

Australian Shareholders' Association Limited
ABN 40 000 625 669
Suite 11, Level 22
227 Elizabeth Street, Sydney NSW 2000
PO Box A398, Sydney South NSW 1235
t (02) 9252 4244 | f (02) 9071 9877
e share@asa.asn.au

Worley Limited 2022 AGM report

| ASX code | WOR |
|-----------------|----------------------------------------------------------------------------------------------------------|
| Meeting date | 21 October 2022 |
| Type of meeting | Physical with webcast |
| Monitor | Gary Barton |
| Pre AGM-meeting | Yes, online with Chair John Grill, Director Emma Stein, and Investor Relations Manager Verona Preston |

Meeting Statistics

| Number of holdings represented by ASA | 61 |
|---------------------------------------|-------------------------------------------------------|
| Number of shares represented by ASA | 155,035 |
| Value of shares represented by ASA | \$2.1m |
| Total number attending meeting | NA |
| Market capitalisation | \$7.04B |
| ASA open proxies voted | on a poll, ASA voted in favour of all the resolutions |

The Worley AGM was uneventful. The chair, John Grill, CEO, Chris Ashton, and Remuneration Director, Emma Stein, gave their presentations. They highlighted the move to more sustainable projects for the company. Emma Stein highlighted changes in the STI and the move to a greater impact of ESG (10 to 20%) in senior managers KPIs. The full presentations can be found at WOR Chairmans Address to Shareholders.pdf (quoteapi.com).

ASA was the only group that asked questions at the meeting, with questions on the Americas segment EBITDA return, the fall in share price since year end and cybersecurity protocols for the company. Would the company have more Social and Governance issues in senior personnel's KPIs. We asked the directors seeking re-election to highlight the skills they bring, how they will add value to the board and their workload. ASA questioned why the STI was paid all in cash.

Worley highlighted a change in their mix of revenue. Their traditional revenue has remained steady while revenue from sustainability related work has grown by 13%, with sustainability related work now accounting for over 35% of total revenue. With sustainability related work now representing more than 50% of the factored sales pipeline, we expect the contribution from this energy transition work to continue to grow.

They updated their Climate Change Position Statement. It now better reflects their role in decarbonizing the energy, chemicals, and resources sectors.

They are continuing to evolve their culture through programs like their inclusion and diversity leadership development training.

Worley continues to enhance their privacy and data security metrics. They expect ethical behaviour from their suppliers and customers.

The geopolitical environment is elevating the need for energy independence and security of supply. They are seeing opportunities in areas such as early phase work in integrated gas and renewable energy sources.

The company continued to strengthen their focus on ESG through their remuneration framework and measures. Worley amended their Short-Term Incentive, or STI, including a greater weighting to ESG measures and formally incorporating behaviours in line with their values. The Deferred Equity Plan, or DEP, is linked to the growth of sustainability projects.

The polls passed all resolutions at over 97%, except for the grant of deferred equities to the CEO with an 11% vote against. The full results of the polls may be found at WOR Results of Meeting.pdf (quoteapi.com).

ASA Disclaimer

This document has been prepared by the Australian Shareholders Association Limited ABN 40 000 625 669 ("ASA"). It is not a disclosure document, it does not constitute investment or legal advice and it does not take into account any person's particular investment objectives. The statements and information contained in this document are not intended to represent recommendations of a particular course of action to any particular person. Readers should obtain their own independent investment and legal advice in relation to the matters contemplated by this document. To the fullest extent permitted by law, neither ASA nor any of its officers, directors, employees, contractors, agents or related bodies corporate:

- makes any representations, warranties or guarantees (express or implied) as to the accuracy, reliability, completeness or fitness for purpose of any statements or information contained in this document; or
- shall have any liability (whether in contract, by reason of negligence or negligent misstatement or otherwise) for any statements or information contained in, or omissions from this document; nor for any person's acts or omissions undertaken or made in reliance of any such statements, information or omissions.

This document may contain forward looking statements. Such statements are predictions only and are subject to uncertainties. Given these uncertainties, readers are cautioned not to place reliance on any such statements. Any such statements speak only to the date of issue of this document and ASA disclaims any obligation to disseminate any updates or revisions to any such statements to reflect changed expectations or circumstances.