FY22 was COVID-19 impacted.

DIGITAL INITIATIVES

KIMS Hospitals has embarked on a journey of digital transformation across financial, clinical, operational and patient engagement with the initiatives as below:

- Realize Phase of S4 HANA deeply integrated with Hospital Information System and other core applications has been completed, user acceptance testing is under progress this quarter.
- Digital Clinical Applications have been deployed for nurses and doctors allowing the care team to access and update patient records on a mobile phone/tablet resulting in better collaboration and timely action for admitted patients.
- Digital applications have been deployed for the operations team to expedite admissions, queue management and counsel patients.
- Patient Experience is being improved by a service management application that tracks and resolves patient feedback for services provided by the hospital, patient mobile application is under development.
- KIMS is building a digital platform using an API based technology model to integrate production applications with digital, this will result in a modern user friendly experience for knowledge workers in the hospital and a patient centric approach to engage with patients and their families.

ESG INITIATIVES

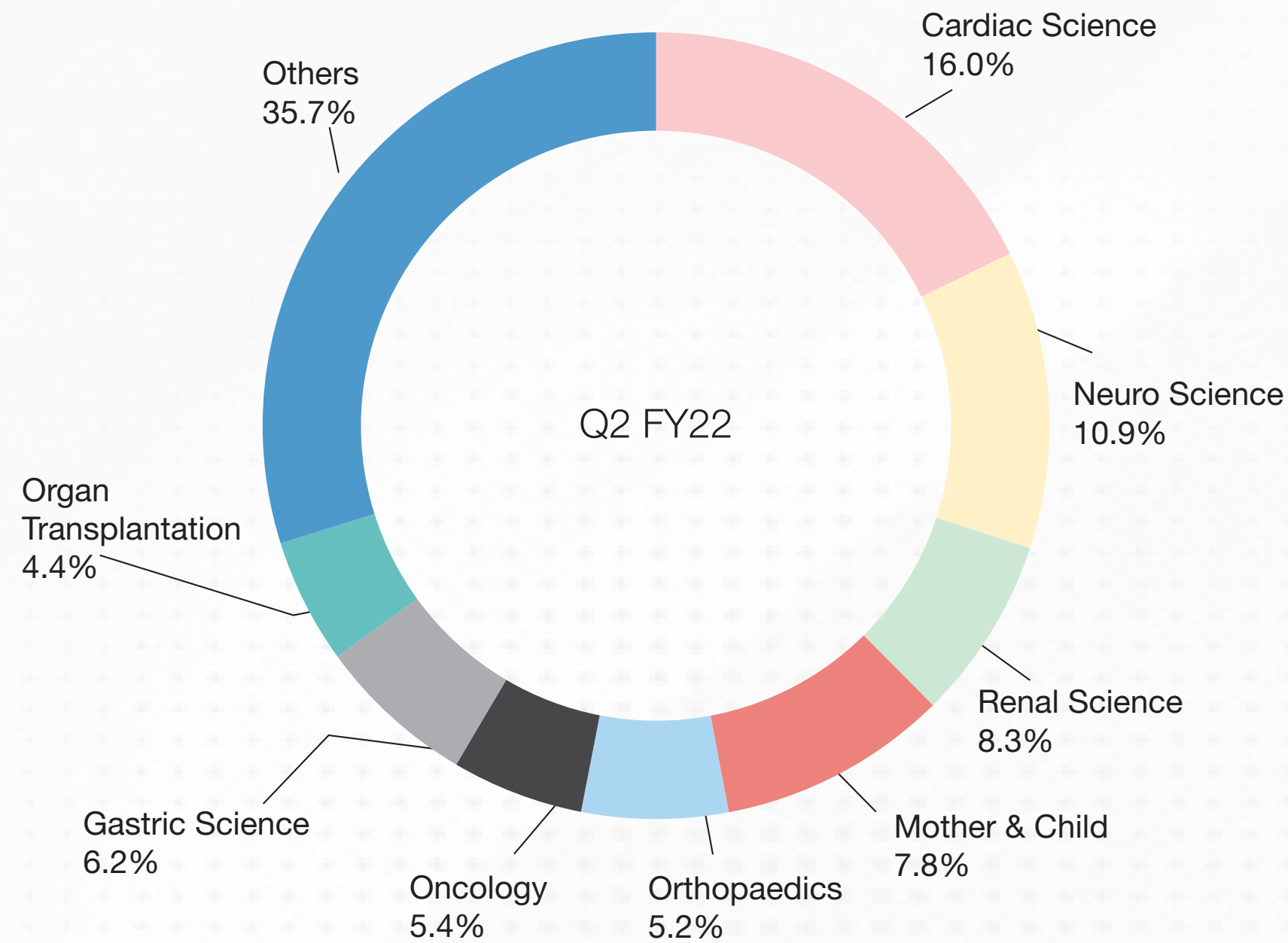
KIMS, Secunderabad has partnered up with Smart Joules Pvt Ltd (SJPL) a prominent Energy Services Company (ESCO) in 2018. A new and innovative model known as JoulePAYS was executed wherein, KIMS makes Zero Capital investment to implement various Energy Conservation Measures (ECMs) across the hospital and gets a guaranteed energy savings of minimum 10% annually over the baseline energy consumption.

- Total Savings of Electricity in Q2: 4,66,893 Mcal
- Total LPG savings in Q2: 32,406 Mcal
- Total Diesel savings in Q2: 3,32,928 Mcal
- Total CO2 saved in Q2: 669 tonnes

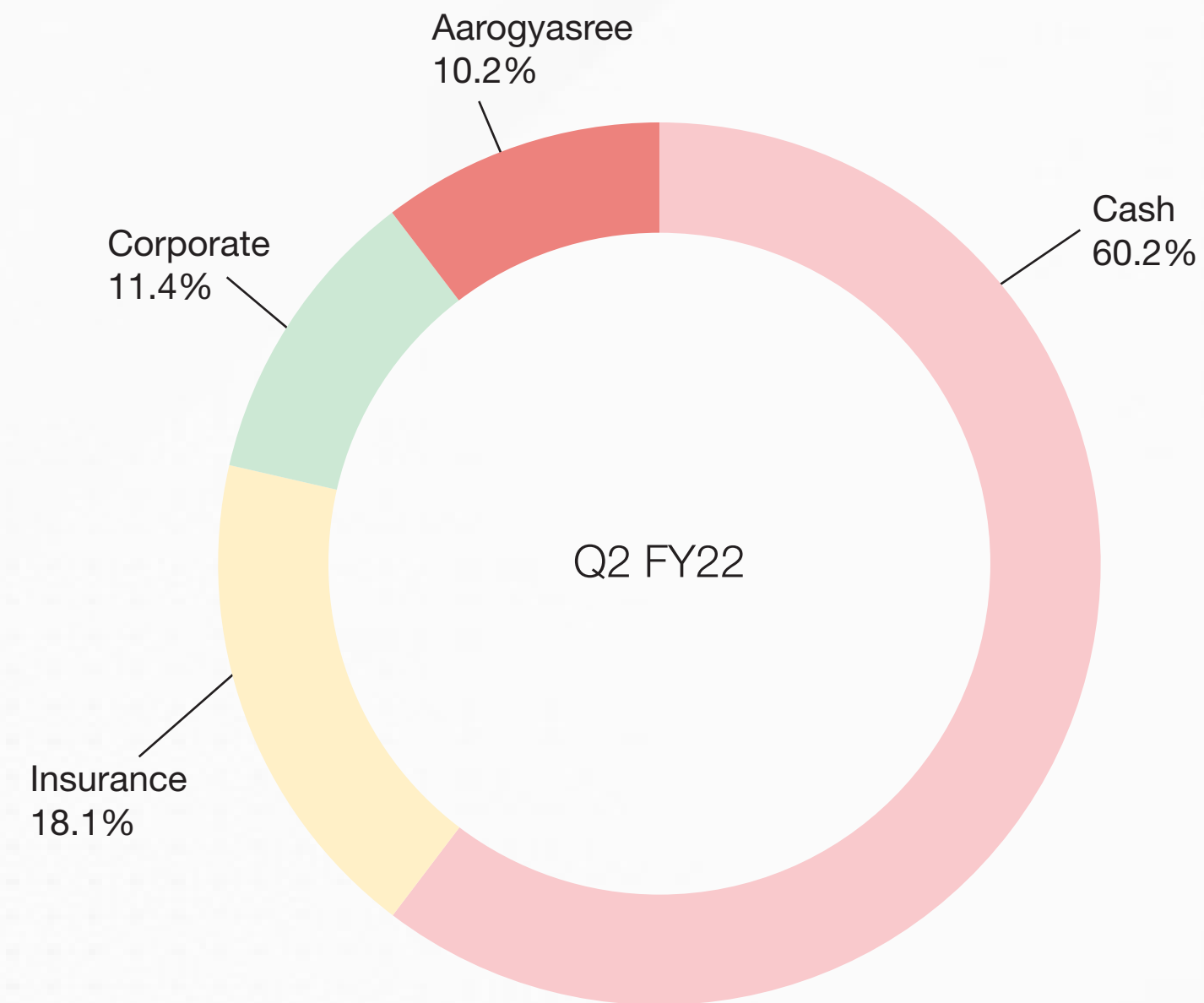


20th National Award for
Excellence in Energy Management
Award 2019

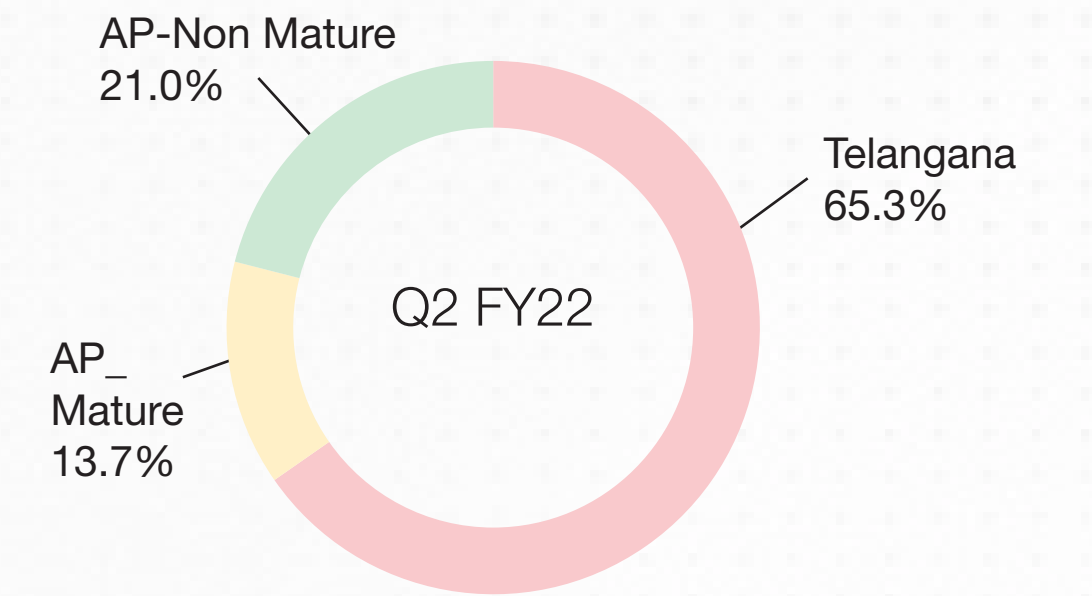
SPECIALITY MIX



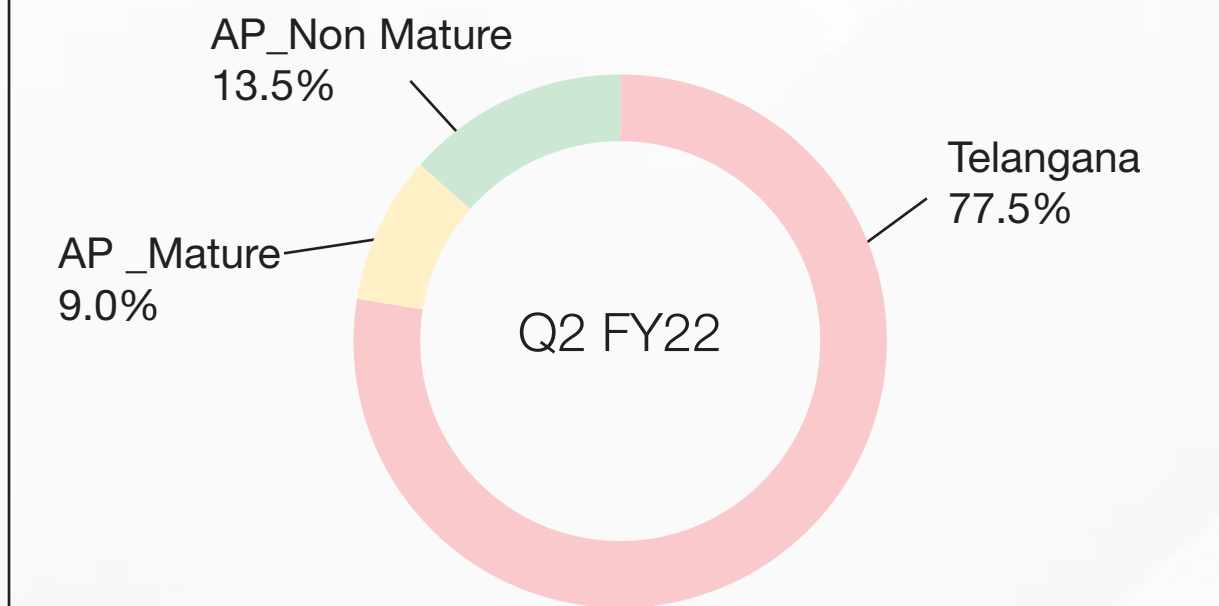
PAYOR MIX



CLUSTER REVENUE*

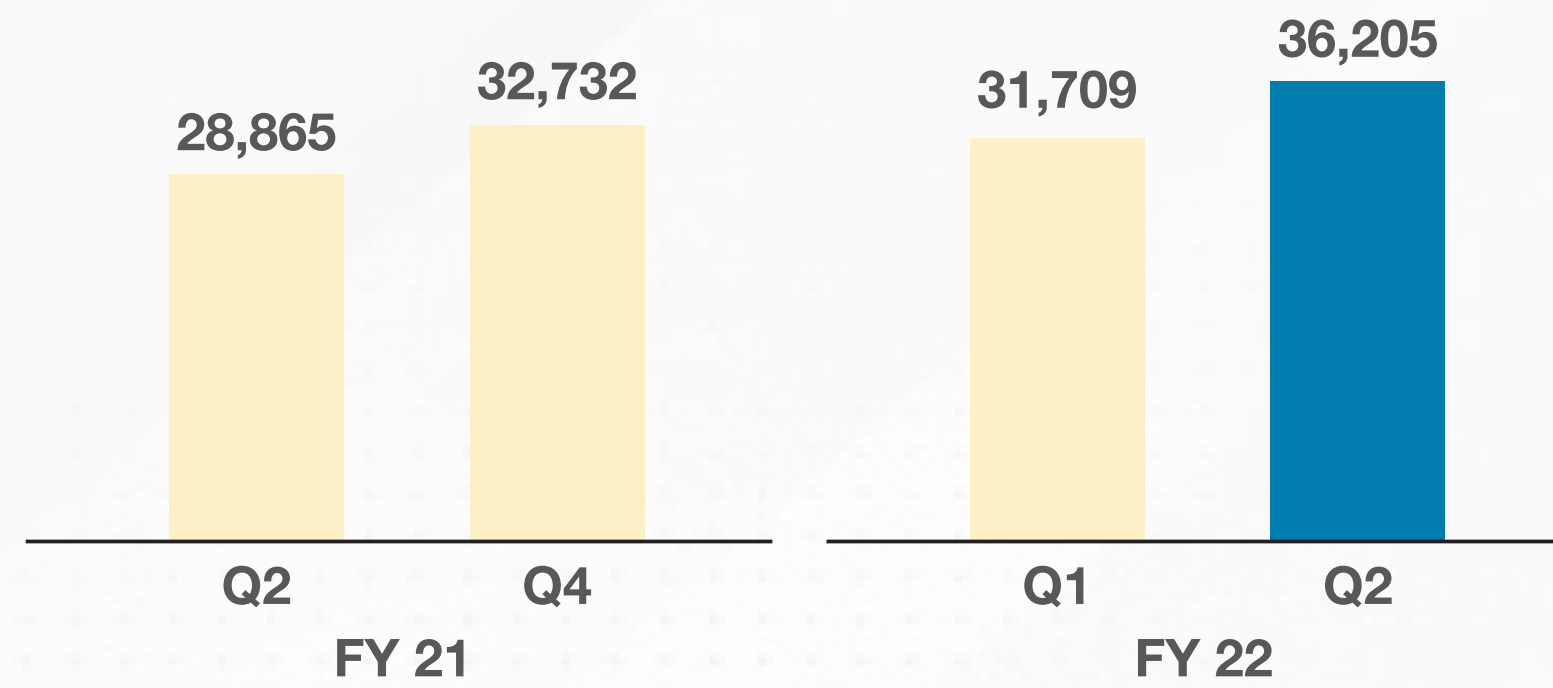


CLUSTER EBIDTA*

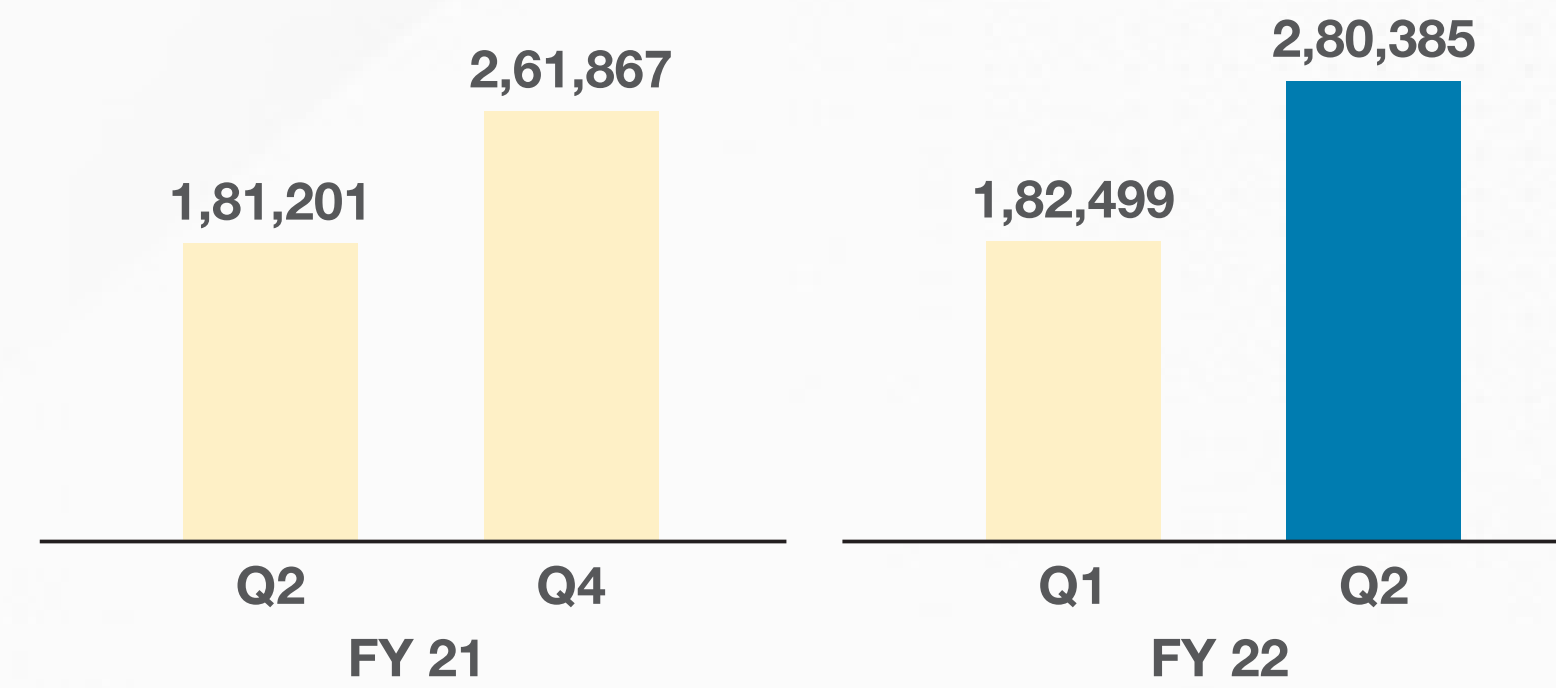


1) AP Matured: Nellore, Rajahmundry and Srikakulam 2) AP Non-Mature: Ongole, Vizag, Ananthpur and Kurnool
 3) Telangana: Secunderabad & Kondapur

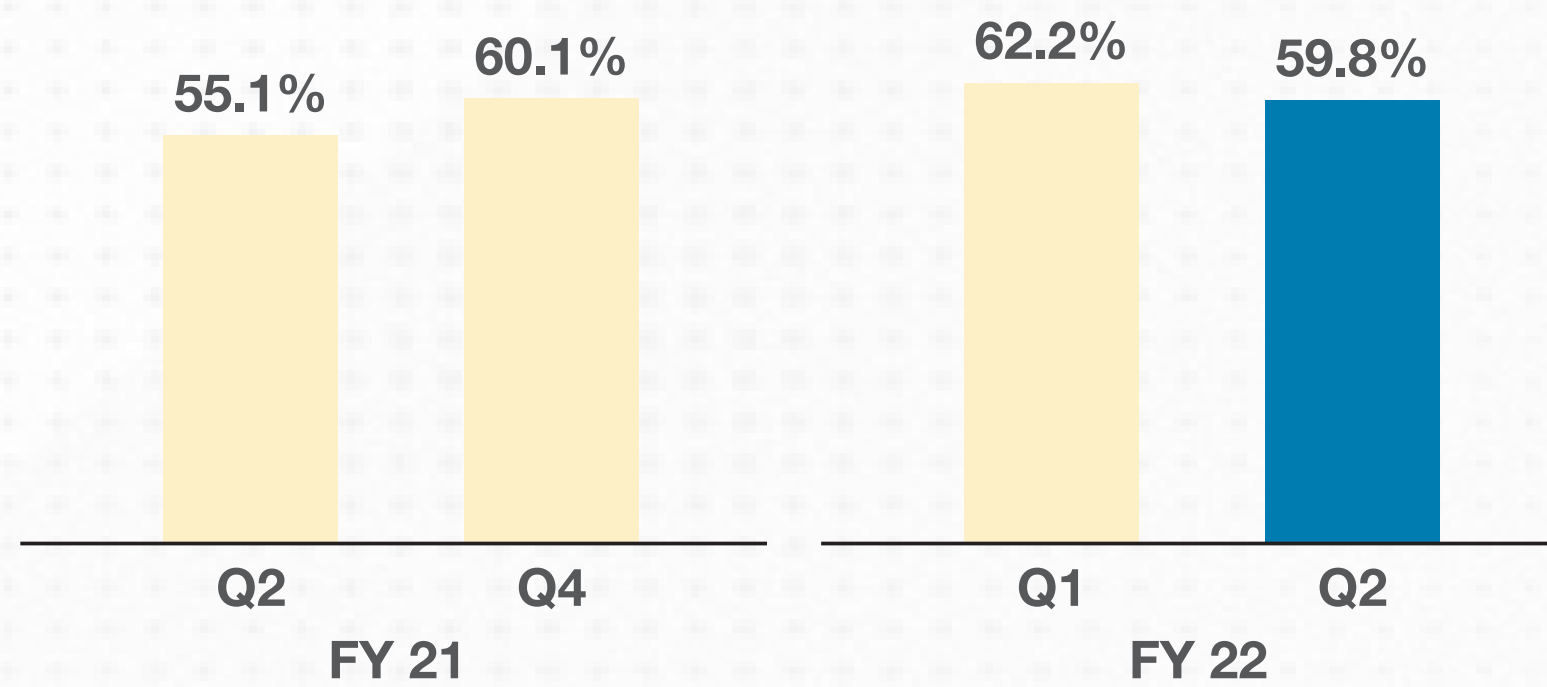
IP VOLUME



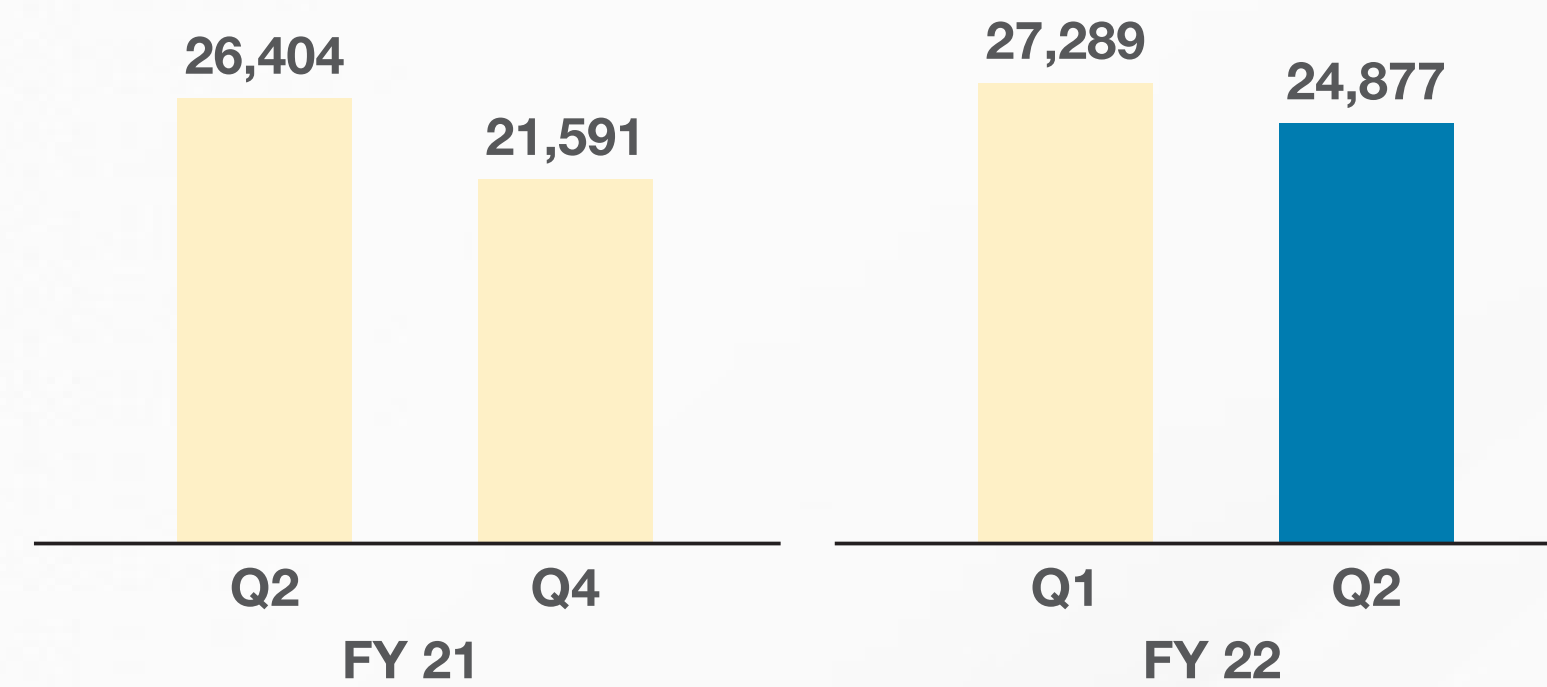
OP VOLUME



OCCUPANCY*



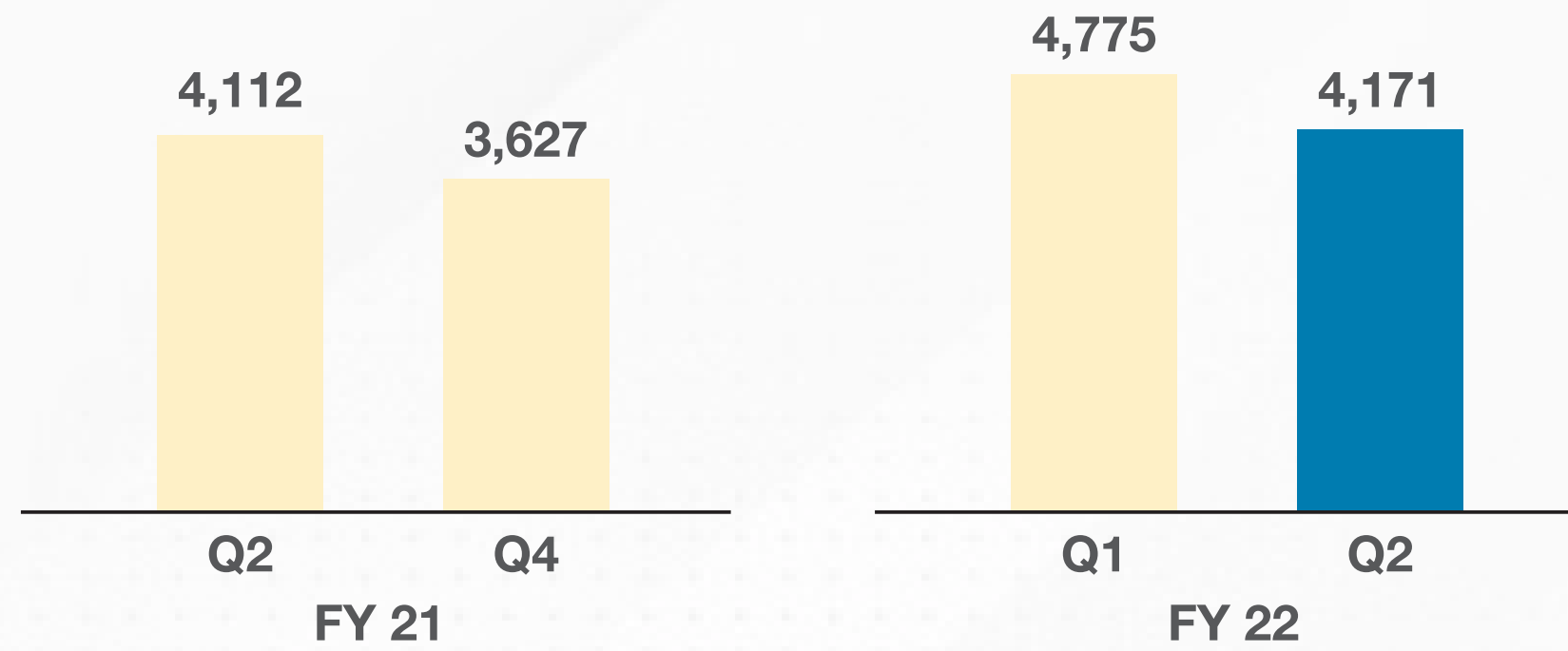
ARPOB



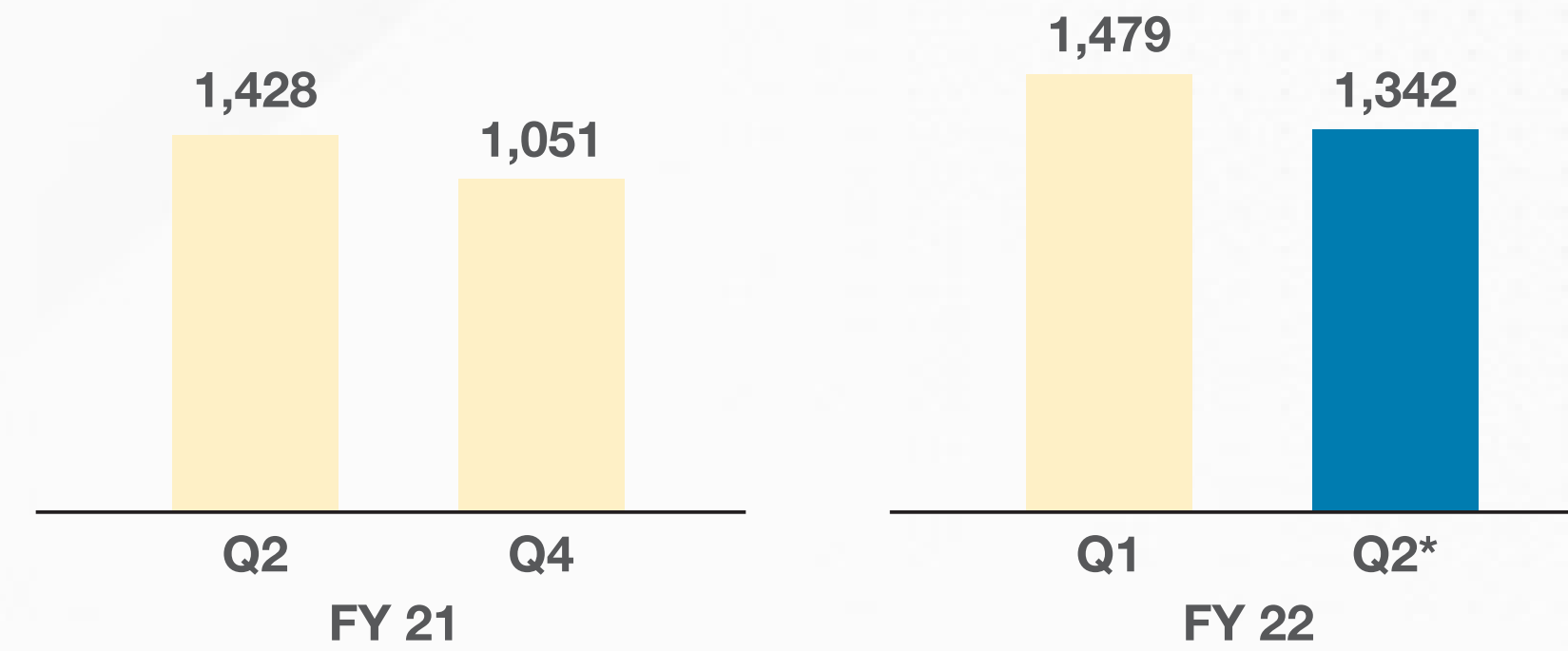
*Occupancy %: Based on Beds Capacity

GROUP OPERATING PERFORMANCE 2/3

REVENUE

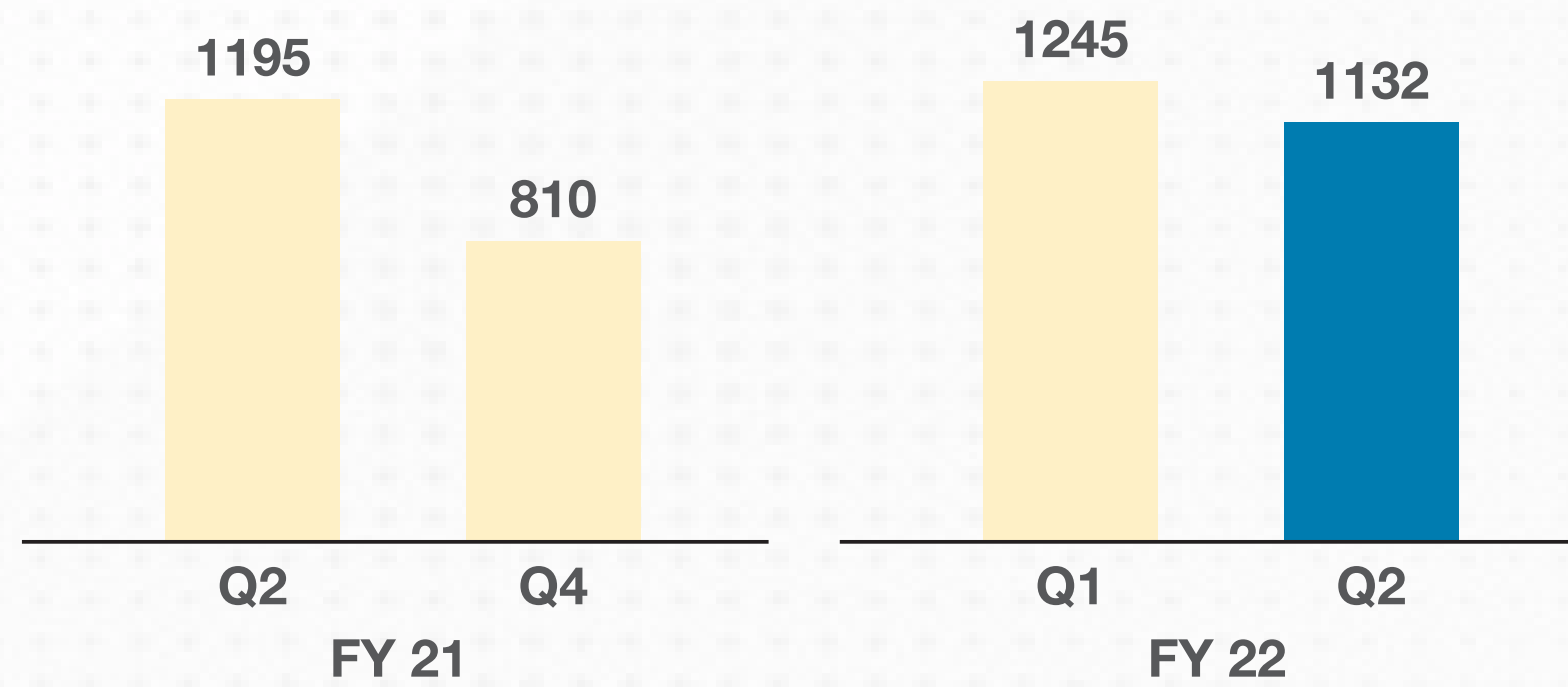


EBITDA

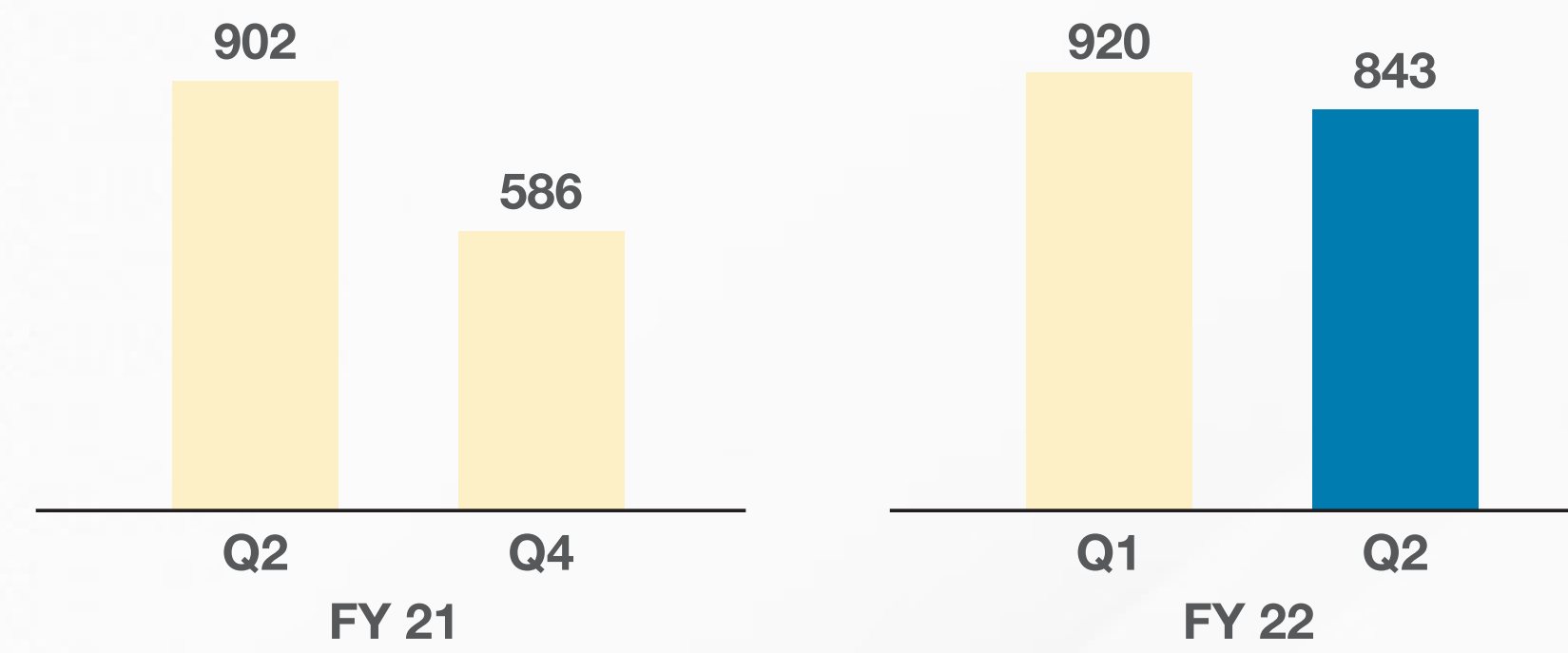


*For Q2FY22 minority interest is 5.02%

PBT



PAT



GROUP OPERATING PERFORMANCE 3/3

Particulars	FY19	FY20	FY21	FY22 H1
Bed Capacity	2,804	3,004	3,064	3,064
Occupancy % ⁽¹⁾	48.7%	55.7%	57.6%	62.5%
IP Volume	1,11,382	1,40,676	1,16,592	67,914
ARPOB	18,334	18,307	20,609	25,460
Revenue (In Mn)	9,239	11,287	13,401	8,946
EBITDA ⁽²⁾	1,740	2,511	3,810	2,821

1) Occupancy %: Based on Beds Capacity

2) FY19 EBITDA is adjusted towards the loss on FV changes in Financial Instruments

COMPARISON OF ANDHRA PRADESH MATURE HOSPITALS & ANDHRA PRADESH ACQUIRED HOSPITALS

Particulars	Matured Assets ⁽¹⁾				Acquired Assets ⁽²⁾				Comments
	FY19	FY20	FY21	FY22 H1	FY19	FY20	FY21	FY22 H1	
Bed Capacity	570	570	630	630	1034	1234	1234	1234	
Occupancy % ⁽³⁾	66.6%	66.3%	65.6%	76.6%	32.5%	48.3%	62.1%	61.8%	Increase in Occupany numbers for Acquired Hospitals is in line with that of Mature Hospitals in future
IP Volume	33,861	36,972	30,503	15,928	24,221	46,393	41,002	25,522	
ARPOB	13,558	14,961	13,608	13,326	8,705	9,727	9,881	12,931	
Revenue ⁽⁴⁾	1,890	2,072	2,060	1,173	1,073	2,127	2,781	1,805	
EBITDA ⁽⁴⁾	427	478	526	283	-31	116	468	373	
EBITDA Margin	22.6%	23.1%	25.5%	24.1%	-2.9%	5.5%	16.8%	20.7%	Margins of the acquired assets are in line to grow with mature assets. The margins in FY22H1 for Mature Hospitals were impacted because of one time non-recurring items. We are hopeful of reaching our set targets for FY22.

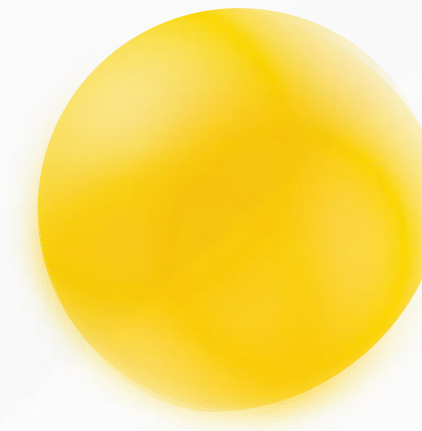
1) Matured assets: Nellore, Rajahmundry and Srikakulam 2) Acquired assets: Ongole, Vizag, Ananthpur and Kurnool
 3) Occupancy %: Based on Beds Capacity 4) Revenue & EBITDA: Before inter company eliminations

PROFIT AND LOSS STATEMENT

(RS. MILLIONS)

	Q2 FY22	Q1 FY22	Q2 FY21	QOQ %	YOY %	H1 FY22	H1 FY21	FY 21 Vs FY22 %
Total Income	4,171	4,775	4,112	-13%	1%	8,946	6,166	45%
Material Cost	855	1,123	964			1,979	1,394	
Employee benefit expenses	635	725	552			1,360	1,019	
Other Expenses	1,339	1,447	1,168			2,786	1,925	
Total operative expenses	2,830	3,295	2,684			6,125	4,338	
EBITDA	1,342	1,479	1,428	-9%	-6%	2,821	1,829	54%
Depreciation	181	171	164			352	334	
EBIT	1,160	1,309	1,264			2,469	1,495	
EBIT (%)	27.8%	27.4%	30.7%			27.6%	24.2%	
Finance Cost	29	63	69			92	160	
PBT	1,132	1,245	1,195	-9%	-5%	2,377	1,335	78%
PBT (%)	27.1%	26.1%	29.1%			26.6%	21.6%	
Tax expenses	289	325	293			614	344	
PAT	843	920	902	-8%	-7%	1,763	991	78%
PAT (%)	20.2%	19.3%	21.9%			19.7%	16.1%	
Basic EPS (Rs.)	10.34	11.48	11.21			22.87	12.71	
Diluted EPS (Rs.)	10.34	11.48	11.12			22.87	12.61	

Update on Sunshine Hospital



SUNSHINE
HOSPITALS



Dr. A.V. Gurava Reddy
Managing Director



Dr. A. Bhavani
Director



SECUNDERABAD



GACHIBOWLI



KARIMNAGAR

- Started in 2009
- Founders: Dr. A.V. Gurava Reddy & Dr. A. Bhavani
- Second largest Orthopedic practice in South East Asia

- Locations: Secunderabad, Gachibowli & Karimnagar
- Beds Capacity: 600+
- Key Specialities: Ortho Sciences, Cardiac Sciences & Gastro Sciences

SUNSHINE
ORTHROBOTICS

A Designated Global Centre of
Excellence for Robot-assisted Joint Replacements

Mako
Smartrobotics

Know More Cut Less



- 1st Hospital in INDIA with ISOC Membership (Only 2 from India have this membership)
- 4000 Total joint replacements performed on average, every year
- More than 10,000 surgeries annually, across all the orthopaedic sub-specialities
- More than 700 Robotic Knee replacements done in less than 18 months - Fastest in the World!

Members Centers 2020

Argentina: Hospital Italiano de Buenos Aires (Buenos Aires)

Australia: Mater Hospital (Sydney)

Belgium: University Hospitals Leuven (Leuven)

Brazil: Instituto Nacional de Traumatologia e Ortopedia (Rio de Janeiro)

Canada: Sunnybrook Health Sciences Centre (Toronto)

Chile: Clinica Alemana (Santiago)

China: Peking Union Medical College Hospital (Beijing)

France: Institute for Locomotion (Marseille)

Germany: Helios Endo-Klinik (Hamburg)

India: Sancheti Institute for Orthopaedics & Rehabilitation

India: Sunshine Hospital (Telangana)

Israel: Hadassah University Medical Center (Jerusalem)

Italy: Istituto Ortopedico Rizzoli (Bologna)

Italy: I.R.C.C.S. Istituto Ortopedico Galeazzi (Milan)

Mexico: Instituto Nacional De Rehabilitacion (Mexico City)

The Netherlands: Sint Maartenskliniek (Nijmegen)

Sweden: Skåne University Hospital (Lund)

Switzerland: Schulthess Klinik (Zurich)

United Kingdom: Royal National Orthopaedic Hospital (London)

USA: Campbell Clinic (Tennessee)

USA: Hospital for Special Surgery (New York)

USA: Mayo Clinic (Minnesota)

Particulars	KIMS	SUNSHINE	KIMS & SUNSHINE TOGETHER
No of Hospital	2	2	4
Beds	1200	525+	1725+
No of years in Hyd	17+	12+	17+
COE Cardiac	●	◐	●
COE Ortho	◐	●	●
COE Neuro	●	◑	●
COE Gastro	◐	◑	◑
COE Onco	◐	-	◐
COE Renal	●	◑	●

COE: Centre of Excellence

CONSOLIDATED FINANCIAL SNAPSHOT (P&L)

(Indian GAAP)

P&L Summary (In INR Mn)	FY20	FY21
Bed Capacity	602	602
Occupancy %	39.6%	39.8%
IP Volume	21,970	17,515
ARPOB	22,728	26,125
Revenue	3,643	4,118
EBITDA	331	752
EBITDA %	9%	18%
Other Income	93	49
Finance Cost	103	91
Depreciation	367	236
PBT	-47	465
PAT	-60	364

- Current occupancy level are at 40%. There is opportunity to scale by adding new clinical specialities and strengthening existing ones.
- Opportunity to scale EBITDA margin by enhancing revenue.
- Opportunity to optimise on consumables costs and integrate with KIMS.
- Opportunity to integrate and optimise HR cost since we operate in same market.

Update on Expansion Plans

EXPANSION PLANS

Units	Current Beds	Incremental Beds	New Departments	Approx. Capex	Approx. Timeline (Starting April 2021)
Kondapur	200	500	All Specialities	300 Cr	36-42 months
Vizag	434	50	Cancer Centre	15-20 Cr	24 months
Anantapur	250	150	Cancer Centre / Mother & Child	50-60 Cr	36-48 months
Ongole	350	-	Cancer Centre	15-20 Cr	36-42 months
Bangalore	-	350-400	All Specialities	300-330 Cr	36 months
Chennai	-	350-400	All Specialities	400 Cr	36 months
Western / Central India	-	250-300	All Specialities	300 Cr	24-36 months

Thank You