



Independent
Science for
Development
Council

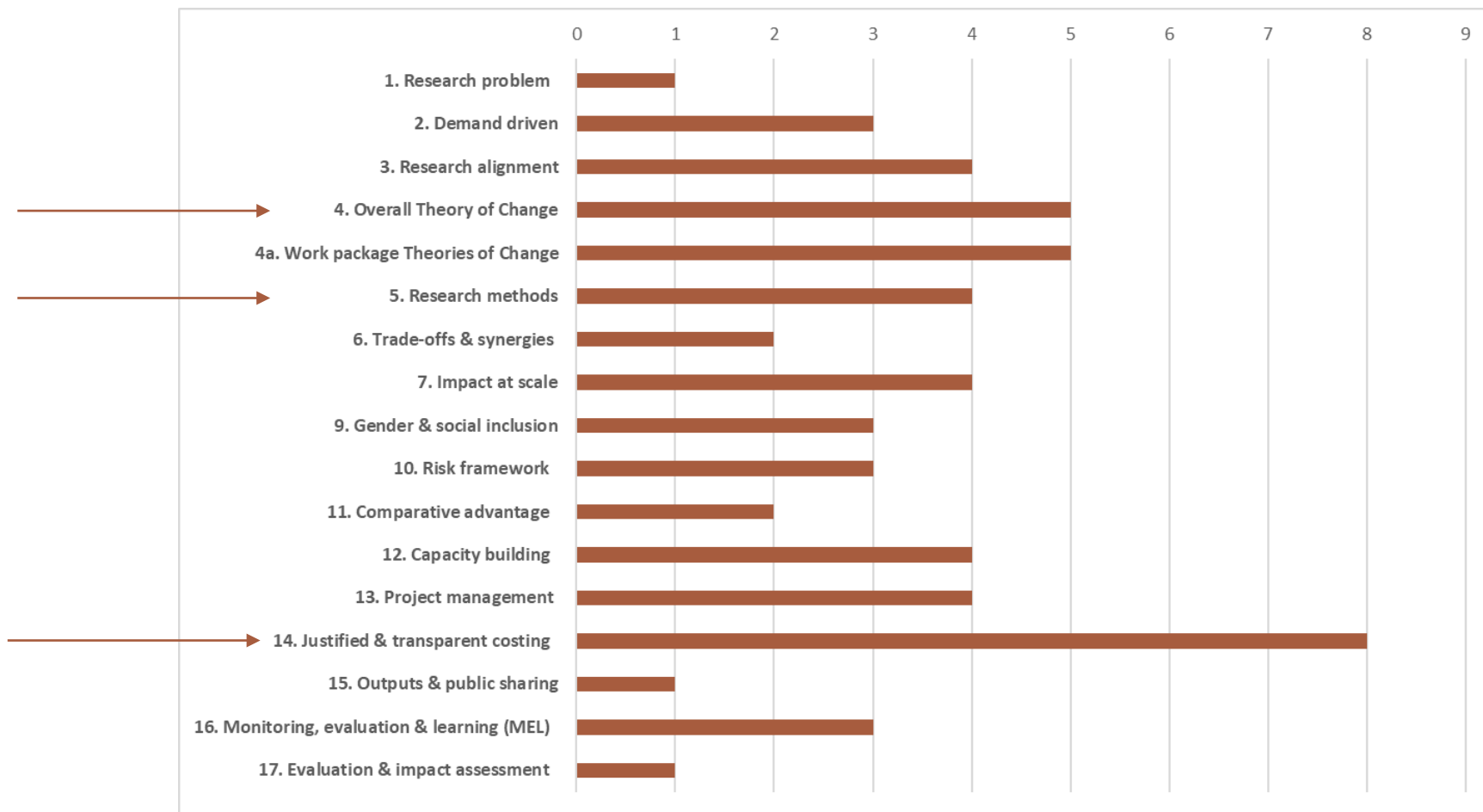
Outcomes of ISDC Companion Document and Initiative Proposal Reviews

Holger Meinke, Independent Science for Development Council Chair
CGIAR SC14, 15 December 2021

Photo Credit: CIMMYT

19 Proposal Initiative Reviews

Number of Proposals that Received a Criterion Score of Less than "2"



A score of "1" was defined as, "There is some evidence that the criterion was considered, but is lacking completion, intention, and/or is not addressed satisfactorily."

Criteria & Recommendations

External Coherence

- **Map CGIAR's comparative advantage** with country, regional, and global players that may be partners or competitors.
- **Elaborate on how the proposed Initiatives will seek complementarity with efforts of other research institutions**, or how One CGIAR seeks to harmonize efforts by a range of global players.

Internal Coherence

- **Explore opportunities** to detail how leadership and teams among the Science Groups, Regional Directors, and Impact Areas will **work together** and where the authority lies to **avoid unnecessary transaction costs** associated with complex management structures.
- **Responsibilities and authority need to be well aligned** and lines of authority and responsibility should be clarified.

Inter- dependencies

- Carefully review the six RII proposals and the CD to ensure no duplication exists with the Global Thematic Initiatives.
- **Review should include a strategy on how country offices will work with RIIs.**

Management & Funding Uncertainties

- The CD needs to **map the CGIAR's substantive priorities for short- and long-term research**, with a clear process for priority setting and review that is evidence based.

Comparative Advantage*

- Why is CGIAR uniquely positioned to lead these 32 Initiatives?

Partnerships

- How will private-sector agents be engaged as partners and how will these engagements be legitimately managed?
- How will inclusive and functional partnerships address the Impact Areas and unreachable populations?

Priority Setting and Funding

- How will pooled-funded Initiatives be effectively integrated with activities funded from other sources?
- Is there a contingency plan for uncertainties that would allow CGIAR to be flexible?

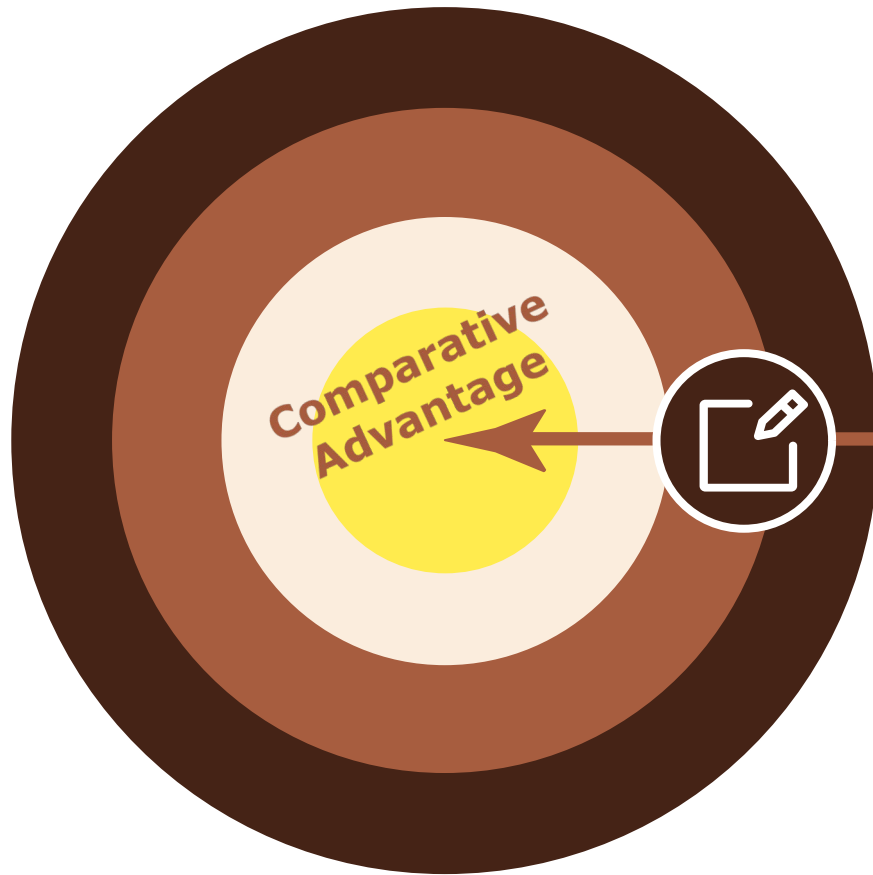
Coordination & Management

- How will Impact Area Platforms be setup and staffed to achieve their mandate?
- How will Platforms work with Science Groups, Regional Directors, and the portfolio performance management team?
- Does CGIAR have the necessary social scientists that will be needed for these Platforms to succeed?

Innovation*

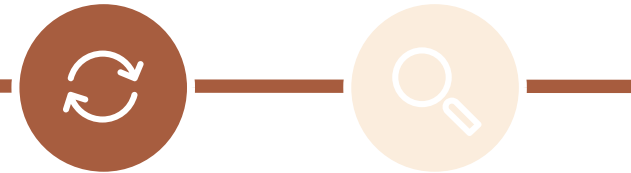
- What really constitutes innovation?
- What does an innovation culture entail?

Considerations



Gap

- ❖ A clear and evidence-based statement of CGIAR comparative advantage

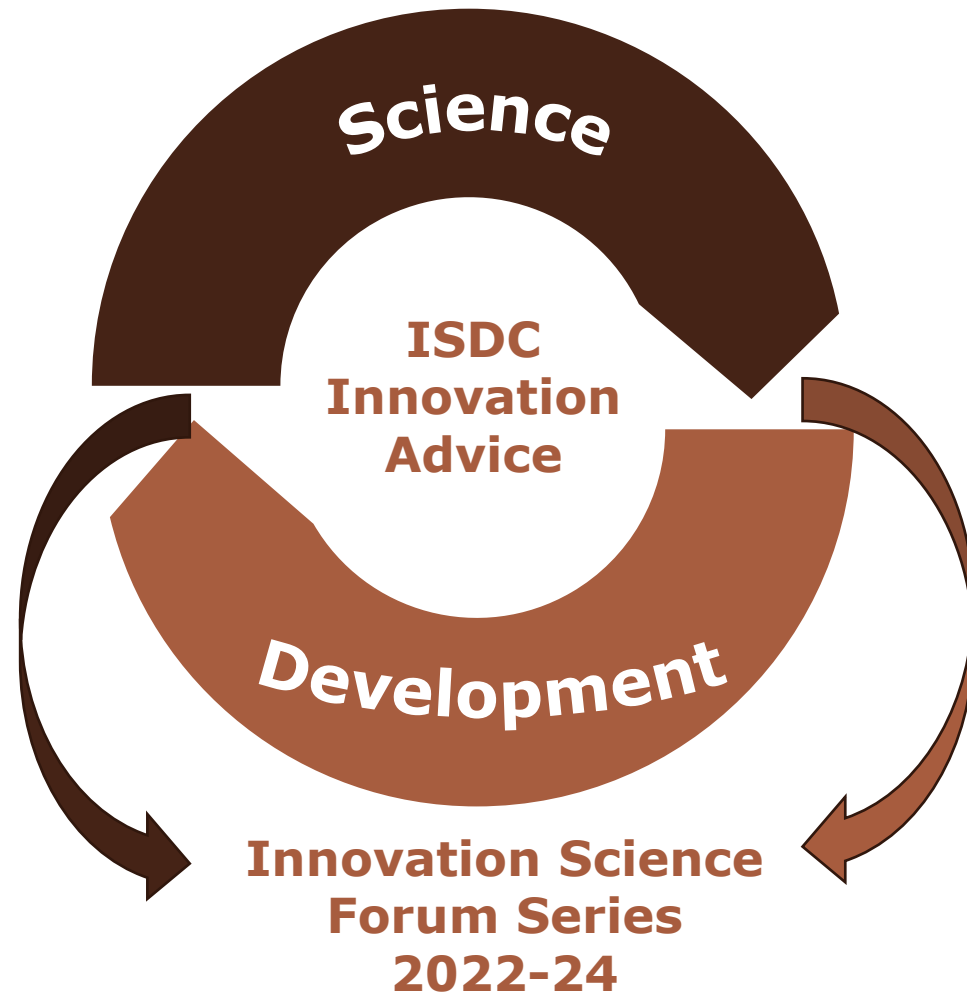


Outcome

- ✓ Systemwide, methodological approach to the identification and articulation of comparative advantage

How will One CGIAR ensure that the 32 Initiatives speak to the comparative advantage of CGIAR vis-a-vis other country, regional, and global players?

Innovation Brief as Stepping-stone



Innovation culture focus

- ❖ Innovation, capacity development, and policy

2022 outcomes

- ✓ Revision of QoR4D to include innovation in Framework
- ✓ Related paper or briefs
- ✓ 2022 Science Forum as side-event to SC15

Mitigation and Transformation Initiative for GHG Reductions of Agrifood Systems Related Emissions (MITIGATE+)

Well articulated expected outcomes of CO₂-e averted and number of people benefiting from innovation

Excellence in Agronomy for Sustainable Intensification and Climate Change Adaptation (EiA)

Strong linkages with scaling partners and significant collaboration with the proposed global, system, and regional initiatives; well-articulated modalities for collaboration

Market Intelligence and Product Profiling

Improved varieties likely to contribute to productivity gains and generate a well-balanced portfolio of impacts across all five Impact Areas

