

MOPAN assessment of CGIAR 2019

Presentation of key findings

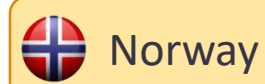
10-11 June 2020
CGIAR System Council 10



1. What is MOPAN?
2. How was the assessment conducted for CGIAR?
3. What are the key messages for CGIAR?

What is MOPAN?

The **Multilateral Organisation Performance Assessment Network** is a network of 19 members with a common interest in assessing the effectiveness of the major organisations they fund.



The mission of MOPAN is to:

Enhance accountability

by supporting its members to assess organisational and development effectiveness of funded multilateral organisations.

Promote learning

by informing strategic engagement and dialogue among multilateral organisations and development partners.

First assessment for CGIAR

| | ANNUAL SURVEYS | | | | | | COMMON APPROACH | | | | | | MOPAN 3.0 | | |
|------------|----------------|------|------|------|------|------|-----------------|------|------|------|------|------|-----------|---------|------|
| | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015/16 | 2017/18 | 2019 |
| ADB | ● | | | ● | | | | ● | | | ● | | | ● | |
| AfDB | ● | ● | | | ● | | ● | | | ● | | | ● | | |
| CGIAR | | | | | | | | | | | | | | | ● |
| EC | | | | | | ● | | | | | | | | | |
| FAO | | ● | | | | | | | ● | | | ● | | ● | |
| GAVI | | | | | | | | | | ● | | | ● | | |
| GEF | | | | | | | | | | | | | ● | ● | |
| GFATM | | | | | | | | | | | | | ● | | |
| GPE | | | | | | | | | | | | | | ● | |
| IDB | ● | | | | | | | | ● | | | | ● | | |
| IFAD | | | | | | | | ● | | | | ● | | ● | |
| ILO | | | | ● | | | | | | | | | ● | | |
| IOM | | | | | | | | | | | | | | ● | |
| MLF | | | | | | | | | | | | | | | ● |
| OHCHR | | | | | | | | | | | | | | ● | |
| UN HABITAT | | | | | | | | | | | | | ● | | |
| UN WOMEN | | | | | | | | | | | | ● | | ● | |
| UNAIDS | | | ● | | | | | | | ● | | | ● | | |
| UNCTAD | | | | | | | | | | | | | | | ● |
| UNDP | | ● | | | ● | | ● | | | ● | | | ● | | |
| UNEP | | | | | | | | | ● | | | | ● | | |
| UNESCO | | | | | | | | | | | | | | ● | |
| UNFPA | | | ● | | | ● | | ● | | | | ● | | ● | |
| UNHCR | | | | | | | | | ● | | | ● | | ● | |
| UNICEF | | | | ● | | | | | | ● | | | ● | | |
| UNIDO | | | | | | | | | | | | | | | ● |
| UNOCD | | | | | | | | | | | | | | | ● |
| UNOCHA | | | | | | | | | | | | | ● | | |
| UNRWA | | | | | | | | | ● | | | | | ● | |
| WFP | | | | | | | | | | | ● | | | ● | |
| WHO | ● | | | | ● | | | ● | | | ● | | | ● | |
| World Bank | ● | | ● | | | ● | ● | | | ● | | | ● | | |

1. What is MOPAN?
2. How was the assessment conducted for CGIAR?
3. What are the key messages for CGIAR?

MOPAN looks at 5 performance areas

PERFORMANCE AREAS

STRATEGIC MANAGEMENT

Clear strategic direction geared to key functions, intended results and integration of relevant cross-cutting priorities

OPERATIONAL MANAGEMENT

Assets and capacities organised behind strategic direction and intended results, to ensure relevance, agility and accountability

RELATIONSHIP MANAGEMENT

Engaging in inclusive partnerships to support relevance, to leverage effective solutions and to maximise results (in line with Busan Partnerships commitments)

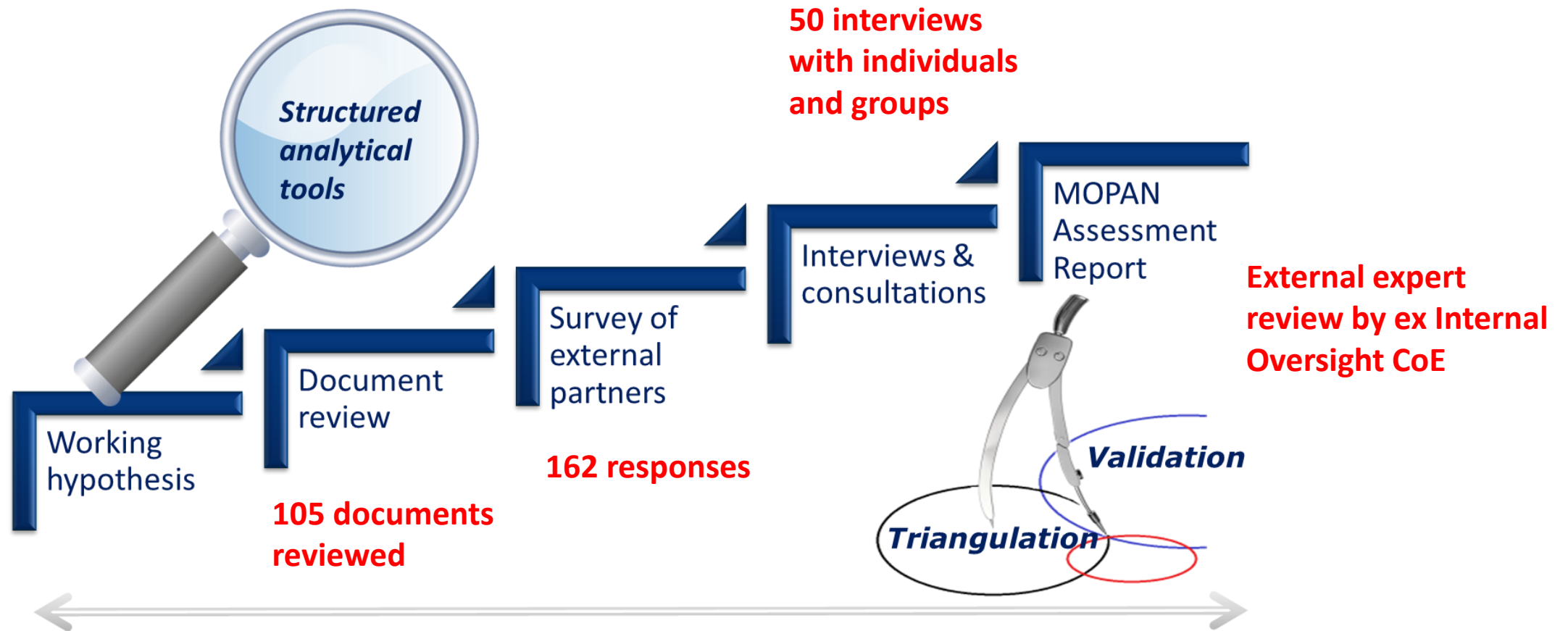
PERFORMANCE MANAGEMENT

Systems geared to managing and accounting for development and humanitarian results and the use of performance information, including evaluation and lesson-learning

RESULTS

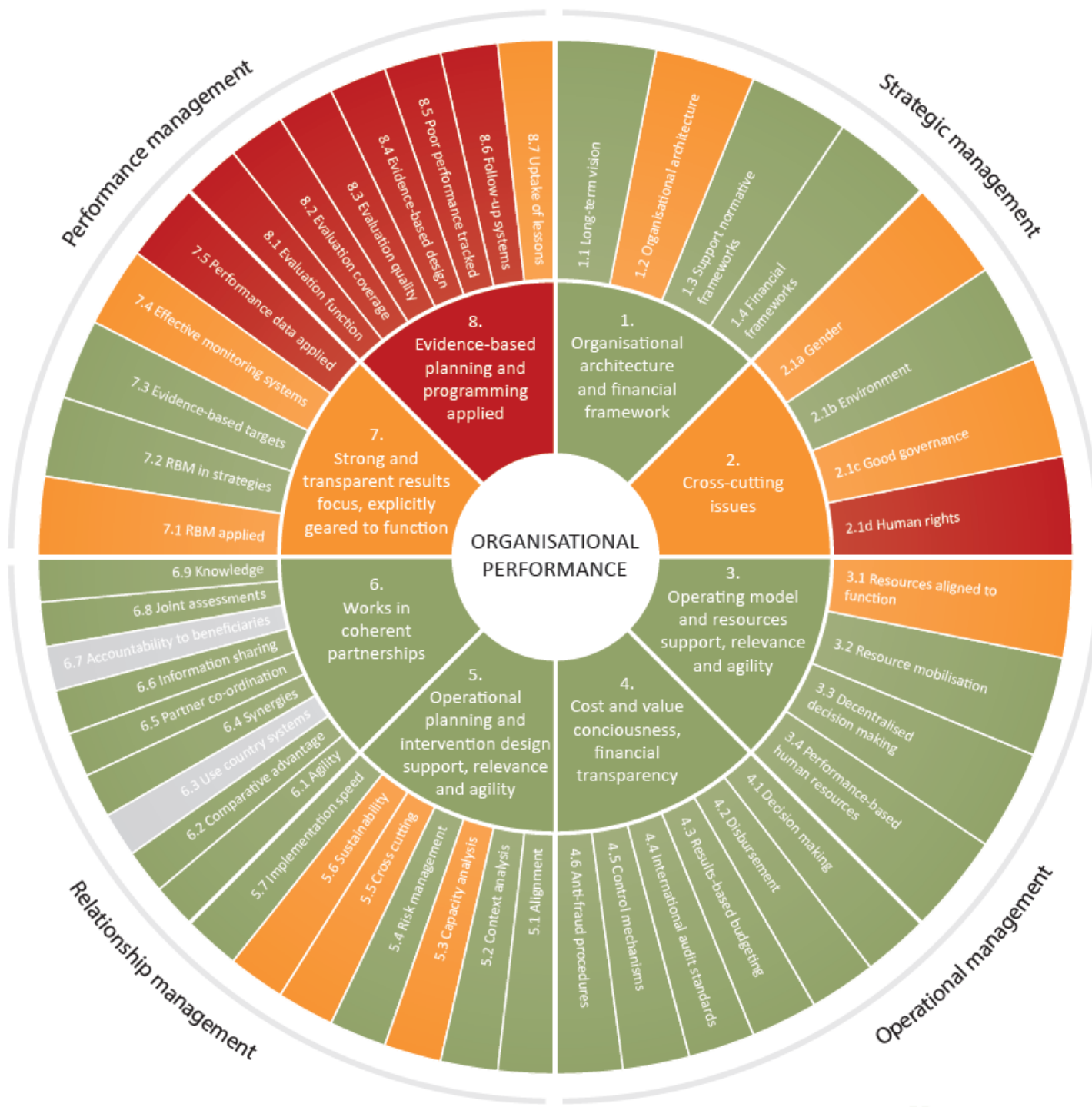
Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way

CGIAR's assessment has followed a structured process



1. What is MOPAN?
2. How was the assessment conducted for CGIAR?
3. What are the key messages for CGIAR?

Performance Ratings



Areas of Strength



Diverse and flexible System – responsive to demands, context



SRF, Business Plan, and Financial Plan



Shift towards greater professionalization, transparent and responsive culture



Progress on performance & results processes and systems



CGIAR Research Programs a strong concept - provide coverage and delivery



Open intellectual assets a significant global resource

Areas for Improvement / Challenges



Decision-making and change can be difficult and slow in the diverse System



Complex governance and organizational structure compound weaknesses



Yet to agree a consensus on the way forward: System, reforms, and support to CRPs



Lack of consistency in focus and capacities across System: resource management, audit, M&E



Reformed evaluation function – risks of reduced independence and limited leadership

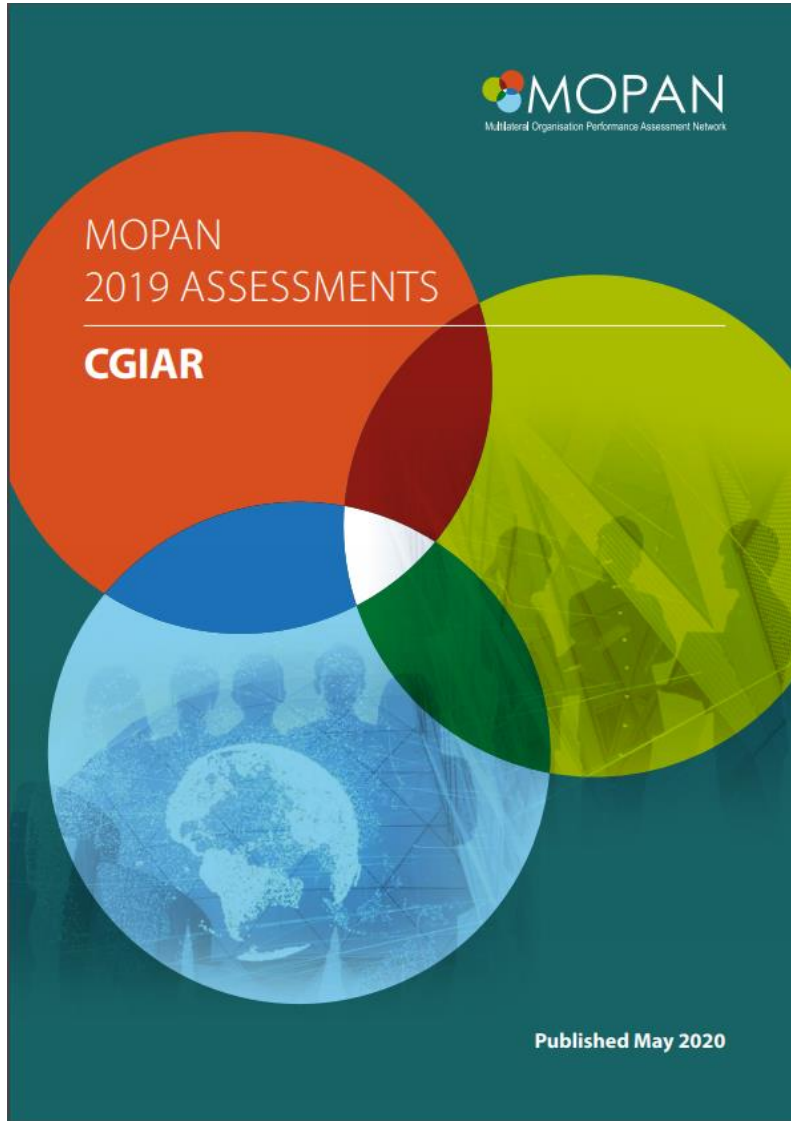


Lack of strategic position on partnerships and capacities



Efforts on gender equality are isolated pockets of good practice with a risk of a superficial 'Gender Fix'

Full report and next steps



Full report and performance brief

- Now available!

Management Response

- Within about 3 months

Publicly accessible at:

www.mopanonline.org

Thank you.

www.mopanonline.org

