



<b>Company</b>	<b>CSR Limited</b>
<b>Code</b>	<b>CSR</b>
<b>Meeting</b>	AGM
<b>Date</b>	24 June 2020
<b>Venue</b>	Lumi online from CSR's North Ryde office
<b>Monitor</b>	Richard McDonald assisted by Sue Howes

<b>Number attendees at meeting</b>	21 shareholders, proxy holders plus 30 visitors
<b>Number of holdings represented by ASA</b>	133
<b>Value of proxies</b>	\$2.385m
<b>Number of shares represented by ASA</b>	752,252
<b>Market capitalisation</b>	\$1,849m
<b>Were proxies voted?</b>	Yes, on a poll
<b>Pre AGM Meeting?</b>	Yes, with chair John Gillam and CEO Julie Coates

### Short but effective meeting

Chairman and CEO addresses available at: [https://www.csr.com.au/-/media/corporate/files/annual-reports/2020\\_agm\\_chairman\\_and\\_managing\\_director\\_speeches.pdf](https://www.csr.com.au/-/media/corporate/files/annual-reports/2020_agm_chairman_and_managing_director_speeches.pdf)

The AGM opened with good housekeeping instructions. Only slides were shown with audio, not video. Video presentations would have improved the experience.

The new CEO was welcomed and she noted building products sales down 3% in Australia and 5% if NZ included. COVID-19 has had an impact and it is hard to give guidance for 2021.

Chairman and CEO had taken care to address many of the points raised in pre- submitted questions in their reports and then specifically address all questions provided. Key points:

- COVID-19 has not as yet affected revenue as much as may have been expected;
- However, there is a large lag time between occurrence and consequences on revenue being felt, so difficult to identify the ultimate effect on FY21 results yet;
- Likely that building downturn will affect adversely and government stimulus through infrastructure will affect positively;

- Did not cancel the dividend lightly, now very conscious of cash position. Currently \$95m of net cash;
- Diversification into property allows flexibility in building division as can manage production and supply with projects;
- 450Ha of land next to new Airport. Horsley Park will add to earnings FY21;
- Tomago costing issues with available energy pricing;
- New plant for Hebel will allow expansion of market as can produce bespoke products. The new Hebel plant has doubled capacity
- New CEO and Board focused on cost reduction; driving efficiencies both internally and in supply chain, logistics, sustainability goals as well as capital management;

The ASA had submitted the following questions:

1. Capital Management

Given cancellation of dividend, considerable debt drawdown and new CEO, will there be a strategic change in capital management?

- Pandemic effect not as great now as initially but difficult going forward.
- It is being monitored closely. No plan to raise additional capital.

2. What is a reasonable time with regard to KMP holdings?

- Considerable discussion at Board level – view that these should be held for 4 years, preferably 2 or 3.

Four questions were submitted by Kevin Daley – in meeting recording.

Voting was open for duration of meeting and time allowed for completion. All resolutions passed with excess of 95.1% for. Spill motion withdrawn.

Strangely no activist questions given nature of the business.

Well run AGM taking advantage of the online format – only disappointment was the lack of video.