



<b>Company</b>	ADBRI
<b>Code</b>	ABC
<b>Meeting</b>	AGM
<b>Date</b>	21 May 2021
<b>Venue</b>	Sydney
<b>Monitor</b>	Bob Ritchie, assisted by Malcolm Keynes and Des Moriarty

<b>Number attendees at meeting</b>	38 shareholders or equivalent
<b>Number of holdings represented by ASA</b>	142
<b>Value of proxies</b>	\$4.8 m
<b>Number of shares represented by ASA</b>	1,369,503
<b>Market capitalisation</b>	\$4 bn
<b>Were proxies voted?</b>	No, physical meeting in Sydney but not hybrid: broadcast of meeting was not interactive. Chair cast our open proxies as we would have: 'for' for each item.
<b>Pre AGM Meeting?</b>	Yes, with board chair Raymond Barro & lead independent director Vanessa Guthrie

### The usual: business mostly as usual

Over the last decade or so Adbri has diversified from a simple cement and lime producer. Adbri, formerly Adelaide Brighton Cement Ltd, now is a leading integrated construction materials and lime producer which supplies a range of products into building, construction, infrastructure and mineral processing markets throughout Australia. The Company's principal activities include the production, importation, distribution and marketing of clinker, cement, industrial lime, premixed concrete, construction aggregates and concrete products. (Source: Manufacturers Australia)

While the COVID crisis affected the market, operations were adjusted and the company was otherwise little affected. Jobkeeper funding was received for Darwin but was repaid in full early. Loss of a major and long standing lime supply contract with Alcoa might have been influenced by negotiations being only by electronic links, the CEO said. An alternate source of lime-making material in Western Australia, more pure than the previous supply, is under investigation in preparation for the next round of contract negotiation with Alcoa.

In question time, there was significant conversation about a foreshadowed 'road map' next year for moving to zero net emissions by 2050. Planned emission reductions since 2019, to achieve 7% reduction by 2024, were continuing; including actively reducing its carbon footprint by continuing to expand its use of renewable energy, alternate fuels and supplementary cementitious materials, and technical innovation. MD Nick Miller clarified that a net zero goal also would depend on carbon capture and sequestration.

Questioning about 'greener' concrete was addressed with reference to the role of construction standards authorities and their ultimate effect.

ASA asked, 'For short term incentive performance requirements which are not disclosed by quantitative information in the annual report, does the audit of remuneration report include processes which confirm the figures specified when performance requirements were set, the performances actually achieved and the correctness of the incentive payment determined?' After spending time unnecessarily on the different responsibilities of directors and auditors, the auditor clarified that financial information was checked but we had the impression he considered 'qualitative information' beyond audit's responsibility. If our impression is correct, this is a matter we will take up with the company. Not being present in the room, we lacked opportunity for a follow-up question.

Vanessa Guthrie took the chair for elections of Raymond and Rhonda Barro. Raymond Barro was re-elected without any question being asked.

Several people asked a question of Rhonda Barro as a candidate for re-election. ASA asked, 'Can Ms Barro speak to her directorship of a Barro Group & Adbri joint venture company in terms of (1) how that contributes to her directorship of Adbri, and (2) whether it causes any conflicts, if so of what type?' Before calling on Ms Barro, acting chair Vanessa Guthrie commented that sound protocols were in place for dealing with the Barro Group's 43% ownership of Adbri. While we were familiar with the arrangements, we thought it did no harm to remind shareholders. Our interest was more personal, concerning the candidate's fit and contribution on the Adbri board. Ms Barro's response, while sound, did not address our specific interest. Not being present in the room, we lacked opportunity for a follow-up question. One of the other questions was by a shareholder who noted she lacked a degree qualification and asked if she really was suitable for board membership. A very brief response about confusing education and intelligence was interpreted by us as indication she does not tolerate fools easily.

The remuneration report was adopted without question or comment but the against vote was 19%. Proxy voting information was displayed in the meeting room for all resolutions but this information could not be seen by viewers on line. We will bring this to the attention of the company.

The meeting ended after an hour and twenty minutes.