

<u>For Decision</u> <u>Issued</u>: 22 February 2022

#### Retiring 2016-2030 'SRF' -

in context of the now operative 2022 - 2030 Research and Innovation Strategy

#### Purpose

This document sets out the background to, and rationale for, a proposed confirmatory decision that the CGIAR 2030 Research and Innovation Strategy, together with its companion document the CGIAR Results Framework, is the successor to the 2016-2030 CGIAR Strategy and Results Framework, along with a proposal on reporting against the aspirational intermediate 2022 targets included in that earlier Strategy and Results Framework.

#### Action Requested

The System Council is requested to consider, and if thought appropriate, approve the decision point set out in the material.

**Document category:** Working document of the System Council There is no restriction on the circulation of this document

Prepared by: CGIAR Executive Management Team



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#### **Pre-2015**

- The then <u>Fund Council</u> and <u>Consortium Board</u> were engaged in deliberations on a Strategy and Results Framework ('SRF'), building on 2011 conversations of <u>former</u> <u>Funders Forum</u>
- Focus was for the '2nd generation' of CRPs to fully adjust to the goals of that SRF and to evolve into a well balanced and efficient portfolio
- Concurrently the <u>United Nations General Assembly</u> was evolving the conversation from the Millennium Development Goals ('MDGs') to the Sustainable Development Goals ('SDGs')
- Those SDGs were approved in September 2015, and CGIAR's SRF at end-2015 (with approval timelines and modalities meaning that the SDGs were not fully embedded in the SRF). The SRF did however move to a 15 year one to link to the 2030 Agenda timeframe.



# **Background continued**

### 2016 - 2021

- 2016 'extension' of Phase 1 CRPs
- 2017-2021 five year '2<sup>nd</sup> generation CRPs', with continuing delivery under the SRF
- End-2019: CGIAR System Reference Group call for development of a compelling new mission as 'One CGIAR' underpinned by 5 impact areas
- End 2020: unanimous agreement of CGIAR's:
  - 2030 Research and Innovation Strategy to frame development of an integrated portfolio of Initiatives around the 5 impact areas, on a rolling 3year basis starting in 2022
  - 2022-2030 Performance and Results Management Framework to set out CGIAR's strategic approach to a more robust reporting framework on innovations, outcomes and contributions to impact



# Why now move to 'retire' the 2016-2030 SRF

With the move to implementation of the 2022-2024 interconnected prospectus, internal and external confusion on whether the 2016-2030 Strategy and Results Framework applies. E.g. undermines ongoing Internal Audit and Evaluation work; MOPAN follow up, amongst other areas, as we appear to have 'concurrent' strategies in place.

## **Relevantly**:

The '<u>Strategy</u>' content has been supplanted by the approved CGIAR 2030 Research and Innovation Strategy.

Its 'Results Framework' is being supplanted by a new CGIAR Results Framework.

- v1 of this new CGIAR Results Framework was already included in the approved CGIAR Performance and Results Management Framework 2022-2030.
- v2 was included in the Companion Document to the 2022-2024 CGIAR Investment Prospectus and used by Initiatives to generate their Proposals.
- v3 will be delivered in 2022 following fit-gap analysis against non-pooled grant indicators, and thus will be operational for the 2022-2024 implementation period.

# Recognizing the benefit of providing data against the 2022 'intermediate development outcomes' in the SRF



- The 2016-2030 CGIAR SRF contains 'aspirational CGIAR and Partners' Development targets for 2022 and 2030', which were high-level projections tied to the now redundant development outcomes in the context that actionable targets for the 17 SDGs were only agreed in mid-2017, and thus after the SRF approval date
- Nonetheless, as CGIAR pivots to the new Collective Global 2030 Targets, we see a range of benefits in providing data on CGIAR's contribution to the SRF aspirational 2022 targets, not least because the learning potential it would provide to inform future reporting on CGIAR's contribution to those Collective Global 2030 Targets (based on the CGIAR 2030 Research and Innovation Strategy and its Results Framework).
- These data would be provided by mid-2023, building on the contributions from the now ended CRPs, and the first year of implementation of the 2022-2024 Investment Prospectus.



# **Proposed decision**

It is recommended that the System Council consider the following clarifying decision:

## The System Council:

- Confirms that the CGIAR 2030 Research and Innovation Strategy, together with its companion document the CGIAR Results Framework, is the successor to the CGIAR Strategy and Results Framework, with the latter being retired with retroactive effect from 31 December 2021, the end date of the former CGIAR Research Programs.
- 2. Requests that, as a transitionary measure to future reporting on CGIAR's contribution to the Collective Global 2030 Targets, the Executive Management Team present by mid-2023 aggregated data on the aspirational intermediate 2022 targets included in that earlier Strategy and Results Framework.