

M O R R O W
S O D A L I



CGIAR UNIFIED GOVERNANCE REVIEW FINAL REPORT: ANNEX 2

24 NOVEMBER, 2023

ANNEX 2

SURVEY PARTICIPANTS

NAME	ROLE(S)
Margaret Bath	Chair, CIMMYT Member, Ad Hoc Committee on Governance
Felix Salako	Former Board member, IITA
Julio Alegre	Host Country Representative, CIP
Mouwafak Jbour	Host Country Representative, ICARDA
Nathaniel Itodo	Board member, IITA
Patrick Caron	Vice Chair and Common Board member, System Board
Julia Marton-Lefevre	Chair, Alliance
Martyn Jeggo	Vice Chair, ILRI
Jorge Ganoza	Host Country Representative, CIP
Simi Kamal	Board member, IWMI
Fadlallah Garzeldeen	Host Country Representative, ICARDA
Kanayo Felix Nwanze	Chair, Africa Rice Co-Chair, Ad Hoc Committee on Governance
Phyllis Caldwell	Board member, IFPRI
Elsa Murano	Chair, ILRI

Baba Yusuf Abubakar	Chair, World Fish
Leocadio S. Sebastian	Host Country Representative, IRRI Member, Ad Hoc Committee on Governance
Jose Cacho	Board member, CIMMYT
Helen Hambly-Odame	Chair, CIP
Madhura Swaminathan	Board member, Alliance
Cao Đức Phát	Chair, IRRI
Florence Wambugu	Board member, Africa Rice
Abdoul-Aziz Sy	Board member, Africa Rice
Faouzi Bekkaoui	Board member, ICARDA
Pascal Lamy	Chair, IFPRI
Zhu Jing	Board member, ILRI
Li Lin Foo	Board member, ILRI
Patricia Wouters	Board member, IWMI
Akissa Bahri	Board member, IWMI
Hilary Wild	Common Board member, System Board Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Ernest Afolabi Unakhihe	Host Country Representative, IITA

Rhoda Peace Tumusiime	Board member, IITA
Cristina Rumbaitis del Rio	Board member, World Fish
Claudia Martinez	Board member, Alliance
Emmanuel Sackey	Board member, Africa Rice
Claudio Lenoci	Host Country Representative, Alliance
Roel Merckx	Board Chair, IITA
Roberto Lenton	Board Chair, IWMI Member, Ad Hoc Committee on Governance
Alice Ruhweza	Common Board member, System Board
Lindiwe Sibanda	Chair and Common Board member, System Board
Jorge Mario Diaz Luengas	Host Country Representative, Alliance Member, Ad Hoc Committee on Governance
Petronille Acray Zengbe	Board member, Africa Rice
Bill Angus	Board member, CIMMYT
H.E. Philip Idro	Board member, Africa Rice
Alyssa Jade McDonald-Baertl	Common Board member, System Board Vice Chair, WorldFish
Adolphe Adjanohoun	Board member, Africa Rice
Ramesh Chand	Board member, CIMMYT

Shenggen Fan	Common Board member, System Board Chair, IFPRI Member, Ad Hoc Committee on Governance
Aly Salah El-Din Moselhy	Host Country Representative, World Fish
Rodrigo Riojas	Coordinator, Global Affairs, Ministry of Foreign Affairs, México
Soumya Swaminathan	Board member, Alliance
Víctor Manuel Villalobos Arámbula	Host Country Representative, CIMMYT
U.D.C. Jayalal	Host Country Representative, IWMI
Neal Gutterson	Common Board member, System Board Chair, ICARDA Co-Chair, Ad Hoc Committee on Governance
Esteban Chong	Member, CGIAR Audit, Finance & Risk Committee
Helge Østtveiten	Member, CGIAR Audit, Finance & Risk Committee
Nancy Andrews	Member, CGIAR Audit, Finance & Risk Committee
Richard Golding	Member, CGIAR Audit, Finance & Risk Committee
Anne Eriksson	Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Clarissa van Heerden	Chair, CGIAR Audit, Finance & Risk Committee
Chemutai Murgor	Member, CGIAR Audit, Finance & Risk Committee

Gary Jahn	Member, Strategic Impact, Monitoring & Evaluation Committee
Manfred Kaufmann	System Council member, Switzerland
Muriel Uzan	Chair, Assurance Oversight Committee
Fayezul Choudhury	Member, Assurance Oversight Committee
Rita O'Sullivan	Member, Assurance Oversight Committee
Pedro Machado	System Council (constituency member), Latin America and Caribbean
Andrew Campbell	Interim Executive Managing Director, CGIAR Member, Executive Management Team Member, Ad Hoc Committee on Governance
Hildegard Lingnau	Active Observer (Alternate), System Council, Global Forum on Agricultural Research
Jonathan Wadsworth	Special Advisor to the System Council Chair, World Bank
Daniel van Gilst	System Council (Alternate) member, Norway
Holger Meinke	Chair, Independent Science for Development Council
Garba Hamidu Sharubutu	System Council member, Nigeria (Sub-Saharan Africa constituency)
Ravi Khetarpal	Active Observer, System Council, Global Forum on Agricultural Research
Zhai Lin	System Council member, China (East Asia and Pacific constituency)
Allison Grove Smith	Head of Independent Advisory & Evaluation Service
Timmo Gaasbeek	System Council member, Netherlands

Eliud Kireger	System Council (Alternate) member, Kenya (Sub-Saharan Africa constituency)
Ruben Echeverria	System Council member, Bill & Melinda Gates Foundation Member, Strategic Impact, Monitoring and Evaluation Committee
Akiko Tejima	System Council member, Japan
Metin Türker	System Council member, Türkiye (West Asia & North Africa constituency)
S.M. Bokhtiar	System Council (Alternate) member, Bangladesh (South Asia constituency)
Sarah Schmidt	Member, Assurance Oversight Committee
Alan Tollervey	System Council member, UK Interim Chair, Strategic Impact, Monitoring & Evaluation Committee
Hong-Won Yu	System Council member, Canada
Christophe Larose	System Council member, European Commission
Anna Karin Norling	System Council member, Sweden
Ismahane Elouafi	System Council member, Food and Agricultural Organization of the United Nations
Adriana Ivette Herrera Moreno	System Council member, Mexico
Noemi Marmanillo	Host Country - Latin America and the Caribbean (LAC)
Marcel Nwalozie	Legal Counsel, Africa Rice
Eugeniano Perez	Legal Counsel, IRRI

Madina Bazarova	Head of Internal Audit, CGIAR System Organization
Sonja Vermeulen	Managing Director, Genetic Innovation, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Juan Lucas Restrepo	Director General, Alliance Global Director, Partnerships and Advocacy Member, Senior Leadership Team
Rachel McDonnell	Deputy Director General, Research for Development, IWMI
Renei Ng	Board Secretary, IRRI Board Secretary, IWMI Board Secretary, World Fish
Hugo Campos	Deputy Director General, Research, ICP
Eva Kathambana	Legal Counsel, ILRI
Simon Heck	Director General, CIP Member, Senior Leadership Team
Helen Thompson	Board Secretary, Alliance
Alexandra Moyas	Director, Ethics and Business Conduct, CGIAR
Andrea Nour	Board Secretary and Legal Counsel, ICARDA
Harold Roy-Macauley	Interim Managing Director, Regions and Partnership, CGIAR Member, Senior Leadership Team Member, Executive Management Team

Victor Guardia	Finance Director, Alliance
Jenna Fogle	Board Secretary, IFPRI
Shirley Tarawali	Board Secretary and Associate Director General, ILRI
Abdulai Jalloh	Lead, Research and Innovation, Africa Rice
Syon Niyogi	Finance Director, IRRI Finance Director, IWMI Finance Director, World Fish
Rutger de Witt Wijnen	Global General Counsel, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Roland Sundstrom	Chief of Staff, Office of the Executive Managing Director, CGIAR
Michiel Roovers	Board Secretary, System Board Senior Director, Governance & Risk, CGIAR
Marcela Quintero	Research Director, Multifunctional Landscapes, Alliance
Jamila Ntege	Head of Internal Audit, CIMMYT
Michael Baum	Director, Biodiversity and Crop Improvement Program, ICARDA
Kolade Olatifede	Finance Director, Africa Rice
Selim Guvener	Board Secretary and Legal Counsel, CIP
André Zandstra	Global Director, Innovative Finance and Resource Mobilization, CGIAR Member, Senior Leadership Team

Essam Yassin-Mohammed	Director General, World Fish Member, Senior Leadership Team
Su Ching Tan	Legal Counsel, World Fish
Baboucarr Manneh	Director General, Africa Rice Member, Senior Leadership Team
Jenny Cramer	Board Secretary, IITA
Bernard Vanlauwe	Interim Director General and Deputy Director General (Research for Development), IITA
Appolinaire Djikeng	Director General, ILRI Director, Livestock-Based Systems, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Channing Arndt	Senior Director, Transformation Strategies, IFPRI
Simeon Ehui	Director General, IITA Regional Director, Continental Africa, CGIAR Member, Senior Leadership Team
Robert Nzioka	Finance Director, ILRI
Dennis Mulenga	Finance Director, IITA
Morenike Abu	Legal Counsel, IITA
Bram Govaerts	Director General, CIMMYT Member, Senior Leadership Team

Mark Smith	Director General, IWMI Senior Director, Water Systems, CGIAR Member, Senior Leadership Team
Kick Geels	Finance Director, CIMMYT
Esther Carillo	Board Secretary and Legal Counsel, CIMMYT
Jean Balié	Director, Poverty Reduction Livelihoods & Jobs Impact Area Platform, CGIAR
Lotte Pang	Managing Director, Communications and Outreach, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Iain Wright	Deputy Director General, Research and Development–Integrated Sciences, ILRI
Pradeepa Amarasekera	Legal Counsel, IWMI
Janet Muir	Finance Director, ICARDA
AJ Kohli	Interim Director General, IRRI Member, Senior Leadership Team
Derek Byerlee	Former Chair, IFPRI
Jimmy Smith	Former Director General, ILRI
Elwyn Grainger-Jones	Former Managing Director, Institutional Strategy & System, CGIAR
Christian Borgemeister	Former Chair, IITA
Claudia Sadoff	Executive Managing Director, CGIAR

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NAME	ROLE(S)
Harold Roy-Macauley	Interim Managing Director, Regions and Partnership, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Helen Hambly-Odame	Chair, CIP
Lindiwe Sibanda	Chair and Common Board member, System Board
Rutger de Witt Wijnen	Global General Counsel, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Kanayo Felix Nwanze	Chair, Africa Rice Co-Chair, Ad Hoc Committee on Governance
Neal Gutterson	Common Board member, System Board Chair, ICARDA Co-Chair, Ad Hoc Committee on Governance
Richard Golding	Member, CGIAR Audit, Finance & Risk Committee
Cao Đức Phát	Chair, IRRI
Mark Smith	Director General, IWMI Senior Director, Water Systems, CGIAR Member, Senior Leadership Team
Roel Merckx	Board Chair, IITA

Margaret Bath	Chair, CIMMYT Member, Ad Hoc Committee on Governance
Leocadio S. Sebastian	Host Country Representative, IRRI Member, Ad Hoc Committee on Governance
Jonathan Wadsworth	Special Advisor to the System Council Chair, World Bank
Alyssa Jade McDonald-Baertl	Common Board member, System Board Vice Chair, WorldFish
Baboucarr Manneh	Director General, Africa Rice Member, Senior Leadership Team
Roberto Lenton	Board Chair, IWMI Member, Ad Hoc Committee on Governance
Rhoda Peace Tumusiime	Board member, IITA
Rob Bertram Jerry Glover Gary Jahn	System Council member, USA System Council (Alternate) member, USA Member, Strategic Impact, Monitoring & Evaluation Committee
Patrick Caron	Vice Chair and Common Board member, System Board
Felicitas Roehrig	System Council member, Germany (Germany and Belgium constituency)
Simi Kamal	Board member, IWMI
Julia Marton-Lefevre	Chair, Alliance
Holger Meinke	Chair, Independent Science for Development Council

Alan Tollervey	System Council member, UK Interim Chair, Strategic Impact, Monitoring & Evaluation Committee
Nancy Andrews	
Ravi Khetarpal	Active Observer, System Council, Global Forum on Agricultural Research
Anne Eriksson	Member, CGIAR Audit, Finance & Risk Committee
Pedro Machado	System Council (constituency member), Latin America and Caribbean
Shenggen Fan	Common Board member, System Board Chair, IFPRI Member, Ad Hoc Committee on Governance
Appolinaire Djikeng	Director General, ILRI Director, Livestock-Based Systems, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Julio Alegre	Host Country Representative, CIP
Juan Lucas Restrepo	Director General, Alliance Global Director, Partnerships and Advocacy Member, Senior Leadership Team
Clarissa van Heerden	Chair, CGIAR Audit, Finance & Risk Committee
Faouz Bekkaoui	Board member, ICARDA
Simeon Ehui	Director General, IITA Regional Director, Continental Africa, CGIAR

	Member, Senior Leadership Team
Elsa Murano	Chair, ILRI
Martien van Nieuwkoop	System Council member, World Bank
Hilary Wild	Common Board member, System Board Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Andrew Campbell	Interim Executive Managing Director, CGIAR Member, Executive Management Team Member, Ad Hoc Committee on Governance
Khuloud Odeh	Interim Executive Director, CGIAR System Organization Member, Senior Leadership Team
Martyn Jeggo	Vice Chair, ILRI
Adriana Ivette Herrera Moreno	System Council member, Mexico
Ruben Echeverria	System Council member, Bill & Melinda Gates Foundation Member, Strategic Impact, Monitoring and Evaluation Committee
Jean Balié	Director, Poverty Reduction Livelihoods & Jobs Impact Area Platform, CGIAR
Sonja Vermeulen	Managing Director, Genetic Innovation, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Lotte Pang	Managing Director, Communications and Outreach, CGIAR

	Member, Senior Leadership Team Member, Executive Management Team
Even Stormoen Daniel van Gilst	System Council member, Norway System Council (Alternate) member, Norway
Roland Sundstrom	Chief of Staff, Office of the Executive Managing Director, CGIAR
Alice Ruhweza	Common Board member, System Board
Michiel Roovers	Board Secretary, System Board Senior Director, Governance & Risk, CGIAR
Baba Yusuf Abubakar	Chair, World Fish
Hildegard Lingnau	Active Observer (Alternate), System Council, Global Forum on Agricultural Research
Phyllis Caldwell	Board member, IFPRI
Ernest Afolabi Umakhihe	Board member, IITA
Zhai Lin	System Council member, China (East Asia and Pacific constituency)
Flora Mak	System Council alternate member, Canada Member, Ad Hoc Committee on Governance Member, Assurance Oversight Committee
Muriel Uzan	Chair, Assurance Oversight Committee
Víctor Manuel Villalobos Arámbula	Host Country Representative, CIMMYT
Johan Swinnen	Director General, IFPRI

	Managing Director, Systems Transformation, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Bram Govaerts	Director General, CIMMYT Member, Senior Leadership Team
Marion Barriskell	Global Director, Business Operations and Finance, CGIAR Member, Senior Leadership Team
Bill Angus	Board member, CIMMYT
Martin Fregene	System Council member, African Development Bank
Jorge Mario Diaz Luengas	Host Country Representative, Alliance Member, Ad Hoc Committee on Governance
Aly Abousabaa	Regional Director, Central and West Asia and North Africa, CGIAR Director General, ICARDA Member, Senior Leadership Team
Essam Yassin-Mohammed	Director General, World Fish Member, Senior Leadership Team

WEBINAR PARTICIPANTS

NAME	ROLE(S)
Adriana Ivette Herrera Moreno	System Council member, Mexico
Akiça Bahri	Board Member, IWMI
Alexandra Moyas	Director (a.i.), Office of Ethics and Business Conduct
Alice Ruhweza	Common Board member, System Board
Allison Grove Smith	Director, Independent Advisory and Evaluation Service (IAES)
Alvin Poncin	Chief of Staff & Head of Portfolio Development & Management Office, IRRI
Alyssa Jade McDonald-Baertl	Common Board member, System Board Vice Chair, WorldFish
Andrea Nour	General Counsel, ICARDA
Andrew Campbell	Interim Executive Managing Director, CGIAR Member, Executive Management Team Member, Ad Hoc Committee on Governance
AnnaKarin Norling	System Council member, Sweden
Anne Eriksson	Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Appolinaire Djikeng	Director General, ILRI Director, Livestock-Based Systems, CGIAR

	Member, Senior Leadership Team Member, Executive Management Team
Aubrey Hasse	Governance Officer
Baba Yusuf Abubakar	Chair, World Fish
Bill Angus	Board member, CIMMYT
Bram Govaerts	Director General, CIMMYT Member, Senior Leadership Team
Cao Đức Phát	Chair, IRRI
Carol Durieux	System Council alternate member, Belgium
Channing Arndt	Senior Director for Transformation Strategies, IFPRI
Christine Larson-Luhila	CGIAR Audit, Finance & Risk Committee Secretary and Deputy Director, Governance and Institutional Risk
Christophe Larose	System Council member, European Commission Member, Ad Hoc Committee on Governance
Clarissa van Heerden	Chair, CGIAR Audit, Finance & Risk Committee
Claudio Lenoci	Host country Representative (Italy), Alliance Board
Daniel van Gilst	System Council alternate member, Norway
Daniel Walker	System Council delegation, Australia
Dennis Mulenga	Director of Finance, IITA
Dhesigen Naidoo	Incoming Board Member, IWMI

Elsa Murano	Chair, ILRI
Emma Quilligan	Senior Manager, System Council Secretariat
Emmanuel Sackey	Member, AfricaRice Board
Esteban Chong	Member, CGIAR Audit, Finance & Risk Committee
Esther Carrillo Muñoz	Legal Counsel & Director of Legal Unit, CIMMYT
Eva Kathambana	Legal Counsel, ILRI
Fadlallah Garzeldeen	Member, ICARDA Board Host Country Representative – Syria
Faouzi Bekkaoui	Member, ICARDA Board
Felicitas Röhrig	System Council delegation, Germany
Flora Mak	System Council alternate member, Canada Member, Ad Hoc Committee on Governance Member, Assurance Oversight Committee
Florence Wambugu	Member, AfricaRice Board
François Cloutier	System Council delegation, Canada
Gary Jahn	Member, Strategic Impact, Monitoring & Evaluation Committee
Guy Faure	System Council delegation, European Commission
Harold Roy-Macauley	Interim Managing Director, Regions and Partnership, CGIAR Member, Senior Leadership Team

	Member, Executive Management Team
Helen Hambly-Odame	Chair, CIP
Helge Østtveiten	Member, CGIAR Audit, Finance & Risk Committee
Hilary Wild	Common Board member, System Board Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Holger Meinke	Chair, Independent Science for Development Council
Iain Wright	DDG Research and Development, ILRI
Jamila Ntege	Interim CGIAR Co-Chief Audit Executive and Director of Internal Audit, CIMMYT
Jenny Cramer	Board Secretary, IITA
Jing Zhu	Member, ILRI Board
Jonathan Wadsworth	Special Advisor to the System Council Chair, World Bank
Jorge Ganoza	Host country Representative (Peru), CIP Board
Jorge Mario Diaz Luengas	Host Country Representative, Alliance Member, Ad Hoc Committee on Governance Member, Ad Hoc Committee on Governance
Juan Lucas Restrepo	Director General, Alliance Global Director, Partnerships and Advocacy Member, Senior Leadership Team
Julien Harou	Incoming Board Member, IWMI

Kanayo Felix Nwanze	Chair, Africa Rice Co-Chair, Ad Hoc Committee on Governance
Kick Geels	Director of Finance, CIMMYT
Kolade Olatifede	Director of Finance & Corporate Services, AfricaRice
Krishna Ravinthiren	Virtual support, CGIAR
Lotte Pang	Managing Director, Communications and Outreach, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Lourdes Sofia Janampa Herrera	System Council delegation, Latin America & Caribbean (Peru)
Madina Bazarova	Interim CGIAR Co-Chief Audit Executive and Head, CGIAR System Internal Audit Function
Manfred Kaufmann	System Council member, Switzerland
Marcel Nwalozie	Chief of Staff and Board Secretary, AfricaRice
Marcela Quintero	Associate Director General, Alliance
Margaret Bath	Chair, CIMMYT Member, Ad Hoc Committee on Governance
Mariana Kim	System Council delegation, Bill & Melinda Gates Foundation
Marion Barriskell	Global Director, Business Operations and Finance, CGIAR Member, Senior Leadership Team
Mark Smith	Director General, IWMI

	Senior Director, Water Systems, CGIAR Member, Senior Leadership Team
Martyn Jeggo	Vice Chair, ILRI
Mauricio Muñoz	Head, Legal Office, Alliance
Michael Gerba	Chief Operating Officer, ILRI
Michel Afram	Member, ICARDA Board Host Country Representative – Lebanon
Michiel Roovers	Board Secretary, System Board Senior Director, Governance & Risk, CGIAR
Morenike Abu	Manager, Legal Services, IITA
Mouwafak Jbour	Member, ICARDA Board Host Country Representative – Syria
Myra Wopereis	Special Advisor to the Chair of the System Board
Neal Gutterson	Common Board member, System Board Chair, ICARDA Co-Chair, Ad Hoc Committee on Governance
Nienke Beintema	Secretary to EIARD
Olwen Cussen	Secretary to the Ad Hoc Committee on Governance Governance Officer
Patricia Wouters	Board Member, IWMI

Patrick Caron	Vice Chair and Common Board member, System Board
Pradeepa Amarasekara	Manager – Legal, IWMI
Precious Adebajo	Assistant Manager, Legal Services, IITA
Ramesh Chand	Board Member, CIMMYT
Ravi Khetarpal	Active Observer, System Council, Global Forum on Agricultural Research
Renee Janette Pacheco Santos	System Council delegation, Latin America & Caribbean (Peru)
Renei Ng	Board Secretary, IRRI, IWMI and WorldFish
Rhoda Tumusiime	Board member, IITA
Richard Golding	Member, CGIAR Audit, Finance & Risk Committee
Roberto Lenton	Board Chair, IWMI Member, Ad Hoc Committee on Governance
Roland Sundstrom	Chief of Staff, Office of the Executive Managing Director, CGIAR
Ruben Echeverria	System Council member, Bill & Melinda Gates Foundation Member, Strategic Impact, Monitoring and Evaluation Committee
Sarah Schmidt	System Council delegation, Germany Member, Assurance Oversight Committee
Selim Guvener	General Counsel, CIP
Shenggen Fan	Common Board member, System Board Chair, IFPRI

	Member, Ad Hoc Committee on Governance
Shirley Tarawali	Assistant Director General and Board Secretary, ILRI
Sonja Vermeulen	Managing Director, Genetic Innovation, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Sylvia Oyinlola	Global Head, System Council Support and Secretary to the System Council
Tania Zuniga	Head of Finance, CIP
Timmo Gaasbeek	System Council member, Netherlands
Vanessa Riveros	Head, Organizational Development, Alliance
Victor Guardia	Global Director, Business Operations & Finance, Alliance
Wendy Umberger	System Council member, Australia
Yanzhou Qi	System Council delegation, East Asia & Pacific (China)
Zhai Lin	System Council member, China (East Asia and Pacific constituency)

WORKSHOP PARTICIPANTS

NAME	ROLE(S)
Adriana Ivette Herrera Moreno	System Council member, Mexico
Alan Tollervey	System Council member, UK Interim Chair, Strategic Impact, Monitoring & Evaluation Committee
Alvin Poncin	Chief of Staff & Head of Portfolio Development & Management Office, IRRI <i>Representing Director General, IRRI</i>
Aly Abousabaa	Regional Director, Central and West Asia and North Africa, CGIAR Director General, ICARDA Member, Senior Leadership Team
Alyssa Jade McDonald-Baertl	Common Board member, System Board Vice Chair, WorldFish
Andrew Campbell	Interim Executive Managing Director, CGIAR Member, Senior Leadership Team Member, Executive Management Team Member, Ad Hoc Committee on Governance
Anne Eriksson	Member, CGIAR Audit, Finance & Risk Committee Member, Ad Hoc Committee on Governance
Appolinaire Djikeng	Director General, ILRI Director, Livestock-Based Systems, CGIAR Member, Senior Leadership Team

	Member, Executive Management Team
Bram Govaerts	Director General, CIMMYT Member, Senior Leadership Team
Carol Durieux	System Council alternate member, Belgium
Christophe Larose	System Council member, European Commission Member, Ad Hoc Committee on Governance
Daniel van Gilst	System Council alternate member, Norway
Essam Yassin-Mohammed	Director General, World Fish Member, Senior Leadership Team
Esther Carrillo Muñoz	Legal Counsel & Director of Legal Unit, CIMMYT <i>Representing Chair, CIMMYT Board of Trustees</i>
Faouzi Bekkaoui	Member, ICARDA Board
Felicitas Röhrig	System Council delegation, Germany
Flora Mak	System Council alternate member, Canada Member, Ad Hoc Committee on Governance Member, Assurance Oversight Committee
Gary Jahn	Member, Strategic Impact, Monitoring & Evaluation Committee
Hanne Carus	System Council member, Denmark
Helen Hambly-Odame	Chair, CIP

Hildegard Lingnau ¹	Active Observer (Alternate), System Council, Global Forum on Agricultural Research
Jerry Glover	System Council alternate member, USA
Johan Swinnen	Director General, IFPRI Managing Director, Systems Transformation, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Jonathan Wadsworth	Special Advisor to the System Council Chair, World Bank
Jorge Mario Diaz Luengas	Host Country Representative, Alliance Member, Ad Hoc Committee on Governance
Juan Lucas Restrepo	Director General, Alliance Global Director, Partnerships and Advocacy Member, Senior Leadership Team
Julia Marton-Lefèvre	Chair, Alliance Board
Kamilatu Mustapha Kida	Host Country Representative <i>Representing P.S. Ernest A. Umakhihe - Member, IITA Board</i>
Lindiwe Sibanda	Chair and Common Board member, System Board
Manfred Kaufmann	System Council member, Switzerland
Mariana Kim	System Council delegation, Bill & Melinda Gates Foundation
Mark Smith	Director General, IWMI

¹ Joined in-person on Day 2

	Senior Director, Water Systems, CGIAR Member, Senior Leadership Team
Myra Wopereis	Special Advisor to the Chair of the System Board
Neal Gutterson	Common Board member, System Board Chair, ICARDA Co-Chair, Ad Hoc Committee on Governance
Nienke Beintema	Secretary to EIARD
Olwen Cussen	Secretary to the Ad Hoc Committee on Governance Governance Officer
Patrick Caron	Vice Chair and Common Board member, System Board
Patrick McManus	System Council member, Ireland
Ravi Khetarpal ²	Active Observer, System Council, Global Forum on Agricultural Research
Renee Lafitte ³	System Council alternate member, Bill & Melinda Gates Foundation
Rob Bertram	System Council member, USA
Roberto Lenton	Board Chair, IWMI Member, Ad Hoc Committee on Governance
Rodrigo Riojas	System Council alternate member, Mexico
Roel Merckx	Board Chair, IITA
Roland Sundstrom	Chief of Staff, Office of the Executive Managing Director, CGIAR

² Joined in-person on Day 2

³ Joined virtually on Day 1

Ruben Echeverria	System Council member, Bill & Melinda Gates Foundation Member, Strategic Impact, Monitoring and Evaluation Committee
Rutger de Witt Wijnen	Global General Counsel, CGIAR Member, Senior Leadership Team Member, Executive Management Team
Sarah Schmidt	System Council delegation, Germany Member, Assurance Oversight Committee
Simeon Ehui	Director General, IITA Regional Director, Continental Africa, CGIAR Member, Senior Leadership Team
Stefan Kachelriess- Matthess	System Council delegation, Germany
Timmo Gaasbeek	System Council member, Netherlands
Simi Kamal	Board member, IWMI

CONTACTS

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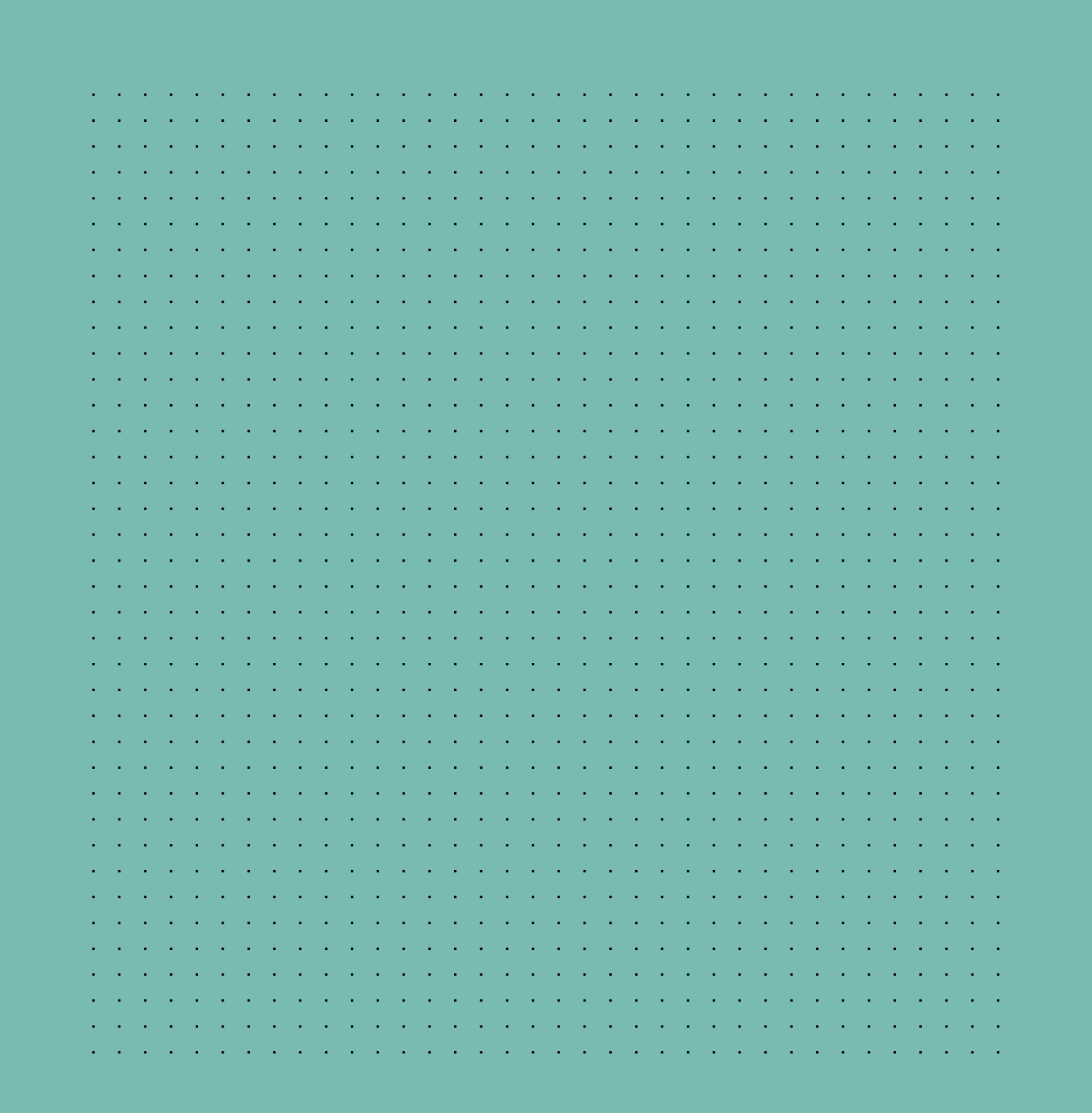
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