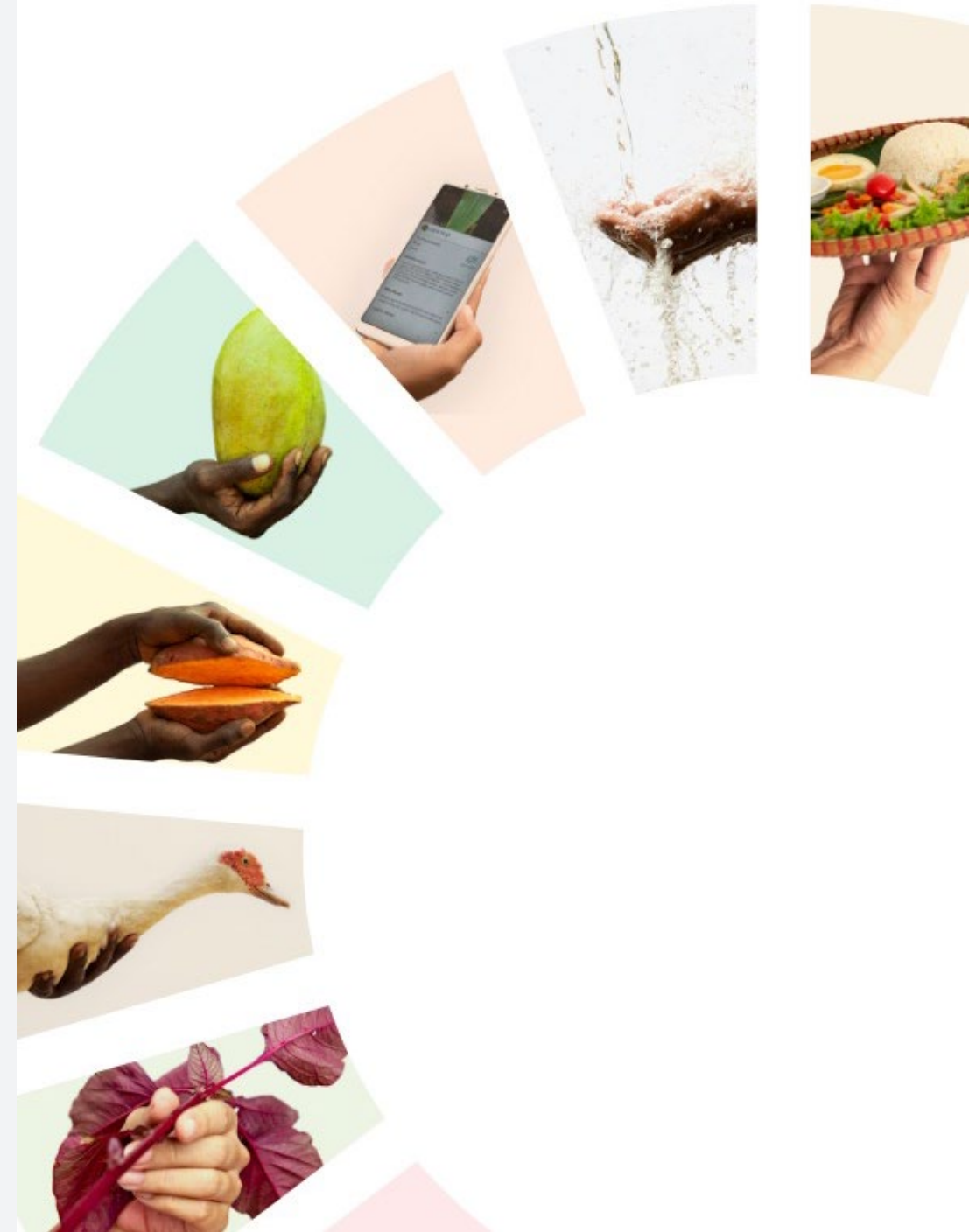




Resource – Agenda Item 2
SC ad hoc meeting, 20 December 2023
Issued: 12 December 2023

CGIAR governance – Overview of SC Roles

Purpose: This presentation sets out: 1) an extract of the “CGIAR Memorandum on the implementation of governance recommendations”, focusing on the respective governance/oversight responsibilities of the System Council and the Integrated Partnership Board; and 2) a list of key actions/decisions required in 2024 from the SC



Respective roles of the System Council and Integrated Partnership Board



(4; 5.a) System Council has **overall oversight** for the vision, strategic direction, impact, continued relevancy, adequate governance, and programmatic performance of the Integrated Partnership [..]

The System Council will **ensure appropriate resources** to support the delivery of the System Council approved CGIAR Strategy and Results Framework while **ensuring the adequate assurance of use of funds**.

(4) Integrated Partnership Board provides **overall governance and assurance** and is **accountable to the System Council**, with respect to the implementation of the Integrated Partnership's vision, strategic direction, governance and financial and programmatic performance of the Integrated Partnership.

(5.c) The Integrated Partnership Board shall be the governance body of the CGIAR System Organization and of the Integrated Partnership, **setting the strategic direction and priorities for the Integrated Partnership**.

(5.e) The CGIAR System Framework will be amended to provide that **the System Council shall be the highest-level oversight body** of the CGIAR System.

System Council Roles

Oversight of the Performance of the Integrated Partnership



- (5.b.ii) **defines the key performance indicators** against which the Integrated Partnership Board will report on programmatic and financial performance.
- (5.b.iii) **reviews** the consolidated Integrated Partnership-level annual financial and programmatic reports on CGIAR Research submitted by the Integrated Partnership Board and provides feedback.
- (5.b.viii) **commissions periodic independent evaluations** of the effectiveness and efficiency of the Integrated Partnership to deliver on CGIAR's vision, mission, and strategy; and endorse and recommend strategic follow-up actions.

System Council Roles

Governance Roles



- (5.b.x) **establishes** a Nominations Committee to select the members of the Integrated Partnership Board.
- (5.b.xii) **appoints, suspends or terminates** Integrated Partnership Board members, including the Integrated Partnership Board Chair; and **determines the remuneration** of the Integrated Partnership Board members and **approves rules** specifically for Integrated Partnership Board member's perquisites.
- (5.b.xiii) **undertakes** the annual performance assessment of the integrated Partnership Board with input from the General Assembly of Centers

System Council Roles

Assurance and Risk Management Functions



(5.b.iv) **identifies selected areas** and topics for Integrated Partnership-level Policies needed to mitigate Integrated Partnership-level risks

(5.b.v) **receives** from the Integrated Partnership Board **assurances** of compliance with all necessary Integrated Partnership Policies, procedures, guidelines, and research standards and effective use of funds CGIAR Research and may request the Integrated Partnership Board to take appropriate corrective action when required.

(5.b.vi) **receives assurances** through the Assurance Oversight Committee that arrangements for the Internal Audit Function and independent external audit and other assurance arrangements provide sufficient system-wide assurance consistent with the risk management framework of the CGIAR Integrated Partnership and that such arrangements are appropriately funded.

System Council Roles

Budgetary Approval

- (5.b.i) **Reviews** the overall financial plan for the CGIAR and **approves** the allocation of pooled funding



System Council Roles

Independent Evaluation and Advisory Services



(5.b.vii) **approves**, in consultation with the Integrated Partnership Board, a cost-effective, multi-year evaluation plan proposed by CGIAR's Independent Advisory and Evaluation Service covering evaluations of the CGIAR Portfolio and **endorses and recommends** strategic follow-up action

(5.b.ix) **approves** plans and financing of ex-post impact assessment of the CGIAR Portfolio proposed by SPIA after consultation with the Integrated Partnership Board

(5.b.xi) **establishes** System Council advisory bodies (including the ISDC, SPIA and the IAES) to deliver on its oversight and assurance mandate and **approves** their budgets and workplans which will be part of the overall workplan and budgeting process

System Council Roles

Any other functions

(5.b.xiv) **exercises** any other functions attributed to it as agreed by the Integrated Partnership in the CGIAR System Framework and the CGIAR System Charter



Key actions/decisions required in 2024 from the SC

Noting that a full action plan on all recommendations is under development



Q1 2024

- Approve TOR and appoint membership of the Nominations Committee for the Integrated Partnership Board

Q2 2024

- Appoint membership of the Integrated Partnership Board on the recommendation of the Nominations Committee
- Review and approve proposed changes to the CGIAR System Framework and Charter

Q3/4 2024

- Agree TOR and nominate members to an ad hoc Committee to review and propose to the SC and IPB for its adoption any amendments to the respective Terms of Reference of the Partnership AFRC and the AOC
- Review any proposed changes to the AOC's TOR on the recommendation on the ad hoc Committee