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January 19, 2021

Board of Directors  
Triunfo Water & Sanitation District  
Ventura County, California

**GOALS AND OBJECTIVES FOR FY 2022**

**Summary**

At the March 25, 2019, Triunfo Sanitation District (TSD) Board Meeting, your Board approved the goals for 2019-2020. The following provides a listing of projects completed as well as tasks that are considered ongoing for the remainder of FY20-21. In addition, the Board requested that staff schedule a Special Board Meeting to review progress on existing goals and to establish additional goals for FY21-22.

As an important step in the goal setting process, staff is requesting the Board to discuss other potential goals to be added to the current list of goals. Staff is also providing future goal suggestions for the Board's consideration.

**Goals for 2019-2020:**

Completed

- Implementation of the District name change
- Update rate studies for District's three (3) enterprises
- Implement enhanced VRSD budget management tracking plan
- Benchmarking Study (Classification and Compensation upgrade)
- Evaluate the cost/benefit of doing manual billing of Waste Water Customers instead of placing them on the County of Ventura Tax Rolls
- Evaluate opportunities for enhanced TWSD organizational structure
- Develop ongoing enhanced Public Outreach Program
- Projects
  - 1) Lakeside Lift Station improvements
  - 2) Bell Canyon communications system and manhole rehabilitations

Continued/ongoing

- Continued implementation and update of TWSD CIP
- Continue in the development of the Pure Water Project
- Evaluate future website improvements
- Maintain compliance with all regulatory requirements

- Enhance public outreach by utilizing and expanding the email accounts of District customers
- Projects
  - 1) Polo Lift Station upgrade
  - 2) Kilburn painting/coating
  - 3) Lambourne/Deerhill vault improvements

Potential Goals for FY 2021-2022:

- TWSD transition/business plan
- Refinance of current bonds
- Monitoring of revenues versus commodity usage and budget/reserve impacts
- Projects
  - 1) Polo Lift Station generator replacement
  - 2) North Ranch generator replacement
  - 3) Lambourne booster pump and electrical upgrades, generator replacement
  - 4) Rehabilitation of deficient mainline sections
  - 5) 20-year planning horizon study


Staff is suggesting that the Board conduct the goal setting effort in the following two (2) step manner.

Step 1: At tonight's Special Board Meeting, review existing goals, receive goal status from staff, and review and discuss the list of potential FY21-22 goals developed by staff.

Step 2: Following tonight's Special Board meeting, provide Board Members time to input additional goal suggestions for discussion at the January 25, 2021, Board Meeting. In order to ensure that the follow up goal suggestions are included in the Board Meeting packet for January 25<sup>th</sup>, staff needs to receive them by Noon on January 21<sup>st</sup>.

Please contact me at 805-658-4621 or email [marknorris@trunfowsd.com](mailto:marknorris@trunfowsd.com) if you have any questions or need additional information.

REVIEWED AND APPROVED: \_\_\_\_\_

  
Mark Norris - General Manager