



Update on Process to develop 2022-2024 Investment Plan & CGIAR Initiatives

Purpose: This document provides an update on the process to develop the 2022-2024 Investment Plan and CGIAR Initiatives.

Action Requested: The System Council is asked to take note of the information provided in this update.

Document category: Working document of the System Council. There is no restriction on the circulation of this document

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Composition and List of Investment Advisory Groups (IAG) members*

Systems Transformation	Resilient Agri-food Systems	Genetic Innovation
Canada (Nikita Eriksen-Hamel)	Sweden (AnnaKarin Norling)	BMGF (Tony Cavalieri/Gary Atlin)
EC (Christophe Larose)	Switzerland (Michel Evequoz)	Germany (Michel Bernardt/ Stefan Kachelriess-Matthess)
France (Bernard Hubert)	UK (Alan Tollervey)	Japan (Masa Iwanaga)
World Bank (Mark Cackler)	US (Rob Bertram/Jerry Glover)	Netherlands (Wijnand van Ijssel)
Brazil (Pedro Machado)	India (SK Choudhari)	China (Liu Luxiang)
AfDB (Martin Fregene)	Sub-Saharan Africa (G. Sharubutu)	Turkey (Nevzat Birişik)
Willis Oluoch-Kosura	(to be replaced, declined invitation)	Nora Lapitan
Nighisty Ghezae Chris Barrett	Suneetha Kadiyala Andrew Ash	Lesley Torrance Holger Meinke

System Council
Funder

System Council
Regional
Representative

External Subject
Matter Expert

ISDC Member

* As nominated by System Council members and endorsed as of 5 February 2021

Terms of Reference for the IAGs

Purpose of IAGs: Provide advice to the CGIAR Executive Management Team (EMT) on the prospectus of investments in the 3-year Investment Plans

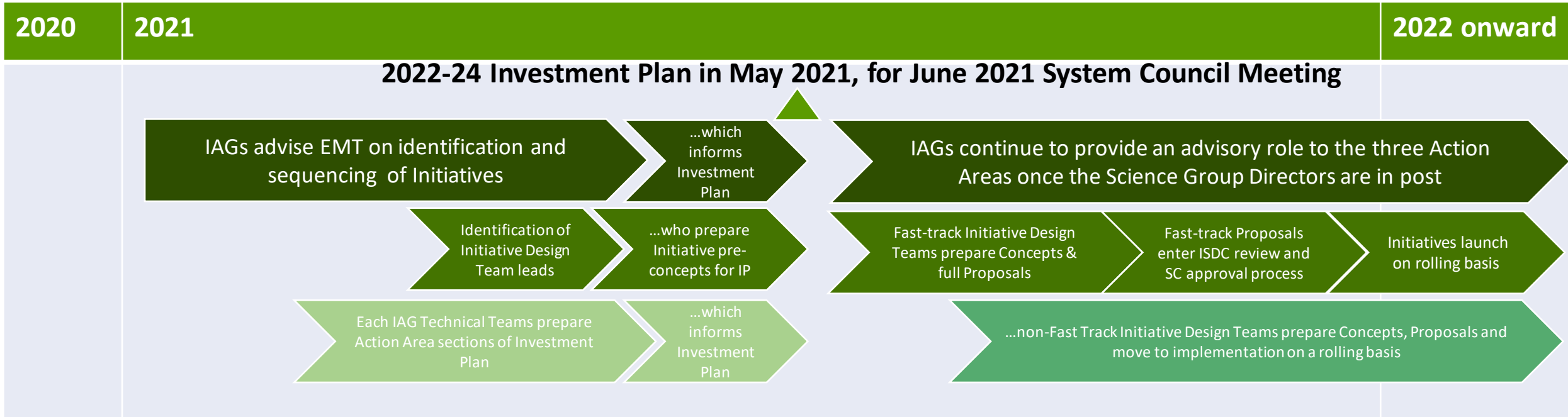
Key areas of high-level advice:

- Identification & sequencing of CGIAR Initiatives
- Guidance to Initiative Design Teams, to help Initiatives be attractive to investors
- Guidance to Technical Teams and EMT on preparation of the Investment Plan
- Recommendations on the process to elicit next round of research ideas

Key features of CGIAR Initiatives

- **Main vehicle** for CGIAR research & innovation delivery
- 3-year **SMART objectives** – to which the Initiative is accountable
- Address all **5 CGIAR Impact Areas**
- **Housed in one Action Area** / Science Group for mgmt. purposes; often bring in skills from other Action Areas – including Impact Platforms
- **Evaluable results frameworks** and clear reporting of results against investment
- **Co-designed** with Investment Advisory Groups
- **Fully funded from pooled funding** with 3-year funding commitment of minimum USD 30 million
- **Stage-gated** performance review – to inform stop-go decisions on Initiatives and their major components

Process and timeline for Investment Plan



- The Investment Plan will identify and sequence a **prospectus of concepts for up to 36 CGIAR Initiatives** eligible for rolling development, approval and 3-year funding
- A **sub-set of fast-track Initiatives** among the 36 will be sequenced for full proposal development in time for possible approval by System Council in 2021 to launch in early 2022