

Division of Responsibilities between the System and Centers/CRPs in Resource Mobilization

System Management Office	Centers/CRPs
System level funding that is allocated through mechanisms determined by the SC and SMB (W1 funding, W2 total envelope)	W3/Bilateral funding whether conducted at an individual Center/CRP level or through a coalition of Centers/CRPs
Initiatives to develop new funding vehicles at the CGIAR-wide level (e.g. the mooted China Fund)	Advocacy for increased levels of W2 investment for a CRP (but must not be promoted as being at the cost of reducing other existing CGIAR investments)
System level events/processes (e.g. business cycle) that create an environment for not only system level funding but promote donor excitement in funding of multi-Center or multi-CRP initiatives (which are subsequently negotiated by the Centers or CRPs)	Raising Center Generated income through the provision of services, goods, or leveraging or disposal of assets
Advocacy for the system that raises donor willingness to invest through all mechanisms, including W3 and bilateral	Advocacy for, and engagement in, the system that raises donor willingness to invest through all mechanisms, including W1 and W2
Initiatives to engage System Council to develop approaches that improve the quality of finance through all channels – including the building of reserves (e.g. enhanced cost recovery principles agreed with funders)	Optimization of Center reserves within agreed framework
All resource mobilization efforts must have a primary focus on bringing resources into the system and not on redistributing existing resources between channels	
Efforts to bring in resources by all System stakeholders are to be based on the positive merits of the funding case and will not be made by undermining the value of other CGIAR investment cases or other entities in the system	