

# **2022 CGIAR Financial Report Highlights and Dashboards**

# Our Finances

In 2022, CGIAR Center Boards and leadership developed the [Integration Framework Agreement \(IFA\)](#) to confirm and clarify the path to [One CGIAR](#), a reformulation of the way we work for greater integration and impact. Twelve Centers signed the agreement, while three remained CGIAR Centers but operated outside the IFA. The agreement was approved by all CGIAR Centers and their Board Chairs in early 2023.

In 2022, CGIAR revenue and expenses reflects the aggregated revenue of the 12 Centers who signed the IFA and the comparative 2021 information. Within the CGIAR System (CGIAR Centers, System Organization and System Council advisory bodies), revenue in 2022 was \$771 million, a 10% increase from the previous year (\$702 million in 2021). System-level results improved from a surplus of \$1.7 million in 2021 to a net surplus of \$2.5 million in 2022.

Explore below the highlights of our financial performance and funding in 2022 or search our [dashboards](#) to more closely examine our books.

## Financial highlights

### Funding channels

Investments in CGIAR may be delivered through the multi-funder **CGIAR Trust Fund** and/or directly to specific projects at CGIAR Research Centers (outside the Fund), which is called **Bilateral Funding**. Funding for the CGIAR Trust Fund is channeled through two funding Windows (W1, W3) with increasing levels of funder support. A third Window (W2) was discontinued in 2022 as part of One CGIAR reforms.

**Window 3 (W3)** – Project investments: funding allocated by Funders individually to projects that are defined by the Funders (with partners) and aligned with System-wide investments.

**Window 2 (W2)** – The Window 2 funding window of the Trust Fund has been discontinued as part of the One CGIAR reforms. Previous program-specific funding to Window 2 is now contributed to Window 1.

**Window 1 (W1)** – Under the One CGIAR reforms, Window 1 now receives all pooled funding. Within Window 1, Funders may a) contribute investments, with funding allocated to the entire CGIAR Portfolio of approved System-wide investments prioritized and allocated by Funders collectively through the [System Council](#), supporting CGIAR as a whole; b) designate part of their Window 1 funding toward specific CGIAR Initiatives or Impact Area Platforms.

In 2022, CGIAR recognized revenue of \$771 million, of which W1 accounted for 31% (same level as in 2021), W3 for 23% (a decrease of 2% compared to 2021), Bilaterals for 44% (an increase of 3% compared to 2021), and Other Income for 2% (a decrease of 1% from 2021).

See a comparison of 2022 and 2021 funding in **Figure 1** below.

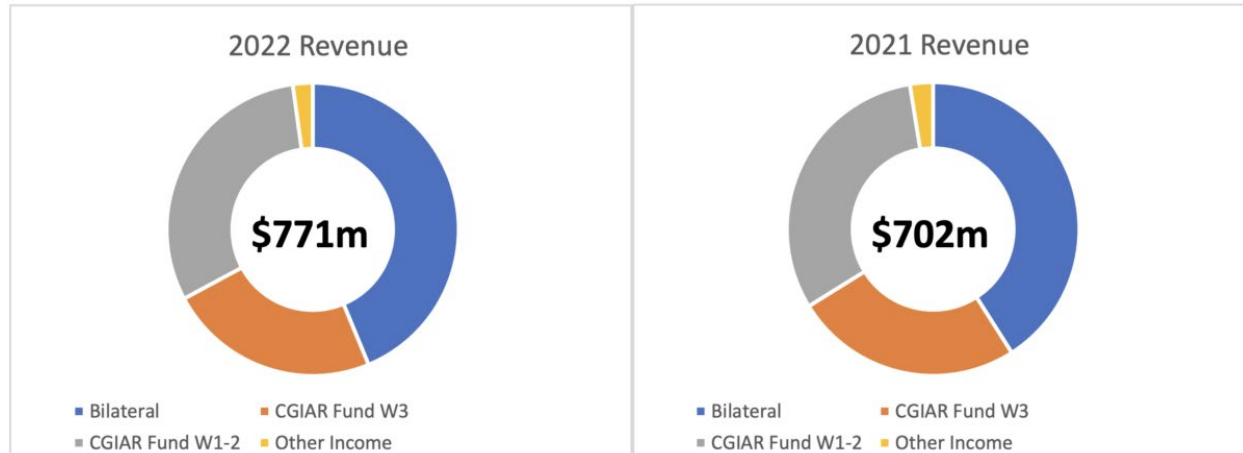


Figure 1. CGIAR revenue by source of funding, 2022 and 2021

Further analysis of System revenue since 2011 by funding source is shown in **Figure 2** below. W1 in 2022 remained at the same level as in 2021.

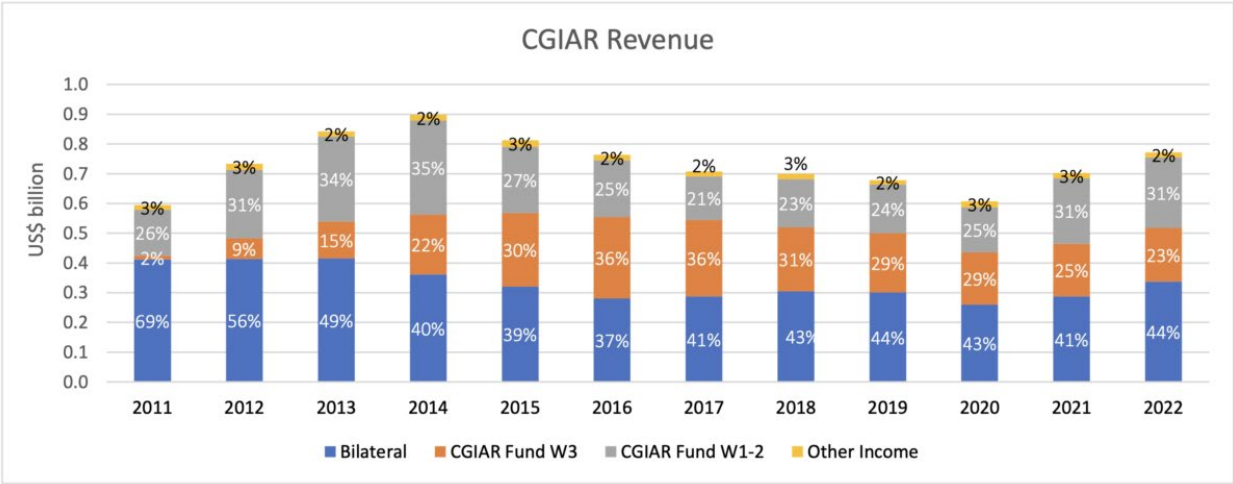


Figure 2. CGIAR System revenue by source of funding, 2012–2022

**Figure 3** shows the main categories of expenditure. Overall, expenses in 2022 increased by 10% to \$769 million from \$701 million in 2021. In 2022, 83% of expenditure was on research and collaboration costs, and 17% was on general, administrative, and System-level costs.

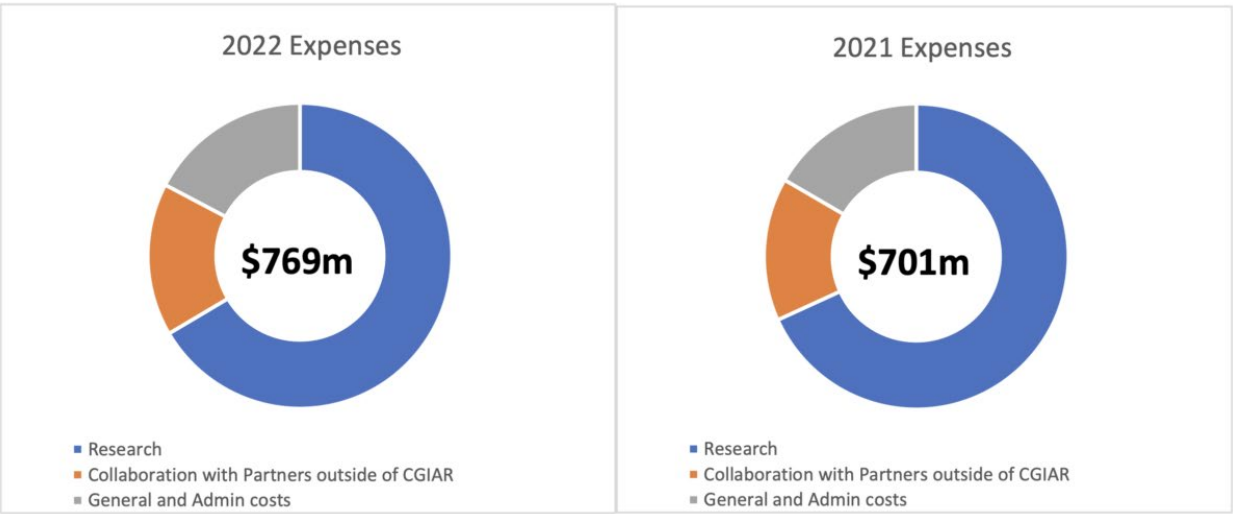


Figure 3. Expenditure by main category, 2022 and 2021

**Figure 4** shows expenditure by CGIAR Science Groups/Action Areas by funding channel.

Genetic Innovation had the highest W1 spending at 34% followed by Resilient Agrifood Systems with 29% and Systems Transformation with 23%.

In 2022, CGIAR dedicated Window 1 program funding entirely for Portfolio Initiatives and Impact Area Platforms.

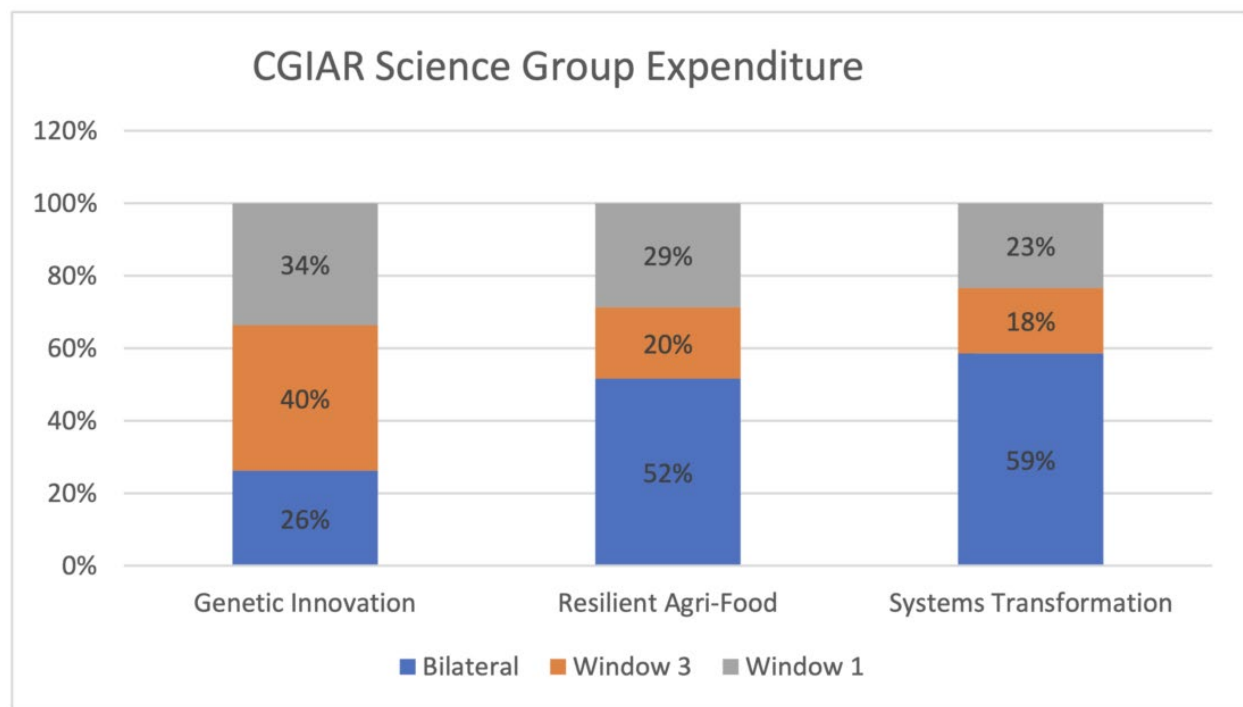


Figure 4. Funding to CGIAR Research by Science Group and Funding Channel

## Resources

For access to more detailed information on funding and expenditure by Center, Program, or Funder, visit the [CGIAR Financial Report dashboards](#).

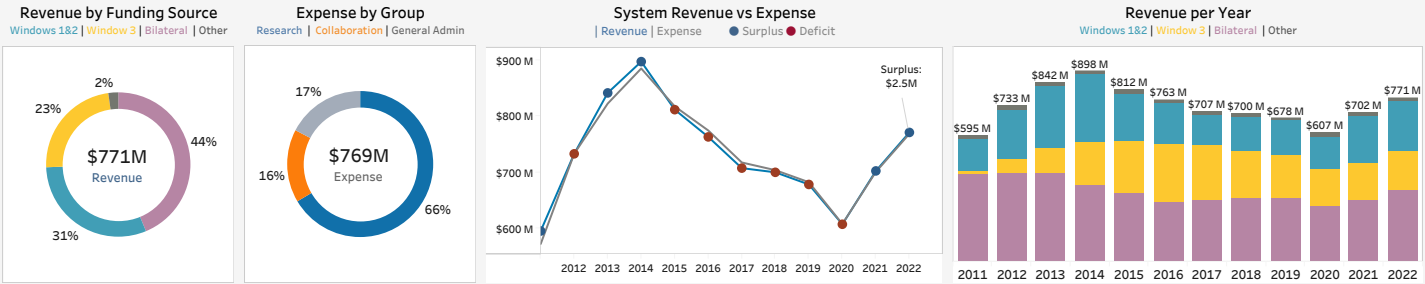
CGIAR - 2022 AT A GLANCE

Select Reporting Year  
2022

Center (One CGIAR / All)  
One CGIAR



In 2022, CGIAR implemented the ONE CGIAR reform where 12 Centers signed the Integration Framework Agreement (IFA) and are part of ONE CGIAR. The other 3 Centers remain a CGIAR Center but operate outside of the IFA. Use the **Center (One CGIAR / All)** filter to select your preferred view of the information



Assets: \$1,141.25 M = Liabilities: \$823.69 M + Net Assets: \$317.56 M Entity All

Averaged Center Financial Indicators

Cash and Investment \$703.84M	Property & Equipment \$184.35M	Receivable from Funders \$123.72M	Other Assets \$129.34M
Accounts Payable Funders \$497.50M	Other Liabilities \$326.19M	Undesignated Net Assets \$156.46M	Designated Net Assets \$161.09M

	Recommended Indicator	2022	2021
Cash Management	less than 1	0.48	0.55
Center liquidity	90-120 days	122	130
Current Ratio	>1	1.48	1.51
Indirect Cost Rate		16.4%	16.3%
Reserve in Days	75-90 days	99	104

# CENTER RESULTS: 2022

Windows 1 & 2 | Window 3 | Bilateral | Other

Select Reporting Year  
2022

Center (One CGIAR / All)  
One CGIAR



Click below to filter the dashboard by Center. Click on CTRL key to multi-select

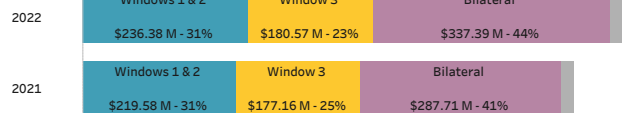


Non CGIAR Center

Non CGIAR Center

Click and drag below to filter the dashboard

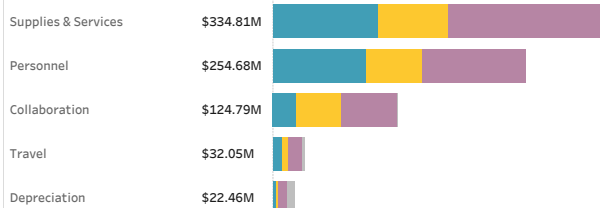
## Revenue by Source of Funding



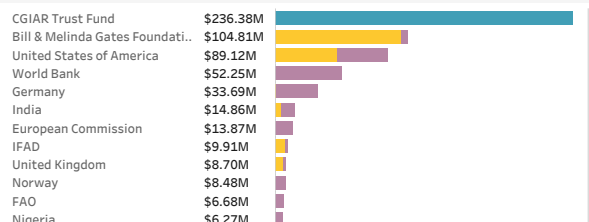
## Staff Count



## Expense by Category



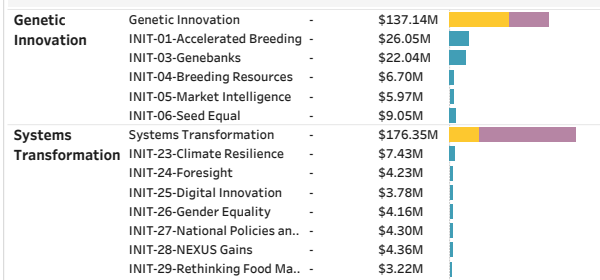
## Top Funders



## Research Portfolio

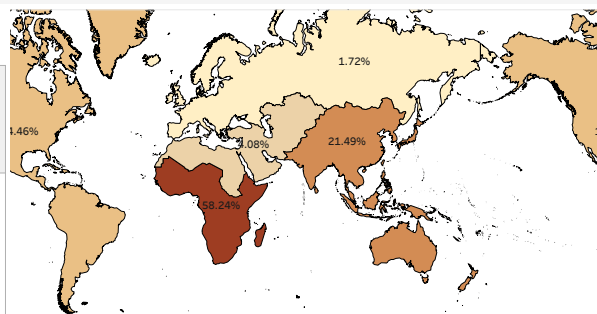
### Funding by Program / Science Group

Hover to view Top 5 Funders in Tooltip

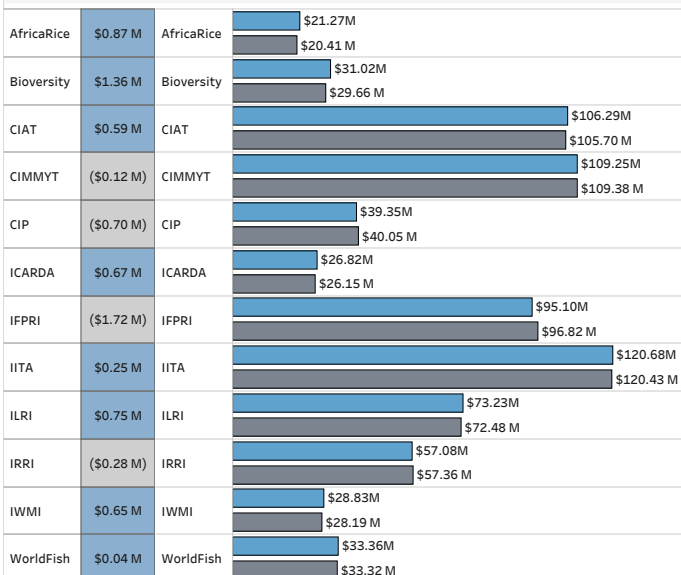


## Center Expense By Region

Most | Least amount of expenses in the region



## Revenue and Expense - Surplus / Deficit

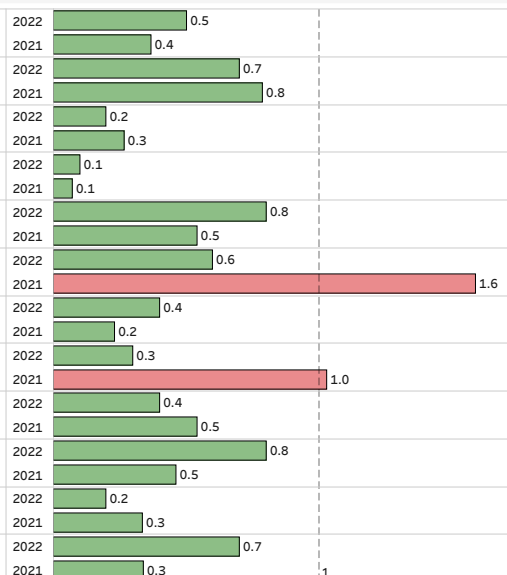


## Financial Indicators - Cash Management

Red signifies the calculated indicator is below the recommended range

## Indicator

Cash Management



PROGRAM & PLATFORM ANALYSIS: 2022

Windows 1 & 2 | Window 3 | Bilateral | Center Own Funds

Select Reporting Year  
2022

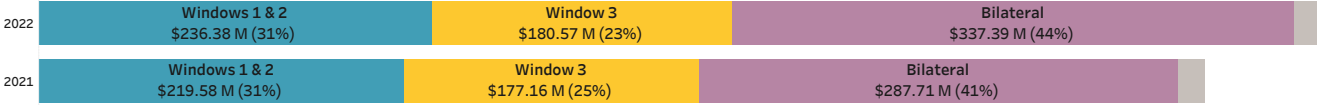
Center (One CGIAR / All)  
One CGIAR

Program  
All



Funding Source

Click to Filter by Funding Source



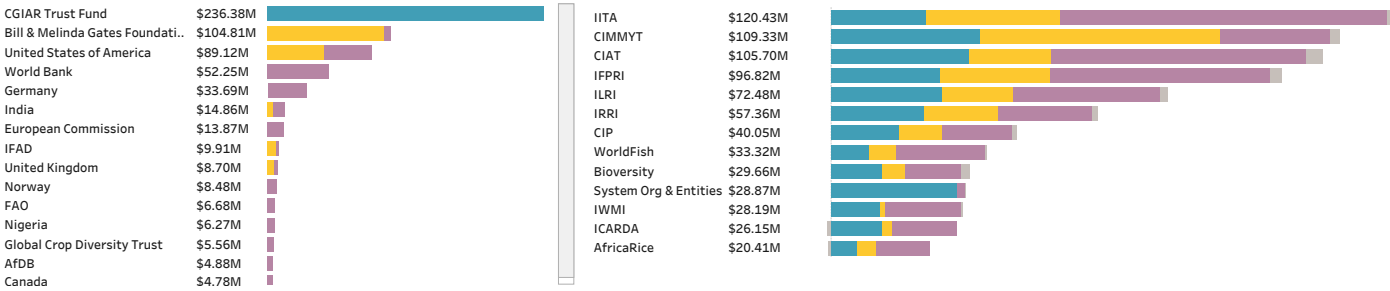
Top Funders

15

Funders

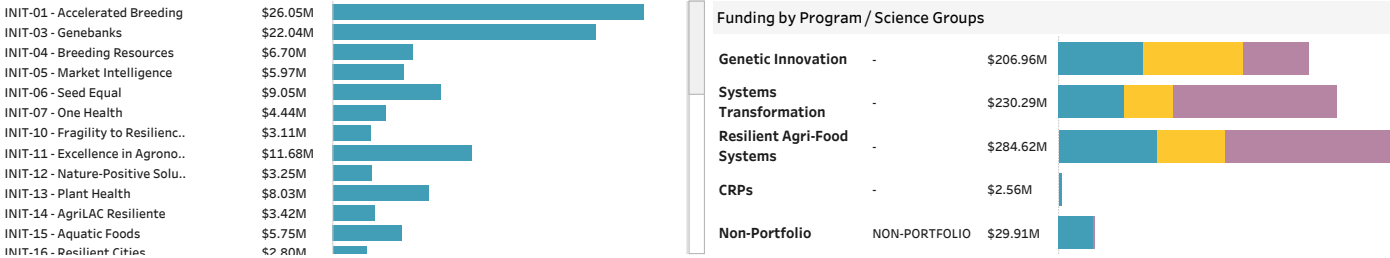
All

Funding by Participating Center



Funding by Program / Initiative (hover over to see further breakdown)

Program Overview





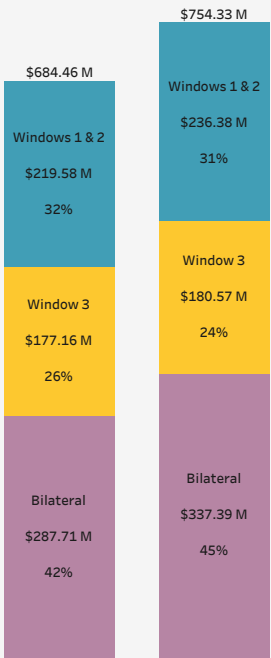
FUNDERS ANALYSIS

Windows 1 & 2 | Window 3 | Bilateral

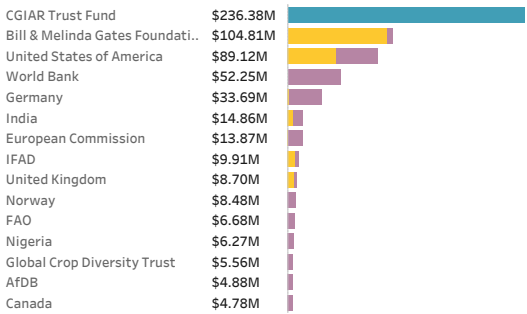
Search by Funder All Center All Source of Funding All Program All Category All Year 2022 Center (One CGIAR / All) One CGIAR



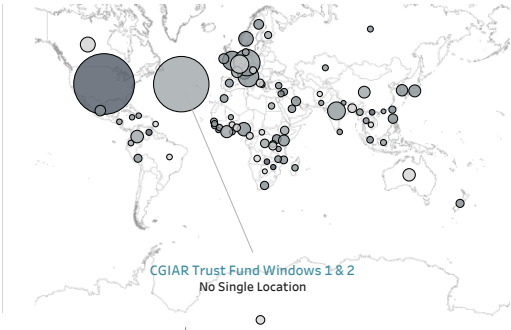
Funding Source  
2021 2022



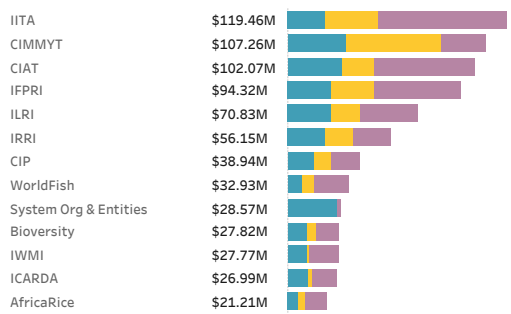
Top Funders 15  
Click a Bar to filter the dashboard by Funder



Funding by Funder Location  
Click & Drag to filter by location



Funding by Center  
Click to filter Program by Center



Funding by Program  
Hover to view Top 5 Funders in Tooltip

