

Adopted Agenda  
**CGIAR System Board 26<sup>th</sup> Meeting**  
Virtual, Tuesday 11 April 2023 14:30-18:30 CET

Timing	Item #	Item	Purpose and 'MODE'	Presenter(s)
14:30-14:40 10 mins	<b>Agenda Item 1</b>	<b>Opening and Agenda</b> a) Welcome b) Introduction of new Board Secretary c) Provisional Agenda ( <a href="#">Document: SB26-01c Provisional Agenda</a> ) d) Declarations of interest on the agenda ( <a href="#">Document: SB26-01d Register of interests declared</a> ) <u>Materials:</u> • <a href="#">SB26-01 List of out-of-session decisions taken since SB25</a>	c) For approval	<ul style="list-style-type: none"> <li>• Chair</li> <li>• Global General Counsel</li> <li>• Board Secretary, a.i.</li> </ul>
14:40-15:00 20 mins	<b>Agenda Item 2</b>	<b>Message from the Board Chair</b> a) Board Chair report b) Update on Board Chair Vision <u>Materials:</u> • <a href="#">Board Chair Vision Documents</a>	INFORMATION MODE	<ul style="list-style-type: none"> <li>• Chair</li> </ul>
15:00-15:15 15 mins	<b>Agenda Item 3</b>	<b>Setting the Scene</b> a) Reflections from CGIAR's Executive Managing Director b) Science Delivery Updates	INFORMATION MODE	<ul style="list-style-type: none"> <li>• Executive Managing Director (EMD)</li> <li>• Managing Directors (MD), Science</li> </ul>

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<b>Looking Ahead - Shaping the Future</b>				
15:15-15:45 30 mins	Agenda Item 4	<p><b>2025-2027 Portfolio Development and Proposal for a Financial Model Reference Group</b></p> <p>a) Setting out proposed process and timeline to develop proposed portfolio for 2025-2027, including stakeholder mapping and consultation model towards delivery by mid-2024 (Document: <a href="#">SB26-04a 2025-27 proposed plan</a>)</p> <p>b) Proposal for a Financial Model Reference Group (Document: <a href="#">SB26-04b Proposal for Financial Model Reference Group</a>)</p>	<p style="text-align: center;"><b>GUIDANCE MODE</b></p> <p>For strategic input and endorsement</p>	<ul style="list-style-type: none"> <li>• EMD</li> <li>• Managing Directors (MD), Science</li> <li>• MD, Institutional Strategy &amp; Systems</li> </ul>
	Agenda Item 5	<p><b>CGIAR Rebrand Update</b></p> <p>Item removed from SB26 agenda – time with the SB will be scheduled as the work Brand/Name Selection Committee progresses</p>		
15:45-16:00 15 mins	Agenda Item 6	<p><b>CGIAR EMD Recruitment Update and Approval of EMD JD</b></p> <p>(Document: <a href="#">SB26-06 EMD Search - Process and timetable, including TOR for Ad-hoc EMD Search Committee</a>)</p>	<p style="text-align: center;"><b>INFORMATION/ DECISION MODE</b></p>	<ul style="list-style-type: none"> <li>• Patrick Caron</li> <li>• Global Director (GD), People &amp; Culture</li> </ul>
16:00-16:10	<b>Break (10 Minutes)</b>			

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<b>One CGIAR Progress and Delivery</b>				
16:10-16:35 25 mins	Agenda Item 7	<b>Operationalizing the CGIAR Integration Framework Agreement: Updated 2022—24 Integration Plan</b> <i>(Document: SB26-07 2022-2024 Integration Plan)</i>	DECISION MODE	<ul style="list-style-type: none"> <li>• EMD</li> <li>• Senior Advisor, Office of the Executive Managing Director</li> </ul>
16:35-17:00 25 mins	Agenda Item 8	<b>CGIAR Budget Matters</b> a) 2023 Window 1 Budget update <i>(Document: SB26-08 Update on W1 budget)</i> b) Budget Process for 2024 update	INFORMATION MODE	<ul style="list-style-type: none"> <li>• MD, Institutional Strategy &amp; Systems</li> <li>• GD, Business Operations and Finance</li> <li>• GD, Innovative Finance and Resource Mobilization</li> </ul>
<b>Governance Matters</b>				
17:00-17:15 15 mins	Agenda Item 9	<b>Unified Governance Review</b> a) Update <i>(Document: SB-09a Draft Revision TOR Ad-hoc Governance Committee)</i> b) Outstanding SC17 Action Item: Short memorandum on areas for improved coherence between the SC & SB <i>(Document: SB26-09b: Memo to SC)</i>	DISCUSSION MODE	<ul style="list-style-type: none"> <li>• Neal Gutterson</li> <li>• Global General Counsel</li> </ul>
17:15-17:40 25 mins	Agenda Item 10	<b>CGIAR Matters</b> a) ICRISAT b) System Council seat reconciliation c) Approach with respect to non-IFA Centers <i>(Document: SB26-10c: Approach with respect to non-IFA Centers)</i>	DISCUSSION MODE	<ul style="list-style-type: none"> <li>• Chair</li> <li>• System Council Secretary</li> <li>• Global General Counsel</li> <li>• Director, Legal Services, System Organization</li> </ul>

Timing	Item #	Item	Purpose and 'MODE'	Presenter(s)
17:40-18:10 30 mins	Agenda Item 11	<b>System Board Matters</b> a) Board Membership ( <a href="#">Document: SB26-11a: Board Membership</a> ) b) System Board budget update ( <a href="#">Document: SB26-11b: System Board Budget</a> ) c) Committee terms of reference and membership ( <a href="#">Document: SB26-11c: Committee TOR Matrix</a> ) d) 2023 System Board Calendar ( <a href="#">Document: SB26-11d: SB Calendar</a> )	DECISION/ DISCUSSION MODE a) Decision b) Discussion c) Discussion d) Taking Note	<ul style="list-style-type: none"> <li>Board Secretary, a.i.</li> <li>MD, Institutional Strategy &amp; Systems</li> <li>Board Members</li> </ul>
18:10-18:20 10 mins	Agenda Item 12	<b>Summarizing what will be taken from the System Board to the System Council meeting</b> ( <a href="#">Document: SB-26-12 From SB to SC</a> )	DISCUSSION MODE	<ul style="list-style-type: none"> <li>Chair</li> </ul>
18:20-18:30 10 mins	Agenda Item 13	<b>Any other business</b>		<ul style="list-style-type: none"> <li>Chair</li> </ul>
18:30		Meeting close		
18:30-18:45 15 mins	Agenda Item 14	<b>In Camera Session with System Board Voting Members</b>		<ul style="list-style-type: none"> <li>Chair</li> </ul>

[Anticipated Participants for SB26 Meeting - Virtual Meeting](#)

**Voting Members**

Lindiwe Sibanda (Chair)  
Alice Ruhweza  
Alyssa Jade McDonald-Baertl  
Hillary Wild  
Neal Gutterson  
Patrick Caron  
Shenggen Fan

**Non-voting ex-officio members**

Clarissa van Heerden Independent Chair, Audit, Finance & Risk Committee of the CGIAR System Board  
Khuloud Odeh Interim Executive Director, CGIAR System Organization

**Active observers pursuant to Article 7.8 of the Charter of the CGIAR System Organization**

Claudia Sadoff Executive Managing Director  
Eliud Kireger Sub-Saharan Africa Constituency - Kenya, Representative of System Council Voting Members  
Ruben Echeverría Bill & Melinda Gates Foundation, Representative of System Council Voting Members  
Holger Meinke Chair, CGIAR Independent Science for Development Council (ISDC)

**System Board Secretary**

Christine Larson-Luhila Secretary to the CGIAR System Board (a.i.)  
Michiel Roovers Secretary to the CGIAR System Board  
Rutger de Witt Wijnen CGIAR Global General Counsel, Global Director Legal & Governance

**Invited Guests pursuant to Article 7.9 of the Charter of the CGIAR System Organization**

Allison Smith Director, CGIAR System Advisory Services Shared Secretariat

**Board Secretariat members**

Aubrey Hasse, Governance & Institutional Risk Officer  
Vashna Singh, Meetings & Events Consultant

**Other External Presenters, Management Representatives and Technical Contributors**

<b>Name</b>	<b>Role</b>	<b>Agenda Item(s)</b>
André Zandstra	Global Director, Innovative Finance and Resource Mobilization	4, 7, 8
Elwyn Grainger-Jones	Managing Director, Institutional Strategy and Systems	1-4, 7-13
Fiona Bourdin-Farrell	Global Director, People & Culture	6
Jo Swinnen	Managing Director, Systems Transformation	3, 4
Marion Barriskell	Global Director, Business Operations & Finance	4, 7, 8
Martin Kropff	Managing Director, Resilient Agri-Food Systems	3, 4
Sonja Vermeulen	Managing Director, Genetic Innovation	3, 4
Sylvia Oyinlola	System Council Secretary	10, 12
Elise Perset	Director, Legal Services, CGIAR System Organization	(i.e. not leadership or succession matters, 6)
Myra Wopereis	Board Chair Special Advisor	
Roland Sundstrom	Senior Advisor, Office of the Executive Managing Director	
Jamila Ntege Madina Bazarova	Acting Co-Chief Audit Executives	

*Important note: Pursuant to Article 7.10 of the Charter of the CGIAR System Organization, all CGIAR System Board members and Active Observers shall act in good faith in the interests of the 'CGIAR System' (as defined to include all the Centers, Funders, the System Council, the System Organization, the advisory bodies to the System Council, and CGIAR Research – Article 2.h). Meeting participants are thus required to disclose all potential conflicts of interest in respect of the meeting agenda, in advance of the meeting, and during its occurrence if a previously unforeseen conflict of interest arises during deliberations. Meeting participants may be requested by the Chair to recuse themselves from opining on matters where the potential conflict is significant, and mitigating actions are not available.*