Purpose

This document sets forth the agenda as adopted for the System Management Board’s 14th meeting pursuant to Article 7 of the Rules of Procedure of the CGIAR System Management Board.1

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1 Approved by the System Management Board at its 1st meeting, SMB/M1/DP3.
### Wednesday 2 October 2019 (evening)

**Dinner:** SMB members and ARC Chair  **19:30, H10 Roma Città Hotel, Via Amedeo Avogadro, 35 Roma**

### Thursday 3 October 2019: 09:25 to 17:30

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
<th>What strategic question is the SMB trying to answer?</th>
<th>Description</th>
<th>Expected outcome(s)</th>
</tr>
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</table>
| 09:30-09:45 | **Opening of 14th meeting** | | a. **Welcoming** new members/active observers  
b. **Provisional Agenda** and call for other business  
   **Declarations of Interests review** (including addressing inherent conflicts arising in Agenda Item 4) | For adoption  
For action as required |
| 09:45-11:15 | **System Reference Group Messaging/Communications** | The SRG Proposal – **where to from here?** | Discussion on the strategy of taking the outcomes of the 1-2 October SRG retreat and building consensus amongst our peers and stakeholders | For agreement on strategy |
| 11:15 | Break (30 mins) | | | |
| 11:45-13:15 | **Managing change** | How to deliver change with **effective oversight?** | Strategic discussion informed by:  
a. ARC reflections on risk management during change (**Clarissa van Heerden, ARC Chair**)  
b. Reflections on delivery of the Office workplan  
c. Road-map to end-2019 (which decisions will need to be taken when) | For strategic input |

**Materials:**  
**SMB14-01:** Provisional Agenda  
**SMB14-01b:** Register of interests declared  
**SMB14-03a:** Presentation: ARC Chair’s reflections  
**SMB14-03b:** Update on delivery of SMO workplan  
**SMB14-03c:** Road-map to end-2019
## Agenda Item: What strategic question is the SMB trying to answer?

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<tr>
<td>13:15</td>
<td>Lunch (1 hour)</td>
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<td>14:15 – 15:15 (60 mins)</td>
<td><strong>4. Elevating Gender Equality Research</strong></td>
<td>In the changing context in which we operate, and recognizing the call for priority action from Funders – what proposal should we put forward that would truly advance prosperity for women?</td>
<td>Consideration of proposals received and assessed in response to the SMB’s call for a Gender Equality in Food Systems Research Platform</td>
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### Materials:
- SMB14-04a: Presentation
- SMB14-04b: ISDC moderated proposal review assessments
- SMB14-04c: Proponents’ written responses to the review assessment
- SMB14-04d: Proposal materials

## Key oversight function

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<td>15:15 – 15:30</td>
<td><strong>Looking ahead – Presenting information in a powerful way – Demonstration of CGIAR Financial Dashboards</strong></td>
<td>Presented by Jamie Craig</td>
<td>For Approval for release and presentation to the System Council</td>
</tr>
<tr>
<td>15:30 – 16:20 (50 mins)</td>
<td><strong>5. Recognizing CGIAR’s 2018 Performance</strong></td>
<td>Reviewing key achievements and lessons from CGIAR Research in 2018 Ensuring the System Organization has the right information to deliver on its role in supporting improved program performance</td>
<td>For Approval of amendment to information flow</td>
</tr>
</tbody>
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### Materials:
- SMB14-05a: Presentation
- SMB14-05b: 2018 CGIAR Performance Report
- SMB14-05c: Update on pilot assessment
As provided for in Article 7.1 (a) and (e) of the SMB’s Rules of Procedure.

Should any Board member or Active Observer wish to remove any item from the consent agenda this should be notified to smb-secretariat@cgiar.org one week prior to the meeting.

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| 16:20-16:30| 6. Decision-making: Consent agenda | Core business/process matters | CGIAR System Matters
b. SMB14-06b: Window 1 Special Alliance Fund Procedures
c. SMB14-06c: Financial Management Standard Assessment Criteria (being the outstanding criteria for the 9th performance standard)
d. SMB14-06d: CGIAR Ethics Framework
System Organization Matters
e. SMB14-06e: System Organization Personnel Policy Manual - Part A amendment
f. SMB14-06f: SMB Rules of Procedure amendment | For approval without/with limited discussion |
| 16:30      | Break (15 mins)                  |                              |                                                                            |                                            |
| 16:45-17:30| 7. Closed Session                |                              | Session without Active Observers/invited guests present                    |                                            |
| 17:30      | Meeting close                     |                              |                                                                            |                                            |