

CGIAR System Board  
26<sup>th</sup> meeting, Virtual  
Tuesday, 11 April 2023

2025 – 2027 Portfolio Development and Proposal for a Financial Model  
Reference Group

**Distribution Notice:** This document is restricted to System Board members and observers until deliberations are completed

**Agenda Item** **4 - 2025-2027 Portfolio Development and Proposal for a Financial Model Reference Group**

- a) Setting out proposed process and timeline to develop proposed portfolio for 2025-2027, including stakeholder mapping and consultation model towards delivery by mid-2024
- b) Proposal for a Financial Model Reference Group

**Issue date:** 3 April 2023

**Purpose:**

- a. To provide the System Board With an overview of the 2025-27 Portfolio design and delivery process, highlight stakeholder groups, and outline 2025-27 Portfolio design and delivery decision points. The actions requested will be to endorse the further development of a stakeholder engagement and portfolio co-design process that aligns with the core portfolio components, stakeholder groups and delivery timeframe.
- b. To provide line of sight and gather any input into the Financial Model Reference Group proposal toward the process for developing the associated business plan - the proposal will be considered by the AFRC in their meeting 12-13 April.

**Requested action:** **For Information, Input and Endorsement**

**Draft decision points:**

- a. Pursuant to 8.1 dd), the System Board endorses recommendation of further development of a stakeholder engagement and portfolio co-design process that aligns with the core portfolio components, stakeholder groups and delivery timeline to the System Council.

**Details of the Board's most recent deliberations on this matter:**

The prior 2022-2024 CGIAR Portfolio and Designated Financing Plan was originally approved November 2021 and to date has been implemented and updated as necessary. These documents support the development of the next 2025-2027 portfolio proposals for endorsement by the System Board and approval by the System Council.

- a. The 2025-27 Portfolio design and delivery process is being initiated at this time.
- b. Proposal for a Financial Sustainability Working Group will be provided to the AFRC for decision to recommend to the System Board at the 11<sup>th</sup> AFRC meeting on 12-13 April.

**Other Supporting documents:**

- a. Design & Delivery of 2025-27 portfolio (for Endorsement)

Agenda 4: 2025 – 2027 Portfolio Development and  
Proposal for a Financial Sustainable Working Group

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|  | b. Proposal for a Financial Model Reference Group (For Information and Input/Guidance)  |
| <b>CGIAR Risk Management Framework linkages:</b> | Relevant CGIAR Risk families: <ul style="list-style-type: none"><li>• CGIAR is no longer a front runner</li><li>• CGIAR loses its central role in Agricultural Research for Development</li></ul> |
| <b>Author(s):</b>                                | Executive Managing Director, Managing Directors of Science and Managing Director, Institutional Strategy & Systems  |
| <b>Presenter(s):</b>                             | Executive Managing Director, Managing Directors of Science, and Managing Director, Institutional Strategy & Systems   |

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