

FROST 🕉 SULLIVAN

GROWTH ADVISORY SOLUTIONS

Mobility & Transportation

Value Proposition & Capability

2025



AGENDA

Frost & Sullivan's Mobility Advisory Capabilities

Frost & Sullivan's Mobility Research Capabilities



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FROST & SULLIVAN AT A GLANCE



FROST & SULLIVAN – WHO WE ARE

A <u>leading research and advisory firm</u> with 40+ offices in <u>30 countries</u>, who has partnered with corporations, cities, governments, and investor communities over the past 60 years to <u>identify, prioritize, and execute opportunities that power clients toward a future shaped by growth</u>.

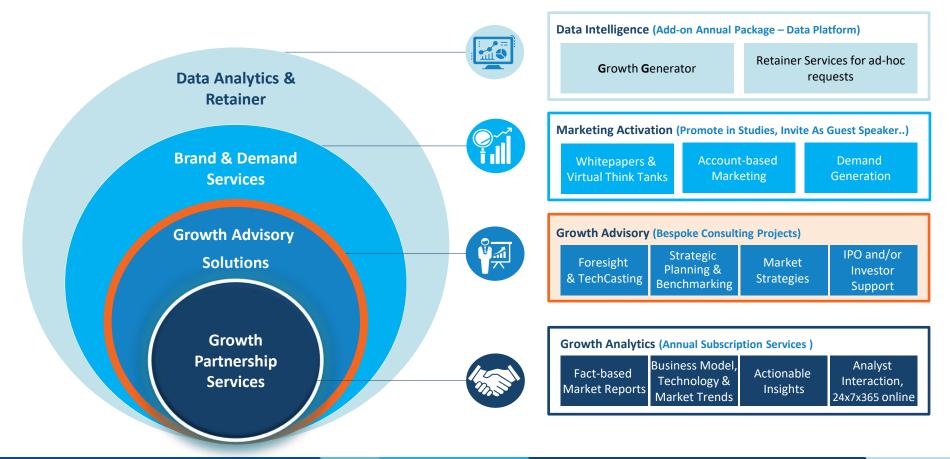


rusted Partner for 16,000+ Clients Worldwide (Consolidated relationships with C-levels and decision-makers across industries)

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FROST & SULLIVAN – OUR VALUE PROPOSITION

To be your most valued global growth partner, leveraging our unique team's combined industry and client advisory experience & solution approach



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WHY FROST & SULLIVAN: GROWTH PIPELINE ENGINE™

A proven framework to power your growth - engagement focus on opportunity universe

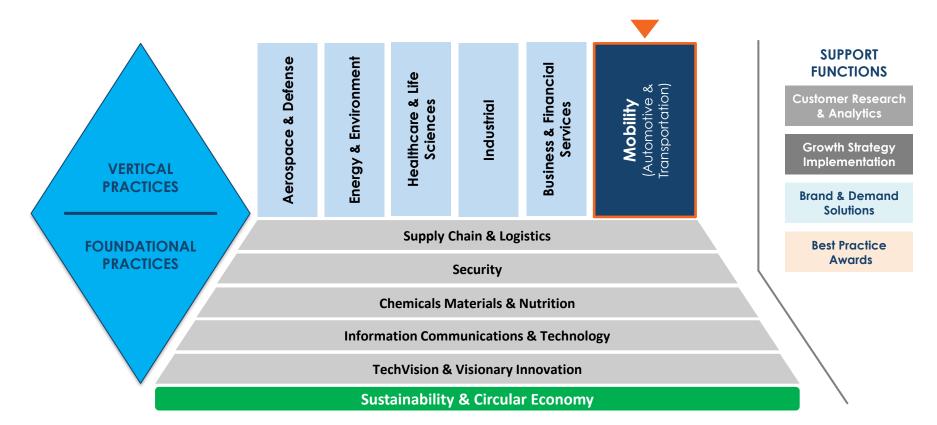


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FROST & SULLIVAN INDUSTRY COVERAGE

We keep working within and across our verticals to converging our global expertise to deliver aggregated value for our clients



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MOBILITY PRACTICE – VISION & CAPABILITY



MOBILITY & TRANSPORTATION PRACTICE – 360° COVERAGE & INSIDER EXPERTISE

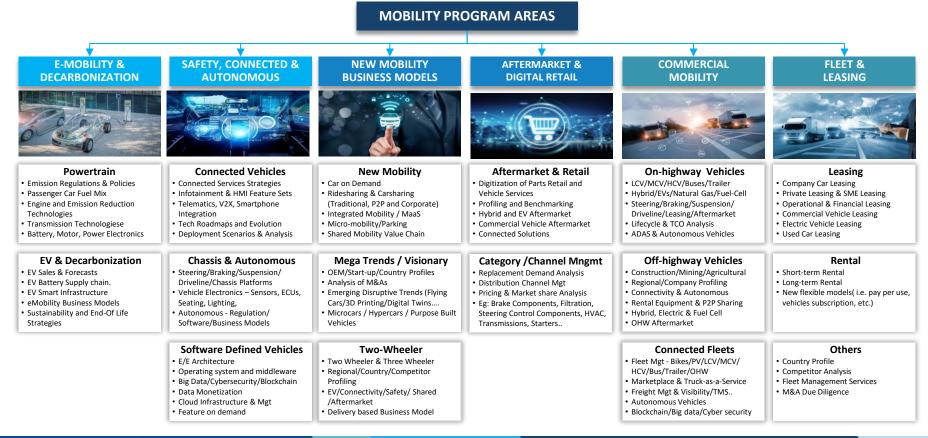
Deep expertise across all types of vehicles and new mobility devices





MOBILITY ADVISORY USP – OUR 6 VERTICAL PILLARS

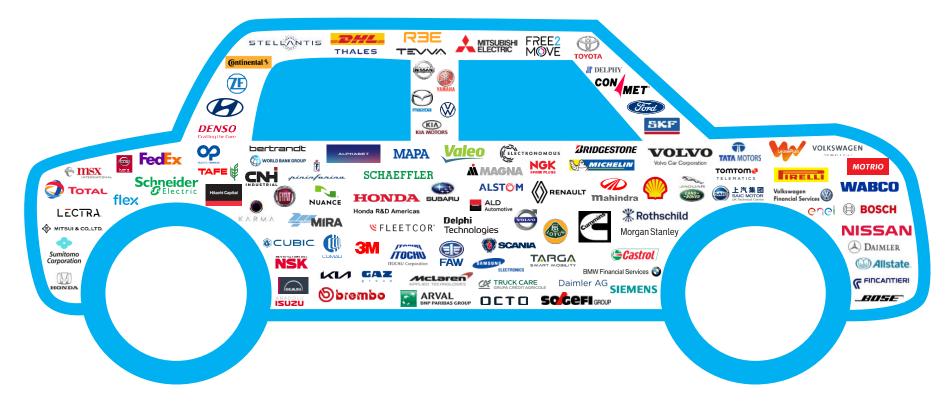
Mobility program offers a **complete 360 degree analysis of the automotive & transportation market** with a focus on medium to long term strategic options tailored accordingly to stakeholder type



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OUR CUSTOMERS – INCLUDE OEMS, SUPPLIERS, TECH AND MOBILITY SERVICE PROVIDERS



This is a selective list of customers

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MOBILITY PATH TO GROWTH – ADVISORY CAPABILITY ACROSS VALUE GENERATION CYCLE

From the field thought leadership across mobility & transportation ecosystem integrated through an **end-to-end engagement offering**.

VALUE GENERATION Cycle	Sustainability & Circular Economy: Processes & Best Practices						
	CORPORATE STRATEGY	PRODUCT PLANNING	R&D TECHNOLOGY	MANUFACTURING	SALES & MARKETING	CHANNEL MANAGEMENT & AFTERMARKET	CUSTOMERS & DEMAND
Mobility Practice CAPABILITY & EXPERTISE	Market Assessment & Potential	Product & Value Proposition Analysis	Mega-Trends Outlook / Roadmap	Supply-chain Assessment	Market Sizing & Forecasting	Distribution Chain Assessement	Voice of Customers / Needs & Requirements
	Commercial Due Diligence	Product & Solutions Design	Technology Strategy	Supplier Selection Criteria Review	SWOT & PASTEL Analysis	Distribution Cost Reduction	Customer Research
	Strategy Definiton, Review & Assessment	Product Strategies	Impact Analysis	Sustainability & Decarbonization	Market Eco-System Assessment	Digitalization Strategies / e-retailing	Product / Solution Concept Testing
	M&A / Pre-Aquisition or IPO Audit	Product Banchmarking Technical / Commercial	Maturity Assessment / Potential	Circularity Best Practices	International Market Expansion Strategies	Performance Improvement	Mystery Shopping
	Investment / Project Feasibility	Portfolio Assessment & Gap Analysis	R&D Benchmarking	Supply Chain Risk Assessment	Partners Analysis / Identification	Design & Launch of New Models	Customer Base Assessment
	Competitive Benchmarking	Product Potential Assessment	Cost / Benefits Analysis	Raw Materials & Components Sourcing	Go-To-Market Strategies	Assessement of New Distribution Concepts	Customer Screening & Targeting
	Profitability Improvement	Voice of Customers / Needs & Requirements	Voice of Suppliers / OEMs	Cost Efficiency and Synergies	Commercial Action Planning	Distribution/Dealers Channel Optimization	Positioning Solutions
	Diversification / Outsourcing / Insourcing	New Product Launch Strategies	Next Generation Vechiles Features (SDV)	Investment Feasibility & Financial planning	Vertical Market Expansion	Distributors Analysis, Assessment & Targeting	Value Proposition Promotion / White Papers
	CEO / BoD strategy workshop	Sustainability Impact Analysis	Platform Engineering / Business Models	Manufacturing Process Efficiency / Automation	Fleet & Leasing Solutions	Aftermarket Stretegy / Benchmark	Regulations Analysis, Tracking & Outlook
	Business Planning / Modeling	Recycle vs Reuse	Energy Power Plants / V2G Integartion	Make vs Buy Assessments	Pricing / Revenue Model Banchmarking	Charging Infrastructure Solutions / Models	End-Customers Operational Guides

Note: Non exhaustive list, based on recently delivered projects and running initiatives.

CLIENT TESTIMONIALS

What client wants to say

Global Automotive Equipment Supplier

"The project was ambitious, challenging and dense. Output and recommendations received will be very useful for our decision making and driving our Automotive division strategy. Overall, a great proof of a partnership and engagement."

Global Automotive OEM

F&S deliverables has helped us clarify and prioritize our target markets and customer segments , both critical elements in implementing our roll out schedule and building a scalable business. It is also proving to be very helpful in communicating the unique attraction of our business model to potential investors

Global Energy Solutions Provider

Despite tight timelines and at times limited input, the F&S team is very strong at delivering against agreed milestones and generating valuable insights for our top management. Due to F&S's comprehensive experience in the automotive industry (and beyond) project was efficient, streamlined and enjoyable"

European Marine Engine Manufacturer

"Engagement team ensured smooth and efficient communication, delivering a powerful interactive quantitative dataset and qualitative insights to understand market potential and support our industrial plan definition."

Global Oil & Gas Company

"Working with the F&S team has been key to not only ensuring we understand the current sector position as of today, but also for clearly **positioning the short / mid / longer term industry** trends with respect to government legislation, key market developments, market leading OEM and **prospect strategies**. This work has therefore helped to clearly identify both the **risks and opportunities** for our business with regards to offhighway low-emission / decarbonization developments."



Leading Mobility Solutions Provider "F&S Team have been able to help us identify and quantify the growth opportunities with clear pillars that are easy to roll out and generate value with learnings from other industries to create a sustainable model. The team has been able to be practical keeping the balance between short- and long-term value and strategy which helped us to build a clear strategy and plan that has significant potential, now and in the future".

This is a selective list of European projects with average client satisfaction score between 8-10. Source: Client quality surveys

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