

Agenda
13th CGIAR System Management Board meeting
Tuesday 2 – Wednesday 3 April 2019, Montpellier, France

Purpose

This document sets forth the Agenda as adopted for the System Management Board's 13th meeting pursuant to Article 7 of the Rules of Procedure of the CGIAR System Management Board.¹

Distribution Notice:

This document may be distributed without limitation.

¹ Approved by the System Management Board at its 1st meeting, SMB/M1/DP3.

Day 1 – Tuesday 2 April 2019: 09:30 to 17:00 (Reception 17:00 onwards)

Arrival for 09:15am

Strategic Partner Engagement Opportunity

- | | | |
|---------------------------|--|--|
| 09:30 – | <u>Visit</u> - Rural Development | <ul style="list-style-type: none"> • Welcome remarks from System Management Board Chair • Remarks from Korean delegation • Signing of Memorandum of Understanding |
| 09:50
(20 mins) | Administration, Republic of Korea | |

[Resource: Briefing memo on Korea and CGIAR engagement \(Funder & External Engagement Unit\)](#)

09:50	Korea delegation departs
-------	--------------------------

Focusing on our future operations in the context of the System Reference Group: SMB/stakeholder adhoc workshop

- | | | |
|---------------------------|---|--|
| 10:00 – | Setting the Scene – the | Framing the workshop session ahead: |
| 10:20
(20 mins) | Centers, the System, the Shared Agenda | |
- An open space to 'road-test' thinking to date without aiming to arrive at any positions or decisions
 - Providing a 'challenge function' to the ideas generated to-date in the System Reference sub-groups, asking what's missing, what may need further exploration, is there anything that should perhaps be dropped?
 - Asking are the questions raised as well framed as they could be?

- | | | |
|---------------------------|---|--|
| 10:20 – | <u>Group 1</u> - Research objectives | Defining a portfolio coverage, for example: |
| 11:05
(45 mins) | and focus | |
- Reflecting on the SDGs, what are the key 'dots on the horizon' for desired impact?
 - How will/should CGIAR's niche and comparative advantage evolve?
 - Focusing on our 5 transformations from the Business Plan - how should CGIAR's research focus shift, by dropping and adding major themes?

11:05 – 11:25	Break (20 mins)
------------------	-----------------

- | | | |
|---------------------------|--|---|
| 11:25 – | <u>Group 2</u>: Adding value | Defining the pathway from innovation to impact aligned to the SDGs, for example: |
| 12:15
(50 mins) | through more effective research delivery models - | |
- How should the modality for global programs be (re)-configured?
 - How can CGIAR be greater than the sum of its parts at the country level (including with client countries, the private sector etc.)?
-

Day 1 continued – Tuesday 2 April 2019: 09:30 to 17:00 (Reception 17:00 onwards)

12:15 – 13:00 (45 mins)	Group 3 - Institutional arrangements – how to get organized to deliver	<p>Ensuring efficiency, impact and value for money, for example:</p> <ul style="list-style-type: none"> • How should the “CGIAR System” evolve? • How could the institutional configuration of Centers be different? • How to present a compelling funding proposition for traditional and non-traditional funders?
13:00 – 14:00	Lunch (60 mins)	<ul style="list-style-type: none"> • <i>Time used to collate major items to re-cap at the opening of SMB13</i>

SMB13 – Day 1 (2 April 2019)

Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
14:00 – 14:10 (10 mins)	1. Opening of 13th meeting	<p>a. SMB Chair opening reflections – bringing together the conversations from the morning’s workshop</p> <p>b. Call for other business</p> <p>c. Provisional Agenda</p> <p>d. Declarations of Interests review</p>	<p>c. For Adoption</p> <p>d. For Action as Required</p>	<p>Document: SMB13-01</p> <p>Register of interests (Diligent Boards)</p>
14:10 – 14:50 (40 mins)	2. Big data as an element of the shared agenda	What are the game-changing contributions big data is meant to make? What is the Big Data Platform’s uniqueness in relation to other efforts in data and digital ag? How does it work with and across the CGIAR System?	<i>Strategic guidance Informed by short presentation</i>	<p>Resource – 01</p> <p>Further Reading – White Paper on Accelerating CGIAR’s Digital Transformation</p> <p><i>Invited guests: Brian King; with Andy Jarvis, Jawoo Koo and Medha Devare (via videoconference)</i></p>
14:50 – 15:20 (30 mins)	3. Update to the SMB on the special initiatives for the current portfolio	Ensuring implementation of initiatives, modernization protocols, and appropriate funding, and Center stewardship for the initiative.	For Strategic guidance for Funders’ 5 April 2019 meeting	Document: SMB13-02

SMB13 – Day 1 (2 April 2019)				
Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
15:20 – 15:40	Break (20 mins)			
16:10 - 16:50 (40 mins)	5. Strategic conversation with the Global Crop Diversity Trust on funding the Genebanks	<u>Looking beyond 2021?</u> Reflecting on opportunities and risks as an early contribution to effective management of our Genebanks in a new Portfolio	<u>Strategic guidance Informed by short presentation</u>	Presentation – 02 <i>Presenter: Charlotte Lusty, Genebank Platform Coordinator, Global Crop Diversity Trust</i>
16:50 - 17:00 (10 mins)	6. Next step to elevate ‘Gender Equality in Research’ in the Portfolio	Formal approval of the Call for Proposals (and incorporated proposal assessment criteria) to advance the SMB/SC decisions to elevate gender equality in research to a ‘Platform’ with effect from January 2020 <i>* Call for proposals to be formally launched on 3 April 2019 at the ‘Seeds for Change: Gender equality through agricultural research for development conference’ (Australia)</i>	<u>For approval</u>	Document: SMB13-04
17:00	End of Day 1 + moving to informal reception with System Organization staff (17:00 -18:00)			

Day 2 – Tuesday 3 April 2019: 09:30 to 17:00

SMB13 – Day 2 (3 April 2019)				
Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
09:30 - 10:00 (30 mins)	4. Genetic resources policy	Ongoing international efforts to enhance the Plant Treaty's multilateral system of access and benefit-sharing	<u>Strategic guidance</u> <i>Informed by short presentation</i>	Document: SMB13-03 <i>Presenter: Michael Halewood, Co-Coordinator, Policy Module, Genebanks Platform</i>
10:00 – 10:40 (40 mins)	7. Business Plan tracking and process for developing the 2030 Plan	<p>a. Executive Director recap of the 'traffic light' status and key action areas</p> <p>b. Mapping the consultation process and decision moments - Ensuring alignment on the proposed <u>process</u> for the 2030 Plan's development (Action 10).</p> <ul style="list-style-type: none"> • Are all the right stakeholders involved? • Are we sure the right information is coming at key decision moments? 	<u>For information</u>	Resource – 03 Document: SMB13-05
10:40 – 11:10 (30 mins)	8. Gender diversity in the workforce	Building on General Assembly discussions - is there a formal policy position that we as a System Management Board should take?	<u>For Strategic guidance</u> to inform policy development	Document: SMB13-06
11:10 – 11:30	Break (20 mins)			

SMB13 – Day 2 (3 April 2019)				
Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
11:30 – 12:10 (40 mins)	9. SMB Audit and Risk Committee report to Board	<p>Leveraging the Center Audit Committee Chairs’ February meeting to advance the following items of our shared agenda</p> <ul style="list-style-type: none"> a. The quality of Center Internal Audit teams (following a benchmarked external quality assessment exercise) and necessary follow-up actions b. What was found about whistleblowing policies across the System following Internal Audit’s engagement c. Funder sentiment about gaps in our grievance processes <p>Update on timing of SMB approval of <u>CGIAR System Organization 2018 Audited Financial Statements</u></p>	<p>For strategic guidance to support ARC meeting discussions on 5 April</p> <p>For information (SMB electronic approval request will follow ARC meeting on 5 April 2019)</p>	Document: SMB13-07
12:10 – 13:10 (60 mins)	10. Creating financial stability and growth	<ul style="list-style-type: none"> a. Growing the funding: <ul style="list-style-type: none"> - Update on System funding projections for 2019 - Avenues for new partnerships and implications arising - Green Climate Fund engagement modalities b. Implement the 2019-2021 FinPlan <ul style="list-style-type: none"> - W1/2 partial delinking principles to expand the current funding rules c. Alliance Opportunity Fund – discussion on concept and opportunities and risks around possible funding mechanisms 	<ul style="list-style-type: none"> a. For information/strategic guidance as appropriate b. For strategic guidance c. For strategic guidance 	<p>Presentation – 04</p> <p>Document: SMB13-08</p> <p>Presentation – 05</p>

SMB13 – Day 2 (3 April 2019)				
Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
13:10	Lunch (60 mins)			
14:10 – 14:40 (30 mins)	11. Implement SC7 decision on advisory services	Funding Standing Panel on Impact Assessment: Facilitating an appropriate funding avenue to ensure financing according to SC7 decisions (November 2018)	For endorsement: Proposal for routing of SPIA funding, in advance of SC8 approval	Document: SMB13-09
Board governance and oversight matters				
14:40 – 14:50 (10 mins)	12. Consent Agenda items (Article 7 of SMB Rules of Procedure)	<i>Matters that have undergone relevant cross-System consultation in advance:</i> a. CGIAR System Cost Principles and Indirect Cost Guidelines b. System Organization Personnel Policy Manual - Part A amendments c. Extending the term and membership of the SMB Rules of Governance Working Group	For approval as a package without discussion on any specific item	Document: SMB13-10 Document: SMB13-11 Document: SMB13-12
14:50 – 15:35 (45 mins)	13. Operating as an effective Board	a. Reflecting on the SMB Assessment survey undertaken in November 2018 and feedback from the General Assembly in January 2019 b. Ensuring we operate as an effective 'self-governing board' and a strategic steward of the System	Agreed actions to strengthen the Board's performance	Document: SMB13-13: SMB Assessment exercise (previously circulated)
15:35 – 15:55 (20 mins)	14. Calendar review and recap	a. Recap of other meetings/participation in the week b. Review of the year's calendar c. Recap key messages and decisions taken		

SMB13 – Day 2 (3 April 2019)				
Time	Agenda Item	Description	Expected outcome(s)	Documents/ Resources
15:55	Break (20 mins) + Active Observers and other invited guests leave the meeting			
16:15 – 17:00 (45 mins)	15. Executive Session - SMB members only	In-camera discussion	Decision on ED 2018 assessment	Internal to SMB members
17:00	End day 2 and meeting close			