







Earnings Call
Quarter ended March 2024

# What do we do?

### **PB Fintech**

The umbrella entity comprising of India's leading marketplaces that offer end-to-end insurance & credit solutions to consumers. Our platforms simplify complex choices, present personalized solutions & enable smart financial decisions. We leverage technology & data to drive product & process innovation for our partners as well as for our own operations. Our business model benefits from network effects resulting from consumer-pull, deep understanding of risk & best-in-class service.

## Policybazaar

Insurance marketplace focused on the Indian middle-class families buying protection against the 3Ds (Death, Disease and Disability)

We provide end to end insurance solutions to the retail consumers (choice of products, the most convenient way of buying and policy management & claim support). We believe that the quality of business, which includes honest customer declarations, sharp risk assessment and complete product disclosure, is critical for the long term growth of the industry, and we are a positive force in that endeavor.

#### Paisabazaar

Credit marketplace focused on credit availability and convenience for all

We provide credit options across consumer segments and help them make the right decisions using proprietary algorithms.

Paisabazaar is also the largest destination for consumers to access their credit scores and manage the same.

## **PB Partners**

Enablement platform for more than 100k partners to help them manage insurance sales using technology





# **Key Highlights**

Total Insurance Premium is at an ARR of ₹20,500 Cr Lending Disbursal is at an ARR of ₹14,000+ Cr

Q4: Core Insurance New Premium grew 47% YoY, Health & Life Insurance New Premium grew 53% YoY<sup>^</sup>

Consolidated Revenue grew 34% YoY to ₹3,438 Cr Core online Revenue grew 39% YoY to ₹2,375 Cr

Consolidated Adjusted EBITDA\* improved from a loss of ₹119 Cr YoY to a profit of ₹144 Cr Core Adjusted EBITDA\* margin improved from 6% to 14% YoY

PAT improved from a loss of ₹488 Cr to a profit of ₹64 Cr YoY Cash position improved by ₹259 Cr YoY to ₹5,263 Cr

<sup>\*</sup> Adjusted EBITDA is non-GAAP measure excluding ESOP charges







# **Overall business FY24**

# 37% premium growth, 34% revenue growth with adj EBITDA of ₹144 Cr

		FY23			FY24				
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives
Premium	11,589	8,486	3,103	15,875	11,356	4,519	37%	34%	46%
Revenue	2,558	1,710	848	3,438	2,375	1,062	34%	39%	25%
Contribution (non-GAAP)#	623	741	(118)	1,028	1,061	(34)	65%	43%	71%
Contribution %	24%	43%	(14%)	30%	45%	(3%)			
Adjusted EBITDA (non-GAAP)	(119)	107	(226)	144	324	(180)	221%	203%	20%
Adj EBITDA %	(5%)	6%	(27%)	4%	14%	(17%)			

<sup># -</sup> Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing) Online brand acquisition spend is included as a part of fixed costs







# Overall business Q4: 43% premium growth led by health & life insurance

## Core online business EBITDA margin 17%, New initiatives contribution breakeven

		Q4 FY23			Q4 FY24			YoY	
₹ Crores	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives	Total	Core Online Business	New Initiatives
Premium	3,586	2,520	1,067	5,127	3,528	1,599	43%	40%	50%
Revenue	869	504	365	1,090	669	421	25%	33%	15%
Contribution (non-GAAP)#	216	220	(4)	302	302	(O)	40%	37%	107%
Contribution %	25%	44%	(1%)	28%	45%	0%			
Adjusted EBITDA (non-GAAP)	28	64	(36)	69	112	(43)	146%	75%	(19%)
Adj EBITDA %	3%	13%	(10%)	6%	17%	(10%)			

<sup># –</sup> Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
Online brand acquisition spend is included as a part of fixed costs







# Overall business: Rolling 12 months

## 2.4x revenue growth, margins consistently improving

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
Revenue	1,425	1,692	1,986	2,229	2,558	2,718	2,956	3,217	3,438
Contribution (non-GAAP)#	323	359	419	497	623	737	844	942	1,028
Contribution %	23%	21%	21%	22%	24%	27%	29%	29%	30%
Adjusted EBITDA (non-GAAP)	(282)	(306)	(290)	(227)	(119)	(30)	36	103	144
Adj EBITDA %	(20%)	(18%)	(15%)	(10%)	(5%)	(1%)	1%	3%	4%
PAT	(833)	(926)	(909)	(698)	(488)	(295)	(130)	(5)	64
PAT%	(58%)	(55%)	(46%)	(31%)	(19%)	(11%)	(4%)	0%	2%

<sup># -</sup> Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
Online brand acquisition spend is included as a part of fixed costs

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# Core Online Business: Rolling 12 months

Revenue doubled, margin moved from -9% to +14%

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
Revenue	1,200	1,337	1,484	1,591	1,710	1,855	2,043	2,211	2,375
Contribution (non-GAAP)#	459	542	629	690	741	818	905	980	1,061
Contribution %	38%	41%	42%	43%	43%	44%	44%	44%	45%
Adjusted EBITDA (non-GAAP)	(111)	(75)	(14)	53	107	171	227	277	324
Adj EBITDA %	(9%)	(6%)	(1%)	3%	6%	9%	11%	13%	14%



# **Core Online Business: FY24**

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# Strong growth with high operating leverage

₹ Crores	FY23	FY24	Δ
Revenue	1,710	2,375	665 (39% YoY)
Contribution (non-GAAP)#	741	1,061	321 (43% YoY)
Adjusted EBITDA (non-GAAP)	107	324	217 (203% YoY)

<sup># -</sup> Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)
Online brand acquisition spend is included as a part of fixed costs







# New initiatives: Rolling 12 months

## Revenue 4.7x, margin improved significantly while maintaining leadership

12 months ending (₹ Crores)	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24
Revenue	225	355	503	638	848	863	914	1,007	1,062
Contribution (non-GAAP)#	(136)	(183)	(211)	(193)	(118)	(81)	(61)	(38)	(34)
Contribution %	(60%)	(52%)	(42%)	(30%)	(14%)	(9%)	(7%)	(4%)	(3%)
Adjusted EBITDA (non-GAAP)	(171)	(232)	(277)	(280)	(226)	(201)	(191)	(174)	(180)
Adj EBITDA %	(76%)	(65%)	(55%)	(44%)	(27%)	(23%)	(21%)	(17%)	(17%)

# - Contribution: Revenue minus Direct Costs (Employee direct cost + Acquisition Marketing)

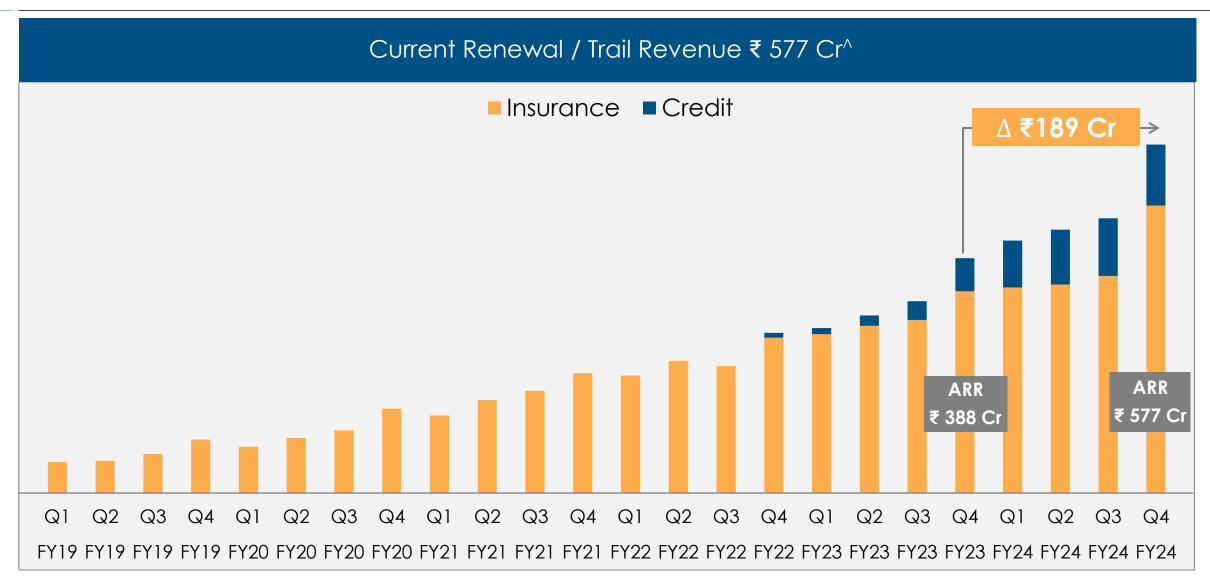
Online brand acquisition spend is included as a part of fixed costs



# Renewal / Trail revenue

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At an annualized run rate of ₹577 Cr





## **Insurance Continues to Scale**



## Improving Efficiency & Customer Experience

- "Har Family Hogi Insured!" We aim to protect every family in India against the financial impact of Death, disease & disability by having Health and Life insurance. We continue expanding our regional reach using TV campaigns in regional languages like Tamil, Telugu and Marathi and offering sales support in 180+ cities in 12 languages
- Scale is key for a marketplace: we sourced ₹ 5,127 Cr insurance premium (ARR ₹ 20k Cr) in Q4 FY24 marking a 43% growth YoY. Health & Life Insurance New Premium grew 53% YoY
- ➤ ₹ c.476# Cr ARR renewal revenue<sup>^</sup> which typically has 85% Margins
- Our consistent efforts to improve customer service and claims support are paying off with multiple heartening customer messages and continues to be reflected by a CSAT\* of 89% for Q4 FY24
- > Quality of business in terms of Claims ratios and Retention rates makes our business profitable for our partners
- > High disclosure rates & fraud detection are helping improve claims settlement ratios for our partners. We continue to offer onground claims support with a TAT of 30 mins in 117 cities
- Continued focus on product & process innovation
- Increasing efficiency of operations
  - 80%+ of Motor (four and two wheeler insurance) and travel insurance transactions continue to be unassisted
  - > Physical leg of the business continuing to deliver meaningful impact on Health and Life Insurance businesses
    - Steady growth in premium per enquiry
    - Increasing percentage of business via this hybrid mode



# **Credit Continues to Scale**

## Improving Efficiency & Customer Experience

- Paisabazaar continues to cater to India's diverse consumer segments for their varied credit needs offering wide choice, ease of access and transparency to consumers
- In FY24, we did a loan disbursal of ₹ 14.8k Cr and card issuance of 5.8 Lacs
- About 4.34 Cr consumers from over 820 cities & towns across India have accessed their free credit score on our platform till date, representing over 15% \*\* of India's active credit score consumers
- > 75%+ disbursals from the Paisabazaar platform are to existing customers \$\*, demonstrating strong customer trust, leading to repeat behavior
- ➤ This was our first full year of adjusted EBITDA positive with ~10% adj. EBITDA margin
- ➤ Out trail revenue is now at >15% of total revenue primarily driven by our co-created strategy and is helping strengthen the robustness of the business.
- Digitization continues to move forward with 75%+ of Cards issued in Q4 FY24 through end-to-end (E2E) digital processes\*

<sup>\*</sup> Management estimates

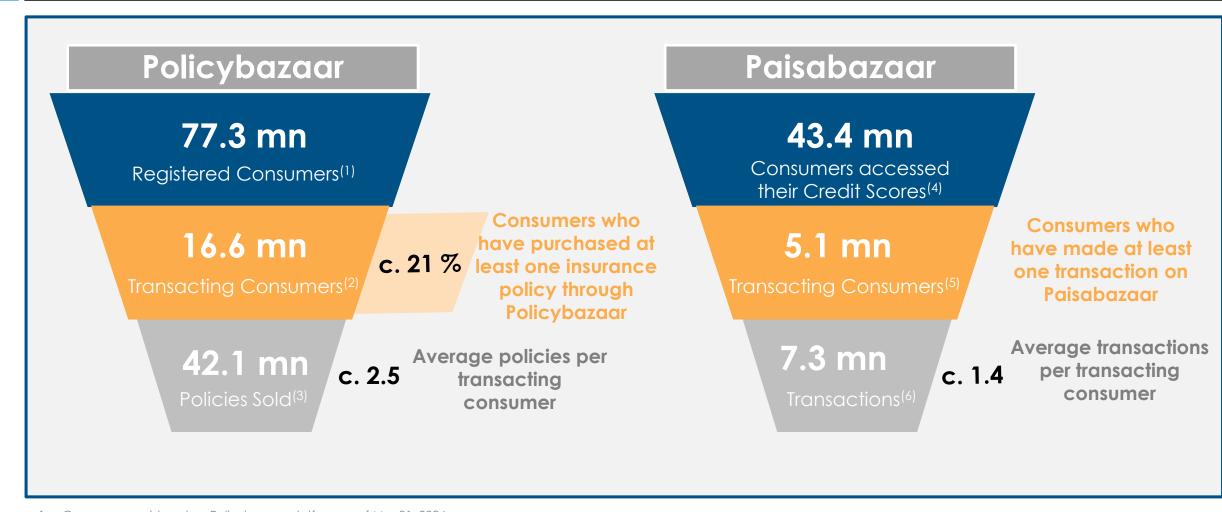
<sup>#</sup> Consumers having at least 1 active trade line; 12-month average

<sup>\$</sup> Customers who ever accessed credit score from Paisabazaar





# Two leading consumer destinations



- 1. Consumers registered on Policybazaar platform as of Mar 31, 2024
- 2. Cumulative number of unique Consumers who bought at least one product on Policybazaar since its inception till Mar 31, 2024
- 3. Cumulative number of new life and non-life insurance policies sold and non-life insurance renewals on Policybazaar since its inception till Mar 31, 2024
- 4. Consumers who accessed their credit scores through Paisabazaar till Mar 31, 2024
- 5. Cumulative number of unique Consumers who made at least one transaction on Paisabazaar since its inception till Mar 31, 2024
- . Cumulative number of transactions made on Paisabazaar since its inception till Mar 31, 2024



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# INDIA'S LARGEST MARKETPLACE FOR INSURANCE



**93**%

Market share
(online aggregators)^



**42.1mn**Insurance Policies sold (till date)



39%
Protection (Health & Term)
new premium growth



₹ 5,127 Cr Insurance premium (Q4 FY24)

₹ 20k Cr Insurance premium (ARR Q4 FY24)

# 16.6mn Transacting Consumers till date

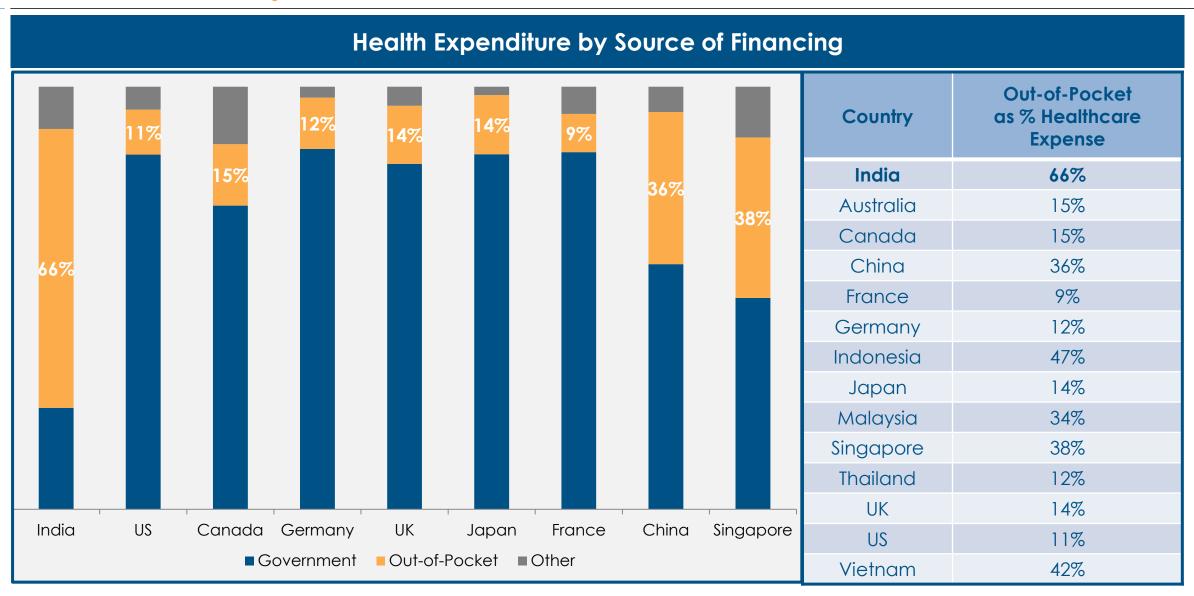
**53**Insurance
Partners





# India continues to have one of the widest protection gaps

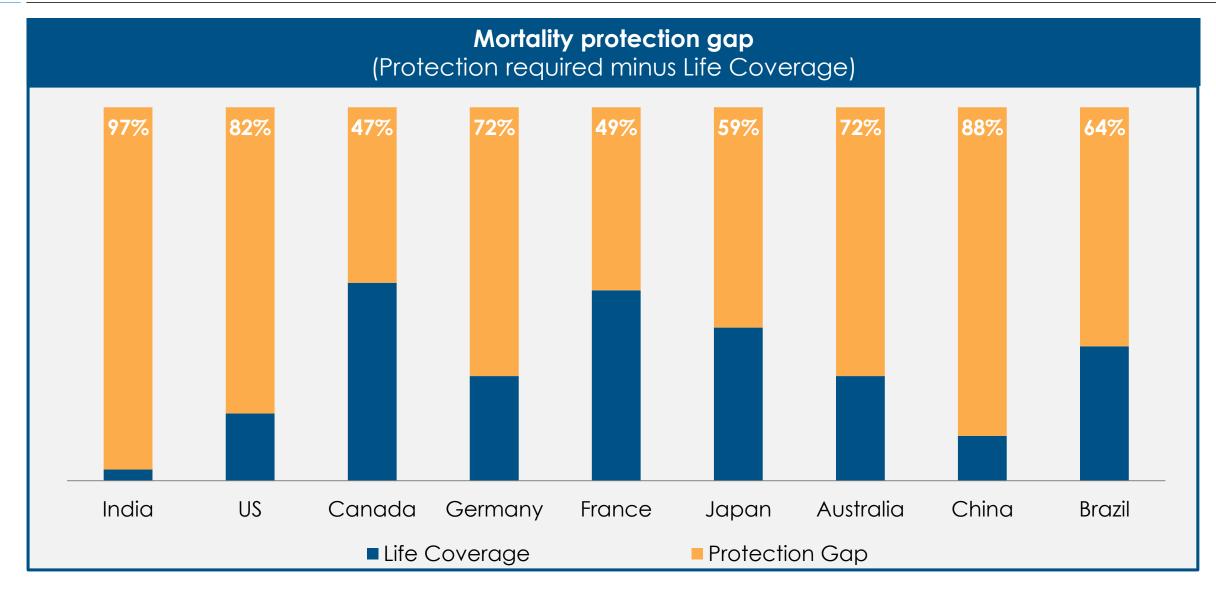
# 65% of Health expenditure is Out-of-Pocket: Health insurance is needed





# India continues to have one of the widest protection gaps

# Only 3% Life Coverage: Term Insurance is needed



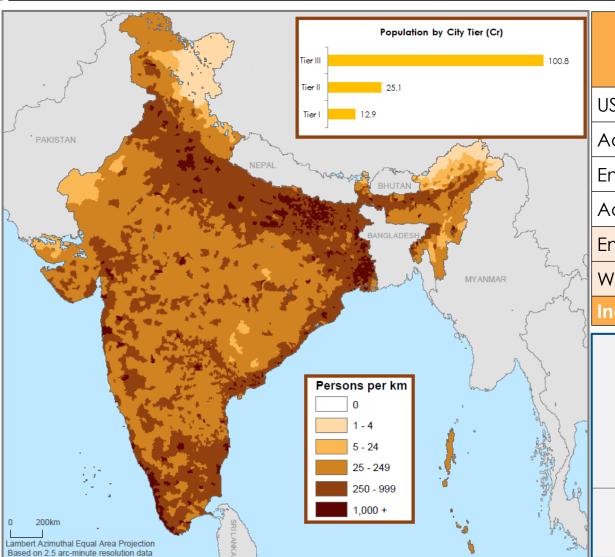


# India is vast and growing

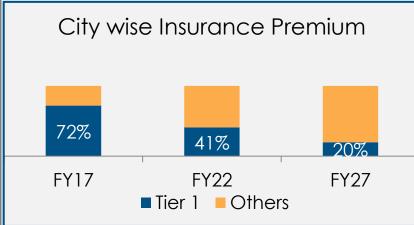
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# The future is in Tier 2 & 3 cities



	Pen	etration (	%)	Density (USD)			
Geography	Life	Non-Life	Total	Life	Non-Life	Total	
USA & Canada	2.7	8.6	11.3	1,999	6,416	8,415	
Advanced EMEA	4.3	3.0	7.4	1,957	1,351	3,308	
Emerging EMEA	0.6	1.0	1.5	30	49	80	
Advanced Asia Pacific	5.4	3.1	8.6	1,964	1,133	3,096	
Emerging Asia	2.1	1.6	3.6	131	98	229	
World	2.8	4.0	6.8	354	499	853	
India	3.0	1.0	4.0	70	22	92	



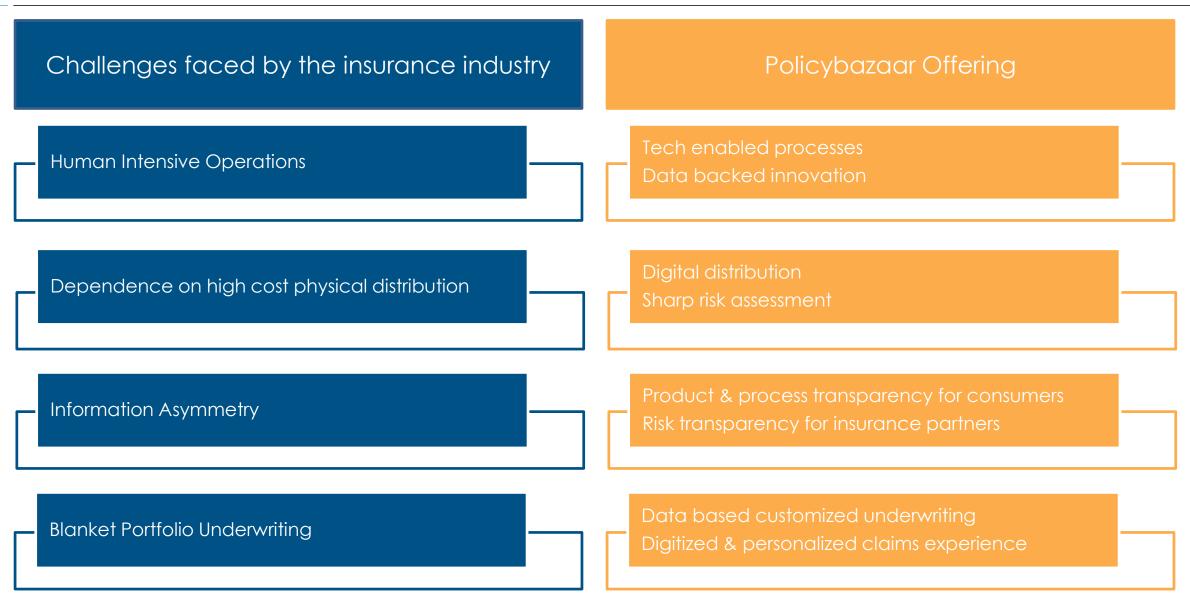
Tier 1 cities
contribute 10%
population of the
country
but 41% of
Insurance
premium



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# Simplifying Insurance



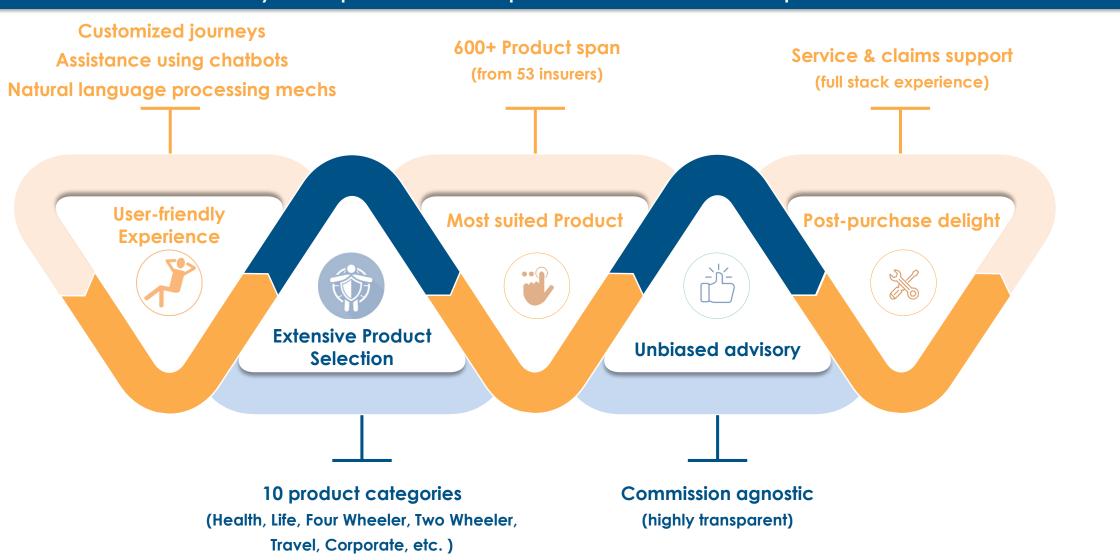


# **PB Advantage for consumers**



## Uniquely positioned for capturing mindshare

#### Policybazaar provides a holistic product suite with seamless experience





# PB Advantage for insurance partners





## Leverage data and technology to create best in class products and experiences



High quality customer disclosures

- Data disclosure directly from the customer bypassing agent channel which is prone to fraud
- Tech based document verification



Extensive historical data

- 15 years digital vintage: Rich data on customers & claims variables
- 16.6mn transacting customers since inception



Enhanced scoring using digital data

- Intricate data collected by PB which is unavailable in an offline environment
- Risk pricing simulation: Use of digital variables exclusive to PB in addition to traditional variables;
   niche/customized product conceptualization
- Risk scores calculated for fraud and shared with insurers at the time of case login



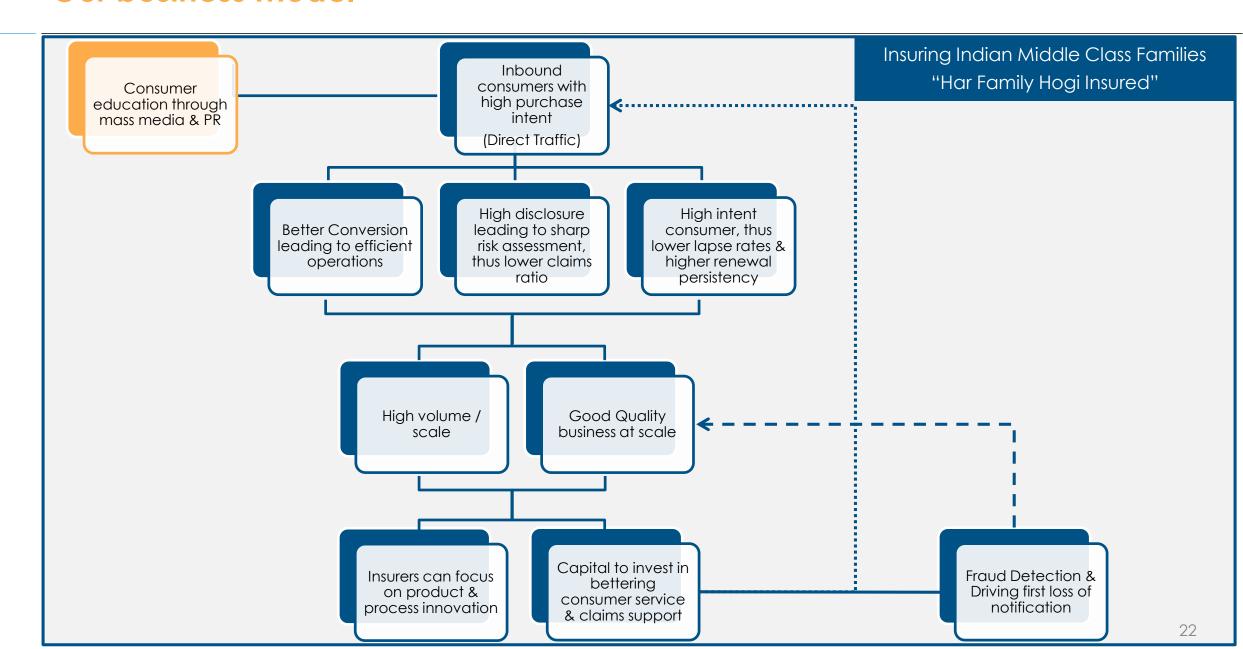
Rich insights from voice analytics

- 100% of calls converted to text & analysed for behavioural insights, thus sharp risk assessment for insurers
- Reducing false positives through customer conversation tone analytics





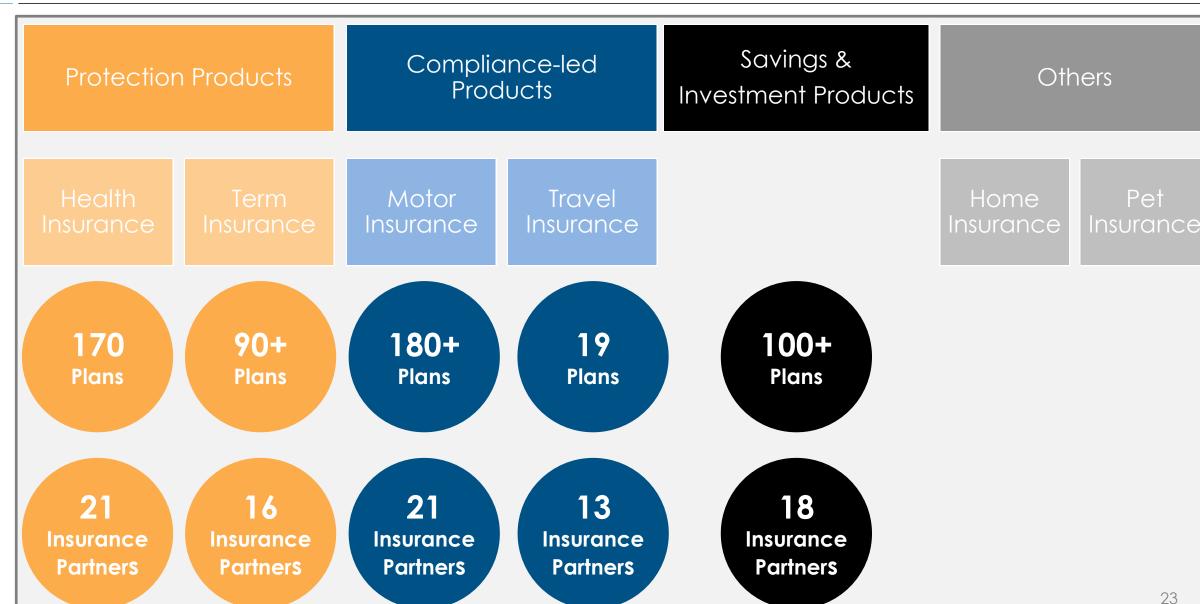
# Our business model







# Our offerings from 53 partners

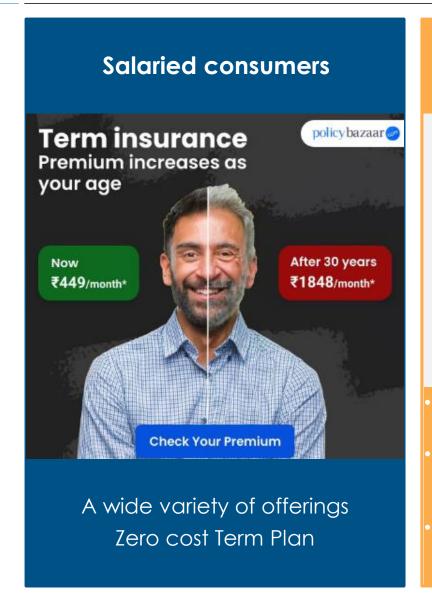


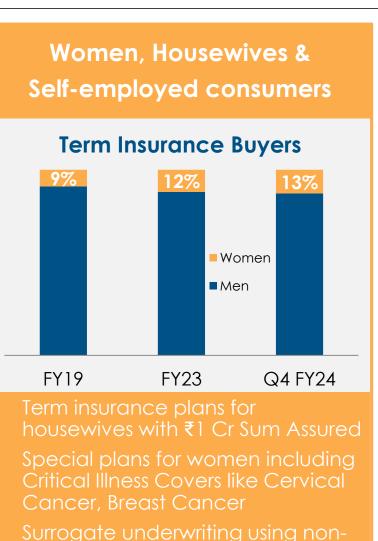


# Term insurance

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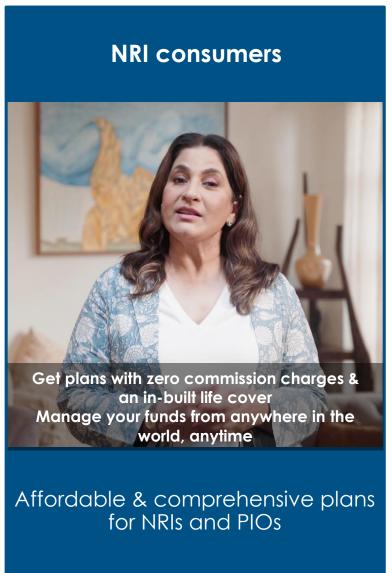
## New-age products for all consumers





conventional variables for self-

employed

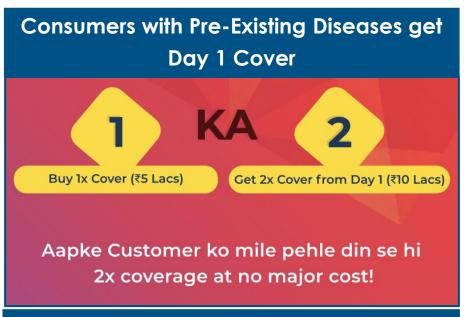




## **Health Insurance**

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## Catering to all insurance needs: Special products



## Global Health Coverage





#### **Special Maternity Plans**



#### Riders

**Room Rent Waiver** 

**Hospital Cash Benefit** 

**Critical Illness Cover** 

Personal Accident Cover

**OPD Care** 

**NCB** protection

Inflation protection

Domiciliary hospitalization



# **Health Insurance**

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# **Unbundled offers & personalized options**

Unbundled offers: Choo	ose the features you want !
	policy bazaar on HAR FAMILY HOGI INSURED
Policy benefits	
These benefits are part of your insurance cover. Yo	ou can check plans as per your desired benefits
Pre-hospitalization covered	Post-hospitalization covered
Day care treatments	No claim bonus
Restoration benefits	Free health checkup
Doctor consultation and pharmacy	Maternity cover
	Apply filters

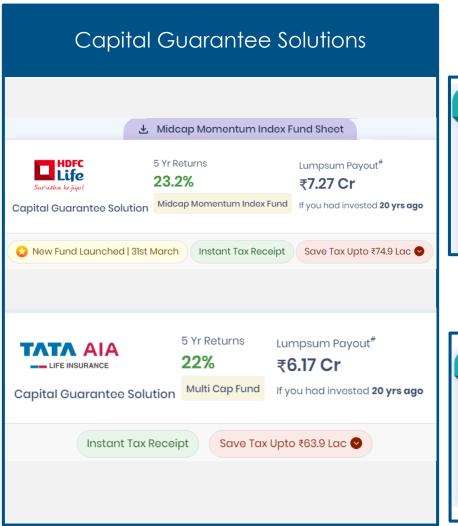
It is a time span before a select list of ailments get covered in your policy
No preference
Covered after 1 year  If you have an existing illness
Overed after 2 years
Covered after 3 years
Policy period
Selecting a multi-year plan saves your money and the trouble of remembering yearly renewal
O 1 year
2 years Save up to 10% on premium
Recommended



# Savings plans



## An assortment of offerings to suit all consumer needs





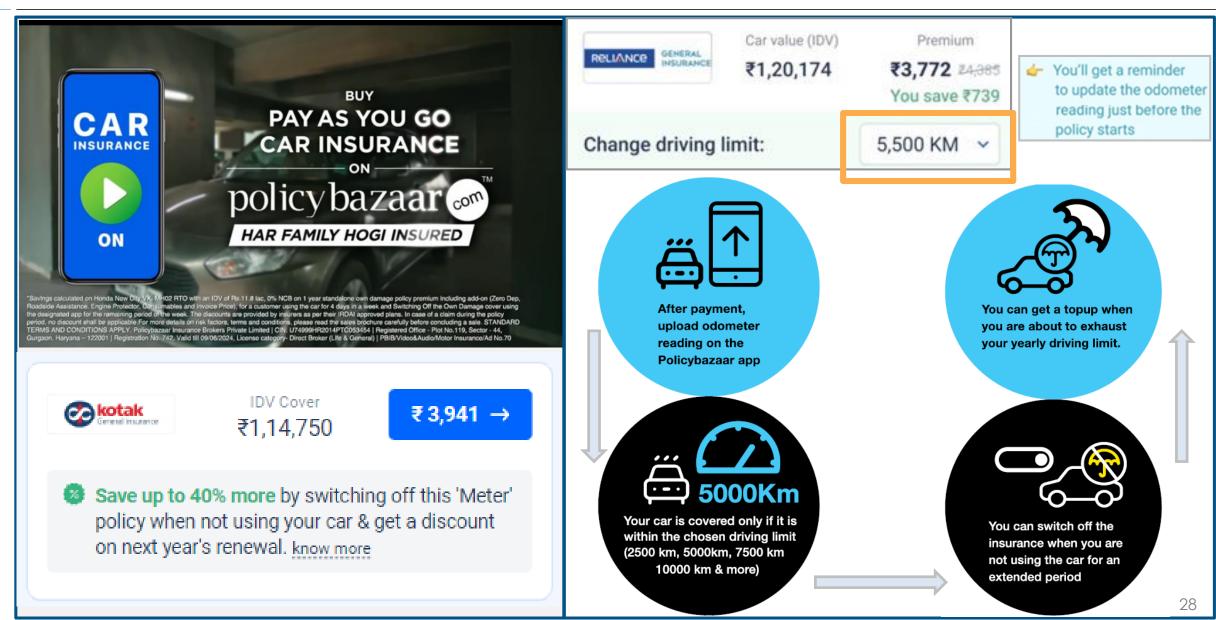


## **Motor Insurance**

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## paisabazaar

## Usage based plans: Pay-As-You-Drive



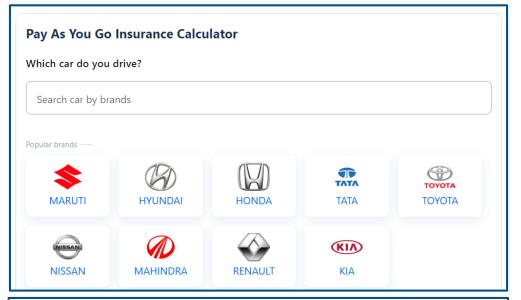


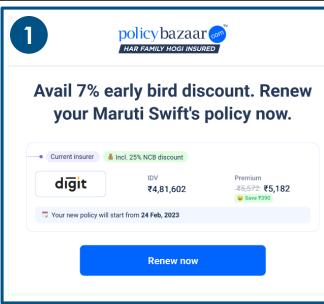
# **Motor Insurance**

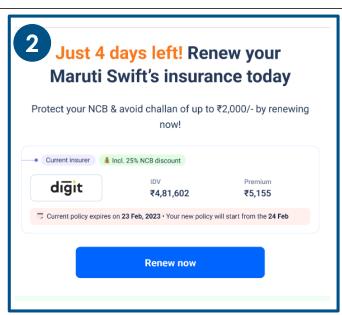
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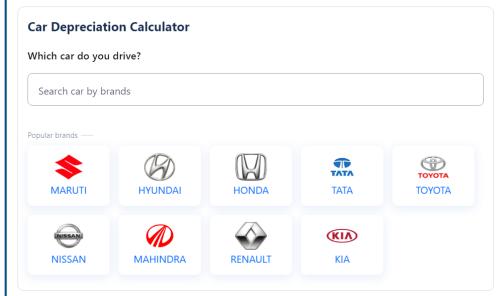


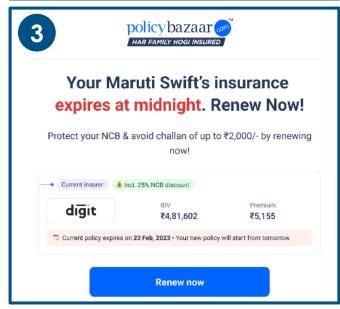
#### **Consumer Connect: Tools & Reminders**

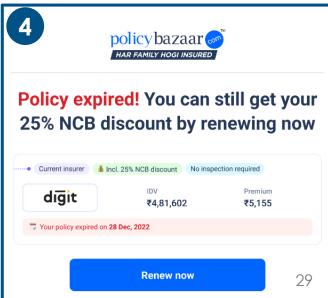














# Segmental Market Reach Approach

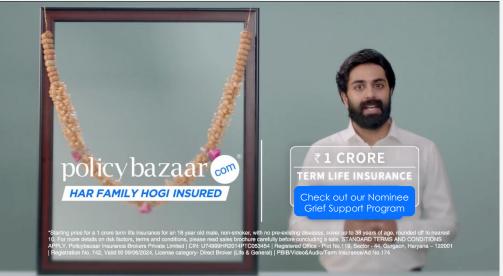




# Awareness brand campaigns in local / regional languages









Tamil

Telugu

Marathi

Hindi

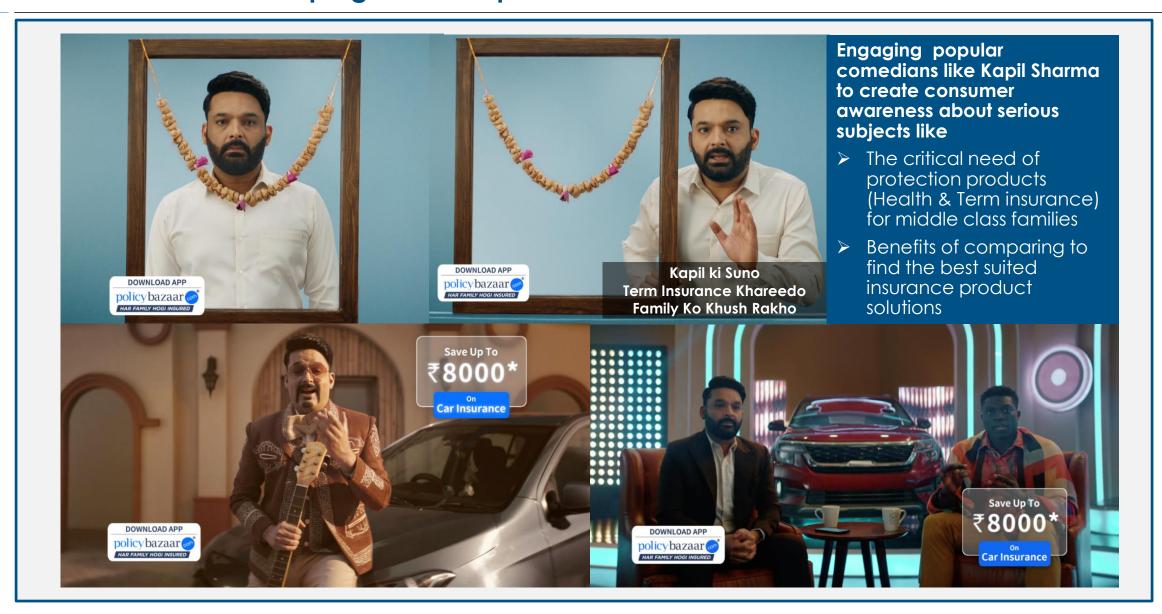
Malyalam



# Continuing to use humor as a tool

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## Awareness brand campaigns with Kapil Sharma









## The best of both worlds: Online B2C + Offline Push

#### Direct to Consumer Retail Business

#### Online B2C



Consumer Led business

#### Consumers

- Tele-assistance during purchase
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

#### Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

#### Online B2C + Offline Push



Consumer Led business

#### Consumers

- •Tele-assistance + Human touch
- Choices of products & pricing
- Tech & customer-center based service / claims assistance

#### Insurers

- Distribution Commission only
- Sharp risk assessment + real-time control on claims / frauds / mis-selling

## Intermediary Led Business

#### B2B2C



Agent Led / Initiated business

#### Consumers

- Human touch
- Low choices of products & pricing
- Limited service / claims assistance

#### Insurers

- Cost of maintaining the agency channel / B2B2C partners commission
- Cannot control high claims / frauds 1/2
   mis-selling



## New channels of access



## Offline Push through stores & in-person appointments



#### Website / Mobile site

- Choice of products, pricing, combos
- Unassisted purchase
- Service book health tests, upload documents, etc.



#### Video Call / Video Uploads

- Higher trust factor
- Video medicals / KYC
- Fraud detection liveliness scores
- Motor claims



#### **Telephone**

- Assistance during purchase
- Service coordination medicals + documentation



#### **Retail Store**

- Walk in purchase
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos



#### Chat

- Assistance during purchase through chatbots
- One-click renewals
- Real-time updates on service & claims requests



#### In person

- Convenience of location
- Human touch
- Service & Claims assistance
- Multiple product purchase & combos

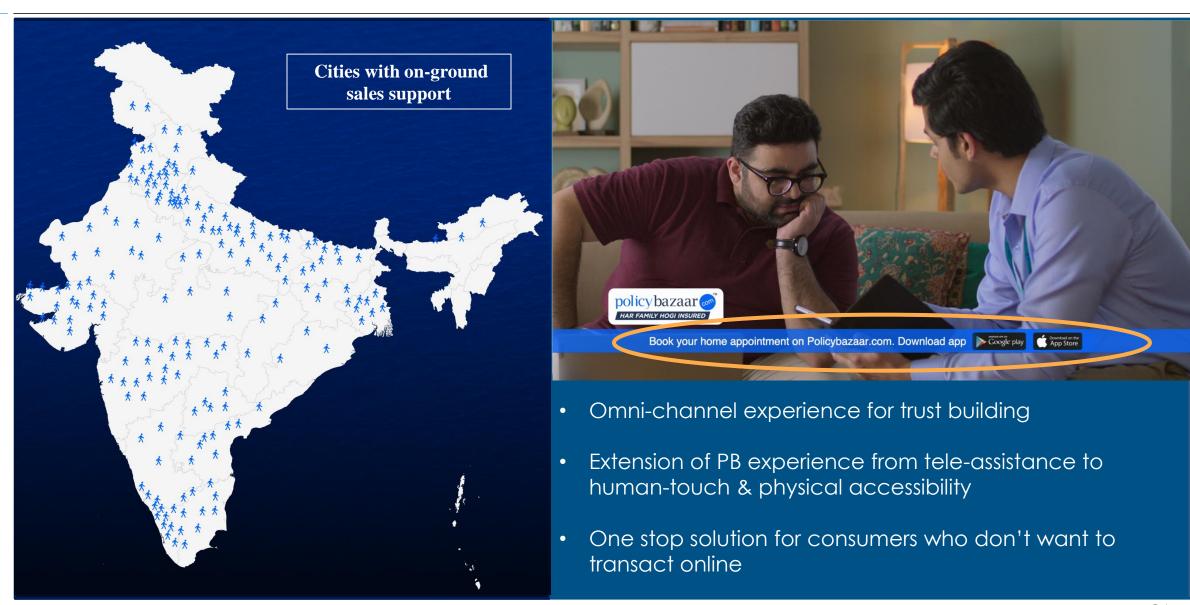


# Phygital approach





## On-ground sales support in 180+ cities, helping convert better

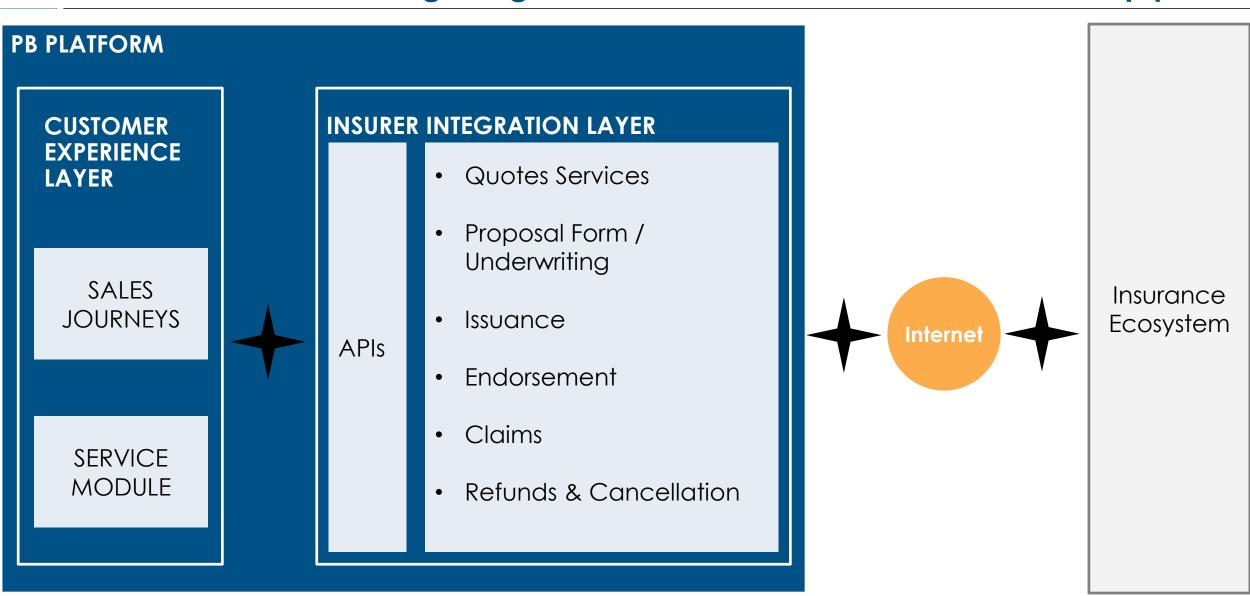




# Technology for Consumers & Insurance Partners



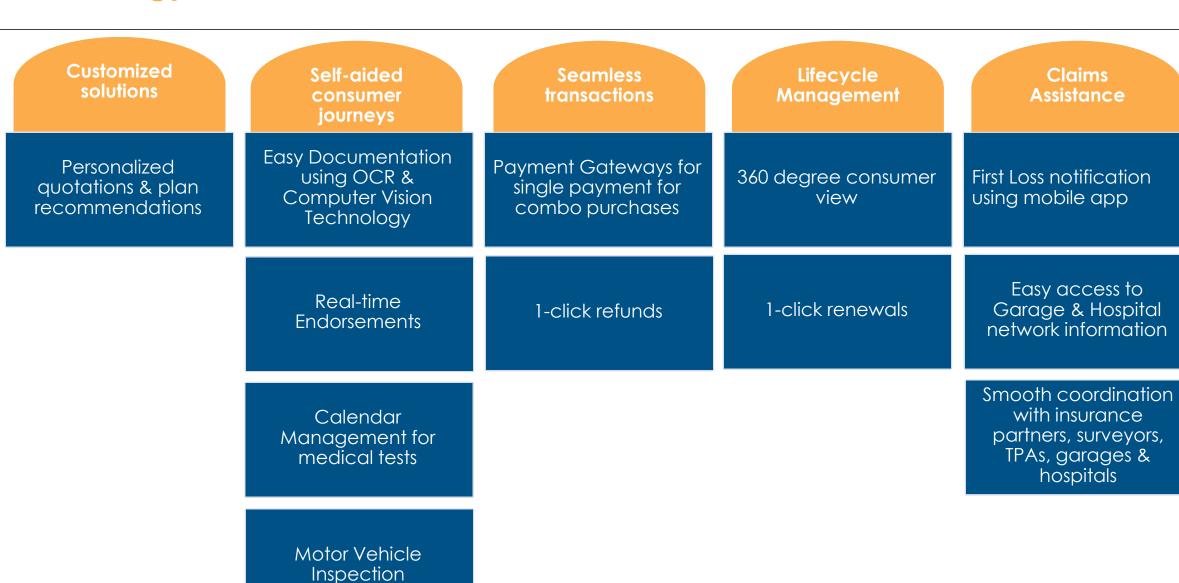
# Seamless services using integrations for dedicated & real-time data pipes







# **Technology solutions for Consumers**



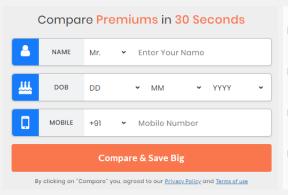


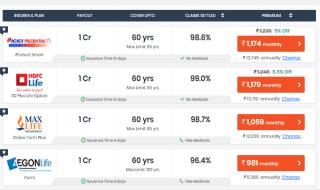




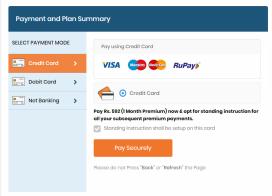
## **Technology solutions for Consumers**

#### User friendly interface assisting customers throughout the lifecycle







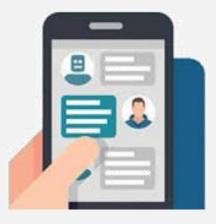


Fill-in customer details

Compare products across insurers Self video inspection (Motor)

Self video inspection (Motor) or Telemedical (Life / Health) or upload docs

Easy payment process



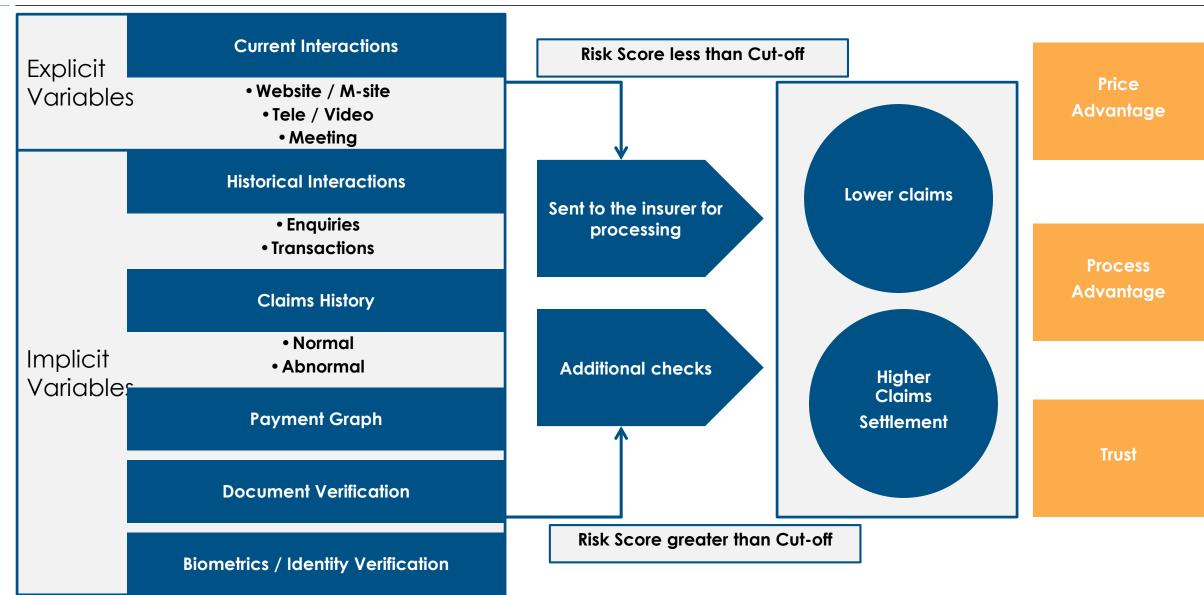
#### Unique customer journey through Chatbots

- ✓ Handles customer queries resulting in faster fulfilment
- ✓ Response within a minute
- ✓ Increased Unassisted Share of Business



## Technology solutions for Insurance Partners: Risk Assessment

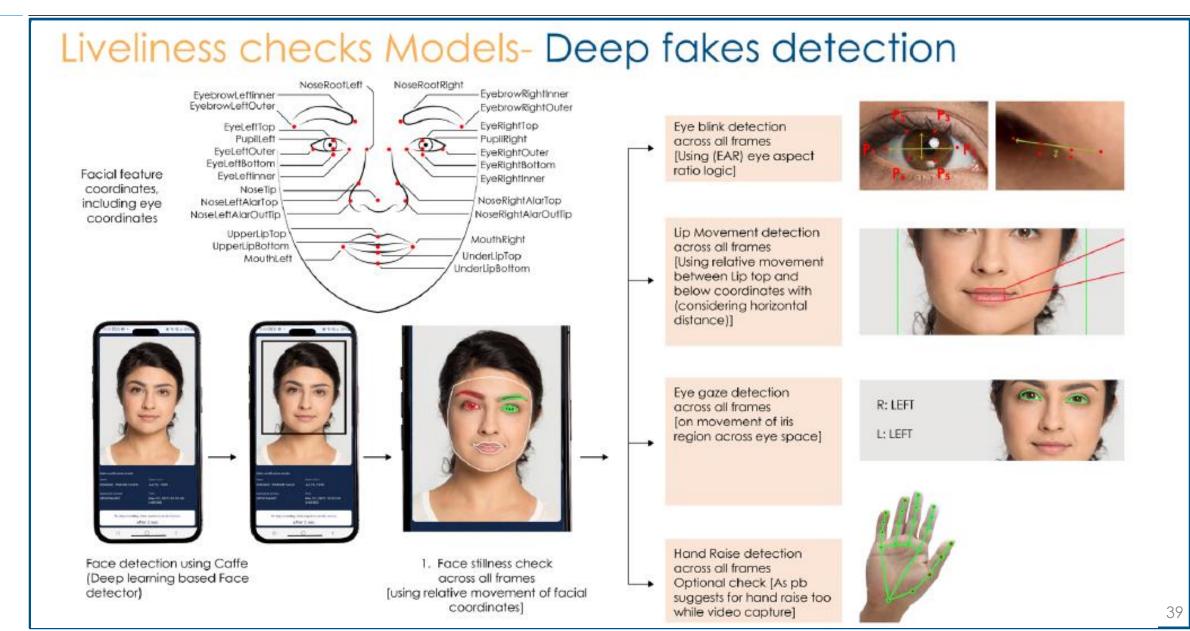
#### Al based risk framework used to detect fraud





#### Technology solutions for Insurance Partners: Risk Assessment

#### AI based risk framework used to detect fraud

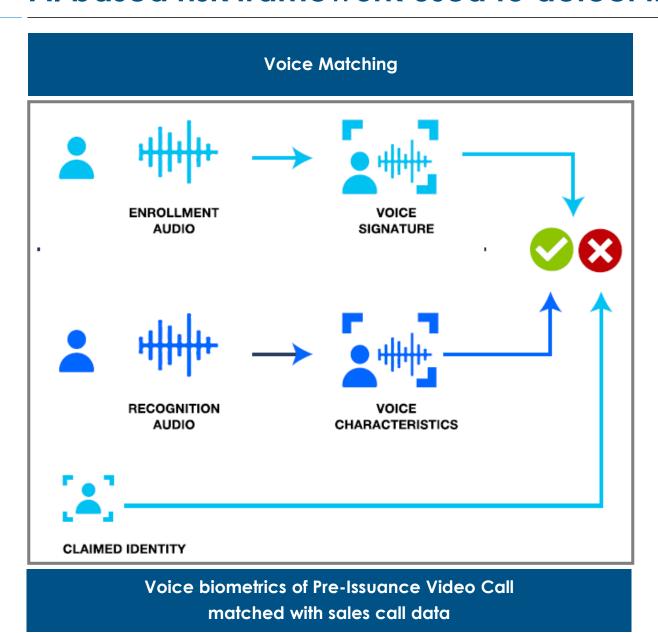


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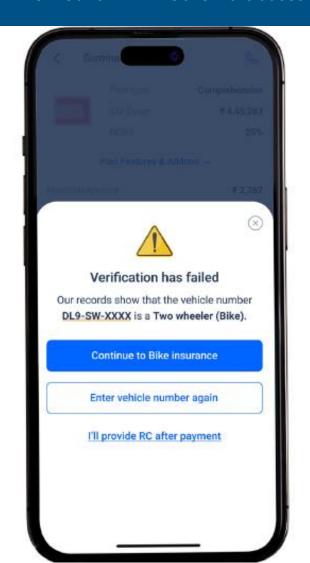


## Technology solutions for Insurance Partners: Risk Assessment

#### Al based risk framework used to detect fraud



Verification with Public Databases

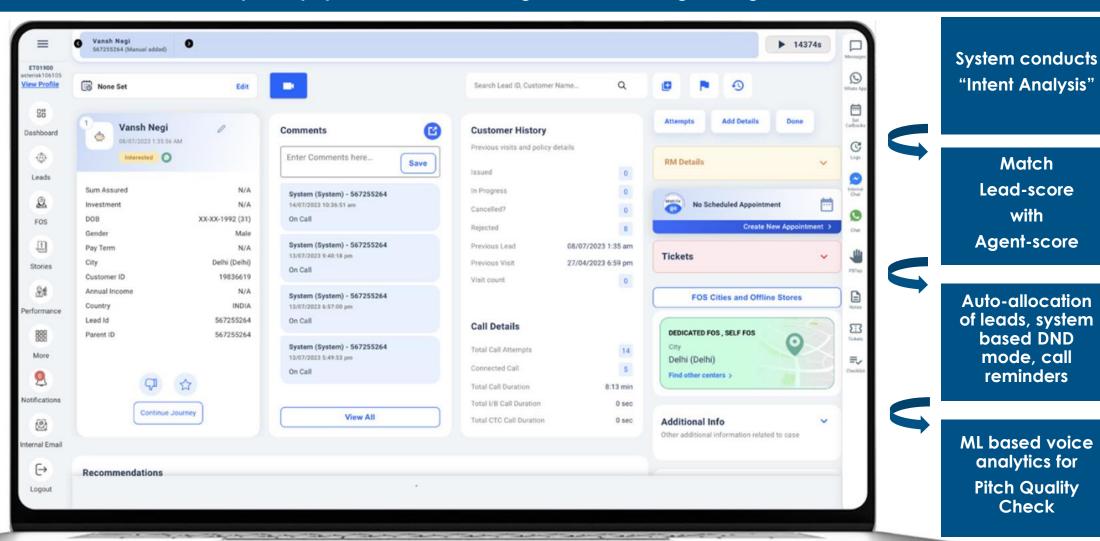






## **Technology for Operations: CRM systems**

#### Proprietary systems for lead management & booking management









## Customer Centricity is the key for us – reflective in 89% CSAT



#### **Service Experience**

- Pre-fill KYC details using CKYC and eKYC integrations, a central system for multiple purchases
- Medicals done at home enabled by insurer partners using dedicated Phlebotomists
- Automated documentation and other processes using tech, system based endorsements
- Use of mobile phone app-based videos for motor insurance surveys



#### **Relationship Management**

- 360 degree view
- Centralized KYC documentation
- Nominee management
- Easy renewals, add-on / rider purchases, cross-purchases



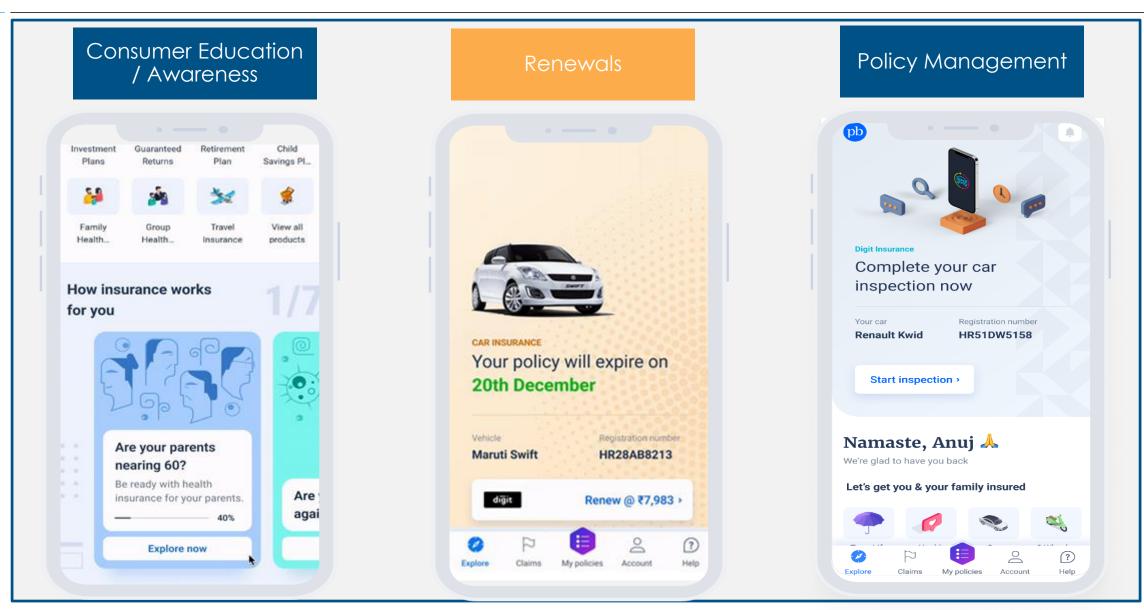
#### Claims management

- On-ground support for Health & death claims in 117 cities
- App-based claims assistance during motor insurance claims, seamless coordination with consumer / surveyor / garage / insurer
- Assistance at the time of maturity for savings products





# A wholesome experience in the App

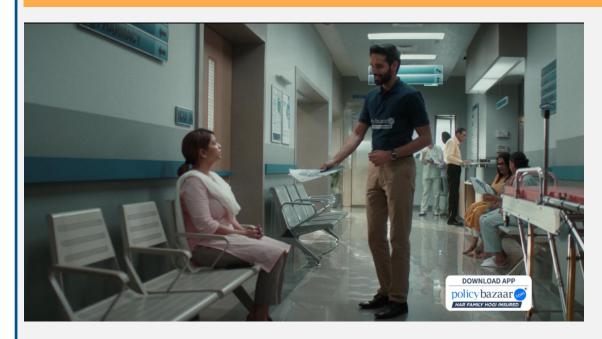


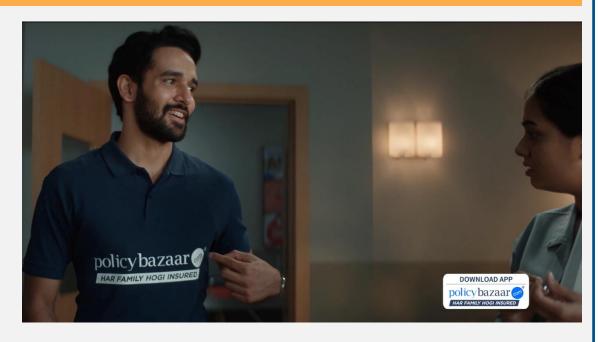




# Claims Assistance: popularized through media campaigns

Our consumers should only worry about healing & getting fitter All insurance related processes will be managed by us (support within 30 mins)





Our consumers enjoy cashless claims at 15,000+ hospitals for Health Insurance

Our dedicated team ensures a hassle-free experience in the hospital and for pre & post hospitalization engagement

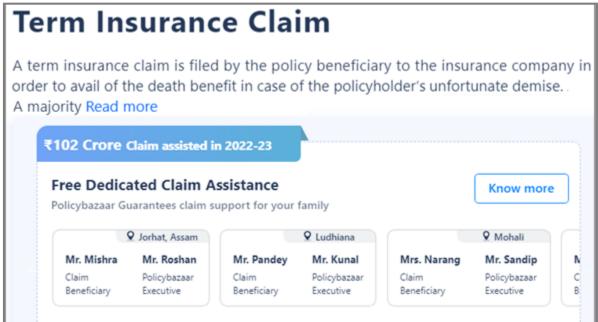


### **Claims Assistance**



#### On-ground dedicated assistance at the time of claims





# On-ground support in 117 cities Walk-in stores in 50 cities

Dedicated relationship manager for online & offline support



Policybazaar with Late Mr. Chouhan's Wife Location: Bhopal, Madhya Pradesh
Claim Amount: ₹71.25 Cr

After Mr. Chouhan passed away, Policybazaar stepped up to help his wife with the claim process of her husband's term insurance as a part of the grief support program. It was a great motivation for our customer service advisor as well to witness the real-life impact of his assistance in the sale of the insurance policy.

Free grief support programs for beneficiaries of term insurance in case of an unfortunate demise





## Claims Grievance Redressal Day

#### Claims Samadhan Diwas

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Real-time re-assessment of repudiated / rejected claims
In a tripartite conversation with the insurance partner, consumer and Policybazaar

Garnering consumer trust by assisting during the moment of truth – claims Receiving thousands of appreciation / gratitude emails from consumers every month



#### Claims Assistance

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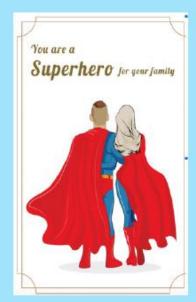
#### Handy kit for claims

Physical card sent to the customer, which they can safely keep with themselves or with the nominee (for use at the time of claims)

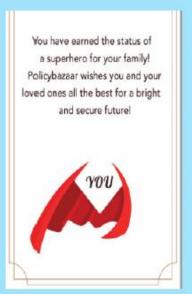




#### Special Recognition cards sent to all customers









# **Awards & Recognition**

Best Customer Service for Claim Samadhan ET Entrepreneur Awards



Best Insurance Brokers India Insurance Summit



Best Domestic Broker Insurance Asia Awards



India's leading online Insurance platform



Best use of consumer tech for PB Meet ETBFSI Awards



Brand Identity Campaign for Mr. Policybazaar

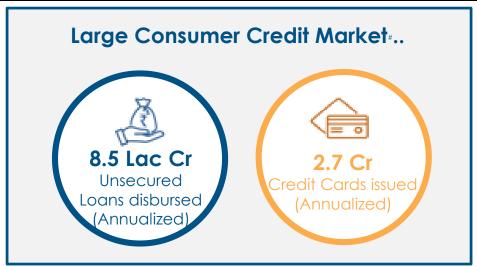


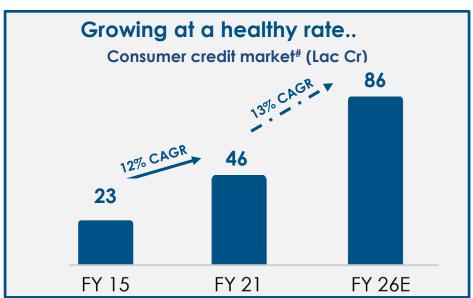


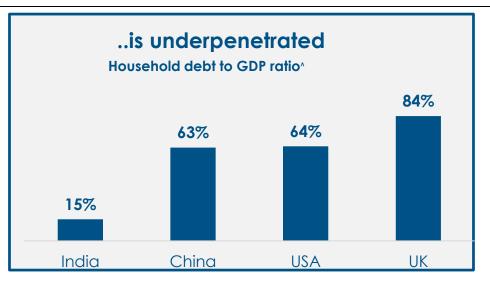


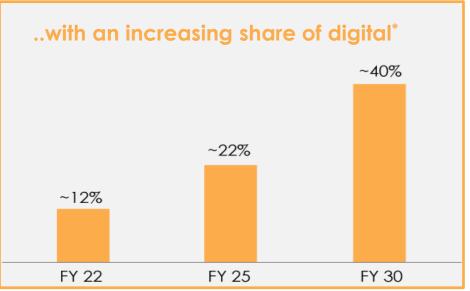


#### Large, underpenetrated & growing retail lending industry; digital growing faster













# Paisabazaar offering consumers wide choice & ease of comparison

#### Solving structural problems by keeping consumer at the core

#### **Consumer Pain-points**



Difficult to find best offer



Lack of transparency, fairness



Lack of assistance



Delays & intensive paperwork

#### Paisabazaar Advantage



Credit offers from 65+ partners



**Relevant Offers Rank-ordered** 

Powered by SmartMatch



**End-to-end** assistance

With 'right', personalized advise



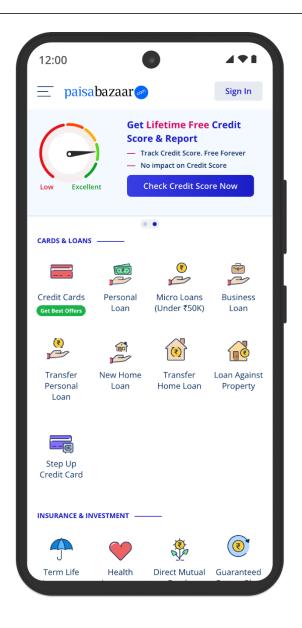
Seamless onboarding

E2E digital processes, instant approval





#### Paisabazaar: Platform of Choice for India's credit needs





Independent, unbiased & transparent platform with E2E assistance



Best offers always, including Bank Pre-approved offers



Industry-first SmartMatch algo to help find most relevant offers



>15% of India's active credit score consumers on Paisabazaar



~8%\* of Credit enquiries in India happen on Paisabazaar











**20 Lacs**Monthly Enquiries (credit products) ^



CREDIT SCORE



₹14,800+ Cr Loan disbursals\*



19 Lacs
Transactions ARR^

**4.3 Cr**Credit Score consumers^







Consumer enquiries^ from

1,000+ cities

21.2 Lacs
New consumers added in
Q4FY24



Acquiring a consumer every ^

~4 seconds

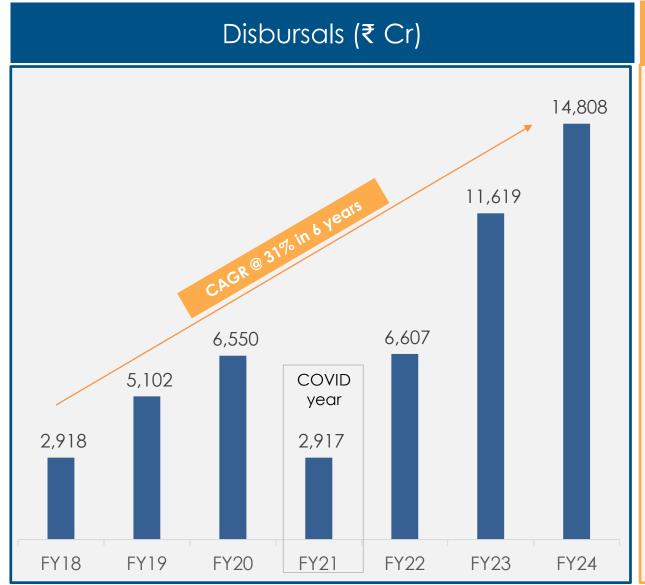
<sup>^</sup> Data pertains to Mar-24

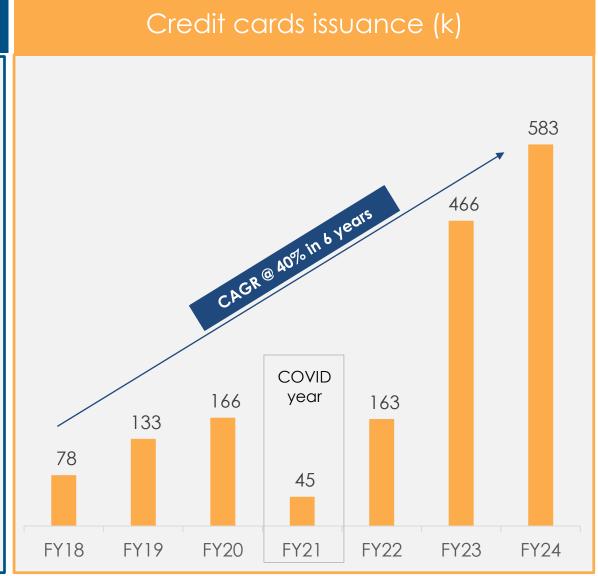
<sup>\*</sup> For FY ended Mar'24





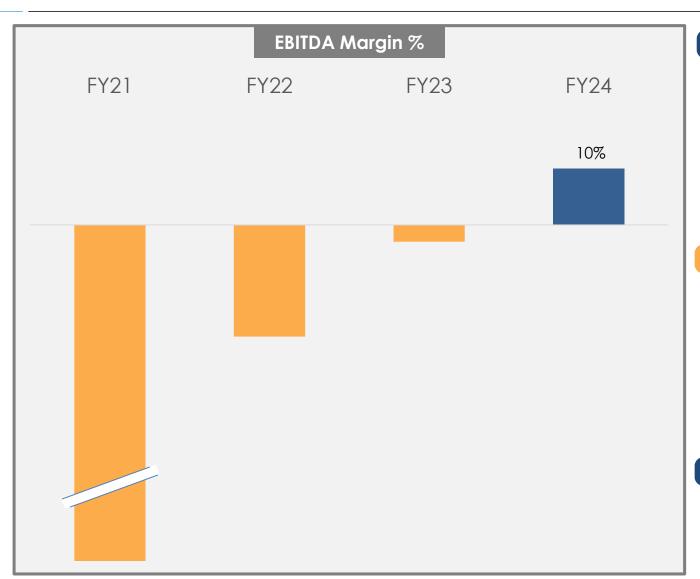
# Consistently growing at a faster pace than industry







# Full year of adj. EBITDA delivered; consistently improving margins



Improved processes, better offerings & higher conversions leading to sustainable margins

Continued investments in brand, product & tech to improve margins

Co-created products driving trail revenue; >15% of credit revenue

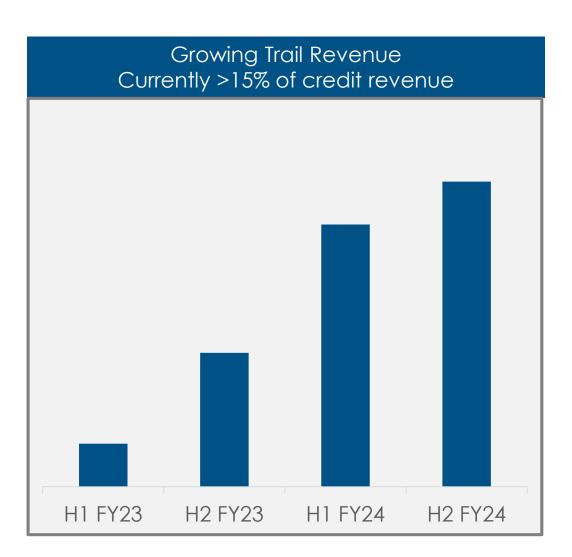


# Building sustainable trail revenue, driven by co-created products

Building trail revenue, accrued over a period of time, in addition to acquisition commissions

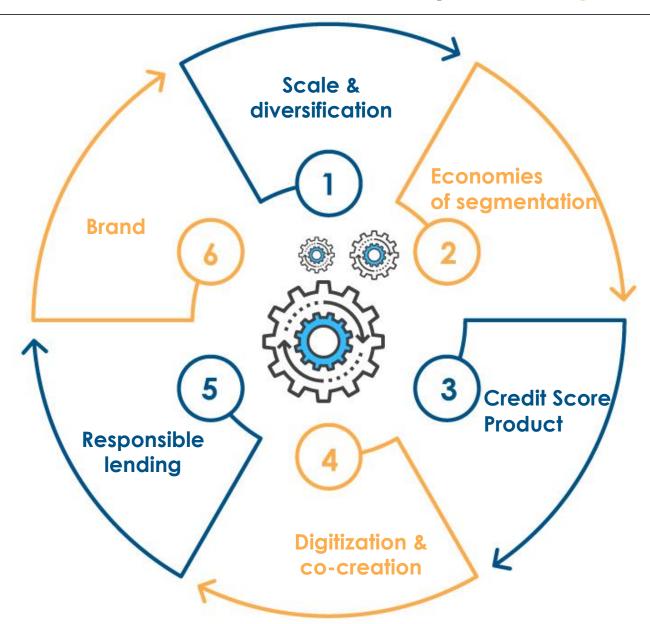
Trail revenue improving robustness & margins for the business

Steadily transitioning to trail revenue model, through deep partner engagements





# We continue to focus on moats that help us compete, differentiate & win







# Sharper focus on Secured Loans, to tap a large, growing market

>19 Lac Cr\* market disbursal size
Growing at 14% CAGR

Our Strategy



**Home Loan** 

10 Lac Cr

Building a **diverse & robust** business for changing credit cycles, evolving external environment



Loan Against Property

4 Lac Cr



**Gold Loan** 

5 Lac Cr



Loan Against Securities



Increased **digital & app-led** processes to lead to stronger CX, higher conversions

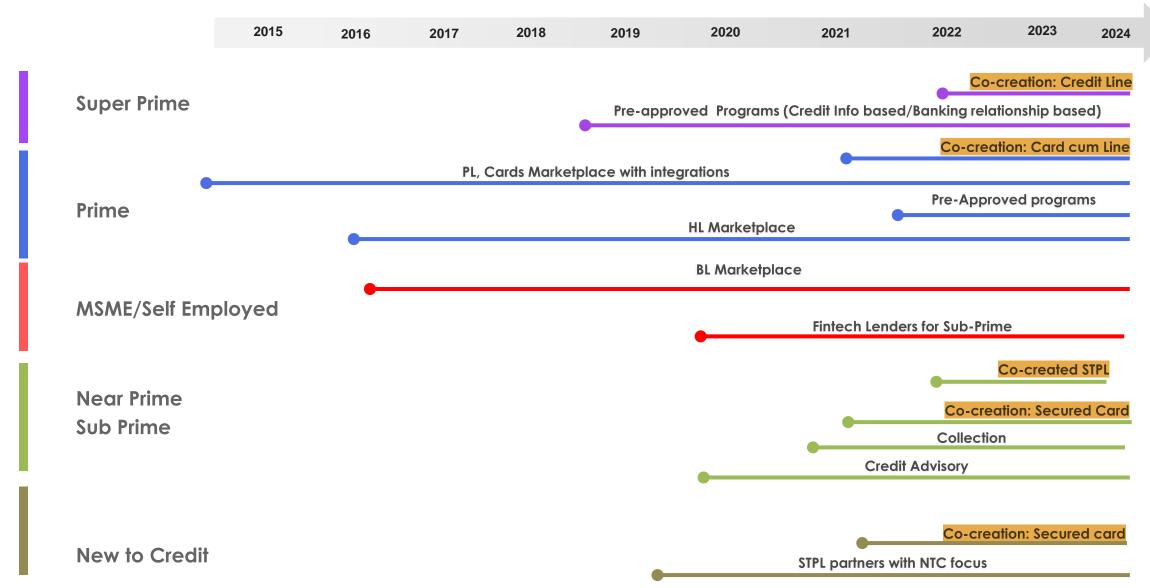
Explore emerging categories like 'Loan against Securities' that can be digitally **disrupted** 







#### Depth & width of product offerings across all credit segments Helping drive economies of segmentation







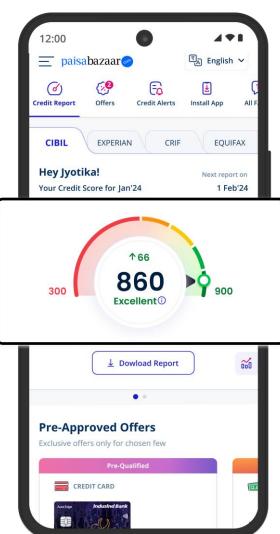


## **Driving India's largest Credit Awareness Initiative**











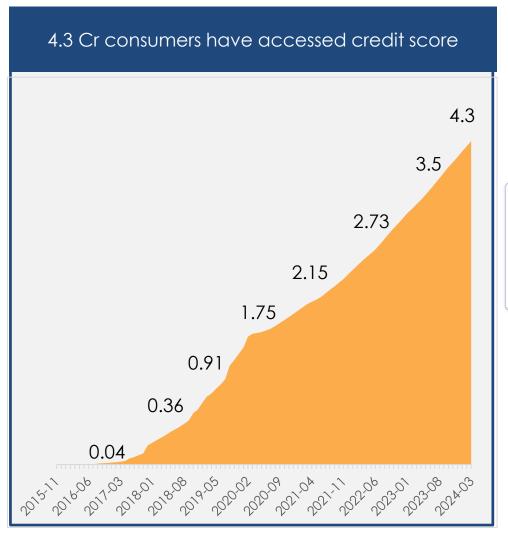




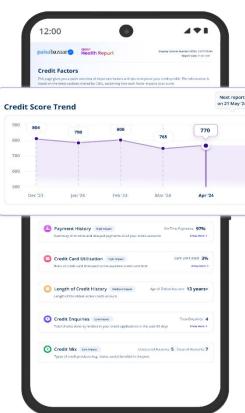


# policybazaar paisabazaar

# Credit Score Platform: Helping consumers get actionable insights, to manage & improve score

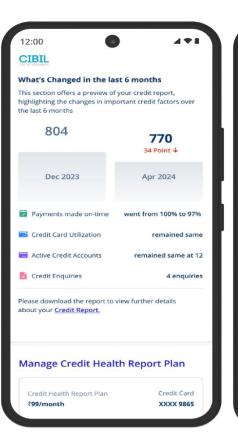


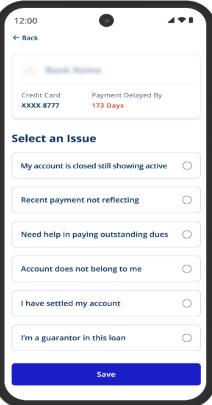
Help track score changes



Insights on score change

Help raise dispute







# Digitization play becoming significant: E2E digital transactions growing

# Post Covid ecosystem decisively moving towards digitization

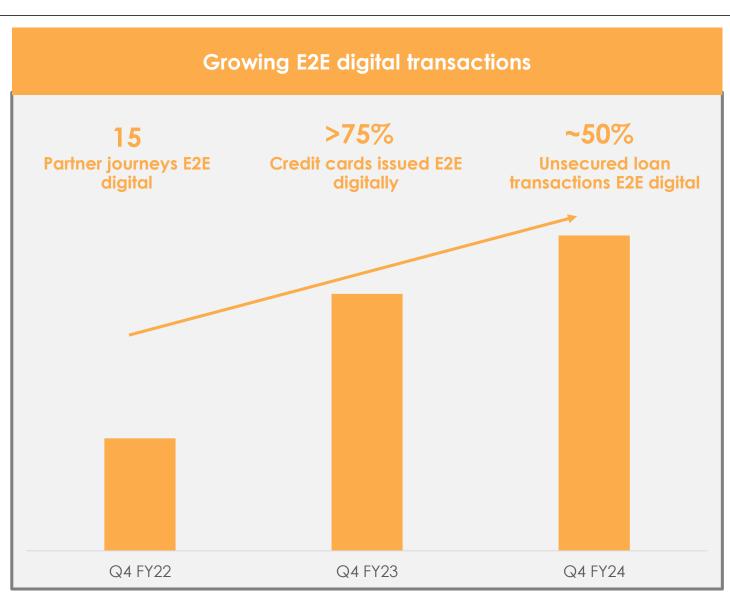


- vKYC allowed for non F2F customer identification
- **cKYC**, **Digilocker** have become mainstream
- AA wheels starting to turn

# Paisabazaar built Digital Stack to stay ahead of the curve



- End to end all steps
- Configurable, DIY & ready to deploy via APIs
- Compliant with Digital Lending Guidelines





# Co-created strategy driven by strong consumer needs/market gaps

Deepen lending ecosystem play and capture LTV

# **Expand the market**

Serving credit-starved segments

# Seamless Customer Experience

## **Innovation in Product**

Propositions solving consumer needs

# Higher LTV per customer

Trail revenue stream through lifetime

# Brand building

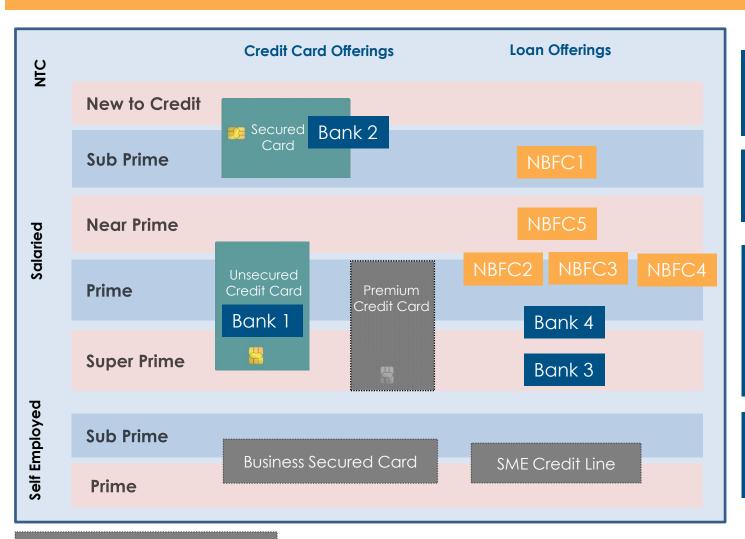
Deeper engagement with consumer





# Creating a comprehensive product suite across need/segment gaps

#### >25% of disbursals & ~50% of credit cards are co-created



#### **Product Innovation - Duet Credit Card**

- Credit Card-cum-Line
- Cashback on all spends

#### Expanding Supply - StepUp Credit Card

- Instant Virtual Card
- Starts at 5k, Limit upto FD amount

#### **Product Innovation - Credit Line**

- Full flexibility of withdrawal, payback
- Pay as you use

#### Loans for underserved segments

- STPL (Small Ticket Personal Loan)
- FMCG of Lending

#### **Products for future development**

- Premium Credit Card
- SME Credit Line

Products for future development

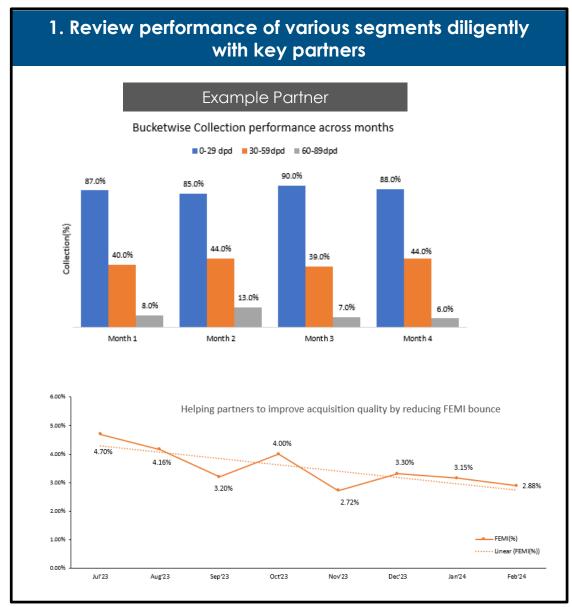


# Responsible lending



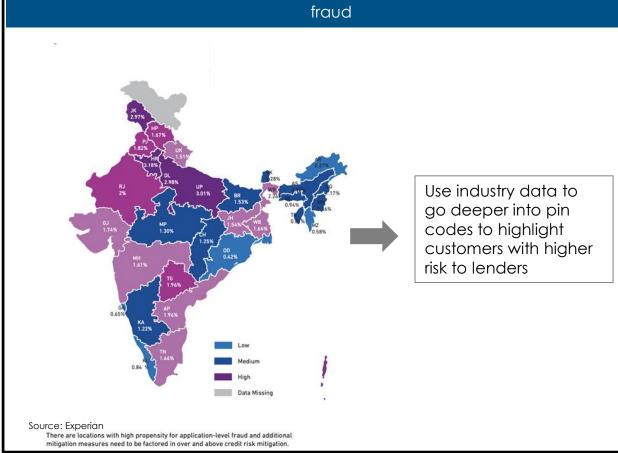


# Collaborating with ecosystem to manage risk, detect fraud



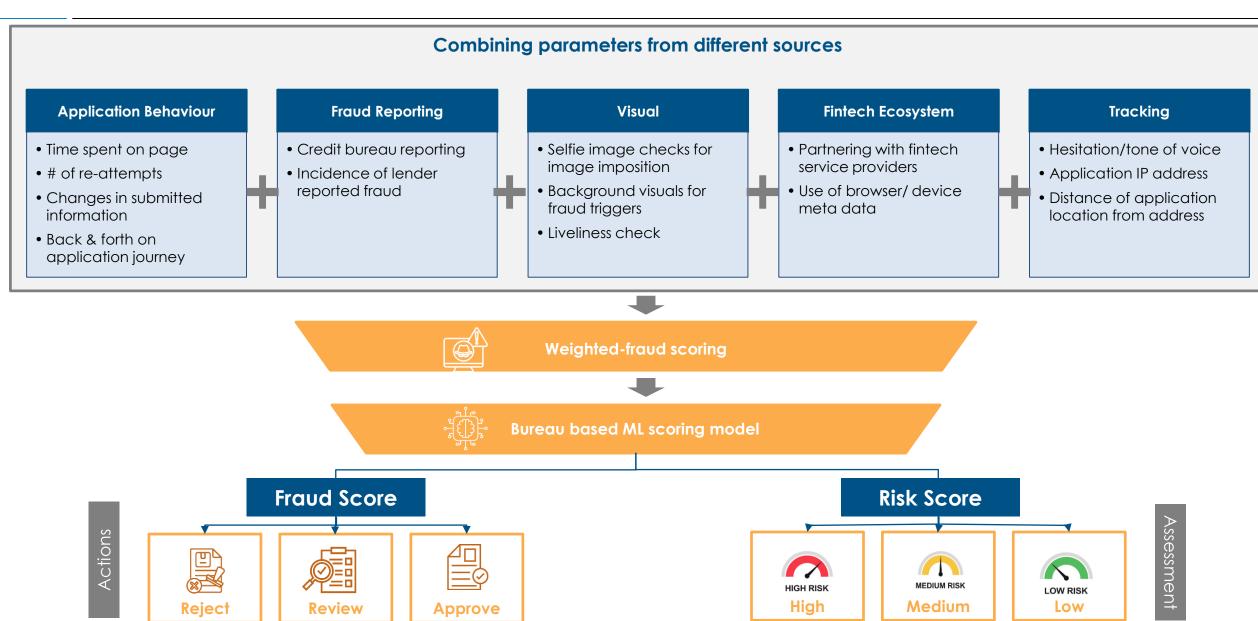


- Collaborating with lending partners to capture & implement best practices
- Partnering with fintech ecosystem to develop advanced capabilities for





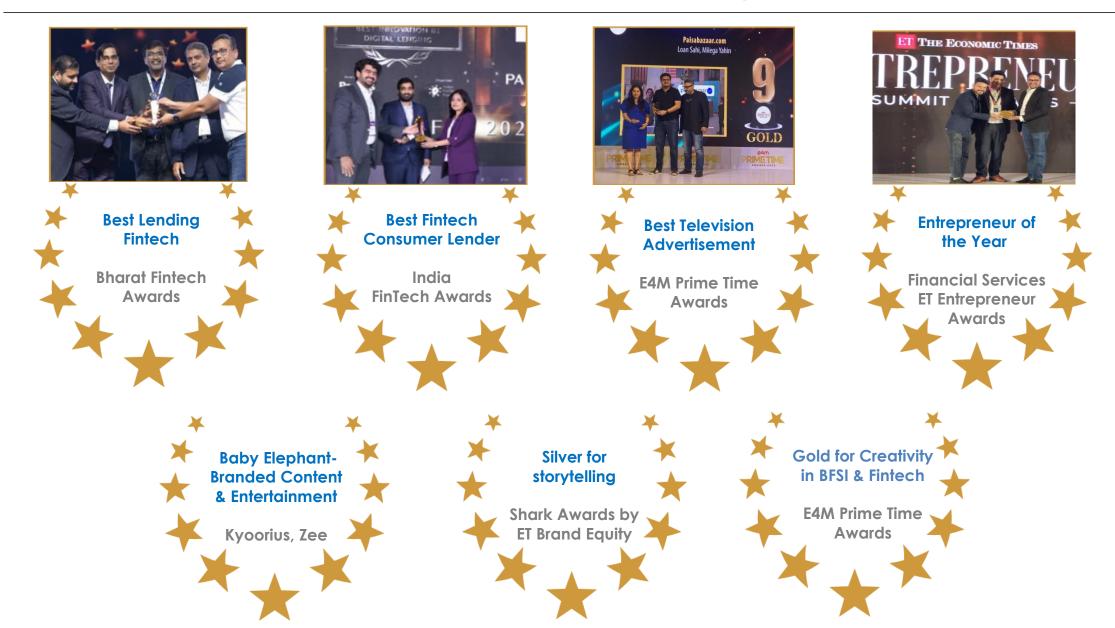
## Responsible lending: Aim to be the platform of fraud-avoidance & sustainable risk







# One of India's most prominent & award-winning Fintech Brands



# **New initiatives**

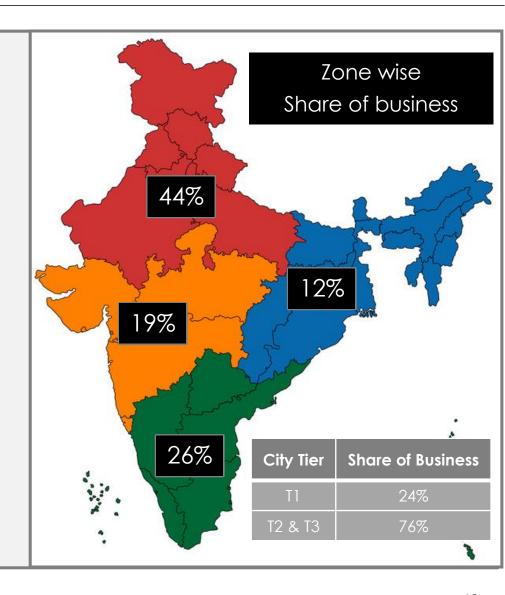






#### Sustained market leadership & Increasing efficiency

- A platform for independent sellers of Insurance and other financial products
  - > Enable sellers to sell across Products and Suppliers via an app
  - Tech based platform for Research, Issuance, and Customer Management
- Market Leadership in Premium as well as technology platform
- ➤ Highest proportion of non-motor business in the industry
- Improvement in sales & marketing efficiency
- Expanding reach in the country
  - > Present in 17.8k pin codes out of 19.1k pin codes in India
  - > Tier 2 & Tier 3 cities contribute 76% of the business

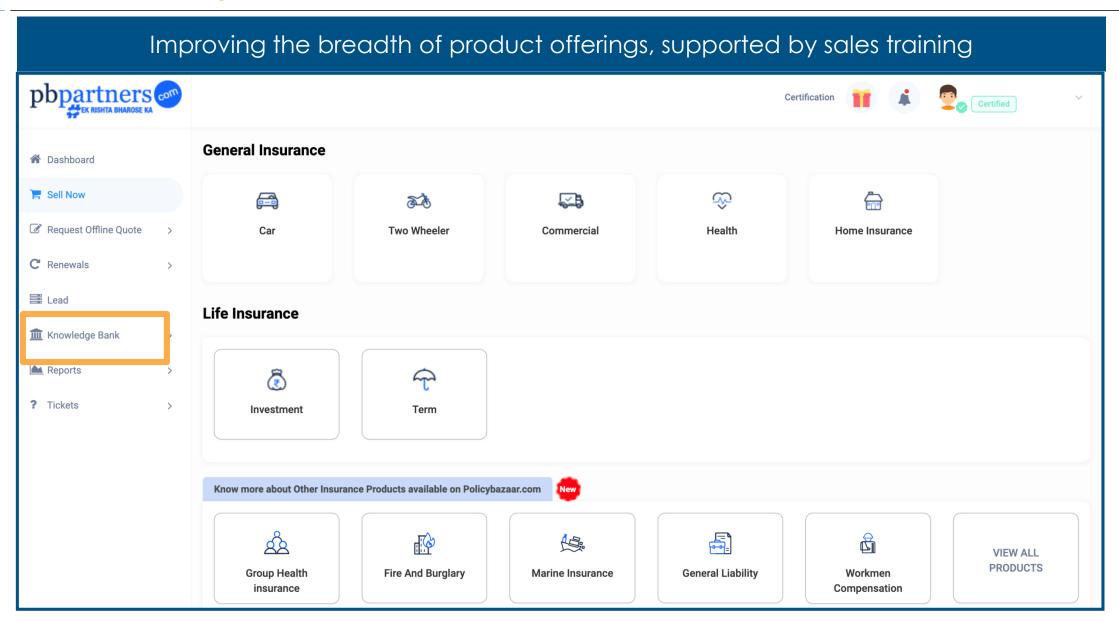




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#### First-in-industry tech initiatives

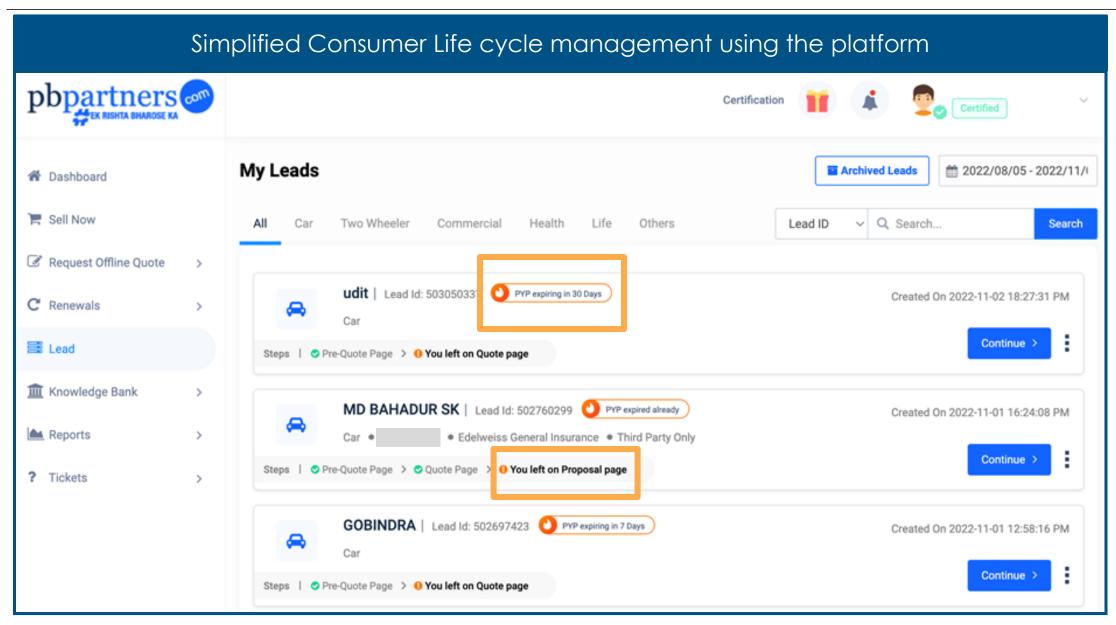




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#### First-in-industry tech initiatives



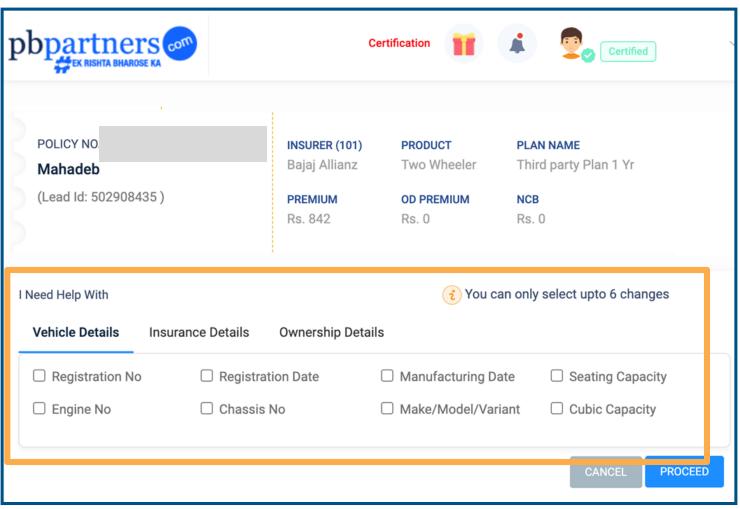


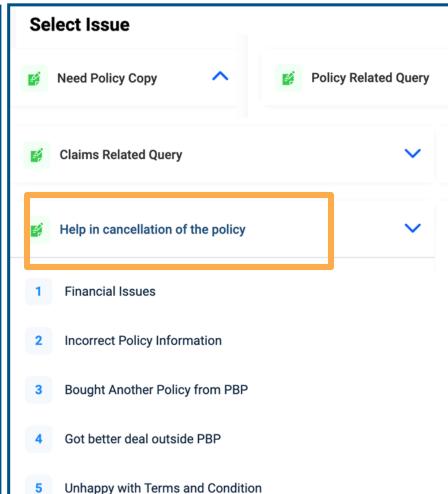


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#### First-in-industry tech initiatives

#### Self-help features: Endorsements, Cancellations & Refunds







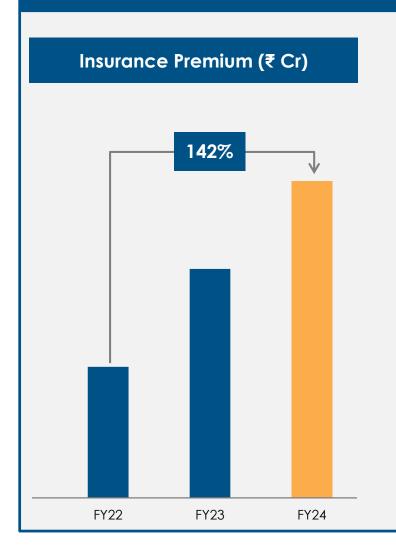
# **PB** for Business

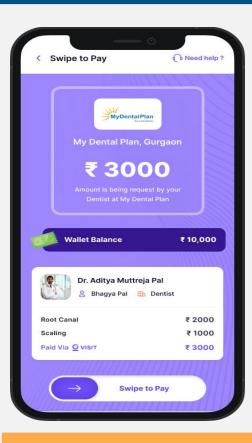
#### nolicyhazaar 🙈 🏻 🏋

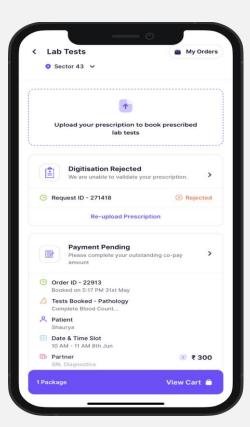
#### paisabazaar

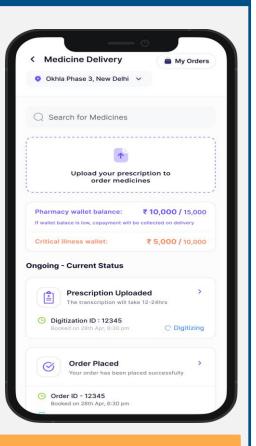
#### **Corporate Insurance**

Plans including employee benefit policies such as Group Term & Group Health insurance as well as property and liability coverage









One app for all services

Claims management, cashless OPD services like offline appointments, diagnostics, pharmacy, health check-up, vaccination/dental



# **UAE Operations**

#### **Premium Grew 6x times**





Started operations in FY19

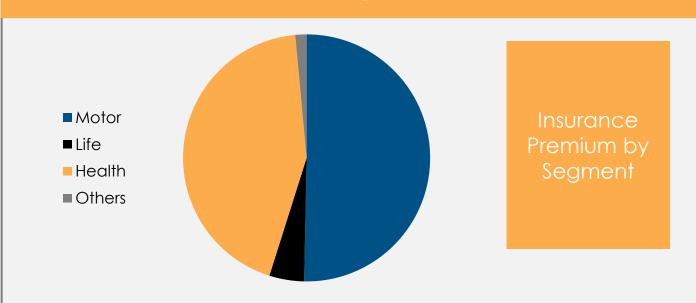
Leadership position

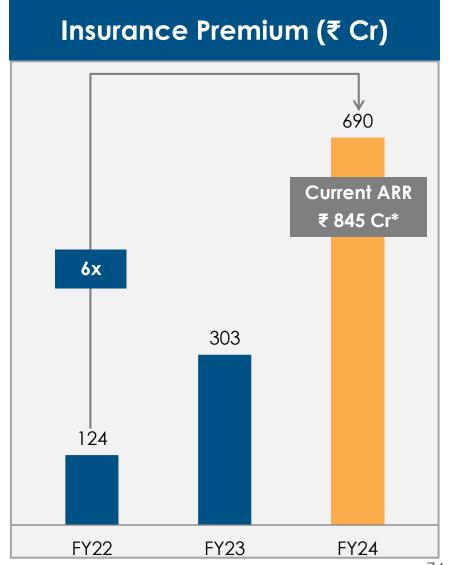
Focus on Health and Life insurance

Other Financial products also on the same platform

Loans (Personal, Car, Home) & Credit cards







<sup>\*</sup> Unaudited Management Accounts

#### **END**

For any queries please email: <a href="mailto:investor.relations@pbfintech.in">investor.relations@pbfintech.in</a>

#### **PB Fintech Limited**

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