

January 27, 2022

To  The Corporate Relations Department BSE Limited Phiroz Jeejeebhoy Towers, 25 <sup>th</sup> Floor, Dalal Street Mumbai – 400001  <b>Code: 540222</b>	To  The Listing Department National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (East) Mumbai – 400 051  <b>Code: LAURUSLABS</b>
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Dear Sirs,

Sub: **Investors/Analysts Presentation**

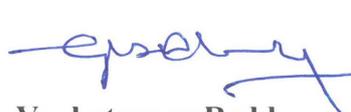
Please find enclosed the presentation to the Investors/Analysts on the Unaudited Financial Results of the Company for the Quarter and Nine months ended December 31, 2021, for the Investors/Analysts call scheduled on January 28, 2022, which was already intimated on January 21, 2022.

The presentation is also being uploaded on the website of the Company [www.lauruslabs.com](http://www.lauruslabs.com).

Please take the information on record.

Thanking you,

Yours sincerely,  
For Laurus Labs Limited

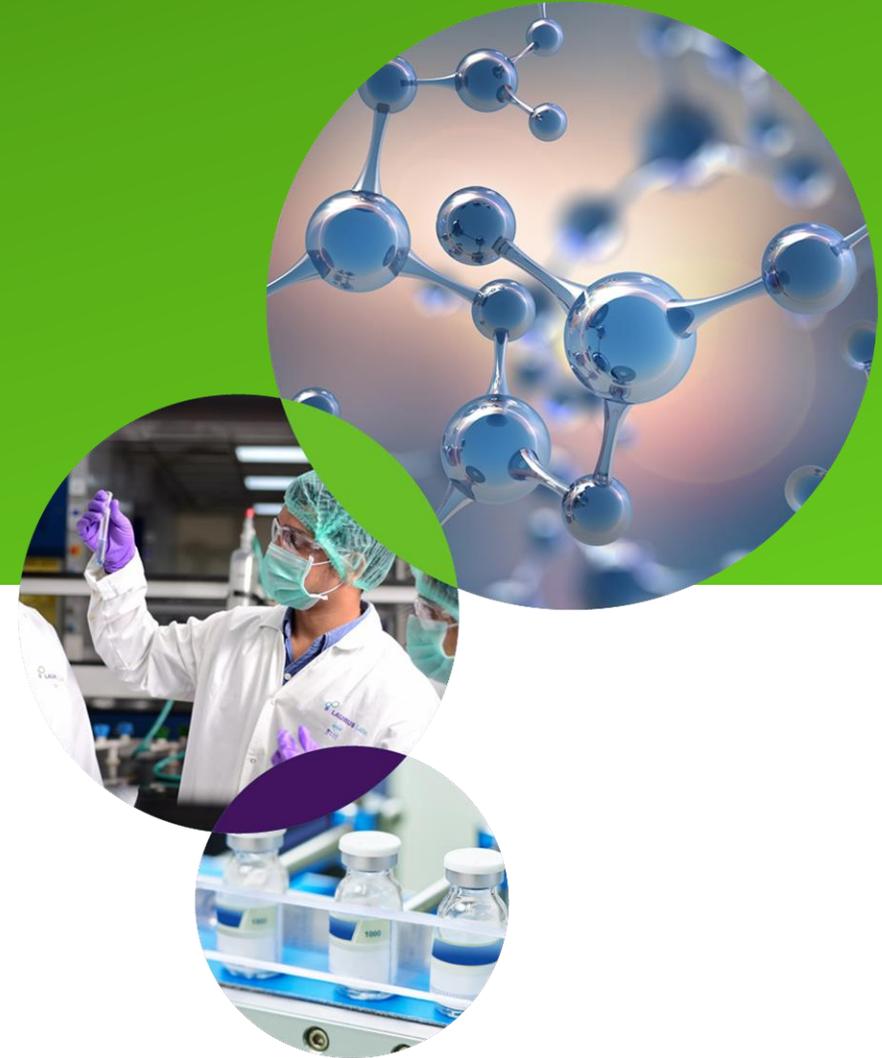
  
**G. Venkateswar Reddy**  
Company Secretary



Encl: As above

# Q3 FY 2022 Financial Results and Business Update

January 27 , 2022



# Safe Harbor Statement

This presentation contains statements that constitute “forward looking statements” including and without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to our future business developments and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, such statements reflect various assumptions concerning future developments and a number of risks, uncertainties and other important factors that could cause actual developments and results to differ materially from our expectations.

These factors include, but not limited to: 1) Change in the General market and macro-economic conditions for key global markets where we operate, 2) Governmental and regulatory trends, 3) Allocations of funds by the Governments in our key global markets, 4) Successful implementation of our strategy, R&D efforts, growth & expansion plans and technological changes, 5) Movements in currency exchange and interest rates, 6) Increase in the competitive pressures and Technological developments, 7) Changes in the financial conditions of third parties dealing with us, 8) Changes in laws and regulations that apply to our customers, suppliers and Pharmaceutical industry.

Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results, performance or achievements of Laurus Labs Limited may vary materially from those described in the relevant forward-looking statements

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# Agenda

- 1 Financial Overview**
- 2 Business review & Strategy**
- 3 Outlook & Guidance**
- 4 Appendix**



# Financial Overview

1

# 9M/FY22 – Results summary

Despite of Lower demand for ARV API and Formulation, sustained Revenue and EBIDTA

**Revenues** ₹ 3,511 Cr ▲3%

**EBITDA** ₹ 1,038 Cr ▼5%

## 9M/FY22 Consolidated Financials

[₹Crore]	9M/FY22	9M/FY21	Y-o-Y
<b>Revenues</b>	<b>3,511</b>	<b>3,401</b>	<b>3%</b>
<b>Gross Margins</b>	<b>57.0%</b>	<b>55.0%</b>	<b>200bps</b>
<b>EBITDA</b>	<b>1,038</b>	<b>1,096</b>	<b>-5%</b>
<b>% to Revenues</b>	<b>29.6%</b>	<b>32.2%</b>	<b>-260bps</b>
<b>Net Profit</b>	<b>597</b>	<b>687</b>	<b>-13%</b>
<b>% to Revenues</b>	<b>17.0%</b>	<b>20.2%</b>	
<b>EPS</b>	<b>11.1</b>	<b>12.8</b>	<b>-13%</b>

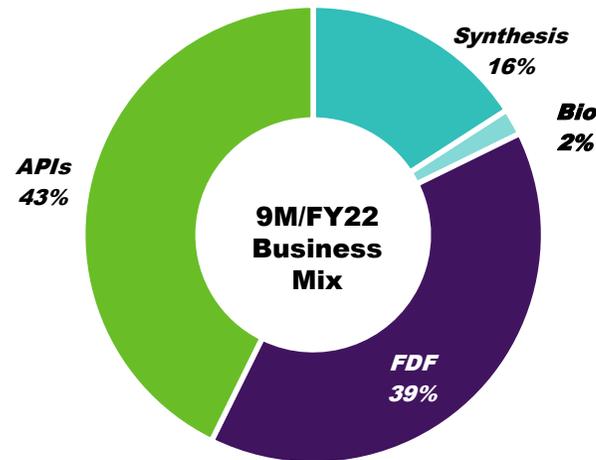
## Key Highlights

- Revenue from operations has grown at modest 3% YoY despite of lower demand for ARV api and formulations. Strong growth particularly in Synthesis Segment and FDF overcompensated for slower API sales. ARV api and formulation sales will improve from Q4 of FY 22.
- Gross Margins stood at 57.0%, expanded 200bps YoY based on better Business mix
- EBITDA : ₹ 1,038 Cr, decreased by 5% YoY.
- EBITDA Margins : 29.6%, decreased by 260 bps YoY
- R&D Spend : ₹ 148 Cr (4% to Sales) and was up 10% YoY
- Net Profit : ₹ 597 Cr, decreased by 13% YoY

# 9M/FY22 – Business performance

## 9M/FY22 Segment Performance

[₹ Crore]	9M/FY22	9M/FY21	Y-o-Y
<b>FDF</b>	<b>1,389</b>	<b>1,234</b>	<b>13%</b>
<b>APIs</b>	<b>1,500</b>	<b>1,824</b>	<b>-18%</b>
<b>Synthesis</b>	<b>557</b>	<b>343</b>	<b>62%</b>
<b>Bio</b>	<b>65</b>	<b>-</b>	<b>-</b>
<b>Total Revenues</b>	<b>3,511</b>	<b>3,401</b>	<b>3%</b>



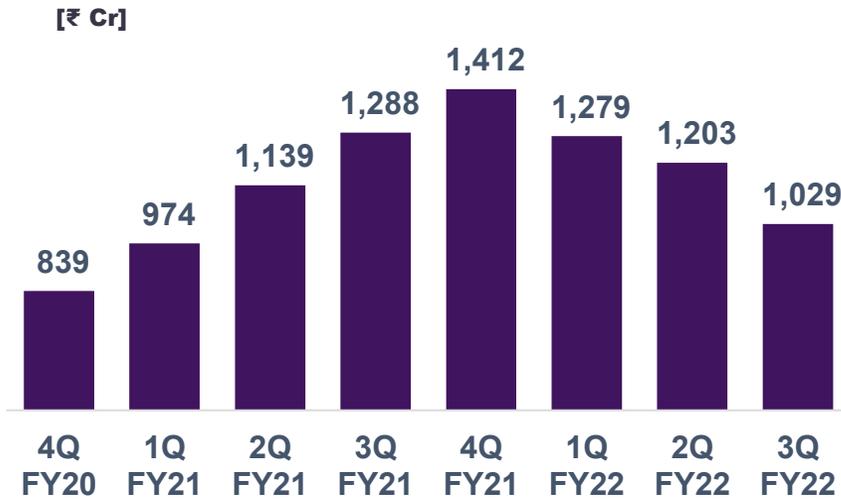
## Key Highlights

- **Formulation (FDF):** Reported healthy growth of +13% YoY. This was driven by ARVs and steady market share gains / new launches in Developed markets
- **APIs:** Impacted from Demand correction in ARV business to regulating stocking at channel partners. Stabilization expected from Q4 onwards. Also, seeing healthy rebound for Other APIs (CV+Diabetes) in coming quarters. Capacity augmentation in progress in select high growth therapeutic areas
- **Synthesis:** Up +62% in 9M supported from new client addition and increased business from existing customers. Working on over 50 active projects. Initiated Capex for new CDMO multi-year contract (signed in Q2). Uniquely positioned to address customer needs at any stage of product lifecycle
- **Bio:** Reported ₹65cr in Sales. 180KL fermentation capacity fully commissioned. Major benefits from new capacity in recombinant Food protein to reflect in quarters ahead.

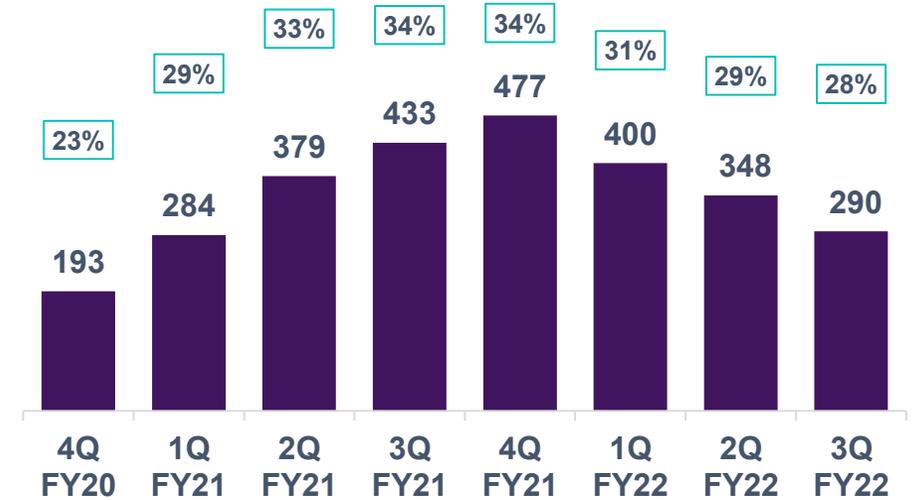
# Summary Quarterly Performance

Consistent Delivery – Normalization underway

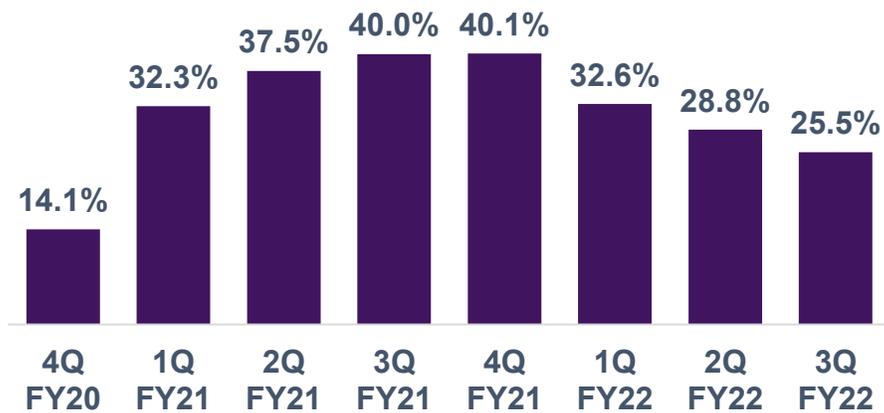
## Revenues



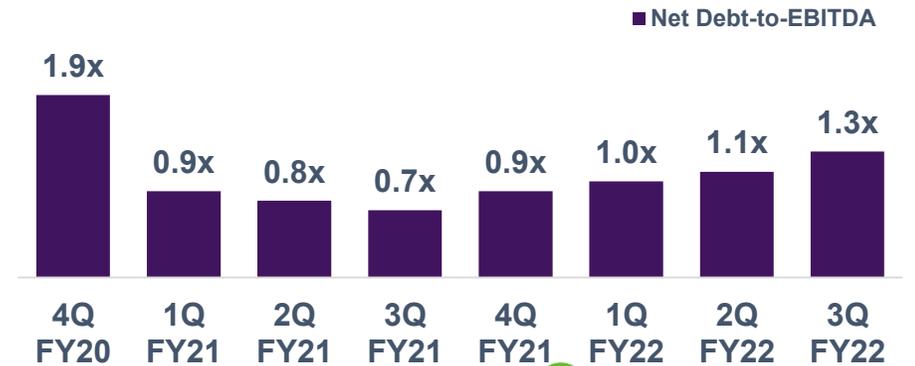
## EBITDA & Margins %



## RoCE



## Net Leverage



# Financial Performance 3Q/FY22

Lower demand for ARV APIs and Formulation, resulted in lower Revenue and EBIDTA

**Revenues** ₹ 1,029 Cr ▼20% YoY

**EBITDA** ₹ 290 Cr ▼33% YoY

## 3Q/FY22 Consolidated Financials

[₹Crore]	2Q/FY22	3Q/FY22	3Q/FY21	Y-o-Y	Q-o-Q
<b>Revenues</b>	1,203	1,029	1,288	-20%	-14%
<b>Gross Margins</b>	55.7%	58.8%	54.7%	410bps	310bps
<b>EBITDA</b>	348	290	433	-33%	-17%
<b>% to Revenues</b>	28.9%	28.2%	33.6%	-540bps	-70bps
<b>Net Profit</b>	202	154	273	-44%	-24%
<b>% to Revenues</b>	16.8%	15.0%	21.2%		
<b>EPS</b>	3.7	2.9	5.1	-43%	-22%

## Key Highlights

- Net Revenues declined 20% due to lower demand of ARV APIs and Formulations due to transient inventory correction.
- Core results continues to remain resilient with Strong growth in Synthesis (+63%), and Other APIs (+38%).
- Drag in ARV business is sharper than expected and appears to have bottomed and demand for ARV APIs and Formulations will improve from Q4 FY 22 onwards.
- Gross Margins : 58.8%, increased by 410 bps YoY.
- EBITDA : ₹ 290 Cr, decreased by 33% YoY
- EBITDA Margins : 28.2%, decreased by 540 bps YoY
- R&D Spend : ₹ 148 Cr for 9MFY22 (4% to Sales) and was up 10% YoY
- Net Profits : ₹ 154 Cr, decreased by 44% YoY



# **Business review & Strategy**

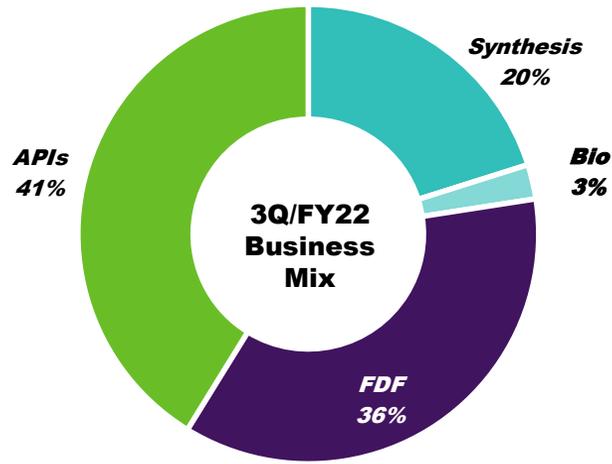
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# Business Performance 3Q/FY22

Key Drivers of Change – Tracking healthy

## 3Q/FY22 Segment Performance

[₹ Crore]	2Q/FY22	3Q/FY22	3Q/FY21	Y-o-Y	Q-o-Q
<b>FDF</b>	<b>495</b>	<b>373</b>	<b>430</b>	<b>-13%</b>	<b>-25%</b>
<b>APIs</b>	<b>527</b>	<b>424</b>	<b>731</b>	<b>-42%</b>	<b>-20%</b>
<b>Synthesis</b>	<b>155</b>	<b>207</b>	<b>127</b>	<b>63%</b>	<b>34%</b>
<b>Bio</b>	<b>26</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>-4%</b>
<b>Total Revenues</b>	<b>1,203</b>	<b>1,029</b>	<b>1,288</b>	<b>-20%</b>	<b>-14%</b>

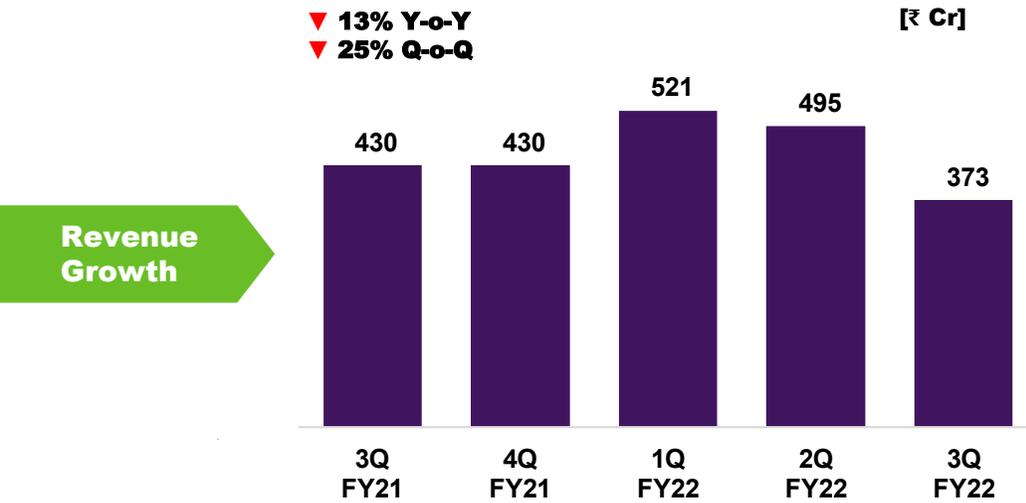


## Key Highlights

- Formulation (FDF):** Declined 13% YoY impacted by lower demand in ARV segment due to stocking at channel partners. – Signs of demand stabilization visible from Q4 FY 22. Developed market sales were healthy supported by steady market share gain in existing portfolio
- APIs:** APIs sales optically weak (-42%) due to lower demand in ARV segment and continued de-stocking impact in ARV business. Other APIs / Oncology continued to see good recovery QoQ (+19%, +16%). ARV APIs specific impact should ease from Q4 onwards
- Synthesis:** Solid growth momentum maintained (+63% YoY). Expansion in CDMO capability on track to include new opportunities; continued confidence in strong outlook for FY 2022 & Beyond
- Bio:** Revenues were stable QoQ at ₹ 25cr – scope for improvement in ensuing quarters. Demand outlook remains strong. Additional Capacities commissioned in Q3 taking the total operational capacity to 180KL as on Dec'21.

# Generic FDF

Soft – expect recovery in the quarters ahead



## Global Filings Progress



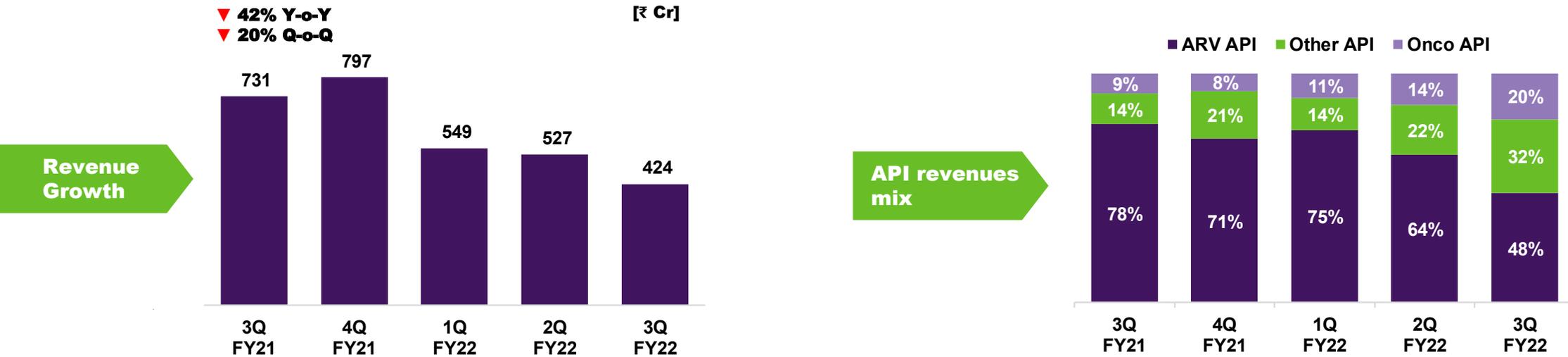
\* Includes 9 Tentative approvals in US

## Key Highlights

- FDF business softened in Q3 with Revenues declining 13% YoY and 25% QoQ to ₹ 373 cr (36% of total revenues vs 33% last year)
- We expect rebound backed by stable Demand environment from Q4 FY 22 onwards. Developed markets sales were strong over last year led by portfolio expansion – Market share gains broadly stable
- Laurus has signed and will be a part of MPP license for Molnupiravir to increase the broad access in LMIC markets
- **Capacity expansion update:** Brownfield capacity expansion at Unit 2 (to add 4bn units) is on track and expected to get commercialized by 1QFY23. We expect to double our FDF capacity to 10bn units in Apr'22
- **Q3 & 9M Global filings:** 1 product dossier was filed in Developed markets in 3Q taking total filings to 8 products for 9MFY22

# Generic APIs

High base & Transient Demand impact in ARVs; Good traction in Other APIs)

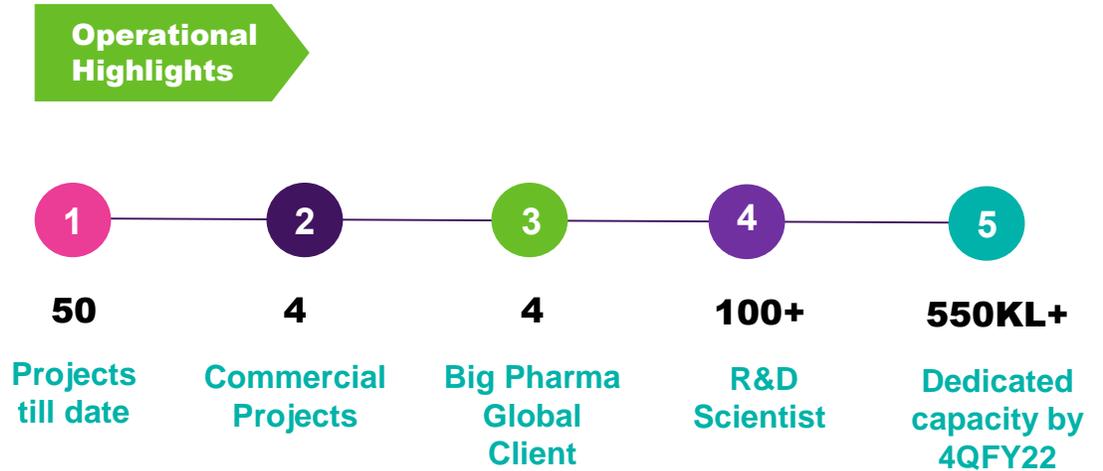
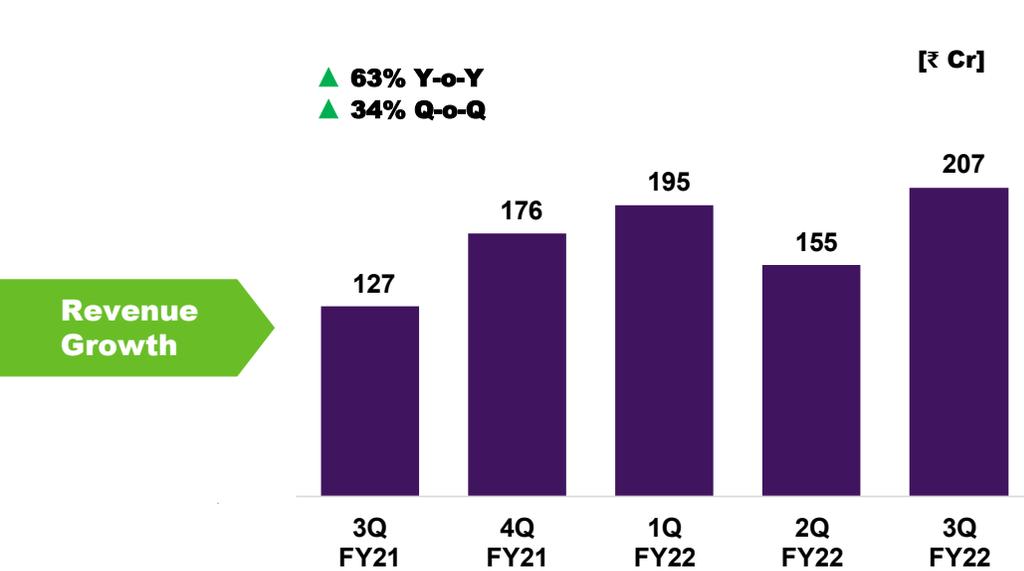


## Key Highlights

- API business reported de-growth of 42% for the quarter at ₹ 424 cr (41% of total revenues vs. 57% last year)
- Weakness in ARV business is sharper than expected and declined 64% YoY (-40% QoQ) – impacted from continued rectification in excess channel inventories. Continue to believe that this is transient and should subside from Q4 onwards
- Other APIs and Oncology Revenues continued to normalize faster and saw good traction overall (+38% & +33% YoY)
- Capacity augmentation in progress in select high growth therapeutic areas. Expect to enhance total reactor volume from ~4600KL to 5600KL by the end of FY22

# CDMO - Synthesis

Accelerating our focus



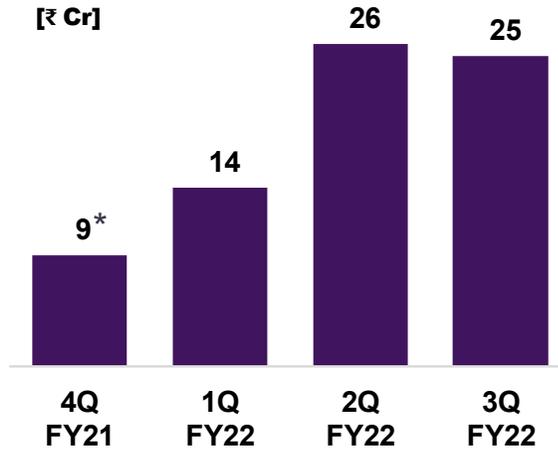
## Key Highlights

- Synthesis business maintained its robust growth momentum +63% YoY during the quarter to ₹ 207 cr. For 9MFY22, CDMO business grew at +62% (16% of total revenues vs. 10% last year)
- Key Drivers of growth - Sustained new client addition and increased business from existing customers
- Expansion in CDMO capability on track to include new opportunities and extended service
- **Capacity expansion update:** Commercialized LSPL unit 1 during Q1FY22. Greenfield investment to set up a dedicated R&D center in Hyderabad (FY23) and three manufacturing units in Vizag (FY24/25)

# Laurus Bio - Bio business

Business integration & New capacities broadly on track

Revenue Growth



**180KL fermentation capacity fully commissioned**



**Acquiring additional land for creating 1MN liters fermentation capacity**



**Leveraging Parent's existing Global Partnership and strong chemistry skills**



**Going ahead, CDMO segment likely to be a major growth contributor**

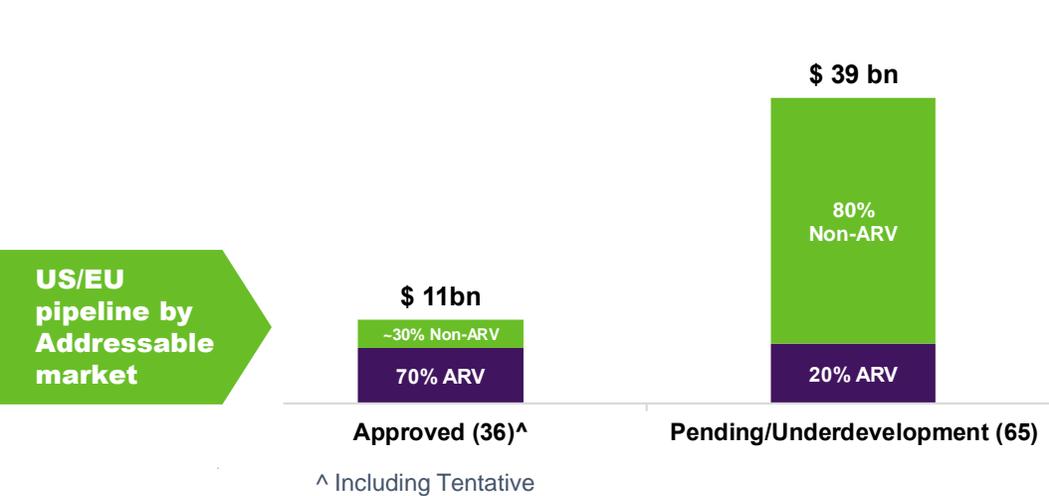
## Key Highlights

- Laurus Bio segment was largely stable and clocked Q3 sales of ₹ 25 cr
- Commissioned remaining two Fermenters of 45KL each taking the total operational capacity to 180KL as on Dec'21. Subsequent benefits of the full operational capacity to reflect from Q4 onwards. The capacity will be used for Developed markets supplies
- Business Integration with Parent progressing nicely. Continue to work on Improving Product offering and Improving Go-to-market by leveraging relationship
- In Process to acquire Additional land parcel with a plan to Create close to 1 million liters fermentation capacity in Phase 1

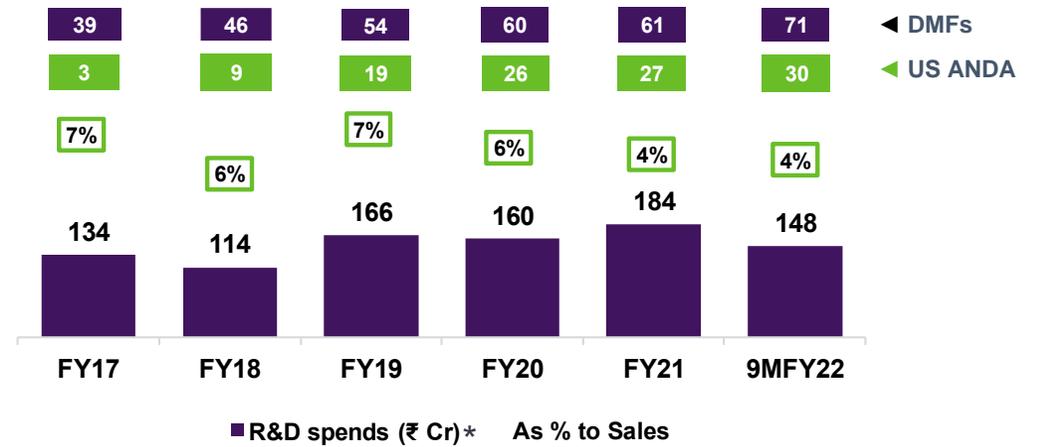
\* Includes Laurus Bio (Formerly known as Richcore) effect for two months post the closure of transaction

# R&D

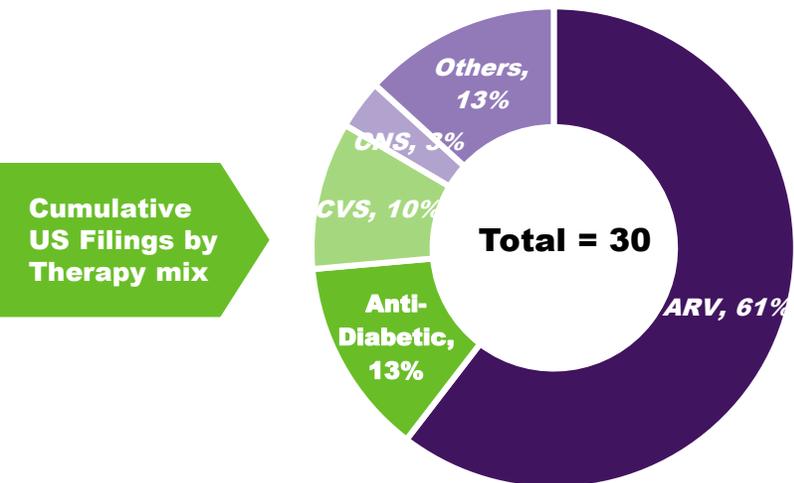
## Creating a Value Centric Portfolio



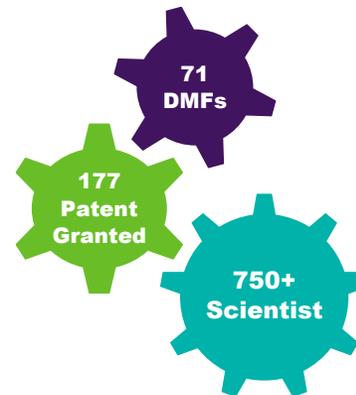
**R&D spend & Filing trend (US/EU /Canada)**



\* Includes Capex



Para IV: 14  
FTFs: 10



### Continue to allocate critical resource to our research initiatives

- Investing in portfolio based on complexity & Scale
- Addressable market for future R&D pipeline at US\$ 39bn+
- Filing pace to increase in FY22 across markets (9MFY22 filings stood at 8 vs. 8 filed in FY21)
- DMFs filings as on Dec-21 Stands at 71
- Creating separate R&D center for Synthesis division
- 9M R&D spends 10% YoY to ₹ 148 cr (4% to Sales)

\* Additionally, total filings in EU (11) & Canada (16)

# Healthy Regulatory track with unwavering commitment to Quality

Laurus Philosophy  
"One Quality Standard for All Markets"

Facility	Regulatory Certifications	Year started	Last US FDA – Inspection status	No of USFDA audits (since inception)
<b>Kilo Lab – R&amp;D</b>	USFDA, TGA, KFDA, PMDA, ANVISA Brazil	2008	2021 – Facility Assessment completed by assessment of records by USFDA	4
<b>Unit 1</b>	USFDA, TGA, MHRA-UK, KFDA, WHO-Geneva, PMDA, NIP-Hungary, Russian GMP, Mexican, ANVISA	2008	2019 - EIR Received	6
<b>Unit 2</b>	USFDA, BGV-Hamburg, WHO-Geneva, Tanzania-FDA, NDA-Uganda, PMPB-Malawi, KENYA, MCAZ-Zimbabwe, JAZMP-Slovenia, Ethiopia-FDA, Kazakhstan, EU GMP	2016	2019 – EIR Received	4
<b>Unit 3</b>	USFDA, WHO-Geneva, NIP-Hungary, Russian GMP, Mexican, JAZMP-Slovenia, KFDA, ANVISA	2015	2019 – EIR received	4
<b>Unit 4</b>	WHO-Geneva, USFDA & Mexican	2018	2019 – EIR received	1
<b>Unit 5</b>	None	2017	None	
<b>Unit 6</b>	USFDA	2018	2018 – EIR received	1
<b>LSPL-1</b>	None	2020	Nil	Nil

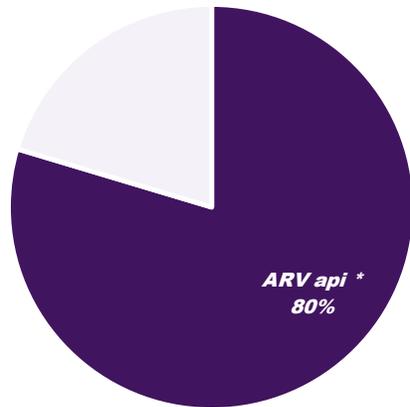
- Strong Quality Culture
- Increased level of digitalization of operations across our manufacturing units
- ~60 Customer audits in FY21 (+100 audits annually pre-pandemic)
- 37 successful site audits by International Health authorities (including USFDA, BGV Hamburg, WHO-Geneva, ANVISA Brazil, EU GMP), since January 2018

# Fundamentally - Diversified our Segment mix

Intensifying the Transformation drive

**FY 2017  
(IPO)**

**Revenues: ₹ 1,905cr**

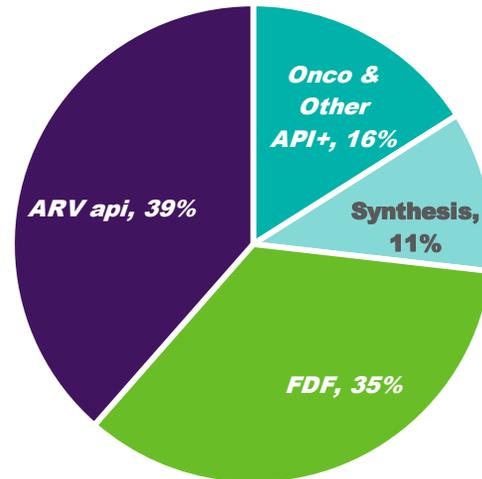


Revenues CAGR: 21%  
EBITDA CAGR: 32%

Diversified without  
compromising on growth

**FY 2021  
(By Segment)**

**Revenues: ₹ 4,813cr**



- ✓ **Integrated Business Approach to create value**
- ✓ **Wider Portfolio basket**
- ✓ **Expanded Market reach**
- ✓ **Strategic foray in Recombinant Proteins & CDMO biologics**

**Continued Organic Investment in manufacturing asset,  
Integrated approach across portfolio, continued Quality focus  
and Capable leadership team**

\* Adjusting for exceptional revenues in Hep C segment, ARV: Anti-Retroviral

# Manufacturing Infrastructure (1/2)

Strong capabilities in Contract Manufacturing – a good fit to multiple strategic alliance

## Jawaharlal Nehru Pharma City, Visakhapatnam



1

### •API, CDMO - Synthesis

- 333 reactors with 1,228 KL capacity
- **Key Approvals:** USFDA, WHO, COFEPRIS, NIP – Hungary, KFDA, PMDA, ANVISA



3

### •API

- 310 reactors with 2,313 KL capacity
- **Key Approvals:** USFDA, WHO, COFEPRIS, NIP – Hungary, KFDA, ANVISA & JAZMP – Slovenia



5

### •CDMO - Synthesis

- 46 reactors with 137 KL capacity
- **Capabilities:** Hormone and Steroid facility

## APIIC, Atchutapuram, Visakhapatnam



2

### •FDF & API

- 6 bn Tablets/Capsules per year
- **Expansion plan:** +4bn unit (FY22- phased manner)
- **Key Approvals:** USFDA, WHO, ANVISA, BfArM – Germany & JAZMP – Slovenia and African countries



4

### •API, CDMO - Synthesis

- 155 reactors with 1,087 KL capacity
- **Key Approvals:** USFDA, WHO, COFEPRIS



6

### •API & Intermediates

- 68 reactors with 758 KL capacity
- **Key Approvals:** USFDA

# Manufacturing Infrastructure (2/2)

## IKP Knowledge Park, Genome Valley, Hyderabad



### •API, CDMO - Synthesis

- 43 reactors and 4.3 KL capacity
- Key Approvals: USFDA, KFDA and PMDA

Kilo Lab

## Jawaharlal Nehru Pharma City, Visakhapatnam



### •CDMO- Synthesis LSPL - 1

- 43 reactors + 3 All Glass Reactors w/139 KL capacity
- Capabilities: APIs including Ingredients, Synthesis & Contract Manufacturing

## Bibi Nagar (Near Hyderabad)



### •API & Intermediates

- 31 reactors with 81 KL capacity
- Key Approvals: WHO GMP by CDSCO

\* Laurus Synthesis Pvt Ltd (LSPL)

## Laurus Bio (facility acquired through Richcore)

Bangalore



### •Bio-Ingredients

- Fermentation capacity of 10,750 Liters (2 reactors of 5,000 L & 3 reactors of 250 L), CDMO
- In-house QC lab- suited to microbical testing

R1



### •Bio-Ingredients

- Fermentation capacity of 180K Liters (4 fermenters of 45KL)
- CDMO capabilities

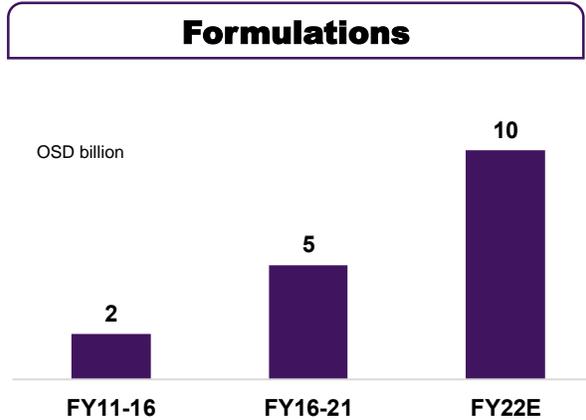
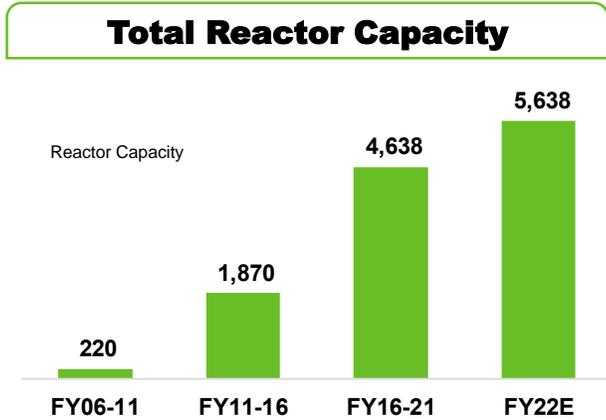
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# CAPEX Investments – An overview of on-Going Projects

Re-investing to support Long term growth

Expansion Type	Division	Location	Status & Capacity	Operational Timelines
Brownfield	Formulation	Vizag	Unit 2 - 4 billion units (New building)	Completion by Apr 22
Brownfield	Formulation	Vizag	Unit 2 - 1 billion units (De-bottlenecking)	Completed
Brownfield	API	Vizag	Unit 3, 4, and 6 (1,000KL)	Ongoing
Greenfield	API	Vizag	Unit 7, 8 Land acquired	FY24/25
Greenfield	Formulation	Hyderabad	Unit 9 Land acquired	Phase 1 – FY24
Brownfield	Custom Synthesis	Vizag	Unit 1 (LSPL)	Completed
Greenfield	Custom Synthesis	Vizag	Land acquired (Unit 2 & Unit 4 - LSPL)	FY24
Greenfield	Custom Synthesis	Vizag	Land acquired (Unit 3 LSPL)	FY24/25
Greenfield	R&D Center (Synthesis)	Hyderabad	Land acquired	FY23

Capacity Progress  
by Year



Deepening multi-site manufacturing capabilities



Well-positioned to meet fast growing global demand for NCE drug substances and drug products



# Laurus Vision

*“To become a leading player in offering integrated solutions to global pharmaceutical needs in creating a healthier world”*

## Our Values



**KNOWLEDGE**



**INNOVATION**



**EXCELLENCE**



**CARE**



**INTEGRITY**

# Board of Directors

Strong Governance Standard from a diverse board



**Dr. M. Venu Gopala Rao**

Non-Executive Chairman & Independent Director

**Key Expertise:** General Management, Manufacturing inefficiencies, and Entrepreneurship

**Key Qualification:** B.Sc (Hons) in Chemical Engineering, Post-Graduate in Pulp and Paper Technology from the Forest Research Institute



**Dr. Satyanarayana Chava**

Executive Director & Chief Executive Officer

**Key Expertise:** +30 years experience across R&D, API process, Manufacturing, Quality Control, Business development, Supply chain, Intellectual Property,

**Key Qualification:** Ph D in Chemistry from Andhra University, Executive MBA from Indian School of Business



**Mr. V V Ravi Kumar**

Executive Director & Chief Financial Officer

**Key Expertise:** +30 years experience in Finance, Information technology, M&A & Strategic alliance, HR, Supply chain and Sustainable Development

**Key Qualification:** Master's in Commerce, Fellow member of Institute of Cost Accountants of India (formerly ICWAI)



**Dr. Lakshmana Rao C V**

Executive Director

**Key Expertise:** +25 years experience in Quality control, Quality assurance, Regulatory affairs and Corporate Strategy and Implementation

**Key Qualification:** PhD in Chemistry from Andhra University



**Dr. Ravindranath Kancherla**

Non-Executive & Independent Director

**Key Expertise:** Surgeries (Gastroenterology, Laparoscopic), Organ transplantation, Key advisor to Medical Fraternity for liver, pancreatic and bile duct resections. Chairman at Global Hospitals Group

**Key Qualification:** MBBS and Masters in Surgery from Madras University, Fellowship of the UK Royal College of Surgeons FRCS(Glasg) & FRCS(Edin.)



**Mr. Chandrakanth Chereddi**

Non-Executive Director

**Key Expertise:** Project Management, Strategy (ex-McKinsey & Co.), Risk mitigation

**Key Qualification:** B.E from Osmania University, Master's in Electrical and Computer Engineering from University of Illinois, PGP in Management from Indian School of Business



**Mrs. Aruna Bhinge**

Non-Executive & Independent Director

**Key Expertise:** +17 years experience in food Security, Strategic planning (ex-Syngenta India)

**Key Qualification:** Bachelor's from University of Poona, Master's in Science and Post-graduate in Management Studies (MMS) from University of Mumbai



**Dr. Rajesh Koshy Chandy**

Non-Executive & Independent Director

**Key Expertise:** Marketing Professor at London Business School, Business Educator, Writer, Strategy

**Key Qualification:** Bachelor's in Engineering (Electronics and Communications), MBA from University of Oklahoma, Ph.D from University of Southern California, Member American Marketing Association

# Key Management Team

Driven by credible expertise



**Dr. V Uma Maheswer Rao**  
[EVP – Chemical R&D](#)

**Key Expertise:** Extensive experience in process R&D, and API manufacturing process

**Key Qualification:** Ph.D in Chemistry from Osmania University



**Mr. Srinivasa Rao S**  
[EVP – Manufacturing & Operations](#)

**Key Expertise:** +27 years experience in production planning, and execution of manufacturing processes

**Key Qualification:** Masters in Chemistry



**Mr. Krishna Chaitanya Chava**  
[EVP - Synthesis Division](#)

**Key Expertise:** Strategy and Marketing

**Key Qualification:** PG MFAB from ISB, Hyderabad, Masters in Mechanical Engineering from North Carolina State University, B.Tech from BITS Pilani



**Mr. Martyn Oliver James Peck**  
[SVP – Business Development](#)

**Key Expertise:** +21 years experience across sourcing, purchasing, sales and market intelligence

**Key Qualification:** BSc in Biological/Medicinal Chemistry



**Dr. Prafulla Kumar Nandi**  
[SVP - Global Regulatory Affairs](#)

**Key Expertise:** +24 years experience in global regulatory affairs, Products filings, Negotiations with Regulators, Global drug development (US, EU)



**Mr. Thomas Versosky**  
[President - FDF, North America](#)

**Key Expertise:** +16 years experience in US generic across commercial operations, incl. portfolio management, business development, licensing & acquisitions



**Mr. Rajaram Iyer**  
[SVP – Portfolio Management](#)

**Key Expertise:** +23 years expertise in Strategic Planning, Portfolio Management & New business initiatives

**Key Qualification:** Master in Analytical Chemistry, EGMP from IIM-Bangalore, MBA (Operations Research)



**Mr. Narasimha Rao DVL**  
[SVP – Synthesis](#)

**Key Expertise:** 28 years experience. Currently hold Directorship in Laurus Synthesis Pvt Limited (LSPL)

**Key Qualification:** Masters in Science



**Mr. S .Srinivasa Rao**  
[SVP – Manufacturing](#)

**Key Expertise:** +25 years experience in field of production & manufacturing

**Key Qualification:** Masters in Chemistry



**Mr. Ch. Sita Ramaiah**  
[SVP – Finance](#)

**Key Expertise:** +20 years of experience in Treasury, Financial reporting, MIS and Taxation. Holds Directorship in LSPL & Laurus Generics GMBH

**Key Qualification:** Fellow member of Institute of Chartered Accountants of India



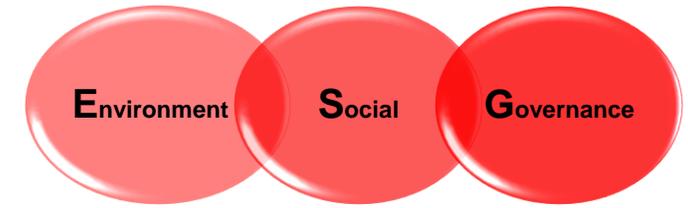
**Mr. Narasimha Rao Chava**  
[SVP – Human Resource](#)

**Key Expertise:** +25 years in the field of administration and Human Resources functions. Holds Directorship in LSPL

**Key Qualification:** Master's in Arts from Andhra University

# ESG Standards & Sustainability (1/2)

Adopting best practices for better future



## Our guiding Principles for Sustainability



Our Approach to Sustainability is embedded in our Core Value Framework. We are committed to creating value for our stakeholders through careful management of resources against focused priorities & inclusion leveraged from Global Reporting Initiative (GRI), Sustainability Accounting Standards Board (SASB), UNGC, United Nations Sustainable Developmental Goals (UN SDGs) and International Integrated Report Framework (IIRF)

We strongly believe Environmental, Social, and Governance (ESG) principles support long-term value creation, and therefore we constantly integrated our actions to managing risks and taking advantage of opportunities in key ESG areas which are most relevant to the long-term sustainability of our organization.

Laurus will continue to focus on ESG as a journey of continuous improvement as we assess our approach, monitor our impact, and build toward the future

# ESG Standards & Sustainability (2/2)

- Strictly comply with the Environmental Protection Law and other EHS regulations
- Sustainability initiatives are accredited by multiple agencies including MSCI\* (Global leader in ESG Ratings)
- Rated “A” by MSCI ESG Rating - puts us among top 18% of global pharma companies evaluated on ESG risk tolerance
- Transparent disclosures – Leveraged standards from Internationally recognized GRI Framework, IIRF & align with SASB guidelines
- At Laurus, we support 14 out of 17 UN SDGs and encourage all businesses to consider how they may contribute. We continue to refine our corporate responsibility strategy to align with the SDGs most relevant to our business

## Our Long-term commitments are aligned with the following SDGs

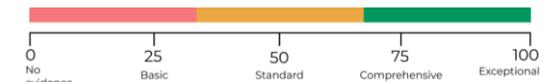
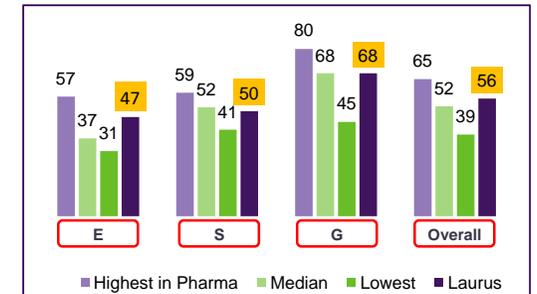


\* S&P Global CRISIL Ranking June'21, MSCI Rating March'21

## External Recognition \*



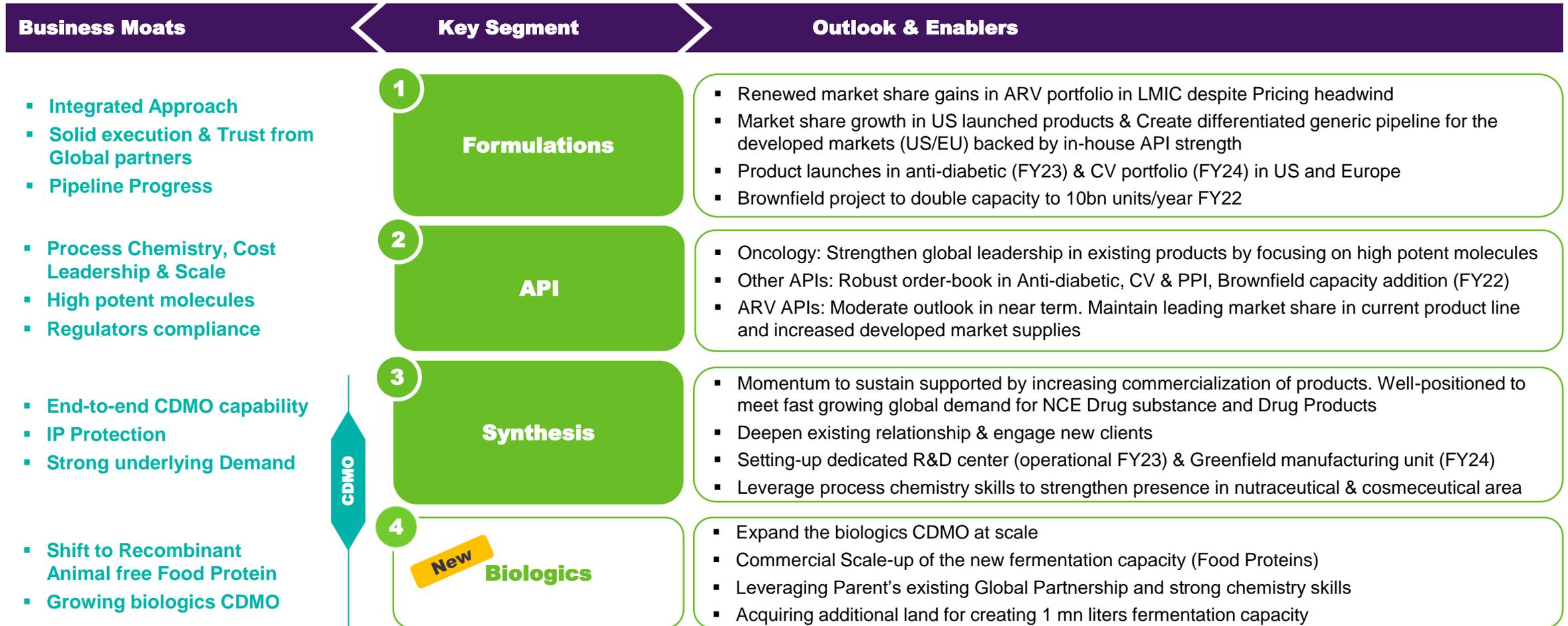
TOP 50%  
45 - 53



## **Outlook & Guidance**

**3**

# Outlook FY2022 & Ahead



# Laurus Priorities FY2022

Accelerating action for value creation

1

## Business

- Proactive portfolio de-risking, enhanced procurement and operational efficiency
- Integrating & leveraging Richcore acquisition
- Widen technology portfolio and access new market opportunities
- Strengthen position with Big Pharma & market share gains in ARV portfolio
- Focus on talent attraction to support new growth projects

2

## Capital

- Strong Balance sheet and Liquidity to weather unanticipated market conditions
- Committed to efficient capital allocation strategy to build value in long run

3

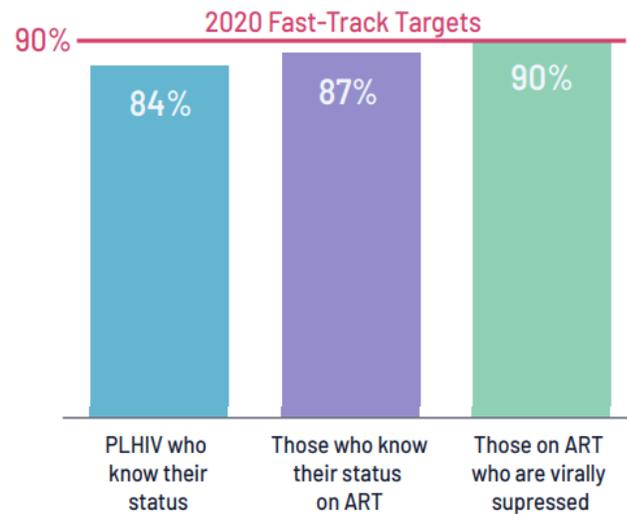
## Regulatory & Compliance

- Maintain compliance and quality leadership
- Continued review of environmental, social and governance (ESG) measures under expanded leadership

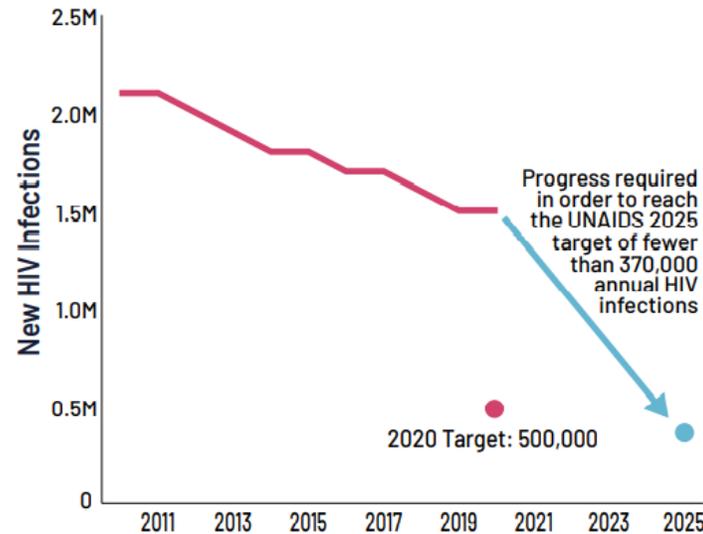
# ARV market – Industry Trend (1/2)

## Progress on HIV treatment – Moving to 95-95-95 target

- 37.7M People Living with HIV – 75% treatment coverage in 2020, **growing ~8% growth YoY**. ARV market size in GA LMIC at **US\$1.9bn (2020)**
- ~**67%** of 1L adults in GA LMICs **on TLD** by end of 2020
- By 2020, UNAIDS reached 84-87-90 instead of 90-90-90. **UN has adopted a New 95-95-95 target for 2025**



- Progress Toward UNAIDS Targets on HIV Infection**
- New infections were significantly off-track** from global goals. **New set of target and elevated positivity rate implies additional push** to end HIV as a public health threat by 2030



**Source: 2021 CHAI HIV Market Report & WHO**  
 CHAI: Clinton Health Access Initiative  
 GA: Generic-accessible  
 LMIC: Low- and middle-income country  
 PoC: Point of Care

TLD: TDF+3TC+DTG  
 TDF: Tenofovir disoproxil fumarate  
 ART: Antiretroviral Therapy  
 3TC: Lamivudine

TAF: Tenofovir alafenamide fumarate  
 DTG: Dolutegravir  
 PI: Protease inhibitor  
 1L: First-line  
 2L: Second-line

## Updated WHO guideline – 2021 KEY FINDINGS



- Emphasize on **Differentiated and integrated service delivery models**; Increasing use of HIV Self-Testing, Increased use of PoC technologies
- Expands Multi-month dispensing (MMD)** recommendations for all patient populations - refill of 90/180 count packs
- Considers **DTG-based regimens as preferred treatment in 1L and 2L PIs** due to clinical benefits, & convenience
- Maintain **TDF as the preferred drug** to combine with DTG/3TC (or FTC) for adults & ABC+3TC for children
- Long-term safety of TAF is unknown hence **No recommendation on using TAF for first-line regimens**
- Injectable ART pose numerous concern** limiting applicability in LMICs

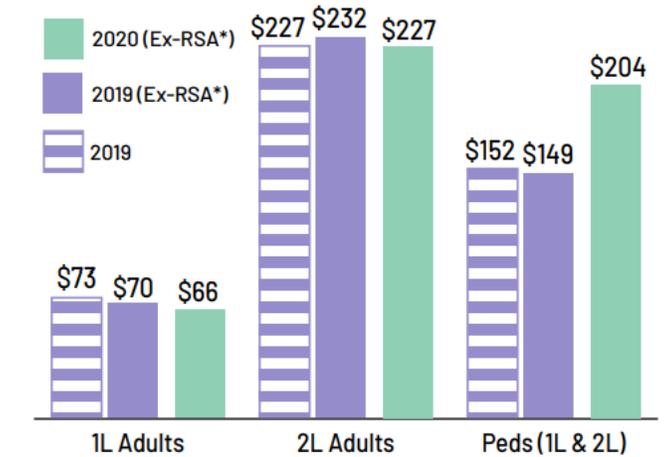
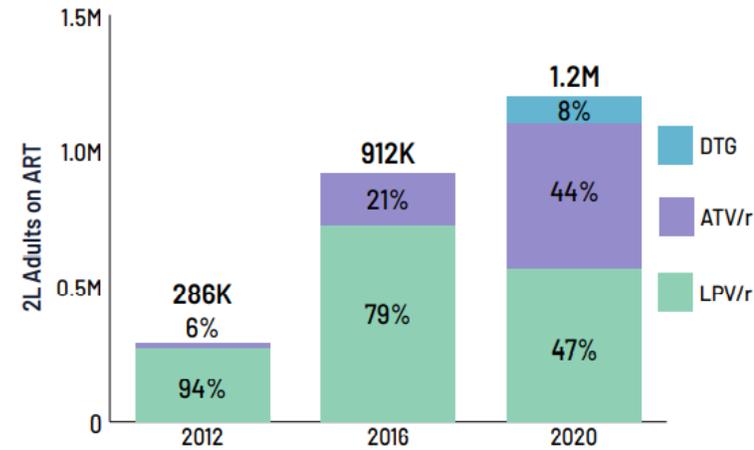
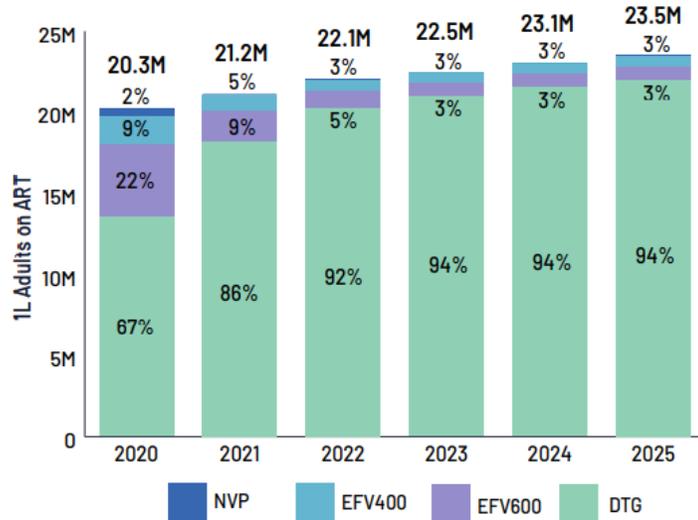
# ARV market – Industry Trend (2/2)

## DTG based ART to remain preferred regime by 2025

- By 2023, **DTG based regime share est. to reach 94%**. DTG has better clinical benefits & affordability over Nevirapine, Efavirenz
- TAF will constitute <1% to treat 1L adults (2020-25)** due to Conflicting Clinical benefits of TAF+DTG

- DTG comprised 8% of 2L treatment in 2020. The **share of DTG is expected to rise dramatically** as countries complete 1L transitions & accelerate use in 2L
- Multiple countries planning to Implement Active Switching from PIs to DTG in 2L
- Going ahead – Preferred regime for 2L treatment **DTG > DRV/r > LPV/r**

- Weighted Avg. GA LMIC Regimen Prices**
- Treatment cost declined on New DTG - regimens
- LTA's has been advantage with large buyers
- Increased ART refills for 3-6 months lead to higher global inventories for 2021



\*South Africa (RSA) excluded from pricing analysis

Refills - TLD order	2018	2019	2020
30 pack	100%	44%	21%
90 pack + 180 pack		56%	79%

Source: 2021 CHAI HIV Market Report  
 GA: Generic-accessible  
 LMIC: Low- and middle-income country  
 EFV: Efavirenz  
 PI: Protease inhibitor

ART: Antiretroviral Therapy  
 3TC: Lamivudine  
 DTG: Dolutegravir  
 LPV/r: Lopinavir/ritonavir  
 DRV/r: Darunavir/ritonavir

1L: First-line  
 2L: Second-line  
 LTA: Long Term Agreement

# 15 years of patience, diligence and perseverance

Capabilities	2006-11	2011-16	2016-21
Company transformation	ARV APIs	API company	Pharmaceutical company
Team strength	883	2,266	4,808
No of Scientist at R&D	400+	500+	750+
Manufacturing Units	1 (FDA compliant)	2 (FDA)	8 (5 FDA)
Reactor volume (KL)	220	1,870	4,638
Formulation OSD - billion	-	2	5
Drug Master Files (DMF)	12	28	61
US ANDA – Filed	-	-	27 (7 FTFs)
CDMO Project pipeline	-	<20	50
Projects Commercialized	-	-	4
Patent Filed /Granted	48	218 (32 Granted)	292 (150 Granted)

Consistently creating value proposition for stakeholders

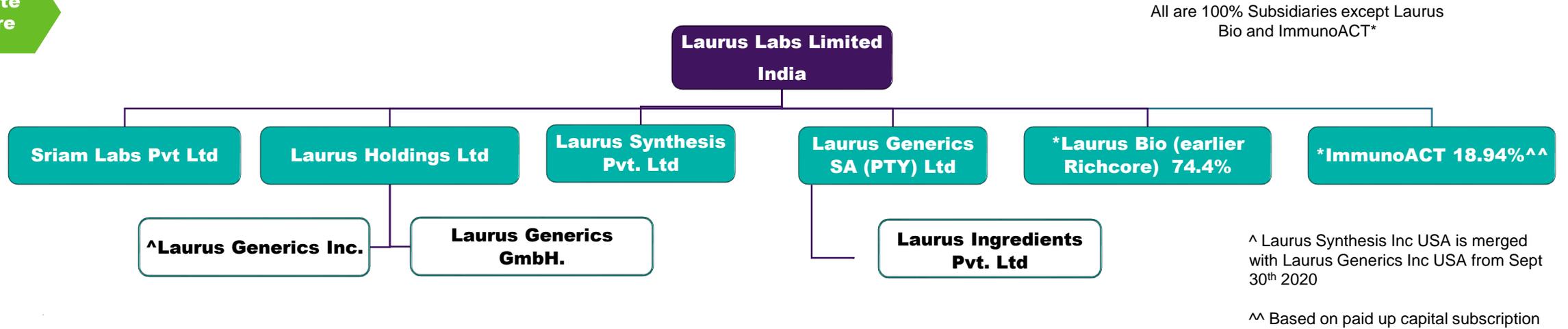
## 2021 Indicators

<b>Revenues</b>	<b>EBITDA</b>	<b>Net Profit</b>	<b>RoCE</b>
• 4813 Crore	• 1573 Crore	• 984 Crore	• 40%

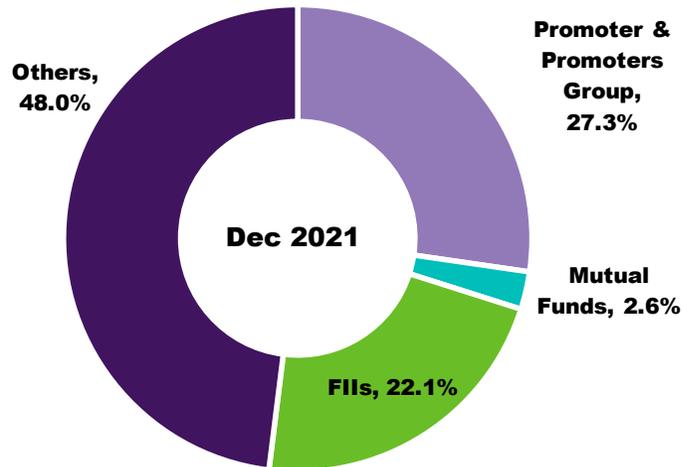
World's leading manufacturers of API: Anti-retroviral, Oncology, cardiovascular, antidiabetic, Anti-asthma, & gastroenterology

# Corporate Structure and Shareholding Details

## Corporate Structure



## Shareholding Details



### Top 5 Holders (Institution / Non-Promoter)

Holder	Stake
New World Fund	4.8%
Amansa Holdings	3.8%
SmallCap World Fund	3.1%
LIC	2.2%
Vanguard	1.8%

# Recognition from Industry



## Great Place to Work

For the third consecutive time in a study conducted by the Great Place to Work® Institute



## Golden Peacock Award

For Excellence in Corporate Governance 2020



## Most Promising company of Year 2021

Awarded by CNBC-TV18 Indian Business Leader Awards



## India Pharma Leader Award

Presented at the 6th edition of the Indian Pharma and Medical Device Awards 2020



## Great Place to Work

Featured in the list of India's Best Workplaces in the Biotechnology & Pharmaceuticals category



## Great Place to Work

Recognized Dr. Satyanarayana Chava, Founder & CEO as one of India's best Leaders in Times of Crisis 2021



## Business Person of the Year 2021

Awarded by Sakshi Excellence Awards

# Conference Call Details

**Results conference call on Friday - January 28, 2022 at 11:00 AM IST**  
**Details of the conference call are as follows**

<b>Location</b>	<b>Dial-In Details</b>
Conference dial-in Universal Dial-In	+91 22 6280 1342
India Local access Number	+91 22 7115 8243 Available all over India
Singapore	800 101 2045
Hong Kong	800 964 448
USA	1 866 746 2133
UK	0 808 101 1573

**Link for Diamond pass Registration below**

<https://services.choruscall.in/DiamondPassRegistration/register?confirmationNumber=7069377&linkSecurityString=1c405af40c>

## About Laurus Labs

Laurus Labs is a fully integrated pharmaceutical and biotechnology company, with a leadership position in generic Active Pharmaceutical Ingredients (APIs) and a major focus on anti-retroviral, Hepatitis C, and oncology drugs. We also develop and manufacture oral solid formulations, provide contract research and manufacturing services (CRAMS) to Global pharma companies, and produce specialty ingredients for nutraceuticals, dietary supplements and cosmeceuticals.

We are passionate about advanced chemistry skills. Our proven expertise in bringing innovative solution, manufacturing efficiencies and unwavering quality focus has won us long-standing relationship with our global customers. Laurus employs 4800+ people, including around 750+ scientists at more than 8 facilities approved by major regulatory agencies USFDA, WHO-Geneva, UK-MHRA etc. During FY2021 Laurus generated over ₹ 4,800 crore in annual revenue and is listed on the BSE (Bombay Stock Exchange) and the NSE (National Stock Exchange) in India. Laurus' proactive stance to conduct business with utmost Transparency, Integrity and Respect for environment & communities have earned it a place in Governance benchmark, Certified Great Place to Work and Rated "A" by leading MSCI ESG Ratings. Corporate Identification No: L24239AP2005PLC047518.

## Investor relations contact

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For more information

Please visit our website [www.lauruslabs.com](http://www.lauruslabs.com)



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**Solid Foundation.  
Sound Strategy.**