

# CGIAR Procedure for the Operational Designation of Pooled Funding

Effective as of 1 January 2022

# Purpose

This document sets out the proposed procedure for the operational designation by CGIAR Funders of pooled funding towards Initiatives and Impact Area Platforms as of 1 January 2022, as part of CGIAR's improved quality, strategic alignment and management of funding.

Approved by the CGIAR System Board on 24 January 2022 (Decision Reference SB/M22/EDP3).

# Contents

A.	Introduction	3
R	Operational Designation Procedure	4
	ex 1: Operational Designation Form	
	•	
Ann	ex 2: Summary - Procedure for the Operational Designation of Pooled Funding	ŏ

### A. Introduction

- 1. With respect to CGIAR funding, CGIAR's aims are to:
  - a. ensure a simplified, streamlined and rationalized approach to the distribution of financing for the CGIAR Portfolio<sup>1</sup> in keeping with the 'One CGIAR' approach, that also meets CGIAR Funder requirements;
  - b. fully realize System Reference Group recommendation 5 increase the amount and propotion of pooled funding for CGIAR in support of the <u>CGIAR 2030 Research</u> and <u>Innovation Strategy</u>; and
  - c. improve the quality, strategic alignment, and overall management of funding.
- 2. As of 1 January 2022, as CGIAR shifts from CGIAR Research Programs and Platforms to CGIAR Initiatives<sup>2</sup> and Impact Area Platforms, pooled funding contributions (termed 'Unrestricted Funding' in the CGIAR System Framework) will continue to be made by CGIAR Funders to the CGIAR Trust Fund administered by the World Bank.
- 3. All such pooled/unrestricted funding will be contributed to Window 1 of the CGIAR Trust Fund ("Window 1"). Within Window 1, Funders:
  - a. <u>preferably</u>, contribute their funds on an undesignated basis towards funding the whole Portfolio of CGIAR Initiatives and Impact Area Platforms, and other System Council-approved costs ("Portfolio Contributions");
  - b. <u>may</u> designate and thereafter contribute some part or all of their Window 1 funding towards specific CGIAR Initiatives or Impact Area Platforms ("Designated Contributions"). With respect to Designated Contributions, Funder designations are managed operationally and not reflected in the Contribution Agreement or Contribution Arrangement entered into between each CGIAR Funder and the World Bank as Trustee of the CGIAR Trust Fund.
- 4. Portfolio Contributions will be transparently allocated to Initiatives and Impact Area Platforms, in line with allocations approved by the System Council as part of the budgets presented in the 2022-2024 CGIAR Portfolio and Designated Financing Plan (FINPLAN).
- 5. Designated Contributions will be:
  - a. additive (i.e., they will count in full towards their intended Initiative or Impact Area Platform);
  - b. traceable (i.e., Funders will have visibility of designations by Initiative and Impact Area Platform when funds are allocated); and

1

<sup>&</sup>lt;sup>1</sup> 'CGIAR Portfolio' is as defined in the CGIAR System Framework

<sup>&</sup>lt;sup>2</sup> For the purposes of this document "Initiatives" refers to both the Global Iniatives and the Regional Integrating Initiatives, with the scientific leadership of the Regional Integrating Initiatives being through the Resilient Agrifood Systems Science Group

- c. transparent (i.e., reporting on spending and results by Initiative and Impact Area Platforms).
- 6. Different to past years, as of 1 January 2022, Window 2 of the CGIAR Trust Fund ("Window 2") will be no longer available for contributions, with existing Window 2 subaccounts to be wound down as of 31 December 2021. The Trustee will not be instructed by the CGIAR System Organization to create any new Window 2 sub-accounts for any of the Initiatives or Impact Area Platforms.

## B. Operational Designation Procedure

- 7. **Overall legal framework:** Funders wishing invest pooled funding through Window 1 to finance the 2022-2024 FINPLAN (including the Initiatives and Impact Area Platforms) will do so under the framework of a Contribution Agreement or Contribution Arrangement entered into between the Funder and the World Bank as Trustee of the CGIAR Trust Fund.
- 8. **Mechanism to identify the basis of the pooled funding contribution:** Funders will indicate the basis of their Window 1 contribution through an 'Operational Designation Form'<sup>3</sup> (a screen shot of the intended 2022 template is set out in Annex 1), indicating their funding intentions. This can be on: (i) a wholly 'Portfolio Contribution' basis; (ii) part 'Portfolio Contribution' + part 'Designated Contribution' basis; or (iii) fully 'Designated Contribution' basis, with encouragement at all times to prioritize Portfolio Contributions to maximize CGIAR's strategic capacity to deliver on the full Portfolio Prospectus.
- 9. Operational Designations can be made on an annual or a multi-year basis, depending on the flexibility that the Funder has. (Although Annex 1 shows only the 2022 year, the tool will provide the opportunity for designations also for the 2023 and 2024 calendar years).
- 10. Indicating 'Operational Designated Funding' options: The 2022-2024 Investment Prospectus is designed as a coherent and cohesive group of Initiatives and Impact Area Platforms to advance CGIAR's 2030 Research and Innovation Strategy. To enhance complementarity, the intention of the Designation Form is to avoid over-subscription of an Initiative or an Impact Area Platform by indicating the proposed budget for each. Where a Funder has available financing beyond the budget envelope indicated on the Operational Designation Form for a specific Initiative or Platform, Funders should state their second option.
- 11. **Confirmation of operational designation:** An Acknowledgement Letter will be issued from CGIAR to confirm the funding has been designated as set out in the Operational Designation Form. The Acknowledgement Letter will include details of the Initiatives and Platforms to which funds have been designated and the USD equivalent amounts

<sup>&</sup>lt;sup>3</sup> Within 2022, the Funder Designation form will be replaced by a secure online platform where the commitments will be done on a real-time basis and reflected on the Trust Fund Dashboard

that have been applied. In the event that both first and second options have been fully designated by another Funder (who made their contributions earlier), a discussion will be had between CGIAR and the Funder to agree a suitable multilateral solution, which will be followed up with an updated Operational Designation Form from the Funder and Acknowledgement Letter from CGIAR in return.

- 12. **Public accountability:** All accepted operational designations will be visible on the publicly available Trust Fund dashboard, where Funders and the public can review the designations to each Initiative and Platform and the respective designating Funders.
- 13. **Internal CGIAR accounting:** The information from the Operational Designation Form is uploaded into CGIAR's internal accounting system to add each Funder's designations to the respective Initiative or Platform sub ledgers. Each Initiative and Platform sub ledger will show how much has been designated and by which Funder, as well as how much is sourced from Portfolio Contributions. The amounts uploaded will be internally checked, reviewed and approved to ensure accuracy and completeness.
- 14. As research activities are delivered for each workplan, the relevant CGIAR Legal Entity will issue an internal invoice for the works completed. These will be checked and signed off by both Finance and the Initiative and Impact Area Platform leads before consolidation into a disbursement request to the Trust Fund. The CGIAR Trust Fund following their internal processes will then transfer funds to the respective entities pursuant to the existing Trustee Agreement between the Trustee and the System Organization.

# Annex 1: Operational Designation Form

### Introductory note on format of tool:

While it is intended to develop an on-line system where Funders can see the unsubscribed balance of the Initiative and Platform budgets and adjust their designation at the same time, this system will not be ready at the start of the 2022 calendar year. Until that system is in place, designation will be communicated offline through a template 'Operational Designation Form'.

### **Operational Designation Form Instructions:**

### Funder identity, currency and submission date

- a. Please indicate the Funder Name on the space provided (highlighted in yellow).
- b. Please indicate the contribution currency in space provided (highlighted in green).
- c. Insert the date in row 20 (highlighted in blue).

### Operational Designation

- d. Funders who wish to designate their funding as fully 'Portfolio Funding' fill only the purple-colored cell in Part A of the form.
- e. Funders who wish to split their funding between 'Portfolio Funding' and 'Designated Funding' do so by completing both Part A and Part B of the form. Funders may also wish to identify only 'Designated Funding', and thus complete only Part B of the form.
- f. For any 'Designated Funding', if the preference is to designate the funds across a number of Initiatives and/or Impact Area Platforms, insert the respective amounts against the relevant line items in the '1st Option' column.
- g. Anticipating that other Funders may make specific designations, please also indicate a '2nd Option' approach second options under column F.
  - \*\* Note, it is possible for a '2nd Option' approach to have a different 'Portfolio Funding' amount indicated in Part A of the form \*\*.
- h. The total designation should equal the amount of the Window 1 operational designation for the intended year in a Funder's Contribution Agreement or Contribution Arrangement.
- i. Funders are encouraged to provide multi-year designations, with 2023 and 2024 years in the second and third tab of the Excel Spreadsheet (*not shown in the screen shot that follows*). Final confirmation of future years designations will be after the Financing Plan for a particular year has been approved by the System Council.

**Notes**: The System Organization will confirm with the Funder their final operational designations, before uploading information on the Funders dashboard, through an Acknowledgement Letter.

For contributions in currencies other than USD, the designation will be converted by the System Organization using an estimated forex rate at the time of receipt of the Operational Designation Form. The final amount will be confirmed upon receipt of the funds and converted to USD by the Trustee.

### **Operational Designation Form** Budget subject to Name of Funder: annual review and updating **Funder Contribution Currency:** Date: Portfolio Contribution: Amount to W1 Undesignated/Portfolio Designated Contribution: Science Group Initiative/Region/Platform Name US dollars 1st Option 2nd Option 7,923,300 LCSR (+) SAPLING (+) 11,314,472 6,600,109 One Health EiA (+) 16,028,836 Resilient Agri-Plant Health 10,371,600 Food Systems Mixed Farming Systems Nature-Positive Solutions 7,180,774 4,487,984 4,487,984 Aquatic Systems (+) 6,283,177 TOTAL 74,678,234 NEXUS 6,855,439 Agroecology 6,761,529 ClimBer 8,921,461 Markets 6,761,529 SHIFT 7,888,450 NTS 7,693,841 Systems MITIGATE 7,512,810 Transformation HER+ 6.385.888 5,352,877 Digital 6,761,529 Foresight VF-Nutri 3,733,776 Fragility TOTAL 74,629,129 24,901,800 Accellerated Breeding 26,033,700 7.923.300 Tools Genetic 11,319,000 SeEdQUAL Innovations Market Intelligence 7,923,300 Plant Genetic Tools 3,395,700 TOTAL 81,496,800 LAC 4,431,389 WCA 4,431,389 CWANA 4.431.389 ESA (+) 4,714,364 Regions SEA 4,431,389 SA/ TAFSSA (+) 4,714,364 TOTAL 27,154,281 6,791,400 Gender 1,131,900 Environment 1,131,900 Nutrition 1.131.900 1,131,900 Poverty reduction TOTAL 11,319,000 Total to W1 Designated to Initiatives 269,277,444 **Total Contribution**

# Annex 2: Summary - Procedure for the Operational Designation of Pooled Funding

Funder receives

acknowledgement of

Funder completes 'Operational Designation Form' and sends to centralised email

contribution designation On receipt of the funder instructions, the proposed

contributions will be checked and assuming no issues uploaded into the internal accounting system. An acknowledgement will be sent to the funder.

In the event there are any concerns, a conversation and agreement will be had between the Funder and CGIAR and a subsequent designation form will be completed.

Designation is recorded against specified initiative, or against undesignated contributions

The funder operational designations will be recorded in the CGIAR internal accounting system. Each initiative and platform will have a sub-ledger. The data uploaded allows transparency on which contributions have been designated to which Initiative and Platform.

Portfolio contributions will cover all Initiatives and Platforms.

Contribution is shown on Financing Plan dashboard

To provide visibility of the funding contributions the operational designations will be available on the publicly available Financing Plan dashboard. Amounts designated against the Initiatives and Platforms will be displayed.

The funder completes an 'Operational Designation Form' which allows them to select first and second choice options, to avoid potential oversubscription. Funders

may also designate a portion of the

undesignated, contributions. The form is designed to allow designations for three years should

contributions to portfolio, or

the funder wish to do so.

Once the form is completed it is emailed to a central inbox which is closely monitored.