

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

THE COPORATE PROJECTS PORTFOLIO WAS SIGNIFICANTLY AFFECTED BY THE UNPRECEDENTED CHALLENGES OF THE COVID-19 PANDEMIC DURING THIS PERIOD

Large projects summary	Lead Officer	Governance	RAG Apr2022	RAG May 2022	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Kirstin Clow	Local Plan Working Group	Amber	Amber	Same
Guildhall	Richard Stephenson	Guildhall Project Board	Green	Complete	Better
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places 2017- 2023	Sarah Moir	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme (STEP)		Step Board Transport Board	Green	RED	Worse
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Inclusion Review	Maxine Squire	Inclusion Group Steering Group	Green	Green	Same
Hyperhubs	Stuart Andrews	Transport Board	Green	Green	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Mental Health Housing and Support	Chris Weeks	MHH&S Project Board	Amber	RED	Worse

Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same
Children's Home		Project Board	Amber	Amber	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board	Amber	Amber	Same
York and North Yorkshire Catchment Flood Management Project	Phil Delaney	Project governance board: North Yorkshire Flood Risk Partnership		Green	New

Detailed Updates

Project title		York Central							
Reporting period		May 2022							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation	<ul style="list-style-type: none"> Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Updated delivery programme expected from Homes England. Homes England to take the project forward. CYC involvement now on the regulatory/adoption elements. 								
Risks Status Explanation	<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing. Significant number of pre commencement conditions and highway adoption approvals required prior to start of construction. 								
Issues Status Explanation	<ul style="list-style-type: none"> Landowners carrying out due diligence on the project. 								
Current status									
<ul style="list-style-type: none"> IP1 (enabling works and site clearance contract) completed. Millennium Green works complete. Unipart, Concrete Works and Wagon Repair Depot buildings demolished, the material retained on site, has been crushed and stockpiled for re-use on site. Ongoing GI and archaeological investigations ahead of main infrastructure contract. Following April Exec, and CYC's funding commitment, confirmation on the enabling infrastructure contract by Homes England is expected by the summer. 									

Future outlook	
<ul style="list-style-type: none"> • Highway Adoption processes being coordinated with Homes England for the main infrastructure delivery • Delivery arrangements for main infrastructure contract by Homes England to be confirmed. • Homes England are working through the discharge of planning conditions with the aim of commencing main construction works in early summer 2022. 	
Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p>

	<p>Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p>
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Project title	Castle Gateway								
Reporting period	May 2022								
Description									
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation	<p>The Executive approved a further budget of £2.15m to take the project through to the next decision point in Autumn 2021. This decision has been delayed until June 2022 due to the delay in the Castle Mills detailed design and costing programme. The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills may require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</p>								
Financial Benefits Status Explanation	<ul style="list-style-type: none"> • An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. • The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan. 								
Tasks & Milestones Status Explanation	<p>The impact of COVID-19 has been reviewed, with the report to Executive in October 2020 reprofiling the key milestones for the delivery of the project, with the next decision point being in June 2022. This is a slight delay to the programme. The impact of COVID-19 will continue to be monitored and the impact on the tasks and milestones taken into account at this next decision point.</p>								
Risks Status Explanation	<p>This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the</p>								

	different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
<p>Current status</p> <p>Castle Mills – There has been a delay to the programme for Wates producing the final design and final cost of construction due to difficulty obtaining sub-contractor pricing due to ongoing market uncertainty relating to Brexit and Covid supply chain issues. The detailed technical design of some elements of the scheme is also taking longer than programmed to resolve.</p> <p>St George's Field – A consideration of the next steps regarding the replacement car parking solutions that will enable the closure of Castle Car Park will be considered by Executive in June 2022.</p> <p>Castle and Eye of York – The planning application for the Castle and Eye of York has remained out for statutory consultation with stakeholders and the public for comment. Officers have considered comments from statutory consultees and where appropriate reviewed the design to respond to these.</p> <p>17-21 Piccadilly – Members approved a 3 year extension to the Spark:York lease whilst officers marketed the site for the delivery of affordable housing.</p>	
<p>Future outlook</p> <p>A Castle Gateway update report will be taken to Executive in June 2022. This is the next major milestone in the project and will consider the updated programme, risk profile and budget position.</p> <p>Castle Mills – The detailed design and construction cost for the Castle Mills scheme remains under development. The design process includes working with internal officers and key stakeholders, and will also include discharging the relevant planning conditions. An update will be included in the report to the Executive in June 2022.</p> <p>St George's Field – Consideration of the next steps relating to replacement car parking will be considered by the Executive in June 2022 as part of a wider Castle Gateway regeneration update.</p>	

<p>Castle and Eye of York – The project team are working on design changes, as a result of responses received to the statutory consultation. A further consultation will be carried out on these before being considered by Planning Committee. This is expected to be in June 2022.</p>	
<p>Reports to</p>	<p>The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy; Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council’s Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council’s governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<p>Exec member</p>	<p>Cllr Nigel Ayre</p>
<p>Director responsible</p>	<p>Tracey Carter - Director Economy, Regeneration and Housing</p>
<p>Dependencies</p>	<p>Local Plan Policy, City Transport Policy</p>
<p>Link to paper if it has been to another member meeting</p>	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p>

	<p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p>
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Project title	Local Plan								
Reporting period	May 2022								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
		Additional funding has been awarded in the short term to help fast-track evidence base and support for consultation. Consultant services have also been procured to support the preparation for next phases. There is a recognised							

Resources Status Explanation	shortage of planners and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors confirmed in their letter of 25 October that three further phases of Local Plan Examination are to be scheduled. Currently proposed to be; <ul style="list-style-type: none"> • Phase 2 -May 2022 • Phase 3 - July 2022 • Phase 4 - September/October 2022
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Challenge from National Highways on the impacts on the strategic road network and funding from mitigation.

Current status

On 10th May the hearing sessions for Phase 2 of the examination into the soundness of the City of York Local Plan opened. The hearings are being held in public at the York City Church (The Citadel), Gillygate, York.

All sessions will be recorded and uploaded, as soon as possible after they have ended, to the Council's YouTube page where they may be viewed.

<https://www.youtube.com/user/cityofyorkcouncil>

Future outlook

Phase 3 hearings is scheduled in July 2022 and are anticipated to cover strategic and non-strategic housing and non-housing sites and the assessment of the inner and outer Green Belt boundaries, other densely developed areas in the general extent of the Green Belt and free-standing settlements.

Phase 4 hearings will likely be held in September / October 2022 and are anticipated to cover economy and retail; all other housing policies; health and wellbeing; education, placemaking, heritage, design and culture, green infrastructure; managing appropriate development in the Green Belt; climate change; environmental quality and flood risk, waste and minerals; transport and communications and delivery and monitoring.

More information on the Local Plan EiP progress is available to view at:

www.york.gov.uk/localplanexamination

Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place

Dependencies	Deliverability of York Central
<p>Link to paper if it has been to another member meeting</p>	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4</p> <p>Local Plan Working Group October 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4</p> <p>Local Plan Working Group, March 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777</p> <p>Local Plan Working Group, April 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4</p> <p>Local Plan Working Group, July 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4</p> <p>City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>

Project title	The Guildhall								
Reporting period	May 2022								
Description									
<p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx. £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Issues Status Explanation		There are multiple bids for the restaurant space, a tenant is yet to be chosen.							
Current status									
Statutory Consents / Approvals									
<ul style="list-style-type: none"> Executive approval February 2019 to advance to the construction stage. Planning and LBC approvals granted 16 Feb 2017. Executive approval for scheme delivery 16 Mar 2017. Full Council approval of budget requirement 30 Mar 2017. Grant Agreement letter signed with WYCA 7 Apr 2017 securing £2.347m of LGF funding from LCR LEP to support project delivery. 									
The Guildhall project was completed and handed back to CYC on the 14th of April 2022.									
Future outlook									
The project is now complete and the University of York Science Park management team have taken over the day to day running of the main building. A tenant is yet to be signed up for the restaurant space, there are multiple bids.									

Reports to	The Guildhall board reports to Place DMT and PM updates exec member and Exec when required for updates and approvals.
Exec member	Cllr Nigel Ayre
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October 2015 - The Future of York's Guildhall & Riverside http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Scrutiny – 13 June 2016 http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&MId=9420&Ver=4</p> <p>Exec July 2016 - Detailed Designs & Business Case http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive March 2017 – The Development of the Guildhall Complex https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>Executive May 2018: The Development of the Guildhall Complex https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive February 2019: Redevelopment Tender Evaluation & Project Business Plan Appraisal https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11007&Ver=4</p>

Project title	Outer Ring Road (A1237)								
Reporting period	May 2022								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will be undertaken when the planning application is submitted in May 2022.							
Resource Status Explanation		A lot of activity is in progress including finalisation and review of documents for planning application. 1 member of the team is being allocated to other projects and this has put a strain on resources. This should be temporary until the planning application is submitted.							
Tasks & Milestones Status Explanation		Whilst the documentation supporting the Environmental Statement is at an advanced stage, the completion of certain elements has proven challenging. This is compounded by changes to the red line and introduction of some new environmental guidance (Institution of Environmental Management), which necessitates amendments to the documentation.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners of the Clifton Business Park are not content about the level of improvements proposed for frontage to their site at Wigginton Road. They are canvassing support to have their case heard. 							

	<ul style="list-style-type: none"> This issue is still live but the outcome of the consultation has meant that there is a case to provide some mitigating features to present to the landowners at Cliftongate Business Park.
<p>Current status</p> <ol style="list-style-type: none"> Continuing negotiations to purchase land by private agreement. Continuation of compiling documents for the planning application. Continuing with detailed design. Continuing liaison with utility companies affected by the scheme. Drafting report to CYC Executive concerning advanced utility diversions. Ongoing correspondence with stakeholders on detailed design elements. 	
<p>Future outlook</p> <ol style="list-style-type: none"> Finalise and review all documents for planning application. Submit report for CYC Executive concerning advanced utility diversions. Continue to attempt to buy land for the scheme. Continue with the detailed design process. Continue to review utility diversions on the scheme. Continue to progress elements on the business case. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	CIlr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to</p>

	<p>A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12795&Ver=4</p>
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Project title		Housing Delivery Programme							
Reporting period		May 2022							
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		<ul style="list-style-type: none"> The Lowfield scheme remains within the budget approved by Executive although loss and expense claim from Wates is under review. The budget for delivering the Burnholme and Duncombe Barracks schemes has been approved by Executive prior to entering build contracts. A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. 							
Resources Status Explanation		<ul style="list-style-type: none"> As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong. 							
Financial Status Explanation		<ul style="list-style-type: none"> The impact of the Covid pandemic on the Housing Market continues to be monitored with the appointed sales agent. 							
Non Financial Status Explanation		<ul style="list-style-type: none"> The commitment to deliver added social value through the Housing Delivery Programme has been demonstrated through the engagement work to date. This needs to be embedded into all future design and construction work and the sales and lettings process. Plans to monitor this following completion are being developed - and the resource necessary to ensure effective monitoring will also be reviewed. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> The Lowfield scheme remains within the budget approved by Executive although loss and expense claim from Wates is under review. The budget for delivering the Burnholme and Duncombe Barracks schemes has been approved by Executive prior to entering build contracts. A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. 							
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.							
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.							
Current status									

Lowfield Green

- Cover slab works are progressing well.
- Quality is good, the programme is likely to complete late 2022 as a result of Covid-19 & s185 / s38 situation and likely impact on staffing and materials.
- Technical approvals are in place with engrossments received and planning conditions are discharged to allow occupation.
- All self build plots have commenced and all 6 are on superstructure works.
- Practical Completion issued for 86 homes so far.
- Loss and expense claim for delay being discussed with Wates Construction.

Duncombe Barracks

- CYC's Executive Approval was obtained in March 2022 on an updated financial business case, an increase in the proportion of affordable housing, and to proceed with the appointment of the contractor.
- The contract has been finalised and issued to the contractor for signing.
- A bid to Homes England has been submitted mid-April in order to obtain funding for some of the shared-ownership homes at both Burnholme and Duncombe Barracks. Feedback so far has been positive.
- S104: Yorkshire Water have provided feedback which has been incorporated into the design & reissued.
- S38 application was resubmitted to CYC Highways with revised drawings & feedback is awaited.
- The majority of pre-commencement planning conditions have been submitted for discharge to Planning.
- S106 payments have been transferred.
- Party walls notices sent to relevant parties.
- NEC Project Supervisor: a procurement was successfully undertaken through a competitive tender process and a preferred bidder selected through the evaluation process.

Burnholme

- CYC's Executive Approval was obtained in March 2022 on an updated financial business case, an increase in the proportion of affordable housing, and to proceed with the appointment of the contractor.
- The contract has been finalised and issued to the contractor for signing.
- A bid to Homes England has been submitted mid-April in order to obtain funding for some of the shared-ownership homes at both Burnholme and Duncombe Barracks. Feedback so far has been positive.
- Retrospective adoption of drainage (S102) of Mosssdale Avenue: following the submission of the S102 application, Yorkshire Water have requested a

survey which has now been carried out. Results of the survey will provide evidence of the built design and inform any remediation needed.

- S104 for new development: further comments to achieve conditional approval were received from Yorkshire Water. The revised package has been submitted.
- S38 agreement: drawings resubmitted to Highways. Awaiting comments.
- The majority of pre-commencement planning conditions have been submitted for discharge to Planning.
- NEC Project Supervisor: a procurement was successfully undertaken through a competitive tender process and a preferred bidder selected through the evaluation process.

Ordnance Lane

- Change of use application submitted by TransDev for the CYC Rawcliffe site has now been approved.
- Comments made through the planning process have been addressed and will continue to be addressed in the upcoming period.
- Submitted monitoring return to BLRF and refined milestones of the OPE BLRF grant in accordance of the up-to-date programme.
- Tender documents for the enabling works have been progressed.

Next Period

Lowfield Green

- Issue Practical Completion on final two plots in Section 4.
- Progress to works in Section 5.
- Relocate show homes to Plots 99 & 100.
- Make progress on loss and expense claim settlement.

Duncombe Barracks

- Enter into contract with main contractor.
- Submit remaining pre-commencement planning conditions.
- Party wall agreements all complete.
- Appointment of NEC Project Supervisor.
- S104: received feedback/approval.
- Receive S38 approval from CYC Highways.
- Arrange commuted sum for the maintenance of the adoptable swale.
- Arrange pre-start public information event for end of May/early June.
- Undertake dilapidation survey with contractor.

Burnholme

- Enter into contract with main contractor.
- Submit remaining pre-commencement planning conditions
- Appointment of NEC Project Supervisor.
- Subject to the result of the drainage survey, establish scope for Mosssdale Avenue's drainage remediation works and revise design if necessary to achieve S102 approval.
- S104: Yorkshire Water feedback / approval received.
- S38 agreement subject to receiving CYC Highways remaining comments.
- Arrange commuted sum for the maintenance of the adoptable rain gardens.

Ordinance Lane

- Bring enabling work package to completion.
- TransDev planning application expected in the next period.
- VAT advice received, to be included in the cost estimate.
- Progress the transfer of square residual land from Shepherds Group to CYC.
- Get the new housing projects coordinator established so they are able to support the project.
- Refine options appraisal for the ordnance community hub.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive,	March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9311&Ver=4 December 2017 Executive Meeting - Delivering Health and Wellbeing facilities for York

<p>council, a scrutiny committee)</p>	<ul style="list-style-type: none"> - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12298</p> <p>October 2021 Executive Meeting – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12801&Ver=4</p>
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Project title	Provision of School Places								
Reporting period	May 2022								
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none"> A talk outlining the forecast need for places was presented to maintained schools. This talk highlighted the expected future surplus of places in primary schools. 									
Communication									
<ul style="list-style-type: none"> Continued communication has taken place with other departments within CYC to address the need for additional school places from the proposed Local Plan. Communication is ongoing regarding the work taking place to increase secondary school places in the southeast of the city. 									

- Further conversations have taken place with affected MATs in the west of the city, to continue to move forward the work taking place to increase secondary school places in this area.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city.
- The presentation informing School Business Managers of maintained schools about likely increases in surplus places in primary schools across the city has been made available on YorkEducation.

Data Modelling

- Forecasts continue to be updated, in preparation for SCAP 2022.
- Data modelling has taken place this period to better inform our understanding of the likely trajectory of children and therefore need for places on new housing developments, as the development progresses.

Forecasting

- Correspondence has been received from the DfE, informing us of our Basic Need allocation based on SCAP 2021 forecasting.

Policy

- A viability study has been conducted for the overarching Education contribution required from the Local Plan and an approach agreed.
- A determination notice has now been published for the admission arrangements for the school year beginning in September 2023.
- Work has continued to update the Education component of the Infrastructure Delivery Plan (IDP) to support the implementation of York's Local Plan.
- A meeting to discuss the s106 education contribution policy documents has taken place - due to resourcing within other departments, reviewing this policy has now been postponed to the Autumn.

Future outlook

The main focus of this period:

Capacity

- Continue work to establish an agreed approach to surplus places.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.

- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - Southeast York.
- Continue to move forward plans to address the secondary school place requirements in the Secondary Planning Area - West York.

Forecasting

- The newly available forecasts will be used to update the Planning Area Action Plans for release on York Education.

Policy

- Phase 2 of the Local Plan hearing will take place this period.
- Preparation for Phase 3 of the Local Plan hearing will continue to take place.

Reports to	Project is overseen by Children and Education Directorate Management Team and Executive Member for Children and Young People as necessary.
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12288&Ver=4</p>

Project title	Smart Travel Evolution Programme – STEP								
Reporting period	May 2022								
Description									
STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:									
<ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation		<ul style="list-style-type: none"> • Impact of project delay on cost and grants to be reviewed. 							
Resource Status Explanation		<ul style="list-style-type: none"> • Project team not in place. • No available resources. • Recruitment process is underway. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> • Project timelines to be reviewed. • The impact of placing the project on hold will effect the tasks and milestones, this will be taken into account on recruitment of a PM. 							
Issues Status Explanation		<ul style="list-style-type: none"> • Project team not in place. • Timelines for delivery of GLOSA and the data platform have slipped. This is due to COVID19 resource delays and legal complications. An extension request will be put to the board. 							
Current status									
In the last reporting period									
<ul style="list-style-type: none"> • PM left CYC. 									
Future outlook									

In the next reporting period:

- Project will be placed on hold until a PM is recruited.
- Monthly submission of highlight reports will be suspended until new PM in place.

Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&Mid=12726&Ver=4

Project title	Flood Risk – York 5 Year Plan									
Reporting period	May 2022									
Description										
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>										
Overall status this period (May)					Overall status previous period (Apr)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Costs Status Explanation	Further appraisal works are underway on flood cells with less viability or lower priority.									
Current status										
<ul style="list-style-type: none"> • Work continues across a number of flood cells across the city. • A number of flood cells have construction complete/almost complete. • All remaining flood cells have entered the construction phase. • Installation of property flood resilience measures has progressed • Works to develop the construction compounds at Strensall and Clifton have completed, the diversions to the cycle path in Clifton Ings are ongoing. • Construction phases at Clementhorpe and Lower Bootham flood cells are nearing completion. 										
Future outlook										
<ul style="list-style-type: none"> • Final works, remediation and removal of site compounds expected at Clementhorpe and Bishopthorpe. • Clifton Ings cycleway diversions complete and initial works to commence. • Final works at lower Bootham site and Memorial Gardens underway. • Works re-commenced at Foss Flood Storage Area. • Germany Beck flood scheme continuing appraisal and design works - additional ground investigation and archaeological surveys commencing. 										
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a									

	quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
Exec member	Cllr Andrew Waller
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12510&Ver=4</p>

Project title	City Centre Access								
Reporting period	May 2022								
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Costs Status Explanation	<ul style="list-style-type: none"> Costs have risen due to inflation, the effects of Brexit and Covid on the market and due to supply issues. Steel costs are currently subject to specific surcharges. Costs have risen as products have been developed that better meet the criteria to manage the identified risks. 								
Resources Status Explanation	<ul style="list-style-type: none"> Design resource in place. Uncertainty over availability of suitable contractor and materials etc in current market. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of hostile vehicle mitigation measures will be delayed to 2022 and very likely to continue into 2023. Once the procurement process is complete a timetable will become clear. All efforts to deliver ready for winter 2022 will be made. 								
Risk Status Explanation	Risks associated with successful and timely implementation which lead to inflation impacts being increased.								
Issues Status Explanation	Phase two - Minster area to be clarified.								
Current status									
<ul style="list-style-type: none"> Detailed design continued. Preparation of contract documents continued. Work on procedures and protocols continued. 									

Future outlook	
<ul style="list-style-type: none"> • Detailed design to be completed, checked and approved. • Tender documents to be completed. • Invitation to tender for construction/implementation to be published. 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title	Inclusion Review									
Reporting period	May 2022									
Description										
<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>										
Overall status this period (May)					Overall status previous period (Apr)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Quality Status Explanation	<ul style="list-style-type: none"> The priorities in the SEND capital plan have been shared with Schools Forum. 									
Costs Status Explanation	<ul style="list-style-type: none"> A programme manager has been appointed to provide additional capacity to the Safety Valve plan. The financial profiling of the strands of activity linked to the Safety Valve plan is underway. 									
Financial Status Explanation	<ul style="list-style-type: none"> Implementation of the Inclusion Review will involve supporting the graduated response in mainstream, this will require an initial investment of resources to support inclusion in mainstream. A plan for the phasing of capital works is being developed - revenue costs will also need to be scoped. The sufficiency group will develop the delivery plan. 									
Risk Status Explanation	<ul style="list-style-type: none"> Work continues to finalise the actions from the Inclusion Review and share these with stakeholders. Project management capacity remains the main risk to delivery. 									
Current status										
<ul style="list-style-type: none"> Capital works have taken place at Hob Moor Oaks primary special school (August 2018) and capital works have been agreed to support the development 										

of the post 19 local education offer at Blueberry academy and Askham Bryan College.

- Expressions of interest for secondary satellite provision have been received and a project plan is in the early stages of development.
- A feasibility study is taking place with a primary school to support the development of a proposed primary ERP provision.
- Preliminary work to review the Behaviour and Attendance Partnership protocols and processes is underway.
- A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy.
- The move to a People directorate is bringing the opportunity to work in a more joined up way and to develop a stronger capacity to commission and review.

Future outlook

Implementing the Inclusion Review is now within the sufficiency work stream of the delivery of the Safety Valve plan.

Reports to	A steering group of stakeholders/partners have been convened to take ownership of the process and outcomes of the review. The outcomes of the review will be reported to both the School's Forum and the York Learning Partnership Board.
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive November 2018: The Inclusion Review and the Special Needs Capital Grant https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive August 2019: Executive Report Danesgate Land Academy Conversion https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive November 2019: Millthorpe School - Enhanced Resource Provision https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11112&Ver=4</p>

Project title	Hyperhubs									
Reporting period	May 2022									
Description										
<p>Hyper Hubs are an innovative combination of solar energy harvesting and storage with electric vehicle charging points, reducing the reliance of electric vehicles on the UK electricity grid, and reducing greenhouse gas (GHG) emissions. By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, we aim to increase the use of electric vehicles for journeys in and to York, providing eight private vehicle charging points at each site.</p> <p>By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, a solar canopy would be erected over approximately 100 parking spaces, providing space for 1,400 m² of solar panels. This canopy is an elevated structure – essentially a roof below which cars can still park – with solar panels on the top. Adjacent to the canopy, but not on land currently used for parking, there would be an energy storage facility – a battery. At each site there would also be eight charging points for electric vehicles. Electricity generated by the solar panels would be used to hyper charge vehicles plugged in to the charging points. Electricity not used immediately would be stored in the battery. When the battery is full, this electricity could be fed into the national grid.</p> <p>The solar canopies would use the free space immediately above the vehicles to harvest solar energy to the site. Batteries would then store the electricity, providing it either to hyper charge electric vehicles when plugged in, or feeding it into the UK electricity grid.</p> <p>The electric vehicle infrastructure element of the project is to purchase and install the DC ‘hyper’ charging points (faster than current ‘rapid’ charge speed points at 50kW) which will supply the energy to the vehicles. These will be installed in a Hub of eight car bays which can supply up to 150kW power output per car, with a typical charging session taking 10-20 minutes. By way of comparison, a typical home charging point takes around eight hours to charge an electric vehicle.</p>										
Overall status this period (May)					Overall status previous period (Apr)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
May										
Apr										
Current status										
Monks Cross:										

- Northern Power Grid successfully connected the substation to the National grid and the Hub.
- Commissioning work is underway.

Poppleton Bar:

- Load testing completed.
- Most snagging complete.
- Site ready to open to the public, date to be confirmed

Future outlook


Monks Cross:

- ABB continue to commission chargers.
- Back office registration on BP Pulse network.
- Solar & battery setup.
- Grid frequency response configuration.
- Open to public.

Poppleton:

- Snagging.
- Open to public.

<p>Reports to</p>	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager; who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
<p>Exec member</p>	<p>Cllr Andy D’Agorne</p>
<p>Director responsible</p>	<p>James Gilchrist - Director Environment, Transport and Planning</p>

Dependencies	
<p>Link to paper if it has been to another member meeting</p>	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York’s Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>
 <p>European Union European Regional Development Fund</p>	

Project title		Future Library Investment Programme (FLIP)							
Reporting period		May 2022							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (May)					Overall status previous period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
May									
Apr									
Current status									
Clifton:									
<ul style="list-style-type: none"> Detailed planning application validated by CYC planning. Now publicly live on planning portal. Design team to continue with scheme development under RIBA stage 4 - Technical Design. Explore to continue partner group discussions. 									
Haxby:									
<ul style="list-style-type: none"> Received building tender submissions - currently within initial evaluation period and checks 									
Acomb:									
<ul style="list-style-type: none"> Received initial findings from feasibility study commissioned on additional land to rear of library. Project Team assessing next steps and due to brief local Councilors. 									
Future outlook									
Clifton:									
<ul style="list-style-type: none"> Enter HSLT commercial settlement grant agreement for Clifton. Design team to continue with scheme development under RIBA stage 4 - Technical Design. Explore to continue partner group discussions. 									
Haxby:									
<ul style="list-style-type: none"> Building tender submissions - complete tender evaluations and ready contract award notice. 									

- Enter Agreement for Lease with HWCYA.

Acomb:

- Commission next stage of feasibility ground investigation reports proposed from initial Arups report for the additional land to rear of library.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October 2019 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2022 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title	Mental Health Housing and Support								
Reporting period	May 2022								
<p>The high-level aim of the project is to develop an improved housing and support pathway for people with mental ill-health that will enable them to access the right type of accommodation, with the right level of support, at the right time to meet their needs, regardless of diagnosis.</p> <p>At present in York, we often struggle to do this as we do not have the full range of housing and support options we need. As a result, people sometimes stay in hospital longer than they need to, or they are housed in accommodation that doesn't properly meet their needs, or they are placed in accommodation outside of York away from family and friends and support networks, often at significant expense. The biggest gap in our current provision is for people with multiple and complex needs, and this project has a particular focus on addressing this gap.</p> <p>Working with a wide range of stakeholders, the project has developed some proposals which would deliver almost double the current capacity within the city (from 48 mental health housing places to 90) with a significant proportion of the extra capacity being in new, specialist mental health housing and support - delivered through both supported housing and Housing First.</p> <p>It is proposed that two supported housing projects (with 24/7 on-site staffing) be developed within the city, each containing 10 places, and each providing support to another 6 satellite flats within a 1-2 mile radius of the project. This represents a total of 32 specialist supported housing placements.</p> <p>With Housing First, the idea is that people are provided with permanent housing with no requirement to prove that they are 'housing ready' and then personalised, intensive 'wrap around' support is provided to help them develop and retain their independence and maintain a tenancy. The project's proposal is to employ three Housing First support workers each of whom would eventually build up to a caseload of seven cases – that is 21 Housing First places in total.</p>									
Overall status this period (May)					Overall status prev period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Resources Status Explanation		Project Manager capacity stretched with other competing demands on his time.							

Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> - Having to abandon the procurement exercise in Dec 2021 meant there would be a delay to the delivery of the project. We have reflected on providers' feedback and are considering our options for how we take the project forward, in discussion with our NHS partners (CCG/TEWV) and the Council's Housing Delivery Board. - We had hoped to be able to crystallise a new plan and timeline by Apr 2022, but this has slipped. The complexity of the decisions to be taken, coupled with the stretched capacity of the Project Manager and other colleagues to progress the necessary work, does mean that further slippage is likely. - Until we have greater clarity on our preferred next steps it is impossible to make a clear assessment of exactly what needs doing and what resource is required.
Risks Status Explanation	Risk that we cannot deliver the preferred model of provision for this project.
Issues Status Explanation	That we cannot sufficiently satisfy Provider expectations.
Current status	
<p>Deciding next steps. CYC Housing Delivery Board (3rd Mar) considered findings from a small group tasked with working up costings for an option where CYC develops the two supported housing schemes rather than an external Registered Housing Provider. Further work is still required to help the Board decide whether this is a feasible option worth exploring further with Elected Members. Unfortunately, it has taken two months to source some external expertise around Housing Benefit/Universal Credit to advise us on the pros and cons of the various possible permutations, but this support has now been secured and should report back to the small working group mid/late June.</p> <p>Building maintenance programme at 22 The Avenue. Given delays to the delivery of the project, CYC Property Services colleagues were commissioned to do an updated review of the buildings at 22 The Avenue to help us ensure they are in as good as condition as possible for residents and staff until such time as the new provision has been developed. This review was completed in April and an updated action/maintenance plan for the next 2-3 years will be agreed in the coming weeks.</p> <p>Mental Health Housing First. Changing Lives has successfully recruited a second Mental Health Housing First Worker who started in post on 13th May. The Mental Health Housing First Steering Group – with representation from CYC Commissioning, CYC Housing, Changing Lives and TEWV – continues to meet bi-monthly to help oversee the development and integration of these new roles within the existing system.</p>	
Future outlook	

A small group is undertaking further work to help ascertain whether CYC developing the two supported housing schemes rather than an external Registered Housing Provider is a feasible option worth exploring further with Elected Members. It will report back to the Project Board and the Housing Delivery Board once it has considered the external expert advice on Housing Benefit/Universal Credit outlined above.

Unfortunately, the continued delay in agreeing our next steps for the project means that the revised estimated timeline for the two specialist supported housing schemes (as originally envisaged) becoming operational has now slipped back into early 2025 at the earliest.

Reports to	<p>The Project Board is chaired by the Head of Commissioning - Adult Social Care which reports to Health, Housing and Adult Social Care DMT, and then through to CMT.</p> <p>The project also reports into the York Mental Health Partnership, which is independently chaired. The Partnership has identified delivery of the project as one of its top four priorities. The Partnership is a delivery group of York's Health and Wellbeing Board and is charged with delivery of the All Age Mental Health Strategy for York 2018-2023.</p>
Exec member	Cllr Carol Runciman
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning and Education
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive August 2020 - Mental Health Housing and Support https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12296&Ver=4</p> <p>Customer & Corporate Service Scrutiny Management Committee (Calling in), Sept 2020 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=602&Mid=12397#AI56315</p>

Project title	Council Housing Energy Retrofit Programme								
Reporting period	May 2022								
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (May)						Overall status prev period (Apr)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation	<ul style="list-style-type: none"> Contractor capacity and take up of elements of the programme are impacting our ability to deliver all works committed. Procurement of delivery partner for LAD3 etc not yet completed. LAD3 programme to be included from 2022 until end of March 2023. HUG1 programme to be included until end of March 2023 								
Costs Status Explanation	<ul style="list-style-type: none"> Capital spend is closely monitored with contractor capacity placing a risk on the ability to deliver all capital works. Revenue spend is as per the original programme, but the ability to claim revenue funding from the grant is currently at risk until significant capital spending can be allocated for private sector grants. 								
Resources Status Explanation	<ul style="list-style-type: none"> Additional Technical support officer resources identified, additional resources being considered to support LAD projects. Recruitment of the Home Energy Project Manager and Council Housing equivalent posts completed. Ongoing delivery of LAD1B and LAD2 programmes LAD3 / HUG 1 mobilisation actions 								
Financial Benefits Status Explanation	<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding. LAD2 Funds may have to be returned to the Tees Valley Energy Hub if there is a project underspend. Short delivery timescales for LAD3, HUG1 and SHDF may also result in underspend. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Documents required to approve Room in Roof and to a lesser extent Cavity Wall and Loft Insulation installations are taking significantly longer to be received than anticipated from the contractors. CYC solar PV LAD2 project behind programme, however delivery by June 2022 is achievable. LAD3, HUG1 and SHDF procurement and contract timeline predicts middle of May 2022 start. Challenging delivery timescales. 								
Risks	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> Delivery of council home retrofit will take longer due to supplier capacity and delivery processes. 								

Status Explanation	<ul style="list-style-type: none"> • Uptake of Room in Roof Insulation has been lower than anticipated, which means this allocation of funding is at risk. • Potential underspend against LAD2 capital allocation will have knock on effect on revenue funds to be claimed.
Issues Status Explanation	<ul style="list-style-type: none"> • Yorkshire Housing have had delays with their project which now involves 9 properties in Craven District, however this project is now progressing with monthly monitoring by CYC to assist. • Larger number of properties with D rated EPCs included in project than anticipated. Issue to be investigated and reported to BEIS. • BEIS have agreed a recovery plan including increase in % of D rated properties to receive fabric first measures for both LAD1B and LAD2 programmes. LAD 3 / HUG 1 have more challenging targets.
Current status	
LAD1B	
<ul style="list-style-type: none"> • Extension of delivery period to end of June 2022 and increase in percentage of EPC D rated properties to receive fabric first measures approved by BEIS. • Delivery ongoing. • 68 measures installed in 62 properties to date. 	
LAD2	
<ul style="list-style-type: none"> • CYC solar PV project contract work ongoing. Surveys undertaken. Work programmed. • Tenant engagement for solar PV project complete, 3 properties have dropped out, 47 properties going forward with tenant approval. • Change request submitted to Energy Hub to reallocate some funding from Room in Roof to 10 air source heat pump and 15 PV solar panel provision for owner occupiers. • Yorkshire Housing LAD2 PV project in Craven ongoing, now 9 properties. • Joseph Rowntree Housing Trust 6 property ASHP project in Elvington ongoing. • Programme physical completion date end of June 2022. Applications to be received by end of March 22. • Increase in % of EPC D rated properties to receive fabric first measures approved. • Likely underspend across insulation measures. 	
LAD3	
<ul style="list-style-type: none"> • £2.38m LAD3 funding received from BEIS. • Procurement of delivery partner / contract ongoing. Contract currently at evaluation stage. • Predicted start date of May 2022. 	

- End date for delivery completion 31/3/2023.

HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract linked to LAD3.
- End date for delivery completion 31/3/23.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract linked to LAD3.
- Funding to run from 1/4/22 to 31/3/23.

Staffing

- Home Energy Project Manager and Council Housing Energy Project Manager posts in place.
- Former fixed term until 30/6/23, latter permanent post.

Future outlook

- Continuing delivery of LAD1B and LAD2 measures.
- Evaluation and awarding of contract for delivery partner for LAD3/HUG1 and SHDF1.
- Mobilisation meetings and action to ensure delivery against these programmes begins at earliest opportunity.
- Internal meetings to ensure delivery of SHDF1 for CYC properties.

Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board. A working group of officers from the consortia of councils are already managing risks within the LAD 1B project. A risk sharing agreement will be signed by the councils. Staffing resources will be flexed to reflect the demand of the delivery of projects.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member	Executive December 2020 - Council Housing Energy Retrofit Programme

meeting	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>
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Project title	Children's Home
Reporting period	May 2022

City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.

To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;

- Ongoing recruitment of new foster carers
- The retention of the current fostering workforce, and
- Increasing the options and flexibility of other placement provisions including residential.

PROJECT FOCUS - Developing the Residential Strategy

Overall status this period (May)				Overall status prev period (Apr)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Quality Status Explanation		<ul style="list-style-type: none"> • Wenlock is now awaiting procurement and work commenced as soon as building is vacated. Further exploration is being completed on the other potential establishment. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> • The one bedded children's home is now registered and operational. • Wenlock is awaiting procurement outcome and works to commence once vacant, over the summer. 							
Risks Status Explanation		<ul style="list-style-type: none"> • Approval has been given to alter the original plan and use existing CYC properties to develop a further Children's Home and a provision for supported living. 							

Current status

Residential - property

- Support workers for the home have been recruited.
- One CYC building has been identified as having potential to re modernise to offer CYC more Children home provision. CMT were updated on this plan and this work is now being taken forward. It is envisaged that this will provide a further 4 beds. This work has not yet commenced as it could be 3 months before work can progress this refurbishment as the home needs to be vacated.

<p>A further CYC building has been identified to scope for the potential of providing Supported Living self-contained flats for 16+. Approval has been given to explore this plan.</p>	
<p>Future outlook</p> <ul style="list-style-type: none"> • Additional registered manager to be appointed • Confirmation from QS to progress procurement process for 4 bedded homes • Explore options for 16+ residential offer • Progress the procurement process for Wenlock 	
<p>Reports to</p>	<p>There are 3 key groups responsible for the governance of the project.</p> <ul style="list-style-type: none"> • CMT / DMT • Project Board • Task and finish groups
<p>Exec member</p>	<p>Cllr Ian Cuthbertson</p>
<p>Director responsible</p>	<p>Jamaila Hussain - Director of Prevention and Commissioning</p>
<p>Dependencies</p>	
<p>Link to paper if it has been to another member meeting</p>	<p>Exec July 2019 - Children in Care Residential Commissioning Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Exec Nov 2020 - Wenlock Children’s Home Contract Variation & Extension with Hexagon Care Services https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12407&Ver=4</p>

Project title		Haxby Station							
Reporting period		May 2022							
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (May)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		Scope remains unchanged <ul style="list-style-type: none"> Potential of Scope-creep once results of public consultation known (i.e. new cycle routes; road safety improvements; change to bus routes; etc) 							
Tasks & Milestones Status Explanation		Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged. Master programming has been undertaken to see if some aspects of the project can be accelerated.							
Current status									
<ul style="list-style-type: none"> Network Rail undertaking ES3 report (single option development), expected summer 2022. Extra resources (external consultancy) now commissioned to undertake updated Business Case & Programming. Expected revised business case to be submitted to DfT autumn 2022. Full public consultation launched 21 April 2022 (to run until 15 May 2022). Drop-in sessions in Strensall & Haxby held. Parish Council meetings attended. Positive discussions held with third-party landowner to south-west of station site, for new path between Swathdale and the station. 									
Future outlook									
<ul style="list-style-type: none"> Conclusion of public consultation and collation of results 									
Reports to		<ul style="list-style-type: none"> NSF Board (DfT; Network Rail etc.) Executive (CYC) 							
Exec member		Cllr Andy D'Agorne							
Director responsible		Neil Ferris - Corporate Director of Place							
Dependencies									
Link to paper if it		Exec September 2021 - Haxby Station – Update and Land							

has been to another member meeting	Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4 Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4
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Project title		York Station Gateway							
Reporting period		May 2022							
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and it's bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> • Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport; • Create new public spaces and a more pedestrian friendly experience; • Create an improved setting for the City Wall, the railway station and other heritage buildings. <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (May)					Overall status this period (Apr)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Apr									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued with returns due in June 2022. There is concern over the current status of the market with known price escalation in recent months.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost planning shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. Works programmes from Northern Powergrid and Northern Gas Networks are currently awaited. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							
Risks Status Explanation		Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility							

	company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought.
Current status	
<p>Procurement and finance</p> <ul style="list-style-type: none"> • Funding and Development Agreement between CYC and LNER for the delivery of Package 3 - Station Works is now complete and awaiting signing by both parties. • Packages 2 and 4 tender documents have been issued on 24th March 2022 with a 12 week tender period. • The tender for the Package 1 - early ducting has now been priced and returned by bidding contractors. The ducting route is currently being agreed ahead of Contractor appointment. • Ove Arup and Partners has been formally appointed as lead designer for the scheme until completion. <p>Planning</p> <ul style="list-style-type: none"> • The project teams are working on discharging the planning conditions required by the LPA as the scheme progresses. • It is a planning condition to find suitable replacement accommodation for the York RI bands. The band room would need to be demolished to facilitate the Package 4 - Loop Road works. An alternative band room building has been identified but financial and logistical issues need to be resolved prior to relocation of the RI bands. Meanwhile, a further alternative option is currently being evaluated. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works will commence on signing the CYC/LNER agreement. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Package 1 diversionary works began on 4th January 2022 with BT Openreach upgrading chambers in Queen Street and Station Road. The discovery of Roman archaeology has delayed these works by 3 weeks. BT Openreach has now completed to a second chamber opposite the entrance to the station and ducting works in Queen Street. B Openreach are now planning a road duct crossing from 19th April 2022 pending agreement with CYC Streetworks. • All Yorkshire Water works in Queen Street are now complete. 	

- Ducting works in the station long stay car park are expected to commence in May/June 2022 with a six to eight week programme.
- Currently awaiting programme confirmation from Northern Gas Networks and Northern Powergrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. Two alternative locations have been identified and CYC are working with Network Rail to agree the way forward.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme.

Land

- Negotiations for third party land purchase are making progress and Heads of Terms have been agreed for one of the two parcels of land.
- Negotiations with Network Rail are for station land are set to commence.

Future outlook

Procurement and finance

- Funding and Development Agreement between CYC and LNER for the delivery of Package 3 - Station Works is now complete and awaiting signing by both parties.
- Packages 2 and 4 tender documents have been issued on 24th March 2022 with a 12 week tender period. Tender returns expected in June 2022.
- The tender for the Package 1 - early ducting has now been priced and returned by bidding contractors. A winning Contractor has been identified and an award letter has been sent.

Planning

- The project teams are working on discharging the planning conditions required by the LPA as the scheme progresses.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. The band room would need to be demolished to facilitate the Package 4 - Loop Road works. Two alternative band room buildings have been identified but financial and logistical issues need to be resolved prior

to relocation of the RI bands. Options are currently being evaluated and meetings are being planned to discuss with all parties.

Design

- The project team has almost finished work on fixing the design for the scheme with the only outstanding design issues surrounding Tea Room Square currently under consideration.
- The detailed design of the Package 3 - Station Works will commence on signing the CYC/LNER agreement.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Package 1 diversionary works began on 4th January 2022. BT Openreach has now completed a second chamber opposite the entrance to the station and ducting works in Queen Street as well as a road duct crossing across Station Road in front of the station porte-cochere.
- All Yorkshire Water works in Queen Street are now complete.
- Ducting works in the station long stay car park are expected to commence in June 2022 with a six week programme. These works will be delivered by a Contractor appointed by CYC.
- Currently awaiting programme confirmation from Northern Gas Networks and Northern Powergrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. Two alternative locations have been identified and CYC are working with Network Rail and York RI to agree the way forward.
- Residents and businesses in and around the station front area have been consulted regarding upcoming utility diversionary works.
- The project website has been updated.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continues to work with project partners to find the best solution to parking in the medium and long term.

Land

<ul style="list-style-type: none"> • Negotiations for third party land purchase are making progress and Heads of Terms have been agreed for one of the two parcels of land. • Negotiations with Network Rail for station land are ongoing. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12797&Ver=4</p>

Project title	York and North Yorkshire Catchment Flood Management Project								
Reporting period	May 2022								
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse river catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status for May									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
May									
Current status									
<p>The Expression of Interest for the project was approved in August 2021; a project manager was appointed in February 2022 and project development funding was received in March 2022. This has enabled the outline business case to be developed, and this was submitted in April 2022.</p> <p>The outline business case follows the '5 case model' approach specified by the Environment Agency and sets out the overall project objectives and project plan. The total project value is anticipated to be just under £6m over the remaining 5 year project duration until March 2027.</p>									
Future outlook									
<p>The Environment Agency will now perform project assurance by scrutinising the outline business case and asking questions to the project team. This is expected</p>									

to take several weeks and might involve a number of iterations.

Outline business case approval will release the next stage of funding to develop the full business case. This will be phased, and the first of the two full business cases for the project is planned for completion over the summer of 2022. This will set out the detailed specification for the catchment modelling and agreed contributions to partner organisations for their roles in the project, included funded posts.

Reports to	Project governance board: North Yorkshire Flood Risk Partnership –Existing group including CoYC and NYCC Executive Members for flood, Council officers, Environment Agency
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12793&Ver=4