

Provisional Agenda
CGIAR System Board 21st Meeting
Virtual, Monday 18 October 2021, 14:00-18:00 (Paris time)

Timing	Item #	Item	Purpose and 'MODE' of the Board	Presenter(s)
14:00 -14:10 10 mins	Agenda Item 1	<p>Opening and Agenda</p> <p>a. Welcome & meeting framing</p> <p>b. Provisional Agenda</p> <p>c. Declarations of interest on the agenda</p> <p><u>Materials:</u> SB21-01 - Provisional Agenda</p> <p><u>Resources:</u></p> <ul style="list-style-type: none"> Register of interests declared (provided on day of meeting) List of out-of-session decisions taken since SB20 	<p>b. For approval</p> <p>c. Action as required</p>	<p>Chair</p> <p>Board Secretary</p>
14:10 -15:00 50 mins	Agenda Item 2	<p>Empowering the One CGIAR Integrated Operational Structure – Implementing Arrangement #1</p> <p>a. Stock-take on approvals of Implementing Arrangement #1</p> <p>b. Next steps (discussion subject to evolving status prior to meeting)</p> <p>c. System Board formal approval of IA#1</p> <p><u>Materials:</u> SB21-02a: Briefing on status of IA#1 (provided on the day) SB21-02b: Implementing Arrangement #1 (final) for approval</p>	<p style="background-color: #d9e1f2; text-align: center;">DECISION MODE</p> <p>a & b. for alignment on next steps</p> <p>c. For decision</p>	<p>Chair</p>

Timing	Item #	Item	Purpose and 'MODE' of the Board	Presenter(s)
15:00 -15:35 35 mins	Agenda Item 3	<p>Empowering the One CGIAR Integrated Operational Structure – Regions and Countries</p> <p>Discussion with the One CGIAR Regional Directors on their roles</p> <p><u>Resource:</u> One CGIAR Integrated Operational Structure</p>	<p>GUIDANCE MODE</p> <p>For discussion</p>	<p>MD, Global Engagement & Innovation</p> <p>One CGIAR Regional Directors</p>
15:35 -15:50 15 mins	Agenda Item 4	<p>Evaluation in One CGIAR</p> <p>Consulting System Board on Evaluation Policy and Multi-Year Workplan</p> <p><u>Material:</u> SB21-04a: 2-Page handout SB21-04b: Presentation - Independent Evaluation for One CGIAR: Consulting System Board on Evaluation Policy and Multi-Year Workplan</p> <p><u>Resources:</u> MOPAN 2019 Assessment of CGIAR CGIAR Management Response to MOPAN 2019 (pp 6-7) CGIAR Policy for Independent External Evaluation (2012)</p>	<p>GUIDANCE MODE</p> <p>For information, with detailed inputs sought post-meeting</p>	<p>Director, CGIAR Advisory Services Shared Secretariat</p>

Timing	Item #	Item	Purpose and 'MODE' of the Board	Presenter(s)
<i>15:50 – Comfort Break (10 mins)</i>				
16:00-16:40 40 mins	Agenda Item 5	Innovative Finance, Resource Mobilization, Stability & Growth Prospects for One CGIAR Review of detailed analysis of funding outlook during transition to One CGIAR <u>Material:</u> SB21-05: Briefing on Funding Outlook & Resource Mobilization (provided on the day) <u>Resources:</u> Resource Mobilization, Communications and Advocacy Strategy	GUIDANCE MODE For discussion	MD, Global Engagement & Innovation Global Director, Innovative Finance and Resource Mobilization
16:40-16:50 10 mins	Agenda Item 6	Other business and close of open portion of meeting As required		

Timing	Item #	Item	Purpose and 'MODE' of the Board	Presenter(s)
<i>Agenda item in closed session – System Board voting members and EMT only</i>				
16:50- 17:30 40 mins	Agenda Item 7	Oversight of the Executive Management Team Agreeing Key Performance Indicators for the EMT for 1 September 2021 through 31 August 2022 Material: SB21-07: EMT Consolidated KPIs	DECISION MODE For approval	Alice Ruhweza
<i>Agenda item in closed session – System Board voting members, Executive Director, System Organization and Elise Perset, General Counsel only</i>				
17:30- 18:00 30 mins	Agenda Item 8	Role of System Organization Executive Director Material: SB21-08: Terms of Reference, Executive Director, CGIAR System Organization	DECISION MODE For approval	Marco Ferroni, Elise Perset
18:00		Meeting close		

[Items to be circulated for electronic decision \(not for discussion time on agenda\)](#)

- Amendments to the CGIAR System Framework and the Charter of the CGIAR System Organization to align to One CGIAR Strategy, Structure and Financing Modalities
- Appointment of System Board Vice Chair and approval of Terms of Reference for the role; consequential update to ToR of System Board Chair

[Briefing material to be shared with the Board electronically – not for discussion time on agenda:](#)

Assurance Matters – short briefing notes on:

- Update on changes to internal audit arrangements under One CGIAR
- Update on establishment of Ethics and Business Conduct unit and early priorities