

## Update of Major Projects

Over the page is a summary of the Council's Major projects:

### Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

|       |   |
|-------|---|
| Green | All the elements of delivery are within acceptable parameters with risks managed.   |
| Amber | There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team. |
| Red   | There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team              |

| <b>Large projects summary</b>              | <b>Lead Officer</b> | <b>Governance</b>                                      | <b>RAG Dec 2022</b> | <b>RAG Jan 2023</b> | <b>Direction of travel</b> |
|--|---------------------|--|---------------------|---------------------|----------------------------|
| York Central                               | David Warburton     | YC Strategic Board<br>YC Delivery Co-ordination Board  | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Castle Gateway                             | Katie Peeke-Vout    | Castle Gateway Working Group                           | <b>Amber (Oct)</b>  | <b>Amber</b>        | Same                       |
| Local Plan                                 | Kirstin Clow        | Local Plan Working Group                               | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Outer Ring Road (A1237)                    | Gary Frost          | YORR Project Delivery Group<br>Technical Working Group | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Housing Delivery Programme                 | Sophie Round        | Housing Delivery Programme Board                       | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Provision of School Places 2017-2023       | Sarah Moir          | Children and Education Directorate Management Team     | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Smart Travel Evolution Programme (STEP)    | Shoaib Mahmood      | Step Board<br>Transport Board                          | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Flood Risk                                 | Steve Wragg         | Environment Agency Programme Board                     | <b>Green</b>        | <b>Green</b>        | Same                       |
| City Centre Access                         | Catherine Higgins   | Transport Board  | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Hyperhubs                                  | Stuart Andrews      | Transport Board  | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Future Library Investment Programme (FLIP) | Andy Laslett        | FLIP Working Group                                     | <b>Amber</b>        | <b>Amber</b>        | Same                       |
| Council Housing Energy Retrofit Programme  | Jeremy Smawfield    | Housing Energy Efficiency Board                        | <b>Amber</b>        | <b>Amber</b>        | Same                       |

|   |                 |   |              |              |      |
|---|-----------------|---|--------------|--------------|------|
| Haxby Station   | Richard Holland | NSF Board (DfT; Network Rail etc.)                                    | <b>Amber</b> | <b>Amber</b> | Same |
| York Station Gateway  | Brendan Murphy  | Station Project Board<br>Infrastructure Delivery Board                | <b>Amber</b> | <b>Amber</b> | Same |
| York and North Yorkshire<br>Catchment Flood<br>Management Project | Phil Delaney    | Project Governance Board<br>North Yorkshire Flood Risk<br>Partnership | <b>Green</b> | <b>Green</b> | Same |
| Family Hubs Implementation<br>Project                             | Niall McVicar   | Health and Well-being Board<br>Project Board                          | <b>Green</b> | <b>Green</b> | Same |
| Safety Valve  | John Scaife     | Inclusion Group Steering<br>Group                                     | <b>Green</b> | <b>Green</b> | Same |

## Detailed Updates

|   |       |   |       |           |   |                        |                    |       |        |
|---|-------|---|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>  |       | York Central  |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>   |       | January 2023  |       |           |   |                        |                    |       |        |
| <b>Description</b>  |       |   |       |           |   |                        |                    |       |        |
| <p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance is vital to attract inward investment and its contribution to the achievement of the local plan housing targets is also a key consideration.</p> |       |   |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |       |   |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|   | Scope | Quality   | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan   |       |   |       |           |   |                        |                    |       |        |
| Dec   |       |   |       |           |   |                        |                    |       |        |
| <b>Costs Status Explanation</b>   |       | <ul style="list-style-type: none"> <li>Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery, although some cost pressure remains.</li> </ul>   |       |           |   |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>  |       | <ul style="list-style-type: none"> <li>Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and on the regulatory/adoption elements.</li> <li>The contract for the delivery of the enabling infrastructure has now been let which will see the construction of the access into the site and the ECML bridge.</li> <li>Homes England are actively seeking a development partner for the site.</li> </ul> |       |           |   |                        |                    |       |        |
| <b>Risks Status Explanation</b>   |       | <ul style="list-style-type: none"> <li>Risks associated with the project are complex and interdependent. Active risk management is ongoing – including a partnership workshop approach</li> <li>Significant number of pre commencement conditions and highway adoption approvals are required prior to start of construction – these are the responsibility of Homes England.</li> </ul>  |       |           |   |                        |                    |       |        |
| <b>Issues Status Explanation</b>  |       | <ul style="list-style-type: none"> <li>Landowners carrying out due diligence and cost management on the project.</li> </ul>   |       |           |   |                        |                    |       |        |
| <b>Current status</b>   |       |   |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>Further information and community engagement undertaken including information about new square public realm and proposed government hub</li> </ul>   |       |   |       |           |   |                        |                    |       |        |

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| <p>with a commitment to feedback expected in the New Year leading to further design work</p> <ul style="list-style-type: none"> <li>• Work has started on the main infrastructure contract with significant site activity on enabling work by Sisk</li> <li>• Temporary car parking to rear of railway station due to open in 2023.</li> <li>• The NRM proposals for Central Hall approved by planning committee.</li> </ul>   |  |
| <p><b>Future outlook</b></p> <ul style="list-style-type: none"> <li>• Highway adoption processes is coordinated with Homes England for the main infrastructure delivery.</li> <li>• Homes England continue to work through the submission of information necessary to discharge planning conditions.</li> <li>• Homes England continue to progress the process to select a developer partner.</li> <li>• Further follow up engagement on emerging proposals for new public realm in New Year.</li> </ul> |  |
| <b>Reports to</b>  | York Central governance structures and Executive.  |
| <b>Exec member</b>   | Cllr Keith Aspden  |
| <b>Director responsible</b>  | Neil Ferris - Corporate Director of Place  |
| <b>Dependencies</b>  | Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.   |
| <b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>  | <p>Executive December 2015 – York Central and Access Project<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10188&amp;Ver=4</a></p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10189&amp;Ver=4</a></p> <p>Executive June 2018 – Masterplan &amp; Partnership Agreement</p> |

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4>

**Decision Session August 2018 – York Central Design Guidelines**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MId=10847#AI49619>

**Executive August 2018**

**York Central Update – Western Access**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4>

**Executive November 2018 – York Central Enterprise Zone Investment Case**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

**Executive January 2019**

**York Central Partnership Legal Agreement**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

**Executive July 2019 - York Central Partnership Update**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

**Executive October 2019 – Update**

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

**Executive July 2020 – Update**

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

**Executive April 2021 – York Central & York Station Gateway Update**

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4>

**Executive April 2022 – York Central Enterprise Zone Funding Agreement**

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4>

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|--|-------|--|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>   |       | Castle Gateway   |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>  |       | January 2023   |       |           |   |                        |                    |       |        |
| <b>Description</b>   |       |  |       |           |   |                        |                    |       |        |
| <p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p> |       |  |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>  |       |  |       |           | <b>Overall status previous period (Oct)</b> |                        |                    |       |        |
|  | Scope | Quality  | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan  |       |  |       |           |   |                        |                    |       |        |
| Oct  |       |  |       |           |   |                        |                    |       |        |
| <b>Costs Status Explanation</b>  |       | <ul style="list-style-type: none"> <li>In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme.</li> <li>The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</li> </ul> |       |           |   |                        |                    |       |        |
| <b>Financial Benefits Status Explanation</b>   |       | <ul style="list-style-type: none"> <li>An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured.</li> <li>The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan.</li> </ul>  |       |           |   |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>   |       | The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.   |       |           |   |                        |                    |       |        |
|  |       | This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the   |       |           |   |                        |                    |       |        |

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| <b>Risks Status Explanation</b>   | different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register. |
| <b>Issues Status Explanation</b>  | The programme issues remain under review and are managed by the project team.  |
| <b>Current status</b>   |  |
| <b>Castle Mills</b>   |  |
| Officers have continued discussions with Wates as part of the termination process and the review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking in to account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case. |  |
| <b>St George's Field</b>  |  |
| Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.   |  |
| <b>Castle and Eye of York</b>   |  |
| Officers submitted a funding bid for Castle and Eye of York to the Levelling Up Fund on the 2 <sup>nd</sup> August. The announcement of successful schemes was delayed, with Government committing to successful schemes being announced by the end of January 2023. This delay from Autumn 2022 has had a significant impact on the programme, and this will need to be taken into consideration should we be successful in securing external funding.   |  |
| <b>Planning</b>   |  |
| Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.  |  |
| <b>Procurement Strategy</b>   |  |
| A procurement strategy has been agreed for procuring a contractor to undertake the next stages of the design through to construction. Some additional design work has been identified to minimise the risk of design change once the contractor has been appointed. Until the design changes referenced above are fixed, this additional design work and procurement pack preparation work is on hold.  |  |



## **Future outlook**

### **Castle Mills**

Undertake a business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

### **St George's Field**

Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

### **Castle and Eye of York**

The delayed Levelling Up Fund announcement is due by the end of January. Whilst we wait to find out whether we have secured funding for the scheme, officers will continue to work with statutory officers and planning to respond to the comments on the scheme, providing the necessary supplementary information and design changes.

The additional design work required to inform the procurement process, and the procurement itself is subject to securing Levelling Up Funding.

### **Reports to**

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's

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|   | governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.   |
| <b>Exec member</b>  | Cllr Nigel Ayre  |
| <b>Director responsible</b>                                   | Tracey Carter - Director Economy, Regeneration and Housing   |
| <b>Dependencies</b>   | Local Plan Policy, City Transport Policy   |
| <b>Link to paper if it has been to another member meeting</b> | <p>Executive October 2015 - York's Southern Gateway<br/> <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan<br/> <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>Executive October 2019 – Update<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive January 2020 –Phase One Delivery Strategy<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4</a></p> <p>Executive October 2020 – Update and Business Case Review<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4</a></p> <p>Executive June 2022 – Castle Gateway Update<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13287&amp;Ver=4</a></p> |

|  |              |  |              |                  |   |                               |                               |              |               |
|--|--------------|--|--------------|------------------|---|-------------------------------|-------------------------------|--------------|---------------|
| <b>Project title</b>   | Local Plan   |  |              |                  |   |                               |                               |              |               |
| <b>Reporting period</b>  | January 2023 |  |              |                  |   |                               |                               |              |               |
| <b>Description</b>   |              |  |              |                  |   |                               |                               |              |               |
| <p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p> |              |  |              |                  |   |                               |                               |              |               |
| <b>Overall status this period (Jan)</b>  |              |  |              |                  | <b>Overall status previous period (Dec)</b> |                               |                               |              |               |
|  | <b>Scope</b> | <b>Quality</b>   | <b>Costs</b> | <b>Resources</b> | <b>Financial Benefits</b>                   | <b>Non Financial Benefits</b> | <b>Tasks &amp; Milestones</b> | <b>Risks</b> | <b>Issues</b> |
| <b>Jan</b>   |              |  |              |                  |   |                               |                               |              |               |
| <b>Dec</b>   |              |  |              |                  |   |                               |                               |              |               |
| <b>Scope Status Explanation</b>  |              | Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required. |              |                  |   |                               |                               |              |               |
| <b>Costs Status Explanation</b>  |              | Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.                          |              |                  |   |                               |                               |              |               |
| <b>Resources Status Explanation</b>  |              | The majority of expert consultancy support and spend has now been completed. There will be ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of planners                                    |              |                  |   |                               |                               |              |               |

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|  | and securing an additional resource for the team is challenging despite considerable efforts.   |
| <b>Tasks &amp; Milestones Status Explanation</b>   | Inspectors have agreed a broad timeframe for the final statutory Main Modifications consultation of February/March 2023 with submission to the Planning Inspectorate potentially May 2023.  |
| <b>Risks Status Explanation</b>  | Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.   |
| <b>Issue Status Explanation</b>  | Potential challenges from the proposed modifications stage of consultation.   |
| <b>Current status</b>  |   |
| <ul style="list-style-type: none"> <li>• The hearing sessions for Phase 4 of the examination into the soundness of the City of York Local Plan closed on 23rd September 2022</li> <li>• This was the final set of formal examination hearings scheduled.</li> <li>• All the examination hearing sessions are recorded and uploaded to the Council's You Tube page where they may be viewed.<br/><a href="https://www.youtube.com/user/cityofyorkcouncil">https://www.youtube.com/user/cityofyorkcouncil</a></li> </ul>   |   |
| <b>Future outlook</b>  |   |
| <ul style="list-style-type: none"> <li>• We are now working on finalising the Proposed Modifications to the Local Plan and to the Policy Map.</li> <li>• This is scheduled to be reported to 26 January Executive and to go to formal consultation in February and March 2023 before being submitted to the Planning Inspectors for their final report.</li> <li>• Adoption is likely summer / autumn 2023</li> <li>• More information on the Local Plan EiP progress is available to view at: <a href="http://www.york.gov.uk/localplanexamination">www.york.gov.uk/localplanexamination</a></li> </ul> |   |
| <b>Reports to</b>  | Executive, Local Plan Working Group   |
| <b>Exec member</b>   | Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller  |
| <b>Director responsible</b>  | Neil Ferris - Corporate Director of Place   |
| <b>Dependencies</b>  | Deliverability of York Central  |
| <b>Link to paper if it has been to another member meeting</b>  | <p>Executive July 2015<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation<br/><a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> |

Executive December 2016 – Update on Preferred Sites Consultation and Next Steps

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9308&Ver=4>

Executive January 2017 - Update on Local plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9309&Ver=4>

Executive July 2017

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4>

Executive January 2018 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10195&Ver=4>

Executive May 2018 City of York Local Plan – Submission

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10198&Ver=4>

Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10472&Ver=4>

Executive March 2019 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10479&Ver=4>

Local Plan Working Group October 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=12429&Ver=4>

Local Plan Working Group, March 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Mid=12777>

Local Plan Working Group, April 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13028&Ver=4>

Local Plan Working Group, July 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13135&Ver=4>

Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4>

Local Plan Working Group, March 2022 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13570&Ver=4>

Local Plan Working Group, July 2022 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13718&Ver=4>

Local Plan Working Group, Dec 2022 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13873&Ver=4>

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|  | <p>Local Plan Working Group, Jan 2023 – Update<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&amp;Mid=13874&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&amp;Mid=13874&amp;Ver=4</a></p> <p>Executive January 2023 - Update<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=13294&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=13294&amp;Ver=4</a></p> |
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|---|-------------------------|--|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>  | Outer Ring Road (A1237) |  |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023            |  |       |           |   |                        |                    |       |        |
| <b>Description</b>  |                         |  |       |           |   |                        |                    |       |        |
| <p>This project combines the previously separate schemes - YORR roundabout upgrades &amp; YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p> |                         |  |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |                         |  |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|   | Scope                   | Quality  | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| <b>Jan</b>  |                         |  |       |           |   |                        |                    |       |        |
| <b>Dec</b>  |                         |  |       |           |   |                        |                    |       |        |
| <b>Costs Status Explanation</b>   |                         | The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission. |       |           |   |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>  |                         | The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.  |       |           |   |                        |                    |       |        |
| <b>Risk Status Explanation</b>  |                         | There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.   |       |           |   |                        |                    |       |        |
| <b>Issues Status Explanation</b>  |                         | The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.   |       |           |   |                        |                    |       |        |
| <b>Current status</b>   |                         |  |       |           |   |                        |                    |       |        |
| <ol style="list-style-type: none"> <li>1. Continuing negotiations to purchase land by private agreement.</li> <li>2. Monitoring and responding where appropriate to comments made on the planning application.</li> </ol>   |                         |  |       |           |   |                        |                    |       |        |

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| <ol style="list-style-type: none"> <li>3. Continuing with detailed design.</li> <li>4. Continuing liaison with utility companies affected by the scheme.</li> <li>5. Restart supply chain on final business case drafting.</li> <li>6. Held meeting to consider further archaeological requirements as required by the planning authority.</li> </ol>  |  |
| <p><b>Future outlook</b></p> <ol style="list-style-type: none"> <li>1. Continue negotiations to purchase land by private agreement.</li> <li>2. Prepare responses to comments on the planning application as necessary.</li> <li>3. Continue with detailed design.</li> <li>4. Commission update of the LTN 1/20 Assessment Report.</li> <li>5. Continue liaison with utility companies affected by the scheme.</li> <li>6. Restart work to complete the final business case.</li> </ol> |  |
| <b>Reports to</b>  | Project reports into the Transport board, Project Board and Lead Members Board   |
| <b>Exec member</b>   | Cllr Andy D’Agorne   |
| <b>Director responsible</b>  | James Gilchrist - Director Environment, Transport and Planning   |
| <b>Dependencies</b>  | LTP4, Local plan   |
| <b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>  | <p>Executive W Yorkshire Transport Fund – 24 Nov 16<br/> <a href="http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf">http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</a></p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10188&amp;Ver=4</a></p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10475&amp;Ver=4</a></p> <p>Executive September 2019 - Improvements Update<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11109&amp;Ver=4</a></p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11116&amp;Ver=4</a></p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping</p> |



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|  | <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12293&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12293&amp;Ver=4</a></p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12509&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12509&amp;Ver=4</a></p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12795&amp;Ver=4</a></p> <p>Executive June 2022 - <a href="#">York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions</a> 📄</p> |
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|---|---|---------|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>  | Housing Delivery Programme  |         |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023  |         |       |           |   |                        |                    |       |        |
| <b>Description</b>  |   |         |       |           |   |                        |                    |       |        |
| The accelerated delivery of mixed tenure housing across multiple sites in the city.   |   |         |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |   |         |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|   | Scope   | Quality | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan   |   |         |       |           |   |                        |                    |       |        |
| Dec   |   |         |       |           |   |                        |                    |       |        |
| <b>Costs Status Explanation</b>   | A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.   |         |       |           |   |                        |                    |       |        |
| <b>Resources Status Explanation</b>   | As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.  |         |       |           |   |                        |                    |       |        |
| <b>Financial Status Explanation</b>   | The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability. |         |       |           |   |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>  | The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.  |         |       |           |   |                        |                    |       |        |
| <b>Risks Status Explanation</b>   | Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.   |         |       |           |   |                        |                    |       |        |
| <b>Issues Status Explanation</b>  | Issues are being managed in accordance with identified risk mitigation measures.  |         |       |           |   |                        |                    |       |        |
| <b>Current status</b>   |   |         |       |           |   |                        |                    |       |        |
| <u>Lowfield Green</u>   |   |         |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>Quality is good, the programme is likely to complete early 2023 as a result of Covid-19 &amp; s185 / s38 situation and likely impact on staffing and materials.</li> <li>All self build plots have commenced and 4/6 have moved into their property.</li> <li>Superstructure works ongoing to sections 5 &amp; 6.</li> <li>Section 278 design has been approved by CYC Highways, now awaiting a price from Wates.</li> </ul> |   |         |       |           |   |                        |                    |       |        |

- Section 2 highways remedial works have been approved by CYC Highways and works have commenced.
- Section 3 end of DLP inspections completed and Wates issued with schedule of defects.
- Deed of Variation for EOT's and variations up to V176 signed and agreed by CYC and Wates.
- Updated handover programmed received but yet to be formally reviewed by CYC/T&T.

#### Duncombe Barracks

- Housing Development Manager joined the team on 12.12.22 to oversee the Duncombe Barracks project.
- Caddick have appointed an airtightness champion for both Duncombe and Burnholme sites who is an experienced Site Manager.
- Caddick have booked a 1 day Passivhaus training course for their site operations teams and M&E subcontractor JLM.
- Substructure work and highways works ongoing.
- Low temperatures and significant rain have resulted in slowed progress with the groundworks since mid December.
- A design solution is being progressed for EV car charging infrastructure with advice from CYC Transport team.
- Guidance on the development for Ashton's is being progressed.
- Building Control have approved the drawings subject to consultation with the Fire and Rescue Service.
- Social value: Caddick are now supporting a T level student placement on site one day a week, they have taken part in an onsite CYC apprentice taster day on 12th January and have supported mock interviews at York High School on 13th January.

#### Burnholme

- Following a start on site at Duncombe Barracks in July 2022, works started at Burnholme in November 2022.
- Perimeter fencing and permanent site accommodation have been installed, and excavation works are underway in preparation of the installation of the drainage and foundations.
- Liaison with neighbour CYC/GLL with regards to access and site management arrangements during construction to ensure disruption is minimised around the site.
- Home warranty provider ICW has been appointed to provide 10-year warranties on the new build Passivhaus homes.
- Planning Condition 8 - Drainage have been discharged.

- NMA submitted to Planning to slightly extend construction delivery hours in order to avoid potential construction traffic build up, by spreading out construction traffic throughout the day, with safety measures during school run hours.
- S104 and S38 agreement: Caddick Construction are working with Yorkshire Water and CYC Highways respectively to tweak final details in order to obtain full technical approvals.
- 'Start on site' claim has been submitted to Homes England for part funding 16 of the shared-ownership homes.

#### Ordnance Lane

- Due to the hyperfluidity of the market we are moving to take a recommendation to exec board in February requesting approval to tender an enabling works contract and spend the OPE BLRF grant.
- We have an updated enabling works cost plan which can inform the tender.
- Project manager will change due to maternity leave.

#### **Next Period**

##### Lowfield Green

- First of Section 5/6 properties issued with Practical Completion Certificate.
- Section 2 highways remediation works complete.

##### Duncombe Barracks

- Produce EV charger specification and issue instruction to Caddick for design/build.
- Substructure works to continue.
- Review construction issue drawings with RLB.
- Citu lessons learnt session on 18.01.22.
- Commence discussions on VE to reduce costs.
- Review POME guide for residents.
- Produce CYC workstream programme for commercial unit.

##### Burnholme

- Groundbreaking ceremony.
- Road construction started.
- Branded artwork for hoarding completed.
- Shape Homes website's 'Burnholme Green' ready.
- CYC HDP web pages updated.
- NMA approved.
- S104 approval from Yorkshire Water obtained.

- S38 conditional technical approval obtained.
- Progress development of service charge strategy, engaging further with housing management colleagues.
- Progress of social value outputs delivery at Burnholme.

Ordnance

- Seeking to bid for Homes England grant for 60% affordable on the Ordnance Lane Scheme - start this process subject to Exec approval.
- Work with legal team to get the shepherds group land transferred into CYC ownership.
- Refine the Feb exec paper if needed to ensure we have the necessary approvals to tender the enabling work.

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| <b>Reports to</b>   | Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive. |
| <b>Exec member</b>  | Cllr. Denise Craghill  |
| <b>Director responsible</b>   | Tracey Carter - Director Economy, Regeneration and Housing   |
| <b>Dependencies</b>   | None   |
| <b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b> | <p>March 2017 Executive Meeting<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals</p>                          |

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|  | <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks,<br/>Burton Stone Lane</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for<br/>York – removal of the HRA borrowing cap</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=11109&amp;Ver=4</a></p> <p>October 2020 Executive Meeting – Phase 2 of the Housing<br/>Delivery Programme</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12298">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12298</a></p> <p>October 2021 Executive Meeting – Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12796&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12796&amp;Ver=4</a></p> <p>March 2022 Executive Meeting – Delivering Affordable<br/>Housing on Council Land</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12801&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12801&amp;Ver=4</a></p> |
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|---|----------------------------|---|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>  | Provision of School Places |   |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023               |   |       |           |   |                        |                    |       |        |
| <b>Description</b>  |                            |   |       |           |   |                        |                    |       |        |
| <p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p> |                            |   |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |                            |   |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|   | Scope                      | Quality   | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan   |                            |   |       |           |   |                        |                    |       |        |
| Dec   |                            |   |       |           |   |                        |                    |       |        |
| <b>Cost Status Explanation</b>  |                            | Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs. |       |           |   |                        |                    |       |        |
| <b>Current status</b>   |                            |   |       |           |   |                        |                    |       |        |
| <b>Capacity</b>   |                            |   |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>All net capacity reviews have now taken place and where necessary fed back to schools for priority categorisation a and b in preparation for SCAP 2023.</li> <li>Work has now been completed in the west of the city to increase secondary school places in this area.</li> </ul>  |                            |   |       |           |   |                        |                    |       |        |
| <b>Communication</b>  |                            |   |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans.</li> </ul>   |                            |   |       |           |   |                        |                    |       |        |

- Communication is ongoing with a secondary school in the southeast of the city as the work to increase places nears completion.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.

### **Data Modelling**

- Although GP data has now been made available and is regularly received from the Department for Education, there are not currently enough years of data received to reliably calculate the percentage birth to reception migration from this data set. Data from the Office for National Statistics will therefore continue to be used for another year.

### **Forecasting**

- Work has continued this period to update the forecasting model in preparation for release early this year.
- Officers are aware of the potential for unpredictable changes to in-year migration, for example from service families and refugees moving into the city, to increase in-year pressures in some areas of the city and this has been monitored more closely this period.

### **Policy**

- The admission arrangements for the 2024/25 school year have been reported to the Executive Member and have now been determined.
- The Capital Maintenance Report for 2022/23 has been submitted to DMT alongside a financial report of spending and expected spending in 2022/23 for this project.

### **Future outlook**

The main focus of this period:

#### **Capacity**

- Continue work to establish an agreed approach to surplus places.
- Continue to update net capacity assessments as required.

#### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.



- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - Southeast York.

**Data Modelling**

- Continue collaborative work to develop forecasts for the SEN team.

**Forecasting**

- Work will continue next period to prepare the January forecasts ready for release.

**Policy**

- Continue work on the education component of the Local Plan as necessary.
- Finalise work on the Admission Consultation.

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| <b>Reports to</b>   | Project is overseen by Children and Education Directorate Management Team and Executive Member for Children and Young People as necessary.  |
| <b>Exec member</b>  | Cllr Andrew Waller  |
| <b>Director responsible</b>   | Martin Kelly Corporate Director Children and Education  |
| <b>Dependencies</b>   |   |
| <b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b> | <p>Executive February 2018<br/>Admission arrangement for the 2019/20 school year<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10196&amp;Ver=4</a></p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11107&amp;Ver=4</a></p> <p>Executive October 2019<br/>Archbishop Holgate's School - Expansion 2020-21<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a></p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 &amp; Access Improvements by Highways<br/><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12288&amp;Ver=4</a></p> |

|  |   |  |       |           |   |                        |                    |       |        |
|--|---|--|-------|-----------|---|------------------------|--------------------|-------|--------|
| <b>Project title</b>   | Smart Travel Evolution Programme – STEP |  |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>  | January 2023                            |  |       |           |   |                        |                    |       |        |
| <b>Description</b>   |   |  |       |           |   |                        |                    |       |        |
| STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:   |   |  |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>➤ Improving communications to transport infrastructure and collecting more transport data.</li> <li>➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible.</li> <li>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</li> </ul> |   |  |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>  |   |  |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|  | Scope                                   | Quality  | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan  |   |  |       |           |   |                        |                    |       |        |
| Dec  |   |  |       |           |   |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>   |   | <ul style="list-style-type: none"> <li>• Delay to installation of custom appliance in York server room has caused delay and impact to programme date for Data Platform.</li> </ul>                     |       |           |   |                        |                    |       |        |
| <b>Risks Status Explanation</b>  |   | <ul style="list-style-type: none"> <li>• GLOSA is a project deliverable but is not deployed to the public in the UK. There is an uncertainty regarding public reception of the GLOSA trial.</li> </ul> |       |           |   |                        |                    |       |        |
| <b>Current status</b>  |   |  |       |           |   |                        |                    |       |        |
| In the last reporting period   |   |  |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• The majority of outputs for the project have already been delivered. This includes the strategic and real time traffic models.</li> <li>• Ongoing meetings with delivery team in producing outputs.</li> <li>• This report focuses on the remaining deliverables.</li> <li>• Ongoing build of Data Platform.</li> </ul>   |   |  |       |           |   |                        |                    |       |        |
| <b>Future outlook</b>  |   |  |       |           |   |                        |                    |       |        |
| In the next reporting period:  |   |  |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• Formal full acceptance of STEP to be confirmed</li> <li>• Ongoing trial of the GLOSA application</li> </ul>   |   |  |       |           |   |                        |                    |       |        |

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| <ul style="list-style-type: none"> <li>• Work to integrate datasets to York Open Data</li> <li>• Prototype server to be decommissioned</li> </ul> |   |
| <b>Reports to</b>   | <p>The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals.</p> <p>Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>   |
| <b>Exec member</b>  | Cllr Andy D'Agorne  |
| <b>Director responsible</b>   | James Gilchrist - Director Environment, Transport and Planning  |
| <b>Dependencies</b>   | The Transport Capital Programme and TSAR Project  |
| <b>Link to paper if it has been to another member meeting</b>   | <p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding:<br/> <a href="http://www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step">www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</a></p> <p>Decision Session - Executive Member for Transport - June 21<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&amp;Mid=12726&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&amp;Mid=12726&amp;Ver=4</a></p> |

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| <b>Project title</b>  | Flood Risk – York 5 Year Plan  |         |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023   |         |       |           |   |                        |                    |       |        |
| <b>Description</b>  |  |         |       |           |   |                        |                    |       |        |
| <p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p> |  |         |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |  |         |       |           | <b>Overall status previous period (Dec)</b> |                        |                    |       |        |
|   | Scope  | Quality | Costs | Resources | Financial Benefits                          | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan   |  |         |       |           |   |                        |                    |       |        |
| Dec   |  |         |       |           |   |                        |                    |       |        |
| <b>Costs Status Explanation</b>   | Further appraisal works are underway on flood cells with less viability or lower priority.   |         |       |           |   |                        |                    |       |        |
| <b>Current status</b>   |  |         |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• Work continues at Clifton Ings and Strensall.</li> <li>• CYC led appraisal and design works at Fulford continue.</li> <li>• A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed.</li> <li>• Installation of property flood resilience measures has progressed.</li> <li>• Planning documentation finalised and submitted for the Germany Beck FAS.</li> </ul>     |  |         |       |           |   |                        |                    |       |        |
| <b>Future outlook</b>   |  |         |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• Construction phase continues at Clifton Ings and Strensall</li> </ul>  |  |         |       |           |   |                        |                    |       |        |
| <b>Reports to</b>   | The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive. |         |       |           |   |                        |                    |       |        |
| <b>Exec member</b>  | Cllr Andrew Waller   |         |       |           |   |                        |                    |       |        |
| <b>Director responsible</b>   | James Gilchrist - Director Environment, Transport and Planning   |         |       |           |   |                        |                    |       |        |
| <b>Dependencies</b>   | None   |         |       |           |   |                        |                    |       |        |


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| <b>Link to paper if it has been to another member meeting</b> | Executive February 2017: CYC Response to the Independent Flood Inquiry<br><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=9310&amp;Ver=4</a><br><br>Executive April 2021 – Strategic Flood Risk Assessment Update<br><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12510&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;Mid=12510&amp;Ver=4</a> |
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|---|--------------------|--|-------|---|--------------------|------------------------|--------------------|-------|--------|
| <b>Project title</b>  | City Centre Access |  |       |   |                    |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023       |  |       |   |                    |                        |                    |       |        |
| <b>Description</b>  |                    |  |       |   |                    |                        |                    |       |        |
| <p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p> |                    |  |       |   |                    |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |                    |  |       | <b>Overall status previous period (Dec)</b> |                    |                        |                    |       |        |
|   | Scope              | Quality  | Costs | Resources                                   | Financial Benefits | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| <b>Jan</b>  |                    |  |       |   |                    |                        |                    |       |        |
| <b>Dec</b>  |                    |  |       |   |                    |                        |                    |       |        |
| <b>Costs Status Explanation</b>   |                    | <ul style="list-style-type: none"> <li>Costs continue to rise due to inflation, steel costs are still subject to specific surcharges.</li> <li>City of York Council will cover inflation in line with industry indices.</li> <li>Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided.</li> </ul> |       |   |                    |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>  |                    | <ul style="list-style-type: none"> <li>Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of hostile vehicle mitigation measures will be delayed to 2023.</li> <li>Working with the contractor the programme for the works will be established.</li> </ul>                |       |   |                    |                        |                    |       |        |
| <b>Risk Status Explanation</b>  |                    | Risks associated with successful and timely implementation lead to inflation impacts being increased.  |       |   |                    |                        |                    |       |        |
| <b>Issues Status Explanation</b>  |                    | Phase two - Minster area to be clarified.  |       |   |                    |                        |                    |       |        |
| <b>Current status</b>   |                    |  |       |   |                    |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>Working with the contractor to establish the construction programme.</li> <li>Road safety audit (stage 2) carried out and initial feedback provided to design consultant.</li> <li>Construction drawings are being finalised.</li> <li>All utility companies have submitted their diversion and protection proposals, minor design changes have been made to avoid costly diversions.</li> </ul>   |                    |  |       |   |                    |                        |                    |       |        |

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| <ul style="list-style-type: none"> <li>Temporary measures for the Christmas period installed, operated and removed successfully.</li> </ul>   |   |
| <b>Future outlook</b> <ul style="list-style-type: none"> <li>Construction programme to be established.</li> <li>Completion of construction drawings.</li> <li>Respond to road safety audit.</li> <li>Continue work to finalise the procedures and protocols for the operation of the measures.</li> </ul> |   |
| <b>Reports to</b>   | Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group.<br>There is a CYC internal working group working on the detail.  |
| <b>Exec member</b>  | Cllr Andy D’Agorne  |
| <b>Director responsible</b>   | James Gilchrist - Director Environment, Transport and Planning  |
| <b>Dependencies</b>   | None  |
| <b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>   | <p>Executive February 2018: City Transport Access Measures<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals<br/> <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p> <p>Executive January 2022: Security Measures<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12799&amp;Ver=4</a></p> <p>Exec July 2022: City Centre Access – Action Plan<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=13288&amp;Ver=4</a></p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return<br/> <a href="https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf">https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</a></p> |

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|---|---|----------------|--------------|------------------|---|-------------------------------|-------------------------------|--------------|---------------|
| <b>Project title</b>  | Hyperhubs   |                |              |                  |   |                               |                               |              |               |
| <b>Reporting period</b>   | January 2023  |                |              |                  |   |                               |                               |              |               |
| <b>Description</b>  |   |                |              |                  |   |                               |                               |              |               |
| Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. <b>The first two HyperHubs are open and serving customers</b> at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget. |   |                |              |                  |   |                               |                               |              |               |
| <b>Overall status this period (Jan)</b>   |   |                |              |                  | <b>Overall status previous period (Dec)</b> |                               |                               |              |               |
|   | <b>Scope</b>  | <b>Quality</b> | <b>Costs</b> | <b>Resources</b> | <b>Financial Benefits</b>                   | <b>Non Financial Benefits</b> | <b>Tasks &amp; Milestones</b> | <b>Risks</b> | <b>Issues</b> |
| <b>Jan</b>  |   |                |              |                  |   |                               |                               |              |               |
| <b>Dec</b>  |   |                |              |                  |   |                               |                               |              |               |
| <b>Scope Status Explanation</b>   | In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.   |                |              |                  |   |                               |                               |              |               |
| <b>Cost Status Explanation</b>  | <b>Union Terrace HyperHub:</b> Budget: £1million<br>Quoted costs are likely to increase due to: <ul style="list-style-type: none"> <li>• Design changes to satisfy planning committee.</li> <li>• Material cost increases due to brexit, covid and global events since quote was produced.</li> </ul> |                |              |                  |   |                               |                               |              |               |
| <b>Tasks &amp; Milestones Status Explanation</b>  | Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.  |                |              |                  |   |                               |                               |              |               |
| <b>Issues Status Explanation</b>  | Planning application for Union Terrace Hyperhub has been deferred.  |                |              |                  |   |                               |                               |              |               |
| <b>Current status</b>   |   |                |              |                  |   |                               |                               |              |               |
| <ul style="list-style-type: none"> <li>• Monks Cross: Complete</li> <li>• Poppleton: Complete</li> <li>• Union Terrace: A number of design options are being looked. CYC Accessibility officer, is assisting with assessing the options and conducting additional consultation.</li> </ul>  |   |                |              |                  |   |                               |                               |              |               |



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| <b>Future outlook</b>   |  |
| <ul style="list-style-type: none"> <li>• Submit ERDF Summative assessment for Monks Cross and Poppleton Bar</li> <li>• Continue to explore design variations for Union Terrace</li> <li>• Consultation with St John University re: Blue badge parking on site</li> <li>• Continue to build consultation group for accessible charging review</li> </ul> |  |
| <b>Reports to</b>   | <p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>   |
| <b>Exec member</b>  | Cllr Andy D’Agorne   |
| <b>Director responsible</b>   | James Gilchrist - Director Environment, Transport and Planning   |
| <b>Dependencies</b>   |  |
| <b>Link to paper if it has been to another member meeting</b>   | <p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11469&amp;Ver=4</a></p> <p>Executive Sept 2019 - Reducing York’s Carbon Footprint with Electric Vehicles<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11109&amp;Ver=4</a></p> <p>Executive March 2020 - Electric Vehicle Charging Strategy<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project<br/> <a href="https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IIId=60718&amp;Opt=0">https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IIId=60718&amp;Opt=0</a></p> |
|  <b>European Union</b><br>European Regional Development Fund   |  |

|  |  |   |       |           |   |                        |                    |      |        |
|--|--|---|-------|-----------|---|------------------------|--------------------|------|--------|
| <b>Project title</b>   | Future Library Investment Programme (FLIP) |   |       |           |   |                        |                    |      |        |
| <b>Reporting period</b>  | January 2023                               |   |       |           |   |                        |                    |      |        |
| <b>Description</b>   |  |   |       |           |   |                        |                    |      |        |
| To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.  |  |   |       |           |   |                        |                    |      |        |
| <b>Overall status this period (Jan)</b>  |  |   |       |           | <b>Overall status prev period (Dec)</b> |                        |                    |      |        |
|  | Scope                                      | Quality   | Costs | Resources | Financial Benefits                      | Non Financial Benefits | Tasks & Milestones | Risk | Issues |
| Jan  |  |   |       |           |   |                        |                    |      |        |
| Dec  |  |   |       |           |   |                        |                    |      |        |
| <b>Cost Status Explanation</b>   |  | <ul style="list-style-type: none"> <li>• <i>Remaining uncertainty about costs</i> - Until Clifton works are tendered in the open market only then will the true costs be known for the construction against current external expert cost estimate forecasts.</li> <li>• <i>External cost report for the proposed Clifton Library scheme received in last period</i> - this highlights forecast cost increases predominately due to market conditions and inflation against our expected construction period. This for now can be contained within the full FLIP budget, utilising contingency funds.</li> </ul> |       |           |   |                        |                    |      |        |
| <b>Current status</b>  |  |   |       |           |   |                        |                    |      |        |
| Clifton:   |  |   |       |           |   |                        |                    |      |        |
| <ul style="list-style-type: none"> <li>• Path enabling works (new school access path from Fairway) – Legal contract signed with Parkinson's. Off site mobilisation for works taken place ahead of January on site work starting.</li> <li>• Construction tender - Stage 2 (main costing stage) ongoing, return of bids due late January 2023.</li> </ul> |  |   |       |           |   |                        |                    |      |        |
| Haxby:   |  |   |       |           |   |                        |                    |      |        |
| <ul style="list-style-type: none"> <li>• Building mobilisation – Complete through December, including holding stakeholder preview sessions.</li> <li>• New Library opening = Successfully opened to the public on Tuesday 3 January 2023.</li> </ul>   |  |   |       |           |   |                        |                    |      |        |
| <b>Future outlook</b>  |  |   |       |           |   |                        |                    |      |        |
| Clifton:   |  |   |       |           |   |                        |                    |      |        |
| <ul style="list-style-type: none"> <li>• Path enabling works (new school access path from Fairway) - On site works will progress through our contractor Parkinson's.</li> <li>• Construction tender - Bid returns to be received late January and start to be evaluated.</li> </ul>  |  |   |       |           |   |                        |                    |      |        |

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| <b>Reports to</b>   | A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.   |
| <b>Exec member</b>  | Cllr Darryl Smalley  |
| <b>Director responsible</b>                                   | Pauline Stuchfield - Director Customer and Communities   |
| <b>Dependencies</b>   |  |
| <b>Link to paper if it has been to another member meeting</b> | <p>Executive October19 - Future Libraries Investment Programme<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=11111&amp;Ver=4</a></p> <p>Executive January 22 - Future Libraries Investment Programme<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=12799&amp;Ver=4</a></p> |

|  |              |  |              |                  |   |                               |                               |              |               |
|--|--------------|--|--------------|------------------|---|-------------------------------|-------------------------------|--------------|---------------|
| <b>Project title</b>   |              | Council Housing Energy Retrofit Programme  |              |                  |   |                               |                               |              |               |
| <b>Reporting period</b>  |              | January 2023   |              |                  |   |                               |                               |              |               |
| <p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p> |              |  |              |                  |   |                               |                               |              |               |
| <b>Overall status this period (Jan)</b>  |              |  |              |                  | <b>Overall status prev period (Dec)</b> |                               |                               |              |               |
|  | <b>Scope</b> | <b>Quality</b>   | <b>Costs</b> | <b>Resources</b> | <b>Financial Benefits</b>               | <b>Non Financial Benefits</b> | <b>Tasks &amp; Milestones</b> | <b>Risks</b> | <b>Issues</b> |
| <b>Jan</b>   |              |  |              |                  |   |                               |                               |              |               |
| <b>Dec</b>   |              |  |              |                  |   |                               |                               |              |               |
| <b>Scope Status Explanation</b>  |              | <ul style="list-style-type: none"> <li>LAD3 Programme to be included from 2022 until end of March 2023.</li> <li>HUG1 Programme to be included until end of March 2023.</li> <li>SHDF1 Programme to be included until end of March 2023.</li> <li>Delivery timetables challenging. Identified as critical risk, particularly for SHDFW1.</li> </ul>  |              |                  |   |                               |                               |              |               |
| <b>Costs Status Explanation</b>  |              | <ul style="list-style-type: none"> <li>Underspend possible due to delivery issues, impact of PAS2035 requirements, customer dropout rate experienced from earlier projects.</li> <li>Increasing material and other costs may impact on programmes.</li> <li>Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary.</li> </ul>                     |              |                  |   |                               |                               |              |               |
| <b>Resources Status Explanation</b>  |              | <ul style="list-style-type: none"> <li>LAD3 / HUG 1 / SHDF1 delivery and planning of works.</li> <li>Preparing for SHDF2 bid and ongoing CYC retrofit work.</li> <li>Start of bid for HUG2</li> <li>Future co-ordination of retrofit works</li> </ul>  |              |                  |   |                               |                               |              |               |
| <b>Financial Benefits Status Explanation</b>   |              | <ul style="list-style-type: none"> <li>Staffing costs are being covered by the grant funding but linked to capital grant spend.</li> <li>Significant original LAD2 funds were not claimed from the Tees Valley Energy Hub linked to a project underspend.</li> <li>Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend and impact on claim for staffing costs.</li> </ul> |              |                  |   |                               |                               |              |               |
| <b>Non-financial Benefits Status Explanation</b>   |              | <ul style="list-style-type: none"> <li>Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted.</li> <li>Reputational damage if LAD3 /HUG1 experiences similar difficulties.</li> </ul>  |              |                  |   |                               |                               |              |               |
| <b>Tasks &amp; Milestones Status Explanation</b>   |              | <ul style="list-style-type: none"> <li>Customer drop out rates were high in LAD1B and LAD2 programmes. Monitoring potential rates in later programmes to take mitigating action if required. Geographic area covered impacts on number of measures able to be delivered. Roughly 1 in 3 jobs cancelled post Retrofit Assessment completion.</li> </ul>   |              |                  |   |                               |                               |              |               |

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|  | <ul style="list-style-type: none"> <li>LAD3, HUG1 and SHDF procurement and contract timeline has impacted on start date. Challenging delivery timescales. Delays to start of works experienced.</li> </ul>   |
| <b>Risks Status Explanation</b>  | <p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> <li>Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes.</li> <li>Delivery timescales for LAD3/HUG1 and SHDF1 challenging, given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues.</li> <li>Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.</li> </ul> |
| <b>Issues Status Explanation</b>   | <ul style="list-style-type: none"> <li>LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%.</li> <li>Delivery of measures</li> <li>SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties.</li> </ul>   |
| <p><b>Current status</b></p> <p>LAD1B</p> <ul style="list-style-type: none"> <li>Delivery completed 30th September.</li> <li>Project sign off returned to BEIS 31st October 2022.</li> <li>Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof).</li> </ul> <p>LAD2</p> <ul style="list-style-type: none"> <li>Delivery completed 30th September.</li> <li>CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements.</li> <li>26 Solar PV, 2 Room in Roof and 1 Air Source Heat Pump delivered.</li> <li>Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.</li> <li>Yorkshire Housing Association 8 property solar PV project complete.</li> <li>BRE research received.</li> </ul> <p>LAD3</p> <ul style="list-style-type: none"> <li>£2.38m LAD3 funding received from BEIS.</li> <li>Procurement of delivery partner / contract awarded to E.ON.</li> <li>Mobilisation meetings commenced June 2022.</li> <li>Craven D.C. still need to enter into separate agreement with E.ON.</li> <li>LAD3 - 360 retrofit assessments completed, 90 live jobs. 9 SPV installs to date.</li> <li>E.ON currently suspending RFA's as limit reached.</li> <li>80 install capacity for SPV reached.</li> </ul> |  |

- End date for delivery completion 31/3/2023.

#### HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Craven D.C. still need to enter into separate agreement with E.ON
- HUG1 -39 retrofit assessments completed, 5 live jobs. Targets off gas properties, so more suited to Craven / Selby areas. No installs to date.
- E.ON currently suspending RFA's as limit reached.
- End date for delivery completion 31/3/2023.

#### Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline to be requested.
- Funding to run from 1/4/22 to 31/3/23.

#### Future Funding Bids

- Bid for SHDF Wave 2 submitted. Awaiting outcome of bid.
- Bid for HUG Wave 2 currently being prepared for submission by 27th January 2023.

#### **Future outlook**

- Ongoing delivery of LAD3 / HUG1 / SHDF1.

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| <ul style="list-style-type: none"> <li>• Bid prepared and submitted for HUG2 by 27th January.</li> </ul> |   |
| <b>Reports to</b>  | Project delivery will be overseen by the Housing Energy Efficiency Board.   |
| <b>Exec member</b>   | Cllr Denise Craghill, Cllr Paula Widdowson  |
| <b>Director responsible</b>  | Tracey Carter - Director Economy, Regeneration and Housing  |
| <b>Dependencies</b>  |   |
| <b>Link to paper if it has been to another member meeting</b>  | <p>Executive December 2020 - Council Housing Energy Retrofit Programme<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4</a></p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&amp;MId=12599&amp;Ver=4</a></p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12798&amp;Ver=4</a></p> |

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|---|-------|--|-------|---|--------------------|------------------------|--------------------|-------|--------|
| <b>Project title</b>  |       | Haxby Station  |       |   |                    |                        |                    |       |        |
| <b>Reporting period</b>   |       | January 2023   |       |   |                    |                        |                    |       |        |
| <b>Description</b>  |       |  |       |   |                    |                        |                    |       |        |
| Delivery of a new railway station in Haxby before the end of March 2024.  |       |  |       |   |                    |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |       |  |       | <b>Overall status this period (Dec)</b> |                    |                        |                    |       |        |
|   | Scope | Quality  | Costs | Resources                               | Financial Benefits | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| <b>Jan</b>  |       |  |       |   |                    |                        |                    |       |        |
| <b>Dec</b>  |       |  |       |   |                    |                        |                    |       |        |
| <b>Scope Status Explanation</b>   |       | <p>Scope remains unchanged</p> <ul style="list-style-type: none"> <li>Potential of Scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc - which we are now bidding for as part of our Levelling Up Fund bid.</li> </ul>  |       |   |                    |                        |                    |       |        |
| <b>Costs Status Explanation</b>   |       | <ul style="list-style-type: none"> <li>Pending confirmation of cost estimates.</li> <li>Inflationary pressures expected on cost estimate (compared with previous basic estimate, initially undertaken early 2020).</li> <li>DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT in 2023.</li> </ul>   |       |   |                    |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>  |       | <ul style="list-style-type: none"> <li>Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged.</li> <li>Master programming has been undertaken to see if some aspects of the project can be accelerated, including submitting a planning application.</li> <li>Expectation that planning will be determined during summer 2023, which is a number of months later than initially hoped.</li> </ul> |       |   |                    |                        |                    |       |        |
| <b>Issues Status Explanation</b>  |       | <ul style="list-style-type: none"> <li>Currently exploring who is best placed to deliver elements of the scheme. Potential to de-couple the core station (to be delivered by Network Rail) and the car park and highway works (potentially delivered by CYC).</li> </ul>   |       |   |                    |                        |                    |       |        |
| <b>Current status</b>   |       |  |       |   |                    |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>Towthorpe Road site (now CYC owned) is the single site option being progressed.</li> <li>Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays.</li> <li>Pre-application discussions being held with CYC Planners in advance of submitting a planning application in Spring 2023. Scoping Opinion concluded that EIA not required.</li> <li>Outline station layout and design now confirmed. Draft Station Proposal Report issued by NwR to CYC and DfT.</li> </ul> |       |  |       |   |                    |                        |                    |       |        |



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| <ul style="list-style-type: none"> <li>• Transport Assessment and Travel Plan chapters (of the OBC) concluded and submitted to DfT.</li> <li>• Cost estimate developed for core station infrastructure. Additional cost estimate for car park and ancillary works developed and being refined.</li> </ul>  |   |
| <b>Future outlook</b> <ul style="list-style-type: none"> <li>• Submission of Appraisal Specification Report chapter (of OBC) to DfT.</li> <li>• Finalisation of cost estimate for station, in advance of returning to DfT to request funding.</li> <li>• Compiling list of planning documents required for validation of future planning application.</li> <li>• Further detail / investigations for drainage strategy.</li> </ul> |   |
| <b>Reports to</b>  | <ul style="list-style-type: none"> <li>• NSF Board (DfT; Network Rail etc.)</li> <li>• Executive (CYC)</li> </ul>   |
| <b>Exec member</b>   | Cllr Andy D'Agorne  |
| <b>Director responsible</b>  | Neil Ferris - Corporate Director of Place   |
| <b>Dependencies</b>  |   |
| <b>Link to paper if it has been to another member meeting</b>  | <p>Exec September 2021 - Haxby Station – Update and Land Acquisition<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12795&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12795&amp;Ver=4</a></p> <p>Executive December 2021 - Haxby Station – Site Selection<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12798&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=12798&amp;Ver=4</a></p> <p>Executive October 2022 - Haxby Station Update &amp; Next Steps<br/> <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=13291&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=13291&amp;Ver=4</a></p> |

|   |              |   |              |                  |   |                               |                               |              |               |
|---|--------------|---|--------------|------------------|---|-------------------------------|-------------------------------|--------------|---------------|
| <b>Project title</b>  |              | York Station Gateway  |              |                  |   |                               |                               |              |               |
| <b>Reporting period</b>   |              | January 2023  |              |                  |   |                               |                               |              |               |
| <b>Description</b>  |              |   |              |                  |   |                               |                               |              |               |
| <p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> <li>• Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport.</li> <li>• Create new public spaces and a more pedestrian friendly experience.</li> <li>• Create an improved setting for the City Walls, the railway station and other heritage buildings.</li> </ul> <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p> |              |   |              |                  |   |                               |                               |              |               |
| <b>Overall status this period (Jan)</b>   |              |   |              |                  | <b>Overall status this period (Dec)</b> |                               |                               |              |               |
|   | <b>Scope</b> | <b>Quality</b>  | <b>Costs</b> | <b>Resources</b> | <b>Financial Benefits</b>               | <b>Non Financial Benefits</b> | <b>Tasks &amp; Milestones</b> | <b>Risks</b> | <b>Issues</b> |
| <b>Jan</b>  |              |   |              |                  |   |                               |                               |              |               |
| <b>Dec</b>  |              |   |              |                  |   |                               |                               |              |               |
| <b>Scope Status Explanation</b>   |              | A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified.   |              |                  |   |                               |                               |              |               |
| <b>Quality Status Explanation</b>   |              | The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and TCF aims. With current rates of inflation and an unstable market, quality cannot yet be assured.           |              |                  |   |                               |                               |              |               |
| <b>Costs Status Explanation</b>   |              | Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost planning shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.  |              |                  |   |                               |                               |              |               |
| <b>Tasks &amp; Milestones Status Explanation</b>  |              | Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met. |              |                  |   |                               |                               |              |               |

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| <b>Risks Status Explanation</b>  | Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.  |
| <b>Issues Status Explanation</b>   | <ul style="list-style-type: none"> <li>- Electrical Substation to be upgraded to meet the future station demand.</li> <li>- Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment.</li> </ul> |
| <b>Current status</b>  |  |
| <p>Procurement and Finance</p> <ul style="list-style-type: none"> <li>• A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor.</li> </ul> <p>Planning</p> <ul style="list-style-type: none"> <li>• The project team continues to work on discharging the planning conditions with the LPA.</li> <li>• It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners continue to work together with The York RI to agree the way forward.</li> <li>• The project team and partners continue to address the two planning conditions relating to parking. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.</li> </ul> <p>Design</p> <ul style="list-style-type: none"> <li>• Detailed design of Packages 2 and 4 complete.</li> <li>• The detailed design of the Package 3 - Station Works is progressing.</li> <li>• LNER have continued to independently prepare a design for improvements to the station portico.</li> <li>• The design of the City Walls element of the scheme is complete and currently a process of technical checks is ongoing.</li> </ul> <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> <li>• Ducting works in the station long stay car park is now complete and BT Openreach are installing new cables.</li> <li>• Northern Gas Networks are currently programmed to carry out works in the station long stay car park and Queen Street from January 2023.</li> </ul> |  |

- Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park.

#### Stakeholder Engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting took place in December 2022.

#### Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continued to work with project partners to find the best solution to parking in the medium and long term.

#### Land

- Negotiations continued for third party land purchase.

### **Future outlook**

#### Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. Formal appointment in February 2023.

#### Planning

- The project team continues to work on discharging the planning conditions with the LPA.
- Contractor planning condition discharge will commence on appointment of the delivery contractor.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners are working together with The York RI to agree the way forward.
- There are two planning conditions relating to parking which the project team and partners are currently addressing. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.

#### Design

- The detailed design of the Package 3 - Station Works is progressing.
- LNER will continue to independently work with an architect to prepare a design for significant improvements to the station portico once taxis and other vehicles have been removed.
- The design of the City Walls element of the scheme is complete and currently a process of technical checks is almost complete.

#### Package 1 - Enabling Works (Statutory Utility Diversions)

- From January Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street.
- Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park.

#### Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting is planned for January 2022.

#### Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC will continue to work with project partners to find the best solution to parking in the medium and long term.

#### Land

- Network Rail land sale contract agreed. Negotiations to continue for a further third party land purchase.

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| <b>Reports to</b>   | Project reports into the Transport board, Project Board and Lead Members Board  |
| <b>Exec member</b>  | Cllr Andy D'Agorne  |
| <b>Director responsible</b>                                   | James Gilchrist - Director Environment, Transport and Planning  |
| <b>Dependencies</b>   |   |
| <b>Link to paper if it has been to another member meeting</b> | Exec November 2018 - Report on Public Engagements<br><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&amp;Mid=10474&amp;Ver=4</a><br>Exec November 2020 – Funding and Delivery |

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|  | <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12407&amp;Ver=4</a></p> <p>Exec November 2021 - Project Update and LNER Funding &amp; Development Agreement</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12797&amp;Ver=4</a></p> |
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|---|---|---|-------|---|--------------------|------------------------|--------------------|-------|--------|
| <b>Project title</b>  | York and North Yorkshire Catchment Flood Management Project |   |       |   |                    |                        |                    |       |        |
| <b>Reporting period</b>   | January 2023  |   |       |   |                    |                        |                    |       |        |
| <b>Description</b>  |   |   |       |   |                    |                        |                    |       |        |
| <p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km<sup>2</sup>.</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p> |   |   |       |   |                    |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>   |   |   |       | <b>Overall status last period (Dec)</b> |                    |                        |                    |       |        |
|   | Scope   | Quality   | Costs | Resources                               | Financial Benefits | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan   |   |   |       |   |                    |                        |                    |       |        |
| Dec   |   |   |       |   |                    |                        |                    |       |        |
| <b>Scope Status Explanation</b>   |   | The project comprises four main work packages. The earlier elements are clearly scoped, but further scoping is needed for later elements, depending partly on the findings of earlier work.   |       |   |                    |                        |                    |       |        |
| <b>Costs Status Explanation</b>   |   | Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.  |       |   |                    |                        |                    |       |        |
| <b>Resources Status Explanation</b>   |   | Resource requirements are still being identified for some elements of the project hence are not yet secured.  |       |   |                    |                        |                    |       |        |
| <b>Financial Status Explanation</b>   |   | The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change. |       |   |                    |                        |                    |       |        |
| <b>Risks Status Explanation</b>   |   | The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.        |       |   |                    |                        |                    |       |        |
| <b>Current status</b>   |   |   |       |   |                    |                        |                    |       |        |

The Expression of Interest for the project was approved in August 2021, which released development funding to enable an outline business case to be developed. The outline business case was submitted to the Environment Agency in April 2022 and was formally approved on 3rd August 2022. City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.

City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022 and YDRT are employing an officer to oversee delivery of natural flood management measures across the Swale, Ure, Nidd and Ouse catchment. Detailed catchment modelling has been commissioned from JBA Consulting and workshops were held in November 2022 to engage a number of partner organisations in the modelling approach.

Throughout December 2022, the project team carried out technical work to enable suitable grant payments to be calculated for natural flood management measures across the river catchment. A grant agreement with the University of York has been finalised to enable a programme of research as part of the project. An agreement with Natural England is also being prepared to enable them to host a farm advisor to encourage uptake of natural flood management measures in the lower reaches of the catchment.

### **Future outlook**

Funding agreements with the University of York and Natural England will be finalised and signed in January/February 2023.

Partners will be consulted on the proposed grant scheme. Local partners will be invited to comment on whether the proposals are workable. The innovative approach will also be shared with national partners including the Environment Agency and Defra as an example of how funding for natural flood management measures could be scaled up.

|                             |   |
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| <b>Reports to</b>           | Project governance board: North Yorkshire Flood Risk Partnership –Existing group including CYC and NYCC Executive Members for flood, Council officers, Environment Agency |
| <b>Exec member</b>          | Cllr Paula Widdowson  |
| <b>Director responsible</b> | James Gilchrist - Director Environment, Transport and Planning  |
| <b>Dependencies</b>         |   |



|  |   |
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| <b>Link to paper if it has been to another meeting</b> | Exec July 2021 - Innovative Flood Resilience Programme<br><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12793&amp;Ver=4</a><br>Exec July 2022 - <a href="#">Catchment Flood Management Project</a>  PDF 416 KB |
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|  |  |         |       |   |                    |                        |                    |       |        |
|--|--|---------|-------|---|--------------------|------------------------|--------------------|-------|--------|
| <b>Project title</b>   | Family Hubs Implementation Project   |         |       |   |                    |                        |                    |       |        |
| <b>Reporting period</b>  | January 2023   |         |       |   |                    |                        |                    |       |        |
| <b>Description</b>   |  |         |       |   |                    |                        |                    |       |        |
| <p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>   |  |         |       |   |                    |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>  |  |         |       | <b>Overall status this period (Dec)</b> |                    |                        |                    |       |        |
|  | Scope  | Quality | Costs | Resources                               | Financial Benefits | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan  |  |         |       |   |                    |                        |                    |       |        |
| Dec  |  |         |       |   |                    |                        |                    |       |        |
| <b>Resources Status Explanation</b>  | The multi-agency project team is nearly completed with final input needed from midwifery. This is now being progressed but an outcome has not yet been put forward.                                  |         |       |   |                    |                        |                    |       |        |
| <b>Tasks &amp; Milestones Status Explanation</b>   | Recruitment to the co-production lead has taken longer than anticipated. We are wanting to launch the co-production workstream so will use an alternative solution pending recruitment to this post. |         |       |   |                    |                        |                    |       |        |
| <b>Current status</b>  |  |         |       |   |                    |                        |                    |       |        |
| <p>As the pace of work begins to gather pace the updates in this section will focus on activity in the previous reporting period rather than back to the beginning of the project.</p>   |  |         |       |   |                    |                        |                    |       |        |
| <b>Project Team</b>  |  |         |       |   |                    |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• The first informal monitoring session has taken place with the DfE. Formal and informal monitoring will now take place every six weeks. The next formal monitoring meeting is on the 27th January.</li> <li>• Project Gateway review completed. The next gateway review will take place in April 2023.</li> <li>• Teams channel has been established to support project team.</li> <li>• Interviews have taken place for the Project Officer role.</li> <li>• Interviews are being scheduled for the additional input from Public Health into Family Hubs.</li> </ul> |  |         |       |   |                    |                        |                    |       |        |

- Following discussion at the Children and Young People's Health and Well-being project board health partners are exploring options for midwifery input into the project team. This area remains unresolved at this time.

### **Evaluation**

- Work with ECORYS - the DfE contracted national evaluation partner.
  - ECORYS are arranging benchmarking evaluation interviews with three strategic leaders, three front line staff and four families. This forms part of the evaluation of the transformation and will be repeated in the middle and again at the end of the project.
- Student researcher funding awarded to work jointly with York St John University and Project Team locally.
- ECORYS have updated the draft Theory of Change. Whilst this will change over the course of the project the Family Hubs Project Board on the 26th January will sign off this draft as the first 'live' version.
- The project group have undertaken more detailed work under the Theory of Change to provide more detail of expected outcomes and required activity. This is being achieved by producing a ToC against the four priority areas from the draft Children and Young People's Plan.
- To further support this work operational stakeholders from across the partnership have undertaken System Mapping. This allows us to understand in more detail the strengths, areas of development and next steps. Multiple sessions are currently being run in line with themes from the CYPP and the Family Hubs model. These are:
  - Best Start for Life
    - Home Learning Environment
    - Infant Feeding
    - Perinatal Mental Health
    - Parent Infant Relationships
  - Mental Health / Well-being
  - Attendance
  - Neuro-Diversity (date TBC linked to Innovation Unit proposal)
  - Parenting (date TBC)

### **Partner Engagement / Comms**

- Family Hubs page established on CYC website [www.york.gov.uk/familyhubs](http://www.york.gov.uk/familyhubs)
- A briefing session with elected members was delivered on 30th November 2022 with input from the National Centre for Family Hubs.
- A paper was presented to Children, Education and Communities Policy and Scrutiny Committee on Tuesday, 20 December

- A meeting has been held with the CYC web governance team to agree key principles of consolidating multiple legacy websites into galaxy sites.

### **Co-Production**

- A co-production toolkit has been piloted over the summer to gather children and young people's views. The co-production toolkit will be amended before being rolled out more widely to support co-production and delivery of the plans priorities by partners alongside the launch of the CYPP.
- A job description has been developed that will facilitate co-production with families and communities across the city. This has been graded and is now progressing through the recruitment process.
- It has now been agreed that the pilot of Corporate Parenting Advisors is to be extended. This will recruit young people as advisors who will actively support co-production with young people across the city. Job descriptions are being graded ahead of recruitment.

### **Family Hubs Offer**

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer.
- Links being made to University of York developments in Westfield and next stages of Nesta.
- We are working with the Innovation Unit of the development of proposed work in relation to neurodiversity and how this links to Family Hubs.
- We are drafting two bids in relation to SEND and Mental Health and how these link to whole family working and better connectivity to early help in the city. We anticipate hearing back by the end of February if these bids are successful. These would allow us to pilot different ways of working with families.

### **Asset review**

- An outline scope for asset needs has been developed by the Family Hubs Project Team.
- An initial paper will be shared with the Family Hubs Project Board in January to inform next steps.

### **Drafting the new Children and Young People's Plan**

- The CYPP has been drafted taking feedback from the co-production toolkit, synthesising feedback already gathered through various routes and reviewing key data sources such as the JSNA. The first draft of the CYPP was considered by the Children and Young People's Health and Well-Being

Board on the 17th October and on the 5th December. The intention is to agree the plan for a launch in early 2023. The launch would take place alongside a conference aligned to the priorities of the plan and the transformation plan for Family Hubs.

**Future outlook**

During the next period work will continue on active workstreams as below:

- Finalise asset requirements and where necessary share with DfE
- Recruitment to key positions:
  - Co-production Coordinator
  - Web project officer
- Launch co-production model
- Multi-agency workforce survey
- Collate work on sub-ToC mapped to CYPP priorities
- Collate feedback from System Mapping sessions and update project plans to reflected detailed planning of offer
- Review early help commissioned activity (from existing commissioning fund not Family Hub Transformation Fund) and develop new tenders aligned to priorities and required outcomes.
- Formal monitoring meeting on 27th January.

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| <b>Reports to</b>           | Health and Well-being Board Project Board              |
| <b>Exec member</b>          | Clr Andrew Waller                                      |
| <b>Director responsible</b> | Martin Kelly Corporate Director Children and Education |
| <b>Dependencies</b>         |  |
| <b>Link to papers</b>       |  |

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| <b>Project title</b>   |       | Safety Valve Project   |       |           |   |                        |                    |       |        |
| <b>Reporting period</b>  |       | January 2023   |       |           |   |                        |                    |       |        |
| <b>Description</b>   |       |  |       |           |   |                        |                    |       |        |
| <p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>   |       |  |       |           |   |                        |                    |       |        |
| <b>Overall status this period (Jan)</b>  |       |  |       |           | <b>Overall status last period (Dec)</b> |                        |                    |       |        |
|  | Scope | Quality  | Costs | Resources | Financial Benefits                      | Non Financial Benefits | Tasks & Milestones | Risks | Issues |
| Jan  |       |  |       |           |   |                        |                    |       |        |
| Dec  |       |  |       |           |   |                        |                    |       |        |
| <b>Non Financial Benefits Status Explanation</b>   |       | The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop. |       |           |   |                        |                    |       |        |
| <b>Current status</b>  |       |  |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• The programme remains on track to deliver its core objectives.</li> <li>• The first monitoring report was delivered to DfE in June and was received favourably to the extent whereby the first portion of funding was released to CYC.</li> <li>• Q3 report was delivered on 3rd January 2023 and we feel comfortable having worked closely with our DfE rep, that it will provide the necessary information.</li> <li>• Cost reduction/saving is the main driver of the programme. However, we are keen to identify (and report on) a range of process improvement and change management initiatives that will allow us to meet these financial objectives, especially in the later years of the program.</li> </ul> |       |  |       |           |   |                        |                    |       |        |
| <b>Future outlook</b>  |       |  |       |           |   |                        |                    |       |        |
| Expected actions during the next period include:   |       |  |       |           |   |                        |                    |       |        |
| <ul style="list-style-type: none"> <li>• Communication plan: <ul style="list-style-type: none"> <li>○ Service users (parents, children &amp; young people)</li> <li>○ Customer facing CYC staff (including training where needed)</li> </ul> </li> </ul>   |       |  |       |           |   |                        |                    |       |        |

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| <ul style="list-style-type: none"> <li>○ Intermediaries</li> <li>● CMS Business process mapping <ul style="list-style-type: none"> <li>○ Identify improvements</li> <li>○ Understand cost implications related to decision making</li> </ul> </li> <li>● Continue to develop a concise set of KPI's and metrics that support the priorities included in the plan.</li> <li>● Engage with other Yorkshire based LAs with safety valve agreements to develop best practice.</li> </ul> |  |
| <b>Reports to</b>  | Inclusion Group Steering Group                         |
| <b>Exec member</b>   | Clr Andrew Waller                                      |
| <b>Director responsible</b>  | Martin Kelly Corporate Director Children and Education |
| <b>Dependencies</b>  |  |
| <b>Link to paper if it has been to another member meeting</b>  |  |