SC6-05A Agenda Item 8 For Discussion/Decision 17 May 2018



Taking forward arrangements for the future CGIAR advisory bodies

<u>Purpose</u>: Taking into account the SIMEC think piece (meeting document SC6-05), this presentation sets out the key elements from within that paper as well as some ideas for how to take this forward.

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Content



Part A: Background

<u>Part B</u>: Overview of the three proposed future functions

Part C: Recommendation for Decision

Part D: Roadmap and timeline

<u>Part A: Background</u> - The process followed by SIMEC



The ask from SC4

"Explore a range of options on how best advisory services could now be provided to the Council, responding to key questions such as: what is the <u>profound role</u> that they are to play in the current system and what are the best and <u>most efficient</u> institutional arrangements to deliver these services?

Since SC4:

- SIMEC have met at least monthly (including 2 in-person meetings)
- Inputs from many stakeholders (including ISPC/IEA, FAO, ISPC evaluators, their final evaluation report and the management response)
- A number of options discussed and refined to one recommendation - based on feedback including SC virtual meetings, SC5 meeting, ISPC/IEA/SPIA consultations, April oneon-one SC member calls

Part A: Background - Inputs from a wide range of sources



Reports/Papers/Documents

- ISPC evaluation overview for August 2017 SIMEC meeting (Mary O'Kane)
- Final Report of the Evaluation of the ISPC (Mary O'Kane and Eija Pehu)
- ISPC management response, 26 October 2017
- ISPC Think Piece to inform priorities for agricultural research in the 21st century (Maggie Gill)
- ISPC Briefing No. 62: Quality of Research for Development in the CGIAR Context
- ISPC Draft Terms of Reference (post-transition, SIMEC-M2-02, Appendix 1)
- IEA Position Paper: Proposal for a cost-effective and utility-focused evaluation system in CGIAR (Rachel Sauvinet-Bedouin)
- CGIAR RBM Framework Development: Taking Stock (Julia Compton & Philippe Ellul)
- SIMEC Presentation for Virtual System Council Meeting (11 October 2017)

Statements/outputs of meetings

- System Council Thoughts on Advisory Bodies at System Council Meeting 4 (May 2017)
- SIMEC Paris Principles
- EIARD Position on ISPC & IEA

Inputs during meetings and discussions

- SPIA virtual presentation to SIMEC, 7 November 2017
- Feedback and opinions from System Council members and participants
- Consultations with ISPC (Maggie Gill, Leslie Lipper) and IEA (Rachel Sauvinet-Bedouin) October 2017, Nov 2017, February 2018

<u>Part A: Background</u> - 5 central principles to inform design of advisory services



- i. Improved efficiency
 - Reduced demand on some services (proposal assessment, annual performance assessment) due to development of new stable core of business cycle
 - What would cost-effective hosting environment for the advisory services look like?
- ii. Improved communication and cohesion between the services and the system
 - Bring various assessment and evaluation work streams in line with new business cycle requirements
- iii. Improved and systematic linkages between science and development
 - Embed in all aspects of CGIAR's advisory functions and reflect in staffing
- iv. Higher ownership of the advice produced by the services by the system
 - Avoid disconnect between the CRPs/Centers and the advisory bodies and consequent failure to fully embrace advice provided
 - Formal advice to SC annually and provided to SMB for consideration
- v. Ensuring independence of the content-matter of the advice
 - Only Secretariat co-located, reporting arrangements not changed

<u>Part B</u>: Overview of three proposed future functions



- 1. Science advisory body ("Independent Science and Development Council" or ISDC) would:
 - <u>Report to</u> the System Council
 - Shared secretariat hosted by CGIAR System Mgmt Office
 - Retain <u>similar structure to current</u> (external standing panel of experts in science and development subject matters, supported by a small secretariat that reports to and takes direction from that panel)
 - <u>Provide:</u> foresight work; guidance for proposal assessment process (that work then undertaken by external independent reviewers with the support of an external coordinator/moderator) and results from CRP mid-term reviews.

2. Standing Panel on Impact Assessment (SPIA)

- <u>No change</u> to structure
- Shared secretariat with ISDC hosted by CGIAR System Mgmt Office
- Would report to System Council through SIMEC

3. Small expert evaluation team

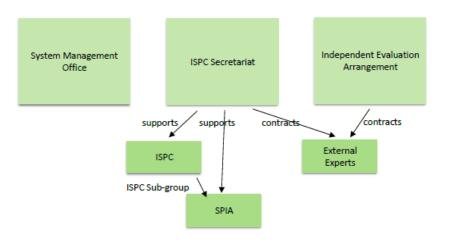
- The evaluation team will report to the System Council through SIMEC
- Shared secretariat hosted by CGIAR System Mgmt Office
- <u>Quality assurance mechanism</u> for regular programmatic, mid-term reviews and other ondemand evaluations
- Evaluations themselves undertaken by externally commissioned evaluators



- Adjustment of functions of Advisory Services according to the SIMEC Paper (SC6-05)
- Colocation of Advisory Services with the SMO
- 1-year transition year (2019, starting January 1, 2019) in Rome at Bioversity HQ to enable smooth integration
- Adequate SMO presence during the transition in Rome to ensure smooth integration and joint development of the Business Cycle Approach / interfaces with Advisory Services

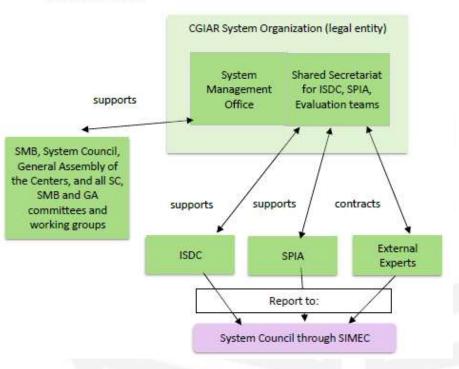
Part C: Current & New Arrangements





Current Arrangement

New Arrangement





Part D: Proposed Workplan/Time Schedule

Steps	Expected output/result	Who	2018 Timing
1. Develop detailed TOR and Composition for Shared Secretariat + ISDC member criteria	Clarity on composition of Shared Secretariat and TORs; composition of ISDCouncil and members profile; agreement on advertising strategy.	SIMEC (proposal) SC (decision)	Electronic agreement by SC by July 2018
2. Form proposed 'Screening Group' and 'Selection Panel'	Clear TORs for the two groups, with a workplan that links to key SIMEC and SC meeting dates and decision moments	SIMEC (support from SMO)	
3. Call for nominations/ applications for ISDC membership	Compilation of a long list of applicants	SIMEC (procurement support from SMO)	Applications by 31 August 2018
4. Screening of applications	Review candidates against agreed criteria to provide a shortlist of recommended candidates to the Selection Panel	Screening Group* (see following slide)	During September 2018
5. Selection of candidates to put forward to the System Council	Selection of candidates for the agreed number of panel seats to put forward to the System Council for confirmation	Selection Panel** (see following slide)	During October 2018
6. Confirmation of selected members	System Council to confirm selected members through no-objection	System Council	During SC7 – Seattle, November 2018

<u>Part D</u>: ISDC - Possible composition for Screening Group + Selection Panel



Screening Group

Members (Total = 5/6):

- Executive Director, CGIAR ISPC Secretariat
- SIMEC Chair + member
- Representatives from Funders
- CRP/Platform Leaders' Representative
- CGIAR System Organization representative

Selection panel

Members (Total = 7 to 9):

- 3 System Council members, including SIMEC Chair
- 2 SMB members (one Center-affiliated, one independent)
- 2 to 4 External persons to CGIAR (sectors beyond agriculture – including health, wider climate change, technological innovation)

<u>Chair</u>: SIMEC Chair, supported by SIMEC Secretariat