

National Immunization Strategy (NIS)

Webinar Series

Information session #1 – Introduction & Overview

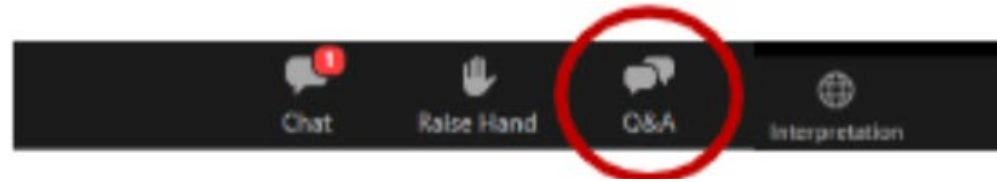
Thursday, 25 November (ENG)
Thursday, 2 December (FR)



TechNet-21 Webinar tips

For **questions on content**, use the Q&A function

- Presenters will respond to questions that are submitted via the Q&A
- Please introduce yourself! (country, institution)



For **technical support**, use the chat function

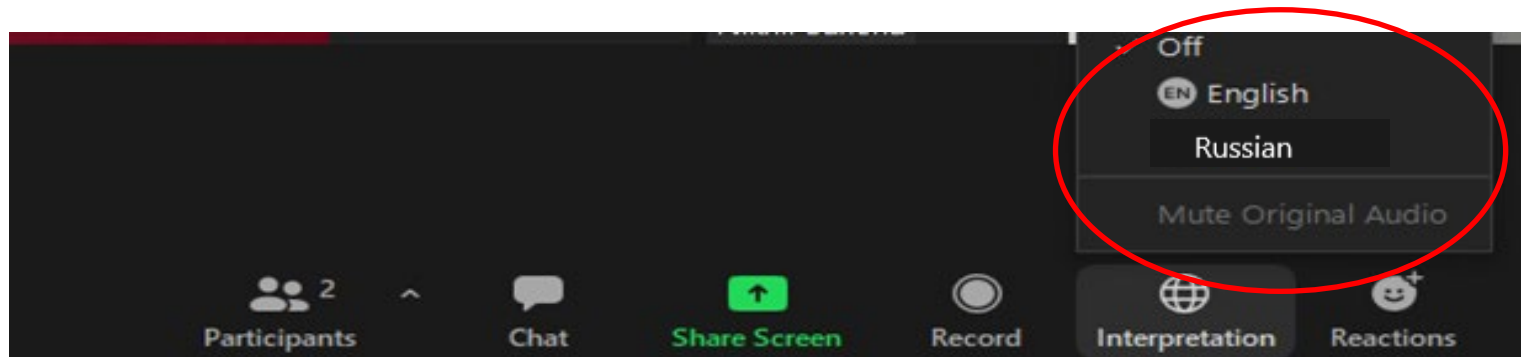
- Any questions regarding IT, logistics or a certificate of attendance should be submitted via the chat function.



Interpretation

Interpretation in Mongolian is available by clicking **Interpretation** button.

Click on “Interpretation” and choose “Russian” (Zoom only supports a few languages).
To hear the interpreted language only, click “Mute Original Audio”



NIS Webinar Series

#1 Introduction and Overview

GUIDANCE FOR
DEVELOPING
A NATIONAL
IMMUNIZATION
STRATEGY (NIS)

IA2030

World Health
Organization

Today's session:

- Introduction to the NIS in the context of IA2030
- Overview of the guidance and new resources
- Introduction to a new costing approach
- Sharing of experiences to date

Today's speakers:

1. **Johanna Fihman**, Technical Officer; Global Access Team, IVB
WHO/HQ
2. **Nathalie Vande Maele**, Health Economist, Global Access team,
IVB/HQ
3. **Amos Petu**, Health Economist, Immunization Financing
Sustainability, WHO East & Southern Africa Office
4. **Eric Laurent**, UNICEF

Today's discussion will focus on...

Outline of topics

- 1 Introducing the NIS in the context of IA2030 and COVID-19
- 2 When should countries develop their NIS?
- 3 Presentation of the NIS guidance
- 4 NIS and Covid-19 vaccination targets
- 5 Perspectives and early experiences from AFRO

IA2030: an ambitious global strategy

To maximize the lifesaving impact of vaccines in this new era ... the most important actions will be the responsibility of individual countries

By the end of the decade, IA2030 aims to:

- 1 Reduce by 50% the number of children receiving zero vaccine doses
- 2 Achieve 500 introductions of new or under-utilized vaccines in low- and middle-income countries
- 3 Achieve 90% coverage for essential childhood vaccines



Strategic planning is essential particularly in the context of the Covid-19 pandemic

Why is strategic planning important?

- COVID-19 has increased the pressure on countries:
 - Economic forecasts worsened since the start of the pandemic
 - LMICs will take longer (2026) to raise general government revenue to pre-pandemic level
- Prioritization of resources is essential

Yet it is challenging

- Longer term planning is at risk whilst countries respond to the emergency of the Covid-19 pandemic
- C-19 vaccine introduction is putting additional strains on health systems



National Immunization Strategy Guidance builds on learnings from cMYP

And incorporates improvements aimed to strengthen the development process and improve the outcome.



Aligned

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Aligned to IA2030 global strategy, regional frameworks and Gavi 5.0



Strategic and streamlined

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High-level strategic document Includes a **streamlined costing approach** that supports budget dialogue and financing.



Realistic

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A negotiation process with Ministry of Health and Finance leads to an agreed resource envelope to fund key strategic priorities; **framing realistic expectations.**



Owned

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Directional document based on **national dialogue** minimizes the need for external technical support.



Integrated

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Better **integrated into national health sector planning** and adapted to in-country processes. Shaped through consultation with broader scope of stakeholders.

When should countries plan an NIS?

The development of a NIS can be triggered by:

- The end of the period covered by the previous immunization plan (cMYP)
- Any major change that requires to review and update priorities and available resources – including Covid-19
- Possible need to align with funding request

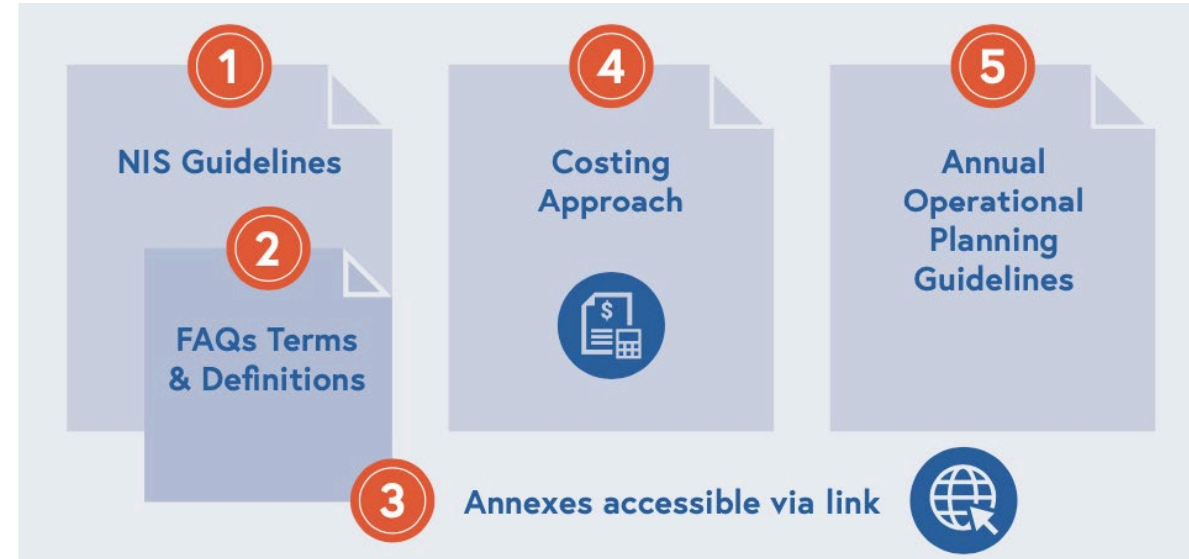


A package of NIS resources

Full NIS Package
accessible via this link:







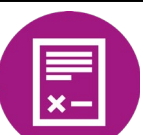
<https://www.who.int/teams/immunization-vaccines-and-biologicals/vaccine-access/planning-and-financing/nis>

Guidelines in English/French/Russian



- 1 NIS Guidelines:** a step-by-step guide for country stakeholders on how to develop an NIS
- 2 NIS FAQs:** further details and descriptions, including definitions of key concepts and terms
- 3 NIS Annexes:** further supporting documents, including templates and country examples, regularly updated
- 4 NIS Costing Approach (NIS.COST):** Google sheet application to support the estimation of NIS resource requirements. immunizationeconomics.org/unicef-niscost
- 5 Annual Operational Planning (AOP) guidelines:** guidance and tools to support the transition from the NIS into actionable tasks. Available at: <https://immunizationeconomics.org/unicef-national-planning-and-budgeting>

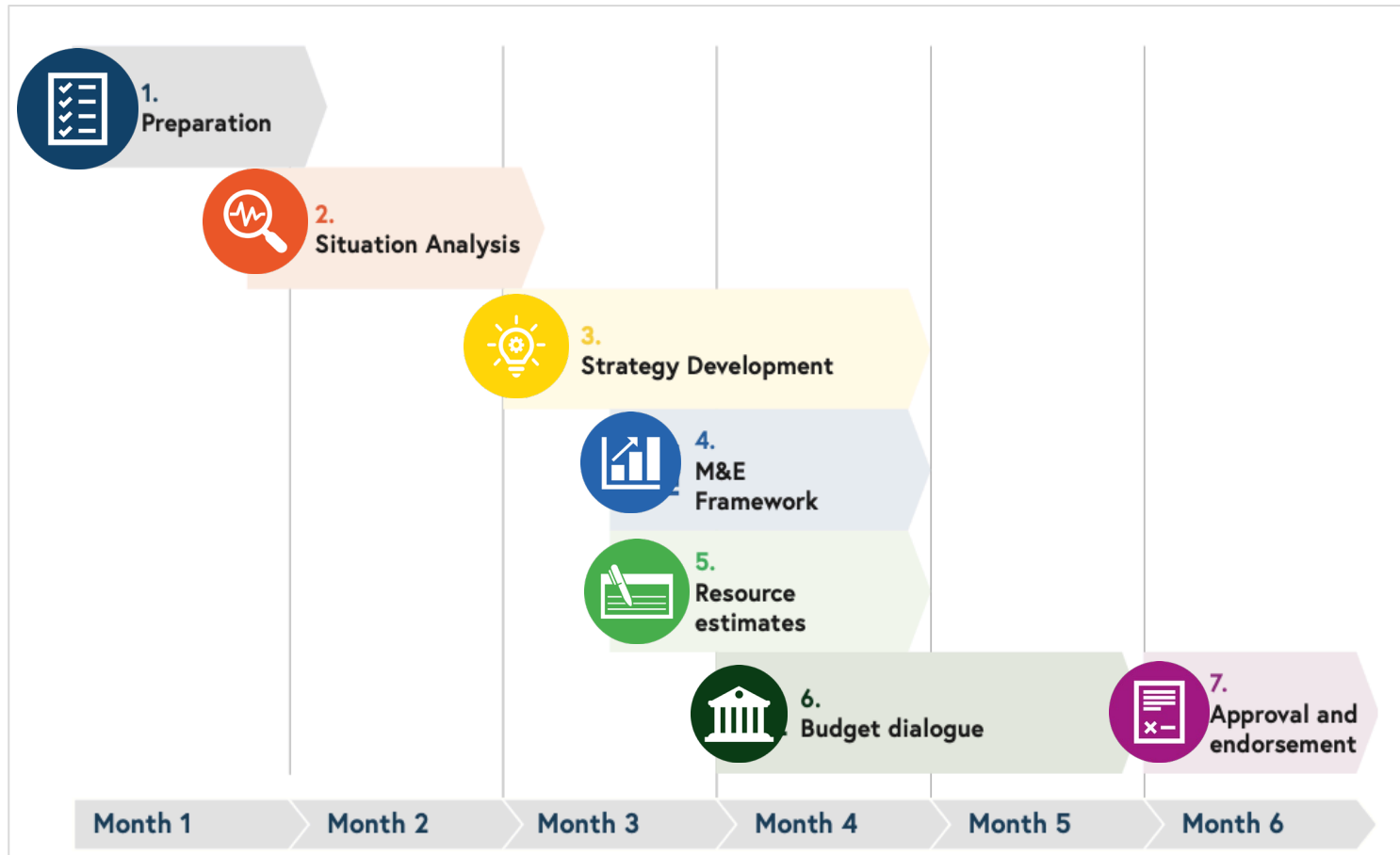
Guidelines describe a 7-step process

 <p>1. Preparation</p>	<p>NIS planning, team in place, stakeholder mapping complete and documentation available.</p>
 <p>2. Situation analysis</p>	<p>Consolidated situation analysis report discussed and agreed with stakeholders.</p>
 <p>3. Strategy development</p>	<p>NIS vision and consolidated 5 years objectives with interventions to achieve them.</p>
 <p>4. M&E Framework</p>	<p>NIS Monitoring and Evaluation Framework</p>
 <p>5. Resource estimates</p>	<p>Resource requirements estimated for the NIS by using NIS.COST.</p>
 <p>6. Budget dialogue</p>	<p>Consolidated budget for the NIS based on negotiations with government and external health partners.</p>
 <p>7. Approval and endorsement</p>	<p>Final version of NIS document with budget estimates is endorsed by the relevant country stakeholders.</p>

Step-by-step guidance

On how an NIS can be developed most effectively

Target timeline



For each step, guidance describes:

- the **process for completing the step**, including possible roles and responsibilities across a team;
- **how the step contributes to developing the content of the NIS** and reminders for efficient integration with the Health Sector Strategic Plan (HSSP);
- a recommended **set of tools and resources** (with relevant links);
- **best practice tips** gathered from country experiences that will continue to be collected over time.

An initial set of annexes

Examples and templates will be added based on additional country experiences

Annexes accessible via link 

Download from Dropbox:
https://www.dropbox.com/sh/jvhbduz6a4m4fay/AACcTEv38N-Wimph7_pkZjtEa?dl=0

Currently only available in English, French versions coming

Preparation	1A	Terms of Reference for the NIS Development Team - key information to be included in the main content of the ToR(s) for the NIS development team.
	1B	Outline of Stakeholder Engagement Plan - how to plan and conduct stakeholder engagements.
	1C	Illustrative Outline of NIS Workplan
Situation analysis	2A	Template Report for the Situation Analysis of Immunization Programme Performance
	2B	Conducting a systematic desk review as part of the situation analysis - a list of suggested information sources that support the systematic desk review.
Strategy development	3	IA2030 Strategic Priorities checklist - key focus areas that can be incorporated into the NIS
M&E Framework	4	Template for monitoring key performance indicators for NIS implementation
Approval and endorsement	7A	Example of NIS Outline

A new costing application from UNICEF



National Immunization Strategy costing application (NIS.COST)

During the past two decades, the comprehensive multi-year planning (cMYP) process has been the cornerstone of strategic planning for immunization as part of the Global Vaccine Action Plan (2011-2020). However, a series of reviews highlighted persistent challenges.

During 2016-2017, a rapid **assessment** of immunization planning recommended improving strategic and annual operational planning for immunization, including making the cMYPs more strategic, ensuring direct linkages between cMYP and annual operational plans, and simplifying the cMYP costing tool. Following a review of existing costing tools and a consultative process involving a Steering Committee, a new approach has been developed; the **National Immunization Strategy costing application (NIS.COST)**. This new approach has been designed for easy use and better integration with the national immunization strategic plan and the overall budgeting processes.

The NIS.COST application has a setup tab that requires the user to complete country specific information and five main sections. There is a support tab to seek help from the developers.

What is NIS.Cost?

The NIS differs from the existing Comprehensive Multi-Year Plan (cMYP). The aim of the NIS is to introduce new strategies to strengthen the immunization programme and to describe the roadmap of how to implement these strategies along with a realistic budget negotiated during the development of the NIS.



+ Explore NIS.Cost demo

+ Request country-specific NIS.Cost

NIS.Cost supports planning, costing and financing

A structured and simple approach:

- Supports the **budget negotiation process** during the NIS development
- Pre-populated for each country – countries express plans in line with national priorities and contexts
- Enables country teams to work on prioritization scenarios aligned to different resource levels
- Service desk function allows access to support in real time

<https://immunizationeconomics.org/unicef-niscost>

Covid-19 vaccination targets to be integrated in the NIS

- WHO [Global C-19 vaccination strategy](#) urges all countries to establish updated **national COVID-19 vaccination targets** and plans
- These define the dose requirements and financial and programmatic resource needs
- Guidance document to be published on the [WHO website](#)
- Countries will be asked to report on their Covid-19 vaccination targets through the COVAX Country Portal (CCP)



3 Perspectives from AFRO

4 Discussion

**GUIDANCE FOR
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IA2030 

NIS Webinar Series

Opportunity to organise additional webinars topics in 2022 including:

- Conducting a situation analysis
- Budget negotiation step and NIS.COST training
- M&E steps within NIS and aligned to IA2030
- Gender considerations
- Integration of immunization in national health plan

Let us know if there are other topics you wish to focus on :
NIS@who.int

Thank you



Additional Questions?

Email: NIS@who.int