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March 31, 2025

VIA HAND DELIVERY

Mr. Adam Teitzman
Commission Clerk
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

REDACTED

2025 MAR 31 PM 3:33
COMMISSION CLERK
RECEIVED-FPSC

Re: Docket No. 20250011-EI

Dear Mr. Teitzman:

I enclose for filing in the above docket Florida Power & Light Company's ("FPL") Request for Confidential Classification of Information contained in its responses to the Office of Public Counsel's ("OPC") First Set of Interrogatories (No. 43) and First Request for Production of Documents (Nos. 4, 5, 7, 9, 14, 15, 22, 23, 43-44 and 50). The request includes Exhibits A, B (two copies), C and D.

Exhibit A consists of the documents containing confidential information, on which the confidential information has been highlighted. Exhibit A is submitted for filing in an envelope marked "EXHIBIT A" – CONFIDENTIAL (some materials in Exhibit A are voluminous and are being provided on a CD marked confidential). Exhibit B is an edited version of Exhibit A, in which the information FPL asserts is confidential has been redacted. For those documents in Exhibit A are confidential in their entirety, FPL has included only an identifying cover page in Exhibit B. Exhibit C is a justification table in support of FPL's Request for Confidential Classification. Exhibit D contains the declarations in support of FPL's Request. In accordance with Rule 25-22.006(3)(d), Florida Administrative Code, FPL requests confidential treatment of the information in Exhibit A pending disposition of FPL's Request for Confidential Classification.

- COM _____
- AFD 1 & 4 "B" _____
- APA _____
- ECO _____
- ENG _____
- GCL _____
- IDM _____
- CLK _____

Please contact me if you or your Staff has any questions regarding this filing.
including 2 CDs + 2 CDs

Sincerely,

/s/ Maria Jose Moncada
Maria Jose Moncada
Fla. Bar No. 0773301

Enclosure

cc: Counsel for Parties of Record (w/ copy of FPL's Request for Confidential Classification)

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light
Company for Base Rate Increase

Docket No: 20250011-EI

Date: March 31, 2025

**FLORIDA POWER & LIGHT COMPANY'S REQUEST FOR CONFIDENTIAL
CLASSIFICATION OF INFORMATION PROVIDED IN RESPONSE TO THE
OFFICE OF PUBLIC COUNSEL'S FIRST SET OF INTERROGATORIES
(NO. 43) AND FIRST REQUEST FOR PRODUCTION OF DOCUMENTS
(NOS. 4-5, 7, 9, 14-15, 22-23, 43-44 AND 50)**

Pursuant to Section 366.093, Florida Statutes, and Rule 25-22.006, Florida Administrative Code, Florida Power & Light Company ("FPL") hereby requests confidential classification of certain documents and information provided in its responses to the Office of Public Counsel's ("OPC") First Set of Interrogatories (No. 43) and First Request for Production of Documents (Nos. 4-5, 7, 9, 14-15, 22-23, 43-44 and 50) ("Confidential Information"). In support of its request, FPL states as follows:

1. FPL served responses to OPC's First Set of Interrogatories (Nos. 43) and First Request for Production of Documents (Nos. 4-5, 7, 9, 14-15, 22-23, 43-44 and 50) on March 31, 2025. Consistent with Rule 25-22.006, Florida Administrative Code, this request is being filed contemporaneously with the service of those responses to request confidential classification of certain information contained therein.

2. The following exhibits are attached to and made a part of this Request:

- a. Exhibit A consists of a copy of the confidential documents on which all information that FPL asserts is confidential has been highlighted. Some materials in Exhibit are voluminous, and they are being provided on a compact disk marked confidential.

- b. Exhibit B is a redacted version of the confidential documents. For documents that are confidential in their entirety, FPL has only included identifying cover pages in Exhibit B.
- c. Exhibit C is a table that identifies the information for which confidential treatment is being sought and references the specific statutory basis for the claim of confidentiality and identifies the declarants who support the requested classification.
- d. Exhibit D consists of the declarations of April Epperson, Keith Ferguson, Jessica Buttress, Ina Laney, Timothy Oliver, Scott Bores, Thomas Broad, Amy Marante, James Coyne, Tiffany Cohen, John Reed, Andrew Whitley, Dawn Nichols and Daniel DeBoer in support of this Request.

3. FPL submits that the Confidential Information is intended to be and has been treated and maintained by FPL as confidential business information, and its disclosure would cause harm to FPL and its customers. Pursuant to Section 366.093, Florida Statutes, such materials are entitled to confidential treatment and are exempt from the disclosure provisions of the public records law. Thus, once the Commission determines that the information in question is proprietary confidential business information, the Commission is not required to engage in any further analysis or review such as weighing the harm of disclosure against the public interest in access to the information.

4. As described more fully in the declarations included in Exhibit D, certain documents contain information concerning internal auditing controls and reports of internal auditors, and the release of this information would be harmful to FPL and its customers. This information is protected by Section 366.093(3)(b), Fla. Stat.

5. As also described in the declarations in Exhibit D, the Confidential Information includes information concerning bids or other contractual data, the disclosure of which would impair the efforts of FPL to contract for goods or services on favorable terms. The documents include bids, pricing or other contractual data the disclosure of which would impair the efforts of FPL to contract for goods or services on favorable terms. Specifically, the information contains pricing information related to insurance premiums, interest payment amounts, vendor invoices, and solar projects. This information is protected by Section 366.093(3)(d), Fla. Stat.

6. In addition, as described in the declarations in Exhibit D, the Confidential Information also contains proprietary confidential business information regarding competitive business interests of FPL and other third parties. Specifically, the materials contain insurance premiums and interest payment amounts, Sarbannes Oxley compliance documents, forecasted asset class return and actuarial studies related to pensions plans, employee compensation and incentive plans, earnings and interest rate projections, presentations made to investors, investment and credit ratings agency reports, affiliate capital projections, generator maintenance guidelines, operational performances studies, budget and revenue requirement forecasts, subscription data, decision making models, and customer focus groups and surveys. The disclosure of this information would impair the competitive business interests of FPL or the third party providing the information to FPL. This information is protected by Section 366.093(3)(e), Florida Statutes.

7. Upon a finding by the Commission that the Confidential Information is proprietary and confidential business information, the information should not be declassified for at least eighteen (18) month period and should be returned to FPL as soon as it is no longer necessary for the Commission to conduct its business. *See* Section 366.093(4), Florida Statutes.

WHEREFORE, for the above and foregoing reasons, as more fully set forth in the supporting materials, Florida Power & Light Company respectfully requests that its Request for Confidential Classification be granted.

Respectfully submitted this 31st day of March, 2025,

By: /s/ Maria Jose Moncada

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Phone: 561-304-5253

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing has been furnished by Electronic Mail to the following parties of record this 31st day of March, 2025:

<p>Shaw Stiller Timothy Sparks Office of General Counsel Florida Public Service Commission 2540 Shumard Oak Blvd. Tallahassee, Florida 32399-0850 sstiller@psc.state.fl.us tsparks@psc.state.fl.us discovery-gcl@psc.state.fl.us</p>	<p>Walt Trierweiler Mary A. Wessling Office of Public Counsel The Florida Legislature 111 W. Madison Street, Room 812 Tallahassee, Florida 32399 trierweiler.walt@leg.state.fl.us wessling.mary@leg.state.fl.us Office of Public Counsel</p>
<p>L. Newton/A. George/T. Jernigan/J. Ely/ M. Rivera/E. Payton 139 Barnes Drive, Suite 1 Tyndall AFB FL 32403 (850) 283-6347 Ashley.George.4@us.af.mil ebony.payton.ctr@us.af.mil Leslie.Newton.1@us.af.mil Michael.Rivera.51@us.af.mil thomas.jernigan.3@us.af.mil james.ely@us.af.mil Federal Executive Agencies</p>	<p>Bradley Marshall/Jordan Luebke 111 S. Martin Luther King Jr. Blvd. Tallahassee FL 32301 (850) 681-0031 (850) 681-0020 bmarshall@earthjustice.org jluebke@earthjustice.org flcaseupdates@earthjustice.org Florida Rising, Inc., Environmental Confederation of Southwest Florida, Inc., League of United Latin American Citizens of Florida</p>
<p>William C. Garner 3425 Bannerman Road Tallahassee FL 32312 (850) 320-1701 (850) 792-6011 bgarner@wcglawoffice.com Southern Alliance for Clean Energy</p>	<p>Jon C. Moyle, Jr./Karen A. Putnal c/o Moyle Law Firm 118 North Gadsden Street Tallahassee FL 32301 (850) 681-3828 (850) 681-8788 jmoyle@moylelaw.com mqualls@moylelaw.com kputnal@moylelaw.com Florida Industrial Power Users Group</p>

/s/ Maria Jose Moncada

Maria Jose Moncada
Assistant General Counsel
Florida Bar No. 0773301

Attorney for Florida Power & Light Company

EXHIBIT B

REDACTED

FPL PROPERTY & LIABILITY INSURANCE EXPENSE SUMMARY (1) (2)

	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 FORECAST	2026 FORECAST	2027 FORECAST	2028 FORECAST	2029 FORECAST
Acct 924 PROPERTY INSURANCE:									
Property Insurance - Other	\$19,865,015	\$20,707,024	\$23,194,296	\$26,053,468	\$27,627,934	\$28,900,368	\$29,370,577	\$29,376,900	\$30,356,430
Property Insurance - Nuclear (PSL and PTN)	\$8,788,526	\$8,435,742	\$8,248,574	\$8,497,687	\$8,962,277	\$9,316,964	\$9,596,473	\$9,596,473	\$9,884,367
Property Insurance - Nuclear Distribution Refund (PSL and PTN)	(\$19,392,508)	(\$28,639,562)	(\$6,088,472)	(\$15,007,742)	(\$8,215,131)	(\$8,215,131)	(\$8,215,131)	(\$8,215,131)	(\$8,215,131)
Property Insurance - Nuclear Outage (PSL and PTN)	\$1,891,403	\$1,928,588	\$1,928,280	\$2,035,884	\$2,080,761	\$2,164,344	\$2,229,274	\$2,229,274	\$2,296,153
Property Insurance - Nuclear Outage Distribution Refund (PSL and PTN)	(\$3,999,272)	(\$6,222,971)	(\$2,793,952)	(\$3,260,641)	(\$1,784,869)	(\$1,784,869)	(\$1,784,869)	(\$1,784,869)	(\$1,784,869)
FMPA and Participation Agreement Reimbursement	(\$339,933)	(\$442,285)	(\$324,434)	(\$253,103)	(\$504,612)	(\$539,935)	(\$577,730)	(\$618,171)	(\$618,171)
Other miscellaneous	\$821	\$8,149	\$488	(\$3,641)	\$16,292	\$16,598	\$16,611	\$15,878	\$16,351
Total	\$6,814,053	(\$4,225,316)	\$24,164,780	\$18,061,912	\$28,182,650	\$29,858,339	\$30,635,205	\$30,600,354	\$31,935,129
Acct 925 LIABILITY INSURANCE:									
Liability Insurance - Other	\$9,046,600	\$11,859,153	\$15,645,403	\$16,327,583	\$29,512,589	\$31,337,013	\$33,375,250	\$35,273,488	\$36,963,639
Liability Insurance - Nuclear (PSL and PTN)	\$4,700,533	\$4,753,920	\$4,899,782	\$5,340,934	\$6,237,311	\$6,549,176	\$6,841,618	\$6,939,379	\$7,147,563
Liability Insurance - Nuclear Refund (PSL and PTN) (3)	(\$2,336,638)	(\$2,363,472)	(\$2,471,920)	(\$2,808,079)	(\$2,654,464)	(\$2,611,824)	(\$2,881,160)	(\$2,891,160)	(\$2,881,160)
Liability Insurance - Workers Compensation	\$2,976,292	\$1,983,280	\$5,509,463	\$3,587,900	\$3,879,023	\$3,999,631	\$4,129,569	\$4,386,871	\$4,551,147
St. Lucie 2 Participant Credit Workers Compensation	(\$191,027)	(\$95,000)	(\$190,824)	(\$103,084)	(\$31,995)	(\$31,995)	(\$31,995)	(\$31,995)	(\$31,995)
Acct 926 EMPLOYEE BENEFITS:									
Life Insurance & Long Term Disability	\$4,820,908	\$5,080,908	\$4,137,040	\$6,170,717	\$9,266,142	\$9,152,125	\$9,248,962	\$9,704,238	\$9,845,434
Acct 588 FLEET LIABILITY INSURANCE:									
Vehicle Liability Insurance Premium	\$4,726,883	\$8,303,919	\$8,384,871	\$8,017,890	\$8,113,280	\$8,356,679	\$8,607,379	\$8,865,600	\$8,865,600

The documents responsive to OPC's First Request for Production of Documents No. 4, Bates Nos. 022185-022883 and 030000-30581, are confidential in their entirety.

The documents responsive to OPC's First Request
for Production of Documents No. 5, Bates Nos.
013004-017879 are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 7, Bates Nos. 012605-012832, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 9, Bates Nos. 006676-006690, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 14, Bates Nos. 002677-002687, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 15, Bates Nos. 002688-002889, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 15, Bates Nos. 006848-006851, are confidential in their entirety.

The documents responsive to OPC's First Request
for Production of Documents No. 15, Bates Nos.
009545-009547, 009881-009900,
009519-009530 are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 15, Bates Nos. 003645-003757, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 15, Bates Nos. 001692-001742, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 15, Bates Nos. 007019-007030, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 22, Bates Nos. 011894-012061, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 23, Bates Nos. 006532-006671, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 43, Bates Nos. 031954-032029, 032191-032268, and 032306-032530, are confidential in their entirety.



CIS to CAMS: Enabling the FPL Platform of the Future

February 5, 2024

Danielle Walters

Mandy Warren

We successfully implemented CAMS in 2020 for NWFL and are now uniquely positioned to build upon a stable system thus highly de-risking overall implementation

Executive Summary

- **CAMS⁽¹⁾ was built and implemented for NWFL in 2020 and eliminated the Transition Services Agreement (TSA) costs**
 - SAP was chosen as the meter-to-cash system because of its modern and scalable platform to enable future integration with legacy FPL
 - System implementation was recognized by industry peers for efficient speed to market approach with minimal issues
 - As a result of the expeditious implementation, CAMS was not designed to have the advanced capabilities that have been built into CIS⁽²⁾
- **In 2020, we committed to the PSC that CAMS would serve as the future solution for CIS, a 30-year-old COBOL-based system**
 - CIS is the system of record for all customer data which drives changes in additional enterprise systems/processes across multiple businesses
- **CIS is outdated, and replacement must start now to minimize support risks and enable growth of products and services**

Building on an operational and stable system will de-risk our implementation as compared to other utilities

1) Customer Account Management System which is the current customer system used in FPL NW
2) Customer Information System which is the current customer system used in legacy FPL

Investment is required to incrementally enhance NWFL capabilities prior to moving legacy customers into CAMS

Executive Summary - Continued

- **Seeking funding of \$689 MM financed as AFUDC over 5 years which is in line with typical IT annual spend over same period⁽¹⁾**

1	Build core Customer Service capabilities ⁽²⁾	\$499	CIS Core Replacement
2	Build other FPL applications that rely on CIS	\$52	
3	Enable AI & other software / hardware costs	\$36	
4	Transition “out of support” applications	\$39	
5	Program contingency (10% of costs)	\$63	
- **Project results in cost avoidance and savings of more than \$1.3 B and therefore essentially pays for itself over 20 years**
- **Quarterly releases will incrementally deliver new functionality to NWFL customers and provide an opportunity to stabilize system**
 - Consolidation into CAMS will improve business processes while leveraging AI to provide a seamless experience for customers
 - Legacy customers will be converted once system is stabilized; targeting 2027 to begin converting customers

1) Historical spend for IT projects over 5 years is ~\$600 MM; see Appendix page 14 for more details

2) Using benchmark data, CIS replacements range from \$400 - \$600 MM over 5 years and exclude other technology advancements or peripheral system changes; see Appendix page 22 for additional details



- **Program Funding & Savings**
- **Implementation Approach & Timeline**
- **Next Steps**

While \$130 MM has already been invested into CAMS, additional investment is needed to convert all legacy customers into the new system

Program Funding Overview^(1,2)

		Millions
1	Build Core Customer Service Applications	\$499
Build out SAP & Convert Customers <ul style="list-style-type: none"> Over 1,200 capabilities to be re-designed in CAMS to ensure similar efficiencies & cost reductions occur Build contact center and self-service digital services		
2	Build Other FPL Applications	\$52
Build Other FPL Applications <ul style="list-style-type: none"> Non-customer service applications (e.g., Power Delivery total costs of \$27 MM, FPLES \$10 MM, Polaris \$5.6 MM, etc.) 		
3	Enable Tech	\$36
Enable New Tech, Software and Hardware Costs <ul style="list-style-type: none"> Enables AI to provide a seamless experience across platform License & hardware costs of \$28 MM to enable solution set 		
4	Transition Out of Support Applications	\$39
Transition “Out of Support” Applications <ul style="list-style-type: none"> These would have been separate business cases but due to timing, must be in this scope; includes SAP Upgrade, phone system (IVR) and customer service field meter system 		
5	Contingency	\$63
Program Contingency 10%		\$63
		\$689

1) Funding request excludes AFUDC loaders and any programs/rates not currently in the legacy CIS system
 2) Historical spend for IT projects over 5 years is ~\$600 MM; see Appendix page 14 for more details

Current efficiencies developed in CIS must be replicated in CAMS; additionally, we expect approximately \$404 MM in savings due to a modern platform

Savings & Benefits Overview⁽¹⁾

Benefits of Base Technology Build

Core SAP development work must ensure current CIS efficiencies and automation are achieved, including:

0.10% Write off rate; avoiding increase in \$41 MM in write offs annually	\$656
Avoid Increase in Exceptions	\$99
IVR Containment	\$56
Bill Quality Automation	\$48
E-bill postage savings	\$20
Cost Avoidance Over 20 years (\$ MM)	\$879

Benefits Enabled by a Modern Platform

Velocity No-go / Deferred Ideas	\$136
Eliminate Systems & Integrated Architecture	\$100
Eliminate Legacy Maintenance, Support and Licensing Costs	\$79
Mainframe/SAP System Consolidation	\$60
Improve Speed to Market; 6-8 months vs. 2 years for new programs/rate	\$15
Bill Quality Automation	\$8
Improved Sign-on Success	\$3
Call Center Consolidation	\$3
Total Savings Over 20 Years (\$ MM)	\$404

1) Does not include potential savings and reductions in any future acquisitions



- **Program Funding & Savings**
- **Implementation Approach & Timeline**
- **Next Steps**

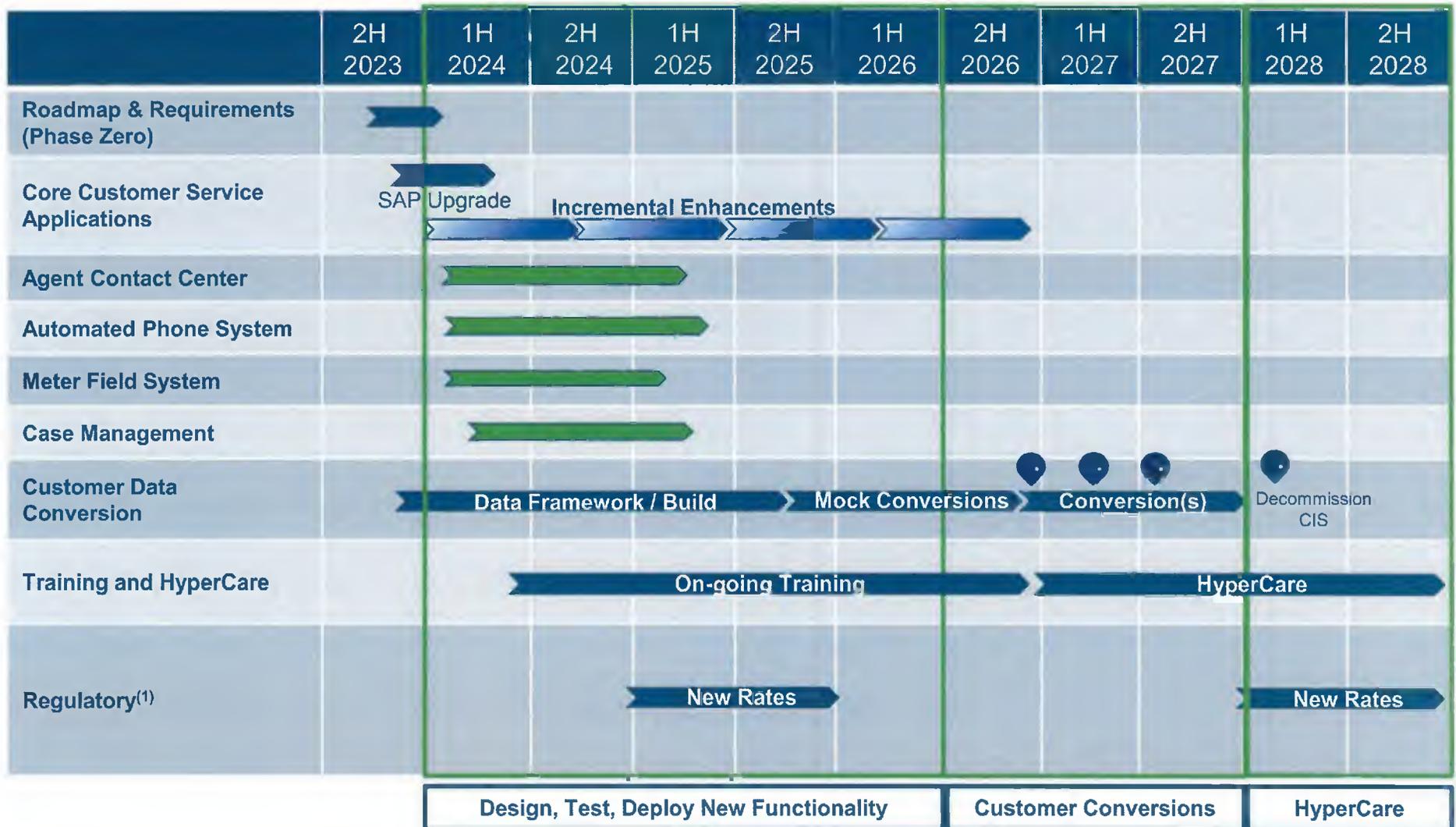
Project is de-risked through incremental implementation over 5 years and hyper-care support through 2028

De-Risking Implementation

- **We are in a unique position with CAMS – we can incrementally build and implement functionality over time while nearly eliminating impact to the larger FPL legacy customer base**
 - New functionality will have quarterly releases measured by milestones of business value and cost to ensure “go” criteria is achieved
 - Added functionality will be good for NWFL and will ensure the functionality is optimized and stabilized before converting the remaining customers
- **We will convert FPL legacy customers incrementally by geographic area once full functionality is ready and stabilized**
 - Deployment approach supports AFUDC financing structure
 - First conversion expected in 2027 and will incorporate lessons learned from the original CAMS implementation project for NWFL
- **Project started in December 2023 with an SAP technical upgrade and will go live in May 2024**
- **A cross functional team has been strategically built and is mobilized to begin execution**

5-year journey improves overall platform in the early years, incremental enhancements throughout, and a strong focus on conversion work starting in 2025 through 2027

Strategic Roadmap



1) Funding request excludes any new programs/rates not currently in the legacy CIS system

If we do not take action now, our ability to scale and grow is hindered by increased costs and time to implement

Next Steps

- **Timing is right as both our CIS and CAMS systems are currently stable allowing us to be methodical in our approach**
- **Execute on quarter one deliverables:**
 - Phase 1 program kickoff planned for February 14th
 - Detailed project plan will be complete by end of February
 - Finalize remaining vendor agreements for build and licensing
 - Deploy SAP upgrade which is on track to complete in May 2024

No other utility has the unique position of a working customer system that can be built out over time



Appendix

While CIS has proven reliable and robust, support risks continue to grow

Background

- **CIS was implemented in 1993 and has been enhanced and stabilized over the last 30 years**
 - ~230 related systems have been developed over time that rely on CIS
 - No longer supported by vendor and limited resources in the market
- **CAMS was implemented for NWFL in 2020 and requires enhanced functionality to support legacy customers**
 - SAP was selected as best available technology; one other option was Oracle
 - ~80 related systems were implemented

Area	# Systems
Digital (Web/APP)	57
Revenue Mgmt.	35
Customer Care	47
Smart Meter	21
Power Delivery	62
Accounting/Tax	8
Total	230

Consolidation to CAMS provides the ability to build additional functionality on a stable platform

CIS is the driving force managing all of FPL's critical customer billing and customer interaction processes

CIS Today

- **CIS serves as the central data and transaction engine for all FPL legacy customers**
 - Billing and payments: Each day ~250 K⁽¹⁾ customers billed and ~\$66 MM in payments processed ⁽²⁾
 - Customer Account Transactions: 1.6 K move-in/move out transactions each day
- **CIS also enables surrounding systems to drive self service and operational efficiencies**
 - IVR Containment: Industry-leading containment of 82.8%
 - Paperless Billing: Industry-leading e-bill enrollment at 74%

As we move forward, we must learn from all the goodness that has been built over the years

1) Based on 12M average; CAMS currently processes on average 23K customers billed and \$8 MM in revenues

2) Based on 12M average; CAMS currently processes on average 22K payments representing \$6.6 MM processed each month

Typical IT spend over the last five years is ~\$590 MM, similar to our request

Historical Platform Investments

- **On average, we spend ~\$118 MM per year through velocity and business cases⁽¹⁾, driving technical and operational efficiencies**
- **Key initiatives included:**
 - Original Gulf Integration and Merger/Tariff Alignment
 - EV Program, SolarTogether, and Surge Shield
 - Salesforce Center of Excellence (COE) – StormForce and customer facing programs like DSM, MGA account management, EV, etc.
 - PD Center of Work Excellence (CWE) and Construction Portal
 - Natural Language AI tools for customer calls

	2019	2020	2021	2022	2023	Total (\$ MM)
Base Capital	\$145	\$120	\$114	\$105	\$106	\$590

1) FPL Legacy budget includes Power Delivery, AMI, Customer Service (CIS/CAMS), and Digital Experience Engineering

If we do not take action now, our ability to scale and grow is hindered by increased costs and time to implement

Case for Change

- **Growing scarcity as over the last 2 years there has been a 30% reduction in COBOL resources**
- **Changes on a COBOL system are overly complex and more costly when compared to modern platforms – this limits our ability to scale for growth with new products**
- **Because there are 230+ integrated applications, enhancements are even more costly and challenging**
- **Two systems doubles the cyber risk; additionally, the legacy system will soon be out of support**
- **Timing is right as both our CIS and CAMS systems are currently stable allowing us to be methodical in our approach**

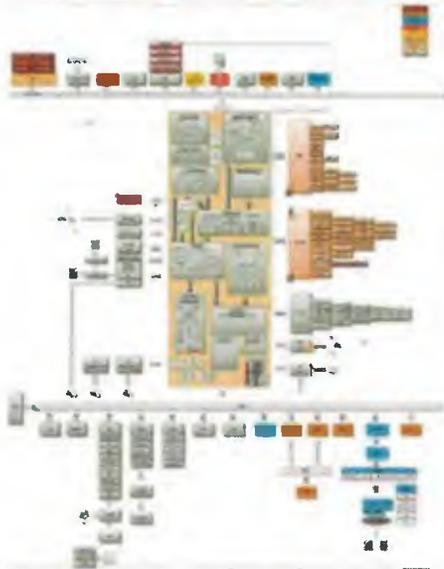
No other utility has the unique position of a working customer system that can be built out over time

Cloud-enabled solutions and SAP will result in simplification and automation that will achieve efficiencies in IT and the broader business

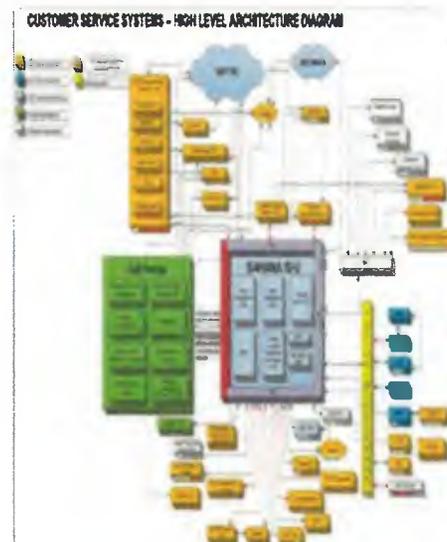
Technology Simplification

- **Simplification of environment will enable our ability to:**
 - Grow revenue
 - Improve operational efficiencies
 - Reduce support/non-value-added work
 - Reduce & simplify maintenance year over year

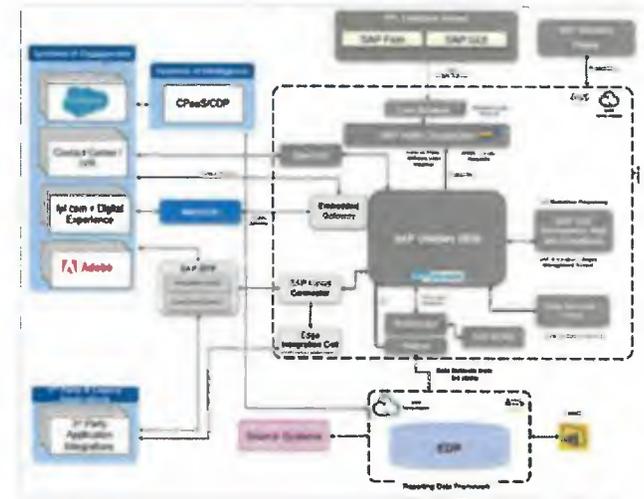
CIS Legacy System



SAP/CAMS



Future State



20% of the costs are driven by non-Customer Service applications, obsolete technology, new licenses and AI

Additional Costs to Project

- **Phase Zero work confirmed scope, timeline and cost but also highlighted how central CIS is to other applications**
 - CIS is the central point for all FPL systems, including outage, work management, wholesale billing and product sales
- **230+ downstream systems require some level of re-work to integrate into the new customer system**
 - 100 more than was originally scoped
- **Three applications⁽¹⁾ will become obsolete during the implementation timeline and will require a transition**
 - Business cases would have been used for these applications, but due to timing and integration, they are included in this scope
- **Additional cloud licenses will be needed to enable the agent front-end and Customer Service field meter operations**
- **Modernization of systems using AI and cloud solutions is the driver in enabling significant savings and benefits**

1) Out of support technology includes updating current version of SAP (CAMS/NW) system, Automated phone system (IVR) and the CS field meter system

Primary spend will occur in 2024-2026, with a ramp down in 2027 as we transition to conversion activities; costs largely driven by SAP build out and conversion

Estimated Annual Spend

	Annual Spend (\$ MM)
2023	\$8
2024	\$190
2025	\$223
2026	\$188
2027	\$72
2028	\$8
Total	\$689

- Includes standard IT project contingency of 10%
- Assumes 2027 conversion of customers, with some carryover in 2028 for hyper care and stabilization
- Assumes incremental go-lives where possible with minimal big bang implementations
- Assumes incremental Velocity and development will be done as part of annual processes

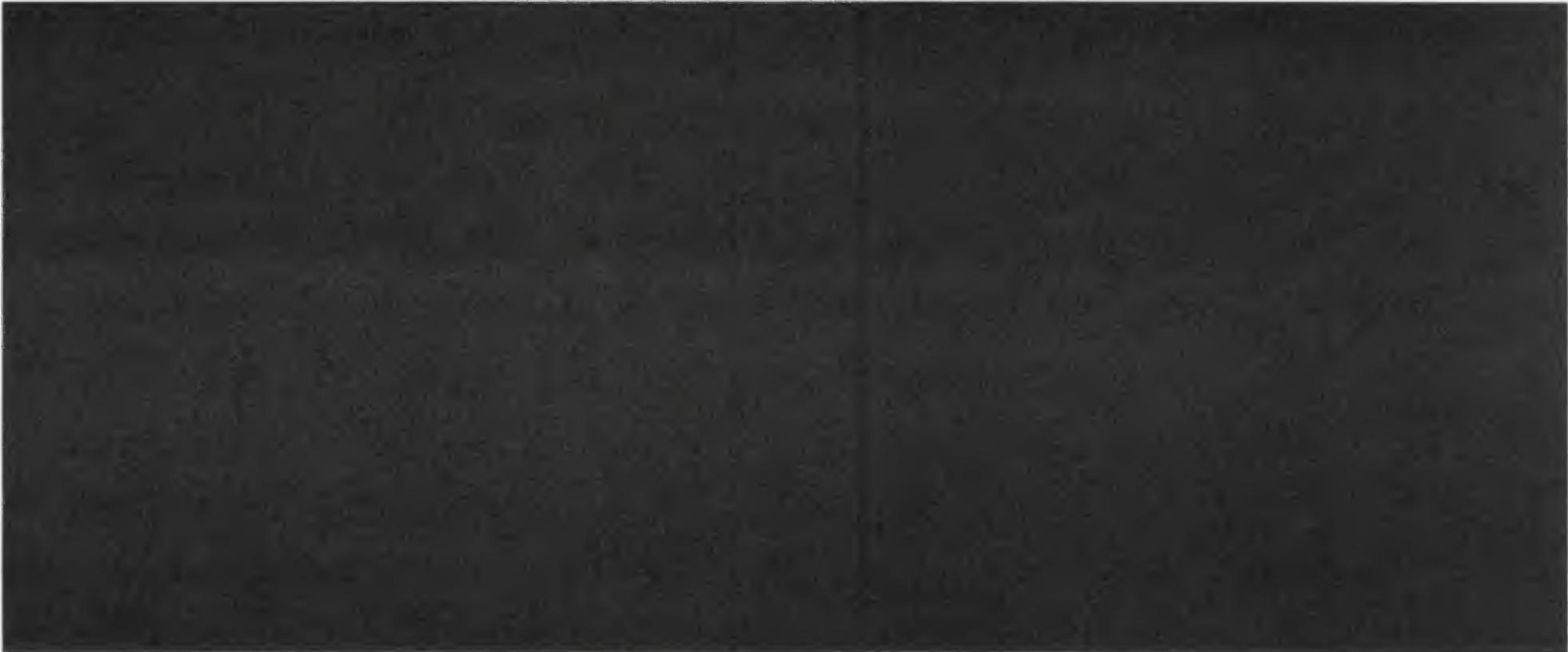
Estimated annual costs in line with IT spend over same period

Full CAMS implementation is estimated to yield a CPVRR impact of \$180 MM with minimal customer bill impact

CPVRR Analysis

	<u>CPVRR</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033-2054</u>
Discount Factor		1.00	0.96	0.89	0.82	0.76	0.71	0.65	0.61	0.56	0.52	na
Operating Savings	(389,940)	-	-	-	-	-	(52,038)	(52,038)	(52,038)	(52,038)	(52,038)	(780,563)
Operating Expense	99,415	554	-	-	-	-	12,395	12,488	12,538	12,588	12,948	206,929
Property Tax and Insurance	2,030	-	(30)	(59)	(85)	324	341	336	331	324	319	2,739
Depreciation	173,249	-	-	(7,629)	(15,257)	(22,886)	9,931	10,361	10,497	10,665	18,567	603,655
Interest Expense	55,959	-	93	(670)	(1,049)	(1,505)	12,409	11,238	10,151	9,666	9,449	74,267
Return on Equity	171,788	-	285	(2,057)	(3,222)	(4,620)	38,095	34,500	31,163	29,673	29,007	227,990
Income Tax	58,321	-	97	(698)	(1,094)	(1,568)	12,933	11,713	10,580	10,074	9,848	77,401
AFUDC Perm Tax Difference	9,496	-	-	-	-	-	1,267	1,267	1,267	1,267	1,267	19,009
ITC Normalization	-	-	-	-	-	-	-	-	-	-	-	-
PTC, Pre-Tax	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue Requirement	180,319	554	445	(11,113)	(20,707)	(30,254)	35,334	29,867	24,489	22,219	29,367	431,427

Customer Bill Impact	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>
Customer Bill Impact @ 1,000 kWh/month	0.00	0.00	(0.09)	(0.16)	(0.23)	0.27	0.23	0.18	0.16	0.21



Program will be accounted for a combination of AFUDC and regulatory asset treatment

Program Accounting Treatment

- **Core capital program costs will be accounted for as an AFUDC project per FPSC rules**
 - Current qualifying threshold is greater than \$308 MM and greater than 12 months of development
 - All underlying workstreams must be integrally related
- **FPSC allowed capitalization of costs required to be expensed for GAAP on FPUC CIS implementation (another FL IOU)**
 - Includes data conversion and change management during implementation
 - Costs will be treated as regulatory asset for GAAP (vetted w/ Deloitte) although discussing with Deloitte to see if there is a path to all capital
- **Program prudence and related accounting treatment will be at issue in the 2025 Rate Case**
 - Plan to propose 20-year amortization consistent with NWFL CAMS

FPSC accounting treatment will defer GAAP O&M costs incurred during implementation

A sample of the large CIS replacements over the recent years

Industry Benchmarks

#	# of Accounts	Vendor Platform	Services Offered	Multi-Jurisdiction	Duration	Go-Live	Total Approx. Cost	Comments
1	8 MM	SAP	Gas & Electric	Yes	4 years	2021-2022	\$600 MM	Scope covers CIS replacement of 4 legacy mainframe solutions supporting 4 operating companies across 6 state jurisdictions
2	5 MM	SAP	Electric	No	4.5 years	2021	\$500 MM	Scope included greenfield CIS, CRM, Middleware, Correspondence, Outbound Dialer, and Energy Efficiency solutions in addition to major upgrades of EDW, IVR, Web, Meter Systems, and Field Services solutions.
3	11.6 MM	Oracle	Gas & Electric	Yes	5 years	*Q3 2023	\$500 MM+	Scope includes CIS upgrade/replacement, middleware replacement & conversion, call center agent desktop solution across three state jurisdictions
4	10 MM	Oracle	Gas & Electric	No	3.5 years out of 5 years	*Q4 2023	\$455 MM+	Billing scope included complex summary bill requirements supporting the largest volume of multi-metered accounts in the US; consolidated two legacy mainframe CIS solutions for 2 opcos within the same jurisdiction.

Source: PWC

HyperCare approach will be in place for both functional deployments and customer conversion ensuring employees and customers have support

HyperCare and Stabilization



Phase 1: Preparation

- Communicate expectations and what's changing
- Simulate Go Live Scenarios
- Increase proficiency and adoption with training



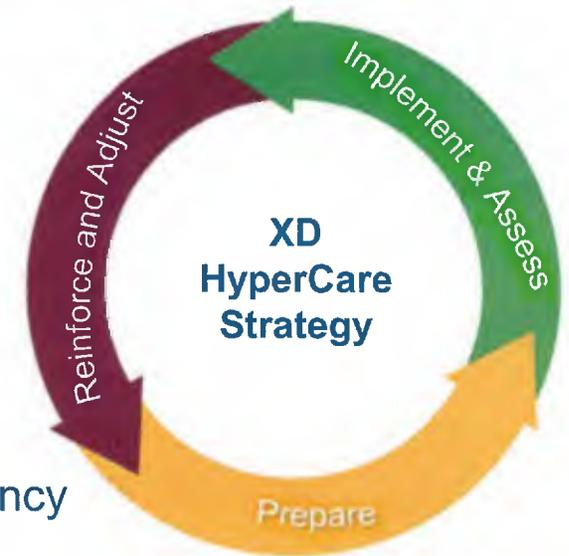
Phase 2: Implement and Assess

- Activate war rooms and support structure and processes
- Collect Voice of the Employee and Customer
- Triage issues related to systems, process, or proficiency



Phase 3: Reinforce and Adjust

- Recognize and celebrate wins
- Utilize data to close gaps in adoption and process
- Transition to operations



Level of hypercare will be refined based on scope of release and will include business to ensure proper transition post-deployment

Building core Customer Service applications for \$499 MM will deliver over 1,200 capabilities and improve the employee and customer experience

Build Out Core

1

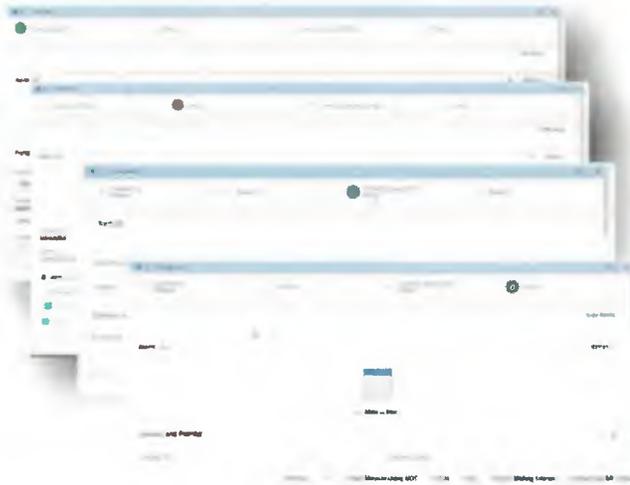
Build Out Core Customer Service Applications

Scope	Benefits
<ul style="list-style-type: none"> Includes 1,200 capabilities that ensures same or better functions: <ul style="list-style-type: none"> Billing optimization Power billing Streamlined exceptions management 	<ul style="list-style-type: none"> Ensures optimizations are built as part of the program ensures same level of legacy operation efficiency; e.g., if legacy customers are moved to CAMS without optimizing, write offs will increase from \$10.7 MM to \$52 MM Streamlined exception management process will ensure cost avoidance of hiring back-office staff; e.g., if legacy customers are moved without optimizing CAMS, 100 FTE's or \$7 MM annually Provides increased system and process flexibility Faster time to deploy changes Reduces system and process complexity
<ul style="list-style-type: none"> Improved new construction self-service process enabling faster customer set up 	
<ul style="list-style-type: none"> Enhanced data structures and consolidated views of major and large government accounts helping employees and customers to easily find and manage account data 	
<ul style="list-style-type: none"> Enhance the multi-account user experience 	
<ul style="list-style-type: none"> Establish targeted communications to customers that will enable sales of new products and services 	

By improving the customer experience, we will enable new opportunities to sell additional services and products

Example: Customer Connect Process

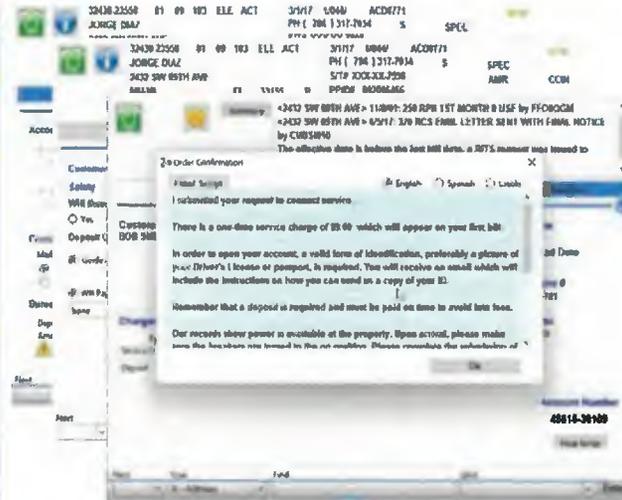
NWFL



- Process takes 20 clicks and ~6.5 minutes
- 150K connects handled by agents

No guided flow or scripts, significant scrolling required

Legacy



- Process takes 12 clicks and ~4 minutes
- 750K connects handled by agents

Guided flow with scripts, no scrolling required

Future: Sales Force



- Driving to take 6 clicks and < 2 minutes
- 675K connects handled by agents
- Leverage AI for sales

Guided flow with scripts, no scrolling required

Over 230 applications integrate with the CIS system and need to be re-written to accept new customer data from CAMS, cost \$52 MM

Build Out Other Applications

2

Build Out Other FPL Applications

Scope	Benefits
<ul style="list-style-type: none">Expand integrated applications to leverage the SAP core data model	<ul style="list-style-type: none">Ability to provide customer-based offerings and outage communications
<ul style="list-style-type: none">Update CS interfaces to allow groups like FPLES and Power Delivery to continue delivering	<ul style="list-style-type: none">Avoid interruption of key operations for non-Customer Service Teams
<ul style="list-style-type: none">Update Financial integration with Polaris to improve reporting and auditing	<ul style="list-style-type: none">Improve auditing and reporting capabilities

Customer Service architecture will be re-built to enable AI, consolidate systems, and move to the cloud, cost \$36 MM

Enable Tech

3 Enable Technology – AI, Other Hardware / Software Costs

Scope	Benefits
<ul style="list-style-type: none">• Create an ecosystem of cloud platforms – SAP, Adobe, AWS, Salesforce and ensure interoperability	<ul style="list-style-type: none">• Provides a seamless customer experience (e.g., customers receive same payment extension on the web or with an agent)• Increase speed to market on new technology, products, and services through platform reusability• Predictive insights with next best actions using AI to reduce future calls and improve first contact resolution• Ability to tailor product services and sales based on customer preferences• Increase digital channel containment
<ul style="list-style-type: none">• Increased costs associated with AI compute (e.g., Conversational AI and Agent Assist) in cloud (will strategically buy licenses instead of pay as you go; cost avoidance of \$4 MM over 5 years)	
<ul style="list-style-type: none">• One central customer data repository to capture intelligence across all customer interactions on any channel	
<ul style="list-style-type: none">• AI-assisted customer interaction on all channels for efficient identification of customers and their intent, providing guidance and assistance to successfully complete tasks leading to optimal and effective experience	

Due to the length of the build, several applications will be out of support and require a transition to latest technologies, cost \$39 MM

Out of Support Applications

4

Transition “Out of Support” Applications

Scope	Benefits
<ul style="list-style-type: none"> Upgrade current version of SAP out of support as of December 2023 (new support will be in place through 2030) New version of SAP includes new capabilities that further enable AI technology Enables multiple channel integration for the data 	<ul style="list-style-type: none"> Enables two-way agent and AI supported chat capabilities Drives digital engagement and reduces agent calls
<ul style="list-style-type: none"> Replace the current version of the IVR with new technology that enables future AI capabilities (current version will be out of support by 2026) 	
<ul style="list-style-type: none"> Enhance the IVR, Telephony and Chat capabilities that will drive self service within application 	
<ul style="list-style-type: none"> Replace field management system for both legacy and NWFL (current legacy version FMOS out of support) 	

Due to timing and integration, funding for this work must be included as part of larger project instead of separate business cases

Enabling our culture and people toward shared outcomes will drive adoption and success

Transforming our Culture to Drive Success

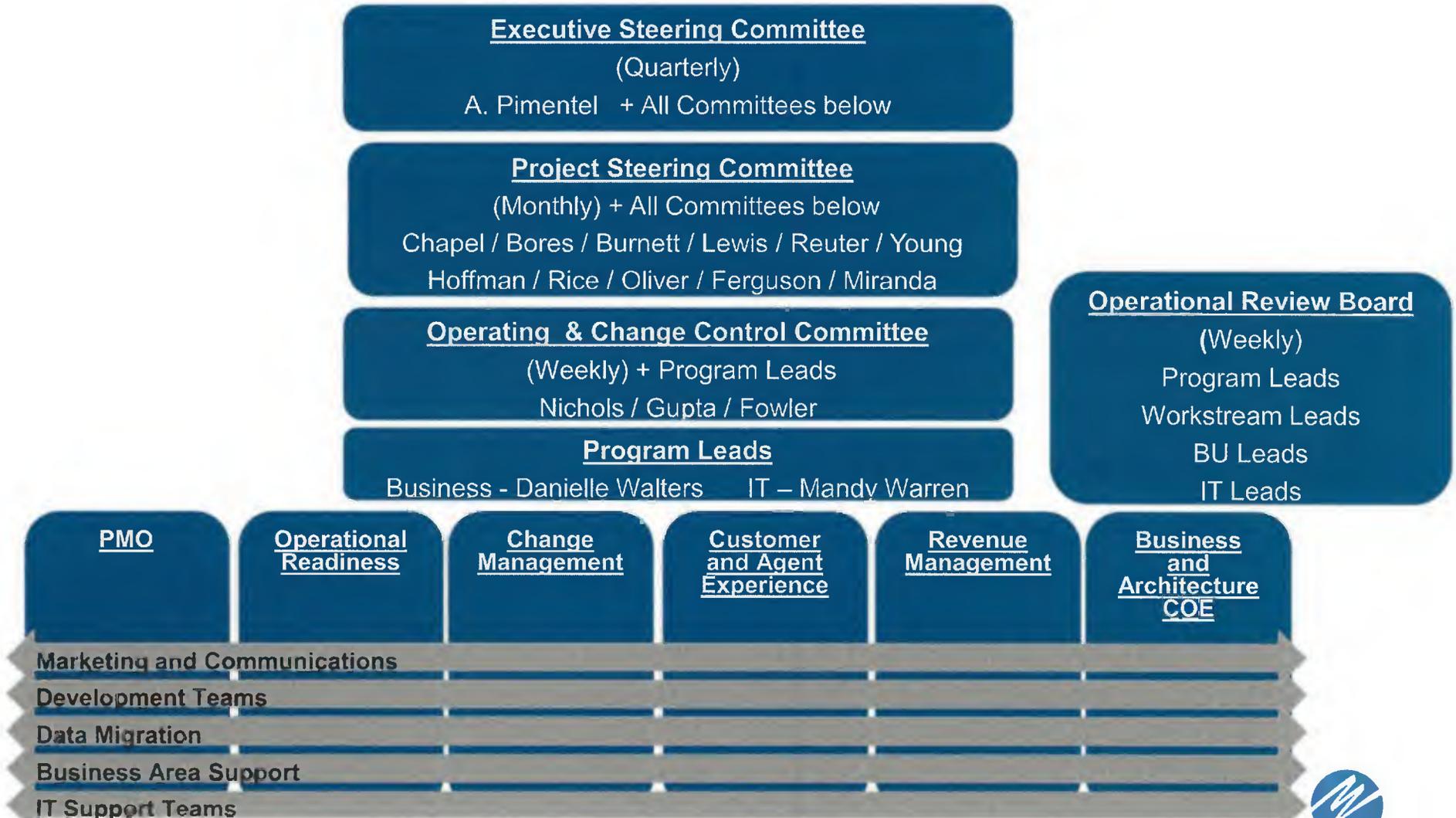
- A change of this magnitude requires a shift in our organization's mindset
- In order to do this, we partnered with Culture Partners to drive a cultural shift for the organization
- Culture Partners will guide the journey for both Customer Service and IT employees
- The culture journey will ensure that the teams are committed to delivering a simplified and personalized experience for our employees and customers



Purpose	Deliver the best for our employees and customers.		
Vision	Simplified & Personalized. A human when you want one and technology when you don't. <i>100% Effortless Score for Employees and Customers</i>		
Strategic Anchors	Employee First	Customer Focused	Enable Growth
Key Results	100% Elimination of Non-value Tasks	100% Resolution Success	3x Product and Services
Cultural Beliefs	Together as One I foster trust through transparency & collaboration	Deliver Simple I think boldly & deliver simple experiences	Shared Outcomes Matter I deliver solutions that achieve shared outcomes
Company Values	We Are Committed to Excellence	We Do the Right Thing	We Treat People With Respect

Project governance modeled after Project Polaris and other successful projects; names and structure finalized as part of Phase Zero

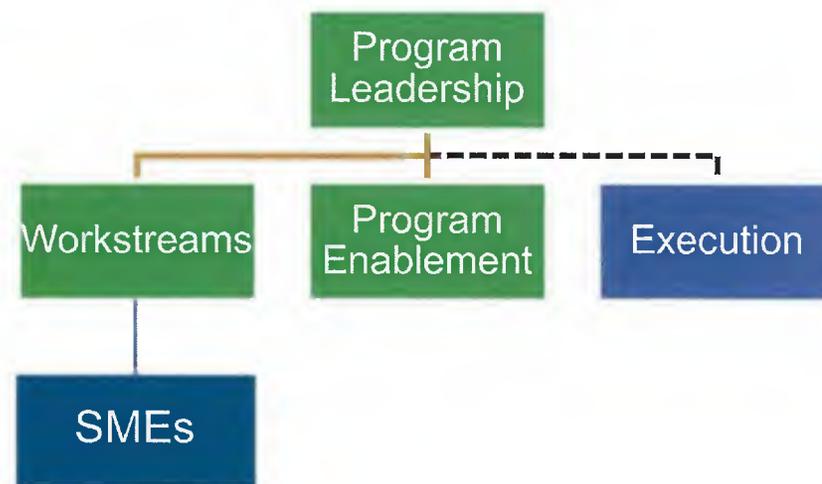
Project Governance



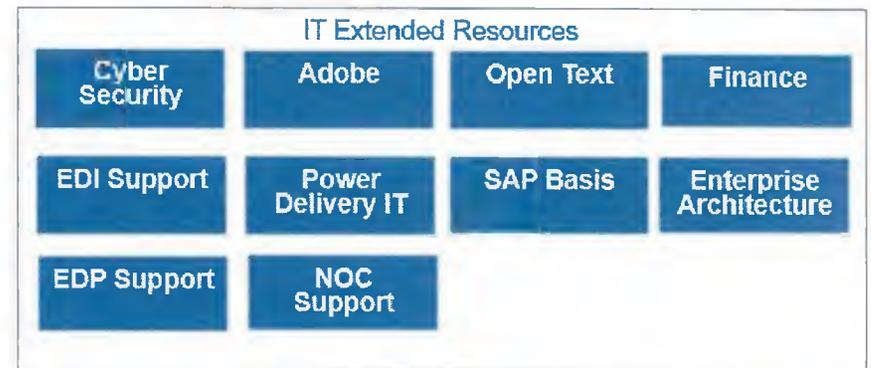
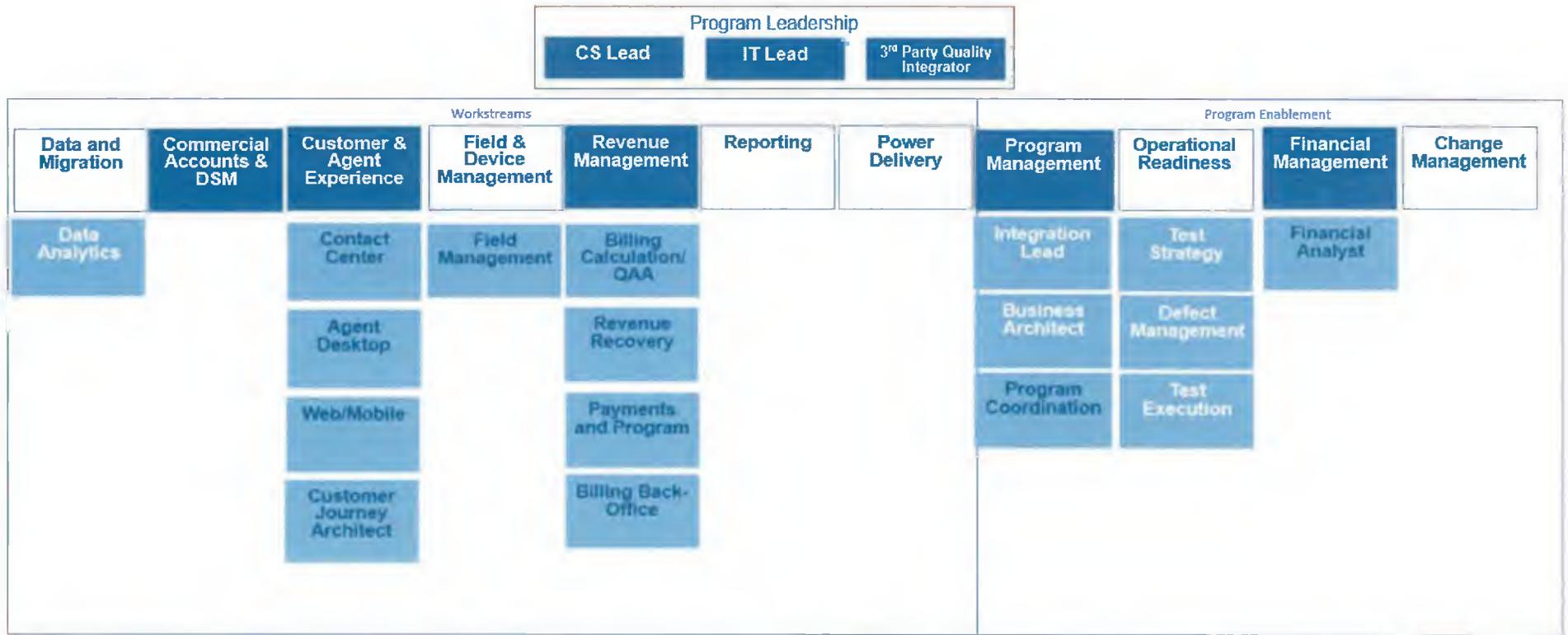
Cross functional team has been strategically built and is mobilized to begin execution upon approval

Resource Strategy

- **Program is leveraging hybrid resourcing model**
 - Workstream management and program enablement serves as a bridge back to their respective organization
- **SME's (i.e., end users) would remain in their respective organizations and will be dotted line into the program leadership**
- **Execution (i.e., IT) will leverage “factory model” structure and remain in their respective organization and will be dotted lined into the program**



Program is strategically organized by business workstream and will include both a business and technical leads



We have studied lessons learned and incorporated into overall project to minimize risks to implementation

Industry Implementation Lessons Learned

Characteristics of Successful Implementation

- Manage scope expectations
- Focused/Dedicated team
- Business and Customer focused
- Early training and change management
- Comprehensive Testing and Bill Compare
- Strong project framework (defined as Phase 0)

Characteristics of Failed Implementation

- Scope Creep
- IT only focused project
- Allowing all other work to continue
- Missing proof of concepts on new technology
- No parallel testing
- Allow mass customizations
- Big Bang Approach

We will leverage lessons to de-risk project

Converting customers by geographic location minimizes both employee and customer impacts

Customer Data Conversion Approaches

Approaches	Description	Pros and Cons
Phased releases by Geography	Multiple Releases, with the first release being a golden architecture	<p>Pros:</p> <ul style="list-style-type: none"> • Lower risk by minimizing the customers undergoing change • Minimizes impacts to Field employees • Create a golden CIS environment with 1st release affecting fewer customers <p>Cons:</p> <ul style="list-style-type: none"> • Increase maintenance of interfaces • Interim procedures are different by customer (disruptive front end and back-end efficiency) • Some customers may be split between Jurisdictions
New Customer's Only	Move-Ins and new construction are done in the new system, old accounts wait for a period of time before a full cutover	<p>Pros:</p> <ul style="list-style-type: none"> • Lower risk by minimizing the customers undergoing change • Create a golden CIS environment with 1st release affecting fewer customers <p>Cons:</p> <ul style="list-style-type: none"> • Increase maintenance of interfaces • Interim procedures are different by customer (disruptive front end and back-end efficiency) • Some Customers will have new and old accounts
Phased Releases by Customer or billing Type	Multiple Releases, by types of customers or billing categories	<p>Pros:</p> <ul style="list-style-type: none"> • Lower risk by minimizing the customers undergoing change • Create a golden CIS environment <p>Cons:</p> <ul style="list-style-type: none"> • Increase maintenance of interfaces • Interim procedures are different by customer • The tested Golden Environment will be limited to the perspective of the chosen customer or billing category
Big Bang	Migrate all customers to SAP at once	<p>Pros:</p> <ul style="list-style-type: none"> • Don't need to temporarily support the interfaces between multiple CIS • Go through business readiness at one time <p>Cons:</p> <ul style="list-style-type: none"> • Longer implementation time to value realization • Higher Risk of Error with greater impact

How have other Utilities approached the problem?

Industry Release Strategy Assessment

Utility	1 st CIS Release	Type / Customer Count	Approach	Timeline	Vendors
CenterPoint	2016	Electric and Gas 2+ MM	CRM and analytics 1 st on multiple CIS's, Analytics, Main Frame -> CIS		Multi-Vendor
Cleco	2019	Electric + Generation (numerous 3 rd party upgrades)	MVP Big Bang of CIS, ERP and EAM + Acquisition of NRG into SAP	~16 months	Sole Vendor
SoCal Edison	2020	Electric and Gas	Big Bang of CIS		Multi-Vendor
SDG&E (Sempra)	2020	Electric and gas 3.5 MM	Big Bang (S4/C4/SEW), an early mobile app release	~26 Mo	Multi-Vendor
Duke	2020	Electric 8.2 MM + some gas	Analytics -> Marketing and Sales -> Geos (multi-CIS)	~5+ years	Multi-Vendor
Liberty	2021	14 jurisdictions Electric, Gas, Water/Waste 5 CIS's (numerous 3 rd party upgrades)	5 Waves by Geo (multi-CIS) for CIS, ERP, and EAM	~4 years, first migration after 18 months	Multi-Vendor
Xcel Energy	Future	Electric & Gas ~6 MM	Operating on Customer One and evaluating the same decision as FPL in how to move to SAP		
National Grid	Future	3.4 MM Electric in US + Generation	Have made multiple decisions to implementation but stalled still operating on Customer One		

Top risks and mitigations have been identified and will be built into the overall project scope and timeline; includes lessons learned from CAMS and SAPONE

Top Risks and Mitigations

Risk Category	Risk Detail	Mitigation(s)
Competing Priorities	<ul style="list-style-type: none"> Project delays and overruns due to lack of priority of work 	<ul style="list-style-type: none"> 25 velocity projects totaling \$15 MM will need to be evaluated for deferral, cancellation or inclusion into scope; impacts \$2.5 MM in O&M savings
Business Continuity Development impacts	<ul style="list-style-type: none"> Requires dual development work in CIS and CAMS in 2025, implementation in 2026 Competing resources 	<ul style="list-style-type: none"> Pre-identify resources committed to business continuity work, and ensure alternate project resources to ensure success
“Stay out of the news” – reduce operation risk	<ul style="list-style-type: none"> Customers impacted at a large scale by disruption in billing or payment processes 	<ul style="list-style-type: none"> Iterative systems release to achieve benefits sooner and address defects Customer migration through multiple phases (CAMS lesson learned) Cross functional team for program oversight across different business units (CAMS lessons learned)
Accurately bill our customers	<ul style="list-style-type: none"> Customer’s bills are wrong; Regulatory complaints 	<ul style="list-style-type: none"> Mass scale automation testing Build in enough time for testing Don’t cutover until 2 consecutive test cycles of better than 99.9%
Ability to provide same or better customer self-service	<ul style="list-style-type: none"> Customers can’t self-serve after migration 	<ul style="list-style-type: none"> No customers converted until desired level of self-service capabilities are achieved Engage in customer research and feedback Rationalization of current 1,200 CIS processes

Top risks and mitigations have been identified and will be built into the overall project scope and timeline; includes lessons learned from CAMS and SAPONE

Top Risks and Mitigations, Continued

Risk Category	Risk Detail	Mitigation(s)
Adequate tools for employees to ensure productivity and efficiencies	<ul style="list-style-type: none"> Employee processes and tools don't work after migration Risk of making the same system and processes in new technology 	<ul style="list-style-type: none"> Ensure adequate training and change management Automated testing Rationalization of current 1,200 CIS processes Start data migration preparation activities early Design for outcomes
Enable future growth	<ul style="list-style-type: none"> System is overly complicated and expensive to maintain System can't support corporate initiatives 	<ul style="list-style-type: none"> Scope for a certain amount of transformation versus all like-for-like migration (AI, automation, analytics) Maintain design authority controls around 'non-standard' product practices
Systems are reliable, fast, secure and available at all times, places, and approved devices	<ul style="list-style-type: none"> Sensitive data exposure System unavailability Unrecoverable data in system disruption 	<ul style="list-style-type: none"> Follow enterprise and best practice data and access security and controls Follow enterprise and best practice high availability and disaster recovery
Exceed project cost and labor estimates	<ul style="list-style-type: none"> Budget exceeded 	<ul style="list-style-type: none"> Labor estimate includes 10% contingency Detailed requirements and solution blueprint with a system integrator will be fixed price to avoid scope creep Minimize customizations (CAMS) Lock scope and manage to closure (CAMS)



Management Approval

2026 Solar Build – Tranche 1

January 31, 2024

Team preparing to execute 596 MW first tranche of 2026 Solar Build and seeking management approval to proceed to construction

2026 Solar Build – Tranche 1 Summary

- Tranche 1 comprised of the following eight (8) solar sites; remaining twenty-two (22) sites in 2026 Solar Build will be approved in subsequent months:
 - Flatford Solar Energy Center – Manatee County
 - Mare Branch Solar Energy Center – DeSoto County
 - Price Creek Solar Energy Center – Columbia County
 - Swamp Cabbage Solar Energy Center – Hendry County
 - Big Brook Solar Energy Center – Calhoun County
 - Mallard Solar Energy Center – Brevard County
 - Boardwalk Solar Energy Center – Collier County
 - Goldenrod Solar Energy Center – Collier County

Portfolio will provide cost-effective benefits to FPL customers and is consistent with analysis outlined in FPL's Ten-Year Site Plan

Tranche 1 of 2026 Solar Build capital costs reflect contracted pricing for EPC and major equipment items

Project Cost Detail – 2026 Tranche 1 (\$ MM) – 1 of 2

	A	B	C	D	E
	Flatford	Mare Branch	Price Creek	Swamp Cabbage	
Type	Tracker	Tracker	Tracker	Tracker	
MWs	74.5	74.5	74.5	74.5	
	[REDACTED]				
Total Cost (\$ MM) ⁽¹⁾	\$121.1	\$135.7 ⁽²⁾	\$114.8	\$122.0	
\$/kW _{AC}	\$1,626	\$1,822	\$1,541	\$1,638	
	[REDACTED]				

**Total portfolio capital cost is estimated at \$954 [REDACTED] MW_{AC} installed
 cost for Tranche 1 is ~\$1,601/kW_{AC} [REDACTED]**

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).

2) Cost includes construction of ~8-mile transmission line for site interconnection. See Appendix Slide 8 for details.



Tranche 1 of 2026 Solar Build capital costs reflect contracted pricing for EPC and major equipment items

Project Cost Detail – 2026 Tranche 1 (\$ MM) – 2 of 2

	A	B	C	D	E
	Big Brook	Mallard	Boardwalk	Goldenrod	
Type	Tracker	Tracker	Tracker	Tracker	
MWs	74.5	74.5	74.5	74.5	
	[REDACTED]				
Total Cost (\$ MM) ⁽¹⁾	\$115.7	\$109.2	\$121.5	\$113.8	
\$/kW _{AC}	\$1,553	\$1,466	\$1,631	\$1,527	
	[REDACTED]				

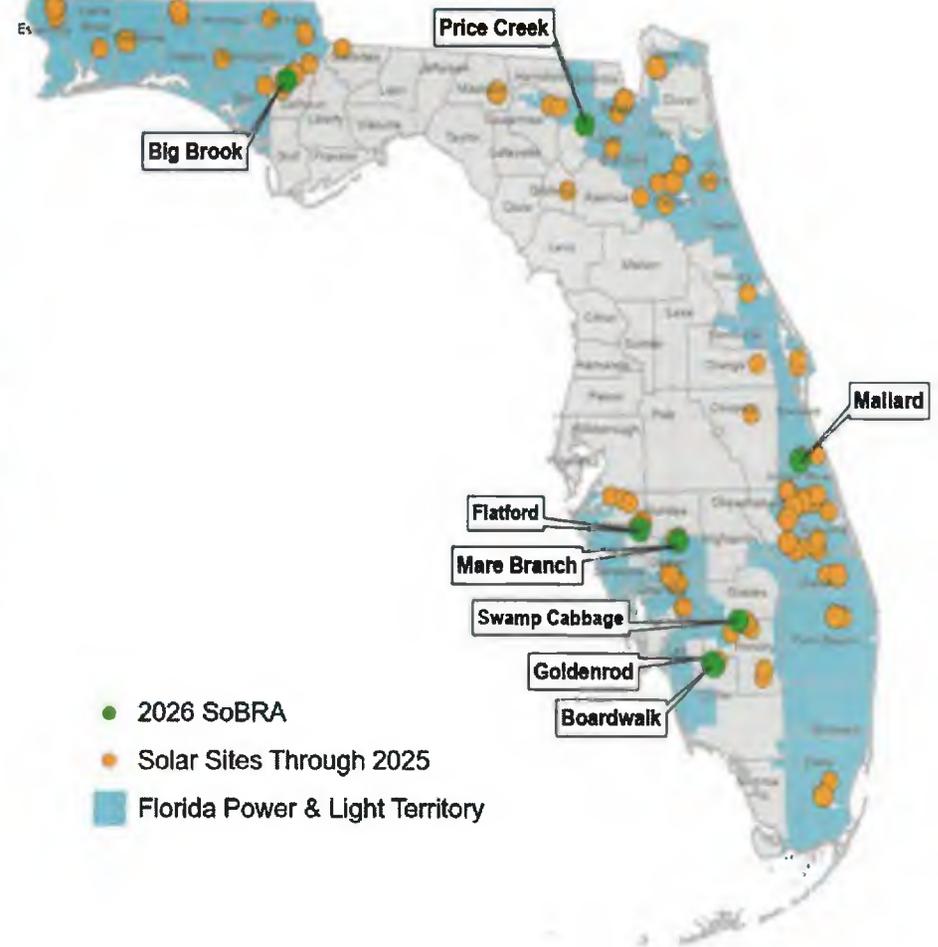
**Total portfolio capital cost is estimated at \$954.0 M _____ ge installed
cost for Tranche 1 is ~\$1,601/kW_{AC} and [REDACTED]**

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).

Majority of Tranche 1 sites are in the advanced stages of permitting and will achieve UCA on schedule

Key Milestone Dates / Site Locations

<u>Date</u>	<u>Activity</u>
January 31, 2024	EPC Bids Complete / Contract Executed
January 31, 2024	Start of Construction
Summer 2024	Completion of All Permitting
January 31, 2026	COD Target



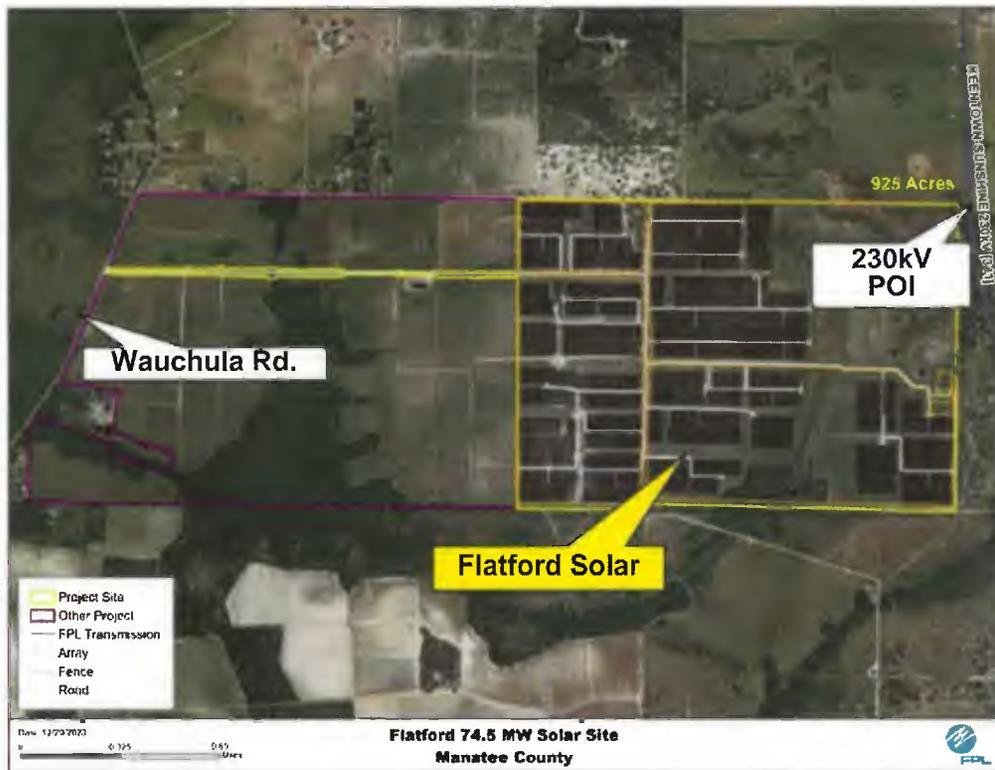


Appendix

Flatford Solar permits under review and on schedule for contractor mobilization in April 2025

A

Flatford Solar – Manatee County



- **Configuration:**

1

- **County Permitting:**

- Permits expected January 2024

- **Environmental Permitting:**

- Solar ERP received 12/27/2023
- FDEP 404 Individual permit expected April 2024

- **Land / Right of Way:**

- Land owned in fee
- Secured ~0.5-mile transmission line ROW

- **Site Access – April 2025**

- **COD – January 2026**

FPL 032115
20250011-EI



Mare Branch permits are under review and on schedule for contractor mobilization in April 2025

Mare Branch – Desoto County^A



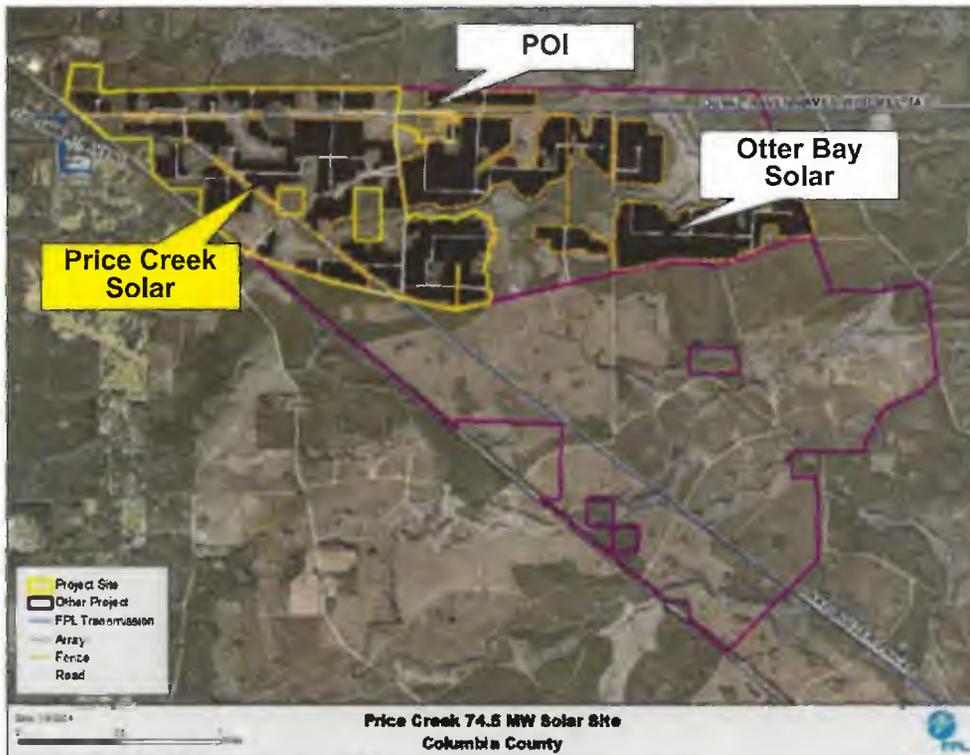
- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Development Plan approval expected by July 2024
 - Improvement Plan approval Expected by July 2024
- **Environmental Permitting:**
 - FDEP ERP/404 Approved August 2023
- **Land / Right of Way:**
 - Land owned in fee
 - Secured ~8 Miles of Transmission ROW⁽¹⁾
- **Site Access – April 2025**
- **COD – January 2026**

1) Planned transmission line required to interconnect Mare Branch will also enable connection of other future solar sites in proximity to the Mare Branch property.

Price Creek Solar is fully permitted and ready for construction

A

Price Creek Solar – Columbia County



- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Approved Nov 2023
- **Environmental Permitting:**
 - FDEP ERP approved Oct 2023
 - FDEP 404 approved Oct 2023
- **Land / Right of Way:**
 - Land owned in fee
 - Transmission on site
- **Site Access – April 2025**
- **COD – January 2026**

Swamp Cabbage Solar is fully permitted and ready for construction

A

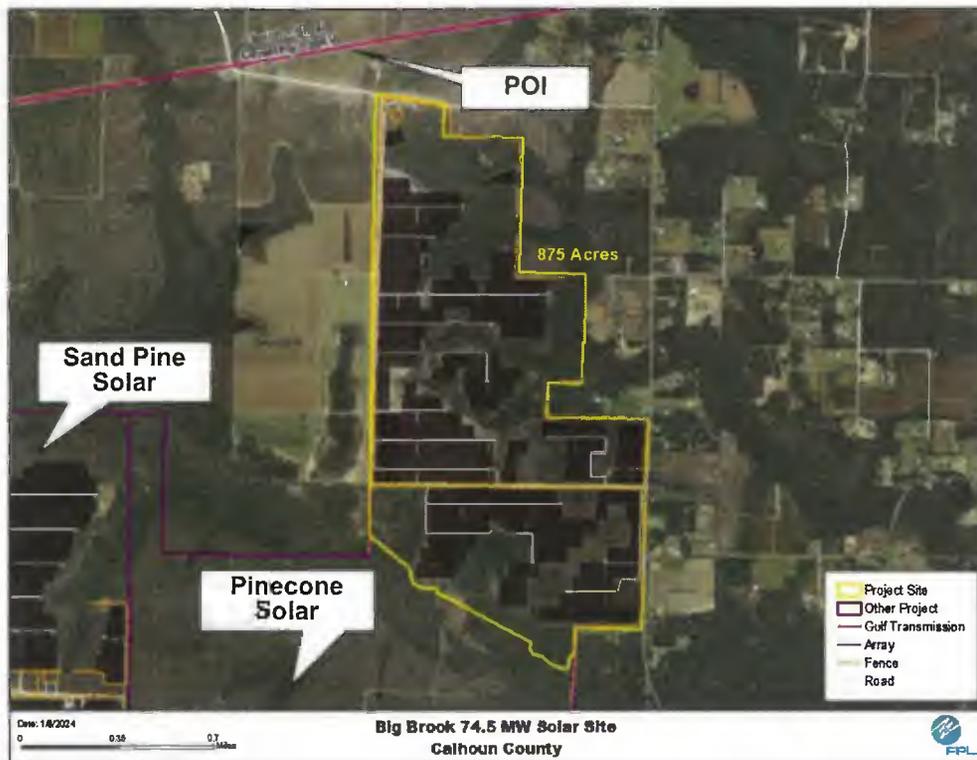
Swamp Cabbage Solar – Hendry County



- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Site Development Plan approval received January 2024
- **Environmental Permitting:**
 - Solar ERP received August 2023
 - FDEP 404 General permit received August 2023
- **State Permitting**
 - FDOT Drainage Connection permit received November 2023
- **Land / Right of Way:**
 - Solar land under Purchase Option Agreement – closing expected Q1 2025
 - No ROW acquisition required
- **Site Access – April 2025**
- **COD – January 2026**

Big Brook DEP permits are under review and project is on schedule for contractor mobilization in April 2025

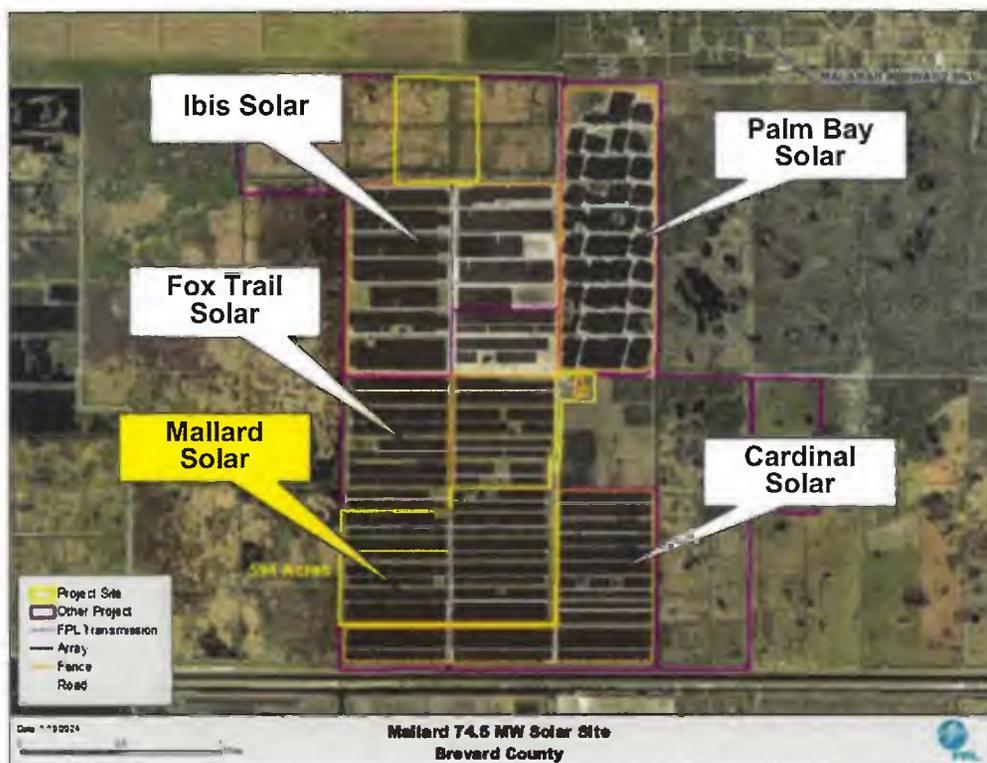
^A Big Brook Solar – Calhoun County



- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Site plan approved
- **Environmental Permitting:**
 - FDEP ERP pending approval; expected Q1 2024
 - FDEP 404 pending approval; expected Q1 2024
- **Land / Right of Way:**
 - Land owned in fee
 - 0.3 mile ROW secured
- **Site Access – March 2025**
- **COD – January 2026**

Mallard Solar permits are under review and on schedule for contractor mobilization in April 2025

^A Mallard Solar – Brevard County

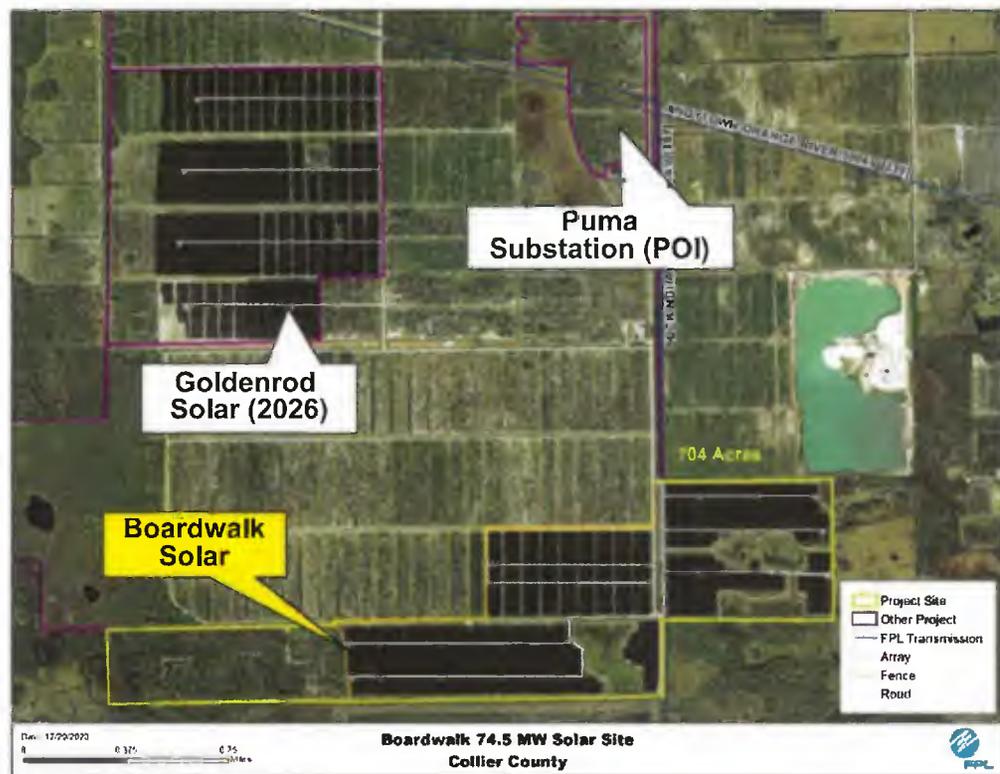


- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Site Plan approval expected by April 2024
- **Environmental Permitting:**
 - FDEP ERP approval expected by May 2024
 - No FDEP 404 Required
- **Land / Right of Way:**
 - Land owned in fee
 - Transmission on site
- **Site Access – April 2025**
- **COD – January 2026**

Boardwalk Solar permits under review and on schedule for contractor mobilization in April 2025

A

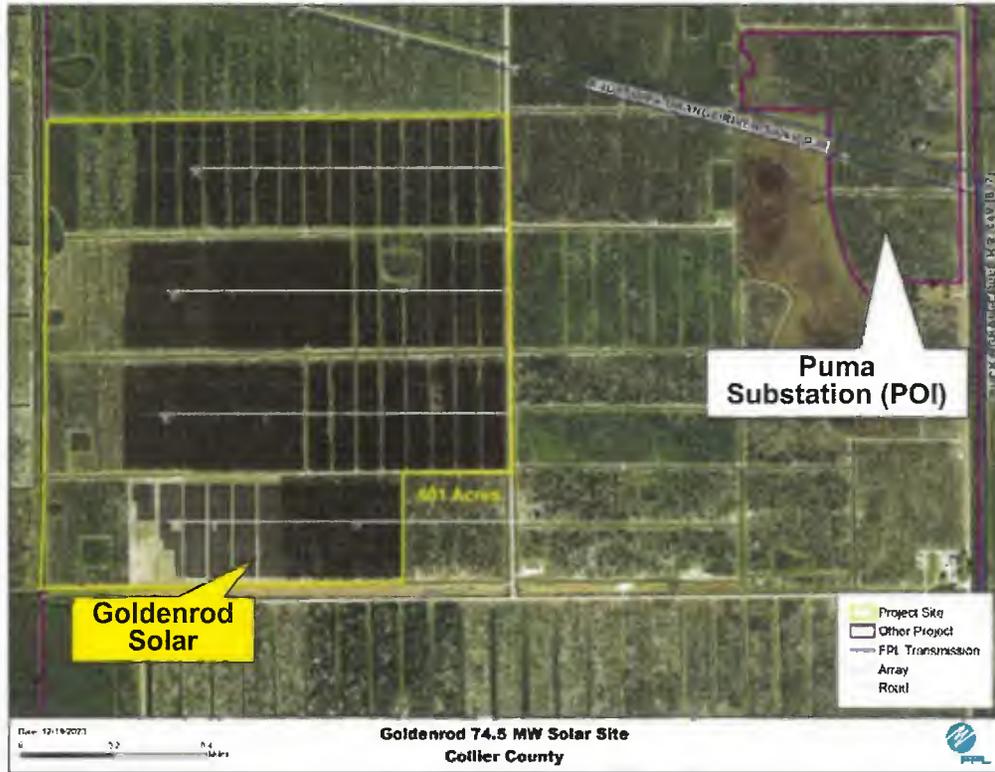
Boardwalk Solar – Collier County



- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Site Development Plan approval received November 2023
- **Environmental Permitting:**
 - Solar ERP approval expected January 2024
 - FDEP 404 General Permit expected January 2024
- **Land / Right of Way:**
 - Land owned in fee
 - No ROW acquisition required
- **Site Access – April 2025**
- **COD – January 2026**

Goldenrod Solar permits under review and on schedule for contractor mobilization in April 2025

Goldenrod Solar – Collier County^A



- **Configuration:**
 - 1 – [REDACTED]
- **County Permitting:**
 - Site Development Plan application submitted; approval expected February 2024
- **Environmental Permitting:**
 - Solar ERP application submitted ; approval expected March 2024
 - FDEP 404 General Permit application submitted; approval expected March 2024
- **Land / Right of Way:**
 - Land owned in fee
 - No ROW acquisition required
- **Site Access – April 2025**
- **COD – January 2026**



Management Approval

2026 Solar Build – Tranche 1

Addendum February 12, 2025

Capital cost and plan revisions to 2026 Solar Build - Tranche 1 are outlined below

Tranche 1 - Addendum

- **Summary of Updates – all other data is unchanged:**
 - Overall capacity additions for 2026 Solar Build reduced from 2,235 MW in four (4) tranches to 894 MW in two (2) tranches
 - Tranche 1 MW total, sites, and timeline remain unchanged
 - Tranche 1 capital costs revised per table included below:

A	B	C	D	E	F	G	H	I	
	Big Brook	Boardwalk	Flatford	Goldenrod	Mallard	Mare Branch	Price Creek	Swamp Cabbage	
	Tracker	Tracker	Tracker	Tracker	Tracker	Tracker	Tracker	Tracker	
	74.5	74.5	74.5	74.5	74.5	74.5	74.5	74.5	
1	[REDACTED]								
	Total Cost (\$ MM) ⁽¹⁾	\$118.1	\$123.8	\$121.0	\$116.1	\$109.4	\$135.7	\$113.5	\$119.0
	\$/kW _{AC}	\$1,586	\$1,662	\$1,624	\$1,559	\$1,468	\$1,821	\$1,523	\$1,598
2	[REDACTED]								

3 **Total Tranche 1 capital cost is estimated at \$956.7 M _____ ge installed cost for Tranche 1 is ~\$1,605/kW_{AC} and _____**

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).



Management Approval

2026 Solar Build – Tranche 2

April 26, 2024

Team preparing to execute 596 MW second tranche of 2026 Solar Build and seeking management approval to proceed to construction

2026 Solar Build – Tranche 2 Summary

- **Tranche 2 comprised of the following eight (8) solar sites; remaining fourteen (14) sites in 2026 Solar Build will be approved in subsequent months:**
 - Hendry Solar Energy Center – Hendry County
 - Tangelo Solar Energy Center – Okeechobee County
 - North Orange Solar Energy Center – St. Lucie County
 - Wood Stork Solar Energy Center – St. Lucie County
 - Sea Grape Solar Energy Center – St. Lucie County
 - Clover Solar Energy Center – St. Lucie County
 - Indrio Solar Energy Center – St. Lucie County
 - Sand Pine Solar Energy Center – Calhoun County

Portfolio will provide cost-effective benefits to FPL customers and is consistent with analysis outlined in FPL's Ten-Year Site Plan

Tranche 2 of 2026 Solar Build capital costs reflect contracted pricing for EPC and majority of major equipment items

A B C D E Project Cost Detail – 2026 Tranche 2 – 1 of 2

	Hendry	Tangelo	North Orange	Wood Stork
Type	Tracker	Tracker	Tracker	Tracker
MWs	74.5	74.5	74.5	74.5
Total Cost (\$ MM) ⁽¹⁾	\$121.3	\$112.9	\$121.6	\$112.9
\$/kW _{AC}	\$1,628	\$1,515	\$1,632	\$1,516

Total portfolio capital cost is estimated at \$931.9 MM - Average installed cost for Tranche 2 is ~\$1,564 / kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).

Tranche 2 of 2026 Solar Build capital costs reflect contracted pricing for EPC and majority of major equipment items

A B C D E Project Cost Detail – 2026 Tranche 2 – 2 of 2

	Sea Grape	Clover	Indrio	Sand Pine
Type	Tracker	Tracker	Tracker	Tracker
MWs	74.5	74.5	74.5	74.5
Total Cost (\$ MM) ⁽¹⁾	\$119.0	\$106.6	\$120.6	\$117.1
\$/kW _{AC}	\$1,598	\$1,430	\$1,618	\$1,571

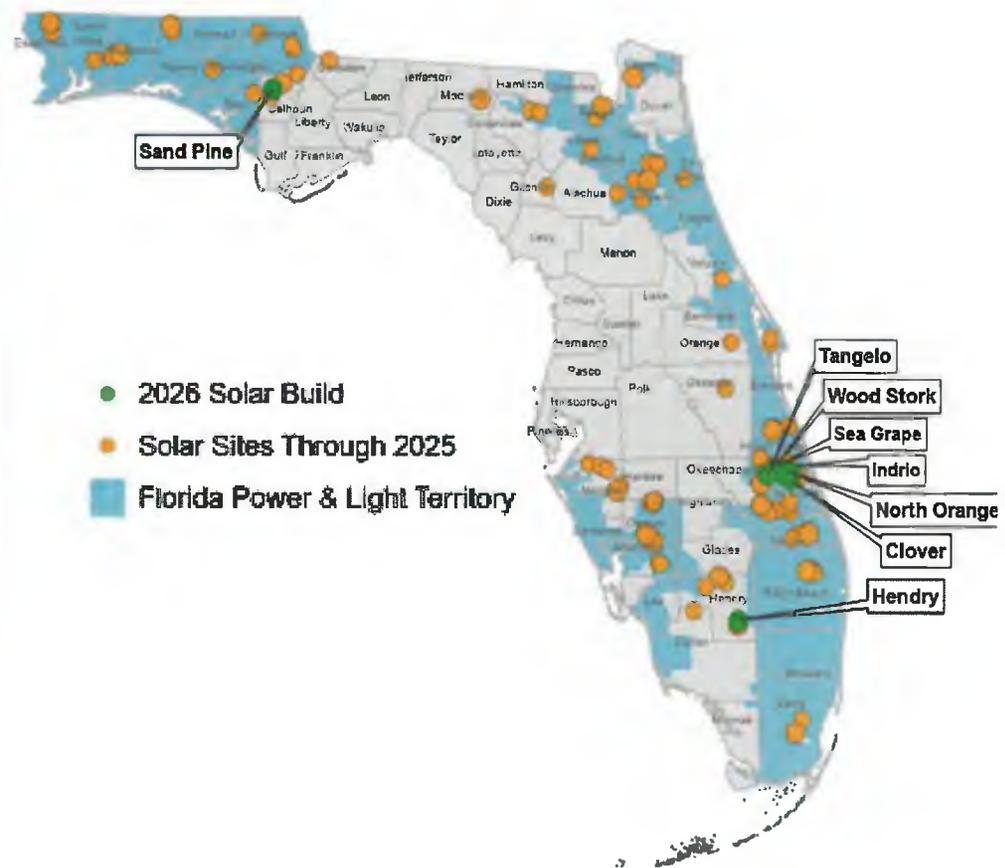
Total portfolio capital cost is estimated at \$931.9 MM - Average installed cost for Tranche 2 is ~\$1,564 / kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).

Majority of Tranche 2 sites are in the advanced stages of permitting and will achieve UCA on schedule

Key Milestone Dates / Site Locations

<u>Date</u>	<u>Activity</u>
April 30, 2024	EPC Bids Complete / Contract Executed
May 1, 2024	Start of Construction
Spring 2025	Completion of All Permitting
April 30, 2026	COD Target





Appendix

Hendry Solar has all environmental permits and is awaiting county approval – on schedule for contractor mobilization

A

Hendry Solar – Hendry County



- **Configuration:**

1

- **County Permitting:**

- Permits expected May 2024

- **Environmental Permitting:**

- Solar ERP received 1/10/2024

- FDEP 404 General permit received 1/10/2024

- **Land / Right of Way:**

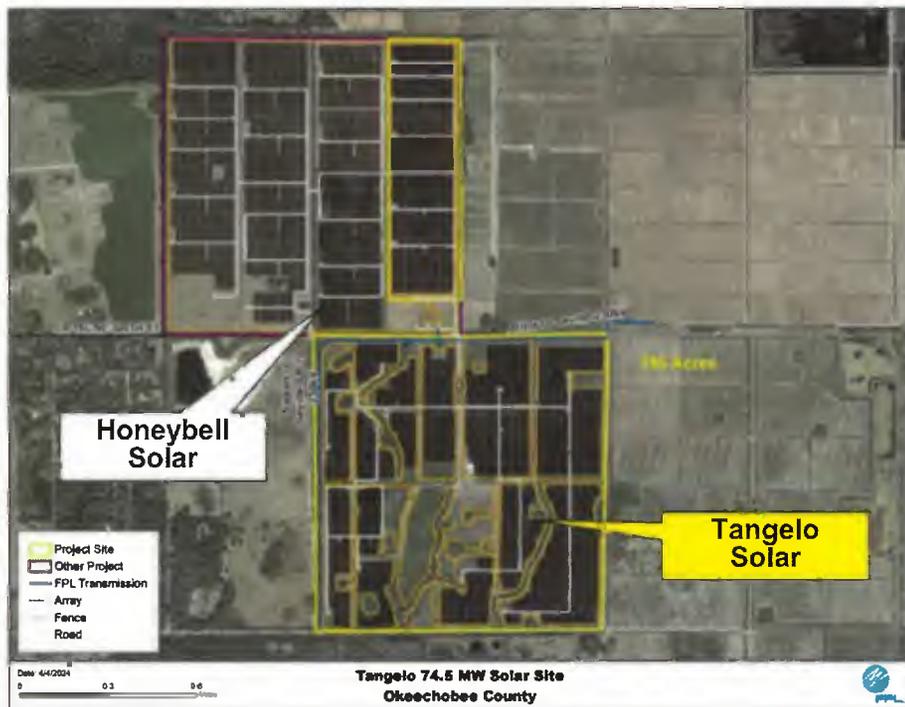
- Land owned in fee

- **Site Access – July 2025**

- **COD – April 2026**

Tangelo Solar has ERP and County permits and is awaiting 404 permit – on schedule for contractor mobilization

Tangelo Solar – Okeechobee County^A



- **Configuration:**

1

- **County Permitting:**

- Approved March 2024

- **Environmental Permitting:**

- FDEP ERP Approved March 2024
- FDEP 404 General Permit expected March 2025

- **Land / Right of Way:**

- Land owned in fee
- No new transmission lines or ROW required

- **Site Access – July 2025**

- **COD – April 2026**

North Orange Solar ERP and 404 approved; County approval expected summer 2024

A

North Orange Solar – St. Lucie County



- **Configuration:**
1 [REDACTED] r
- **County Permitting:**
 - Approval expected July 2024
- **Environmental Permitting:**
 - FDEP ERP/404 approved May 2023
- **Land / Right of Way:**
 - Land owned in fee
 - Transmission on site
- **Site Access – July 2025**
- **COD – April 2026**

Wood Stork Solar ERP and 404 approved; County approval expected summer 2024

A

Wood Stork Solar – St. Lucie County



- **Configuration:**

1 – [REDACTED]

- **County Permitting:**

- Site Plan approval expected July 2024

- **Environmental Permitting:**

- Solar ERP received September 2023
- FDEP 404 General permit received September 2023

- **Land / Right of Way:**

- Land owned in fee
- No new transmission lines or ROW required

- **Site Access – April 2025**

- **COD – January 2026**

FPL 032132
20250011-EI



Sea Grape Solar ERP and 404 approved; County approval expected summer 2024

A

Sea Grape Solar – St. Lucie County



- **Configuration:**
 - 1 [REDACTED]
- **County Permitting:**
 - Site Plan approval expected July 2024
- **Environmental Permitting:**
 - FDEP ERP and 404 approved September 2023
- **Land / Right of Way:**
 - Land owned in fee
 - Transmission on site
- **Site Access – July 2025**
- **COD – April 2026**

Clover Solar permit submittals are imminent and schedule supports contractor mobilization in summer 2025

Clover Solar – Sea Grape County



- **Configuration:**

1

- **County Permitting:**

- Site Plan approval expected by October 2024

- **Environmental Permitting:**

- FDEP ERP approval expected by October 2024
- FDEP 404 General Permit expected March 2025

- **Land / Right of Way:**

- Land owned in fee
- Transmission on site

- **Site Access – July 2025**

- **COD – April 2026**

Indrio Solar permit submittals are imminent and schedule supports contractor mobilization in summer 2025

A

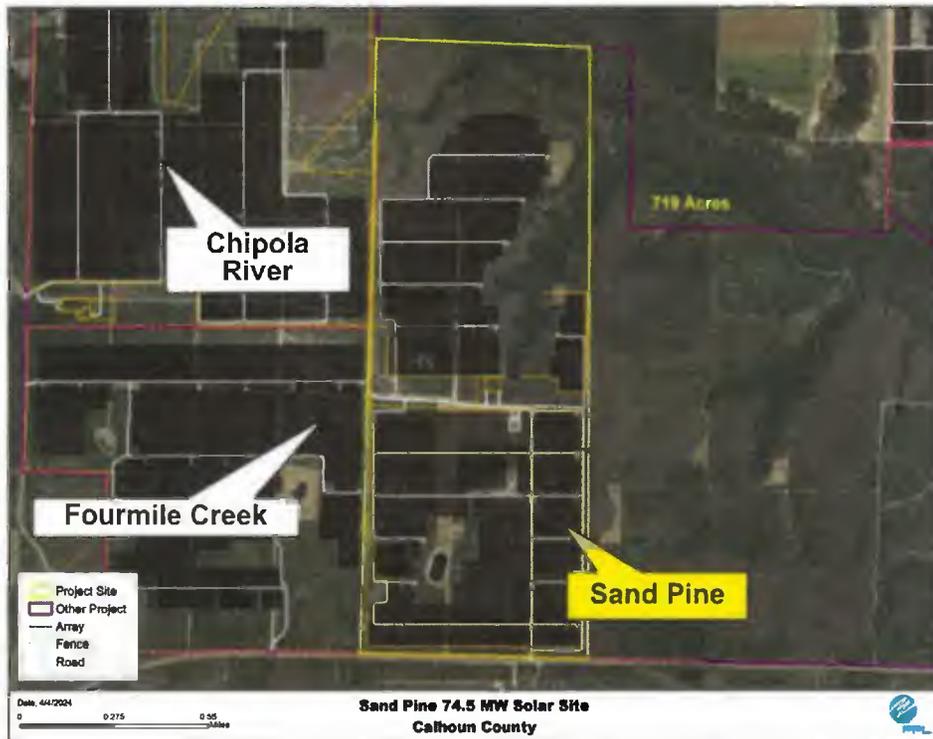
Indrio Solar – St. Lucie County



- **Configuration:**
1 [REDACTED]
- **County Permitting:**
 - Site Plan approval expected October 2024
- **Environmental Permitting:**
 - Solar ERP approval expected September 2024
 - FDEP 404 General Permit expected March 2025
- **Land / Right of Way:**
 - Land owned in fee
 - No ROW acquisition required
- **Site Access – July 2025**
- **COD – April 2026**

Sand Pine Solar is fully permitted and ready for construction

^A Sand Pine Solar – Calhoun County



- **Configuration:**
I [REDACTED]
- **County Permitting:**
 - Site Development Plan approved
- **Environmental Permitting:**
 - Solar ERP approved
- **Land / Right of Way:**
 - Land owned in fee
 - No ROW acquisition required
- **Site Access – April 2025**
- **COD – January 2026**



Management Approval ADDENDUM

2026 Solar Build – Tranche 2

Addendum February 12, 2025

Remainder of 2026 Solar Build - Tranche 2 re-allocated to 2027 Build – Tranche 1 as summarized below:

A B C D E F

2027 Solar Build – Tranche 1 - Addendum

- Capacity addition for 2027 Solar Build is 1,192 MW in four (4) separate tranches; Tranche 1 of 2027 Solar Build comprised of the following four (4) solar sites originally in 2026 Tranche 2

Site Summary

	Hendry	Indrio	Tangelo	Wood Stork
Type	Tracker	Tracker	Tracker	Tracker
MWs	74.5	74.5	74.5	74.5
Total Cost (\$ MM) ⁽¹⁾	\$120.8	\$120.3	\$111.4	\$113.9
\$/kW _{AC}	\$1,622	\$1,615	\$1,496	\$1,528

Key Milestones

Date	Activity
April 19, 2024	EPC Bids Complete / Contract Executed
April 1, 2026	Start of Construction
Spring 2026	Completion of All Permitting
January 31, 2027	COD Target

Total 2027 Tranche 1 capital cost is estimated at \$466 million and average installed cost for Tranche 1 is ~\$1,565/kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).





Management Approval

2026 Solar Build – Tranche 3

July 18, 2024

Team preparing to execute 596 MW third tranche of 2026 Solar Build and seeking management approval to proceed to construction

2026 Solar Build – Tranche 3 Summary

- **Tranche 3 comprised of the following eight (8) solar sites; remaining sites in 2026 Solar Build will be approved in subsequent months:**
 - Middle Lake Solar Energy Center – Madison County
 - Ambersweet Solar Energy Center – Indian River County
 - County Line Solar Energy Center – Charlotte and Desoto Counties
 - Saddle Solar Energy Center – Desoto County
 - Cocoplum Solar Energy Center – Hendry County
 - Catfish Solar Energy Center – Okeechobee County
 - Hardwood Hammock Solar Energy Center – Walton County
 - Maple Trail Solar Energy Center – Baker County

Portfolio will provide cost-effective benefits to FPL customers and is consistent with analysis outlined in FPL's Ten-Year Site Plan

Tranche 3 of 2026 Solar Build capital costs reflect contracted pricing for EPC and majority of major equipment items

Project Cost Detail – 2026 Tranche 3 – 1 of 2

	A	B	C	D	E
	Middle Lake	Ambersweet	County Line	Saddle	
Type	Tracker	Tracker	Tracker	Tracker	
MWs	74.5	74.5	74.5	74.5	
	[REDACTED]				
Total Cost (\$ MM) ⁽¹⁾	\$105.8	\$118.0	\$115.7	\$111.9	
\$/kW _{AC}	\$1,420	\$1,584	\$1,553	\$1,502	
	[REDACTED]				

Total portfolio capital cost is estimated at \$914.9 MM - Average installed cost for Tranche 3 is ~\$1,535 / kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).



Tranche 3 of 2026 Solar Build capital costs reflect contracted pricing for EPC and majority of major equipment items

A B C D E Project Cost Detail – 2026 Tranche 3 – 2 of 2

	Cocoplum	Catfish	Hardwood Hammock	Maple Trail
Type	Tracker	Tracker	Tracker	Tracker
MWs	74.5	74.5	74.5	74.5
Total Cost (\$ MM) ⁽¹⁾	\$113.6	\$116.0	\$119.6	\$114.3
\$/kW _{AC}	\$1,525	\$1,557	\$1,605	\$1,534

Total portfolio capital cost is estimated at \$914.9 MM - Average installed cost for Tranche 3 is ~\$1,535 / kW_{AC} and [REDACTED]

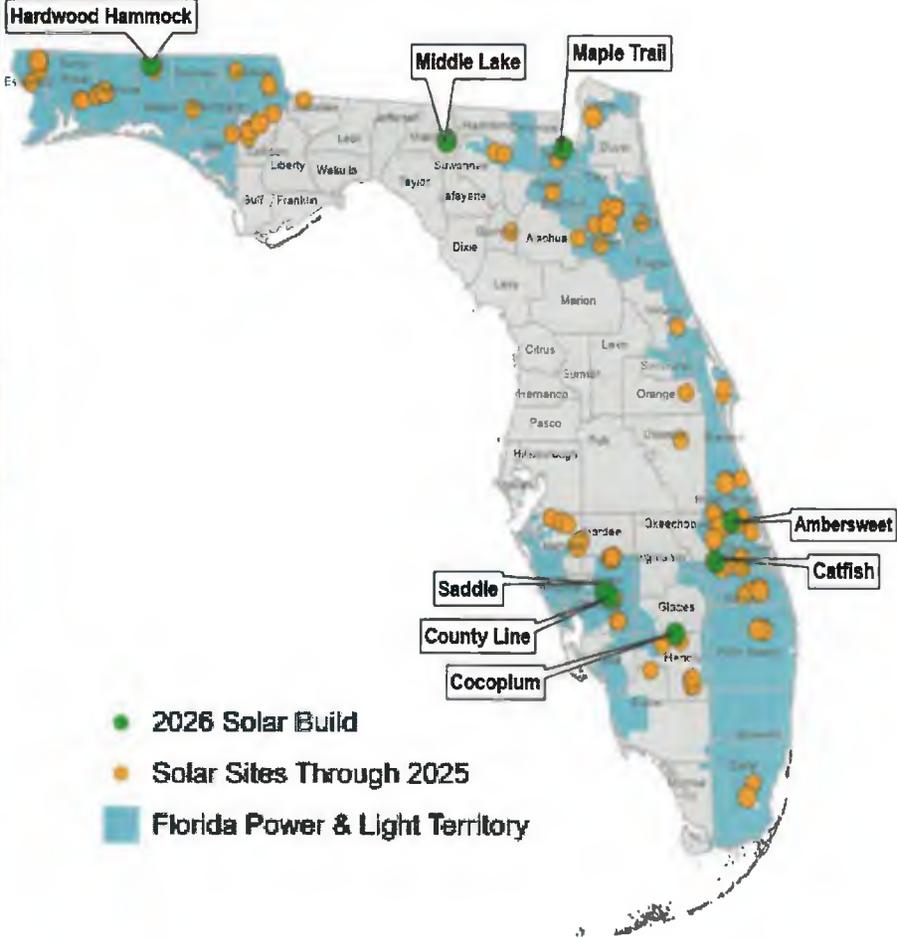
1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).



Majority of Tranche 3 sites are in the advanced stages of permitting and will achieve UCA on schedule

Key Milestone Dates / Site Locations

<u>Date</u>	<u>Activity</u>
July 19, 2024	EPC Bids Complete / Contract Executed
August 1, 2024	Start of Construction
Fall 2024	Completion of All Permitting
July 31, 2026	COD Target





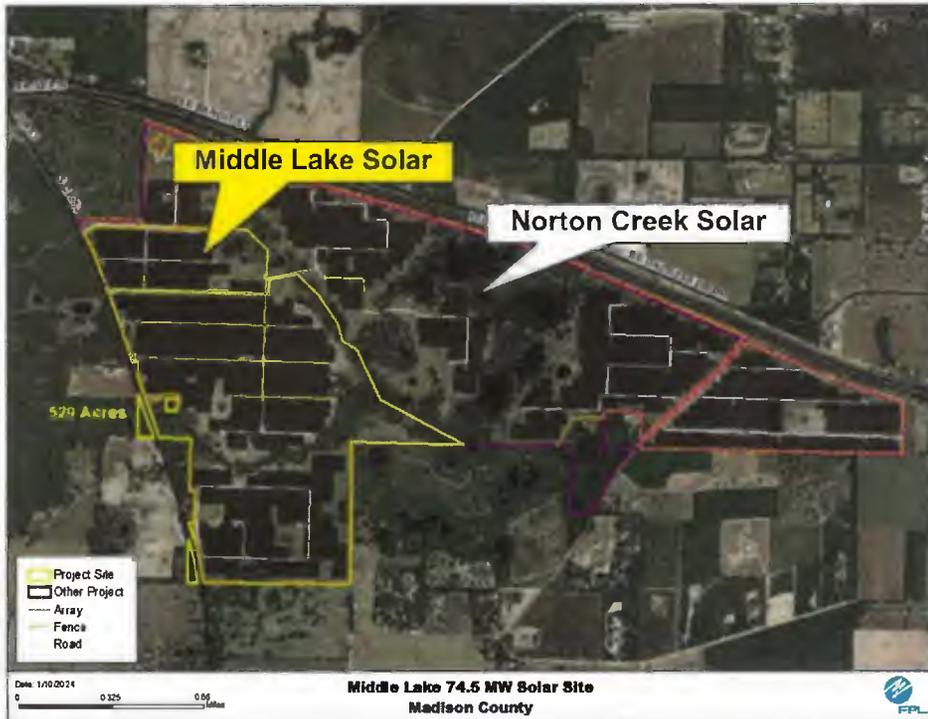
FPL[®]

Appendix

Middle Lake Solar has all environmental permits and is awaiting county approval – on schedule for contractor mobilization

A

Middle Lake – Madison County



- **Configuration:**
 - 1 [REDACTED]
- **County Permitting:**
 - Permits expected Aug 2024
- **Environmental Permitting:**
 - Solar ERP received April 2024
- **Land / Right of Way:**
 - Land owned in fee
 - Right-of-way secured
- **Site Access – October 2025**
- **COD – July 2026**

Ambersweet Solar is in its final stages of environmental and county permitting – on schedule for contractor mobilization

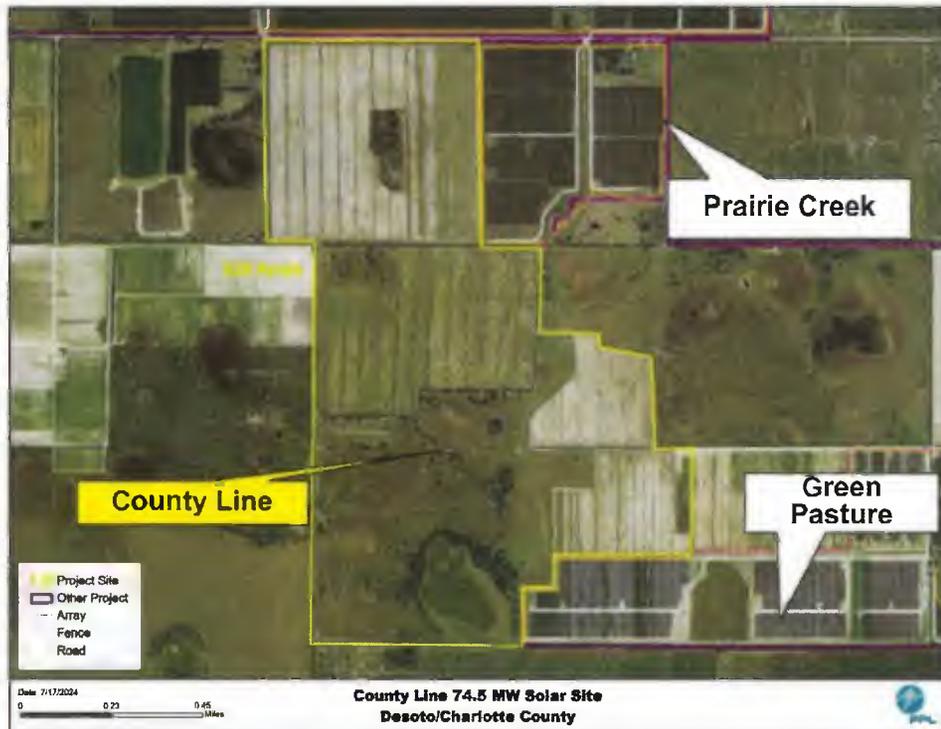
Ambersweet – Indian River County



- **Configuration:**
1 [REDACTED]
- **County/SJID Permitting:**
 - Permits expected August 2024
- **Environmental Permitting:**
 - Solar ERP expected July 2024
- **Land / Right of Way:**
 - Land owned in fee
 - No right-of-way required
- **Site Access – October 2025**
- **COD – July 2026**

County Line Solar has all environmental permits and is awaiting county approval – on schedule for contractor mobilization

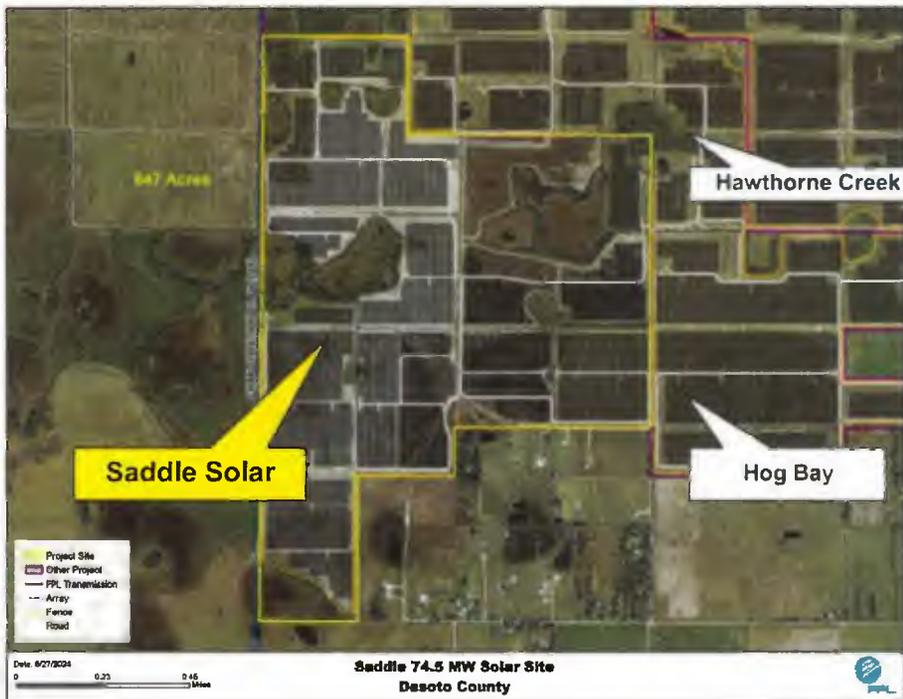
County Line – Charlotte/Desoto Counties^A



- **Configuration:**
 - 1 [REDACTED]
- **County Permitting:**
 - Permits expected July 2024
- **Environmental Permitting:**
 - FDEP ERP and 404 GP received 1/10/2024
- **Land / Right of Way:**
 - Land owned in fee
 - No right-of-way required
- **Site Access – July 2025**
- **COD – April 2026**

Saddle Solar has all environmental permits approved and is awaiting county administrative approval – on schedule for contractor mobilization

Saddle – Desoto County^A



- **Configuration:**



- **County Permitting:**

- Development Plan approved 6/24/24
- Improvement Plan expected August 2024

- **Environmental Permitting:**

- Solar ERP received 2/29/2024

- **Land / Right of Way:**

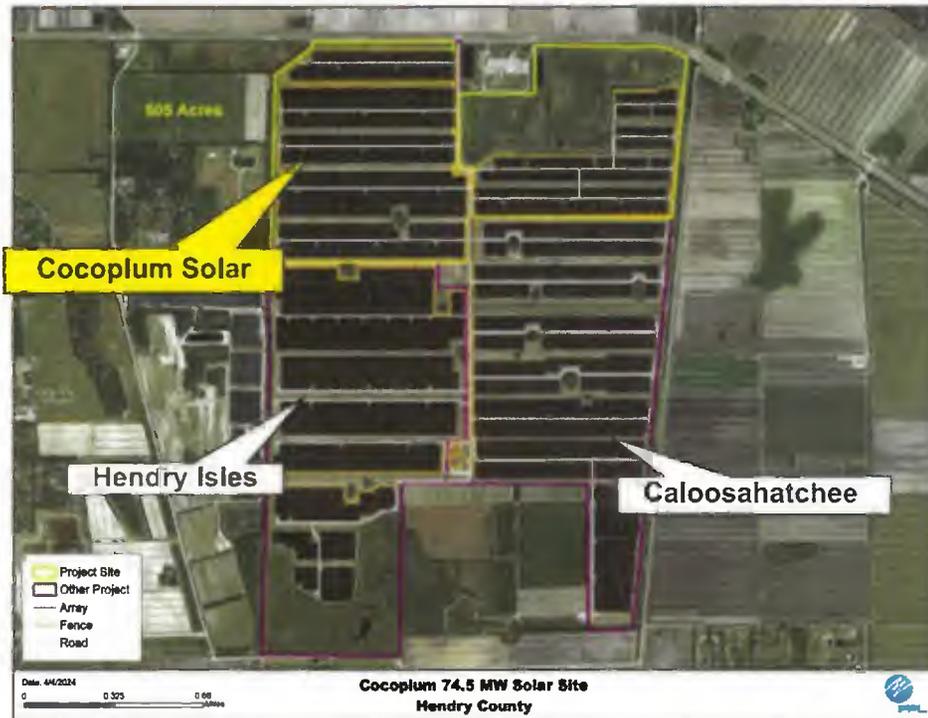
- Land owned in fee
- No right-of-way required

- **Site Access – October 2025**

- **COD – July 2026**

Cocoplum Solar is fully permitted and ready for construction

Cocoplum Solar – Hendry County^A



- **Configuration:**

1

- **County Permitting:**

- Permits received 11/28/2023

- **Environmental Permitting:**

- Solar ERP and 404 General Permit received 9/13/2023

- **Land / Right of Way:**

- Land owned in fee
- No right-of-way required

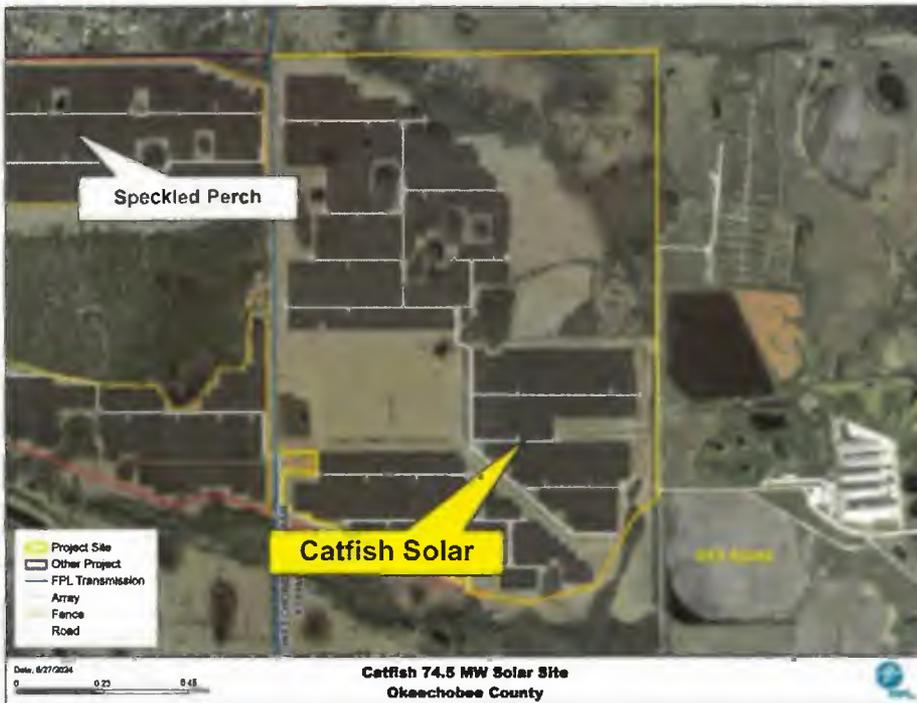
- **Site Access – October 2025**

- **COD – July 2026**

Catfish Solar is fully permitted and ready for construction

A

Catfish – Okeechobee County



- **Configuration:**

1

- **County Permitting:**

- Development Order received 2/21/24

- **Environmental Permitting:**

- Solar ERP received 11/17/2023

- **Land / Right of Way:**

- Land owned in fee
- No right-of-way required

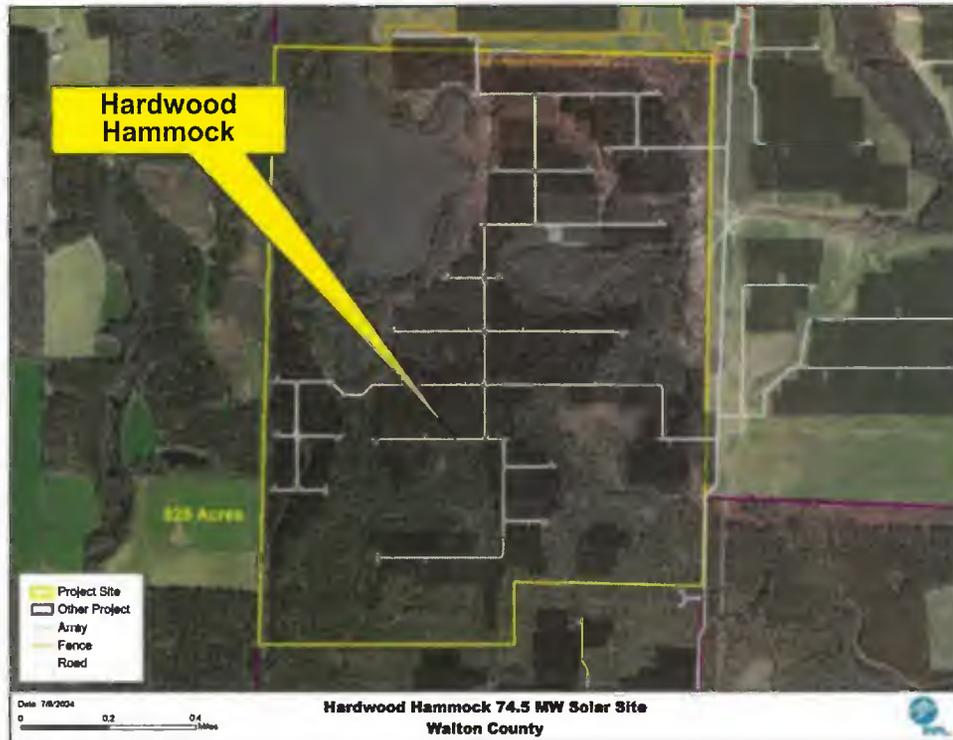
- **Site Access – October 2025**

- **COD – July 2026**

Hardwood Hammock Solar has received its ERP and is waiting on Army Corps permit and county approval – on schedule for contractor mobilization

A

Hardwood Hammock – Walton County



- **Configuration:**
 - 1 [REDACTED]
- **County Permitting:**
 - Development Order expected 7/31/2024
- **Environmental Permitting:**
 - Solar ERP received 5/10/2024
 - Army Corp Nationwide permit expected 8/30/2024
- **Land / Right of Way:**
 - Land owned in fee
 - No right-of-way required
- **Site Access – October 2025**
- **COD – July 2026**

Maple Trail Solar has received county approval and is awaiting on environmental permits - on schedule for contractor mobilization

Maple Trail – Baker County^A



- **Configuration:**
1 [REDACTED]
- **County Permitting:**
 - DO received 7/1/2024
- **Environmental Permitting:**
 - Solar ERP expected 9/30/2024
 - Army Corps Nationwide permit expected 9/30/2024
- **Land / Right of Way:**
 - Land owned in fee
 - No right-of-way required
- **Site Access – January 2026**
- **COD – July 2026**



Management Approval ADDENDUM

2026 Solar Build – Tranche 3

Addendum February 12, 2025

2026 Solar Build - Tranche 3 re-allocated to 2027 Build – Tranche 2 and Tranche 3 as summarized below:

2027 Solar Build – Tranche 2 - Addendum

- Capacity addition for 2027 Solar Build is 1,192 MW in four (4) separate tranches; Tranche 2 of 2027 Solar Build comprised of the following four (4) solar sites originally in 2026 Tranche 3

A	B	C	D	E
<u>Site Summary</u>				
	Amber-sweet	County Line	Middle Lake	Saddle
Type	Tracker	Tracker	Tracker	Tracker
MWs	74.5	74.5	74.5	74.5
[REDACTED]				
Total Cost (\$ MM) ⁽¹⁾	\$116.5	\$114.6	\$105.7	\$111.9
\$/kW _{AC}	\$1,564	\$1,538	\$1,419	\$1,502
[REDACTED]				

<u>Revised Key Milestones</u>	
Date	Activity
July 19, 2024	EPC Bids Complete / Contract Executed
Summer 2025	Completion of All Permitting
July 1, 2026	Start of Construction
April 30, 2027	COD Target

Total 2027 Tranche 2 capital cost is estimated at \$448 [REDACTED] erage installed cost for Tranche 2 is ~\$1,506/kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).



1

2

3

2

2026 Solar Build - Tranche 3 re-allocated to 2027 Build – Tranche 2 and Tranche 3 as summarized below:

2027 Solar Build – Tranche 3 - Addendum

- Capacity addition for 2027 Solar Build is 1,192 MW in four (4) separate tranches; Tranche 3 of 2027 Solar Build comprised of the following four (4) solar sites originally in 2026 Tranche 3

A B C D E Site Summary					F Revised Key Milestones	
	Catfish	Coco-plum	Hardwood Hammock	Maple Trail	Date	Activity
Type	Tracker	Tracker	Tracker	Tracker	July 19, 2024	EPC Bids Complete / Contract Executed
MW	74.5	74.5	74.5	74.5	Summer 2025	Completion of All Permitting
Total Cost (\$ MM)⁽¹⁾	\$115.5	\$111.8	\$115.7	\$114.7	October 1, 2026	Start of Construction
\$/kW_{AC}	\$1,551	\$1,500	\$1,553	\$1,540	July 31, 2027	COD Target

Total 2027 Tranche 3 capital cost is estimated at \$457 million and average installed cost for Tranche 3 is ~\$1,536/kW_{AC} and [REDACTED]

1) Includes E&C total, Transmission/Interconnect, Development, Land/Easements, AFUDC (estimated).



Northwest Florida Battery Storage Executive Summary

A

1 FPL is seeking the approval of the Board of Directors to develop, construct and operate seven energy storage sites in Northwest Florida (NWFL) collectively known as NWFL Battery Storage. The project consists of ~520 MW of 3-hour batteries located at operating FPL solar plants with an expected commercial operations date (COD) of December 1, 2025. The total capital expenditure is expected to be [REDACTED]

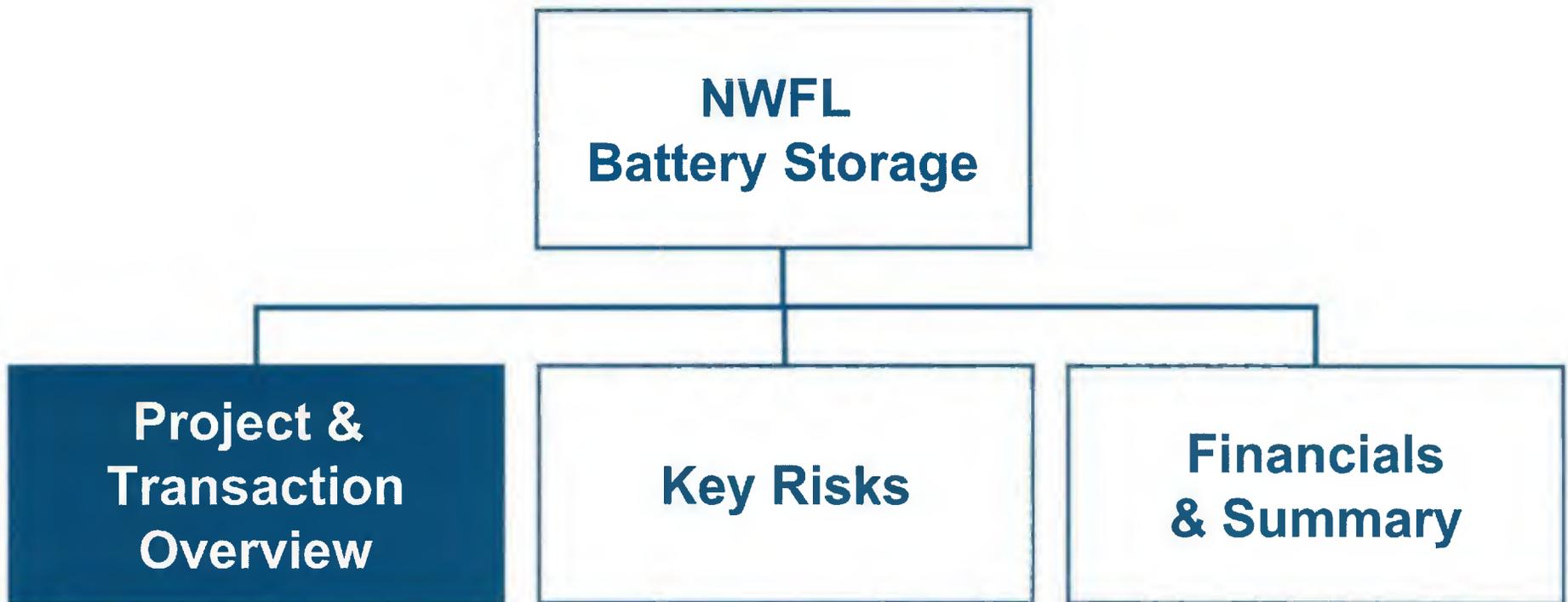
The sites are in Calhoun, Okaloosa and Santa Rosa counties in Florida. 100% of the land required was previously secured for existing solar plants. All pre-construction permitting is expected to be completed by August 2024. The new batteries will interconnect into the FPL transmission system via existing solar substations.

Under normal winter (P50 load) conditions there are sufficient reserves in NWFL but, factoring in potential forced outages or peak winter load, shortfalls may occur starting in 2025.

The proposed project addresses the NWFL reliability need and provides additional firm capacity to the FPL system. The FPL Ten-Year Site Plan (TYSP) shows 520 MW of battery storage placed in service beginning in December 2025.

A key risk for the project is potential permitting delays, interconnection studies and long lead material deliveries that would result in FPL securing PPAs to ensure winter reserve margin adequacy in lieu of the NWFL Battery Storage Project.

FPL requests Board of Directors approval to develop, construct and operate NWFL Battery Storage



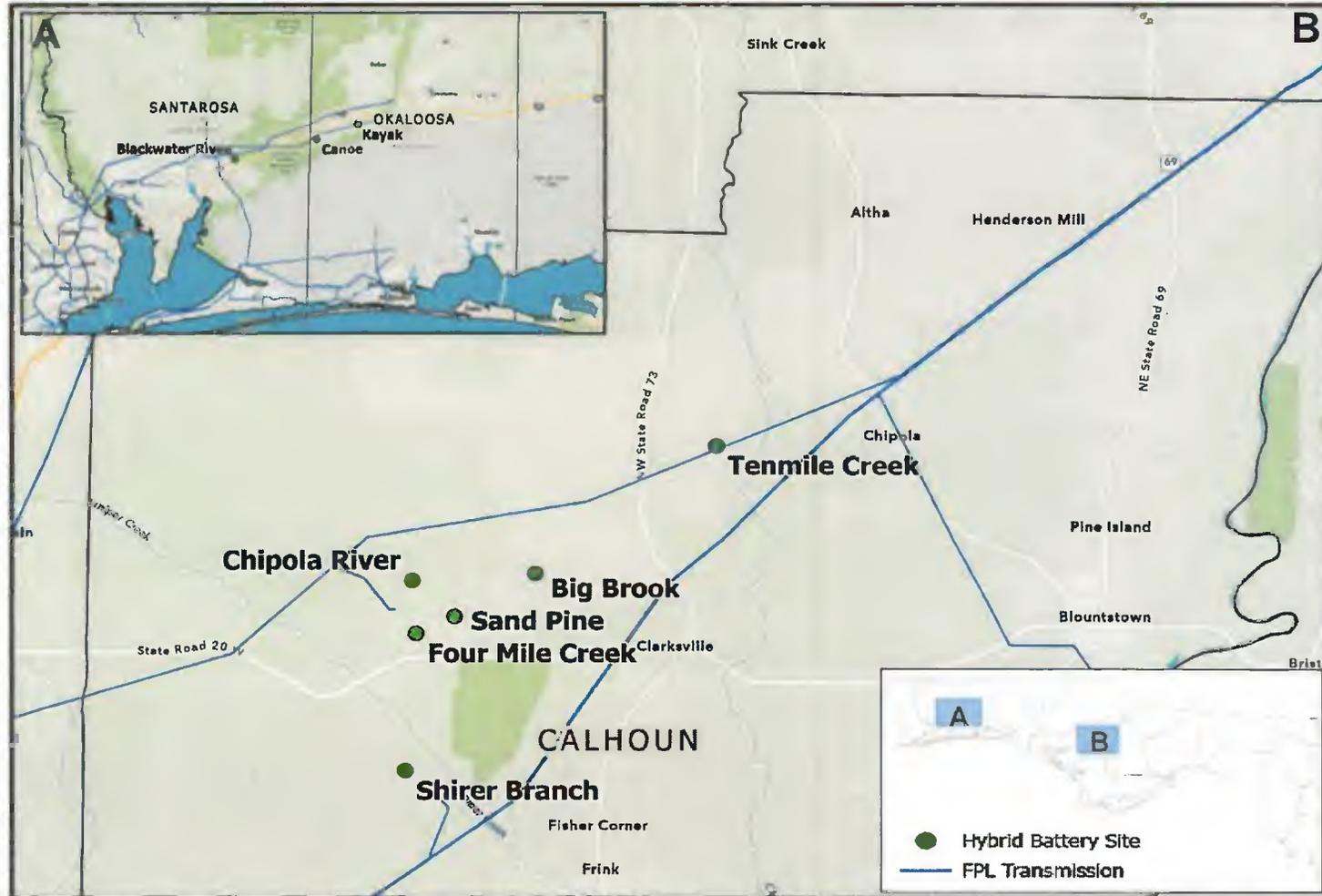
Additional winter capacity is required in NWFL area starting in 2024 due to growth in the area and potential for severe winter temperatures

FPL NWFL Winter Reserves

- **Power flow studies show limited transfer capability on the North Florida Resiliency Connection (NFRC) transmission line during high-load winter conditions**
 - Constraint alleviated when Duke Energy Florida (DEF) completes upgrades on affected lines, currently expected by January 2027
- **Under winter conditions similar to those experienced in December 2022, NWFL would be deficient in reserves from December 2024 through February 2025**
 - Winter reserve shortfall in NWFL is not based on projections of extreme winter peak loads, but rather the actual NWFL peak load experienced in December 2022 (i.e., 2,892 MW)
 - Assumes all NWFL resources are operating at full capacity
- **Recommendation is to add battery storage in December 2025 and add Power Purchase Agreements (PPAs) to meet interim needs in 2024/2025**
 - In interim, prudent PPA expenditures are recovered through Capacity Clause (capacity and transmission) and Fuel Clause (energy)

NWFL Battery Storage is located across three counties in the Florida Panhandle – Calhoun, Santa Rosa and Okaloosa

Proposed Battery Locations⁽¹⁾



1) FPL is pursuing permits on nine potential sites shown on map to mitigate permitting risk but will construct seven under this project

Battery Storage will enhance reliability in NWFL and mitigate capacity shortfall under severe winter conditions

Project Overview

- **NWFL Battery Storage consists of seven 74.5 MW, 3-hour duration battery storage sites added onto existing solar sites in Northwest Florida**
- **Sites selected by considering:**
 - Sites with sufficient remaining space to accommodate battery storage
 - Existing solar substations with surplus interconnection capacity to mitigate interconnection queue study risk and transformer lead times
- **Expected COD: December 1, 2025**
- **Project qualifies for 30% ITC, but no ITC kickers**
- **[REDACTED]**
[REDACTED]
 - GE Flex 1571 inverters will be contracted by end of June 2024
 - Bidding for EPC contractor occurring in summer 2024
- **Total capital cost: [REDACTED]**

1

2

3

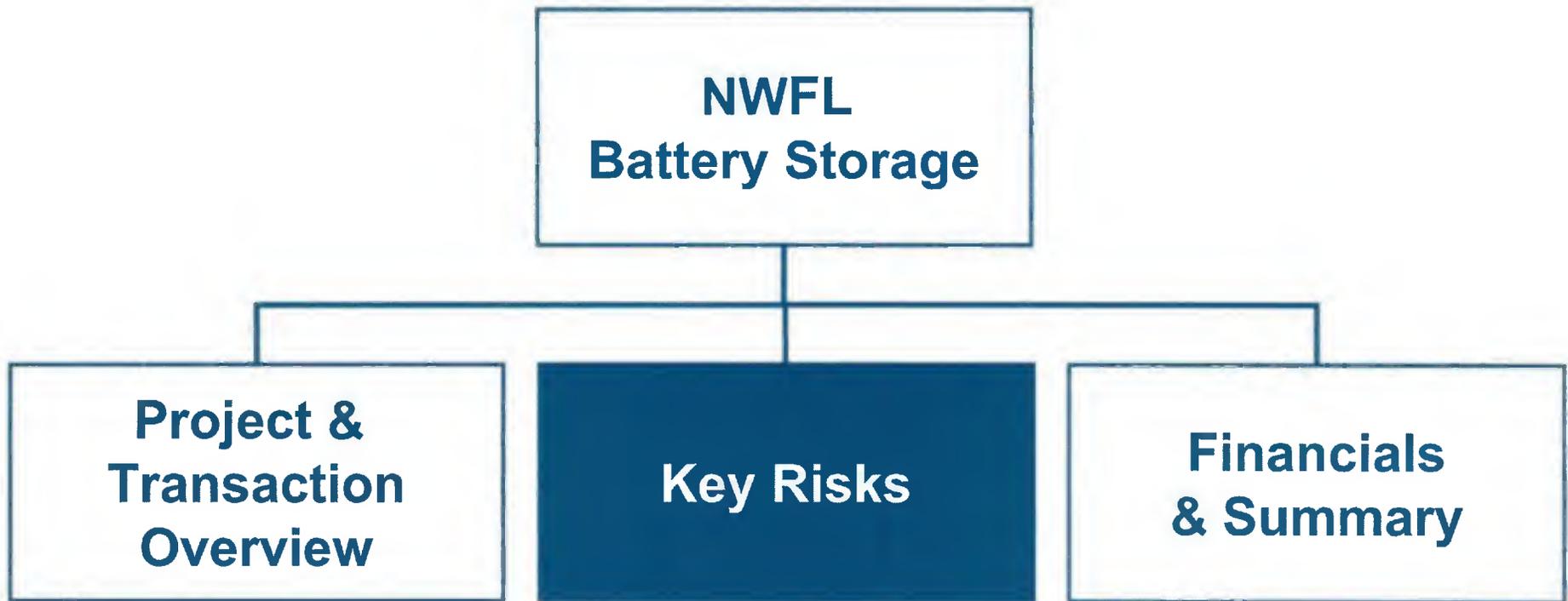
1 **Battery procurement is long-lead schedule item and NEE has secured sufficient capacity from [REDACTED]**

Procurement Opportunity Summary

- 2 • **1.7 GWh of batteries contracted at [REDACTED]**
 - Batteries priced at current cost curve
 - 3 – [REDACTED]
- **Battery storage system includes all major components (cells, modules, rack assembly, control panel, management system)**
 - 4 – All components manufactured in [REDACTED]
- **Equipment delivery to project sites aligned with Engineering and Construction timeline**
 - Batteries will arrive in U.S. several months in advance and stored off-site prior to final delivery to project sites
- **Aligned with FPL's strategy to diversify battery storage supply chain by moving away from Chinese suppliers**

This battery procurement supports proposed 2025 NWFL Battery project and materials can be reallocated to other locations if necessary

FPL requests Board of Directors approval to develop, construct and operate NWFL Battery Storage



Delays in permitting or material could postpone COD and necessitate third party PPA(s) to provide appropriate reserve margin

Key Risks: Potential Schedule Delays

- **Sites have not yet secured certain permits without which construction cannot proceed**
 - County permitting requires modifications to existing solar permits
 - Florida Department of Environmental Protection (FDEP) environmental and stormwater permit modifications in progress with half the sites approved as of May 1, 2024
- **Surplus interconnection studies are pending and will be conducted in summer 2024**
- **Procurement lead times for major material, including battery modules and inverters, are limited**
- **Bidding process for construction effort is pending and will occur during summer of 2024**

Missed COD for NWFL Battery Storage would require FPL to extend third party PPA(s) to provide required winter reserve margin capacity

FPL is engaged with local and state officials to expedite permitting, and has a process to accelerate construction and commissioning schedules if needed

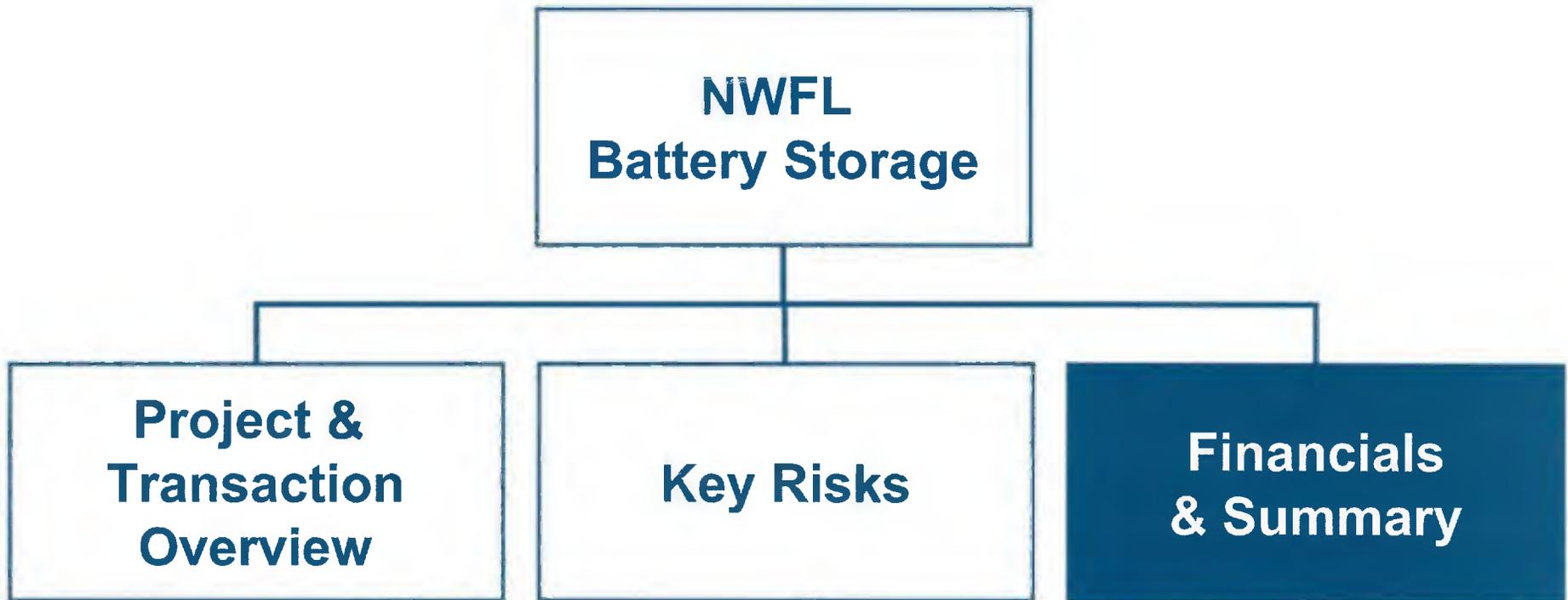
A

B

Mitigants: Potential Schedule Delays

- **Teams are working with relevant authorities to obtain outstanding permits in timely manner**
 - Florida Department of Environmental Protection expeditiously reviewing permit modifications; county permits on-track for August 2024 approval
- **Early coordination with Power Delivery team on surplus interconnection indicates that negative impacts are unlikely**
 - To be confirmed in July-August via formal request and study process
- 1 • **██████████ batteries were secured in January 2024 and ISC is closely coordinating with supplier on delivery timeline**
 - Inverters will be contracted by June 2024 to meet construction schedule
 - Evaluating storage locations to support early deliveries to further mitigate schedule risk
- **If the development / procurement process delays start of construction beyond October 2024, EPC acceleration payments can recover commissioning schedule**
 - 2 – 6-week mobilization delay would require ██████████ in acceleration payments to recover schedule

FPL requests Board of Directors approval to develop, construct and operate NWFL Battery Storage



1



NWFL Battery Storage – Preliminary Cost Estimate

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Category	Cost (\$ MM)	\$/kWh	Criteria	Design Assumption	
Battery Materials	[REDACTED]	[REDACTED]	COD	12/1/2025	
Balance of Plant			Year-1 MWh	1,564.5	
Development			Cycles / Year	20	
Land & Easements					
Transmission					
AFUDC					
Total					

9
10

- **Major material pricing has been locked in**
 - [REDACTED] battery order placed in April 2024
 - [REDACTED] inverters to be secured in June 2024
- **Project is eligible to earn AFUDC, similar to grouping of FPL solar sites**



NWFL Battery Storage allows FPL to meet potential winter reserve margin shortfall without third party PPAs, while enhancing system reliability

Investment Rationale

- **NWFL Battery Storage is the lowest cost option to meet system needs during severe winter weather event in NWFL**
 - Third party PPAs would be more costly
 - NWFL Battery Storage provides additional reserve margin and system reliability benefits (i.e., voltage support, avoided solar curtailment, etc.)
- **NWFL Battery Storage leverages existing FPL solar assets in the region and minimizes schedule risk for late 2025 COD**
 - Connecting to operating solar sites substations with available capacity
 - Majority of sites in economically disadvantaged counties that will benefit from increased tax base
- **Timely battery procurement allows FPL to benefit from favorable market pricing**
 - Additional value in diversification of supply chain

Approval Request

- **FPL requests Board of Directors approval to complete the development, construction and operation of NWFL Battery Storage**

5405880386



INVOICE

Arcadia Power, Inc.
5600 S. Quebec St.
Suite 320D
Greenwood Village CO 80111
United States

DATE: 4/1/2024
DUE DATE (Net 30): 5/1/2024
INVOICE #: INV_9874
PO #: 2000543359

BILL TO
Florida Power & Light
Energy Place,
Pensacola FL 32502
United States

	A	B	C	D
Item	Quantity	Service Period	Rate	Amount
1 Signal Enterprise: Commercial Calculation QL-0021250	█	█	█	█
2 Signal Enterprise: Commercial Tariff QL-0021249	█	█	█	█
3 Signal Enterprise: Residential Calculation QL-0014312	█	█	█	█
4 Signal Enterprise: Residential Tariff QL-0014311	█	█	█.50	█

For ACH/Wire Payments:
Silicon Valley Bank
3003 Tasman Drive, Santa Clara, CA 95054
Routing # █
Account # █
Swift Code: █

SUBTOTAL	\$15,000.00
TAX TOTAL	\$0.00
TOTAL	\$15,000.00
AMOUNT PAID	\$0.00
AMOUNT DUE	\$15,000.00

5406007425

BlackLine Systems, Inc.
21300 Victory Blvd., 12th Floor
Woodland Hills, CA 91367+
billing@blackline.com



Account# A00001646

NextEra Energy Resources, LLC
Attn: Linda Shea
700 Universe Blvd
Juno Beach, Florida 33408-2657
United States
(561) 304-5727
ljsojo3@nexteraenergy.com

INVOICE # INV00259403
DATE 12/05/2024
TERMS Net 45
DUE DATE 01/19/2025
PO# PO2000478235 CO#2 / Q141743
(2024-2025)

A
Charges

	B	C	D	E
	QUANTITY	UNIT PRICE	TAX	TOTAL
1				
2				

SERVICE
 Financial Close Management:
 Financial Close Management - Annual
 [REDACTED]
 Period: 12/04/2024-12/03/2025

Payments & Adjustments

DESCRIPTION	DATE	#	TYPE	AMOUNT
Invoice Totals			Subtotal	\$320,000.00
Q141743			Tax	\$0.00
			Total	\$320,000.00
			Invoice Balance (in USD)	\$320,000.00

3
4
5
6
7



CVM Solutions, LLC
5 Westbrook Corporate Center
Suite 920
Westchester IL 60154
United States

1900905282



Invoice

Bill To
Florida Power & Light Company
700 Universe Blvd
Juno Beach FL 33408-2657
United States

Ship To
Florida Power & Light Company
700 Universe Blvd
Juno Beach FL 33408-2657
United States

Invoice# INV1371
Date 10/21/2023
Due Date 12/5/2023
Terms Net 45
Memo
PO#

	A	B	C
Item	Qty	Amount	Tax Rate
1 Supplier Data Enrichment LGCY-DE			
2 Supplier Explorer Professional LGCY-EXPPF			
3 Supplier Registration LGCY-REG			

CVM Solutions, LLC
ACH Payment Information
Bank Name: JP Morgan Chase NA
Routing Number: [REDACTED]
Account Number: [REDACTED]
Account Type: Checking

Subtotal \$22,750.00
Tax Total (%) \$0.00
Total \$22,750.00
Balance Due \$22,750.00

For payment by check, send mail to:
5 Westbrook Corporate Center
Suite 920
Westchester, IL 60154



5405557628

confirm#5205989191
PO#2000478203 V#3000110947

INVOICE



Date: 2023-12-31
Invoice: INV11280
Payment Terms: Net 45
Due Date: 2024-02-14

Currency: USD
PO: 2000478203

DEGREED, INC.
4305 Hacienda Drive
Suite 300
Pleasanton CA 94588
United States
AR@degreed.com
http://degreed.com

Bill To:
FLORIDA POWER &
LIGHT CO NextEra
P.O. BOX 88808
NORTH PALM BEACH
Florida 33408
United States

***Ship To:**
FLORIDA POWER &
LIGHT CO NextEra
P.O. BOX 88808
NORTH PALM BEACH
Florida 33408
United States

Amended and Restated Order Form No. 2
Vendor #: 3000110947
PO: 2000398746

*Tax calculated based on "Ship To" Address.

Item	Description	Term	A Qty	B Rate	C Amount
1	Year 3	2023-12-31 to 2024-12-30			
2	Year 3	2023-12-31 to 2024-12-30			
3	Year 3	2023-12-31 to 2024-12-30			
Subtotal					\$241,200.00
Tax Total (0%)					\$0.00
Total					\$241,200.00

WE PREFER ELECTRONIC PAYMENT

NEW BANK PAYMENT:

Bank: J.P. Morgan Chase Bank, N.A.
Beneficiary: Degreed, Inc.
Account Number: [REDACTED]
ACH Routing Number: [REDACTED]
Wire Routing Number: [REDACTED]
SWIFT Code: [REDACTED]
Bank Address: JP Morgan Chase New York NY 10017

NEW CHECK REMITTANCE ADDRESS:

Degreed, INC.
P.O. Box 103516
Pasadena, CA 91189-3516
United States

From: Fischer, Kimberly <Kimberly.Fischer@fpl.com>
Sent: Monday, January 8, 2024 2:12 PM
To: SharedMailbox, HR-Invoice-Processing <HR-Invoice-Processing.SharedMailbox@nexteraenergy.com>
Cc: Siegel, Lorraine <Lorraine.Siegel@fpl.com>
Subject: FW: Invoice - Degreed \$241,200

Hello,

Please process the attached invoice. Please ensure this is paid in January so it hits our January budget.

1. Vendor – Degreed – PO # 2000478203
2. WBS – C6.600000.20.E101
3. GL – 5750700
4. Approval Email Below

Thank you much!

FPL 008873
20250011-EI

A

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D

1

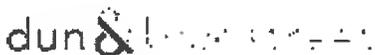
SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	VCQEW112124	11/21/24	[REDACTED]	2000568916
FLORIDA POWER AND LIGHT COMPANY (INC) ATTENTION TO: DIMITRIOS FILIS PO BOX 88808 NORTH PALM BEACH FL 33408 EMAIL: DIMITRIOS.FILIS@FPL.COM			Payment Options: •Mail check with this payment slip. Include the invoice number on your check. Dun & Bradstreet, P.O. Box 931197, Atlanta, GA 31193-1197 •Pay by Electronic Funds Transfer (EFT): Bank Name: Wells Fargo Bank, NA Bank Address: 420 Montgomery Street, San Francisco, CA 94104-1298 Routing Number: [REDACTED] Account Number: [REDACTED] Account Type: Checking (Lockbox) Swift Code: [REDACTED] Bank Account Remittance email: cashappshelpline@dnb.com Remittance e/Fax: 1-866-887-3397		

D&B FED ID# 22-3582360

INVOICE

Dun & Bradstreet
P.O. Box 931197
Atlanta GA 31193-1197

The above address is for the payment of invoices only.



For CUSTOMER SERVICE or other questions call (800) 234-3867

2

SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	VCQEW112124	11/21/24	[REDACTED]	2000568916
Services to be rendered:					Payable Amount
CONTRACT TERM 3 [REDACTED] D&B FINANCE ANALYTICS PAYMENT TERMS: NET 45					[REDACTED]
SALES TAX: [REDACTED]		ADVANCED SALES TAX DEPOSIT (ASTD):			
				AMOUNT DUE:	\$ [REDACTED]

5

Thank you for doing business with **Dun & Bradstreet**

Please retain this portion for your records

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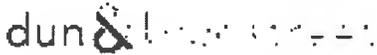
SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	BESDI112124	11/21/24	[REDACTED]	2000568916
FLORIDA POWER AND LIGHT COMPANY (INC) ATTENTION TO: DIMITRIOS FILIS PO BOX 88808 NORTH PALM BEACH FL 33408 EMAIL: DIMITRIOS.FILIS@FPL.COM			Payment Options: •Mail check with this payment slip. Include the invoice number on your check. Dun & Bradstreet, P.O. Box 931197, Atlanta, GA 31193-1197 •Pay by Electronic Funds Transfer (EFT): Bank Name: Wells Fargo Bank, NA Bank Address: 420 Montgomery Street, San Francisco, CA 94104-1298 Routing Number: [REDACTED] Account Number: [REDACTED] Account Type: Checking (Lockbox) Swift Code: [REDACTED] Bank Account Remittance email: cashappshelpline@dnb.com Remittance e/Fax: 1-866-887-3397		

D&B FED ID# 22-3582360

INVOICE

Dun & Bradstreet
P.O. Box 931197
Atlanta GA 31193-1197

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SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	BESDI112124	11/21/24	[REDACTED]	2000568916
Services to be rendered:					Payable Amount
CONTRACT TERM 2 [REDACTED]					[REDACTED]
D&B FINANCE ANALYTICS PAYMENT TERMS: NET 45					
SALES TAX [REDACTED]		ADVANCED SALES TAX DEPOSIT (ASTD):			
				AMOUNT DUE:	[REDACTED]

Thank you for doing business with Dun & Bradstreet

Please retain this portion for your records

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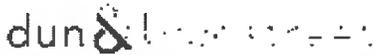
SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	MNERI112124	11/21/24	[REDACTED]	2000568916
FLORIDA POWER AND LIGHT COMPANY (INC) ATTENTION TO: DIMITRIOS FILIS PO BOX 88808 NORTH PALM BEACH FL 33408 EMAIL: DIMITRIOS.FILIS@FPL.COM			Payment Options: •Mail check with this payment slip. Include the invoice number on your check. Dun & Bradstreet, P.O. Box 931197, Atlanta, GA 31193-1197 •Pay by Electronic Funds Transfer (EFT): Bank Name: Wells Fargo Bank, NA Bank Address: 420 Montgomery Street, San Francisco, CA 94104-1298 Routing Number: [REDACTED] Account Number: [REDACTED] Account Type: Checking (Lockbox) Swift Code: [REDACTED] Bank Account Remittance email: cashappshelpline@dnb.com Remittance e/Fax: 1-866-887-3397		

D&B FED ID# 22-3582360

INVOICE

Dun & Bradstreet
P.O. Box 931197
Atlanta GA 31193-1197

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For CUSTOMER SERVICE or other questions call (800) 234-3867

SUBSCRIBER #	DUNS #	INVOICE #	INVOICE DATE	AMOUNT DUE	PURCHASE ORDER #
500127911	006922371	MNERI112124	11/21/24	[REDACTED]	2000568916
Services to be rendered:					Payable Amount
CONTRACT TERM 1 [REDACTED] D&B FINANCE ANALYTICS PAYMENT TERMS: NET 45					[REDACTED]
SALES TAX [REDACTED]		ADVANCED SALES TAX DEPOSIT (ASTD):			
				AMOUNT DUE:	[REDACTED]

Thank you for doing business with **Dun & Bradstreet**

Please retain this portion for your records

and
 and
 and

and Report An of Date 1 03/21/2024

MEK BREADERY INC

NextEra Expense Detail v20230710

Report Generated on 03/29/2024

A B C D E

Line Item	Account	Plant Name	Plant ID	Equipment ID	Equipment Name	Equipment Type	Equipment Status	Equipment Location	Equipment Description	Equipment Make/Model	Equipment Serial Number	Equipment Purchase Date	Equipment Purchase Price	Equipment Depreciation Method	Equipment Depreciation Rate	Equipment Depreciation Period	Equipment Depreciation Start Date	Equipment Depreciation End Date	Equipment Depreciation Amount	Equipment Depreciation Balance	Equipment Depreciation Method	Equipment Depreciation Rate	Equipment Depreciation Period	Equipment Depreciation Start Date	Equipment Depreciation End Date	Equipment Depreciation Amount	Equipment Depreciation Balance	
1																												

Note: Dates are displayed in the format of MM/DD/YYYY

File by: Mek Bread Services, LLC



Records are generated from data not in trust per the terms and agreement between the company and Fidelity Investments Services, LLC. Fidelity Investments Services, LLC is not liable for any errors or omissions in this report.



Abacoa Golf Club

105 Barbados Dr
up ter, L 33458

1900922094

<https://abacoago.fcub.com>
info@abacoago.fcub.com
(561) 622 0036

STATEMENT

Date	11/1/2024
Account	c7812
Balance	\$22,470.00
Due On	11/5/2024

B To

Florida Power & Light Corporate

700 Universe Blvd., HR/B
uno, L 33408

Terms & Conditions

Your account will automatically be charged with the credit card on file in approximately 5 days. There will be a 3 percent convenience fee charged when using a credit card.

Account Transactions (10/1/2024 through 11/1/2024)

Date	Type	Reference	Details	Tax	Total	Balance
<i>Balance Forward</i>						\$0.00
10/19/2024	Sale	POS 580823	Corporate Membership		\$22,470.00	\$22,470.00
<i>Balance as of 11/1/2024</i>						\$22,470.00

If you have any questions about your statement please email acob@abacoago.fcub.com

Vendor #255893

1900895289

HEIDRICK & STRUGGLES

NextEra Energy, Inc.
ATTN: Nicole Daggs
Nicole.Daggs@fpl.com
700 Universe Blvd.
Juno Beach FL 33408
United States

Page: 1
Invoice No: 402409
Invoice Date: 02/02/2024
Project: G90000704962
Consultant ID: 10268
Customer Number: G120747
Billing Office: SFR
Payment Due Date: Due upon Receipt



AMOUNT DUE: 56,000.00 USD

INVOICE

A

Line	Description	Net Amount
1	Fees for Professional Services February Retainer	
2	Indirect Expenses	
	SUBTOTAL:	56,000.00
TOTAL AMOUNT DUE :		56,000.00

4e.006120000714

APPROVED FOR PAYMENT

Charles E. Sieving
Exec. VP & General Counsel

Please Remit Payment as Follows

Questions? Contact: Anne Pracht, apracht@heidrick.com, 1 813 3718910

Check Payments
Heidrick & Struggles Inc.
1133 Paysphere Circle
Chicago IL 606741010

Wire Transfers
Bank: Bank of America
Heidrick & Struggles Inc.
ABA : [REDACTED]
Account No : [REDACTED]
Swift Code [REDACTED]

ACH
Bank : Bank of America
Heidrick & Struggles Inc.
ABA : [REDACTED]
Account No [REDACTED]

Federal Tax Identification Number - 36-4277938

1900895956

HEIDRICK & STRUGGLES

NextEra Energy, Inc.
ATTN: Nicole Daggs
Nicole.Daggs@fpl.com
700 Universe Blvd.
Juno Beach FL 33408
United States

Page: 1
Invoice No: 404340
Invoice Date: 04/02/2024
Project: G90000704962
Consultant ID: 10268
Customer Number: G120747
Billing Office: SFR
Payment Due Date: Due upon Receipt



AMOUNT DUE: 56,000.00 USD

INVOICE

A

Line	Description	Net Amount
1	Fees for Professional Services April Retainer	
2	Indirect Expenses	
	SUBTOTAL:	56,000.00
TOTAL AMOUNT DUE :		56,000.00

Vendor: 255893
WBS: 4E.006120000714
APPROVED FOR PAYMENT
[Signature]
Charles E. Sieving
Exec. VP & General Counsel

epg

Please Remit Payment as Follows
Questions? Contact: Anne Pracht, apracht@heidrick.com, 1 813 3718910

Check Payments
Heidrick & Struggles Inc.
1133 Paysphere Circle
Chicago IL 606741010

Wire Transfers
Bank: Bank of America
Heidrick & Struggles Inc.
ABA : [REDACTED]
Account No : [REDACTED]
Swift Code [REDACTED]

ACH
Bank : Bank of America
Heidrick & Struggles Inc.
ABA : [REDACTED]
Account No: [REDACTED]

Federal Tax Identification Number - 36-4277938

HEIDRICK & STRUGGLES

NextEra Energy, Inc.
ATTN: Nicole Daggs
Nicole.Daggs@fpl.com
700 Universe Blvd.
Juno Beach FL 33408
United States

Page: 1
Invoice No: 403346
Invoice Date: 03/04/2024
Project: G90000704962
Consultant ID: 10268
Customer Number: G120747
Billing Office: SFR
Payment Due Date: Due upon Receipt



AMOUNT DUE: 56,000.00 USD

INVOICE

A

Line	Description	Net Amount
1	Fees for Professional Services March Retainer	[REDACTED]
2	Indirect Expenses	[REDACTED]
	SUBTOTAL:	56,000.00
TOTAL AMOUNT DUE :		56,000.00

lpt

Vendor: 255893

WBS: 4E-006120000714

APPROVED FOR PAYMENT

Charles E. Stevins

Exec. VP & General Counsel

Please Remit Payment as Follows

Questions? Contact: Anne Pracht, apracht@heidrick.com, 1 813 3718910

Check Payments

Heidrick & Struggles Inc.
1133 Paysphere Circle
Chicago IL 606741010

Wire Transfers

Bank: Bank of America
Heidrick & Struggles Inc.
ABA [REDACTED]
Account No: [REDACTED]
Swift Code [REDACTED]

ACH

Bank : Bank of America
Heidrick & Struggles Inc.
ABA : [REDACTED]
Account No: [REDACTED]

Federal Tax Identification Number - 36-4277938

1900928191

Qurium Solutions, Inc.
5 Westbrook Corporate Center
Suite 920
Westchester IL 60154
United States



Invoice

Bill To
Florida Power & Light Company
700 Universe Blvd
Juno Beach FL 33408-2657
United States

Ship To
Florida Power & Light Company
700 Universe Blvd
Juno Beach FL 33408-2657
United States

Invoice# INV2542
Date 10/21/2024
Due Date 12/5/2024
Terms Net 45
Memo
PO#

	A	B	C
Item	Qty	Amount	Tax Rate
1 Data Enrichment DE-USCAN			
2 Registration Essential REG-ESS			
3 Explorer Professional			

Subtotal \$24,343.00
Tax Total (%) \$0.00
Total \$24,343.00
Balance Due \$24,343.00



INV2542

The documents responsive to OPC's First Request for Production of Documents No. 44, Bates Nos. 008870-008882, are confidential in their entirety.

The documents responsive to OPC's First Request for Production of Documents No. 50, Bates Nos. 006110-006170 and 006172 - 006440, are confidential in their entirety.

EXHIBIT C

JUSTIFICATION TABLE

EXHIBIT C

COMPANY: Florida Power & Light Company
TITLE: Petition by Florida Power & Light Company for Base Rate Increase
DOCKET NO.: 20250011-EI
DATE: March 31, 2025

Int/POD No.	Begin Bates Number	End Bates Number	Description	No. of Pages	Confidential	Line/Col	Florida Statute 366.093 (3) Subsection	Declarant
OPC 1 st INT, No. 43	012895	012895	Directors and Officers' Liability Insurance Premiums	1	Y	Lines 22, 27 and 35; Cols. C-L	(d) & (e)	April Epperson
OPC 1 st POD, No. 4	022416	022526	2025-03-19_2_2023 Annual Update Fitch Final (Reduced Size)_Redacted.pdf	111	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	022527	022635	2025-03-19_2_2023 Annual Update Moody's Final (Reduced Size)_Redacted.pdf	109	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	022636	022745	2025-03-19_2_2023 Annual Update S&P Final (Reduced Size)_Redacted.pdf	110	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	022746	022883	2025-03-19_2_2024 Annual Update Fitch_Redacted.pdf	138	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	030000	030137	2025-03-19_2_2024 Annual Update Moody's_Redacted.pdf	138	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	030138	030275	2025-03-19_2_2024 Annual Update SP_Redacted.pdf	138	Y	All	(e)	Scott Bores

Int/POD No.	Begin Bates Number	End Bates Number	Description	No. of Pages	Confidential	Line/Col	Florida Statute 366.093 (3) Subsection	Declarant
OPC 1 st POD, No.5	015878	015890	BMO_Report_6.16.24.pdf	13	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	015891	016107	BMO_Reports_1.1.23-1.26.25.pdf	217	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	016108	016300	EvercoreISI_Reports_1.1.23-1.26.25.pdf	193	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012682	012690	Fitch Rates Florida Power & Light's FMBs 'AA-' and Senior Notes 'A+' - 16 May 2023.pdf	9	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012691	012693	RatingsDirect_FloridaPower&LightCo.RemarketedUnsecured\$51.94MillionSeries1995BondRatingLoweredTo'A_A-1' 2982343 May-4-2023.pdf	3	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012694	012698	RatingsDirect_TearSheet_FloridaPower&LightCo.ToMaintainCreditQualityDespiteDamageFromHurricaneMilton_3265823 Oct-10-2024.pdf	5	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012699	012709	S&P_FPL_081624.pdf	11	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012605	012618	Credit_Opinion-Florida-Power-Light-Company-14Aug2024-PBC_1407023.pdf	14	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012619	012632	Credit_Opinion-Florida-Power-Light-Company-23Aug2023-PBC_1376145.pdf	14	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012633	012645	Fitch Florida Power & Light Company - 02 Jul 2024.pdf	13	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012646	012656	Fitch Florida Power & Light Company - 21 Dec 2023.pdf	11	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012657	012664	Fitch Rates Florida Power & Light Company's FMBs 'AA-' - 20 Feb 2025.pdf	8	Y	All	(e)	Scott Bores

Int/POD No.	Begin Bates Number	End Bates Number	Description	No. of Pages	Confidential	Line/Col	Florida Statute 366.093 (3) Subsection	Declarant
OPC 1 st POD, No. 4	030276	030428	2025-03-19_2_2025 Annual Update_Fitch - Final_Redacted.pdf	153	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	030429	030581	2025-03-19_2_2025-03-06 2025 Annual Update_Moody's - Final_Redacted.pdf	153	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	022185	022262	2025-03-17_2024-10-29 NextEra's Nonrecourse Debt Strategy - Moody's_Redacted.pdf	78	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 4	022263	022415	2025-03-19_2_2025 Annual Update_S&P - Final_Redacted.pdf	153	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	013004	015635	Guggenheim_Reports_1.1.23-2.6.25.pdf.crdownload	2632	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 5	016301	016578	KeyBanc_Reports_1.1.23-2.6.25.pdf	278	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	016579	016649	Mizuho_Reports_1.1.23-2.6.25.pdf	71	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	016650	016865	MorganStanley_Reports_1.1.23-2.10.25.pdf	216	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	016866	017001	Scotia_Reports_1.1.23-2.10.25.pdf	136	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	017002	017697	UBS_Reports_1.1.23-2.4.25.pdf	696	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	017698	017879	Wolfe_Reports_1.1.23-2.14.25.pdf	182	Y	All	(e)	Scott Bores
OPC 1 st POD, No.5	015636	015877	Barclays_Reports_1.1.23-2.4.25.pdf	242	Y	All	(e)	Scott Bores

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OPC 1 st POD, No. 7	012665	012673	Fitch Rates Florida Power & Light Company's FMBs 'AA-' - 31 May 2024.pdf	9	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012674	012681	Fitch Rates Florida Power & Light's FMBs 'AA-' - 01 Mar 2023.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012772	012785	NextEra Energy, Inc._07-02-2024.pdf	14	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012786	012796	RatingsDirect_NextEraEnergyInc._3100562_Dec-8-2023.pdf	11	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012797	012804	RatingsDirect_ResearchUpdate_NextEraEnergyInc.AndFloridaPower&LightRatingsAffirmed;OutlooksStable_2941654_Jan-27-2023.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012805	012811	RatingsDirect_ResearchUpdate_NextEraEnergyInc.'A-'RatingAffirmedOnImprovedCashFlowVisibility;OutlookStable_2961251_Mar-16-2023.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012812	012819	RatingsDirect_ResearchUpdate_NextEraEnergyInc.'A-'RatingAffirmedOnStrongGrowth;OutlookRemainsStable_3202818_Jun-25-2024.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012820	012826	RatingsDirect_TearSheet_HurricaneIdaliaRestorationCostsAppearManageableForNextEraEnergyInc._3049072_Aug-30-2023.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012827	012832	RatingsDirect_TearSheet_NextEraEnergyInc.'sAnnouncedSaleOfASmallFloridaGasUtilityIsCreditNeutral_3062157_Sep-29-2023.pdf	6	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012710	012726	Credit_Opinion-NextEra-Energy-Inc-Update-to-20May2024-PBC_1406905.pdf	17	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012727	012744	Credit_Opinion-NextEra-Energy-Inc-Update-to-24Jan2023-PBC_1353568.pdf	18	Y	All	(e)	Scott Bores

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OPC 1 st POD, No. 7	012745	012761	Credit_Opinion-NextEra-Energy-Inc-Update-to-30Jan2024-PBC_1390569.pdf	17	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 7	012762	012771	Fitch NextEra Energy, Inc_12-21-2023.pdf	10	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 9	006676	006679	Aon EROA Assumption Review	4	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 9	006679	006690	NEPC 2024 EROA	12	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 14	009531	009537	MFR C-17 Support – Pension Costs – Test Year	7	Y	Pages 6-7, all	(e)	Jessica Buttress
OPC 1 st POD, No. 14	009538	009544	MFR C-17 Support – Pension Costs – Historical	7	Y	Pages 6-7, all	(e)	April Epperson
OPC 1 st POD, No. 14	002687	002687	MFR C-28 Support – Taxable Income - Historical	1	Y	ALL	(e)	April Epperson
OPC 1 st POD, No. 14	002681	002686	MFR C-28 Support – Net Income Breakout	6	Y	All	(e)	April Epperson
OPC 1 st POD, No. 14	002677	002680	MFR C-28 Support – Federal Income Distribution Summary	4	Y	All	(e)	April Epperson

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OPC 1 st POD, No. 14	004395	004407	MFR D-2 Support – Test Year	13	Y	Page 1, Line 12-41, Cols. 7-12; Page 10, Line 16-62, Cols. C-E; Page 11, All; Page 12, All	(e)	Scott Bores
OPC 1 st POD, No. 14	004408	004417	MFR D-2 Support - Historical	10	Y	Page 1, Lines 12-41, Cols. 9-12; Page 10, Lines 16-62, Cols. C-D	(e)	Scott Bores
OPC 1 st POD, No. 14	017995	017999	MFR F-8 Support – Interest Rate Assumptions	5	Y	All	(e)	Ina Laney
OPC 1 st POD, No. 15	002688	002692	S&P Ratings History	5	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002780	002786	Item - 5 6 - CONFIDENTIAL - Moody's Rating Action_1-19-2010.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002787	002793	Item - 8 9 - CONFIDENTIAL - S&P Research Update_12-24-2019.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002794	002818	Item - 22 23 24 - CONFIDENTIAL - S&P Comments_11-09-2023.pdf	25	Y	All	(e)	Scott Bores

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OPC 1 st POD, No. 15	002819	002884	Item - 26 28 - CONFIDENTIAL - S&P Industry Credit Outlook Midyear 2024 - 8_01_2024.pdf	66	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002885	002889	Item - 39 - CONFIDENTIAL - S&P Ratings History CP.pdf	5	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002744	002757	Item - 3 19 20 21 25 - CONFIDENTIAL - S&P Industry Credit Outlook 2024_1-09-2024.pdf	14	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002758	002771	Item - 2 - CONFIDENTIAL - Moody's Credit Opinion Update_8-23-2023.pdf	14	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002772	002779	Item - 4 - CONFIDENTIAL - S&P Research Update_6-25-2024.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002693	002699	Item 5 6_Moody's Rating Action_1-19-2010.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002700	002702	Item - 6 - Confidential\Item 6_Fitch Ratings Update_1-12-2010.pdf	3	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002703	002708	Item 6_S&P Research Update_1-14-2010.pdf	6	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002709	002716	Item 7_Moody's Rating Action_4-09-2010.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002717	002722	Item 7_S&P Research Update_3-11-2010.pdf	6	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002730	002737	Item 8_Moody's Rating Action_1-30-2014.pdf	8	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002738	002738	Item 8_Moody's Rating Chart.pdf	1	Y	All	(e)	Scott Bores

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OPC 1 st POD, No. 15	002739	002743	Item 8_S&P Ratings History.pdf	5	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	002723	002729	Item 8 9_S&P Research Update_12-24-2019.pdf	7	Y	All	(e)	Scott Bores
OPC 1 st POD, No. 15	006848	006849	2023 Industry BESS \$-kW from B&V Study - CONFIDENTIAL.pdf	2	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 15	006850	006851	PV Industry TD from B&V study - CONFIDENTIAL.pdf	2	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 15	009881	009900	Aon Benefit Index Materials-Confidential_Redacted.pdf	20	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 15	009545	009547	Merit Pay Programs Backup CONFIDENTIAL Data.xlsx	3	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 15	009519	009521	World at Work_Position to Market_Survey Data-CONFIDENTIAL.pdf	3	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 15	009522	009524	World at Work_Variable Pay_Merit Pay Program_Survey Data-CONFIDENTIAL.pdf	3	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 15	009526	009530	PEPY with Full Year 2024 Actuals-CONFIDENTIAL Tab.xlsx	5	Y	All	(e)	Jessica Buttress

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OPC 1 st POD, No. 15	006868	006876	2025 FPL EDM Large Load - Confidential.xlsx	9	Y	Page 3, Line 33, Cols. G-AB; Page 4, Lines 41, 47-53, Cols. G-AB; Page 5, Lines 1-10, Cols P-W; Page 6, Cols. R-AN as marked	(e)	Tiffany Cohen
OPC 1 st POD, No. 15	003707	003721	Value Line Reports (Confidential).pdf	15	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003753	003754	WP_JMC-2 Proxy Group Screening (Confidential).xlsx	2	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003722	003752	WP_JMC-9_RRA Adjustment Clauses 7-18-2022 (Confidential).pdf	31	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003755	003755	WP_JMC-11 Capital Structure (Confidential).xlsx	1	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003756	003757	WP_Nuclear Generation Proxy (Confidential).xlsx	2	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003669	003687	Blue Chip FF Dec 30 2024_Confidential.pdf	19	Y	All	(e)	James Coyne
OPC 1 st POD, No. 15	003688	003706	Blue Chip FF Nov 27 2024_Confidential.pdf	19	Y	All	(e)	James Coyne

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OPC 1 st POD, No. 15	001692	001731	Confidential Affiliates Allocation Consultation - Final Audit Report.pdf	40	Y	All	(b)	Amy Marante
OPC 1 st POD, No. 15	001732	001742	Confidential SOX Narratives - Affiliate Transactions Q4 2024.pdf	11	Y	All	(e)	Keith Ferguson
OPC 1 st POD, No. 15	007023	007028	EDM_EV Home_2026-2029_Final.xlsm	6	Y	All	(e)	Timothy Oliver
OPC 1 st POD, No. 15	007029	007029	Module Procurement Proxy_Solar.xlsx	1	Y	Lines 6-52, Cols. C-R	(e)	Timothy Oliver
OPC 1 st POD, No. 15	007030	007030	BESS_CostBasis.xlsx	1	Y	Lines 9-19 and 33-43, Cols. B-O	(e)	Timothy Oliver
OPC 1 st POD, No. 15	007020	007022	Solar Manpower - 200 at capacity.pdf	3	Y	All	(e)	Timothy Oliver
OPC 1 st POD, No. 15	007019	007019	Battery Manpower.pdf	1	Y	All	(e)	Timothy Oliver
OPC 1 st POD, No. 15	007896	007903	Exhibit JJR-6 Workpaper.xlsx	8	Y	Pages 6-7, all	(e)	John Reed
OPC 1 st POD, No. 15	007917	007921	Exhibit JJR-14 Emissions Comparison Workpaper_links broken.xlsx	5	Y	Page 7, Lines 6-155, Cols. A-F; Page 6, Lines 7- 21,242, Cols. A-Q	(e)	John Reed

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OPC 1 st POD, No. 15	007922	007924	JJR-15 Workpaper.xlsx	3	Y	Page 3, Lines 5-6, Cols C-L	(e)	John Reed
OPC 1 st POD, No. 15	007925	007926	Rate Case Frequency Workpaper.xlsx	2	Y	Page 2, Lines 12- 2,176, Cols. A-G	(e)	John Reed
OPC 1 st POD, No. 15	007851	007895	Exhibit JJR-3, 4, 7, 11, 12, 13 Workpapers.xlsm	45	Y	Page 42, Lines 6-865, Cols. B-BU; Page 43, Lines 10- 252, Cols. A-Y; Page 44, Lines 8- 212, Cols. D-U	(e)	John Reed
OPC 1 st POD, No. 15	007904	007916	Exhibit JJR-5 Workpaper.xlsx	13	Y	Page 13, Lines 9-10, Cols. C-V; Page 12, Lines 5-6, Cols C-L	(e)	John Reed
OPC 1 st POD, No. 15	008062	008071	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Tenmile Creek - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008074	008083	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Thomas Creek - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008086	008095	2025 FPL EDM (Draft) v3 - 2026 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008098	008107	2025 FPL EDM (Draft) v3 - 2026 4Hr 100MW BAT Pass-Thru_Nov-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008110	008119	2025 FPL EDM (Draft) v3 - 2026 4Hr 100MW BAT Pass-Thru_Oct-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008122	008131	2025 FPL EDM (Draft) v3 - 2026 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008134	008143	2025 FPL EDM (Draft) v3 - 2027 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008146	008155	2025 FPL EDM (Draft) v3 - 2027 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008158	008167	2025 FPL EDM (Draft) v3 - 2027 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008170	008179	2025 FPL EDM (Draft) v3 - 2028 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008182	008191	2025 FPL EDM (Draft) v3 - 2028 4Hr 100MW BAT Pass-Thru_Jan-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008194	008203	2025 FPL EDM (Draft) v3 - 2028 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008206	008215	2025 FPL EDM (Draft) v3 - 2028 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008218	008227	2025 FPL EDM (Draft) v3 - 2029 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008230	008239	2025 FPL EDM (Draft) v3 - 2029 4Hr 100MW BAT Pass-Thru_Jan-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008242	008251	2025 FPL EDM (Draft) v3 - 2029 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008254	008263	2025 FPL EDM (Draft) v3 - 2029 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008266	008275	2025 FPL EDM (Draft) v3 - 2030 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008278	008287	2025 FPL EDM (Draft) v3 - 2030 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008290	008299	2025 FPL EDM (Draft) v3 - 2030 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008302	008311	2025 FPL EDM (Draft) v3 - 2031 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008314	008323	2025 FPL EDM (Draft) v3 - 2031 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008326	008335	2025 FPL EDM (Draft) v3 - 2031 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008338	008347	2025 FPL EDM (Draft) v3 - 2032 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008350	008359	2025 FPL EDM (Draft) v3 - 2032 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008362	008371	2025 FPL EDM (Draft) v3 - 2032 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008374	008383	2025 FPL EDM (Draft) v3 - 2033 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008386	008395	2025 FPL EDM (Draft) v3 - 2033 4Hr 100MW BAT Pass-Thru_Jul-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008398	008407	2025 FPL EDM (Draft) v3 - 2033 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008410	008419	2025 FPL EDM (Draft) v3 - 2034 4Hr 100MW BAT Pass-Thru_April-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008422	008431	2025 FPL EDM (Draft) v3 - 2034 4Hr 100MW BAT Pass-Thru_July-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008434	008443	2025 FPL EDM (Draft) v3 - 2034 FPL Solar Generic Tracker - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008446	008455	2025 FPL EDM (Draft) v3 - Gulf 2025 522MW - 3Hr 30percent_ITC No-Pass-Thru_Oct - 1-31-2025-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008458	008467	2025 FPL EDM (Draft) v3 - Manatee 2x0 CT - 6-21-2024-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008470	008479	2025 FPL EDM (Draft) v3 - Martin 3x1 CC 6-21-24 Update (include \$100M TX Integ)-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008480	008487	2025 IRP Item 8 (O&M) and 9-CONFIDENTIAL.xls	8	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	012115	012126	2025 IRP Solar FCV Calculator-CONFIDENTIAL.xlsx	12	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008488	008488	2025 Solar_BigWater_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008489	008489	2025 Solar_Fawn_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008490	008490	2025 Solar_FoxTrail_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008491	008491	2025 Solar_GreenPasture_FL_74.50MWac_103.60MWdc_0.39gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008492	008492	2025 Solar_HogBay_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008493	008493	2025 Solar_Holopaw_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008494	008494	2025 Solar_LongCreek_FL_74.50MWac_104.30MWdc_0.38gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008495	008495	2025 Solar_Redlands_2025_Net_12x24-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008496	008496	2025 Solar_SpeckledPerch_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008497	008497	2025 Solar_Swallowtail_GULF_74.50MWac_104.30MWdc_0.35gr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008498	008498	2025 Solar_TenmileCreek_GULF_74.50MWac_104.30MWdc_0.35gr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008499	008499	2025 Solar_ThomasCreek_FL_74.50MWac_89.40MWdc_0.40gr_12x24_year1_ncf_20240530-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008500	008502	2025 TYSP - Purchased Power Tables-CONFIDENTIAL.xlsx	3	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008503	008511	2025-2034 PGD Q4 Q5 Q6 Q7 (Houfek)-CONFIDENTIAL.xlsx	9	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008512	008512	2026 Solar_Big_Brook_GULF_74.50MWac_104.30MWdc_0.40gr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008513	008513	2026 Solar_Boardwalk_FL_74.50MWac_104.30MWdc_0.40gr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008514	008514	2026 Solar_Clover_FL_74.50MWac_104.30MWdc_0.39gr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008515	008515	2026 Solar_Flatford_FL_74.50MWac_104.30MWdc_0.34gr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008516	008516	2026 Solar_Goldenrod_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008517	008517	2026 Solar_Mallard_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008518	008518	2026 Solar_Mare_Branch_FL_74.50MWac_104.30MWdc_0.37gcr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008519	008519	2026 Solar_North_Orange_FL_74.50MWac_104.30MWdc_0.39gcr_12x24_year1_ncf_20240823.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008520	008520	2026 Solar_Price_Creek_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008521	008521	2026 Solar_Sand_Pine_GULF_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240823.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008522	008522	2026 Solar_Sea_Grape_FL_74.50MWac_104.30MWdc_0.39gcr_12x24_year1_ncf_20240823.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008523	008523	2026 Solar_Swamp_Cabbage_FL_74.50MWac_104.30MWdc_0.40gcr_12x24_year1_ncf_20240823-CONFIDENTIAL.csv	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008524	008524	2027-2034 Generic Solar_Cardinal_FL_74.50MWac_104.30MWdc_0.39gcr_12x24_year1_ncf_20240825.csv	1	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	008525	008529	240903 2024-2100 LONG-TERM FORECAST FPL METHODOLOGY-CONFIDENTIAL.xlsx	5	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008530	008531	Capital Replacement Rev Req - Manatee 2x0 CT 10-17-23-CONFIDENTIAL.xls	2	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008532	008533	Capital Replacement Rev Req - Martin 3x1 CC 6-21-24-CONFIDENTIAL.xls	2	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008536	008536	Florida IRP-100MW-4hr-365cyc LFP P50 BESS OPEX 20231023_RAP Edits-CONFIDENTIAL.xlsx	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008537	008544	FPL FOSSIL OH IRP 2025 TO 2034 Rev 10-8-2024-CONFIDENTIAL.xlsx	8	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008545	008571	GULF POWER CURVES 09032024 OFFICIAL L.T. version-CONFIDENTIAL.xlsx	27	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008572	008574	Item No. 1 planned outage days 2024-CONFIDENTIAL.xlsx	3	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008575	008576	Item Nos. 3 and 4 Long-Term Fuel Costs updated 10.07.2024-CONFIDENTIAL.xlsx	2	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008577	008577	PV Solar Pro Forma FOM 6-20-23-CONFIDENTIAL.xlsx	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007936	007937	2022 ICF Q3 CO2 Cost Projection w Extension 09 28 2022-CONFIDENTIAL.xlsx	2	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007938	007939	2024 IRP Combined Cycle and Simple Cycle OPEX 20231013_tabs-CONFIDENTIAL.xlsx	2	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	012127	012144	2025 FCV Battery FCV Duration Calculation- 500 MW Increments-CONFIDENTIAL.xlsx	18	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	007941	007951	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Big Water - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007952	007963	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Fawn - No ITC-CONFIDENTIAL.xlsm	12	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007965	007975	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Fox Trail - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007977	007987	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Green Pasture - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007989	007999	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Hog Bay - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008002	008011	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Holopaw - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008014	008023	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Long Creek - No ITC-CONFIDENTIAL.xlsm	10	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008025	008035	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Redlands - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008037	008047	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Speckled Perch - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008049	008059	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Swallowtail - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	008061	008071	2025 FPL EDM (Draft) v3 - 2025 SoBRA - Tenmile Creek - No ITC-CONFIDENTIAL.xlsm	11	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007928	007928	Aurora\OutputDB_2025_TYSP_02_10_2025_Case_1-CONFIDENTIAL.xdb	1	Y	All	(e)	Andrew Whitley

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OPC 1 st POD, No. 15	007929	007929	Aurora\OutputDB_2025_TYSP_02_10_2025_Case_2-CONFIDENTIAL.xdb	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007930	007930	Aurora\OutputDB_2025_TYSP_02_10_2025_Case_3-CONFIDENTIAL.xdb	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007931	007931	Aurora\OutputDB_2025_TYSP_02_10_2025_Case_4-CONFIDENTIAL.xdb	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 15	007932	007932	Aurora\OutputDB_2025_TYSP_02_10_2025_Case_5-CONFIDENTIAL.xdb	1	Y	All	(e)	Andrew Whitley
OPC 1 st POD, No. 22	011894	011896	POD No. 22 - Attachment No. 3. FPL Performance Dollar LTIP - EX CONFIDENTIAL.pdf	3	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011897	011900	POD No. 22 - Attachment No. 4. Employee Invention Award Program - Revised 4-15_16- EX CONFIDENTIAL.pdf	4	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011901	011921	POD No. 22 - Attachment No. 5. 1a. FPL ESCO Sales Commission Plan 4.1.2010 - signed CONFIDENTIAL.pdf	21	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011922	011935	POD No. 22 - Attachment No. 6. 1b. FPL ESCO Incentive Plan 4.1.2010 - Signed CONFIDENTIAL.pdf	14	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011936	011946	POD No. 22 - Attachment No. 7. FPL Customer Service ESCO Incentive Plan CONFIDENTIAL.pdf	11	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011947	011958	POD No. 22 - Attachment No. 8. FPL CS Field Operations Incentive Plan CONFIDENTIAL.pdf	12	Y	All	(e)	Jessica Buttress

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OPC 1 st POD, No. 22	011959	011979	POD No. 22 - Attachment No. 9. FPL Incentive+Commission Plan-Lighting+Opt CONFIDENTIAL.pdf	21	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	011980	012003	POD No. 22 - Attachment No. 10. FPL Lighting+Opt Commission Sales+Incentive Plan CONFIDENTIAL.pdf	24	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	012004	012031	POD No. 22 - Attachment No. 11. FPL and FPLES Inside and Residential Sales Commission and Incentive Plan FINAL Signed eff 4.1.2024 CONF.pdf	28	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	012032	012057	POD No. 22 - Attachment No. 12. FPL and FPLES Commercial Sales Commission Plan FINAL- Signed 1.6.2023 CONF.pdf	26	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	012058	012060	POD No. 22 - Attachment No. 13. HR ED Program Document Approved CONFIDENTIAL.pdf	3	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 22	012061	012061	POD No. 22 - Attachment No. 14. EMT Perf Incentive Comp Program CONFIDENTIAL.pdf	1	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 23	006533	006618	Pension Actuarial Study	87	Y	All	(e)	Jessica Buttress
OPC 1 st POD, No. 23	006619	006671	Post-Retirement Plan Actuarial Study	53	Y	All	(e)	Jessica Buttress

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OPC 1 st POD, No. 43	032140	032153	2026 Solar - Tranche 3 Management Approval (18 July 2024).pdf	14	Y	Pages 3-4, Lines 1-3 Cols. A-E; Pages 7-14, Line 1, Col. A	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032154	032156	2026 Solar - Tranche 3 Management Approval ADDENDUM.pdf	3	Y	Pages 2-3, Lines 1-3, Cols. A-F	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032157	032190	2026 BESS - BOD Approval Deck (09 Dec 24).pdf	34	Y	Page 4, Lines 1-2, Cols. A-B; Page 6, Lines 1-3, Cols. A-B; Page 8, Line 1, Col. A	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032191	032238	El Maximo Due Diligence Update (03 October 2023).pdf	48	Y	All	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032239	032268	Duda Update - 01 August 22 (Final).pdf	30	Y	All	(d)	Timothy Oliver

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OPC 1 st POD, No. 43	032094	032106	2025 BESS - Northwest Florida Battery Storage May BOD Slides 1.pdf	13	Y	Page 1, Line 1, Col. A; Page 5, Lines 1-3, Cols. A-B; Page 6, Lines 1-4, Cols A-C; Page 9, Lines 1-2, Cols. A-B; Page 11, Lines 1-10, Cols. A-C	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032107	032120	2026 Solar - Tranche 1 Management Approval (31 January 2024).pdf	14	Y	Pages 3-4, Lines 1-3, Cols A-E; Pages 7-14, Line 1, Col. A	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032121	032122	2026 Solar - Tranche 1 Management Approval ADDENDUM.pdf	2	Y	Page 2, Lines 1-3, Cols. A-I	(d)	Timothy Oliver

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OPC 1 st POD, No. 43	032123	032136	2026 Solar - Tranche 2 Management Approval (26 April 2024).pdf	14	Y	Pages 3-4, Lines 1-3, Cols A-E; Pages 7-14, Line 1, Col. A	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032137	032139	2026 Solar - Tranche 2 Management Approval ADDENDUM.pdf	3	Y	Page 2, Lines 1-3, Cols. A-E; Page 3, Lines 1-3, Cols. A-F	(d)	Timothy Oliver
OPC 1 st POD, No. 43	032269	032305	SLIDE 20 - CIS Replacement Executive Update Feb 5th 2024.pdf	37	Y	Page 20, all	(e)	Ina Laney
OPC 1 st POD, No. 43	031954	032029	Fleet ELRPRB Presentation September 2024_Redacted.pdf	76	Y	All	(e)	Daniel DeBoer
OPC 1 st POD, No. 43	032425	032436	Siemens ST Generator (PPE, POK, PDB) Inspection Intervals - O&M Manual.pdf	12	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032523	032530	Siemens ST Inspection Intervals Service Bulletin (GCEC6 and 7)(BN 32485-32492).pdf	8	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032461	032484	Siemens ST Maintenance and Inspection Service Bulletin (PPE,POK,PDB).pdf	24	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032485	032493	Toshiba ST Generator Maintenance Frequency Guidelines.pdf	9	Y	All	(e)	Thomas Broad

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OPC 1 st POD, No. 43	032494	032505	Toshiba ST Generator Maintenance Requirements - OEM manual.pdf	12	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032506	032522	Toshiba ST Maintenance Requirements - OEM manual.pdf	17	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032306	032339	GE 7HA Inspection and Maintenance Instructions.pdf	34	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032340	032352	GE Creating an Effective Genenerator Maintenance Program.pdf	13	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032353	032373	GE Generator Maintenance Program.pdf	21	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032437	032461	GE ST - Creating An Effective Steam Turbine Maintenance Program.pdf	25	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032374	032392	Mitsubishi Turbine Generator Regular Inspection Guidelines.pdf	19	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032393	032404	Siemens Amended and Restated Plant Parts and Services Agreement.pdf	12	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 43	032405	032424	Siemens Generator, Maintenance & Inspection Intervals Service Bulletin.pdf	20	Y	All	(e)	Thomas Broad
OPC 1 st POD, No. 44	008870	008870	Vendor Invoices for Account 930	13	Y	Page 1, Lines 1-4, Cols. A-D	(d)	April Epperson
OPC 1 st POD, No. 44	008871	008871	Vendor Invoices for Account 930	13	Y	Page 2, Lines 1-7, as marked	(d)	April Epperson

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OPC 1 st POD, No. 44	008872	008872	Vendor Invoices for Account 930	13	Y	Page 3, Lines 1-3, Cols. A-C	(d)	April Epperson
OPC 1 st POD, No. 44	008873	008873	Vendor Invoices for Account 930	13	Y	Page 4, Lines 1-3, Cols A-C	(d)	April Epperson
OPC 1 st POD, No. 44	008874	008874	Vendor Invoices for Account 930	13	Y	Page 5, Lines 1-5, Cols as marked	(d)	April Epperson
OPC 1 st POD, No. 44	008875	008875	Vendor Invoices for Account 930	13	Y	Page 6, Lines 1-5, as marked	(d)	April Epperson
OPC 1 st POD, No. 44	008876	008876	Vendor Invoices for Account 930	13	Y	Page 7, Lines 1-5 as marked	(d)	April Epperson
OPC 1 st POD, No. 44	008877	008877	Vendor Invoices for Account 930	13	Y	Page 8, Line 1, Cols A-E	(d)	April Epperson
OPC 1 st POD, No. 44	088878	088878	Vendor Invoices for Account 930	13	Y	Page 9, Line 1, Cols. A-C	(d)	April Epperson
OPC 1 st POD, No. 44	088879	088879	Vendor Invoices for Account 930	13	Y	Page 10, Lines 1-2, Col A	(d)	April Epperson

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OPC 1 st POD, No. 44	088880	088880	Vendor Invoices for Account 930	13	Y	Page 11, Lines 1-2, Col. A	(d)	April Epperson
OPC 1 st POD, No. 44	088881	088881	Vendor Invoices for Account 930	13	Y	Page 12, Lines 1-2, Col. A	(d)	April Epperson
OPC 1 st POD, No. 44	088882	088882	Vendor Invoices for Account 930	13	Y	Page 13, Lines 1-3, Cols. A-C	(d)	April Epperson
OPC 1 st POD, No. 50	006197	006220	E240028 FPL Animatic Testing - Part 2 - Questionnaire ver 1.6C (All Ads).pdf	24	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006221	006245	E240028 FPL Animatic Testing - Part 2 - Questionnaire ver 2.1C (New Taglines).pdf	25	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006428	006428	E240028 FPL Animatic Testing - Part 2 - Topline Final Weighted All Ads.xlsx	1	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006429	006429	E240028 FPL Animatic Testing - Part 2 - Topline Final Weighted New Taglines.xlsx	1	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006246	006270	E240031 FPL Animatic Testing - Part 3 - Questionnaire ver 1.1C.pdf	25	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006430	006440	E240031 FPL Animatic Testing - Part 3 - Topline Final Weighted v1.2.xlsx	11	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006271	006328	Language Strategy--FPL Value Narrative--updated 1.16.pdf	58	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006329	006355	Rates Messaging Survey Readout--FPL Rates Messaging 2024.pdf	27	Y	All	(e)	Dawn Nichols

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OPC 1 st POD, No. 50	006356	006379	Session Book--FPL Value Narrative--Final_10.18.pdf	24	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006380	006393	Survey--FPL Rates Messaging--2024.11.07 [Programming] V2.pdf	14	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006394	006417	FPL Value Narrative Refresh--FINAL.pdf	24	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006166	006170	7272023 Group 12 notes NW Florida.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006418	006421	07192023 Group 1 notes Space Coast.pdf	4	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006110	006116	07192023 Group 2 notes Space Coast.pdf	7	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006117	006123	07202023 Group 3 notes SW Fla.pdf	7	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006124	006129	07202023 Group 4 notes SW Fla.pdf	6	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006130	006134	07242023 Group 5 notes WPBFort Pierce.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006135	006140	07242023 Group 6 notes WPBFort Pierce.pdf	6	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006141	006145	07252023 Group 7 notes Broward.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006146	006150	07252023 Group 8 notes Broward.pdf	5	Y	All	(e)	Dawn Nichols

Int/POD No.	Begin Bates Number	End Bates Number	Description	No. of Pages	Confidential	Line/Col	Florida Statute 366.093 (3) Subsection	Declarant
OPC 1 st POD, No. 50	006151	006155	07262023 Group 9 notes MiamiDade.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006156	006160	07262023 Group 10 notes MiamiDade.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006161	006165	07272023 Group 11 notes NW Florida.pdf	5	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006172	006196	E240015 - FPL Animatic Testing - Part 1 - Questionnaire ver 1.8C.pdf	25	Y	All	(e)	Dawn Nichols
OPC 1 st POD, No. 50	006422	006427	E240015 - FPL Animatic Testing - Part 1 - Topline Final Weight v1.4.xlsx	6	Y	All	(e)	Dawn Nichols

EXHIBIT D

DECLARATIONS

FIRST REVISED EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Rate Unification and for Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF DANIEL DEBOER

1. My name is Daniel DeBoer. I am currently employed by Florida Power & Light Company ("FPL") as Vice President, Nuclear. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in response to the Office of Public Counsel's First Request for Production of Documents No. 43. The documents or materials that I have reviewed and which are proprietary confidential business information relating to competitive interests, the disclosure of which would impair the competitive business of FPL. Specifically, the information contains nuclear budget projections. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Daniel DeBoer

Date: 3/31/25

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

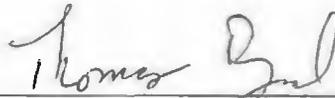
DECLARATION OF THOMAS BROAD

1. My name is Thomas Broad. I am currently employed by Florida Power & Light Company ("FPL") as Vice President, PGD Fossil Operations and Pipelines. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in FPL's response to OPC's First Request for Production of Documents, Nos.15 and 43. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating competitive interests, the disclosure of which impair the competitive interests of FPL and the third party vendor who supplied the documents. Specifically, the information contains information pertaining to generator maintenance guidelines, and operational performances studies both of which are proprietary to a third party vendor. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Thomas Broad

Date: 3/31/25

DECLARATION

I Tim Oliver, co-sponsor the answers to **Interrogatory Nos. 32, 45, 48, 49, 71, 76, and 87** from OPC's First Set of Interrogatories to Florida Power & Light Company in Docket No. 20250011, and the responses are true and correct based on my personal knowledge.

Under penalties of perjury, I declare that I have read the foregoing declaration, and the interrogatory answers identified above, and that the facts stated therein are true.

A handwritten signature in cursive script, appearing to read "Timothy Oliver", is written over a horizontal line.

Tim Oliver

Date: 3/31/25

FIRST REVISED EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Rate Unification and for Base Rate Increase

Docket No: 20250011-EI

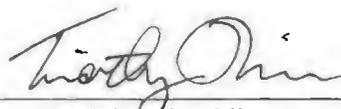
DECLARATION OF TIMOTHY OLIVER

1. My name is Timothy Oliver. I am currently employed by Florida Power & Light Company ("FPL") as Vice President of Development. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in response to the Office of Public Counsel's First Request for Production of Documents Nos.14, 15 and 43. The documents or materials that I have reviewed and which are proprietary confidential business information concerning bids or other contractual data the disclosure of which would impair the efforts of FPL to contract for goods or services on favorable terms. Specifically, the information contains pricing information related to the solar projects. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Timothy Oliver

Date: _____

3/31/25

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Rate Unification and for Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF JAMES COYNE

1. My name is James. I am employed by Concentric Energy Advisors, Inc. as a Senior Vice President. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in my response OPC's First Request for Production of Documents No. 15. The documents or materials that I have reviewed and which are proprietary confidential business information contain competitive business information the disclosure of which would impair the competitive business of the provider of the information. Specifically, the information is data that is proprietary to a third party vendor who provided it to Concentric pursuant to a subscription agreement. To the best of my knowledge, Concentric Energy Advisors, Inc. and FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.


James Coyne

Date: March 28, 2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

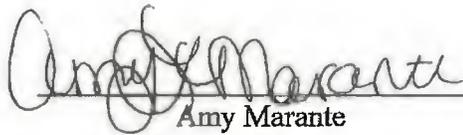
DECLARATION OF AMY MARANTE

1. My name is Amy Marante. I am currently employed by Florida Power & Light Company ("FPL") as Director, Internal Audit. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in FPL's response to OPC's First Request for Production of Documents, No. 15. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential contain information related to reports of internal auditors. Specifically, the information contains a presentation describing a report of an internal audit of affiliates. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Amy Marante

Date: 3/28/25

FIRST REVISED EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Base Rate Increase and Rate Unification

Docket No: 20250011-EI

DECLARATION OF JOHN REED

1. My name is John Reed. I am the Chairman of Concentric Energy Advisors, Inc. I have personal knowledge of the matters stated in this declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in my response Office of Public Counsel's First Request for Production of Documents No. 15. The documents or materials that I have reviewed and which are proprietary confidential business information contain competitive business information the disclosure of which would impair the competitive business of the provider of the information. Specifically, the documents contain data that is proprietary to a third party vendor who provided it to Concentric Energy Advisors, Inc. pursuant to a subscription agreement. To the best of my knowledge, Concentric Energy Advisors, Inc. and FPL have maintained the confidentiality of these documents and materials.

3. Therefore, consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of at least an additional eighteen (18) months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



John Reed

Date: March 28, 2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF SCOTT BORES

1. My name is Scott Bores. I am currently employed by Florida Power & Light Company ("FPL") as Vice President, Finance. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in FPL's response to OPC's First Request for Production of Documents, Nos. 4, 5, 7, 14, and 15. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating competitive interests, the disclosure of which impair the competitive interests of FPL. Specifically, the information contains material pertaining presentations made to investors, investment and credit ratings agency reports, and affiliate capital projections. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Scott Bores

Date: 3/28/2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF INA LANEY

1. My name is Ina Laney. I am currently employed by Florida Power & Light Company (“FPL”) as Senior Director, Financial Forecast Strategy and Analysis. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL’s Request for Confidential Classification, specifically the materials provided in FPL’s response to OPC’s First Request for Production of Documents, No.14. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating competitive interests, the disclosure of which impair the competitive interests of FPL. Specifically, the information contains information pertaining to earnings projections and interest rate projections. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.

Ina Laney

Ina Laney

Date: 3/29/2025

FIRST REVISED EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Base Rate Increase and Rate Unification

Docket No: 20250011-EI

DECLARATION OF ANDREW WHITLEY

1. My name is Andrew Whitley. I am currently employed by Florida Power & Light Company (“FPL”) as Engineering Manager, FPL Finance. I have personal knowledge of the matters stated in this declaration.

2. I have reviewed the documents referenced and incorporated in FPL’s Request for Confidential Classification, specifically the materials provided in my response to Office of Public Counsel’s First Request for Production of Documents No. 15. The documents or materials that I have reviewed and which are proprietary confidential business information contain competitive business information the disclosure of which would impair the competitive business of the provider of the information. Specifically, the information contains economic decision making models which contain budget forecasts. Additionally it contains software that is proprietary to a third party vendor who provides it to FPL as part of a subscription service. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Therefore, consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of at least an additional eighteen (18) months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Andrew Whitley

Date: 03/31/2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF TIFFANY COHEN

1. My name is Tiffany Cohen. I am currently employed by Florida Power & Light Company (“FPL”) as Vice President, Financial Planning and Rate Strategy. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL’s Request for Confidential Classification, specifically the materials provided in FPL’s response to OPC’s First Request for Production of Documents, No. 15. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating competitive interests, the disclosure of which impair the competitive interests of FPL. Specifically, the information contains information pertaining to budget and revenue requirement forecasts. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.

Tiffany Cohen

Tiffany Cohen

Date: 03/31/2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF APRIL EPPERSON

1. My name is April Epperson. I am currently employed by Florida Power & Light Company (“FPL”) as Director, Regulatory Accounting. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL’s Request for Confidential Classification, specifically the materials provided in FPL’s response to OPC’s First Set of Interrogatories, No. 43, and First Request for Production of Documents, Nos. 14, and 44. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain contractual pricing information and competitive business information the disclosure of which would impair the competitive business of the provider of the information. Specifically, the materials contain insurance premiums, interest payment amounts and vendor invoices. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.

April Epperson

April Epperson

Date: 03/31/2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition by Florida Power & Light Company
for Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF JESSICA BUTTRESS

1. My name is Jessica Buttress. I am currently employed by Florida Power & Light Company ("FPL") as Senior Director, Executive Services and Compensation. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in FPL's response to the Office of Public Counsel's First Request for Production of Documents, Nos. 9, 14, 15, 22, and 23. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary competitive business information contain information relating to competitive interests, the disclosure of which would impair the competitive business of FPL. Specifically, the material contains forecasted asset class return and actuarial studies related to pensions plans, as well as information related to employee compensation and incentive plans. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Jessica Buttress

Date: 3/31/25

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

DECLARATION OF KEITH FERGUSON

1. My name is Keith Ferguson. I am currently employed by Florida Power & Light Company (“FPL”) as Vice President, Accounting and Controller. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL’s Request for Confidential Classification, specifically the materials provided in FPL’s response to OPC’s First Request for Production of Documents, No. 15. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating to competitive interests, the disclosure of which would impair the competitive business interests of FPL. Specifically the materials contain Sarbanes Oxley compliance documents. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Keith Ferguson

Date: March 31, 2025

EXHIBIT D

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

Petition by Florida Power & Light Company for
Base Rate Increase

Docket No: 20250011-EI

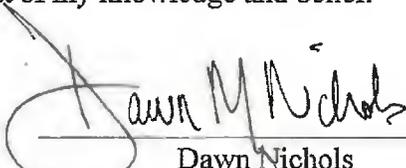
DECLARATION OF DAWN NICHOLS

1. My name is Dawn Nichols. I am currently employed by Florida Power & Light Company ("FPL") as Vice President, Customer Service. I have personal knowledge of the matters stated in this written declaration.

2. I have reviewed the documents referenced and incorporated in FPL's Request for Confidential Classification, specifically the materials provided in FPL's response to OPC's First Request for Production of Documents, Nos. 43 and 50. The documents or materials that I have reviewed and which are asserted by FPL to be proprietary confidential business information contain information relating competitive interests, the disclosure of which impair the competitive interests of FPL. Specifically, the information contains information pertaining to the results of focus group and customer surveys, as well as projected savings, including projected interest rates and projected earnings. To the best of my knowledge, FPL has maintained the confidentiality of these documents and materials.

3. Consistent with the provisions of the Florida Administrative Code, such materials should remain confidential for a period of not less than 18 months. In addition, they should be returned to FPL as soon as the information is no longer necessary for the Commission to conduct its business so that FPL can continue to maintain the confidentiality of these documents.

4. Under penalties of perjury, I declare that I have read the foregoing declaration and that the facts stated in it are true to the best of my knowledge and belief.



Dawn Nichols

Date: 3/31/2025