

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

THE COPORATE PROJECTS PORTFOLIO WAS SIGNIFICANTLY AFFECTED BY THE UNPRECEDENTED CHALLENGES OF THE COVID-19 PANDEMIC DURING THIS PERIOD

Large projects summary	RAG Previous period Dec 2021	RAG This period Jan 2022	Direction of travel
York Central	Amber	Amber	Same
Castle Gateway	Amber	Amber	Same
Local Plan	Amber	Amber	Same
Guildhall	Amber	Amber	Same
Community Stadium	Green	Green	Same
Outer ring road (A1237)	Amber	Amber	Same
Housing Delivery Programme	Amber	Amber	Same
Provision of School Places 2017-2023	Amber	Amber	Same
Housing ICT Programme	Green	Green	Same
Smart Travel Evolution Programme (STEP)	Green	Green	Same
Flood Risk	Green	Green	Same
City Centre Access	Amber	Amber	Same
Inclusion Review	Green	Green	Same
Hyperhubs	Amber	Green	Better
Future Library Investment Programme (FLIP)	Green	Green	Same
Mental Health Housing and Support	Amber	Amber	Same
Council Housing Energy Retrofit Programme	Amber	Amber	Same
Children's Home	Amber	Amber	Same
Haxby Station	Amber	Amber	Same

Detailed Updates

Project title		York Central							
Reporting period		January 2022							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Updated delivery programme expected from Homes England. Homes England to take the project forward. CYC involvement now on the regulatory/adoption elements. 							
Risks Status Explanation		<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing. Significant number of pre commencement conditions and highway adoption approvals required prior to start of construction. 							
Issues Status Explanation		Landowners carrying out due diligence on the project.							
Current status									
<ul style="list-style-type: none"> IP1 achieved practical completion Millennium Green works complete Unipart, Concrete Works and Wagon Repair Depot buildings demolished, the material retained on site, has been crushed and stockpiled for storage Track lifting complete GI works which form part of IP1 complete 									
Future outlook									

	<ul style="list-style-type: none"> Highway Adoption processes being coordinated with Homes England for the main infrastructure delivery
Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan and Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines</p>

	<p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#A149619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p> <p>Executive November 2018 – York Central Enterprise Zone investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p>
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Project title	Castle Gateway									
Reporting period	January 2022									
Description										
<p>City of York Council (CYC) is one of the principal land owners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the City.</p>										
Overall status this period (Jan)					Overall status previous period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Jan										
Dec										
Costs Status Explanation		<p>The Executive approved a further budget of £2.15m to take the project through to the next decision point in Autumn 2021. This decision has been delayed due to the delay in the Castle Mills detailed design and costing programme. The project remains within budget, in terms of future required delivery budgets there is still uncertainty as to the impact of COVID-19 on elements of the project affecting the cost of delivery, including the timescales and build costs. This is being mitigated through ongoing assessment of market conditions. The Executive will only be asked to make a decision to proceed with construction phase once actual tender prices have been received.</p>								
Financial Benefits Status Explanation		<ul style="list-style-type: none"> • A GVA assessment of the proposed masterplan has been undertaken by WYCA. They assess the GVA benefits of the proposals to be £360m for the Leeds City Region. However, realising these benefits is dependent on the successful delivery of the whole masterplan which will require significant investment from the council and other public bodies. • An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. • The sales values of the apartments at Castle Mills will provide a profit which will be reinvested in to the wider public benefits of the masterplan. 								
Tasks & Milestones		<p>The impact of COVID-19 has been reviewed, with the report to Executive in October 2020 reprofiling the key milestones for the delivery of the project, with the next decision point being in Spring 2022. This is a slight delay to the programme. The impact of COVID-19 will continue to be</p>								

Status Explanation	monitored and the impact on the tasks and milestones taken into account at this next decision point.
Risks Status Explanation	This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move in to delivery, each has its own dedicated risk register which feeds in to the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.

Current status

Castle Mills – Wates and BDP continue to progress the detailed design of the Castle Mills scheme. There has been a delay to the programme for Wates producing the final cost of construction due to difficulty obtaining sub-contractor pricing due to ongoing market uncertainty relating to Brexit and Covid supply chain issues. The detailed technical design of some elements of the scheme is also taking longer than programmed to resolve.

St George's Field – Officers continue work on the preparation of a business case to consider whether to proceed with the multi-storey car park at St George's Field. This will take in to consideration the outcome of the strategic review of council car parking. The business case is expected to be considered by members in Spring 2022.

Castle and Eye of York – The Vehicle Dynamic Assessment Report received illustrated the need to increase the hostile vehicle mitigation measures for the scheme. BDP have assessed these requirements and are working on design options for a secure line wall of 800mm instead of a 500 mm in response to the report. Final surveys are underway.

West Yorkshire Transport Fund – Approval has been secured for the revised outline business case which seeks the first £4.6m of funding for the new pedestrian/cycle bridge and riverside park at Castle Mills, and bus stop improvements along Tower Street. A full business case submission will follow.

Future outlook

Castle Mills – Wates and BDP will continue to develop the detailed design and construction cost for the Castle Mills scheme. The design process includes working with internal officers and key stakeholders, and will also

include discharging the relevant planning conditions. On completion of the detailed design Wates will provide a fixed price for the construction phase.

St George's Field – Officers will continue to draw together the business case to consider whether to proceed with St George's Field multi storey car park. This is expected to be presented to Executive in Spring 2022.

Castle and Eye of York –The planning application is due to be submitted early February. Preparation is also underway for sharing and signposting the planning application to the wider public and stakeholders.

West Yorkshire Transport Fund – Following confirmation of the approval of the outline business case, officers will work with WYCA to develop the full business case for the funding.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director for Economy and Place, and the wider interests of the council are represented by the Assistant Directors for Regeneration and Asset Management; Planning and Sustainable Development; and Transport, Highways and the Environment. The group also has Heads of Service for legal, finance and property.

The working group is the key interface point with wider stakeholders, with the project manager and Assistant Director for Regeneration and Asset Management chairing the Castle Gateway Advisory Group (which consists of key stakeholders and principal custodians of the city) and the My Castle Gateway public engagement partnership. The interests of the formal partnership with York Museums Trust will also be represented by the same individuals and outcomes and decisions fed back in to the working group.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive

	are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.
Exec member	Cllr Nigel Ayre
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p>

Project title	Local Plan								
Reporting period	January 2022								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EiP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
		The Forward Planning Team has reduced in size following the loss of members of staff. Resourcing needs to be sufficient to ensure the timely completion of work for submission to the Inspectors and to enable							

Resources Status Explanation	preparation and attendance for future hearing phases to ensure successful hearing sessions. Additional funding has been awarded in the short term to help fast-track evidence base and support for consultation. Consultant services have also been procured to support the preparation for next phases.
Tasks & Milestones Status Explanation	<p>Inspectors confirmed in their letter of 25 October that three further phases of Local Plan Examination are to be scheduled. Currently proposed to be</p> <ul style="list-style-type: none"> • Phase 2 - late February / early March 2022 • Phase 3 - April 2022 • Phase 4 - May / June 2022 <p>Confirmation of dates for Phase 2 and detailed matters to be considered are expected week of Monday 17 January 2022.</p>
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.

Current status

Key milestones achieved for emerging plan:

- Submission May 2018
- Proposed Modifications Consultation June 2019
- Phase 1 Hearing sessions December 2019
- Completion of a schedule of further work resulting from Phase 1 hearing sessions throughout 2020
- Completion and submission of further request for Housing Needs Update in October 2020
- Submission of clarified Green Belt Technical Paper and Annexes in accordance with agreed timetable between January - April 2021
- Proposed Modifications and Evidence Base Consultation May - July 2021. Further information on the consultation can be found on the dedicated web page: <http://www.york.gov.uk/LocalPlanConsultation>. All consultation documents, including a Consultation Statement and Duty-to-Cooperate update, were submitted to the Inspectors in August/ September 2021.

The Inspectors wrote to the Council on 25 October 2021 setting out their proposed timetable to proceed to hearing sessions in 2022. This confirmed a further 3 phases of hearing sessions to re-visit issues discussed in Phase 1 as part of Phase 2 following updated evidence and more detailed matters pertaining to Green Belt (Phase 3) and development management policies (Phase 4).

Future outlook

Further details on the timings for Phase 2 hearings and the detailed matters to be considered are likely to be received week of 17 January 2022.

More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination

Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Executive June 2016 City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10</p>

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Executive March 2019 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4>

Local Plan Working Group October 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4>

Local Plan Working Group, March 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777>

Local Plan Working Group, April 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4>

Local Plan Working Group, July 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4>

City of York Planning Policy Housing Delivery Action Plan (HDAP)

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4>

Project title	The Guildhall								
Reporting period	January 2022								
Description									
<p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx. £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation		<ul style="list-style-type: none"> The issues with staffing due to Covid 19 compounded by the delays being experienced in procuring materials, the rating on this item has changed to red from orange on this report. November's progress has been very promising which is giving credibility to the contractors reported completion date which should hold the costs within the current reported figures. December has seen further great progress on the heavy works as the project nears completion and we move into the finishing stages. 							
Resources Status Explanation		<ul style="list-style-type: none"> No further Covid cases in December 2021, other than one member of staff who is now back on site. Significant risks are declining as we approach completion, no major concerns reported in period. 							
Financial Status Explanation		<ul style="list-style-type: none"> The business case for delivery was agreed by Executive in February 2019 - where the project costs and the financial benefits were approved by Executive in parallel with the final project costs. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Work to the external areas has now started in earnest since the majority of scaffolding has been removed from the south range and Victorian building. December has been a productive month due to pressure from the client team to bring more resources to bear in areas of inactivity. Installation of the electrical service is a major step forward, we can now plan the works to completion of all areas without restriction. 							
Risks Status Explanation		<ul style="list-style-type: none"> The contractor advises difficulty in sourcing materials may arise in the future. The removal of the crane ended the river logistical operation on the 2nd of August and removes the risk of supply disruption due to high river levels. 							

Issues Status Explanation	<ul style="list-style-type: none"> • All wayleaves are signed and gas and electrical services are installed. • The electrical service is now connected and energised. • Marketing of the restaurant will be stepped up on completion of the riverside landscaping to allow the full potential of the spaces to be appreciated by potential tenants. • The contractor reports no major concerns re material supply having mitigated issues by ordering and storing key materials such as paving off site.
<p>Current status</p>	
<p>Statutory Consents / Approvals</p>	
<ul style="list-style-type: none"> • Executive approval February 2019 to advance to the construction stage. • Planning and LBC approvals granted 16 Feb 2017. • Executive approval for scheme delivery 16 Mar 2017. • Full Council approval of budget requirement 30 Mar 2017. • Grant Agreement letter signed with WYCA 7 Apr 2017 securing £2.347m of LGF funding from LCR LEP to support project delivery. 	
<p>Project Progress</p>	
<ul style="list-style-type: none"> • Construction commenced on the 16th of September 2019. • All piling completed and the ground beams to the north range are completed. • The re-roofing of the main hall and the south range are completed. • External stonework repairs complete. • The North Range steelwork is completed and the concrete precast floors have been installed giving a good feel of how the restaurant and riverside terraces will look when completed. • Council Chamber re-roofing completed. • The glazed arcade roof is completed. • The north range new build is watertight allowing internal works to commence. • The tower reconstruction is completed, scaffold removed from the riverside elevation. • Internal repairs are advancing well, decoration has commenced following the completion of the main plastering in the existing building. • Raised access floors are now being fitted in the new build section and carpets are being laid in the Victorian block. • The new stone floor to the main hall is close to completion. 	
<p>Future outlook</p>	
<ul style="list-style-type: none"> • The electric service has now been connected. 	

	<ul style="list-style-type: none"> Roofing throughout the complex will be completed by the end of January. External paving has started in earnest, the majority of which shall be completed in this period. Internal fit out is nearing completion, this period will bring the major works to a close.
Reports to	The Guildhall board reports in to Economy and Place DMT and PM updates exec member and Exec when required for updates and approvals.
Exec member	Cllr Nigel Ayre
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October 2015 - The Future of York's Guildhall & Riverside http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Scrutiny – 13 June 2016 http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&MId=9420&Ver=4</p> <p>Exec July 2016 - Detailed Designs & Business Case http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive March 2017 – The Development of the Guildhall Complex https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>Executive May 2018: The Development of the Guildhall Complex https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive February 2019: Redevelopment Tender Evaluation & Project Business Plan Appraisal https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11007&Ver=4</p>

Project title	Community Stadium								
Reporting period	January 2022								
Description									
<p>The Community Stadium project will deliver a new football and rugby stadium for professional sport and community sport and leisure facilities for the city of York. The project also includes a new athletics facility for use by York Athletic Club as well as many community uses and work with community partners.</p> <p>The core project objectives are to provide a new Community Stadium within a new leisure facility complex on the grounds of the existing Huntington Stadium / Waterworld swimming pool.</p> <p>This project represents an opportunity to create one of the country's most far reaching community stadium complexes.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation		<ul style="list-style-type: none"> - Adoption and design issues with the site road and drainage could lead to delay and increased cost. Outcome of any claim for time and delay could result in additional cost. - Covid-19 delays and restrictions may increase costs of facility depending upon the length of time restrictions are in place. 							
Tasks & Milestone Status Explanation		<ul style="list-style-type: none"> - Build completion and subsequent handover happened December 2020. This is due to a number of build factors as well as the impact of covid and the extent of any claims and damages is still to be fully determined. - Highways and drainage are the final elements due for completion during 2022. These elements do not impact on the operation and opening of the site. - Tenant move ins are ongoing throughout 2021 and 2022. - All operation is subject to covid regulations and impact. 							
Risks Status Explanation		<ul style="list-style-type: none"> - Number of risk factors remain as detailed in the risks log. Remaining works and potential further disruption from covid remain the most significant. 							
Issues Status Explanation		<ul style="list-style-type: none"> - Issue of the highways and drainage works is significant but is now being progressed to completion. - Covid-19 impact is affecting all sites and potential for further disruption depending upon length of time the pandemic or restrictions are in place. This is a current issue affecting site but has further risk implications as captured in the risk log. - SMC performance as operator of the stadium is under review and being assessed but is improving. 							

Current status

In the year of the project, progress has been made as follows:

- Full Site opened to the public December 21 2020.
- Site reopened 12 April 2021.
- NHS outpatients units opened April 2021.
- Little Gym lease finalised and unit opened April 2021.
- York Against Cancer unit complete and open May 2021.
- Library facility complete and open June 2021.
- NHS training department open and fully functioning April 2021.
- YCK offices and club shop complete and fully opened April 2021.
- YCFC offices and club shop complete and open as of July 2021.
- External graphics complete May 2021.
- Internal graphics complete June 2021.
- Planning application by GLL for the final free play area now approved and the area will be built out from February 2022.

Hand over completed December 2020 with opening to the public of the leisure estate on the 21 December 2020. Stadium opened in January 2021 with games being held for both clubs in February and March 2021. NHS outpatients unit opened March 2021 to the public. Little Gym open April 2021. NHS training department open and fully operational April 2021. YAC shop fitted and open May 2021. YCK offices and club shop open April 2021. YCFC offices and club shop complete, open July 2021. Explore Library complete and open June 2021.

Further tenants are in advanced stages of lease completion and further fit outs are likely during 2022.

Future outlook

The next steps for the project are as follows:

- Drainage and highways snagging works to complete by end of 2022.
- Stage 3 road safety audit design work to complete during 2022.
- Stage 3 road safety works site delivery from April 2022 onwards.
- Stage 4 road safety audit work to complete in c18 months.
- Snagging and additional landscaping works for all stadium and leisure areas to complete for formal sign off by end of February 2022.
- Confirmation of tenants for the commercial unit by easter 2022.
- Build out of the free play area from February 2022 to May 2022.
- Lantern tenant now signed with additional tenant also now progressing to completion in early 2022.

- Commercial and community tenants fit out during 2022. Some of these contain significant pieces of work.
- Commercial site additional tenants both restaurant and leisure to follow in 2022.
- Contract completion and financial closedown is expected to occur during 2022 following resolution of all claims and damages issues.
- Claims and damages resolution is expected to occur during 2022.

Covid impact remains on the operation of the facilities. Ongoing additional costs and measures to enable "normal" operation due to covid. Potential future impact dependent upon winter covid wave and Government regulations.

Reports to	Project team report to the Deputy Chief Executive & Director of Customer & Corporate Services and prepares reports to the project Board. The project Board Chair updates Exec and Full Council when needed. Subject to Audit and Governance scrutiny.
Exec member	Cllr Nigel Ayre
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	Yearsley review. The continued operation of Yearsley is Potentially linked to the DBOM contract proposed.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Full Council March 2016 http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&MId=8836&Ver=4</p> <p>Executive December 2016 – Update report http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive March 2017 http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>Executive July 2017 - Community Stadium & Leisure Facilities Report http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10406&Ver=4</p> <p>Executive October 2017 - Project Report http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10192&Ver=4</p> <p>Executive September 2018 - Project Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472</p>

	<p>&Ver=4</p> <p>Executive December 2020 – New Stadium Leisure Complex Commercial Proposal on Restaurant Units</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4</p>
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Project title	Outer Ring Road (A1237)								
Reporting period	January 2022								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation			The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will be undertaken when the planning application is submitted in February 2022.						
Tasks & Milestones Status Explanation			Due to ongoing issues with the noise modelling and the need to provide mitigation for properties, the planning application date has slipped into March.						
Risk Status Explanation			There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.						
Issues Status Explanation			<ul style="list-style-type: none"> Oct 2020 - Landowners of the Clifton Business Park are not content about the level of improvements proposed for frontage to their site at Wigginton Road. They are canvassing support to have their case heard. This issue is still live but the outcome of the consultation has meant that there is a case to provide some mitigating features to present to the landowners at Cliftongate Business Park. 						
Current status									

1. Scheme revisions shared with stakeholders for acceptance.
2. Continuing negotiations to purchase land by private agreement.
3. Road Safety Audit Stage 1 Report finalised and issued.
4. Continuation of compiling documents for the planning application.
5. Continuing with detailed design.
6. Initial review of utility diversions required for the scheme.
7. Held programme review meeting.
8. Comments received for structures AIP reports for main bridges and subways.

Future outlook

1. Meet telecoms companies about mast locations.
2. Hold programme review meeting.
3. Continue to work on documentation for the planning application.
4. Continue to attempt to buy land for the scheme.
5. Complete structures AIP reports and issue.
6. Continue detailed design process.
7. Continue to review utility diversions required for the scheme.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p>

	<p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p>
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Project title		Housing Delivery Programme							
Reporting period		January 2022							
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation		<ul style="list-style-type: none"> The Lowfield scheme remains within the budget approved by Executive. The budget for delivering the Burnholme and Duncombe Barracks schemes was approved by Executive in October 2020. A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. 							
Resources Status Explanation		<ul style="list-style-type: none"> Each project has a dedicated PM. A team of external professional advisers is in place to support project delivery including: programme management / cost management and the full architectural / engineering design team. As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong. 							
Financial Status Explanation		<ul style="list-style-type: none"> Financial modelling has been undertaken to inform the delivery programme. Risks remain around build costs for the remainder of the programme as well as sales receipts from open market and shared ownership homes. The impact of the Covid pandemic on the Housing Market continues to be monitored with the appointed sales agent. 							
Non Financial Status Explanation		<ul style="list-style-type: none"> The commitment to deliver added social value through the Housing Delivery Programme has been demonstrated through the engagement work to date. This needs to be embedded into all future design and construction work and the sales and lettings process. Plans to monitor this following completion are being developed - and the resource necessary to ensure effective monitoring will also be reviewed. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Construction works continue at Lowfield Green - the completion of the section 2 market sales / social rented properties was delayed, within the overall construction programme - but the section is now complete. Executive approvals are now in place to progress with delivering the Duncombe Barracks and Burnholme schemes. Planning Permission has been achieved on the Duncombe Barracks and Burnholme schemes and the procurement timetable is confirmed. The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales. 							

Risks Status Explanation	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.
Issues Status Explanation	Issues are being managed in accordance with identified risk mitigation measures.
Current status	
<u>Lowfield</u>	
<ul style="list-style-type: none"> • Quality is good, the programme is likely to complete autumn 2022 as a result of Covid-19 & s185 / s38 situation and likely impact on staffing and materials. • Technical approvals are largely in place. • Monthly newsletters are issued to residents. • Self builds are progressing well on site. 	
<u>Duncombe Barracks</u>	
<ul style="list-style-type: none"> • Tender submissions received from building contractors. • Location of substation being agreed with NPG. This will require further agreement from Planning. • S38 discussions with CYC Highways have continued with a new pack of design information submitted. • S104 information also updated with Yorkshire Water. Feedback awaited. 	
<u>Burnholme</u>	
<ul style="list-style-type: none"> • Tender submissions received from building contractors. • S38 discussions have continued with a new pack of design information submitted. • S104 information also updated with Yorkshire Water. Feedback awaited. • A meeting was held on site to review necessary works for adoption of Mossdale Avenue. 	
<u>Ordnance Lane</u>	
<ul style="list-style-type: none"> • Planning application submitted and validated. • Stage 4 design work underway. • Preparation of enabling works drawing package underway. 	
Next Period	
<u>Lowfield</u>	
<ul style="list-style-type: none"> • Construction to continue. • Plan launch of next sales phase. 	

- Support self-builders on site.

Duncombe Barracks

- S104 feedback to be received and aim towards technical approval.
- S38 further comments awaited from Highways.
- Value Engineering exercise to be carried out with preferred bidder to reach agreeable contract sum.
- Discuss substation location & design with Planning & NPG to finalise.

Burnholme

- S104 feedback to be received and aim towards technical approval.
- S38 further comments awaited from Highways.
- Value Engineering exercise to be carried out with preferred bidder to reach agreeable contract sum.

Ordnance Lane

- Planning application is submitted and comments are being monitored and responded to.
- Project display exhibitions are now live and feedback being monitored.
- Developing enabling works scope and agree the tender approach.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another	March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=93

<p>member meeting (e.g. executive, council, a scrutiny committee)</p>	<p>11&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p>
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Project title	Provision of School Places								
Reporting period	January 2022								
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Jan)				Overall status previous period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none"> The proposal to reduce the published admission number (PAN) at schools in the west and north of the city has now been reported to the Executive Member for Children, Young People and Education and it pertains to a maintained school, have been approved. A school in the west of the city has been visited this period to confirm their net capacity. 									
Communication									
<ul style="list-style-type: none"> Communication is ongoing regarding the work taking place to increase secondary school places in the south east of the city. 									

- Further conversations have taken place with affected MATs in the west of the city, to continue to move forward the work taking place to increase secondary school places in this area.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city.

Forecasting

- Preparations on the new forecasts for release on York Education are now underway.

Policy

- A viability study is now being undertaken by another Department in order to establish if approval can be given to request a developer contribution for primary and secondary aged children with SEND from new housing developments.
- The admission arrangements for the school year beginning in September 2023 have now been reported to the Executive Member.
- Work has continued to update the Education component of the Infrastructure Delivery Plan (IDP) to support the implementation of York's Local Plan.
- A review of s106 education contribution policy documents is ongoing.
- Approval of the Capital Programme Monitor 2 has been received at the Executive committee.

Future outlook

Capacity

- Continue work to establish an agreed approach to surplus places.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - South East York.
- Continue to move forward plans to address the secondary school place requirements in the Secondary Planning Area - West York.

Forecasting

- Continue to update forecasts in preparation for their annual release.

Policy

	<ul style="list-style-type: none"> • Continue work on a viability study to establish the feasibility of the proposal for a SEND pupil yield contribution. • Continue to explore updates to the Education Supplementary Planning Guidance. • Continue work on the Education component of the Local Plan.
Reports to	Project is overseen by Children, Education and Communities Directorate Management Team and Executive Member for Children and Young People as necessary.
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12288&Ver=4</p>

Project title		Housing ICT Programme							
Reporting period		January 2022							
Description									
<p>The Housing ICT Programme is a major ICT enabled business transformation and culture change programme which will deliver a new operating model and systems for the Housing and Building Services teams within the Housing Services Department. Procurement of a new ICT solution will enable customer centric, holistic services to be delivered with first point of contact resolution at a place, time and manner that suits the customer.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Current status									
<p>The programme continues to progress at pace, the Go Live has been rescheduled to January to ensure the interfaces are delivered and show stopper and high priority issues are resolved, progress on this has been marked in the last month. Choice Based Lettings and Allocations modules are progressing well with issue resolution underway. Homelessness will be launched on 1st April 2022. Compliance Manager and Scenario Planner have been delayed until April 2022 onwards to facilitate Go Live of the main modules.</p> <p>End user training has been completed, additional mop up and refresher training sessions will be provided in January.</p> <p>Transition planning to BaU is well underway with meetings being held with Heads of Service, further work detailing business contingency during system down time and Go Live planning is also ongoing. Work to inform system support requirements and resource planning for further programme phases from March 2022 is also underway.</p>									
Future Outlook									
<ul style="list-style-type: none"> - Weekly Programme Board progress updates. - Issue rectification /data loads / migration. - Continued communications to system users and stakeholders on transition progress. - Go Live. 									

Reports to	Programme reports to the Housing ICT Programme Board. This group is chaired by the Assistant Director of Housing with key representatives from the HHASC senior management team. The Programme Manager attends the monthly HHASC Senior Management Team (SMT) and both Housing and Building Services department team meetings to update on the programme.
Exec member	Programme reports to the Housing ICT Programme Board. This group is chaired by the Assistant Director of Housing with key representatives from the HHASC senior management team. The Programme Manager attends the monthly HHASC Senior Management Team (SMT) and both Housing and Building Services department team meetings to update on the programme.
Director responsible	Cllr. Denise Craghill
Dependencies	Tracey Carter - Director Economy, Regeneration and Housing
Link to paper if it has been to another member meeting	Digital Services Programme – for delivery of other inter-dependent projects and technical resources

Project title	Smart Travel Evolution Programme – STEP									
Reporting period	January 2022									
Description										
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the City to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 										
Overall status this period (Jan)					Overall status previous period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Jan										
Dec										
Resource Status Explanation	Project Manager capacity reduced due to competing projects requiring delivery at the same time. Additional resource is being allocated to support PM.									
Current status										
<p>In the last reporting period:</p> <ul style="list-style-type: none"> • Operatives continue to familiarise with realtime-model software. • GLOSA Site Acceptance Testing (SAT) continued and found some changes to be made. • Procured Data Platform build continued. 										
Future outlook										
<ul style="list-style-type: none"> • Draft final report work to continue • Final GLOSA SAT finding re-work to be completed • Data Platform work to continue 										
Reports to	<p>The STEP board reports in to Economy and Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>									

Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	<p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</p> <p>Decision Session - Executive Member for Transport - June 2021 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&MId=12726&Ver=4</p>

Project title	Flood Risk – York 5 Year Plan								
Reporting period	January 2022								
Description									
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Current status									
<ul style="list-style-type: none"> • Work continues across a number of flood cells across the city. • A number of flood cells have construction complete/almost complete. • All remaining flood cells have entered the construction phase. • Installation of property flood resilience measures has progressed. 									
Future outlook									
<ul style="list-style-type: none"> • Works are nearing construction phase completion in a number of flood cells, site compounds will remain for some time afterwards but key sites in the city such as St Georges Field and Marygate car park will be vacated. • Progress on larger schemes at Clementhorpe, Clifton Ings and the Foss flood storage area continues. 									
Reports to		The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.							
Exec member		Cllr Andrew Waller							

Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p>

Project title		City Centre Access							
Reporting period		January 2022							
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Scope Status Explanation		<ul style="list-style-type: none"> Phase one/Phase three have been reviewed with a decision made on the permanent scheme at January Executive (decision may be called in). Design of phase 3 measures being taken forward. Phase 1 measures may not be progressed other than at Parliament Street and Spurriergate. 							
Costs Status Explanation		<ul style="list-style-type: none"> Funding for the permanent phase 1 measures was approved at the February 2020 Executive meeting. Inflation over the subsequent two years has increased costs. Changing the scope of the project increases survey and design costs by effectively bringing forward the phase 3 project. Capital costs of phase one and phase three are similar, delivering both would significantly increase costs. 							
Resources Status Explanation		<ul style="list-style-type: none"> Design resource in place. Uncertainty over availability of suitable contractor and materials etc in current market. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> The scope of the project to be delivered is expected to be confirmed in January 2022. Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions are finalised saves some time however implementation of hostile vehicle mitigation measures will be delayed to 2022 and may continue in to 2023. 							
Risk Status Explanation		Risks associated with successful and timely implementation which lead to inflation impacts being increased.							
Issues Status Explanation		<ul style="list-style-type: none"> Phase one / phase three currently under review. Phase two - Minster area to be clarified. 							

Current status	
<ul style="list-style-type: none"> • Trial holes have started. • Detailed design has continued. • Utility companies have been contacted and responses are being received. 	
Future outlook	
<ul style="list-style-type: none"> • Trial holes will continue. • Detailed designs will be completed as trial hole data becomes available. • Contract document preparation will start. 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group There is a CYC internal working group working on the detail. This group is chaired by the Assistant Director for Transport, Highways and Environment.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title	Inclusion Review								
Reporting period	January 2022								
Description									
<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Quality Status Explanation	<ul style="list-style-type: none"> The findings from the schools task and finish groups are being used to develop the draft implementation plan - co-production with parents/carers needs to be the next step. This is proving difficult due to the continuing disruption caused by covid19 which is making engagement events difficult. 								
Costs Status Explanation	<ul style="list-style-type: none"> The DSG recovery plan is being worked on and the next steps are to focus on future projections to inform commissioning decisions and the use of high needs capital. 								
Financial Status Explanation	<ul style="list-style-type: none"> The Inclusion Review implementation plan will be finalised following input from parents/carers and the early years sector. 								
Risk Status Explanation	<ul style="list-style-type: none"> Capacity within the current SEND team structure remains the key risk. Mitigating actions are being put in place to support the SEND team prior to the move to a new integrated structure from April 2022. The on-going disruption caused by Covid19 remains an issue to aspects of project planning and delivery. 								
Issue Status Explanation	<ul style="list-style-type: none"> Workshops with parents/carers are planned for January 2022 Workshop events continued to be impacted by Covid but online events will be scoped. 								

Current status

- Capital works have taken place at Hob Moor Oaks primary special school (August 2018) and capital works have been agreed to support the development of the post 19 local education offer at Blueberry academy and Askham Bryan College.
- Expressions of interest for secondary satellite provision have been received and a project plan is in the early stages of development.
- A feasibility study is taking place with a primary school to support the development of a proposed primary ERP provision.
- Preliminary work to review the Behaviour and Attendance Partnership protocols and processes is underway.
- A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy.
- The move to a People directorate is bringing the opportunity to work in a more joined up way and to develop a stronger capacity to commission and review.

Future outlook


- The next period will focus on engagement with children, young people and families.

Reports to	A steering group of stakeholders/partners have been convened to take ownership of the process and outcomes of the review. The outcomes of the review will be reported to both the School's Forum and the York Learning Partnership Board.
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny	Executive November 2018: The Inclusion Review and the Special Needs Capital Grant https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10474&Ver=4 Executive August 2019: Executive Report Danesgate Land Academy Conversion https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=1

committee)	1108&Ver=4 Executive November 2019: Millthorpe School - Enhanced Resource Provision https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=1112&Ver=4
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Project title	Hyperhubs								
Reporting period	January 2022								
Description									
<p>Hyper Hubs are an innovative combination of solar energy harvesting and storage with electric vehicle charging points, reducing the reliance of electric vehicles on the UK electricity grid and reducing greenhouse gas (GHG) emissions. By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, we aim to increase the use of electric vehicles for journeys in and to York, providing eight private vehicle charging points at each site.</p> <p>By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, a solar canopy would be erected over approximately 100 parking spaces, providing space for 1,400 m² of solar panels. This canopy is an elevated structure – essentially a roof below which cars can still park – with solar panels on the top. Adjacent to the canopy, but not on land currently used for parking, there would be an energy storage facility – a battery. At each site there would also be eight charging points for electric vehicles. Electricity generated by the solar panels would be used to hyper charge vehicles plugged in to the charging points. Electricity not used immediately would be stored in the battery. When the battery is full, this electricity could be fed into the national grid.</p> <p>The solar canopies would use the free space immediately above the vehicles to harvest solar energy to the site. Batteries would then store the electricity, providing it either to hyper charge electric vehicles when plugged in, or feeding it into the UK electricity grid.</p> <p>The electric vehicle infrastructure element of the project is to purchase and install the DC ‘hyper’ charging points (faster than current ‘rapid’ charge speed points at 50kW) which will supply the energy to the vehicles. These will be installed in a Hub of eight car bays which can supply up to 150kW power output per car, with a typical charging session taking 10-20 minutes. By way of comparison, a typical home charging point takes around eight hours to charge an electric vehicle.</p>									
Overall status this period (Jan)					Overall status previous period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Risks Status Explanation	<ul style="list-style-type: none"> • Covid safe working measures are in place on both sites. • NPG cannot provide firm date for energisation of site. 								

Issues Status Explanation	<p>Open:</p> <ul style="list-style-type: none"> • NPG are still unable to provide firm date for making the final grid connection at Monks Cross. Charger commissioning has been completed by running site in "island" mode using just solar power and battery. <p>New:</p> <ul style="list-style-type: none"> • ABB's battery management software update has fallen behind schedule. Hub can be opened but battery usage for charging will not be at optimal efficiency until software can be updated - due July 2022. • Poppleton Bar Covid test centre is now operating at maximum capacity (1000 tests per day) due to the rapid spread of Omicron variant. An assessment of the impact of opening the hub on test centre activity will need to be undertaken before opening to the public.
<p>Current status</p> <p>Monks Cross:</p> <ul style="list-style-type: none"> • Significant progress has been made towards resolving legal issues preventing final grid connection. Documentation is hoped to be completed and signed by end of Jan 2022. <p>Poppleton Bar:</p> <ul style="list-style-type: none"> • Electrical work now substantially complete - testing and commissioning has begun. • Making good, painting and bay markings continues throughout this period 	
<p>Future outlook</p> <p>Monks Cross:</p> <ul style="list-style-type: none"> • Completion of substation lease and cable reserve legal work • Final jointing to mains supply <p>Poppleton Bar:</p> <ul style="list-style-type: none"> • Electrical testing and Commissioning • Painting, bay markings and signage • Making Good - road crossings and primary cable trench 	
<p>Reports to</p>	<p>The project will report to the Transport board. This is an internal board that is chaired by the Assistant Director for Transport, Highways and Environment. The members also include the Head of Transport, who</p>

	acts as the City of York Council client for the project and the Head of Programmes, who is responsible for the delivery of projects within the Economy and Place Directorate. The Project Manager will report to the Sustainable Transport Manager (who reports to the Head of Transport) and will be held to account for delivery by the Head of Programmes, who will also provide Project assurance. Finance also are members of the board to provide any technical input.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mglIssueHistoryHome.aspx?IId=60718&Opt=0</p>
 European Union European Regional Development Fund	

Project title	Future Library Investment Programme (FLIP)								
Reporting period	January 2022								
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Jan)				Overall status previous period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Jan									
Dec									
Costs Status Explanation	The Executive approval of additional borrowing of £1m to fund the Programme, is subject to approval by Budget Council in February 2022.								
Current status									
<ul style="list-style-type: none"> • CYC January 2022 Executive report presented and all approvals sought to proceed with programme to delivery stage(s) approved. • Stage 2 Clifton public consultation completed late December, findings from consultation included in CYC Jan 2022 Executive report and also available on Explore's website. • Haxby planning application materials completed ahead of formal submission latest w/c 17 January 2022. • Clifton design progression - Ecology consultants to complete surveys appointed. Quote requests out for structural engineer appointment. Concept M&E design proposals formed and issued to appropriate working group for members to consider. 									
Future outlook									
Haxby:									
<ul style="list-style-type: none"> • Planning application submission. • Enter agreement for Lease with HWCYA. 									
Clifton:									
<ul style="list-style-type: none"> • Enter HSLT commercial settlement grant agreement. • Develop materials next (phase 3) public information release. • Design development - Establish full design team to drive scheme forward, towards a March 2022 planning application submission. Ecology surveys start to take place. Draft travel assessment principle document submitted to CYC Highways department. • Explore to re-engage with building tenants/partners to continue specific design conversations 									

Acomb:	
<ul style="list-style-type: none"> • Specification developed for feasibility works to land at rear of library. 	
Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October 2019 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive January 2022 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p>

Project title	Mental Health Housing and Support
Reporting period	January 2022

The high level aim of the project is to develop an improved housing and support pathway for people with mental ill-health that will enable them to access the right type of accommodation, with the right level of support, at the right time to meet their needs, regardless of diagnosis.

At present in York we often struggle to do this as we do not have the full range of housing and support options we need. As a result, people sometimes stay in hospital longer than they need to, or they are housed in accommodation that doesn't properly meet their needs, or they are placed in accommodation outside of York away from family and friends and support networks, often at significant expense. The biggest gap in our current provision is for people with multiple and complex needs, and this project has a particular focus on addressing this gap.

Working with a wide range of stakeholders, the project has developed some proposals which would deliver almost double the current capacity within the city (from 48 mental health housing places to 90) with a significant proportion of the extra capacity being in new, specialist mental health housing and support - delivered through both supported housing and Housing First.

It is proposed that two supported housing projects (with 24/7 on-site staffing) be developed within the city, each containing 10 places, and each providing support to another 6 satellite flats within a 1-2 mile radius of the project. This represents a total of 32 specialist supported housing placements.

With Housing First the idea is that people are provided with permanent housing with no requirement to prove that they are 'housing ready' and then personalised, intensive 'wrap around' support is provided to help them develop and retain their independence, and maintain a tenancy. The project's proposal is to employ three Housing First support workers each of whom would eventually build up to a caseload of seven cases – that is 21 Housing First places in total.

Overall status this period (Jan)				Overall status prev period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
		Having to abandon the procurement exercise means there will be a delay to the delivery of the project. We need to reflect on providers' feedback							

Tasks & Milestones Status Explanation	and then consider our options for how we take the project forward, in discussion with our NHS partners (CCG/TEWV) and the Council's Housing Delivery Board. We hope to be able to crystallise a new plan and timeline by Feb/Mar 2022 but, until we have received and carefully considered providers' feedback, it is difficult to be exact about what impact this development will have on the overall timeline for delivery of the project. If the procurement process had been successful we had estimated that the two specialist supported housing schemes would become operational in Mar 2024. At present, it is reasonable to assume that this development may mean that the opening date moves back by around six months to Sep 2024.
Risks Status Explanation	Risk that we cannot deliver the preferred model of provision for this project.
Issues Status Explanation	That we cannot sufficiently satisfy Provider expectations.
Current status	
<p>Current status: As reported last time, we are taking some time out to reflect on the lessons we can take from the procurement exercise that had to be abandoned in early December. We have met with providers who chose to withdraw from the second stage of the tender process to help us understand what the key barriers were to them feeling able to submit a final tender, and we have written to all of the Housing Providers and Support Providers who engaged in the market engagement process (Dec 2020-Mar 2021) but then chose not to participate in the procurement exercise – to request feedback on what aspects of the opportunity deterred them from participating. This feedback will inform an options/next steps paper that we are preparing to take to the next meeting of CYC's Housing Delivery Board on 3rd Feb.</p> <p>Mental Health Housing First update: The first Mental Health Housing First Worker (who started in Feb 2021) left her post on 6th Jan, as she is moving to the North East, and so Changing Lives is out to advert for a replacement. Her caseload will be supported by the second Mental Health Housing First Worker who started in Nov 2021, and members of the MEAM Team (Making Every Adult Matter), until the new appointment is made.</p>	
Future outlook	
<ul style="list-style-type: none"> • 25th Jan – Mental Health Housing and Support Project Board – to reflect on Provider feedback and consider options/next steps. • 3rd Feb – CYC Housing Delivery Board to consider options/next steps paper. 	

<ul style="list-style-type: none"> Revised estimated timeline for the two specialist supported housing schemes becoming operational – Sept 2024. 	
Reports to	<p>The Project Board is chaired by the Head of Commissioning - Adult Social Care which reports to Health, Housing and Adult Social Care DMT, and then through to CMT.</p> <p>The project also reports into the York Mental Health Partnership, which is independently chaired. The Partnership has identified delivery of the project as one of its top four priorities. The Partnership is a delivery group of York's Health and Wellbeing Board and is charged with delivery of the All Age Mental Health Strategy for York 2018-2023.</p>
Exec member	Cllr Carol Runciman
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning and Education
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive August 2020 - Mental Health Housing and Support https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12296&Ver=4</p> <p>Customer & Corporate Service Scrutiny Management Committee (Calling in), Sept 2020 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=602&MID=12397#A156315</p>

Project title	Council Housing Energy Retrofit Programme								
Reporting period	January 2022								
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (Jan)				Overall status prev period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Scope Status Explanation	<ul style="list-style-type: none"> Contractor capacity and take up of elements of the programme are impacting our ability to deliver all works committed. LAD3 Programme to be included from 2022 until end of March 2023. 								
Costs Status Explanation	<ul style="list-style-type: none"> Capital spend is closely monitored with contractor capacity placing a risk on the ability to deliver all capital works. Revenue spend is as per the original programme, but the ability to claim revenue funding from the grant is currently at risk until significant capital spending can be allocated for private sector grants. 								
Resources Status Explanation	<ul style="list-style-type: none"> Additional Technical support officer resources identified, additional resources being considered to support LAD projects. Recruitment of the Home Energy Project Manager and Council Housing equivalent post being re-advertised. 								
Financial Benefits Status Explanation	<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding. Funds may have to return to The Energy Hub if there is a project underspend. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Customer applications for room in roof insulation have been much lower than anticipated, which impacting pipeline of work and capital spending. Number of customer cancellations higher than anticipated. Applications documents required to approve Cavity Wall and Loft Insulation are taking significantly longer to be received than anticipated from the contractor. Behind programme on direct mailings to target households. CYC solar PV LAD2 project behind programme, however Engie are confident they can delivery this by 31st March 2022 if CYC have a project manager to support the project. LAD3 procurement and contract timeline predicts ability to start 4/4/2022. 								
Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> Delivery of council home retrofit will take longer due to supplier capacity and delivery processes. Customer take up has been slower and lower over the summer than anticipated for Room in Roof Insulation. 								

<p>Issues Status Explanation</p>	<ul style="list-style-type: none"> • Uptake of Room in Roof Insulation has been lower than anticipated, which means this allocation of funding is at risk. • Yorkshire Housing have had delays with their project which involves 10 properties in Craven District, however this project is now progressing with monthly monitoring from CYC to assist.
<p>Current status</p> <p>LAD1B</p> <ul style="list-style-type: none"> • Capital funds have now been committed £60,000 cumulative funding to applications. • Grant applications are being actively processed and approved. • Continuing approving Cavity Wall and Loft Insulation grants and are pro-actively managing the installer regarding delivery. • Sufficient enquires to fill the funding places available. • 7 installations for Room in Roof completed, 3 to be signed off and snagging work done. 5 cavity wall and loft insulation installations completed also. • £214k committed / £92k of quotes received • Extension of delivery period to end of April 2022 requested from BEIS. Outcome awaited. <p>LAD2</p> <ul style="list-style-type: none"> • Direct mailing letters issued to households in Selby District. • Canvassing for Room in Roof Insulation continuing. • CYC solar PV project contract work ongoing with a view to January start. • Tenant engagement for solar PV project is complete, properties identified. • Change request submitted to Energy Hub to reallocate some funding from Room in Roof to air source heat pump and PV solar panel provision for owner occupiers. • Yorkshire Housing LAD2 PV project in Craven ongoing. • Joseph Rowntree Housing Trust ASHP project in Elvington ongoing. • Programme completion date extended to end of June 2022 <p>LAD3</p> <ul style="list-style-type: none"> • MOU for LAD3 signed and returned to BEIS 18.11.21. • £2.38m LAD3 funding received from BEIS. • Procurement of delivery partner / contract ongoing. • Possible start date of 4/4/2022. • End date for delivery completion 31/3/2023. • Still awaiting outcome of Social Housing Decarbonisation Fund bid. <p>Staffing</p>	

<ul style="list-style-type: none"> Recruitment for Home Energy Project Manager and Council House Energy Project Manager continuing. Looking at alternative recruitment solutions following 2 unsuccessful attempts to appoint through interview. Posts re advertised. 	
Future outlook <ul style="list-style-type: none"> Focus on delivery of LAD1B and LAD2 programmes up to end of delivery programmes. Procurement and contractual work to appoint delivery partner for LAD3. Recruitment of project manager posts ongoing. Start of LAD2 Social solar PV scheme. 	
Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board. A working group of officers from the consortia of councils are already managing risks within the LAD 1B project. A risk sharing agreement will be signed by the councils. Staffing resources will be flexed to reflect the demand of the delivery of projects.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>

Project title	Children's Home								
Reporting period	January 2022								
<p>City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.</p> <p>To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;</p> <ul style="list-style-type: none"> • Ongoing recruitment of new foster carers • The retention of the current fostering workforce, and • Increasing the options and flexibility of other placement provisions including residential. <p>PROJECT FOCUS - Developing the Residential Strategy</p>									
Overall status this period (Jan)				Overall status prev period (Dec)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Quality Status Explanation	<ul style="list-style-type: none"> • Both buildings in consideration need further scoping work to ensure we can develop them in line with our strategy. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • The one bedded children's home is now registered and operational. • Further work to be undertaken to provide further Children home capacity and supported living 16+. 								
Risks Status Explanation	<ul style="list-style-type: none"> • The original plan to purchase 2 properties to develop 2 x 3 bedded children's home was unsuccessful. CYC have utilised existing buildings to develop a one bedded children's home and therefore further plans are being proposed to increase the residential provision in York for Children in Care. • One building is complete and registered. • Further approval is required to alter the original plan and use existing CYC properties to develop a further Children's Home and a provision for supported living. 								
Current status									
Residential - property									

- An existing CYC property has been refurbished and registered with Ofsted in December 2021. This is now operational as a one bedded Children's home.
- Support workers for the home have been recruited although there are some remaining vacancies.
- The appointed Registered Manager is no longer able to take the position, therefore the role has readvertised.
- CYC have developed a Service Level Agreement a private provider for a 3 bedded children's home (depending on compatibility and registration). This provider has submitted an application to Ofsted in their own right and CYC has issued a contract with this provider.
- One CYC building has been identified as having potential to remodernise to offer CYC more Children home provision. Approval to take this plan forward is being sought. If approved it is envisaged that this will provide a further 3 beds and 1 self contained flat that can be used for semi secure/emergency.
- A further CYC building has been identified to scope for the potential of providing Supported Living self contained flats for 16+. Approval to explore this plan is being sought.

Future outlook

- Interview to appoint a Registered Manager.
- Visit to the 2 sites with an architect to confirm what is possible as part of the remodernisation.
- Approval from CMT/DMT to proceed with building developments, update is being submitted in February.

Reports to	There are 3 key groups responsible for the governance of the project. <ul style="list-style-type: none"> • CMT / DMT • Project Board • Task and finish groups
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Director of Prevention and Commissioning
Dependencies	
Link to paper if it has been to another member meeting	Exec July 2019 - Children in Care Residential Commissioning Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4

	<p>Exec Nov 2020 - Wenlock Children's Home Contract Variation & Extension with Hexagon Care Services https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p>
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Project title	Haxby Station								
Reporting period	January 2022								
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Jan)					Overall status this period (Dec)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Jan									
Dec									
Costs Status Explanation	The DfT grant of £400k will only take this project up to ES3 stage. DfT expectation is that we will surpass this stage by the time we submit an updated business case. Therefore more funding from CYC is likely to be required.								
Resources Status Explanation	Network Rail undertaking single option development report (ES3). However further Consultancy resources likely to be required by mid-2022 to update the Business Case so that submission to DfT can be achieved.								
Tasks & Milestones Status Explanation	Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged.								
Current status									
<ul style="list-style-type: none"> • Network Rail to undertake ES3 report (single option development) during first half of 2022. • Initial Design optioneering workshop held between NwR and CYC on 12/01/22. • Discussions also taken place with Trans Pennine Express and Transport for the North regarding their specific requirements. • Expectation that public consultation exercise will be undertaken in Spring 2022. 									
Future outlook									
<ul style="list-style-type: none"> • Establish resourcing going forward, especially in the short-term (i.e. revised funding bid etc) 									
Reports to	<ul style="list-style-type: none"> • NSF Board (DfT; Network Rail etc.) • Executive (CYC) 								
Exec member	Cllr Andy D'Agorne								
Director responsible	Neil Ferris - Corporate Director of Place								
Dependencies									
Link to paper if	Exec September 2021 - Haxby Station – Update and								

it has been to another member meeting	Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4 Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4
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