

**Corp. Office:** Shree Laxmi Woolen Mills Estate, 2nd Floor, R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011 Tel: (022) 3001 6600 Fax : (022) 3001 660 CIN No. : L17100MH1905PLC000200

Date: July 31, 2024

**BSE Limited** Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai- 400 001

#### Security code: 503100

#### Symbol: PHOENIXLTD

Exchange Plaza,

Mumbai- 400051

National Stock Exchange of India Limited

Bandra-Kurla Complex, Bandra East,

Dear Sir(s),

#### Sub: <u>Investors' Presentation on Un-audited Standalone and Consolidated Financial Results for the</u> <u>quarter ended June 30, 2024</u>

Pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the presentation on Un-audited Standalone and Consolidated Financial Results of The Phoenix Mills Limited **('Company')** for the quarter ended on June 30, 2024, to be made to investors and analysts.

The same is also being uploaded on the Company's website at <u>https://www.thephoenixmills.com/investors/FY2025/Investor-Presentation</u> in compliance with Regulation 46(2) of the Listing Regulations.

You are requested to take the aforesaid information on record.

Thanking you,

Yours Faithfully, For The Phoenix Mills Limited

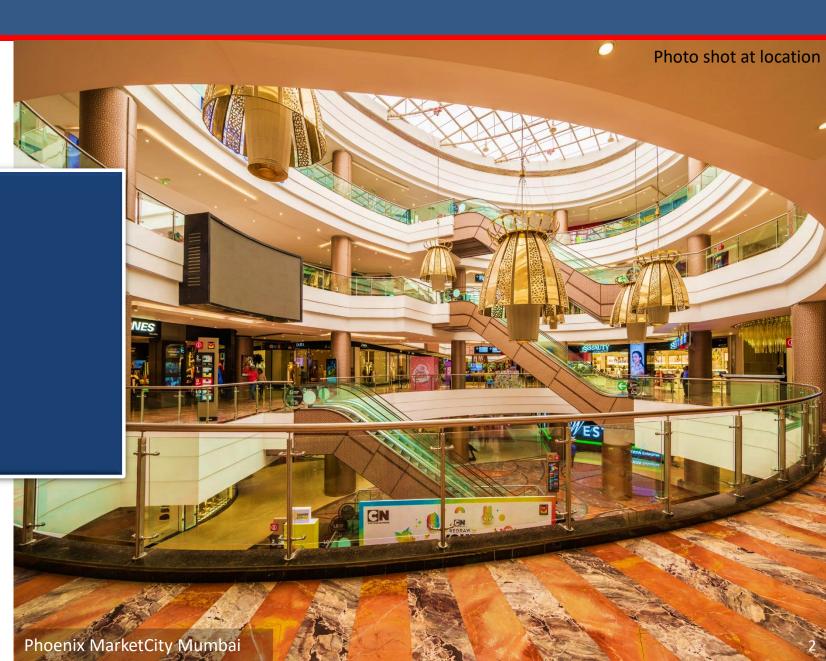
Gajendra Mewara Company Secretary Mem. No. A22941

**Encl:-** As below





### **Business Update** Business Performance Financial Results Annexure





# **Rs. 904 Cr**

Q1 FY25 Operating Revenue Up 12% vs Q1 FY24 Q1 FY25 Operating EBITDA Up 8% vs Q1 FY24

**Rs. 531 Cr** 

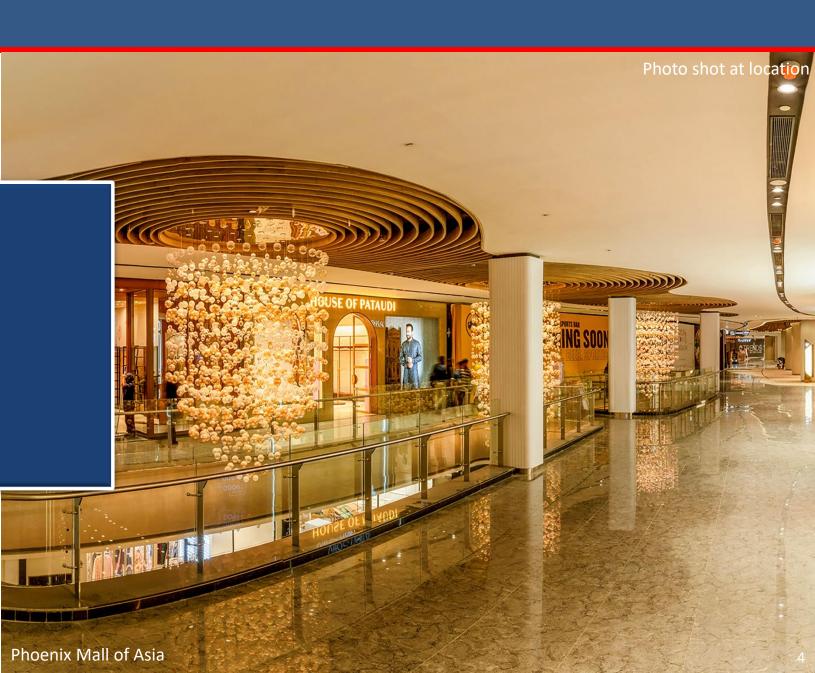
**Rs. 295 Cr** 

Q1 FY25 PAT\* Up 10% vs Q1 FY24

\*PAT refers to Profit After Tax, Minority Interest and Other Comprehensive Income



### Business Update Business Performance - Retail Financial Results Annexure





### 25% Growth in Consumption and 31% Growth in Rentals



Like to Like excludes recently launched malls i.e. Phoenix Mall of the Millennium, Phoenix Mall of Asia

### Retail Malls launched since December 2022





### Existing operational malls

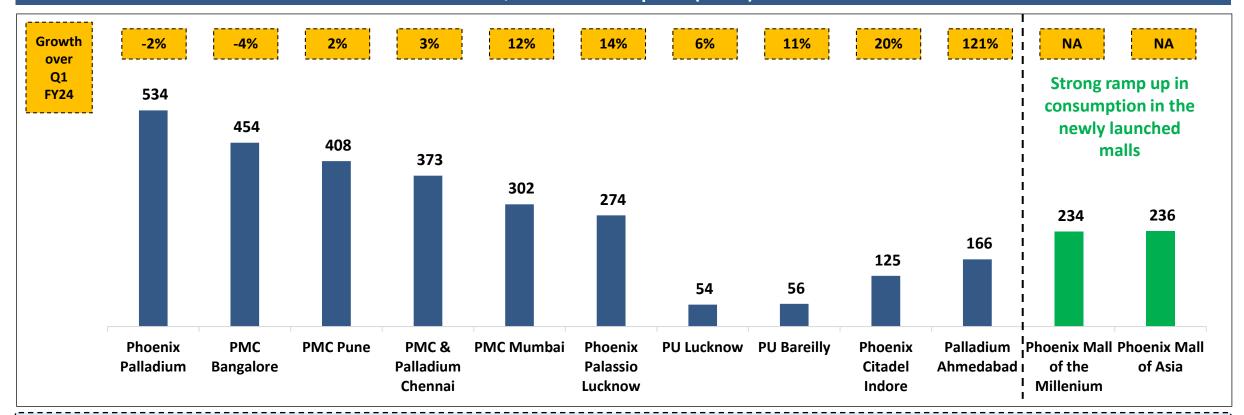
#### New Malls – stabilization phase

Dorticulors	Q1 FY25	Q1 FY24	% Growth	Q1 FY25	Q1 FY24	% Growth	Q1 FY25	Q1 FY24	% Crowth
Particulars	(Rs. cr)	(Rs. cr)	% Growin	(Rs. cr)	(Rs. cr)	% Growth	(Rs. cr)	(Rs. cr)	- % Growth
Consumption	3,215	2,573	25%	2,573	2,394	7%	642	-	
Retail Rental Income	487	372	31%	401	372	8%	85	-	
Retail EBITDA	516	393	31%	430	393	10%	86	-	Not Applicable
EBITDA to Rental %	106%	106%		107%	106%		100%	-	

Note: New Malls launched includes Phoenix Mall of the Millennium and Phoenix Mall of Asia, which were launched in H2 FY24

## Q1 FY25 Retail consumption up by 25% over Q1 FY24

Q1 FY25 Consumption (Rs. cr)



- Total consumption in Q1 FY25 stood at ~Rs. 3,215 cr, demonstrating a YoY growth of 25% over Q1 FY24.
- On a like-to-like basis<sup>^</sup> consumption in Q1 FY25 has grown by 7% over Q1 FY24.
- Gross retail collections\* stood at ~Rs. 798 cr in Q1 FY25, with a growth of 30% over Q1 FY24.

Note: Above numbers are indicative unaudited numbers and presented for illustration purpose. The actual numbers could be materially different from indicative numbers. \*Retail collections inclusive of GST and CAM & other recoveries from retailers.

^ i.e. Like to Like basis excludes consumption from the recently launched malls i.e. Phoenix Mall of the Millennium, Phoenix Mall of Asia

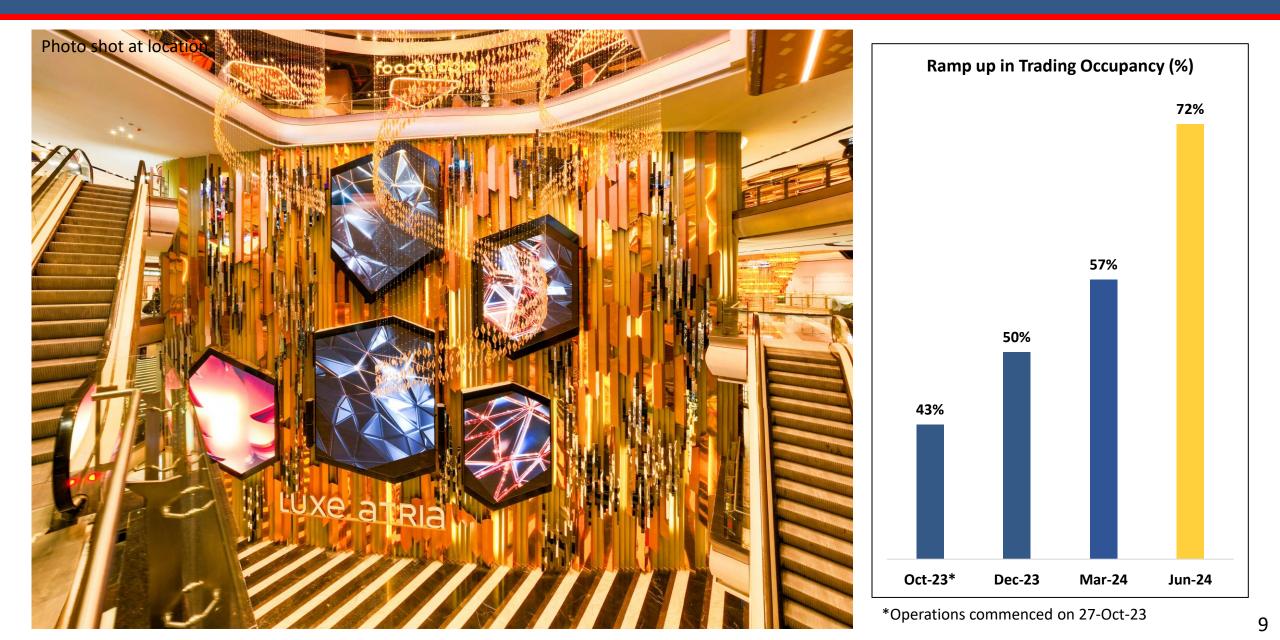
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### Phoenix Mall of the Millennium, Pune: Performance Update





### Phoenix Mall of Asia, Bangalore: Performance Update





# Q1 FY25 - Consumption across entire spectrum of discretionary wallet spend *On a like-to-like basis*

	Consumption Contribution	Trading Area Mix	YoY Consumption Growth
Fashion & Accessories	50%	53%	6%
Electronics	12%	4%	2%
Jewellery	13%	2%	22%
Food & Beverages	10%	12%	4%
FEC & Multiplex	4%	13%	-6%
Gourmet & Hypermarket	3%	5%	19%
Others	9%	11%	3%

Note: Consumption/Trading area considered on a like-to-like basis i.e., Phoenix Mall of the Millennium and Phoenix Mall of Asia

Total growth: 7%

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# Q1 FY25 Retail Rental Income grew by 31% over Q1 FY24

	Q1 FY25	Q1 FY24		
Name of Asset	Retail Rental Income	Retail Rental Income	% growth over Q1 FY24	
	(Rs. cr)	(Rs. cr)	<b>_</b>	
Phoenix Palladium Mumbai	99	96	4%	
Phoenix MarketCity Bangalore	50	49	3%	
Phoenix MarketCity Pune	53	51	4%	
Phoenix MarketCity and Palladium Chennai	56	51	9%	
Phoenix MarketCity Mumbai	42	38	10%	
Phoenix Palassio Lucknow	34	31	12%	
Phoenix United Lucknow	8.7	8.5	2%	
Phoenix United Bareilly	6.2	5.5	12%	
Phoenix Citadel Indore (operational from Dec-22)	23	23	2%	
Palladium Ahmedabad (operational from Feb-23)	28	19	49%	
Total - Operational Assets	401	372	8%	
Phoenix Mall of the Millennium Pune (operational from Sep-23)	38	-	NA	
Phoenix Mall Asia Bangalore (operational from Oct-23)	48	-	NA	
Total - New Assets	85	-	NA	
Grand Total	487	372	31%	



# Q1 FY25 Retail EBITDA grew by 31% over Q1 FY24

	Q1 FY25	Q1 FY24	
Name of Asset	Retail EBITDA	Retail EBITDA	% growth over Q1 FY24
	(Rs. cr)	(Rs. cr)	Q1.121
Phoenix Palladium Mumbai	103	101	2%
Phoenix MarketCity Bangalore	56	52	8%
Phoenix MarketCity Pune	59	56	5%
Phoenix MarketCity and Palladium Chennai	62	57	9%
Phoenix MarketCity Mumbai	48	42	15%
Phoenix Palassio Lucknow	37	33	12%
Phoenix United Lucknow	8.5	8.5	0%
Phoenix United Bareilly	6.2	5.7	9%
Phoenix Citadel Indore (operational from Dec-22)	23	23	-2%
Palladium Ahmedabad (operational from Feb-23)	28	15	85%
Total - Operational Assets	430	393	10%
Phoenix Mall of the Millennium Pune (operational from Sep-23)	35	-	NA
Phoenix Mall Asia Bangalore (operational from Oct-23)	51	-	NA
Total - New Assets	86	-	NA
Grand Total	516	393	31%



 $\checkmark$ 

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### Ramp-up in leased and trading occupancy across major malls

Asset	GLA	Leased O	ccupancy	Trading Occupancy		
Assel	GLA	Mar-24	Jun-24	Mar-24	Jun-24	
Phoenix Palladium Mumbai	~0.87 msft	99%	98%	97%	97%	
Phoenix MarketCity Bangalore	~1.00 msft	98%	98%	97%	97%	
Phoenix MarketCity Pune	~1.20 msft	98%	96%	95%	95%	
Phoenix MarketCity and Palladium Chennai	~1.22 msft	96%	97%	94%	95%	
Phoenix MarketCity Mumbai	~1.10 msft	99%	99%	92%	93%	
Phoenix Palassio Lucknow	~1.00 msft	99%	99%	97%	97%	
Phoenix Citadel Indore (commenced operations on 1st December 2022)	~1.00 msft	95%	94%	91%	91%	
Palladium Ahmedabad (commenced operations on 26 <sup>th</sup> February 2023)	~0.75 msft	95%	97%	86%	86%	
Phoenix Mall of the Millennium (commenced operations on 1 <sup>st</sup> September 2023)	~1.20 msft	95%	95%	76%	80%	
Phoenix Mall of Asia (commenced operations on 27 <sup>th</sup> October 2023)	~1.20 msft	97%	97%	57%	72%	
	Weighted Average Occupancy	97%	97%	88%	90%	

Ramp-up in trading occupancy seen with more under-fit-out stores becoming operational

Change in trading occupancy of operational malls mainly on account of brand churn and /or refurbishment of stores



### Business Update Business Performance – Commercial Financial Results Annexure

Indicative Render



Commercial office business getting stronger Operational assets: Mumbai, Pune

WALE – Above 3 Years	<b>Total Income</b>	EBITDA	
3 Years +	Q1 FY25 Rs. 50 Cr	<b>Q1 FY25</b> <b>Rs. 32 Cr</b>	~5 msft Under
Max tenure – 5 Years	20% growth over Q1 FY24		
Industry agnostic front of	ices		
MI NTT C	<b>BROUP BAJAJ FIN</b>	ANCE Gross Leasing	New Leasing
XIAOMI SAV	/ILLS OnEM	ı ~1.5 Lakh	~0.5 Lakh
HITACHI J	SW CIPLA	Sq. ft.	<b>Sq. ft.</b>



## Office Portfolio seeing improvement in occupancy and leasing traction

Asset	Location	Net Leasable Area (msft)	Area Leased (msft)	% area leased	Gross Rent (psfpm)*			
Art Guild House	Mumbai	0.63	0.56	90%	119			
Phoenix Paragon Plaza	Mumbai	0.31	0.16	50%	140			
Centrium	Mumbai	0.12	0.08	64%	112			
Phoenix House	Mumbai	0.09	0.06	64%	175			
Fountainhead Towers	Pune	0.84	0.56	67%	94			
Total 1.99 1.42 71% 114								
Occupancy increased to 71% in June 2024 from 70% in March 2024								

 Gross leasing in Q1 FY25 was ~1.50 lakh sq. ft. of which, ~1.00 lakh sq. ft. were renewals and ~0.50 lakh sq. ft. were new leases



### Q1 FY25 Commercial Offices Income stood at Rs. 50 cr, up 20% over Q1 FY24

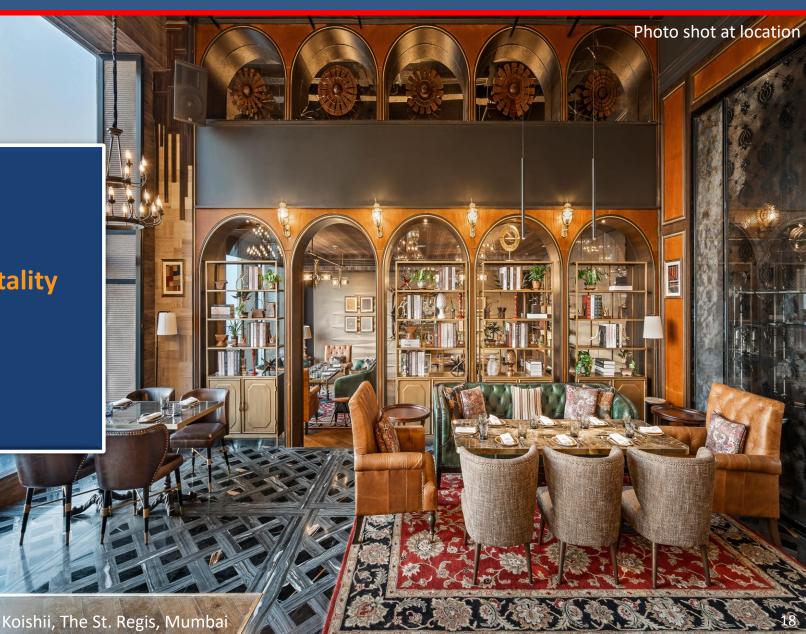
Operational Portfolio	Total Income (Rs. cr)			EBITDA (Rs. cr)			EBITDA as % of Total Income	
	Q1 FY25	Q1 FY24	Growth (%)	Q1 FY25	Q1 FY24	Growth (%)	Q1 FY25	Q1 FY24
Art Guild House, Mumbai	22.8	18.0	27%	16.1	12.1	33%	71%	67%
Phoenix Paragon Plaza, Mumbai	8.7	8.2	6%	5.0	4.8	4%	57%	58%
Centrium, Mumbai	3.5	2.7	28%	1.9	1.3	47%	55%	48%
Phoenix House, Mumbai	2.4	4.0	-40%	Part o	f Phoenix Pall	adium	NA	NA
Fountainhead Towers, Pune	13.1	9.1	44%	8.7 5.7 54%		66%	62%	
Total	50.5	42.0	20%	31.7	23.9	33%	63%	57%

• Income from commercial offices in Q1 FY25 stood at Rs. 50 cr, up 20% over Q1 FY24

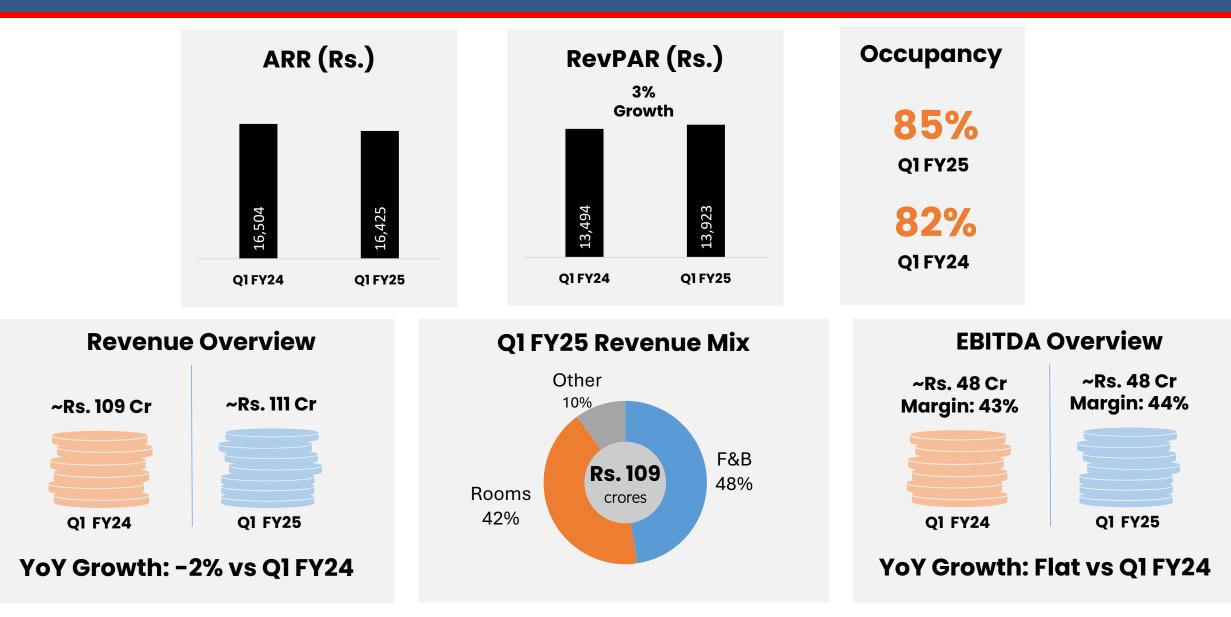
• EBITDA stood at Rs. 32 cr, demonstrating a growth of 33% over Q1 FY24



### Business Update Business Performance – Hospitality Financial Results Annexure



### The St. Regis, Mumbai: Performance overview for Q1 FY25



Note: F&B includes revenue from Banquet

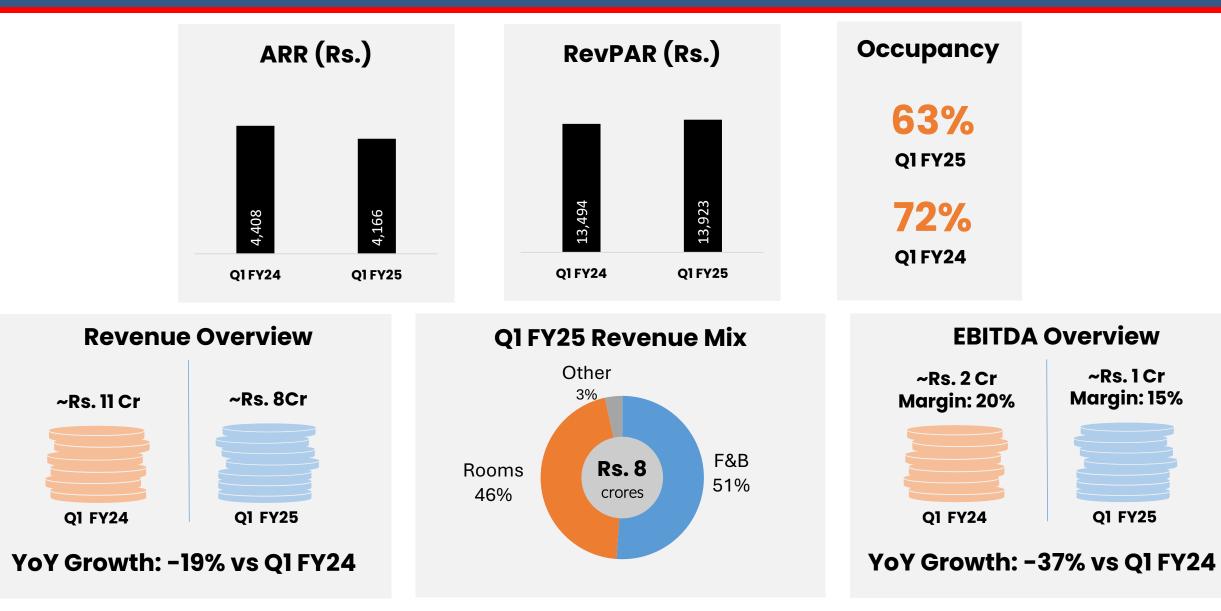


# The St. Regis, Mumbai

(Rs. cr)	Q1 FY25	Q1 FY24	% growth	FY24	FY23	% growth	
Revenue from Rooms	48	47	3%	216	176	22%	
Revenue from F&B and Banqueting	51	53	-4%	227	186	22%	
Other Operating Income	10	12	-17%	48	42	14%	
Total Income	109	111	-2%	491	404	21%	
Operating EBITDA	48	48	0%	223	180	24%	
EBITDA margin (%)	44%	43%	NA	46%	45%	NA	



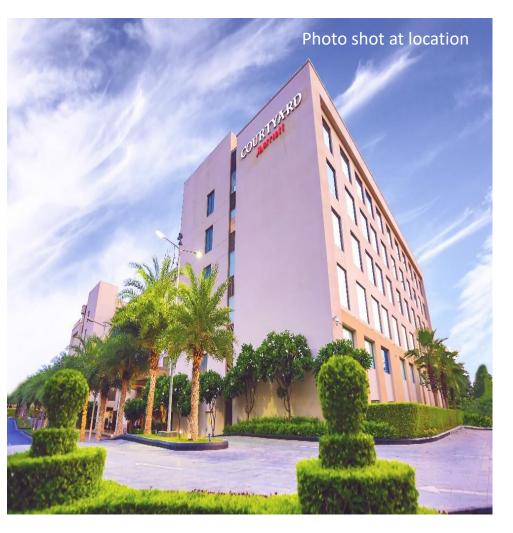
### Courtyard by Marriott, Agra: Performance overview for Q1 FY25





# **Courtyard by Marriott Agra**

(Rs. cr)	Q1 FY25	Q1 FY24	% growth	FY24	FY23	% growth
Revenue from Rooms	4.5	5.4	-17%	29	24	22%
Revenue from F&B and Banqueting	4.0	5.1	-22%	24	20	21%
Other Operating Income	0.3	0.4	-13%	2	3	-32%
Total Income	8.8	10.9	-19%	55	47	18%
Operating EBITDA	1.4	2.1	-37%	16	11	42%
EBITDA margin (%)	15%	20%	NA	29%	24%	NA





### Business Update Business Performance – Residential Financial Results Annexure

Indicative Render



- ✓ Sales trajectory has seen good improvement backed by strong demand and faster conversions.
- ✓ Gross sales of ~Rs. 50 crores in Q1 FY25
- ✓ Collections of ~Rs. 60 crores in Q1 FY25

Project Name <sup>1</sup>	Total Saleable	Area launched	Cumulative Area Sold	Constructed and ready to sell	Cumulative Sales Value	Collections in Q1		recognized 5. cr)
	area (msft)	(msft)	(msft)	inventory (msft)	(Rs. cr) <sup>3</sup>	FY25 (Rs. cr)	in Q1 FY25	Cumulative
One Bangalore West <sup>2</sup>	2.41	1.80	1.70	0.10	1,895	41	6	1,865
Kessaku, Bengaluru	1.03	1.03	0.70	0.33	1,184	20	25	1,178
Total	3.44	2.83	2.39	0.44	3,079	60	31	3,043

#### Note:

1. Area Figures given in the table are as of 30-Jun-24

2. Of the nine towers in One Bangalore West (OBW), only Towers 1-7 have been launched and completed. Towers 8 & 9 are yet to be launched, with a saleable area of ~0.61 msft.

3. Refers to sales where Agreement To Sell was registered.



Business Update Business Performance Financial Results Annexure





(Rs. cr)	Q1 FY25	Q1 FY24	ΥοΥ%
Income from operations	118	118	0%
Operating EBITDA	77	82	-6%
EBITDA Margin (%)	65%	70%	-5 pps
Other income	6	6	2%
Finance Cost	-17	-16	2%
Depreciation and Amortisation	-8	-8	3%
Profit before tax & exceptional items	58	64	-9%
Exceptional items	47	-	NC
Profit after tax & after other comprehensive income	102	53	NC
Profit after tax & before comprehensive income (adjusted for exceptional items)	55	53	4%
Diluted EPS (Rs.) (after exceptional items)	5.36	2.86	87%

Notes:

1. Exceptional item for Q1 FY25 includes gain on account of sale of undivided share in Land including its development potential by PML to its Subsidiary, Plutocrat Commercial Real Estate Private Limited aggregating to Rs. 76 crs. Figures presented above are net of taxes.

2. NC: Not comparable due to exceptional items



(Rs. cr)	Q1 FY25	Q1 FY24	ΥοΥ%
Income from operations	904	811	12%
Operating EBITDA	531	492	8%
EBITDA Margin (%)	59%	61%	-2 pps
Other income	39	29	33%
Finance Cost	-103	-96	8%
Depreciation	-77	-63	23%
Profit before tax & exceptional items	389	363	7%
PAT after minority interest & after other comprehensive income (adjusted for exceptional items)	295	269	10%
Diluted EPS (Rs.) (after exceptional items)	13.00	13.45	-3%



(Rs. cr)	Q1 FY25	Q1 FY24	ΥοΥ%
Operating Revenue	904	811	12%
Less: Residential at Bangalore	32	106	-70%
Revenue excl. residential business	872	704	24%

Operating EBITDA	531	492	8%
Less: Residential at Bangalore	6	59	-90%
EBITDA excl. residential business	525	433	21%

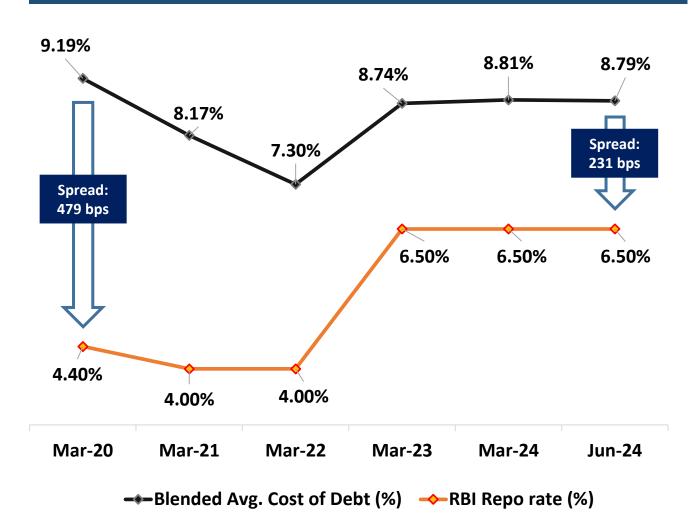


### Debt Profile as on 30<sup>th</sup> June 2024

- Average cost of debt in June-2024 stood at 8.79%
- Lowest rate on borrowing was at 8.50%

Status	Asset Class	Rs. Cr
Operational	Retail	3,843
	Hospitality	308
	Commercial	232
	Residential	-
	Sub-total (A)	4,382
Under- development	Retail	15
	Sub-total (B)	15
Gross Debt at the Group level (A + B)		4,398

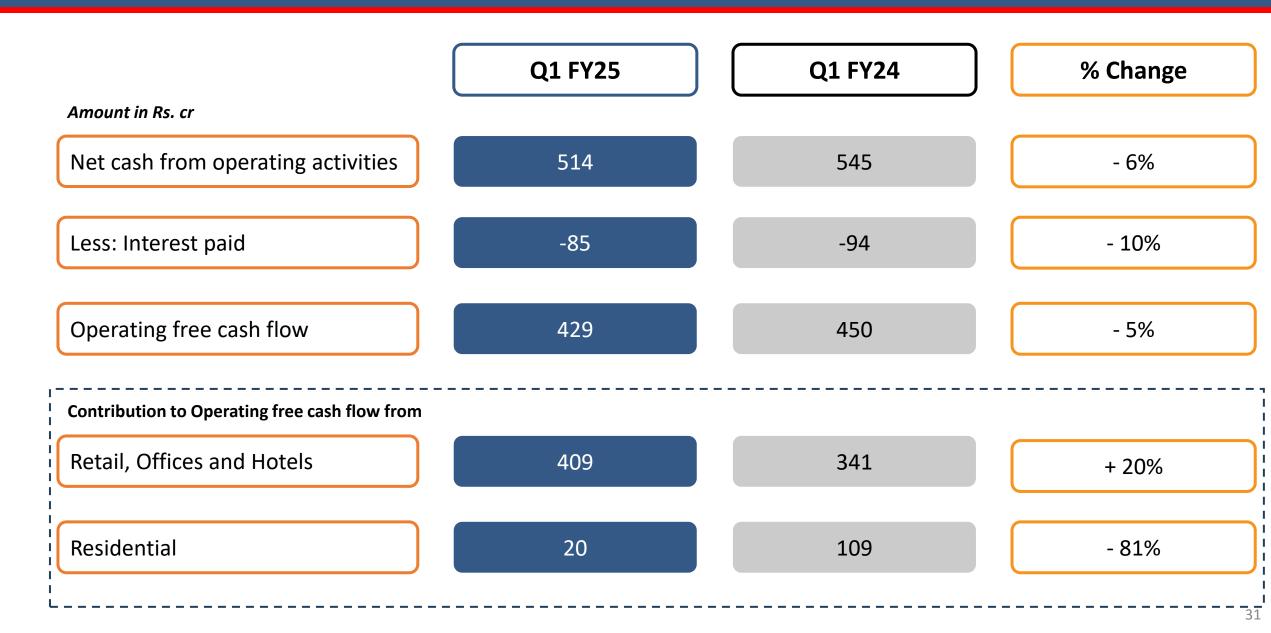
Effective cost of debt (%)



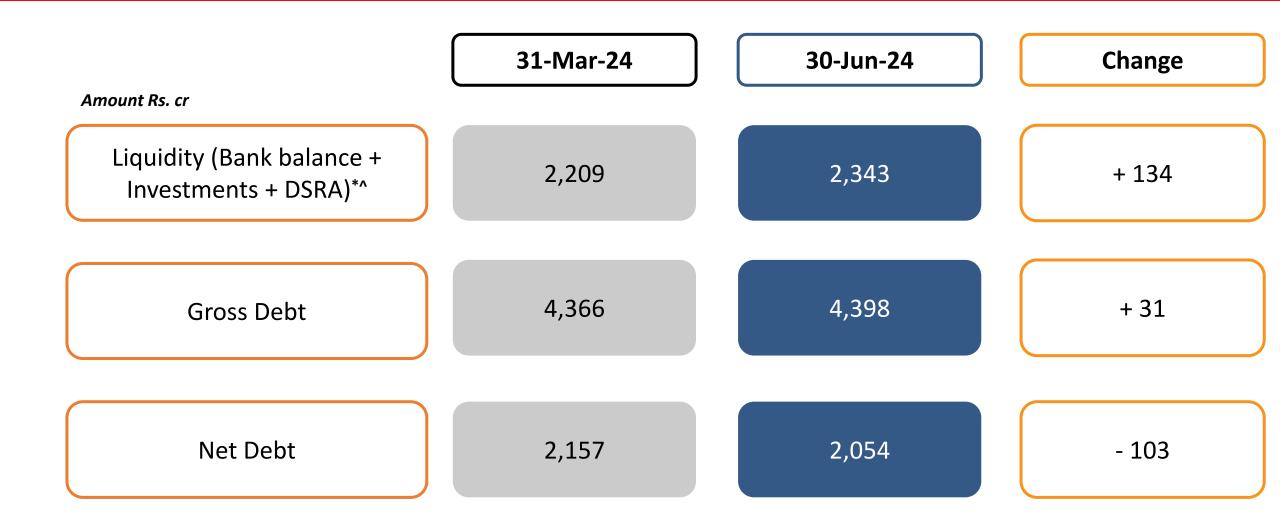


Particulars	Amount (Rs. cr)
Cash Flow from Operating Activities	
Operating cash flow before changes in Working Capital	526
Add: Changes in working capital	59
Less: Tax Paid	-70
Net Cash Generated from Operations (A)	514
Cash Flow from Investing Activities	
Capital Expenditure	-650
Net Proceeds from investing activities	114
Interest and Dividend Received	18
Net Cash generated from/(used in) Investing Activities (B)	-518
Cash Flow from Financing Activities	
Proceeds from minorities	270
Loans availed/(repaid)	96
Interest paid	-85
Others	2
Net Cash generated from/(used in) Financing Activities (C)	283
Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	279



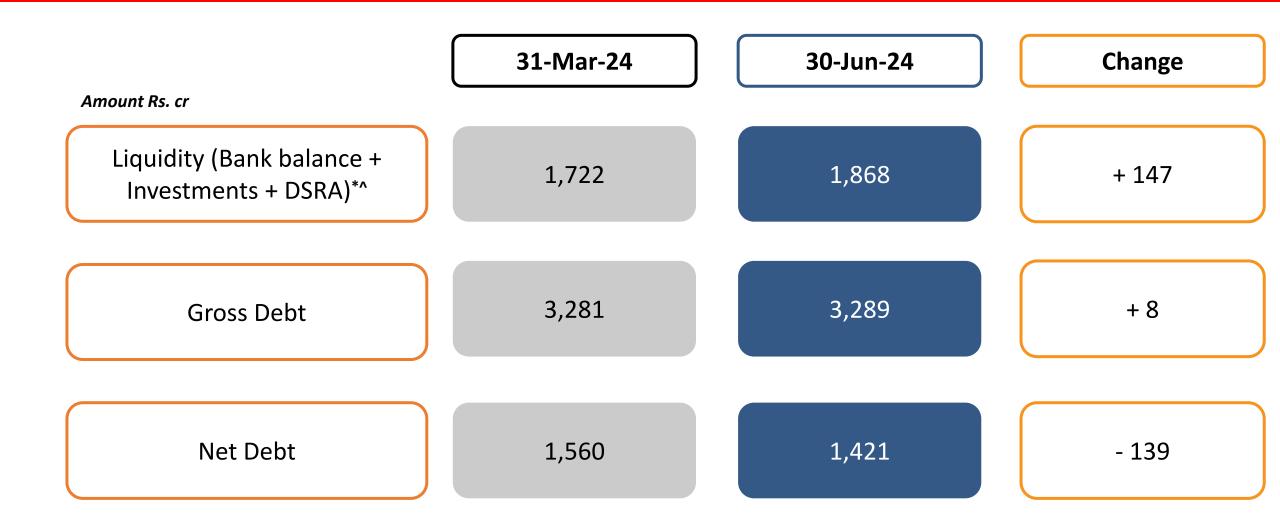






**\*Does not include amount available in overdraft accounts** ^ Includes Starboard which does not form part of PML Consolidated financials







Segments	as of 2023*	2027
Retail	~11 msft	>14 msft
<b>Commercial Offices</b>	~3.0 msft	>7 msft
Hotels	~588 keys	~988 keys
Residential	~3.5 msft	~4.5 msft
	~3.5 msft	

Portfolio visibility beyond 2027: Recent land parcels acquired in Thane and Bengaluru under planning and design stage.

GLA is an estimate based on current plans and market/company norms and is subject to change based on changes in development plans and tenant negotiations. \*Includes Phoenix Asia Towers, set to launch in 2024



### Business Update Business Performance Financial Results Annexure





## Phoenix Palladium Mumbai



(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	99	96	4%
CAM & Others	31	32	-3%
Total Income	130	128	2%
Asset EBITDA	103	101	2%
Asset EBIDTA Margin as % of Rental	104%	106%	-2 pps
PML Standalone EBITDA	77	82	-6%
Mall GLA (msft)	0.87	0.87	-
Mall Rental Rate (Rs. pspm)	423	420	1%
Mall Consumption (Rs. cr)	534	546	-2%
Mall Trading Density (Rs. pspm)	3,245	3,406	-5%
Mall Trading Occupancy (%)*	97%	93%	5 pps

\*Average Trading Occupancy for the period



## Phoenix MarketCity Bangalore



(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	50	49	3%
CAM & Others	24	22	11%
Total Income	74	70	5%
Asset EBITDA	56	52	8%
Asset EBIDTA Margin as % of Rental	112%	106%	5 pps
Mall Rental Rate (Rs. pspm)	172	168	2%
Mall Consumption (Rs. cr)	454	475	-4%
Mall Trading Density (Rs. pspm)	2,313	2,484	-7%
Mall Trading Occupancy (%)*	97%	97%	1 pps



## Phoenix MarketCity Pune

	(Rs. cr)	Q1 FY25	Q1 FY24	% growth
	Rental	53	51	4%
SELECTION SELECTION	CAM & Others	23	20	15%
	Total Income	77	72	7%
	Asset EBITDA	59	56	5%
m mothercore	Asset EBIDTA Margin as % of Rental	110%	109%	1 pps
	Mall Rental Rate (Rs. pspm)	156	156	0%
	Mall Consumption (Rs. cr)	408	399	2%
	Mall Trading Density (Rs. pspm)	1,775	1,834	-3%
	Mall Trading Occupancy (%)*	95%	92%	3 pps



(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	56	51	9%
CAM & Others	31	28	9%
Total Income	87	79	9%
Asset EBITDA	62	57	9%
Asset EBIDTA Margin as % of Rental	111%	111%	0 pps
Mall Rental Rate (Rs. pspm)	169	158	7%
Mall Consumption (Rs. cr)	373	363	3%
Mall Trading Density (Rs. pspm)	1,684	1,704	-1%
Mall Trading Occupancy (%)*	95%	91%	4 pps





(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	42	38	10%
CAM & Others	24	21	14%
Total Income	66	59	12%
Asset EBITDA	48	42	15%
Asset EBIDTA Margin as % of Rental	114%	110%	5 pps
Mall Rental Rate (Rs. pspm)	129	119	8%
Mall Consumption (Rs. cr)	301	269	12%
Mall Trading Density (Rs. pspm)	1,403	1,255	12%
Mall Trading Occupancy (%)*	92%	92%	0 pps





(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	34	31	12%
CAM & Others	17	16	10%
Total Income	52	47	11%
Asset EBITDA	37	33	12%
Asset EBIDTA Margin as % of Rental	107%	107%	0 pps
Mall Rental Rate (Rs. pspm)	130	119	9%
Mall Consumption (Rs. cr)	274	240	14%
Mall Trading Density (Rs. pspm)	1,547	1,392	11%
Mall Trading Occupancy (%)*	97%	95%	1 pps

\*Average trading occupancy for the period





(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	8.7	8.5	2%
CAM & Others	5.5	5.5	0%
Total Income	14.2	14.0	1%
Asset EBITDA	8.5	8.5	0%
Asset EBIDTA Margin as % of Rental	98%	100%	-2 pps
Mall Rental Rate (Rs. pspm)	96	87	11%
Mall Consumption (Rs. cr)	54	51	6%
Mall Trading Density (Rs. pspm)	828	737	12%
Mall Trading Occupancy (%)*	78%	87%	-9 pps





(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	6.2	5.5	12%
CAM & Others	5.0	4.6	10%
Total Income	11.2	10.1	11%
Asset EBITDA	6.2	5.7	9%
Asset EBIDTA Margin as % of Rental	99%	103%	-3 pps
Mall Rental Rate (Rs. pspm)	72	66	9%
Mall Consumption (Rs. cr)	57	51	12%
Mall Trading Density (Rs. pspm)	925	851	9%
Mall Trading Occupancy (%)*	84%	84%	1 pps



TADEL	

(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	23	23	2%
CAM & Others	15	14	8%
Total Income	39	37	4%
Asset EBITDA	23	23	-2%
Asset EBIDTA Margin as % of Rental	98%	101%	-3 pps
Mall Rental Rate (Rs. pspm)	82	84	-3%
Mall Consumption (Rs. cr)	125	105	19%
Mall Trading Density (Rs. pspm)	635	621	2%
Mall Trading Occupancy (%)*	90%	82%	9 pps



## Phoenix Palladium Ahmedabad



(Rs. cr)	Q1 FY25	Q1 FY24	% growth
Rental	28	19	49%
CAM & Others	16	10	63%
Total Income	44	29	53%
Asset EBITDA	28	15	85%
Asset EBIDTA Margin as % of Rental	98%	79%	19 pps
Mall Rental Rate (Rs. pspm)	149	145	2%
Mall Consumption (Rs. cr)	166	75	122%
Mall Trading Density (Rs. pspm)	1,376	945	46%
Mall Trading Occupancy (%)*	87%	56%	31 pps



#### Phoenix Mall of the Millennium





## Phoenix Mall of Asia



(Rs. cr)	Q1 FY25
Rental	48
CAM & Others	23
Total Income	70
Asset EBITDA	51
Asset EBIDTA Margin as % of Rental	107%
Mall Rental Rate (Rs. pspm)	182

(Rs. pspm)	
Mall Consumption (Rs. cr)	236
Mall Trading Density (Rs. pspm)	1,365
Mall Trading Occupancy (%)*	70%



# Gross Debt across Subsidiaries as on 30<sup>th</sup> June 2024

Status	Asset Type	SPV	Asset Name	PML Ownership (%)	Q4 FY24 (Rs. Cr)	Q1 FY25 (Rs. Cr)
		The Phoenix Mills Ltd. (Standalone)	Phoenix Palladium, Mumbai	100.0%	724	709
		Classic Mall Development	Phoenix MarketCity, Chennai	100.0%	403	420
		Vamona Developers	Phoenix MarketCity, Pune	67.1%	303	298
		Island Star Mall Developers	Phoenix MarketCity, Bangalore	51.0%	393	386
		Starboard Hotels Pvt Ltd	Phoenix Palladium, Chennai	50.0%	114	117
			Phoenix MarketCity, Mumbai	67.1%	439	421
		Offbeat Developers	Art Guild House (Commercial), Mumbai			
	Retail &		Centrium (Commercial), Mumbai			
	Mixed-Use	Blackwood Developers	Phoenix United, Bareilly	100.0%	57	54
		UPAL Developers	Phoenix United, Lucknow	100.0%	38	35
		Destiny Retail Mall Developers	Phoenix Palassio, Lucknow	100.0%	458	461
Operational		Insight Mall Developer	Phoenix Citadel, Indore	51.1%	103	101
		SGH Realty LLP	Palladium, Ahmedabad	50.0%	504	503
		Alyssum	Phoenix Mall of the Millennium and Phoenix Millennium Towers, Pune	51.0%	172	229
		Sparkle One Mall Developers	Phoenix Mall of Asia and Phoenix Asia Towers, Bengaluru	51.0%	193	200
	Hotel & Residential	Palladium Constructions	One Bangalore West & Kessaku (Residential), Bengaluru	100.0%	30	30
			Courtyard by Marriott, Agra (Hotel)			
		Pallazzio Hotels & Leisure	The St. Regis, Mumbai	73.0%	294	277
	Office	Graceworks Realty & Leisure	Phoenix Paragon Plaza, Mumbai	67.1%	94	93
	•	Alliance Spaces	Fountainhead, Pune	100.0%	48	46
o-Total (A)					4,366	4,382
nder-development	Retail	Mindstone Mall Developers	Phoenix Grand Victoria	51.0%	-	15
b-Total (B)					-	15
tity-wise Gross Debt	across Assets	(A + B)			4,366	4,398



# The Phoenix Mills Limited: Follow us for updates

Asset	Instagram handle	Link
Retail		
Phoenix Palladium Mumbai	phoenixpalladium	https://www.instagram.com/phoenixpalladium/
PMC Kurla	marketcitykurla	https://www.instagram.com/marketcitykurla/
Phoenix Palassio Lucknow	phoenixpalassio	https://www.instagram.com/phoenixpalassio/
PMC Pune	phoenixmctypune	https://www.instagram.com/phoenixmctypune/
PMC Bangalore	pmcbangalore	https://www.instagram.com/pmcbangalore/
PMC Chennai	phoenixmarketcitychennai	https://www.instagram.com/phoenixmarketcitychennai/
Phoenix United Lucknow	phoenixlucknow	https://www.instagram.com/phoenixlucknow/
Phoenix United Bareilly	phoenixbareilly	https://www.instagram.com/phoenixbareilly/
Phoenix Citadel Indore	phoenixcitadelofficial	https://www.instagram.com/phoenixcitadelofficial/
Palladium Ahmedabad	palladiumahmedabad	https://www.instagram.com/palladiumahmedabad/
Phoenix Mall of the Millenium Pune	phoenix_millennium	https://www.instagram.com/phoenix_millennium/
Phoenix Mall of Asia Bengaluru	Phoenixmoa	https://www.instagram.com/phoenixmoa/
Hospitality		
The St. Regis, Mumbai	stregismumbai	https://www.instagram.com/stregismumbai/
Courtyard By Marriott Agra	courtyardbymarriottagra	https://www.instagram.com/courtyardbymarriottagra/
Residential		
Kessaku Bangalore	phoenixkessaku	https://www.instagram.com/phoenixkessaku/
One Bangalore West Bangalore	onebangalorewest	https://www.instagram.com/onebangalorewest/

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