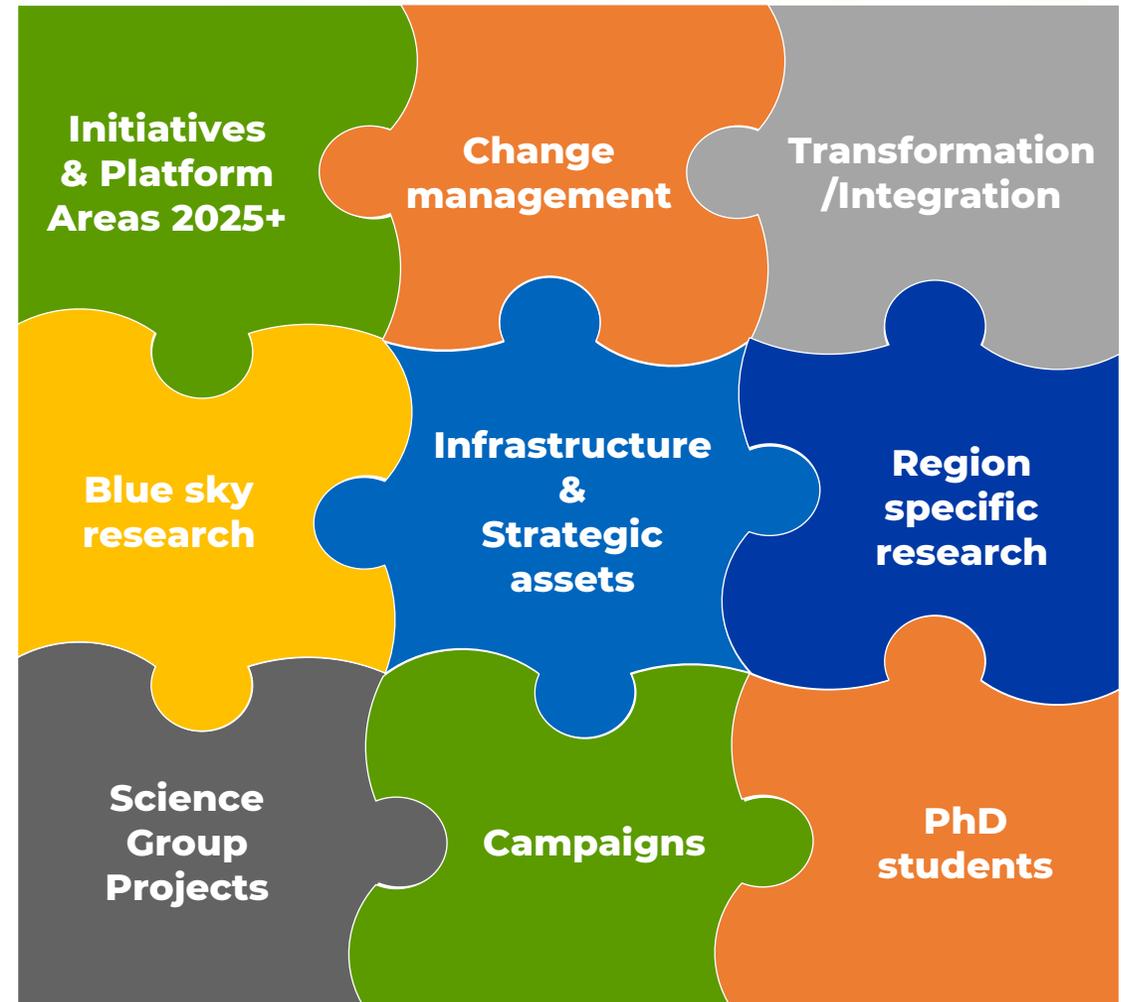


Gaps in current funding and funding model

While the current funding model cater for the portfolio of Initiatives, and specific projects to Centers, there lacks clear formal avenues to fund Campaigns, projects that complement the portfolio of Initiatives, PhD students, infrastructure projects etc.

There is no unrestricted funding, which is atypical for an organization of this size and complexity. This in turn means that there is no ability for the CGIAR to directly/consistently cater to costs such as blue sky thinking, change management, and capital investments.

The revised modalities will need to take into account these gaps.



New Funding Modalities Proposed Principles

To address the challenges that exist in the current funding model, there are four key principles needed to support a fit-for-purpose funding model for 2025 and beyond.



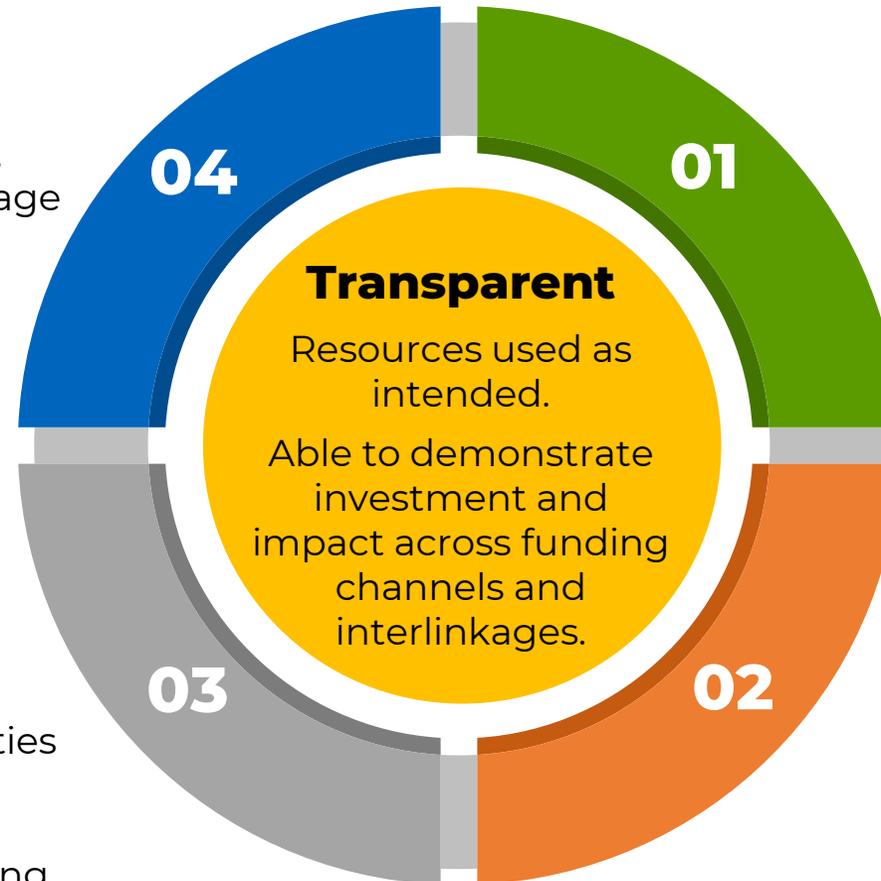
Simple

- Easy to describe, invest and manage



Stable & predictable

- Funding modalities should facilitate some level of predictable funding



Functional

- No free riders
- No concessions
- Enables multi donor support for core and non-core activities



Flexible

- Sufficient avenues that allow Funders to invest in CGIAR needs, within defined parameters

One idea



	System	Science Area	Initiatives & Platforms	Center
Window	A	B	C	D
Operational updates required	None (WB Trust Fund)	High (WB Trust Fund with MD approval)	Low (WB Trust Fund)	Low (WB Trust Fund)
SC weighting	4x	3x	2x	1x
Legacy infrastructure levy	xx% (TBD)	xx% (TBD)	xx% (TBD)	xx% (TBD)
Gene Bank strategic asset levy	xx% (TBD)	xx% (TBD)	xx% (TBD)	xx% (TBD)