Business Purpose:

- Based on the rapid growth of Ernst Inc., 2000 new members of the technical team need to be recruited and hired this year.
- The current interviewing process is not resulting in the quality or quantity of hires Ernst Inc. is looking for. 35% of newly hired technical team members leave the company within the first year. The company believes that a strategy in which interview best practices are used will result in the hiring of the top candidates.
- Upon completion of this training, hiring managers will implement interviewing best practices to hire 2000 quality technical team members. As a result, technical team attrition will drop to no more than 5% within the first year.

Audience:

• Hiring managers and recruiters of Ernst Inc. who are new to Human Resources and/or those who will be part of the interviewing process for the new technical team members.

Learning Objectives:

- By the end of the course, the learner will be able to:
 - Explain the importance of having an interview strategy.
 - o Describe interviewing best practices that result in an effective and positive interview process.
 - o Conduct interviews utilizing effective interview strategies to hire the best candidates for the position.

Basic Settings for Course:

- 1. Colour palette and design based off Ernst Inc. brand
- 2. Modern player
- 3. Font: Roboto throughout
- 4. Menu includes slides 1.1 through 1.5, 1.12, and 1.13

Reviewer: Please review the audio and on-screen text for accuracy and completeness. If there is any information missing, please indicate. Also note the overall flow of the course and sequencing of the content, and make suggestions as needed. Please leave comments by using the Comment function on this document.

Thank you -

Slide Number: 1.1			
Title: Welcome			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
Welcome to the Effective Interview Strategies Course [Title] at Ernst. Inc. If you'd like to review the navigational features of this course, please select the navigation button. If you are ready to begin the course, please select start.	1. Navigation 2. START	 Image of an interview in progress (similar to image here) Semi-transparent overlay on the image, so that text can be seen Title (Effective Interview Strategies) enclosed in a rectangular shape, aligned with the right-hand side of the screen 	 No previous or next buttons The image is on the screen when slide begins Title appears timed with audio START and NAVIGATION buttons are spaced evenly in the lower 1/3 of the right-hand side, aligned with the centre of the title. Both buttons fade in with audio, and have hover and visited states Advance to slide 1.2 when learner selects the NAVIGATION button Advance to slide 1.3 when learner selects the START button
		Button with STARTButton with NAVIGATION	

Slide Number: 1.2			
Title: Navigation			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
To move backward and forwards in the course, select the previous and next buttons. If you want to see something again, select the refresh button. Drag the seekbar if you want to move backward and forward on the current slide. To pause the course, select the play pause button. If you want to navigate to a different section of the course, select the menu. (PAUSE) [OST 8] To continue, select the next button.	 Previous Next Refresh Seekbar Play/Pause Menu Select next to continue 	 Image of a conference room (semi-transparent) similar to one below An arrow for each navigational feature which points to the feature on the player 	 OST 1 – 6 The name and arrow for each navigation button appears with the audio Each arrow appears timed with the audio Arrows appear in one colour as audio names the feature, then changes to another colour and stays on the screen OST 7 fades in with audio Learner advances to Slide 1.3 upon clicking the next button

Slide Number: 1.3			
Title: Learning Objectives			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
[OST 1] By the end of this course, you will be able to	Title: Objectives 1. By the end of this course, you		 Image will be on the screen, and a semi-transparent white layer will fade over top of it
[OST 2] Explain the importance of having an	will be able to		during [OST 1] • Each objective [OST 2-4] will
interview strategy	Explain the importance of having an interview strategy		have a checkmark as its bulletEach objective fades in timed
[OST 3] Describe interviewing best practices that result in an effective and positive interview process	 Describe interviewing best practices that result in an effective and positive interview process 		 with audio and remains on the slide OST 5 fades in timed with audio Learner advances to 1.4 when next button is selected
[OST 4] Conduct an effective interview by utilizing interviewing best practices	Conduct an effective interview by utilizing interviewing best practices		
	5. Select next to continue		

Slide Number: 1.4 Title: Effective Interview St	rategies		
Audio (A): As a hiring manager here at Ernst Inc., it is crucial that you have an interview strategy in which best practices are used. Having a solid strategy creates an effective and positive interviewing experience for both the candidate and the interviewer. This, in turn, will lead to the hiring of top candidates. Select each best practice that make up an effective interview strategy to learn more.	On Screen Text (OST): Title: Interview Strategy 1. Interview Strategy and Best Practices 2. Be mindful of time 3. Prepare for the interview ahead of time 4. Focus on the purpose of the interview 5. Select next to continue	Interview Strategy and Best Practices Image similar to one shown, but in brand colours The tabs shown in this image will be clickable Each tab has both the text of the strategy and a related icon	Next button is disabled until learner visits all three layers Title is on screen when slide begins Text and icon on each tab fade in timed with audio (OST 2-4) Each of the tabs have a normal, hover, and visited state Selecting a strategy takes the learner to the layer explaining that strategy Next button enabled and OST 5 fades in only after the learner has visited all three layers Learner advances to slide 1.5 upon selection of next button
Slide 1.4, Layer 1, Be Minds Strong candidates are very likely to have other interviews and opportunities available. It is important to show the candidate that we respect their time. Some way to do this are:	Title: Be Mindful of Time 1. Schedule interview in a timely manner 2. Arrive early for the interview 3. Keep the interview on track	 Base layer remains visible Text is enclosed in a rectangular shape centered on the left, in the part of the base slide that doesn't include the three tabs or the title The information for each layer disappears when another strategy/layer is selected 	 Title is on the screen above OST 1-3 when layer begins Each OST fades in timed with the audio and remains on the screen until the learner leaves that layer

Effective Interview Stra	tegies - Storyboard		
[OST 1] Schedule the			
interview in a timely			
manner. Delaying the			
interview process puts			
our company at risk to			
lose strong candidates. Be			
sure to schedule the			
interview for the earliest			
possible time.			
[OST 2] Arrive early for			
the interview. By doing			
so, you can have the			
space prepared for the			
candidate before the			
interview begins.			
[OST 3] Keep the			
interview on track.			
Without rushing the			
interview, be mindful of			
the time. Often the			
candidate has taken time			
off from work to interview			
with us, or has other			
people in the company to			
meet. Interviews that take			
up more than the			
scheduled time may delay			
those meetings			
	or the Interview Ahead of Time		
[Title] By preparing for	Title: Prepare Ahead of Time	Base layer remains visible	Title is on the screen when
the interview ahead of	Determine the major topics	Text is enclosed in a rectangular	layer pops up
time, you will be better	to focus on	shape centered on the left, in the	Each OST fades in timed with
able to fully define the		part of the base slide that doesn't	the audio and remains on the
requirements and skills		include the three tabs or the title	

needed for the position. This ensures that you can ask appropriate questions and assess the quality of responses with respect to the position. [OST 1] Determine the major topics to focus on during the interview. By doing so, you are more likely to ask relevant questions that align with the position [OST 2] Decide which questions you will ask and the order in which you will ask them. Having prepared questions shows the candidate we are seriously considering them for the position. It is	Effective interview Stra	tegies - Storyboara		
ask appropriate questions and assess the quality of responses with respect to the position. [OST 1] Determine the major topics to focus on during the interview. By doing so, you are more likely to ask relevant questions that align with the position [OST 2] Decide which questions you will ask and the order in which you will ask them. Having prepared questions shows the candidate we are seriously considering	needed for the position.	Decide which questions	 The information for each layer 	screen until the learner leaves
and assess the quality of responses with respect to the position. [OST 1] Determine the major topics to focus on during the interview. By doing so, you are more likely to ask relevant questions that align with the position [OST 2] Decide which questions you will ask and the order in which you will ask them. Having prepared questions shows the candidate we are seriously considering	This ensures that you can	you will ask and in which	disappears when another	that layer
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questions you will ask and the order in which you will ask them. Having prepared questions shows the candidate we are seriously considering	[OST 2] Decide which			
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prepared questions shows the candidate we are seriously considering	_			
the candidate we are seriously considering	_			
seriously considering	1			
also important to have a	-			
logical order to the	· ·			
questions so you can	_			
eliminate redundancy				
that may occur based on				
the candidate's answers	-			
[OST 3] There may be	[OST 3] There may be			
times when a candidate				
says something that				
makes you want to know	-			
more. Moments like these	-			
are excellent				

Effective Interview Strategies - Storyboard opportunities to ask openended questions to learn more about the candidate's experience, skills, and personality Slide 1.4 Layer 3, Focus on the Purpose of the Interview [OST 1] It is important to Title: Focus on the Purpose of the Base layer remains visible Title is on the screen when fully understand the Interview layer pops up Text is enclosed in a rectangular requirements of the 1. Understand the • Each OST fades in timed with shape centered on the left, in the position to decide if a requirements of the the audio and remains on the part of the base slide that doesn't candidate is the right position include the three tabs or the title screen until the learner leaves 2. Be present match that layer The information for each layer 3. Keep the conversation disappears when another [OST 2] Focus on the focused on the candidate strategy/layer is selected candidate and really listen to their responses and questions. Your body language and behaviour is important – the candidate needs to know that you are really hearing what they have to say [OST 3] The purpose of the interview is to ascertain the candidate's ability to fulfill the role to your satisfaction. While it may be tempting to talk about your qualifications, the conversation is about the candidate.

Slide Number: 1.5			
Title: Introduction to Intervie	ew Scenarios		
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
This is Peter [OST 1]. He is interviewing for the technical team lead position [OST 2]. This is Audrey [OST 3]. She is the hiring manager. Audrey is about to interview Peter and needs your help. In order to apply the best practices of an interview strategy, you will help Audrey choose what to say to Peter. In order to complete this course, you will need to correctly select a response from Audrey that aligns with our interview best practices. This interview is the graded assessment for this course. You must select at least 5 out of 6 of Audrey's	1. Peter 2. Candidate 3. Audrey 4. Hiring Manager	 Background will be Ernst Inc.'s logo. Transparent level will allow the learner to clearly see the avatars and OST The avatars' names and titles and will appear centered underneath them Begin button between them 	 Next button is disabled Avatar's names and title will fade in timed with the audio Begin button fades in timed with audio saying "Please select the begin button when you are ready" Learner advances to slide 1.6 upon selection of the begin button
responses correctly to pass. You may repeat the interview until you receive a			
passing score. Please select the BEGIN			
button when you are ready.			

Slide Number: 1.6			
Title: Question 1			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
Welcome, Peter. Thank you for meeting with me today. I was wondering	 Chose the statement that best aligns with effective interview strategies, then select the submit button. If you will be able to meet the attendance requirements for this position? If you can tell me why you are interested in this position? 	Each option is in a speech bubble.	 Slides for questions 1-6 will be made using the True/False template slide All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Speech bubbles with text fade in one at a time after Audrey's audio [OST 3] is the correct choice Learner advances to slide 1.7 upon clicking the submit button

Slide Number: 1.7			
Title: Question 2			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
As you know Peter, part of the position includes coding.	 Chose the statement that best aligns with effective interview strategies, then select the submit button. Tell me more about your coding experience Do you know C++? 	Same image and set up as slide 1.6	 All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Options fade in one at a time after Audrey's audio [OST 2] is the correct choice Learner advances to slide 1.8 upon clicking the submit button

Slide Number: 1.8			
Title: Question 3			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
You are interviewing for the technical team lead position here at Ernst Inc	 Chose the statement that best aligns with effective interview strategies, then select the submit button. Tell me more about your management experience. How well did you get along with team members in your last management position? 	Same image and set up as slide 1.6	 All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Options fade in one at a time after Audrey's audio [OST 2] is the correct choice Learner advances to slide 1.9 upon clicking the submit button

Slide Number: 1.9			
Title: Question 4			
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:
Cell phone ringing	 Chose the statement that best aligns with effective interview strategies, then select the submit button. Hang on a minute, I need to take this call, it's my manager Sorry for the disruption, let me quickly silence my phone 	Same image and set up as slide 1.6	 All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Options fade in one at a time after Audrey's audio [OST 3] is the correct choice Learner advances to slide 1.10 upon clicking the submit button

Slide Number: 1.10 Title: Question 5					
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:		
I see that you know Java	 Chose the statement that best aligns with effective interview strategies, then select the submit button. I found Java tricky to learn, let me tell you about what I struggled with the most. Tell me more about any other coding languages you are proficient in 	Same image and set up as slide 1.6	 All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Options fade in one at a time after Audrey's audio [OST 3] is the correct choice Learner advances to slide 1.11 upon clicking the submit button 		

Slide Number: 1.11						
Title: Question 6						
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:			
Peter, we are getting towards the end of our scheduled time	 Chose the statement that best aligns with effective interview strategies, then select the submit button. I have just one final question to ask so we can finish on time I have several more questions to ask, but I'm sure you don't mind staying later than planned 	Same image and set up as slide 1.6	 All audio is spoken by Audrey The image without the speech bubbles and [OST 1] are on the slide from the beginning [OST 2] is in the left bubble [OST 3] is in the right bubble Options fade in one at a time after Audrey's audio [OST 2] is the correct choice Learner advances to slide 1.12 upon clicking the submit button 			

Slide Number: 1.12 Title: Results						
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:			
Please select continue	Title: Results 1. Your Grade: results.score 2. Passing Grade: 3. Please select the continue button	 Disable next button on this slide if results.score is less than 80%. Continue [OST 3] button centered under the grade 	 Learner proceeds to layer 1.12 "Success" upon clicking continue if score is 80% or higher Learner proceeds to layer 1.12 "Failure" upon clicking continue if score is less than 80% 			
Slide 1.12 Layer "Success"						
Congratulations on helping Audrey with this important interview! Please select next to continue.	 Congratulations on helping Audrey with this important interview! Please select next to continue. 	 Green checkmark to the left of [OST 1] [OST 2] is on lower right of screen 	 This layer is shown when results.score is greater than or equal to 80% Base layer is hidden Learner advances to slide 1.13 upon clicking next 			
Slide 1.12 Layer "Failure"	1					
You did not earn a passing grade of 5/6 correct selections. Please try again. You may review your incorrect answers before retaking the assessment.	 You did not earn a passing grade of 5/6 correct selections. Please try again. Review Assessment Retake Assessment 	 Red X to the left of [OST 1] Under [OST 1]: Review Assessment [OST 2] button on left Retake Assessment [OST 3] button on right 	 This layer is shown when results.score is less than 80% Base layer is hidden Clicking the review button allows the learner to review the incorrect answers Clicking the retake button resets the results and takes learner to slide 1.6 			

Slide Number: 1.13 Title: Congratulations					
Audio (A):	On Screen Text (OST):	Images/Graphics:	Programming/Animation Notes:		
Congratulations! You have successfully helped Audrey hire the top candidate! Peter has accepted the job! Please select exit to leave the course	Title: Congratulations!	 Transparent Ernst Inc. logo as background Audrey and Peter standing and shaking hands Exit button 	 The image and title are on slide at beginning of timeline Learner exits course upon clicking the Exit button 		