

Pilot CGIAR Integrity Report

This document provides summarized analysis on financial irregularity matters reported to the System Organization in 2018.

Contents



1. Recapping current disclosure provisions
2. Matters reported in 2018 - Comparative analysis
3. Lessons learned and ongoing strengthening measures

1. Current disclosure provisions under Financial Framework Agreement in regard to implementation of CGIAR Research



7.2 *Requirement to Inform in Respect of Financial Irregularities.*

7.2.1. *Participating Centers will **promptly inform** the System Organization and the relevant Lead Center(s), and will require Program Participants to promptly inform them, **if there is a credible concern of Financial Irregularities and of the corrective measures initiated.***

7.2.2. *Lead Centers will **promptly inform** the System Organization, and will require Program Participants to promptly inform them, **if there is a credible concern of Financial Irregularities and of the corrective measures initiated.***

Methodology adopted from early-2018* by the System Management Board to ensure that accurate information is shared:

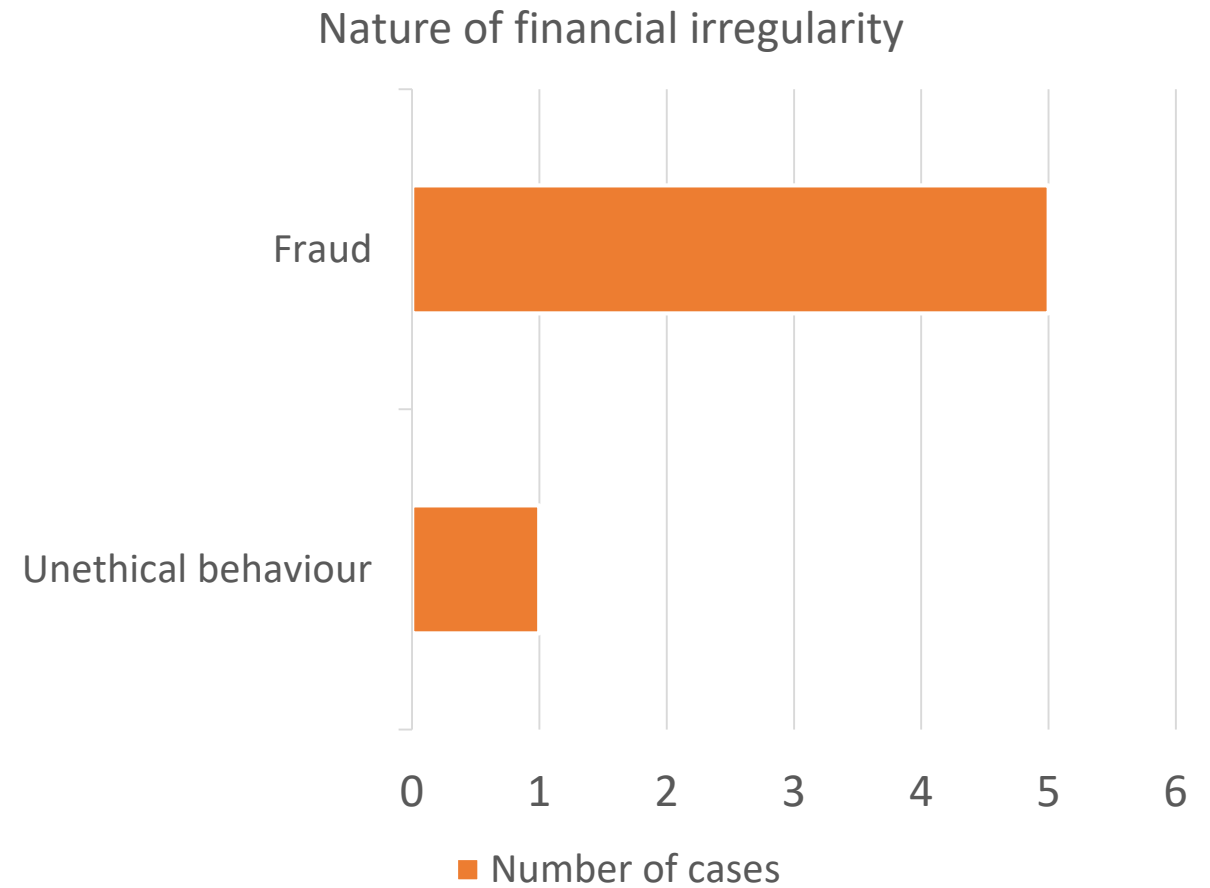
- I. **What is known:** what has been discovered; status of any investigation
- II. **What the potential financial implications are** for the Center and Funder/s concerned
- III. **What corrective actions were taken regarding the specific event** and what additional measures will be taken to strengthen systems

* As discussed with the System Council Assurance Oversight Committee once constituted in August 2018.



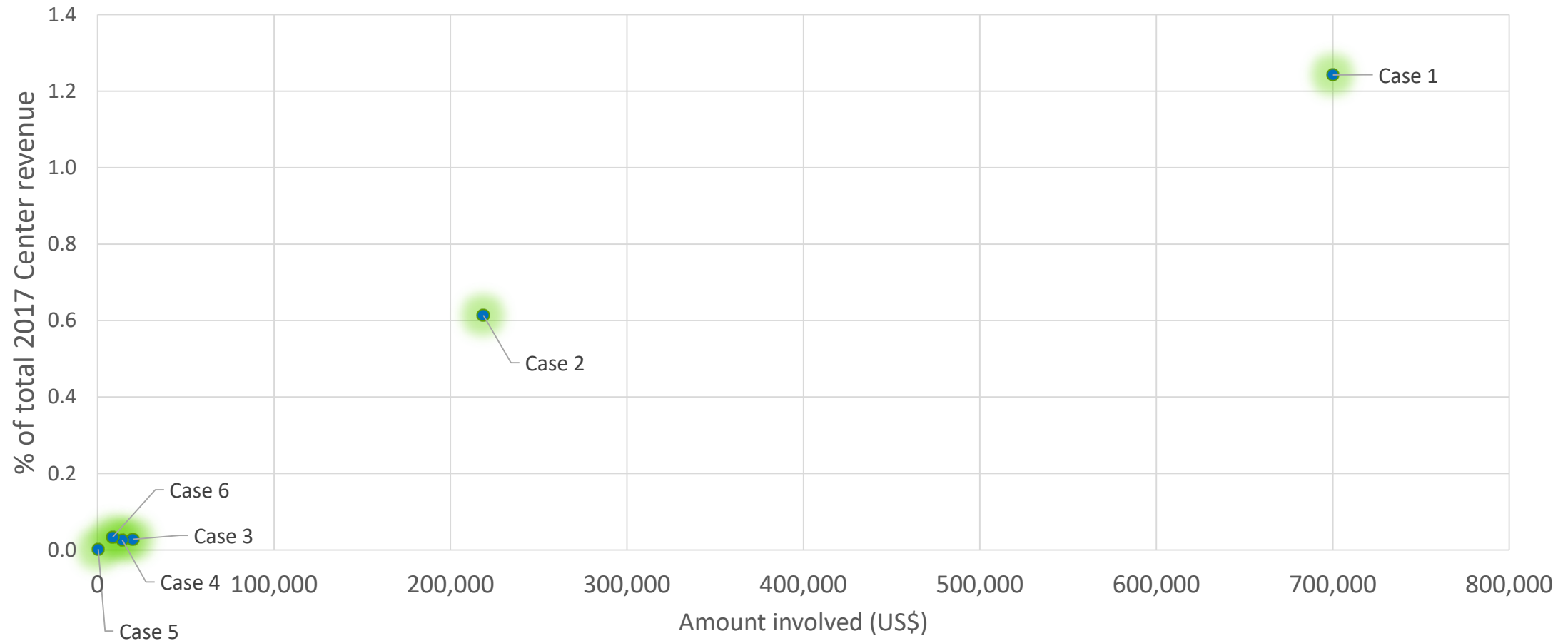
Section 2: Matters reported in 2018 – Comparative analysis

2A. Overview – Nature and number of events reported

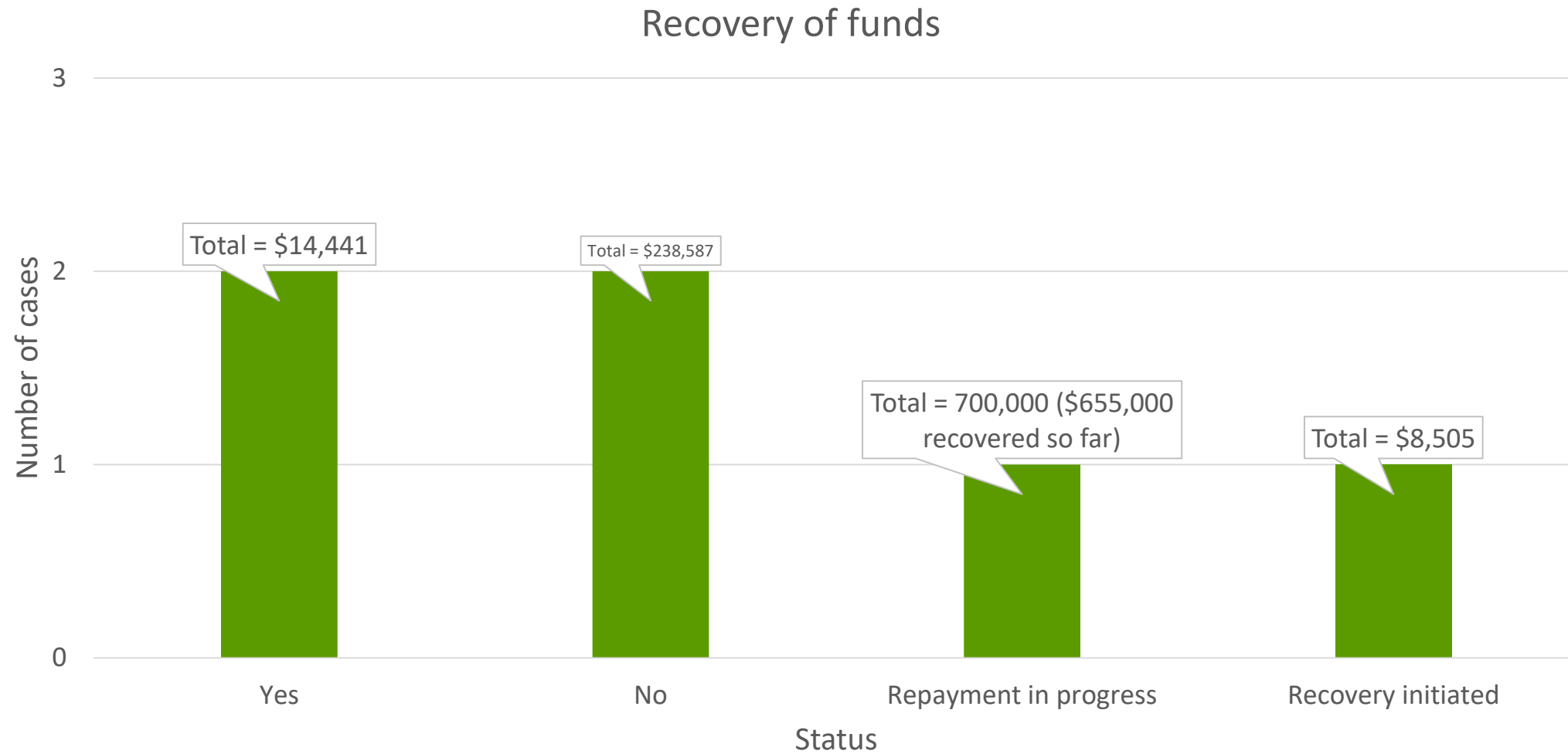


2A. Overview – Context of amounts involved

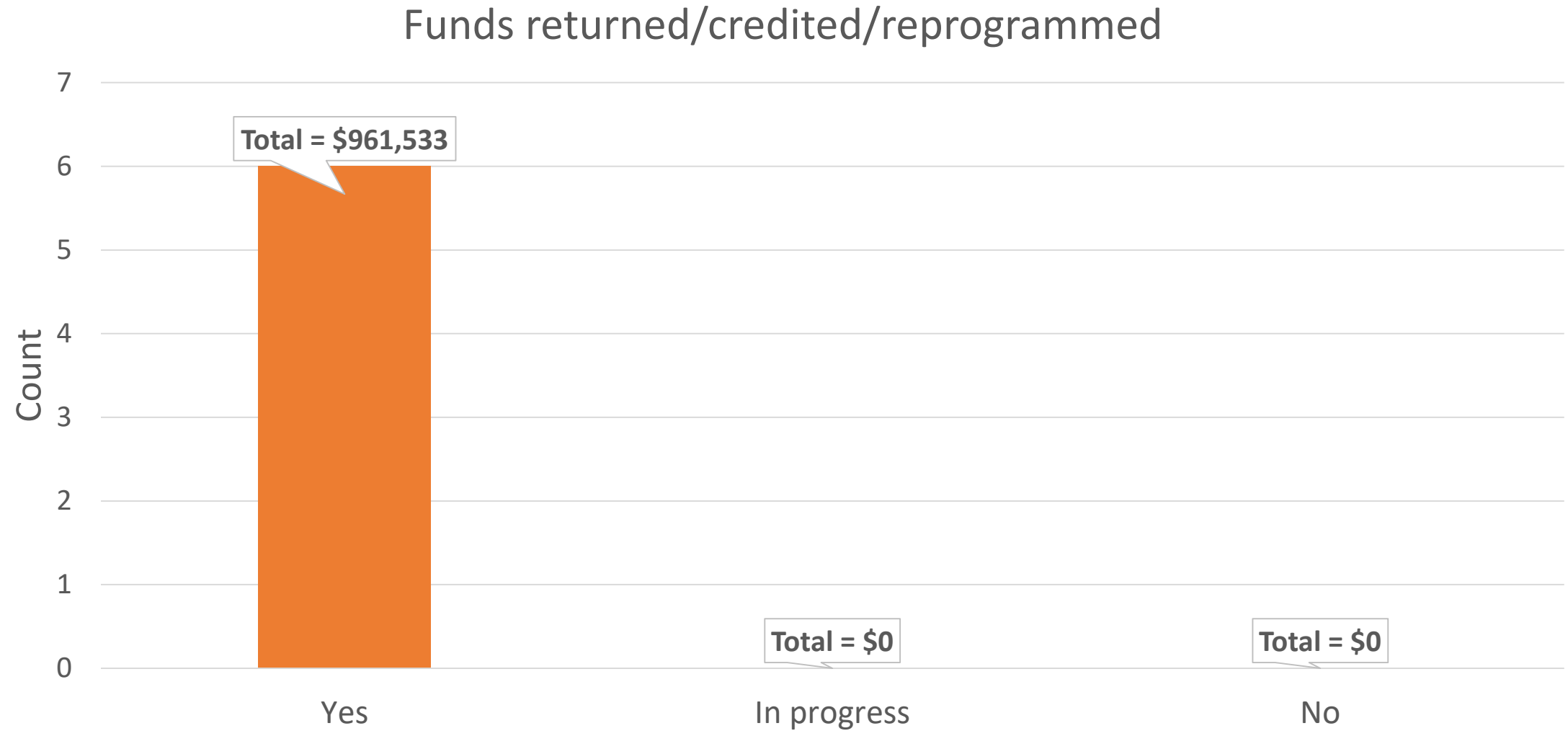
Amount involved as % of total Center annual revenue



2A. Overview – Recovery of funds from perpetrator



2A. Overview – Returned/credited/reprogrammed with Funder prior consent



2A. Overview – CGIAR’s actions related to these events

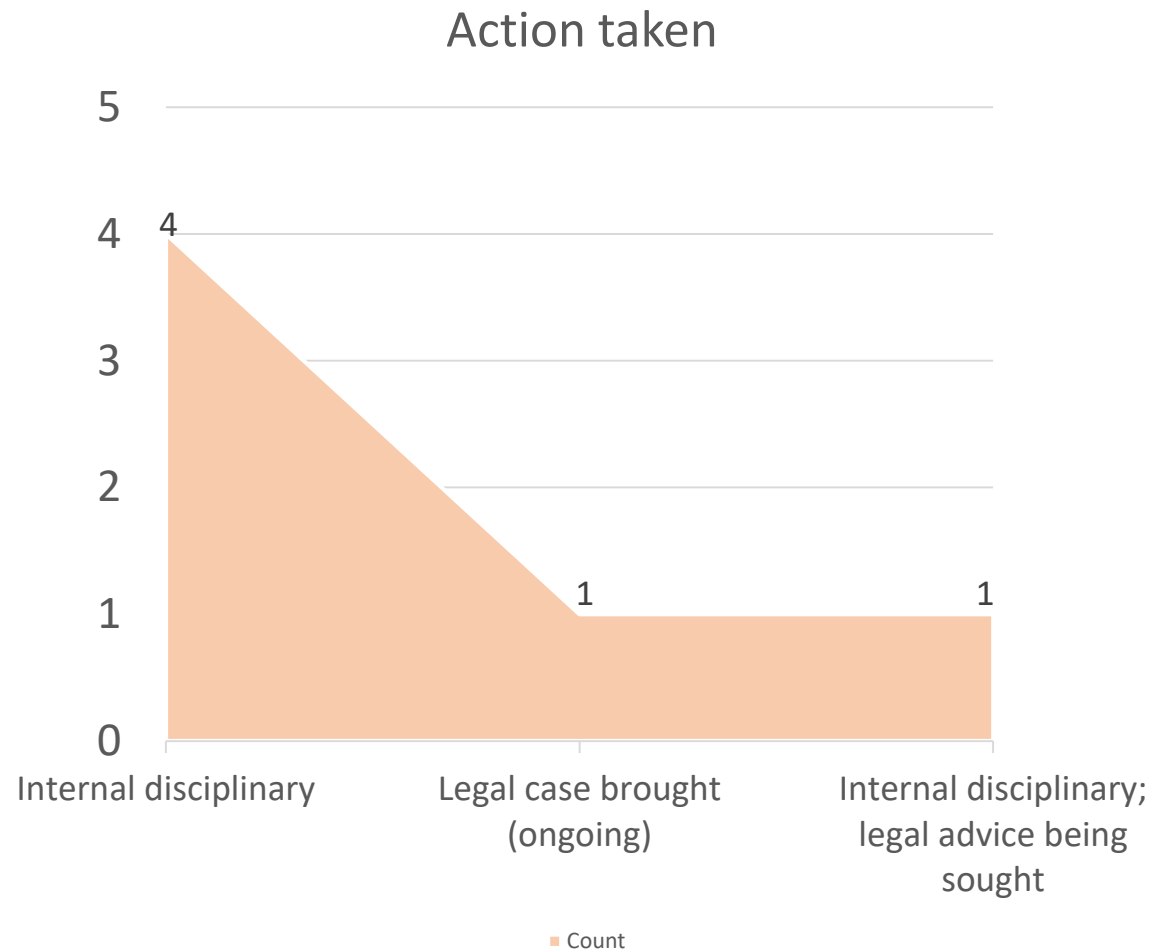
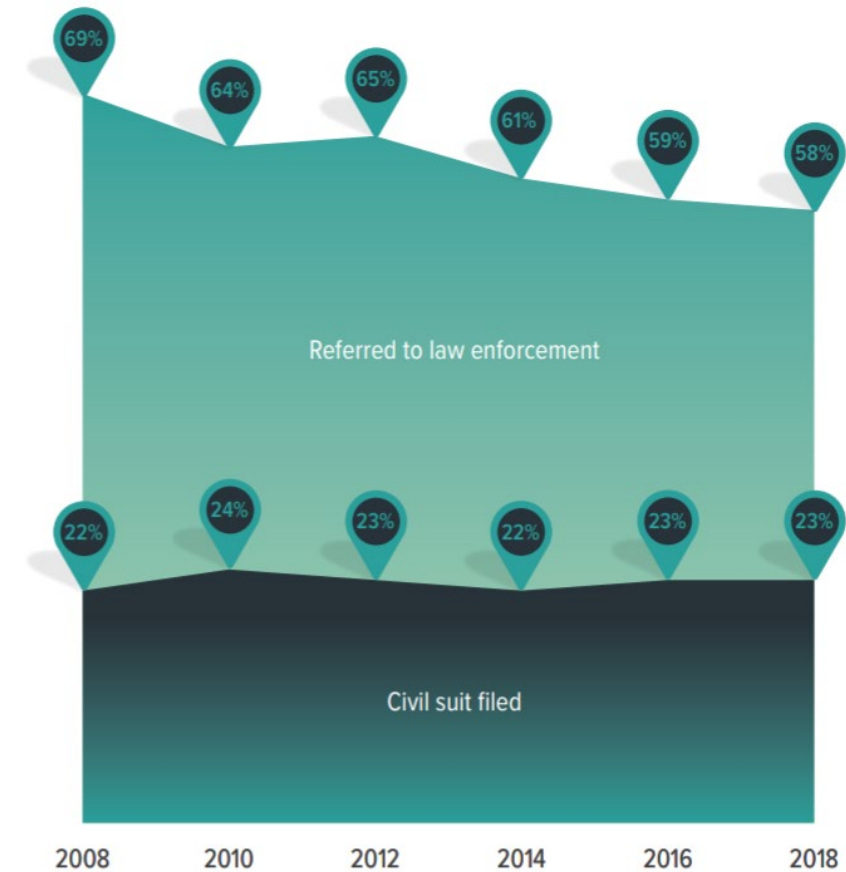
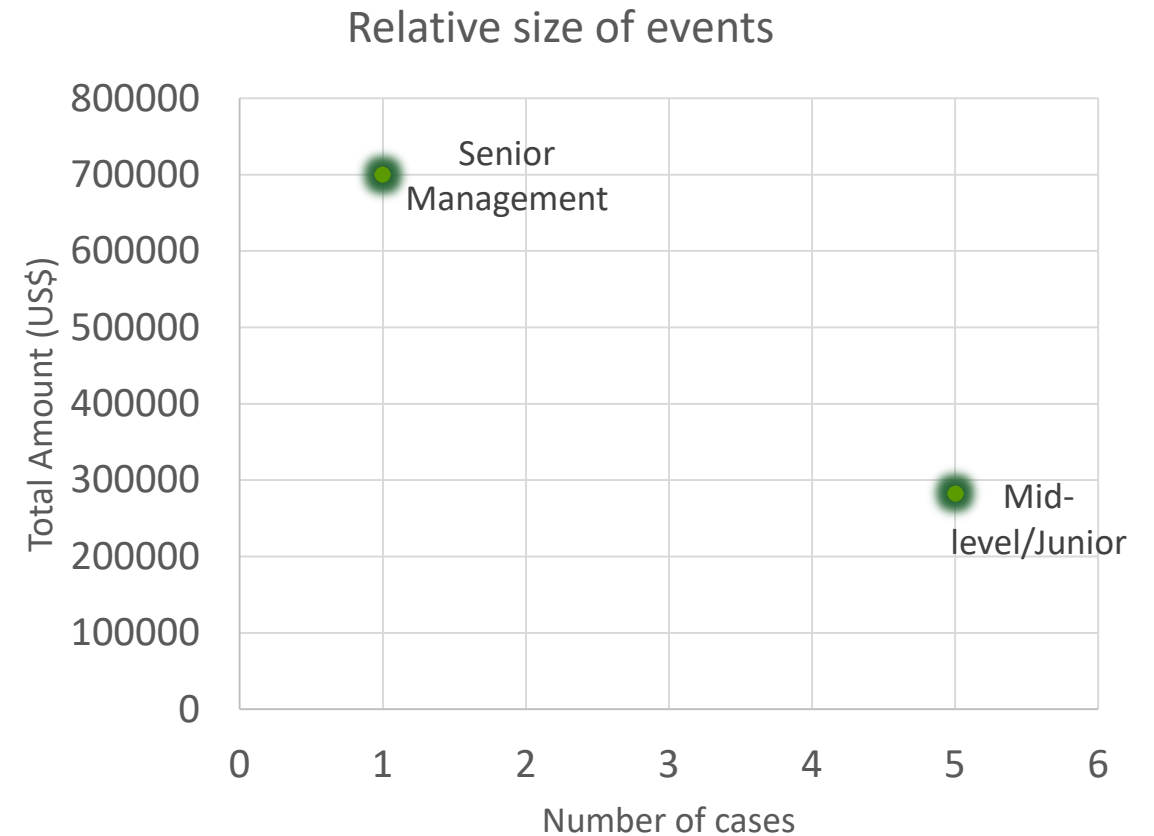
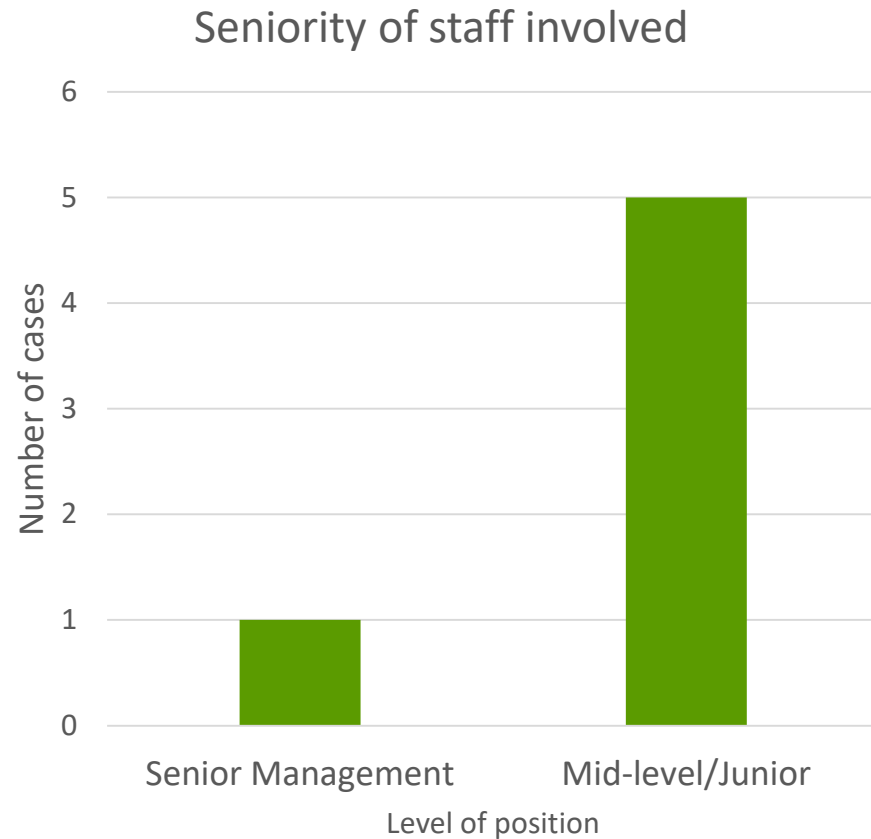


FIG. 43 How often is litigation pursued against occupational fraud perpetrators?

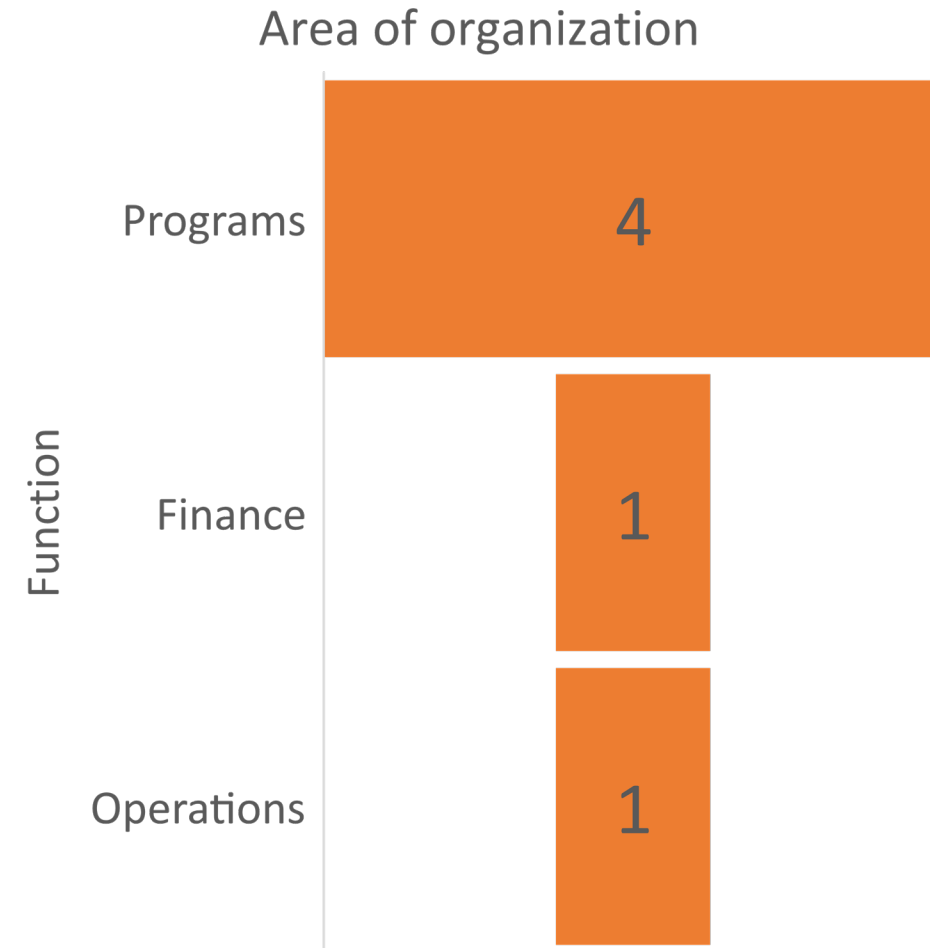


Taken from “Report to the Nations: 2018 Global Study on Occupational Fraud and Abuse”

2A. Overview – Position of perpetrators within organization



2A. Overview – Location of events and position or perpetrators within organization





Section 3: Lessons learned and ongoing strengthening measures

3. Lessons learned and ongoing strengthening measures

What CGIAR can do

- Pay particular attention on Country Collaboration opportunities (e.g. Malawi) ([Business Plan Action 6.1](#))
- Centers ensure appropriate segregation of duties
- Introduce Fraud prevention checklist across the System and periodically assess capacity to apply
- Ongoing staff awareness and prevention training at all levels
- Internal control strengthening measures ([Business Plan Action 7.4](#))
- Improved information sharing and lessons learned ([Business Plan Action 7.1](#))
- Need to develop policy on return of W1-2 funding to former Trust Fund

Leadership support from Funding Partners

- Recognize value of sufficient investment in professional program support functions (overhead)
- Contribution to risk management and compliance functions/expertise in Centers ([Business Plan Action 7.2](#))
- Funding Center Internal Audit teams ([Business Plan Action 7.3](#))
- Support fraud and whistleblowing reporting mechanisms