

PATANJALI FOODS LIMITED

(Formerly known as Ruchi Soya Industries Limited)

Corporate Office: 601, Part B-2, 6th Floor, Metro Tower, Vijay Nagar, A.B. Road, Indore-452 010

Phone : +91 (731) 4767109 / 4767110 ● E-mail : corporate@patanjalifoods.co.in

CIN-L15140MH1986PLC038536



PFL/2022

To **BSE Ltd.**

Floor No. 25,

Phiroze Jeejeebhoy Tower,

Dalal Street,

Mumbai - 400 001

BSE Scrip Code: 500368

National Stock Exchange of India Ltd.,

Date: 31.08.2022

"Exchange Plaza",

Bandra-Kurla Complex,

Bandra (E),

Mumbai - 400 051

NSE Symbol: PATANJALI

Dear Sirs,

Sub.: Outcome of Schedule of Investors meeting under the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015

This is further to our letter dated 29.08.2022 regarding above.

Pursuant to Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we would like to inform you that the officials of our Company Patanjali Foods Limited (Formerly known as Ruchi Soya Industries Limited) ("the Company") have interacted with investors. The schedule for the same is given below:

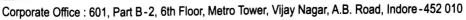
| Date | Particulars | Physical Meeting | |
|------------|---------------------------|------------------|--|
| 29-08-2022 | Invesco Mutual Fund | One-on-One | |
| 29-08-2022 | Pinpoint Asset Management | One-on-One | |
| | ASK Investments | | |
| | M3 Investments | _ | |
| | L&T Mutual Fund | | |
| 20.00.202 | Reliance Life Insurance | Group Meeting | |
| 29-08-2022 | Ace Lansdowne Investments | Group Weeting | |
| | SBI General Insurance | | |
| | Valuequest | | |
| | Motilal Oswal | | |
| 29-08-2022 | DSP Investment Managers | One-on-One | |
| | Alfaccurate Advisors | | |
| | Sohum | | |
| | Sunidhi | | |
| | Enam Capital | | |
| | Lucky Investments | | |
| 29-08-2022 | Helios | Group Meeting | |
| | Quest Investments | | |
| | Ambika | | |
| | KM Visaria Family Trust | | |
| | Quant Mutual Fund | | |
| | GeeCee Investments | | |
| 30-08-2022 | Sundaram Mutual Fund | One-on-One | |
| 30-08-2022 | Carnelian Capital PATA | One-on-One | |
| 30-08-2022 | ASK Investment Manager | One-on-One | |
| 30-08-2022 | Motilal Oswal Securities | One-on-One | |
| 30-08-2022 | HDFC Mutual Fund | One-on-One | |

Regd. Office: Ruchi House, Royal Palms, Survey No.169, Aarey Milk Colon; Mayur Nagar, Goregaon (E), Mumbai, Maharashtra-400065. Phone: 022 6109 0200 / 2872 4445 E-mail: corporate@patanjalifoods.co.in www.patanjalifoods.com



PATANJALI FOODS LIMITED

(Formerly known as Ruchi Soya Industries Limited)



Phone : +91 (731) 4767109 / 4767110 ● E-mail : corporate@patanjalifoods.co.in

CIN-L15140MH1986PLC038536



We attach herewith a copy of presentation made during the meeting for your records.

The presentation is also available on our website www.patanjalifoods.com.

It is for your information and records please.

Yours faithfully,

For Patanjali Foods Limited

(Formerly known as Ruchi Soya Industries Limited)

Ramji Lal Gupta Company Secretary

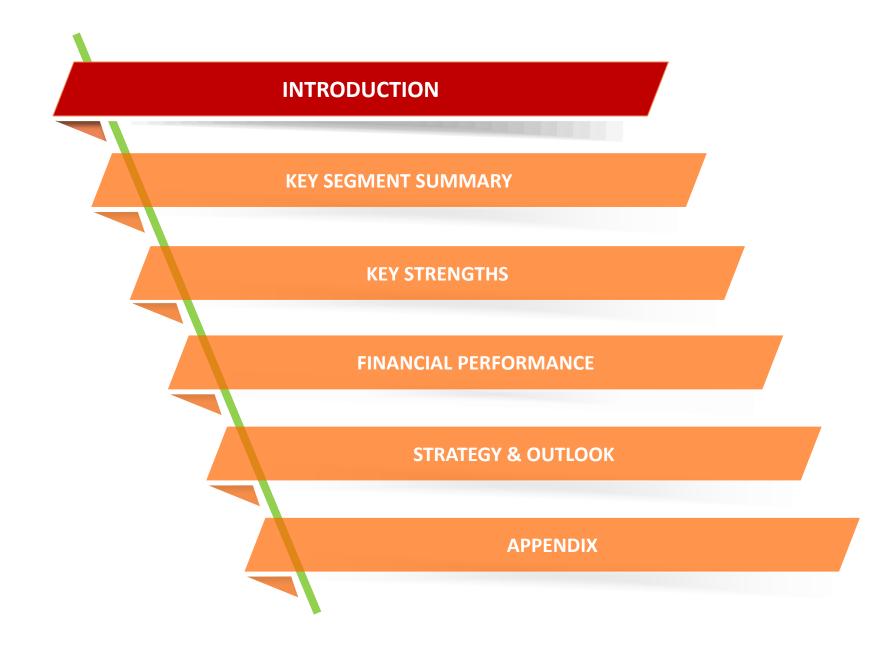
Encl.: As above

Regd. Office: Ruchi House, Royal Palms, Survey No.169, Aarey Milk Colony, Near Mayur Nagar, Goregaon (E), Mumbai, Maharashtra-400065. Phone: 022 6109 0200 / 2872 4445 E-mail: corporate@patanjalifoods.co.in www.patanjalifoods.com



(Formerly known as Ruchi Soya Industries Limited)

Agenda



Patanjali Foods Limited – Brief Overview

Business Overview

- Large diversified conglomerate with focus on FMCG and FMHG segments
- · Part of the Patanjali Group, one of India's leading FMCG, health and wellness company
- Strategic Manufacturing facilities: 25⁽¹⁾ processing plants (of which 19 are operational processing plants) across India, and access to 43 contract manufacturing units⁽¹⁾
- Present across the entire value chain in palm and soya segment, with a healthy mix of upstream and downstream business
- Well diversified portfolio to cater a wide spectrum of consumer preferences and market trends in different income segments of retail market

Business Verticals

1 EDIBLE OIL

company in India

value & premium

segment

Nutrela

Key Brands:

Brands across mass.

Ruchi Gold, Mahakosh,

Sunrich, Ruchi Star,

One of the largest three broad verticals edible oil refining which includes

A. Sova Flour & TSP⁽²⁾

FOODS BUSINESS

- B. Noodles &
 Breakfast cereals,
 Biscuits, Cookies
 and Rusks
- C. Newy acquired food division of Patanjali Ayurveda Limited

3 NUTRACEUTICALS

Forayed into the Nutraceuticals and Wellness segment in the first quarter of FY2022.

Co-branded under Patanjali and Nutrela brand names

Key Segments:

- Sports Nutrition
- Medical Nutrition
- General Nutrition

4 OIL PALM PLANTATION

- Leading Indian player; MoUs with 11 state govt.
- Allocated area of 6.02

 lakh hectares, of which
 59,239 hectares is

 under cultivation
- Presence in 55 districts, engagement with
 42,071 farm families

5 OTHERS

Oleochemicals:

- value-based derivatives of castor, soya and palm
- Domestic & export

Wind Power:

 Capacities across 11 locations with a total capacity of 84.6 MW

Experienced Promoters, Distinguished Board and Management Team

BOARD OF DIRECTORS



Acharya Balkrishna Ji – Chairman & Non-Executive Director

- Received the "UNSDG 10 Most Influential People in Healthcare"
- Managing Director of Patanjali Ayurved Limited from Oct, 2007
- General secretary of Divya Yog Mandir Trust
- "Indian of the year business category -2017" award by CNN-News 18 in 2017



Sh. Ram Bharat - Managing Director

- Associated with the Patanjali Group for a decade having joined on October 1, 2011
- Associated with our Company since implementation of the Patanjali Resolution Plan
- Also serves as non-executive director and director on boards of other Patanjali Group of companies



Dr. Tejendra Mohan Bhasin - Independent Director

- Ex-vigilance commissioner of the Central Vigilance Commission, appointed by the President of India
- Former Executive director on the board of United Bank of India and the chairman and managing director of Indian Bank
- Chairman of Advisory Board for Banking Frauds constituted by the central vigilance commission, in consultation with RBI



Swami Ramdev Ji - Non-executive Director

- · President of Divya Yog Mandir
- Doctor of Science (Honoris Causa) from Dr. D. Y. Patil Vidyapeeth, Pune
- Doctor of Philosophy (Honoris Causa) from KIIT University, Bhubaneshwar
- Doctor of Science (Honoris Causa) from Amity University, Uttar Pradesh
- Doctor of Laws (Honoris Causa) from Berhampur University



Dr. Girish Ahuja - Independent Director

- Director on the boards of Amber Enterprises India Limited,
 Devyani Food Industries Limited, RJ Corp Limited, Flair
 Publications Private Limited, Unitech Limited, Sidwal
 Refrigeration Industries Private Limited, Ever Electronics Private
 Limited
- Authored 22 books on the Indian taxation system
- Chartered Accountant and Doctorate in philosophy from Delhi University



Justice Gyan Sudha Misra (Retd.)-Independent Director

- She is a retired Judge of the Supreme Court of India
- Director on the boards of Indiabulls Real Estate Limited, Indiabulls Housing Finance Limited, Yaarii Digital Integrated Services Limited, Olectra Greentech Limited and Indiabulls Life Insurance Company Limited

Patanjali Foods Limited – Key Milestones

Bankruptcy petition admitted in terms of IBC and CIRP initiated against Ruchi Soya



Launched premium edible oils, honey and high protein atta under the Nutrela Brand



Ruchi Soya acquires
Biscuits, Cookies and
Rusk business from
Patanjali on a slump sale
basis⁽¹⁾ (for INR 60 Cr) ⁽⁴⁾







15th Dec, 2017

18th Dec, 2019

Feb-July, 2020

Dec, 2020

May, 2021

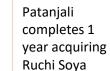
June, 2021



Patanjali Resolution Plan approved and implemented as per NCLT orders









- Transfer of Noodles & Breakfast cereals business from Patanjali
- Gained access to Patanjali distribution network
- Launch of Nutraceutical business

Mar, 2022 8 April 2022 08 April 22 24 June 22 1 July 22

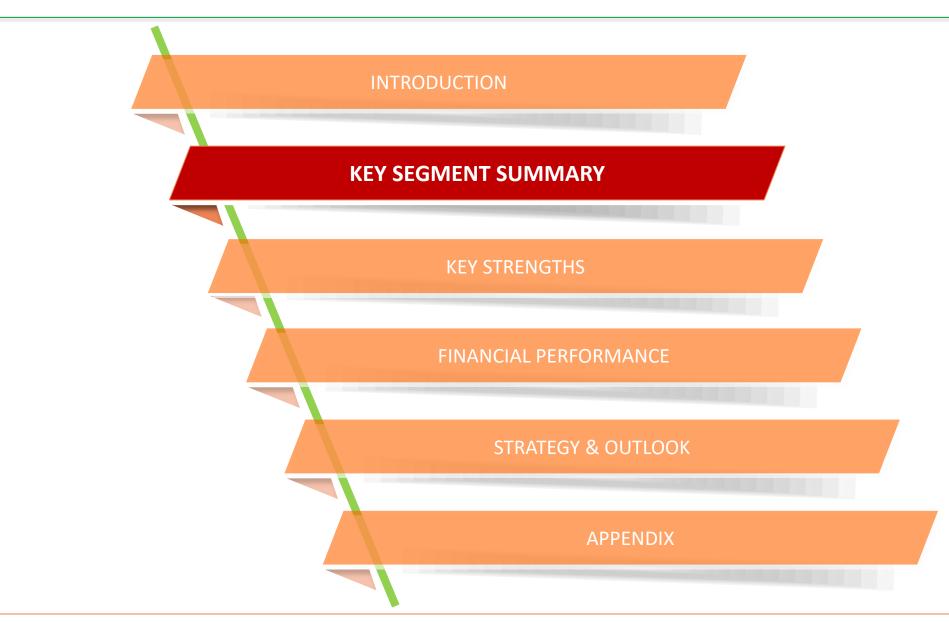
Successful Completion of maiden FPO of Rs. 4,300 crore Prepayment of entire Debt (including WC loans). Company becomes debt free.

Listing of FPO on NSE/BSE, with 40% return over FPO price. Change of Name to Patanjali Foods Ltd.

Transfer of Food Business of Patanjali Ayurved Ltd.

as a going concern on a Slump Sale basis for a consideration of ₹690cr

Agenda



Edible Oil, its By-products and Derivatives: Business Segment

About the Business

- Recognized amongst the largest branded oil packaged food companies, with a strong and robust portfolio of brands in various types of cooking oils under categories such as soyabean, mustard, sunflower, palm, cottonseed and groundnut.
- · Key brands -
 - Edible oils category Ruchi Gold, Mahakosh and 'Nutrela'
 - · Premium oil products Sunlight, Sunrich and Ruchi Star



Strong export demand of soybean meal

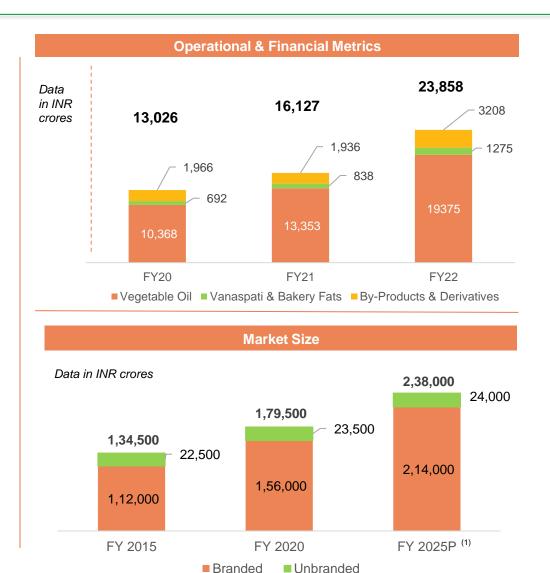
- Strong demand for non-GM soybean meal from the international markets
- The exports have grown by 30% basis volume in last 3 years

Governments focus to reduce imports

- Measures to increase the domestic production of edible oil seeds with various initiatives:
 - ✓ Increasing area under cultivation
 - √ Improve production & productivity of crops

Growth in Domestic Feed Industry

- The feed industry is growing at a CAGR of 8%
- Poultry, cattle and aqua feed sectors emerging as major growth drivers



Source: Technopak Report.

Foods - Edible Soya Flour and Textured Soya Protein ("TSP")

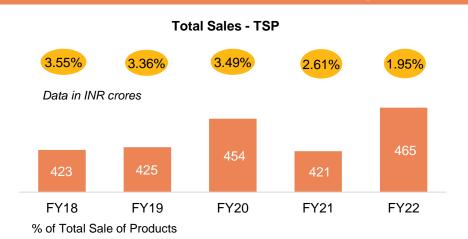
About the Business

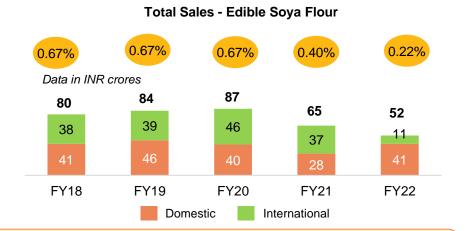
- Pioneered soya chunks in 1980's in India
- · Launched soya chunks through brand 'Nutrela' 3 decades ago
- Soya flour and TSP is sold to retail consumers in India under the Nutrela brand and exported under the Patanjali umbrella brand
- One of the highest exporters of value-added soya products and by-products, to more than 31 countries in the world
- Launched a health portal www.nutrelahealth.com and "OrderMe' app





Operational & Financial Metrics





Pioneers of soya foods in India: household brand "Nutrela" which has a leading (40%) market share in India and exported to 31 countries⁽²⁾

Foods - Noodles, Breakfast cereals, Biscuits, Cookies and Rusks

About the Business

Noodles & Breakfast cereals

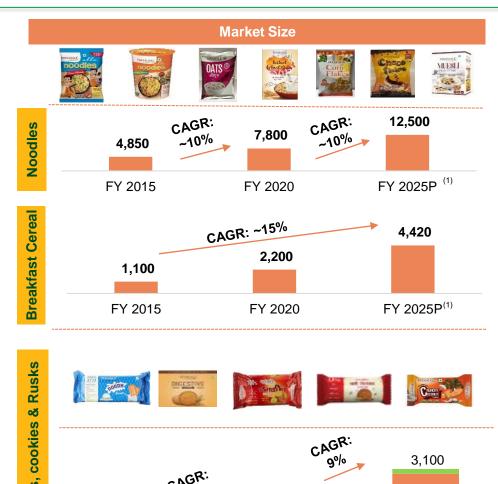
- Acquired breakfast cereals and atta (wheat) noodles product category, in June 2021 from Patanjali Group
- Sale of Healthier version (whole wheat) noodles and breakfast cereals, under the "Patanjali" brand name
- Access to 4 contract manufacturing units at Rajasthan, Uttarakhand and Haryana under the "Patanjali Assignment Agreement"
- · Contract manufacturing enables low capital expenditure

Biscuits, Cookies and Rusks

- Entered the segment in May 2021 by acquiring it from Patanjali Natural Biscuits Private Limited ("PNBPL") at a consideration of INR 60 crores⁽²⁾
- Pioneers in atta biscuit with high fibre and one of the leaders in Milk biscuits under the brand name "Doodh"

Key Strengths

- Diversified product portfolio enables us to cater to a wide range of taste preferences and consumer segments
- Equipped with advanced equipment and modern technology
 - Automatic manufacturing in different stages: processing of raw materials, mixing, moulding / cutting, baking and packing
- Building upon Patanjali's quality, product range and effective pricing to develop customer loyalty in key markets







Foods – Acquired Foods Business

TRANSFER OF PATANJALI'S FOOD PORTFOLIO w.e.f 1st July 2022

8 categories > 500 SKUs

@

₹ 690 crore



Ghee

Cow Ghee





Edible Oil

- · Mustard oil, Rice bran oil
- Other physically refined oil



Beverages

- · Aloevera juice, Amla Juice
- Medicated juices
- Fruit juice & beverages



Spices & Condiments

- Spices
- · Candy, Murabba, Jam, Ketchup, Pickle



Herbal Products

- · Badam Pak, Musli Pak
- Herbal Powervita



Dry Fruits

Dry Fruits





Honey



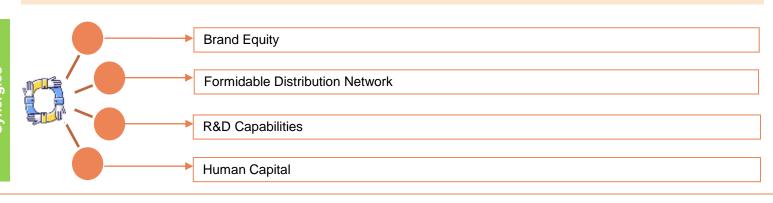


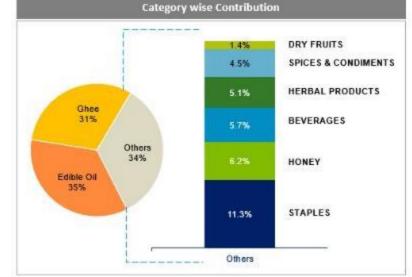


Staples

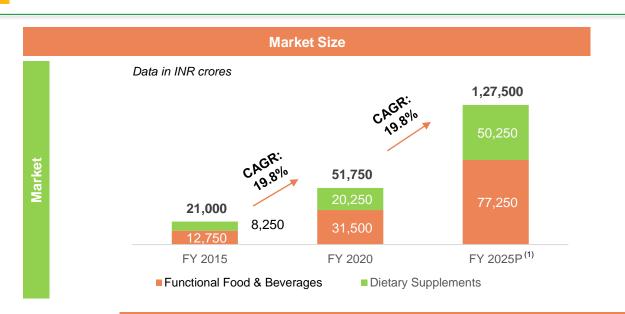
- Whole wheat traditional Chakki Atta
- Pulses, other staples

- Edible Oil; largest category, accounting for 1/3rd of revenue has the potential to grow multifold on strong and well developed edible oil distribution base of Ruchi Soya Industries
- Top 2 products; Edible Oil and Ghee contribute to 64% of total sale
- Next 6 categories contribute to 36% revenue share; potential to grow multifold by leveraging Nutrela distribution base
- · Consists of both high-margin, high-growth products along with high-volume, moderate growth products which shall have a positive impact on margin profile of the company.





Nutraceuticals and Wellness Products



Emerging Trends in Industry

Transparent and Effective Education for consumers

 The players are undertaking the task of educating the consumers by sharing detailed information about the products and the advantages and functions

Consistent Product Improvement Companies are working on number of factors like enhanced quality levels of the product, improved transparency, and aggressive pricing to widen the consumption

Opportunity for new players

 High cost and long-time frames of product development are entry barriers for new players.
 FSSAI have been working on regulations, which will open avenues for new entrepreneurs

About the Business

Product Features

100% Vegetarian

- Advanced technologies
- Natural, Non-GMO Products⁽²⁾
- Confirms regulatory specifications

Manufacturing

Manufacturing at state of art plant located at Patanjali Food and Herbal Park, Haridwar under contract manufacturing agreement

Distribution

- Explore both offline and online avenues of distribution to maximize reach
- Nutraceuticals will be marketed through various sales channels of RSIL and of PAL⁽²⁾ including Patanjali Order Me app

Patanjali Foods and Herbal Park Pvt. Ltd.



Foray into the high margin FMHG segment to capitalize on the demand for nutraceutical and wellness products

Oil Palm Plantation (In India)

About the Business

- Largest oil palm plantation company in India, with allocated area of 6.02 lakh hectares, of which 59,239 hectares is currently being utilized
- Backward integration strategy to create one of the largest palm oil plantation companies in India
- Public Private Partnership Business model, allows company to maintain an assetlight business model
- · Completely digitized procurement and payment process
- GEO tagging and other technological support

| Products | | | | |
|------------------------------------|---------------------------------|--|--------------------------------------|--|
| Product | Extracted From | Applications | Generation % | |
| Crude Palm Oil | FFBs ⁽¹⁾ of oil palm | Edible Oil, Personal care, cosmetic, & confectionary | 18% | |
| Crude palm kernel oil | Palm kernel | Confectionary, personal care & edible oil | 2% | |
| Palm kernel cake | Palm kernel | Animal Feed | 2.5% | |
| By-Products: Shell & Palm fibre | N.A. | Boiler Fuel | Shell-4.5% PF ⁽²⁾ -13% | |

| Allocated Area for Plantation | 6.02 lakh Hectares |
|---|--------------------|
| Area Utilized | 59,239 Hectares |
| Farmer information cum FFB collection centres | 188 |
| Fertiliser Godowns | 22 |
| State-of-art Nurseries | 16 |

| Operational & Financial Metrics | | | | | |
|---------------------------------|--------------------|--------------------|--|--|--|
| Location | Collection Centres | Fertilizer Godowns | | | |
| Peddapuram (AP) | 59 | 17 | | | |
| Ampapuram (AP+TS) | 34 | 2 | | | |
| Mysore(Karnataka) | 88 | 3 | | | |
| Telengana | 7 | - | | | |
| Total | 188 | 22 | | | |

42,329 farmer beneficiaries across 11 states as on 15th August, 2021

Manufacturing Facilities

4 Palm oil mills in India

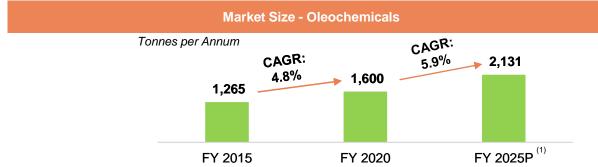
| Ampapuram (Vijayawada) ⁽³⁾ | | Peddapuram (Kakinada) | |
|---------------------------------------|----------|-----------------------|----------|
| Plant | Mar'22 | Mar'21 | Mar'20 |
| Installed Capacity | 9,00,000 | 9,00,000 | 9,00,000 |
| Actual FFBs procured | 4.67.500 | 3.84.145 | 4.05.909 |

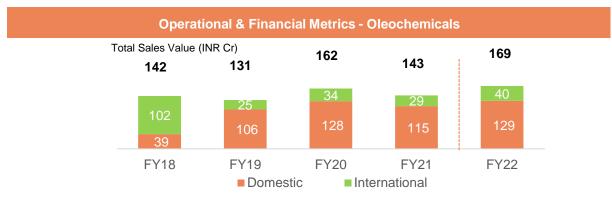
12

Others (Oleochemicals & Wind power)

About the Business - Oleochemicals

Downstream business utilizes the by-products produced primarily from the edible oil refineries which are exported to more than 20 countries.





Manufacturing Facility - Oleochemicals

- · Located in Gandhidham (Gujarat) with close proximity to the Kandla and Mundra port
- Plant Capacity: 42,000 MT of soap noodles, 35,000 MT of split fatty acids, 33,600 MT of toilet soap, 15,000 MT of castor derivatives (including hydrogenation) and 9,000 MT of refined glycerine
- Facility Certifications: Kosher, Halal, ISO 9001:2015

About the Business - Renewable Energy - Wind Power

- Company has a total installed capacity of Wind Power Generation of ~84.6 MW across11 locations across 6 states with 89 Wind Turbines (WTG) having
- · All the wind projects are carbon credit registered.

Manufacturing Facility - Renewable Energy - Wind Power

| Location | Capacity (MW) |
|------------------------------|------------------|
| MP (PPA with Govt.) | 48.0 |
| MP (Captive) | 9.1 |
| Rajasthan (PPA with Govt.) | 18.0 |
| Tamil Nadu (Captive) | 2.5 |
| Karnataka (Captive) | 3.0 |
| Gujarat (Captive) | 1.5 |
| Maharashtra (PPA with Govt.) | 2.5 |
| Total | 84.6 |

Agenda



Key Strengths



Experienced leadership and revamped management team of senior industry professionals

Foray into health and wellness space with launch of Nutraceuticals

Products with Strong brand recognition in the Indian market

Upstream and downstream integration and one of the key players in Oil Palm Plantation

Pioneer and market leader in branded Soya space

Product Presence across mass, value and premium segments

Effective strategy to procure key raw materials and a track record of managing volatility

Strong, established and extensive distribution network



PATANJALI

PATANJALI FOODS LIMITED

Products with Strong Brand Recognition in the Indian Market

Increased preference for branded food products on account of

Increase in awareness of health and hygiene

Growth of the organized retail distribution network

Rise in purchasing power among consumers, including in rural areas

PATANJALL PATANJALI FOODS LIMITED













Products: Biscuits, Digestive Cookies, Paushtic Marie, Crackers, Whole Wheat Rusk, Noodles, Breakfast & Cereals















- Synonymous with TSP⁽¹⁾, household name
- Positioned as a premium brand
- Products: Premium & Blended Oils, Soya Chunks, Honey and Atta







· Focused on middle income segment with multiple oil varieties









- Market leadership position
- India's highest selling palm oil brand







 Mid market sunflower oil brand







 Launched Nutraceuticals under Patanjali and Nutrela brands







· Contains vitamin E, which is known to boost immunity





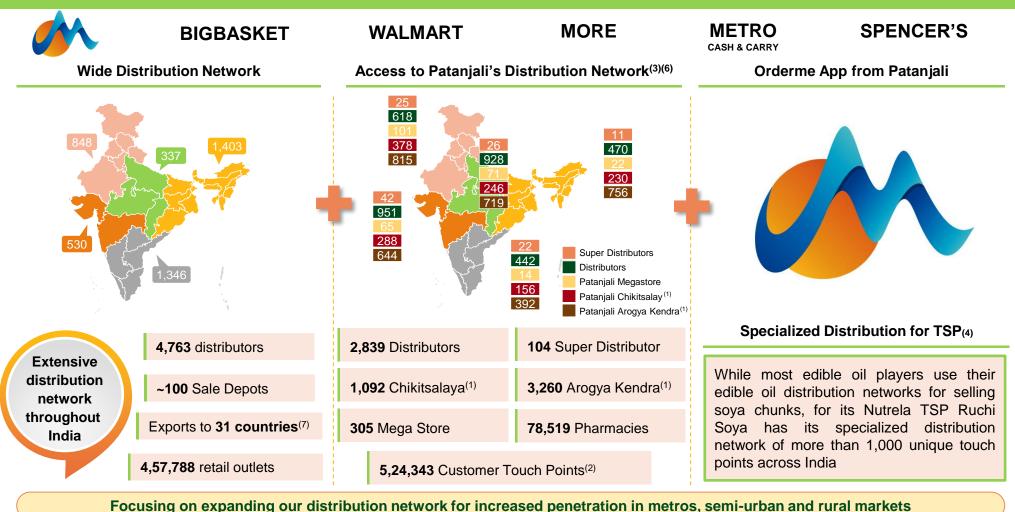
Extremely strong equity and recall in various parts of North, East, Central and West India

Brands are well positioned across India and are exported to 31 countries across the world⁽²⁾

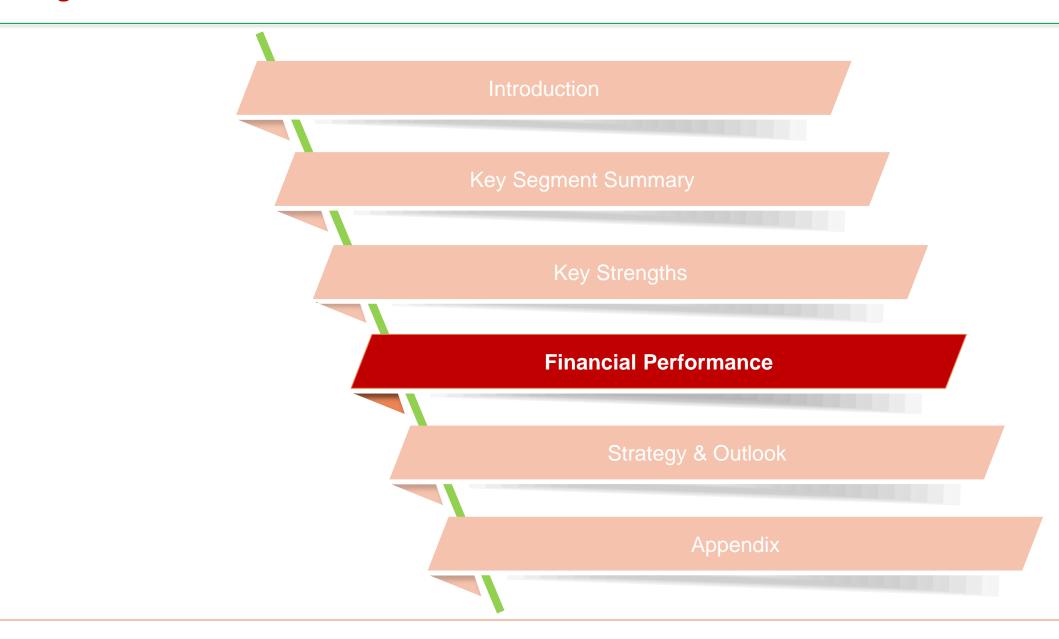
Strong, Established and Extensive Distribution Network

Strong, established and extensive distribution network in India

Modern Trade & E-Commerce Presence

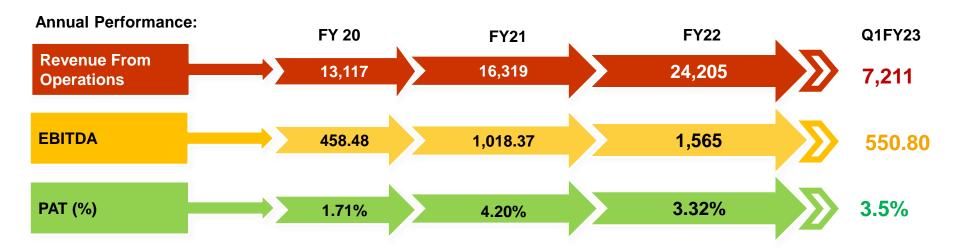


Agenda

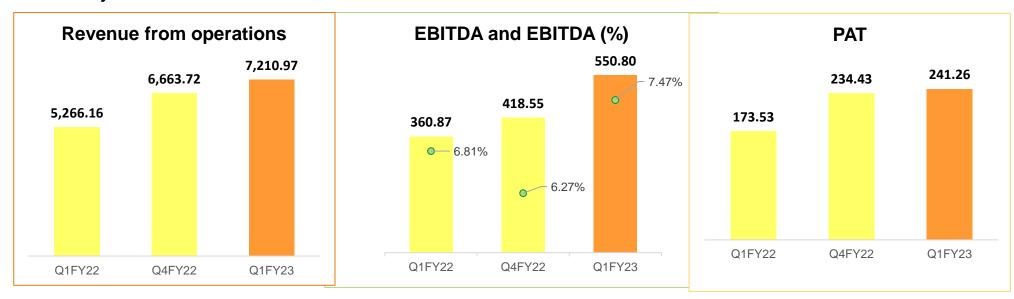


Patanjali Foods Limited – Performance at glance

Amount in Rs. crore



Quarterly Performance:



Financial Transformation of Business

| Key Metrics (INR Cr) | FY18A | FY19A | FY20A | FY21A | FY22 |
|--------------------------------|------------------------|-----------------|--------|--------|-------|
| evenue from operations (net) | 11,994 | 12,729 | 13,117 | 16,319 | 24,20 |
| Revenue growth (y-o-y) | , | 6.1% | 3.1% | 24.4% | 48.39 |
| Gross profit | 1,354 | 1,327 | 1,545 | 2,152 | 3,25 |
| Gross margin | 11.3% | 10.4% | 11.8% | 13.2% | 13.4 |
| BITDA ⁽¹⁾ | (5,014) ⁽²⁾ | 222 | 458 | 1,018 | 1,56 |
| EBITDA margin ⁽¹⁾ | (41.7%) | 1.7% | 3.5% | 6.2% | 6.59 |
| AT excluding exceptional items | (5,573) | 77 | 225 | 681 | 80 |
| PAT margin | (46.5%) | 0.6% | 1.7% | 4.2% | 3.3 |
| eported PAT | (5,573) | 34 | 7,715 | 681 | 80 |
| PAT margin | (46.5%) | 0.3% | 58.8% | 4.2% | 3.39 |
| | Consistently Im | proving Margins | | | |
| 11.3% | 0.4% | 11.8% | 13.2% | 13.4 | 1% |
| | | 0.50/ | 6.2% | 6.5 | |
| • | .7% | 3.5% × | | ~ | |
| FY18 | - | FY20 | FY21 | FY | 22 |
| (41.7%) ⁽³⁾ | | | | | |

Financial Transformation of Business

| Key Metrics (INR Cr) | Q1 FY2 | 22 Q2 FY22 | Q3 FY22 | Q4 FY22 | Q1 FY23 |
|---------------------------------|---------|---------------------------|----------|----------|----------|
| Revenue from Operations | 5,266.1 | 6 5,995.03 | 6,280.46 | 6,663.72 | 7,210.97 |
| Revenue Growth (QoQ%) | | 13.84% | 4.76% | 6.10% | 8.21% |
| Gross Profit | 619.05 | 720.72 | 828.41 | 869.07 | 809.71 |
| Gross Margin | 11.769 | % 12.02% | 13.19% | 13.04% | 11.23% |
| BITDA | 360.87 | 345.67 | 440.90 | 418.55 | 550.80 |
| EBITDA Margin% | 6.81% | 6 5.75% | 7.00% | 6.27% | 7.47% (1 |
| PAT excluding exceptional Items | 238.62 | 2 220.47 | 319.61 | 295.69 | 332.47 |
| PAT Margin | 4.51% | 6 3.67% | 5.07% | 4.43% | 4.51% |
| Reported PAT | 173.53 | 3 164.27 | 234.07 | 234.43 | 241.26 |
| PAT Margin | 3.28% | 6 2.73% | 3.71% | 3.51% | 3.27% |
| | Cons | istently Improving Margir | าร | | |
| 11.76% | 12.02% | 13.19% | 13.04% | | 11.23% |
| 6.81% | 5.75% | 7.00% | 6.27% | | 7.47% |
| 3.28% | 2.73% | 3.71% | 3.51% | | 3.27% |
| Q1 FY22 | Q2 FY22 | Q3 FY22 | Q4 FY22 | | Q1 FY23 |

Financial Transformation: Successful FPO of ₹ 4,300 crores

FPO Proceeds Utilization

Pre-payment of external debt on 8th April 2022 of ₹ 3,072 cr.

Full repayment of Term Loans, Working Capital Loans, NCD's & part payment of Preference shares.

₹ 792 Cr being utilized for funding of **Incremental Working capital**

General Corporate Purposes ₹ 436 Cr which includes

- Strengthening of R&D capabilities ₹ 122 Cr
- Marketing & Branding expenses ₹ 90 Cr.
- Strategic Initiatives ₹ 35 Cr.
- Improvement in financial position ₹ 43 Cr.
- Issue Expenses ₹ 146 Cr.

First Follow-on Public Offer (FPO) from an IBC Company

The company issued 6,61,53,846 Fresh equity shares with a face value of ₹2 and issue price of ₹ 650 per share (premium of ₹ 648 per share).

Post issuance, the public share holding of the company has increased from 1.10% to 19.18% and promotor share holding has decreased from 98.90% to 80.82% as on 30th June 2022

On listing date (8th April 2022) the company achieved a Market Capitalization of ₹ 33,479 Crs. (40,972 Cr as on 26th August 2022)

The Company has achieved **Debt Free status** post the FPO. Only Non-fund-based (LC Limits) of ~1,820 crores are being availed.

Repayment of Loans shall lead to savings in annual interest out-go of ~₹ 350 Cr. (Term loans & NCDs ~₹ 307 Cr. & Working Capital ~₹ 43 Cr.)(1)

Our Debt Free journey

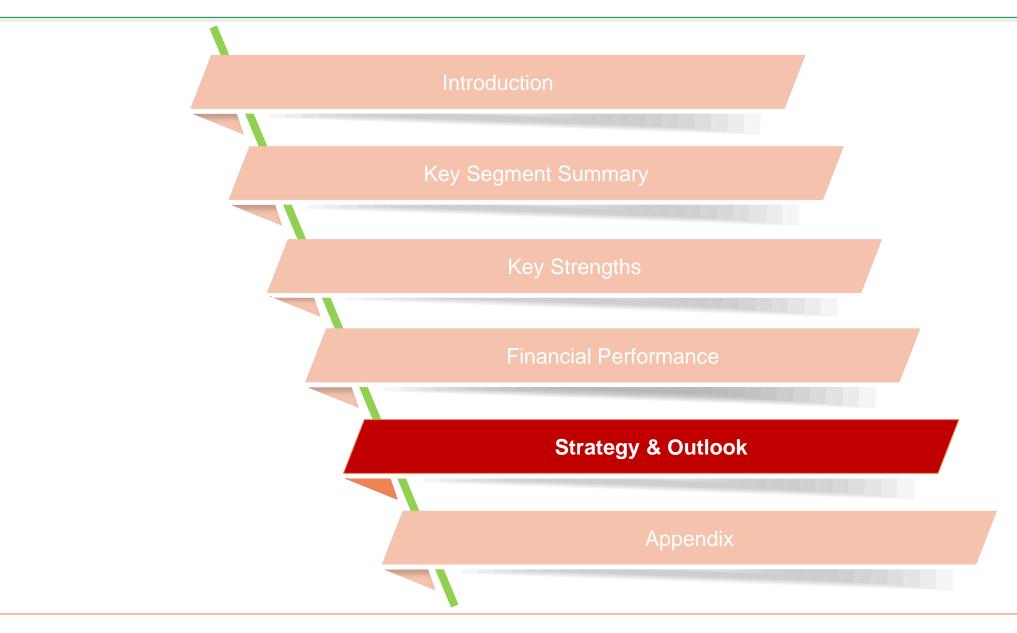
| Loans (Amount in Cr.) | O/s As on 31st Mar'22 | O/s As on 8 th April '22 | O/s post FPO As on 8 th Apr'22 |
|-----------------------|--------------------------|--|--|
| Term Loans | 2,251.44 | 2,266.39 | NIL |
| Working Capital Loans | 795.23 | 791.75 | NIL |
| Others | 876.52 | 805.86 | 169.80 |
| Total | 3,923.20 | 3,863.99 | 169.80 |

100% of **Total Loans** Repaid Post FPO in interest cost

~₹ 350 Crs Annual savings NIL Term Loan & Working Capital Borrowings as on date

Note: (1) basis FY20-21 out-go ie. First year of full operations post loan availment.

Agenda



Strategy & Outlook

Continue to improve
operational efficiency
through enhanced usage of
various softwares and
technology

Continue **Leverage Patanjali Brand** and enhance synergies

Expansion of our **distribution**network through

diversification and supply

chain optimization



Enhance the **high margin premium food portfolio**through the Nutrela brand
and increase brand awareness

Focus on "Backward Integration" by increasing overall palm plantation area

Increase market share by deeper penetration and expanding footprint in newer markets for nutraceuticals & other products

Strategy & Outlook: New Initiatives

Exploring new Export Markets for biscuits, Nutrela Soya Products, Nutraceuticals etc for which a **Expanding Export Markets** team is already onboarded. Target to reach 250-300 crs of additional exports in the next 12 months From NIL to ~100.000 lakh tons of institutional edible oil sales **Growing Institutional Channel** On boarded major bakeries, paint industry customers, State Governments, Army etc. Adding Soya Snacks, RTE/RTC range of Nutrela chunks, repositioning Atta and focus on premium range edible oils volumes Expanding "Nutrela" category Undertaking rebranding exercise and pricing strategy is being finalised keeping in line with market trends and expansion strategy. Set up Business Unit for structured finance to leverage domestic and international trade flows, to reduce cost Business unit for structured Finance of funds and develop new margin streams. Evaluating launch of soya snacks, soya chaap, virgin palm oil, premium blended oil. New Product Development Added physical Refined edible oils range to our product portfolio wef 1st Juky 2022 • Plan to introduce premium biscuit range, premium products in food space etc Working aggressively towards strengthening ecommerce sales across platforms to cater to B2C segment Fostering Digital Growth • Launched 'OrderMe' app in line to the changing consumer preferences and personalise the user experience

Transformation Journey & Future Outlook

Today

Pre 2019

Edible Oil & Derivative Business

- + TSP (Texturized Soya Protein)
- Commodity orientation
- thin operating margin
- High exposure to commodity cycle

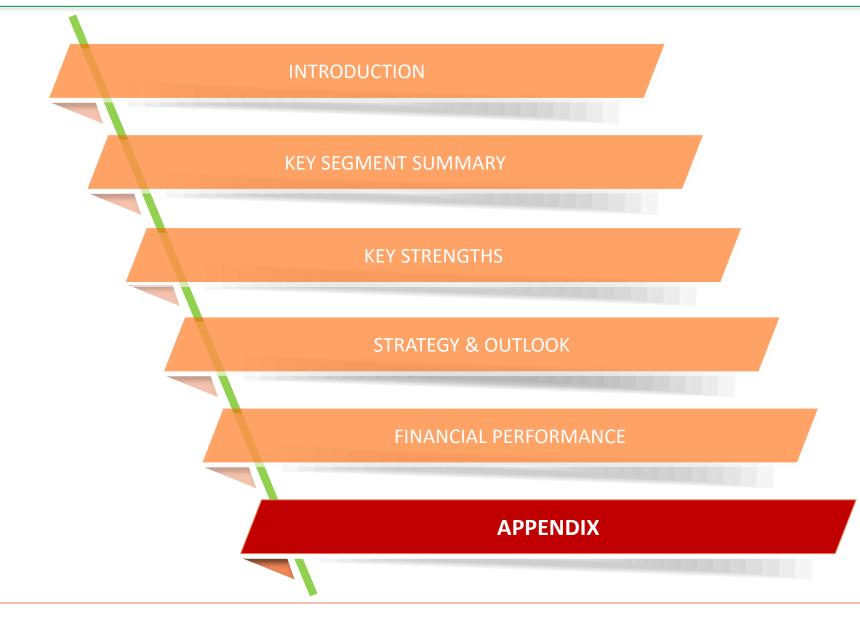
Large edible oil & derivative business

- + TSP (Texturized Soya Protein)
- + Premium oil, honey
- + biscuits, breakfast cereals, noodles
- + Nutraceutical
- + Foods business across 8 categories and over 500 SKUs
- Presence in FMCG & FMHG segment
- Improved margin profile

Going Forward

- Strong distribution led export portfolio of FMCG
 FMHG products
- launch new products with high margin high growth segment
- + Focus on digital channels and e-commerce
- + Strong risk management & corporate governance framework
- + robust process driven strong leadership
- Large diversified FMCG & FMHG company with strong international footprint
- Presence in high growth high profitable business segments
- Leveraging technology across functions and business

AGENDA



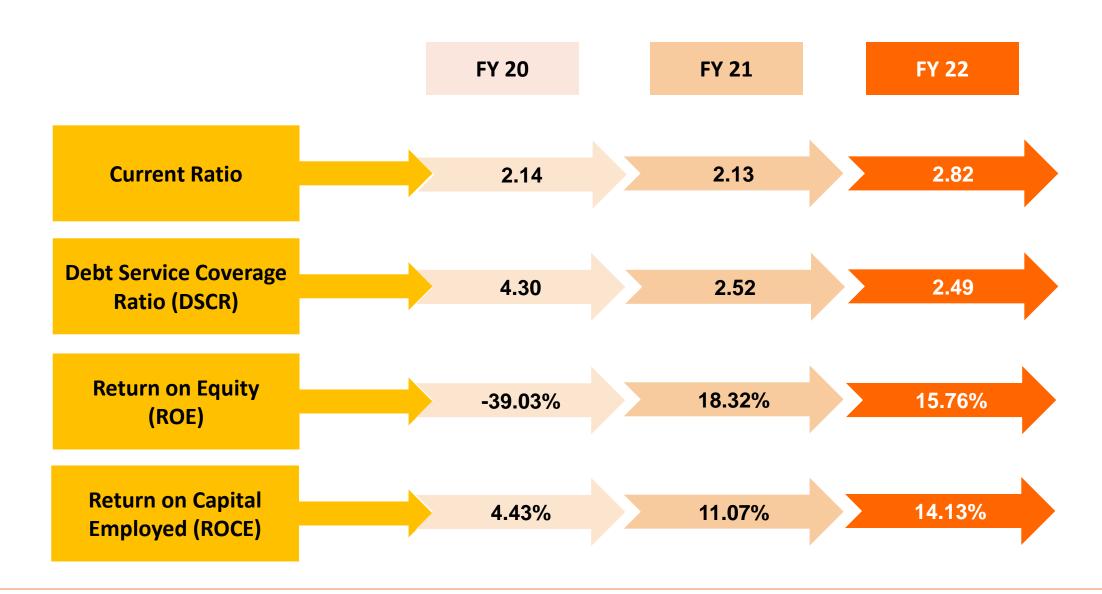
Appendix: Financial Statement Select Balance Sheet Items

| (INR Cr) | 31st Mar, 2022 | 31st Mar, 2021 | 31st Mar, 2020 | 31st Mar, 2019 |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| ASSETS | | | | |
| Non-current assets | | | | |
| Property, plant and equipment | 3371 | 3439 | 3554 | 3708 |
| Capital work-in-progress | 28 | 27 | 25 | 27 |
| Intangible assets | 1529 | 1,516 | 1,516 | 1,516 |
| Investments | 29 | 19 | 7 | 15 |
| Loans | 34 | 34 | 36 | 35 |
| Others ⁽¹⁾ | 1345 | 286 | 121 | 101 |
| Total non-current assets | 5125 | 5321 | 5259 | 5,401 |
| Current assets | | | | |
| Inventories | 2905 | 2,363 | 1,365 | 1,261 |
| Investments | 13 | 12 | 13 | 17 |
| Trade receivables | 797 | 438 | 274 | 250 |
| Cash and bank balances ⁽²⁾ | 375 | 387 | 459 | 442 |
| Others ⁽³⁾ | 2261 | 488 | 512 | 523 |
| Total current assets | 6351 | 3688 | 2,609 | 2,493 |
| Total assets | 11480 | 9009 | 7,868 | 7,894 |
| EQUITY AND LIABILITIES | | | | |
| Total equity | 6171 | 4062 | 3371 | (4,521) |
| Liabilities | | | | |
| Non-current liabilities | | | | |
| Borrowings | 3038 | 2880 | 2954 | 16 |
| Others ⁽⁴⁾ | 15 | 335 | 325 | 12 |
| Total non-current liabilities | 3054 | 3,215 | 3279 | 28 |
| Current liabilities | | | | |
| Borrowings | 990 | 610 | 630 | 7,280 |
| Trade payables ⁽⁵⁾ | 899 | 661 | 165 | 2,229 |
| Others ⁽⁶⁾ | 366 | 460 | 423 | 2,878 |
| Total current liabilities | 2254 | 1731 | 1218 | 12,387 |
| Total equity and liabilities | 11480 | 9009 | 7,868 | 7,894 |

Appendix: Financial Statements Select Statement of Profit and Loss Items

| | For the year ended 31 st March | | | | |
|---|---|-------|--------|--------|--------|
| (INR Cr) | 2022 | 2021 | 2020 | 2019 | 2018 |
| Income | | | | | |
| Revenue from operations | 24205 | 16319 | 13118 | 12729 | 11994 |
| Other income | 79 | 64 | 57 | 100 | 35 |
| Total income | 24284 | 16383 | 13175 | 12829 | 12029 |
| | | | | | |
| Expenses | | | | | |
| Cost of materials consumed | 19381 | 13997 | 11262 | 10968 | 9209 |
| Purchase of stock-in-Trade | 2111 | 518 | 387 | 355 | 1426 |
| Change in inventories of finished goods, stock-in-trade & | | | | | 6 |
| work-in-progress | (325) | (348) | (76) | 79 | |
| Employee benefit expense | 186 | 140 | 153 | 157 | 157 |
| Finance costs | 355 | 371 | 112 | 7 | 856 |
| Depreciation and amortisation expense | 136 | 133 | 136 | 138 | 140 |
| Provision for doubtful debts | - | 2 | 22 | 13 | 5150 |
| Other expenses | 1364 | 1056 | 969 | 1,041 | 1096 |
| Total expenses | 23210 | 15869 | 12,965 | 12,753 | 18040 |
| Profit before exceptional items and tax expenses | 1074 | 514 | 210 | 77 | (6010) |
| Exceptional Items | | - | 7490 | -(43) | |
| Profit before tax | 1074 | 514 | 7700 | 34 | (6010) |
| Total tax expense ⁽¹⁾ | (268) | (166) | (14) | - | (437) |
| Profit for the period/ year (A) | 806 | 681 | 7714 | 34 | (5573) |

Key Ratios (Annual) – Improving Trend



Business Highlights: FY 21-22

| | FY 2019-20 | FY 2020-21 | FY 2021-22 |
|----------------------------|------------|------------|------------|
| Total Income (1+2) | 13,175.82 | 16,382.98 | 24,284.64 |
| 1. BRANDED SALES | 9,860.12 | 12,248.35 | 18,663.94 |
| a. Consumer Brands segment | 9,171.85 | 11,409.62 | 17,389.10 |
| b. Institutional segment | 688.27 | 838,73 | 1,274.84 |
| | | | |
| 2. OTHER SEGMENTS | 3,315.70 | 4,134.62 | 5,620.70 |
| a. Wind Mill | 43.33 | 35.39 | 41.94 |
| b. Exports | 241.37 | 404.98 | 309.40 |
| c. Oleo Chemicals | 161.69 | 114.51 | 168.17 |
| d. Palm Plantation | 106.90 | 102.54 | 400.20 |
| e. Trading | 312.11 | 461.82 | 660.92 |
| | | | |

Amount in Rs. crore

STANDALONE FINANCIAL RESULTS (SEGMENTAL)

| | STATEMENT OF STANDALONE FINANCIAL RESULTS & SEGMENT | | | | | Rs. in Lakh |
|-----|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| | Particulars | 3 months ended 30.06.2021 | 3 months ended 30.09.2021 | 3 months ended 31.12.2021 | 3 months ended 31.03.2022 | 3 months ended 30.06.2022 |
| | Income | | | | | |
| - 1 | Revenue from operations | 5,26,615.82 | 5,99,503.23 | 6,28,046.08 | 6,66,372.38 | 7,21,096.86 |
| II | Other Income | 2,983.17 | 1,596.40 | 2,073.83 | 1,247.31 | 15,910.73 |
| III | Total income (I+II) | 5,29,598.99 | 6,01,099.63 | 6,30,119.91 | 6,67,619.69 | 7,37,007.59 |
| IV | Total Expenses | 5,05,737.39 | 5,79,052.73 | 5,98,159.39 | 6,38,050.56 | 7,03,760.29 |
| | Earnings before interest,tax,depreciation & amortisation(EBITDA) | 36,086.61 | 34,567.34 | 44,089.81 | 41,854.93 | 40,179.53 |
| V | Profit before tax (III-IV) | 23,861.60 | 22,046.90 | 31,960.52 | 29,569.13 | 33,247.30 |
| VI | Total Tax Expense | 6,508.42 | 5,619.56 | 8,553.28 | 6,126.00 | 9,121.41 |
| VII | Profit after tax (V-VI) | 17,353.18 | 16,427.34 | 23,407.24 | 23,443.13 | 24,125.89 |
| | % EBITDA | 6.81% | 5.75% | 7.00% | 6.27% | 5.45% |
| | % PBT | 4.51% | 3.67% | 5.07% | 4.43% | 4.51% |
| | % PAT | 3.28% | 2.73% | 3.71% | 3.51% | 3.27% |
| | Segment Revenue | | | | | |
| | Cila 8 Managari | 4.20.700.00 | 485106.8099 | F 0F F07 00 | F 00 070 70 | C 44 0C4 00 |
| | Oils & Vanaspati Seed Extraction | 4,38,798.60 87,725.43 | 61348.23 | 5,25,567.36 98,096.09 | 5,96,972.78 63,163.91 | 6,41,061.28 59,661.20 |
| | Others (Food Products etc.) | 35,670.39 | 70483.49 | 42,618.11 | 49,176.57 | 57,248.42 |
| | Wind Turbine Power Generation | 1,716.66 | 1664.01 | 1,000.10 | 969.04 | 2,046.28 |
| | Total | 5,63,911.08 | 6,18,602.54 | 6,67,281.66 | 7,10,282.30 | 7,60,017.18 |
| | Less : Inter Segment Revenue | 37,295.26 | 19,099.31 | 39,235.58 | 43,909.92 | 38,920.32 |
| | Net Sales/Income from Operations | 5,26,615.82 | 5,99,503.23 | 6,28,046.08 | 6,66,372.38 | 7,21,096.86 |
| | EBITDA % | | | | | |
| | Oils & Vanaspati | 6.05% | 4.32% | 5.84% | 4.55% | 3.96% |
| | Seed Extraction | 5.37% | 5.79% | 13.10% | 8.43% | 6.37% |
| | Others (Food Products etc.) | 9.62% | 11.98% | 8.84% | 12.01% | 15.40% |
| | Wind Turbine Power Generation | 74.43% | 74.76% | 58.05% | 52.71% | 75.51% |
| | Total | 6.38% | 5.53% | 7.18% | 5.48% | 5.20% |

A Look at Our Portfolio of Consumer Brands Sale Rs. 17,389 crore: FY 21-22

(Oils, Food Products including Soya products, Biscuits, Noodles and Breakfast cereals and Royalty sales)

Consumer Brand Sale, Amount in Rs. crore







RUCHISTAR







8,520

4,141

935

RUCHI STAR 570

TULSI GOLD 570

SOYUMM 215

SUNLIGHT 30

BISCUITS, BREAKFAST CEREALS & NOODLES



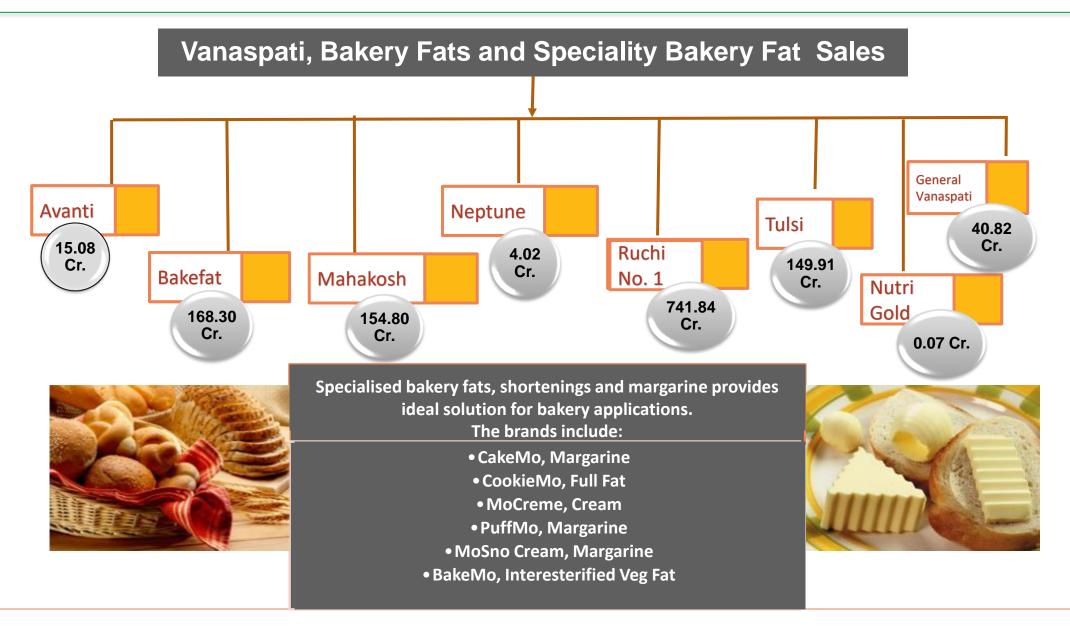
NUTRELA BRAND



BRANDS SOLD UNDER ROYALTY ARRANGEMENT

741

Institutional Sale Rs. 1274.84 Cr. – Our Portfolio – FY 21-22



Stock Information – June, 2022

| BSE Ticker | 500368 | |
|---------------------------------|-----------|--|
| NSE Ticker | PATANJALI | |
| Market Cap (INR Cr.) | 38,289.02 | |
| No. of Shares Outstanding (Cr.) | 36.19 | |

Shareholding Pattern-as on 31st March-2022

Promotor, 98.90% Promotor AIF, 0.01% Promotor, 98.90% Promotor AIF Non Isntitutional

Shareholding Pattern-as on 30th June-2022

