# FAA Quarterly Update Meeting with Management Concepts

January 26, 2023





#### Meeting Agenda

#### Topic

Account Activity: The Placemat

Participant Delivery Feedback: Trends & Patterns

**MAFT 3 Observations** 

Training Design Recommendations

Measuring Training Results

Discussion: 2023 Priorities



# Account Activity: The Placemat

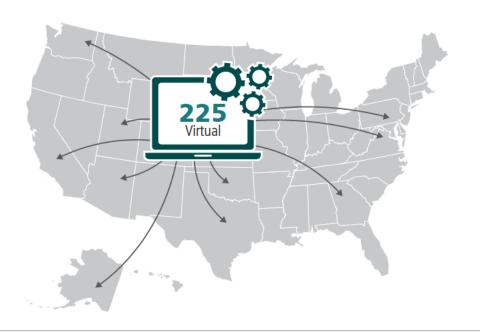






#### ACCOUNT ACTIVITY UNDER 693KA - 19 - D - 00007 | ORDER NO. 693KA9 - 19 - D - 00007

#### Total Virtual Deliveries for FY 22, 10/1/2021 – 9/30/2022



#### Students Trained Per Course Module | 5,363 Total

- **915** MAFT Virtual Module 3
- 842 MAFT Virtual Module 2
- 778 Fund Certification Virtual Module 1
- 753 Fund Certification Virtual Module 2
- 751 Fund Certification Virtual Module 3
- Fund Certification Virtual Module 4
- Bona Fide Needs & 12-Month Rules
- 151 F&E Budget Overview Training
- 135 OPS Budget Overview Training
- 49 RED Budget Overview Training

#### Course Instructors | 225 Total Courses Taught

- 51 Classes Virginia Kinakin
- 33 Classes Joe Ward
- 43 Classes Herb A. Carter
- 23 Classes Kimberly Meyer
- 38 Classes Richard L. Hurley
- 2 Classes Robert Cote
- 35 Classes Robert Black

#### Course Popularity by Number of Deliveries | 225 Total

41 MAFT — Virtual Module 3

**28** Fund Certification — Virtual Module 4

38 MAFT — Virtual Module 2

- Bona Fide Needs & 12-Month Rules
- 29 Fund Certification Virtual Module 3
- 6 OPS Budget Overview Training
- **29** Fund Certification Virtual Module 2
- 7 F&E Budget Overview Training
- **29** Fund Certification Virtual Module 1
- 3 RED Budget Overview Training

# Participant Delivery Feedback: Trends & Patterns



## Overall Participant Delivery Feedback

With all the sessions we've run, I was curious about participant feedback. Overall, the numeric ratings are good and these are the overall themes:

#### Hits

- Instructors have great experience
- Instructors welcome questions & give clear and useful answers
- Instructors liven up dry content

#### Misses

- Virtual delivery technology issues
- Amount of content for duration
- Slides hard to read
- Training feels rushed



## **Summary of Participant Comments**

Participant's open-text comments are very telling. Here's a sampling:

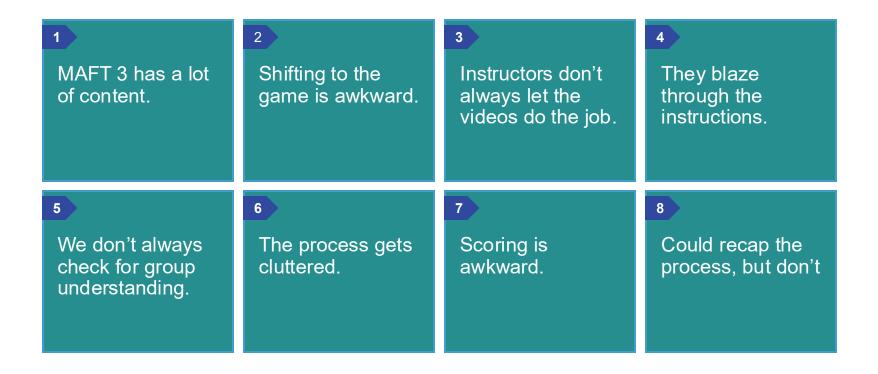
Course	Comment
F&E	Add activities
FC 2	Don't repeat content from part one.
	Separate newbies from those going to a refresher
FC 3	<ul> <li>Most relevant funds cert. classes if you work in E2, including acting managers.</li> </ul>
	There needs to be hands-on and less talking about irrelevant information. Like hobbies
FC 4	• Increase to 4 to 5 hours or separate out purchase card section or exercises with part 3.
MAFT 2	Separate newbies from those going to a refresher
	Add activities
MAFT 3	Training on PRISM is very extensive and time consuming. Streamline this section.
	<ul> <li>Although the game aspect increased engagement, the course overall was more check-</li> </ul>
	the-block than an actual learning event.
	<ul> <li>Course content was entirely too long for a single day virtual class. Recommend splitting this part into two 4-hour blocks.</li> </ul>



# MAFT 3 Observations



#### MAFT 3 Observations





# Training Design Recommendations



## Training Design Recommendations

Participant's open-text comments are very telling. Here's a summary.

Feature	Action
Trim	<ul> <li>Unless a learning object will drive performance, remove it.</li> <li>Cut excess words &amp; shorten sentences: Prepositional phrases</li> <li>Examples: "What happens in Vegas", Introductions, PRISM, "in order to"</li> </ul>
Chunk	<ul> <li>Only performance-driving points on slides.</li> <li>Visually segment content. It doesn't have to be fancy. Don't overdo charts &amp; pictures.</li> <li>Examples: Notes section for resources, tools, and support content.</li> </ul>
Prepare	<ul> <li>Only performance-driving points on slides.</li> <li>Visually segment content. It doesn't have to be fancy.</li> <li>IG needs time durations and specific engagement objects.</li> <li>Notes section for resources, tools, and support content. Add</li> </ul>



## Training Design Recommendations

Participant's open-text comments are very telling. Here's a summary.

Feature	Action
Engage	<ul> <li>Begin each section with WII-FM relevance.</li> <li>Design-in quick engagement objects.</li> <li>Examples: Problems to avoid openers, Open-ended questions spaced out</li> </ul>
Reinforce	<ul> <li>Structure 14, 30, 45, and 60 day reminders</li> <li>Examples: "This just in" Auto-generated emails, Learning Bursts</li> </ul>



# Measuring Training Results



#### Which Boxes Need to Get Checked?

4. Results 3. Behavior 2. Learning 1. Reactions

What results do stakeholders expect?



### Measuring Training Results

- Common measures: Evals, # trained, certified/recertified
- What about capability, readiness, or performance?
- Let's start the conversation and discuss next meeting.



# 2023 Priorities



#### 2023 Priorities?

- Update MAFT Part 2
- Smooth out The Game
- Layer in engagement...
- Streamline content
- Improve AC readiness



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## **Participant Comments**

Participant's open-text comments are very telling. Here's what they put:

Course	Comment
F&E	<ul> <li>Would suggest some more interactive activities</li> <li>Could use more stories to tie into the material</li> </ul>
FC 2	<ul> <li>There was a lot of time wasted repeating things from the part one session that had been earlier in the day.</li> <li>Repetitive content from other session and similar topics.</li> <li>Some slides has images covering the words. Some images too small to see live.</li> <li>Separate the new hires / those new to fund certification as most were taking course as refresher and answered quickly.</li> </ul>
FC 3	<ul> <li>This course is easily the most relevant of the funds cert. classes. I would recommend this to anyone who works in E2, including acting managers.</li> <li>Some managers our telling us to forget what we learned in the course, that they are the ones being held fiducially responsible, so we should just fund certify anyway.</li> <li>There needs to be hands on and less talking about irrelevant information. Like hobbies</li> </ul>
FC 4	<ul> <li>Should be a little longer, feel last items were a little bit rush to grasp knowledge.</li> <li>As a new fund certifier, there was too much information in Part 4 to go over in a four-hour period. Suggest increasing course time for Part 4 to 5 hours, or separating out the purchase card section, or exercises with part 3.</li> </ul>

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# Participant Comments - 2

Course	Comment
MAFT 2	<ul> <li>Maybe a little more time for the course could be allotted along with group learning activities to increase knowledge retention.</li> <li>These courses are long and can be condensed especially when it is a refresher When virtual it shouldn't be so long. Having to take these classes every 2 years is ridiculous. A refresher course would be more efficient.</li> <li>The course covered too much material and some of the material I would not use. Please separate the courses for a need to have delivery. While some of the extra information was interesting, it made the 8 hours class very long especially on a computer and only seeing a power point the entire time.</li> </ul>
MAFT 3	<ul> <li>The amount of training for the prism system, is very extensive and time consuming. this class needs to be streamlined and the system should be far less cumbersome.</li> <li>The extended amount of time for this class has helped this instructor get through the course material, so that is good.</li> <li>Although the game aspect increased engagement, the course overall was more check-the-block than an actual learning event.</li> <li>Course content was entirely too long for a single day virtual class. Recommend splitting this part into two 4 hour blocks.</li> </ul>



#### IDs Need to Ask Themselves

If they can recite it, can they apply it?

Focusing on accuracy and thoroughness causes us overlook the mission: **Drive the right performance**.

When training people think "Oh, they need to know \_\_\_\_\_" they often create a Knowledge/Performance Gap.

Keep asking: "Where do we need participants to end up?"



#### **Demonstrating Usefulness**

Do you need to show stakeholders that you delivered? How can you show that participants can perform?

**Participants trained** 

Readiness

Capability

Some training functions need to show participant tr Many training functions organizations need to demonstrate readiness

