

Accountability Matrix, CGIAR System Council DRAFT ISPC TERMS OF REFERENCE

Document: SC4-07B

Version: 28 April 2017

4th System Council Meeting, 10-11 May 2017, The Netherlands

Version	Topic General comment:	Paragraph Number (* reflects a change)	Input received	Input provider	System Council involvement	System Management Office Action on proposal	Additional Comment for System Council reflection on current draft (if relevant)
	Overall		<i>Extracted</i> However, there is also a perceived need to capture the aspects of scientific and non-scientific partnerships and the delivery on the SRF development targets more closely. So far, the system lacks a body or arrangement that supports CGIAR programs and centers to gear research towards development outcomes. This second dimension is not well reflected at the present ISPC and also not in the preliminary draft TOR. We strongly believe that the ISPC should encompass all necessary functions important to donors for their funding decisions. In doing so, more capacities with regard to development outcomes are needed which must be reflected in the composition and expertise of the ISPC panel It is not clear who will be responsible for following up recommendations and	EIARD	Voting Member consultative group		
Part B - S	Specific inputs						
Draft 1	Mandate	1	Add "or on partnerships and development"	EIARD	Voting Member consultative group	Incorporated as 'including strategies for effective partnerships along the research for development continuum' in line with function laid out in article 2c	For consideration by the SC members as another recommendation suggests to eliminate the role of the ISPC as regards partnerships.
Draft 1	Functions	2	Comments - In the context of the approved budget and work plan referred to in paragraph 16	Convener of the Center Board Chairs	Ex-offico non-voting Member	Incorporated in regard to 'other functions' in article 2f.	For consideration by SC members, there is a separate point on the budget.
Draft 1	Functions	2a	Add "and implementation"	USAID	Voting Member	Incorporated	
Draft 1	Functions	2a.i	Add "strategic"	ISPC	Active Observer	Not Incorporated	For consideration by the SC members of what foresight activities are strategic and needed.
Draft 1	Functions	2a.iii	Revise the second part of the sentence as follows: "in particular those funded via Windows 1 and 2, based on insights from scientific foresight exercises, impact assessments, and expert judgments". Greater focus is needed on the shared eclear aready that denore fund collectively.	USAID	Voting Member	Incorporated - slightly edited revised language suggested	
Draft 1	Functions	2a.iv	Replace "relevance and performance for CGIAR Research" with the following: "the CGIAR's shared research agenda, taking into account likelihood of success, rigor and relevance of science quality, and comparative advantage of the CGIAR". Critical that the Science Council consider comparative advantage and alternative sources of supply.	USAID	Voting Member	Incorporated	For consideration of SC members as to whether the ISPC's mandate extends beyond the "science" element of foresight.
Draft 1	Functions	2a.iv	Recommend to move under "2b" heading as 2b.ii	ISPC	Active Observer	Not moved as matter for System Council reflection	For consideration of SC members on the extent and purpose of the development of criteria for the CGIAR's shared research agenda; how and where this should be reflected in the TOR.
Draft 1	Functions	2a.v	Comment - This is a very ambitious task for the ISPC, when there are so many other bodies and boards charged with oversight. Arguably appropriate capacity could be part of considering likelihood of success. Seems we could safely delete this para.	USAID	Voting Member	Incorporated	
Draft 1	Functions	2b (linked to 2b.i)	Revisions suggested " <i>Provide independent advice</i> and assurance to the System Council on science quality and relevance to capture system-wide synergies and recommend actions and priorities for funding through " moved from 2.b.i We suggest moving this text up to the overall description of this task – as it is relevant for all the activities listed.	ISPC	Active Observer	Incorporated - with use of some text in overall description of task which was relevant to all functions; using other text in the listed functions	



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Draft 1	Functions - science and relevance	2b.i	Replace "Research, coherence to the Strategy and Results Framework" with " and with appropriate outside science partners". We need to be less inward lookingmany of the most important partners lie outside, not inside, the CGIAR.	USAID	Voting Member consultative group	Partially incorporated - additional text inserted but reference to SRF kept	
Draft 1	Functions - science and relevance	2b.i	Refer to comment above for 2b. Also recommend to delete "science'" in front of 'proposals' leaving 'proposals'	ISPC	Active Observer	Incorporated	
Draft 1	Functions - science and relevance	2b.i	Editorial suggestions to improve the sentence construction. Recommendation to divide the clause into two.	Convener of the Center Board Chairs	Ex-offico non-voting Member	Partially incorporated. Not divided into two parts	
Draft 1	Functions - science and relevance	2b.ii	Replace "System, including periodic analysis of the System portfolio with respect to duplication, omission, and areas of comparative advantage; " with " implementation of rigorously prioritized research programs funded through the	USAID	Voting Member	Incorporated	
Draft 1	Functions - science and relevance	2b.ii	Recommend to delete the first part of the para "making recommendations to the System Council concerning science quality in the CGIAR System, including periodic"	ISPC	Active Observer	Partially incorporated- keeping first part of the original para but taking out 'including periodic' taking into consideration Funder inputs on Draft 1 of the TOR.	
Draft 1	Functions - science and relevance	2b.ii	Comment - Important not to overlap with IEA in this area	Convener of the Center Board Chairs	Ex-offico non-voting Member	Noted	
Draft 1	Functions - science and relevance	2b.iii	Comment - This is very broad – some definition may be needed to keep this within reasonable boundaries	Convener of the Center Board Chairs	Ex-offico non-voting Member	Noted	For consideration of SC members as to focus for science discussions with outside experts and science groups.
Draft 1	Functions - science and	2b.iv	Move under recommended new section 'Impact assessment'	ISPC	Active Observer	Incorporated	
Draft 1	Functions - science and relevance	2b.v	Delete entirely. A large undertaking in which space there are several other players.	USAID	Voting Member	Paragraph revised with deletion of 'annual research program performance ' and replaced by 'annual analysis of the CGIAR Portfolio ' in line with what the Framework outlines for the System Council to 'review the annual portfolio analysis and program reports on the CGIAR Portfolio' [Article 6.1 w)	For consideration of SC members whether they would like to have ISPC provide a commentary on the analysis submitted by the System Management Board (prepared by the System Management Office based on Center inputs and consultation), to support the System Council in giving its strategic inputs.
Draft 1	Functions - science and relevance	2b.v	Revision suggested deleting 'as appropriate' and adding "evaluated by the SMO" at the end of the clause	ISPC	Active Observer	Partially incorporated. The System Management Office's role in the Charter is to provide analysis, not evaluations, and so the language from the Charter has been taken up.	
Draft 1	Functions - science and relevance	2b.v	Editorial suggestions to improve the sentence construction.	Convener of the Center Board Chairs	Ex-offico non-voting Member	Incorporated	
Draft 1	Functions - Partnerships	2c	Substantial revision proposed with listed detailed responsibilities	EIARD	Voting Member consultative group	Incorporated as Alternative 2 for consideration along with the original formulation as Alternative 1	For consideration by the SC members, also taking into account another recommendation (see below) which questions the comparative advantage of ISPC as regards to partnerships.



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Draft 1	Functions - Partnerships	2c	Deleted. We really question if this is in the comparative advantage of the ISPC	USAID	Voting Member	Not deleted- but two Alternatives provided for consideration of the SC as to the scope of this particular function.	For consideration by the SC members as another recommendation suggests to provide more detailed responsibilities of this function.
Draft 1	Functions	2 d	Recommended to have a title 'Impact assessment' with three clauses: i. NEW - i. Provide recommendations to the System Council on impact assessment strategy, enhanced impact assessment capacity within the system, and leading system level impact assessment; ii - current 2d	ISPC	Active Observer	Incorporated	For consideration by SC members as to suggested functions for ISPC under Impact Assessment.
Draft 1	Functions	2d	Avoid duplication with IEA functions	Convener of the Center Board Chairs	Ex-offico non-voting Member	Noted	
Draft 1	Functions -	2e	Recommended to be moved under 2b	ISPC	Active Observer	Noted	
Draft 1	Functions	2e	Deleted. More the remit of the Center Boards and Mgmt, and possibly the SMO.	USAID	Voting Member	Not deleted-as matter for SC consideration as to this function	For consideration by SC members as to suggested functions for ISPC on providing advice on research standards, taking into consideration whether this is remit of Center Boards and Management and possibly System Management Office.
Draft 2	Functions	2f	Comment - Within pre-approved annual workplan?	Convener of the Center Board Chairs	Ex-offico non-voting Member	Incorporated. Revised language suggested	
Draft 1	Membership	3	Delete "maximum of [X]"	EIARD	Voting Member consultative group	Incorporated	
Draft 1	Membership	3	Suggested up to 7 members. Let's not hardwire anything larger than 7the costs escalate!	USAID	Voting Member	Incorporated (later adjusted to 8 as explained below)	
Draft 2	Membership	3	Prior Fund Council decision on size of the standing membership of the ISPC indicates 8	System Management Office	Prior Fund Council decision	The number was adjusted to 8 as an administrative correction to reflect a prior Fund Council decision on size of the standing membership of the ISPC.	
Draft 1	Membership selection	4	Suggested "recommendation by the SIMEC"	EIARD	Voting Member consultative group	Incorporated- with clarification that it is the Council's SIMEC	
Draft 1	Membership selection	4	Suggested "recommendation by the SIMEC" With comment - A smaller group can probably manage this process better	USAID	Voting Member	Incorporated and noted	
Draft 1	Membership selection	4	Suggested "recommended by a search and nomination committee to be appointed by the System Council"	ISPC	Active Observer	Not incorporated taking into account Funder inputs recommended the Council's SIMEC to play this role	
Draft 1	Membership selection	4	Comment - Within pre-agreed budget parameters [refers to ad-hoc members and ad-hoc experts]	Convener of the Center Board Chairs	Ex-offico non-voting Member	Incorporated. Revised language suggested	
Draft 1	Membership, expertise	7*	Replace "programmatic' with "development"	EIARD	Voting Member consultative group	Partially incorporated. Programmatic kept and 'development' added	
Draft 1	Membership, expertise	7 *	Editorial suggestions to improve the sentence construction	Convener of the Center Board Chairs	Ex-offico non-voting Member	Incorporated	
Draft 1	Self-assessment of performance	18	Add "It should, as part of this process, solicit input from the System Council members".	USAID	Voting Member	Incorporated	