

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG Nov 2022	RAG Dec 2022	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group			
Local Plan	Kirstin Clow	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places 2017-2023	Sarah Moir	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme (STEP)	Shoaib Mahmood	Step Board Transport Board	Amber	Amber	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Hyperhubs	Stuart Andrews	Transport Board	Amber	Amber	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Amber	Amber	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same

York and North Yorkshire Catchment Flood Management Project	Phil Delaney	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Green	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Safety Valve	John Scaife	Inclusion Group Steering Group	Green	Green	Same
Connecting Our City Project	Kate Helm	York Mental Health Partnership Project Steering Group	Green	Green	Same <i>Quarterly reporting</i>

Detailed Updates

Project title		York Central							
Reporting period		December 2022							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance is vital to attract inward investment and its contribution to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Costs Status Explanation		<ul style="list-style-type: none"> Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery, although some cost pressure remains. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and on the regulatory/adoption elements. The contract for the delivery of the enabling infrastructure has now been let which will see the construction of the access into the site and the ECML bridge. Homes England are actively seeking a development partner for the site. 							
Risks Status Explanation		<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing. Significant number of pre commencement conditions and highway adoption approvals have been required prior to start of construction – these are the responsibility of Homes England. 							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners carrying out due diligence and cost management on the project. 							
Current status									
<ul style="list-style-type: none"> Further information and community engagement undertaken including information about new square public realm and proposed government hub with a commitment to feedback expected in the New Year 									

<ul style="list-style-type: none"> • Work has started on the main enabling infrastructure contract with significant site activity by Sisk • Temporary car parking to rear of railway station due to open very soon • The NRM proposals for Central Hall approved by planning committee. 	
Future outlook <ul style="list-style-type: none"> • Highway adoption processes being coordinated with Homes England for the main infrastructure delivery. • Homes England continue to work through the discharge of planning conditions. • Homes England have progressed to the next stage of the process to select a developer partner. • Further follow up engagement on emerging proposals for new public realm in New Year. 	
Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p>

	<p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4</p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p>
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Project title	Castle Gateway								
Reporting period	October 2022								
Description									
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		<ul style="list-style-type: none"> In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George's Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme. The project remains within budget at this time, as the work on the St George's Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George's Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment. 							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan. 							
Tasks & Milestones Status Explanation		The report to Executive in June 2022 identified that due to issues with developing the Castle Mills detailed design, there had been a delay to the delivery of the scheme. In light of this, the key milestones for the Castle Mills project, and the wider programme delivery have been reprofiled.							
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its							

	own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
Current status	
<p>Castle Mills</p> <ul style="list-style-type: none"> ➤ Officers have continued discussions with Wates as part of the termination process and the review of the design work undertaken to date. This work is still ongoing and the completion of the procurement pack and commencement of procurement of a new contractor is dependent on the termination process concluding. <p>St George's Field</p> <ul style="list-style-type: none"> ➤ Officers continued to build the evidence base and explore alternative options to maximise surface car parking provision at St George's Field. <p>Castle and Eye of York</p> <ul style="list-style-type: none"> ➤ We continue to wait for an announcement of successful Levelling Up Funded schemes, which is due in Autumn 2022. The project team are preparing the procurement pack to ensure the scheme is ready to proceed should the bid be successful. ➤ The procurement strategy has been approved to procure a contractor to undertake the next stages of the design through to construction. The approved strategy identified some additional design work to be undertaken to minimise the risk of design change once the contractor has been appointed. This is being reviewed in line with current approvals and budget to determine whether to proceed with this work in advance of a Levelling Up Fund announcement. <p>Planning</p> <ul style="list-style-type: none"> ➤ An extension in time has been granted until after the Levelling Up Fund announcement and Executive have considered the wider business case for the Castle and Eye of York scheme. This is due to information related to the wider business case is required to inform support the planning application, however this cannot be relied upon until after it has been approved by Executive. A date has not yet been agreed for planning committee, however this is likely to be early 2023. This does not put at risk the deliverability of the scheme in the Levelling Up Funding timescales. However, the preparation of the procurement pack will need to be undertaken at risk of planning being secured. 	
Future outlook	

Castle Mills

- Prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

St George's Field

- Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

- Await the outcome of the Levelling Up Funding bid. Prepare procurement pack required for the procurement of a contractor to undertake the design and construction of the scheme. Commencement of the procurement process is subject to securing Levelling Up Funding.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.

Exec member

Cllr Nigel Ayre

Director responsible

Tracey Carter - Director Economy, Regeneration and Housing

Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>

Project title	Local Plan								
Reporting period	December 2022								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There will be ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of planners							

	and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors have agreed a broad timeframe for the final statutory Main Modifications consultation of February/March 2023 with submission to the Planning Inspectorate potentially May 2023.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Potential challenges from the proposed modifications stage of consultation.
Current status	
<ul style="list-style-type: none"> • The hearing sessions for Phase 4 of the examination into the soundness of the City of York Local Plan closed on 23rd September 2022 • This was the final set of formal examination hearings scheduled. • All the examination hearing sessions are recorded and uploaded to the Council's You Tube page where they may be viewed. https://www.youtube.com/user/cityofyorkcouncil 	
Future outlook	
<ul style="list-style-type: none"> • We are now working on finalising the Proposed Modifications to the Local Plan and to the Policy Map. • This is scheduled to be reported to 26 January Executive and to go to formal consultation in February and March 2023 before being submitted to the Planning Inspectors for their final report. • Adoption is likely summer / autumn 2023 • More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination 	
Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4</p>

	<p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10472&Ver=4</p> <p>Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10479&Ver=4</p> <p>Local Plan Working Group October 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=12429&Ver=4</p> <p>Local Plan Working Group, March 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Mid=12777</p> <p>Local Plan Working Group, April 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13028&Ver=4</p> <p>Local Plan Working Group, July 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=128&Mid=13135&Ver=4</p> <p>City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4</p>
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Project title	Outer Ring Road (A1237)								
Reporting period	December 2022								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Costs Status Explanation		the last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission.							
Resource Status Explanation		The planning application has now been submitted and team resources balanced to suit the new situation.							
Tasks & Milestones Status Explanation		The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
1. Continuing negotiations to purchase land by private agreement.									

2. Started monitoring comments made on the planning application.
3. Continuing with detailed design.
4. Continuing liaison with utility companies affected by the scheme.
5. Third party validation of the traffic model completed.
6. Held project team workshop on programme and performance.

Future outlook

1. Preparation of Compulsory Purchase Order Documentation.
2. Drafting final business case.
3. Monitoring and responding to comments on the planning application.
4. Continuation of detailed design.
5. Continuation of liaison with utility companies.
6. Continuation to attempt to purchase land by private agreement.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping</p>

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions 📄</p>
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Project title	Housing Delivery Programme								
Reporting period	December 2022								
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Dec)				Overall status previous period (Nov)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Costs Status Explanation	A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.								
Resources Status Explanation	As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.								
Financial Status Explanation	The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.								
Non Financial Status Explanation	The team are working with Caddick to promote employment through the construction contract.								
Tasks & Milestones Status Explanation	The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.								
Risks Status Explanation	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.								
Issues Status Explanation	Issues are being managed in accordance with identified risk mitigation measures.								
Current status									
<u>Lowfield Green</u>									
<ul style="list-style-type: none"> Agreement has been reached on the extension of the contract. It is anticipated that increased construction costs will be covered by the higher sales values being achieved by the site meaning there is no additional borrowing requirement. 									

- Quality is good, the programme is likely to complete early 2023 as a result of Covid-19 & s185 / s38 situation and likely impact on staffing and materials.
- All self build plots have commenced.
- Superstructure works ongoing to sections 5 & 6.
- Section 278 design has been approved by CYC Highways, now awaiting a price from Wates.
- Section 2 highways remedial works have been approved by CYC Highways and works have commenced.
- Section 3 end of DLP inspections completed and Wates issued with schedule of defects.

Duncombe Barracks

- Application to DLUHC for using HRA for commercial space has been approved.
- Passivhaus certifier Etude has now been appointed.
- Drainage works are progressing well and foundation works of Block A are complete apart from the commercial unit area.
- Below ground masonry on Block A has started with blockwork construction in progress to the rear elevation.
- Construction of the road by Block B has started. The road base will give suitable vehicle access to allow foundation works on Block B to start in the new year.
- Second newsletter produced and issued to residents.
- Hoarding content is now ready to be printed.
- Social value: hard hat tour given to York College construction students. Caddick's attendance to York Business Festival's Green Skills and Supply Chain event.
- Update of Shape Homes Duncombe webpage is complete and estate agent have been briefed for telephone hotline becoming live for enquiries.
- City of York Council's Housing Delivery Programme won the national RTPi Award 2022 for 'Excellence in Plan Making Practice' and the national RTPi Award 2022's 'Silver Jubilee Cup'.

Burnholme

- Works started at Burnholme on 23 November 2022 with the installation of temporary site cabins and Heras fencing to the perimeter of the site. There had been a slight delay due to the contractor having to carry out a subscan.
- A public information event took place on 24 November at the Sport Centre on Mossdale Avenue where members of the public could walk in and ask

any question about the works and site / access management to Caddick Construction and CYC's project team.

- An information meeting with Mosssdale Avenue's stakeholders took place on 7 December.
- A dilapidation survey of the adjoining road and footpaths was carried out on 2 December.
- Passivhaus certifier Etude has now been appointed.
- A quote from home warranty provider ICW to provide 10-year warranties on the new build Passivhaus homes has been received. Further quotes are awaited.
- All pre-commencement conditions are now discharged.
- S104: revised package submitted to Yorkshire Water to address their comments.
- S38 agreement: approval awaited. The full adoption of new highway will be subject to the retrospective adoption of the existing access road (Mosssdale Avenue).
- Preparation of Shape Homes website's new pages for 'Burnholme Green'.

Ordnance Lane

- Contractor price expected 16 December.
- The Non Material Amendment for the tender stage amends has now been approved by the planning authority.
- Developed request with Property Services to transfer the land owned by Shepherds Group.

Next Period

Lowfield Green

- Practical completion certificate issued on plots 50 - 60.
- Wates back snagging of plots 41 - 49 and plots 80 - 85 complete.
- Highways acceptance of Tudor Lane design.
- Wates price submission for S278 work.

Duncombe Barracks

- Foundations of commercial unit area and substructure brickwork of Block A complete.
- Foundations of Blocks B and C started.
- Revised NPG quote received.
- Branded artwork printed on hoarding.
- Progress of social value outputs delivery.

- Progress development of service charge strategy, engaging further with housing management colleagues.
- Appoint Civic’s Travel Plan Coordinator and start developing parking strategy.
- Options for type of lease to be considered.

Burnholme

- Groundbreaking ceremony.
- Home warranty provider appointed.
- Permanent cabins installed.
- Topsoil Strip & Ground Re-Modelling carried out.
- Road Construction started.
- Branded artwork for hoarding completed.
- Shape Homes website's 'Burnholme Green' ready.
- Non-material amendments approved.
- S104 approval from Yorkshire Water received.
- S38 conditional technical approval obtained.
- Progress development of service charge strategy, engaging further with housing management colleagues.
- Progress of social value outputs delivery.
- Options for type of lease to be considered.
- Retrospective S106 application Mossdale Avenue / Bad Bargain Lane submitted to Yorkshire Water.
- 'Start on site' claim submitted to Homes England for part funding of 16 of the shared ownership units at Burnholme

Ordnance Lane

- Contractor price expected 16 December.
- The Non Material Amendment for the tender stage amends has now been approved by the planning authority.
- Developed request with Property Services to transfer the land owned by Shepherds Group.

<p>Reports to</p>	<p>Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When</p>
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	<p>milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.</p>
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p>

Project title		Provision of School Places							
Reporting period		December 2022							
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Dec)				Overall status previous period (Nov)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
Capacity									
<ul style="list-style-type: none"> PAN reduction requests continue to be received from schools and MATS this period for future admission consultations and further analysis of impact has taken place and been fed back to schools. 									
Communication									
<ul style="list-style-type: none"> Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans. Communication is ongoing with a secondary school in the southeast of the city as the work to increase places nears completion. 									

- Further conversations have taken place with affected MATs in the west of the city, as the work to increase secondary school places in this area reaches completion.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.
- Future forecasts and school place planning data and information was presented to the York Schools and Academy Board this period to explain trends seen and the potential impact on schools in York.

Data Modelling

- Although GP data has now been made available and is regularly received from the Department for Education, there are not currently enough years of data received to reliably calculate the percentage birth to reception migration from this data set. Data from the Office for National Statistics will therefore continue to be used for another year.

Forecasting

- Work has continued this period to finalise the October census so it can be incorporated into the next round of forecasting.
- Officers are aware of the potential for unpredictable changes to in-year migration, for example from service families and refugees moving into the city, to increase in-year pressures in some areas of the city.

Policy

- The 2024/25 Coordinated Admission Consultation has ended this period.
- Analysis of PAN and policy changes have been used to inform the admissions consultation report.
- Reviewing the Education Supplementary Planning Guidance has continued this period.

Future outlook

The main focus of this period:

Capacity

- Continue work to establish an agreed approach to surplus places.
- Continue to update net capacity assessments as required.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - southeast York.
- Continue to liaise regarding the works that are nearing completion that will address the secondary school place requirements in the Secondary Planning Area - west York.

Data Modelling

- Continue collaborative work to develop forecasts for the SEN team.

Forecasting

- Work will continue next period to prepare the January forecasts ready for release.

Policy

- Continue work on the education component of the Local Plan as necessary.
- Continue work on the Admission Consultation.

Reports to	Project is overseen by Children and Education Directorate Management Team and Executive Member for Children and Young People as necessary.
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p>

	<p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12288&Ver=4</p>
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Project title		Smart Travel Evolution Programme – STEP							
Reporting period		December 2022							
Description									
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> • Delay to installation of custom appliance in York server room has caused delay and impact programme date for Data Platform. 							
Risks Status Explanation		<ul style="list-style-type: none"> • GLOSA is a project deliverable but is not deployed to the public in the UK. There is an uncertainty regarding public reception of the GLOSA trial. 							
Issues Status Explanation		<ul style="list-style-type: none"> • Timelines for delivery of GLOSA and the data platform have slipped. This is due to COVID19 resource delays and legal complications. An extension request will be put to the board. New PM to review whether extension was requested by board. • Delay to installation of custom appliances in York Server room has impacted on consultants programme. 							
Current status									
<p>In the last reporting period</p> <ul style="list-style-type: none"> • The majority of outputs for the project have already been delivered. This includes the strategic and real time traffic models. • Ongoing meetings with delivery team in producing outputs. • This report focuses on the remaining deliverables. 									

- Ongoing build of Data Platform.

Future outlook

In the next reporting period:

- Soft launch of GLOSA and public roll out.
- Acceptance of Data Platform.
- Demonstration to DfT of STEP.

Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&Mid=12726&Ver=4

Project title	Flood Risk – York 5 Year Plan								
Reporting period	December 2022								
Description									
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Costs Status Explanation	Further appraisal works are underway on flood cells with less viability or lower priority.								
Current status									
<ul style="list-style-type: none"> • Work continues at Clifton Ings and Strensall. • CYC led appraisal and design works at Fulford continue. • A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed. • Installation of property flood resilience measures has progressed. 									
Future outlook									
<ul style="list-style-type: none"> • Progress on site at Clifton and Strensall will continue. • Planning documentation finalised and submitted for the Germany Beck FAS. 									
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.								
Exec member	Cllr Andrew Waller								
Director responsible	James Gilchrist - Director Environment, Transport and Planning								
Dependencies	None								

Link to paper if it has been to another member meeting	Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=9310&Ver=4 Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12510&Ver=4
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Project title		City Centre Access							
Reporting period		December 2022							
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Costs Status Explanation		<ul style="list-style-type: none"> Costs continue to rise due to inflation, steel costs are still subject to specific surcharges. City of York Council will cover inflation in line with industry indices. Utilities costs are still to finalise - work is on-going to manage these costs but a few responses are still outstanding. Some major utilities diversion costs have been avoided. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of hostile vehicle mitigation measures will be delayed to 2023. Working with the contractor the programme for the works will be established. 							
Risk Status Explanation		Risks associated with successful and timely implementation which led to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none"> The tender process has been completed, a contractor has been appointed and the contract signed. The majority of utility responses have been received, minor design changes have been made to avoid costly diversions. Temporary measures for the Christmas period installed. 									

Future outlook	
<ul style="list-style-type: none"> • Work with contractor to plan for start of construction including placing of orders. • Coordination with utilities to plan their works. 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title	Hyperhubs								
Reporting period	December 2022								
Description									
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Scope Status Explanation	In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.								
Cost Status Explanation	Union Terrace HyperHub: Budget: £1million Quoted costs are likely to increase due to: <ul style="list-style-type: none"> Design changes to satisfy planning committee. Material cost increases due to brexit, covid and global events, since quote was produced. 								
Tasks & Milestones Status Explanation	Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.								
Issues Status Explanation	Planning application for Union Terrace Hyperhub has been deferred.								
Current status									
<ul style="list-style-type: none"> Monks Cross: Complete Poppleton: Complete Union Terrace: A number of design options are being looked. CYC Accessibility officer, is assisting with assessing the options and conducting additional consultation. 									

Future outlook	
<ul style="list-style-type: none"> • Develop design options and consult with accessibility officer. • Resubmit planning application once complete. 	
Reports to	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York’s Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>



European Union
European Regional
Development Fund

Project title		Future Library Investment Programme (FLIP)							
Reporting period		December 2022							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Dec)					Overall status previous period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Dec									
Nov									
Cost Status Explanation		<ul style="list-style-type: none"> • <i>Remaining uncertainty about costs</i> - Until Clifton works are tendered in the open market only then will the true costs be known for the construction against current external expert cost estimate forecasts. • <i>External cost report for the proposed Clifton Library scheme received in last period</i> - this highlights forecast cost increases predominately due to market conditions and inflation against our expected construction period. This for now can be contained within the full FLIP budget, utilising contingency funds. 							
Current status									
Clifton:									
<ul style="list-style-type: none"> • Path enabling works (new school access path from Fairway) - Contractor, Parkinson's, appointed to complete these works through Jan/Feb 2023. • Construction tender - Stage 1 bid returns received and evaluated. Stage 2 (main costing stage) launched 2 Dec, these final bid returns due back Jan 2023. • Site public tours - 7 public tours now completed in the old Clifton Without Junior School building. 									
Haxby:									
<ul style="list-style-type: none"> • Building works - Complete, Builder handover took place 2 Dec. • Building mobilisation - Ongoing, site very active with kitchen fit out, library furniture install and books setting out. 									
Future outlook									
Clifton:									
<ul style="list-style-type: none"> • Path enabling works (new school access path from Fairway) - On site works commence. • Construction tender - Stage 2 (main costing stage) final bid returns due back in late Jan 2023. 									
Haxby:									
<ul style="list-style-type: none"> • Scheduled opening date - From 3 Jan 2023. 									

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p>

Project title		Council Housing Energy Retrofit Programme							
Reporting period		December 2022							
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (Dec)					Overall status prev period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Scope Status Explanation		<ul style="list-style-type: none"> LAD3 Programme to be included from 2022 until end of March 2023. HUG1 Programme to be included until end of March 2023. SHDF1 Programme to be included until end of March 2023. Delivery timetables challenging. Identified as critical risk, particularly for SHDFW1. 							
Costs Status Explanation		<ul style="list-style-type: none"> Underspend possible due to delivery issues, impact of PAS2035 requirements, customer dropout rate experienced from earlier projects. Increasing material and other costs may impact on programmes. Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary. 							
Resources Status Explanation		<ul style="list-style-type: none"> LAD3 / HUG 1 / SHDF1 delivery and planning of works. Preparing for SHDF2 bid and ongoing CYC retrofit work. Start of bid for HUG2 							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding but linked to grant spend. Significant original LAD2 funds will not be claimed from the Tees Valley Energy Hub linked to a project underspend. Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend. 							
Nonfinancial Benefits Status Explanation		<ul style="list-style-type: none"> Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted. Reputational damage if LAD3 /HUG1 experiences similar difficulties. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Customer drop out rates high in LAD1B and LAD2 programmes. Monitoring potential rates in later programmes to take mitigating action if required. Geographic area covered impacts on number of measures able to be delivered. LAD3, HUG1 and SHDF procurement and contract timeline has impacted on start date. Challenging delivery timescales. Delays to start of works experienced. 							

Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> • Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes. • Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval within remaining delivery timescales.
Issues Status Explanation	<ul style="list-style-type: none"> • LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%. • SHDF delivery suffering because of changes to sub-contractors and need to re-survey all properties. Results not likely to be known until late December.

Current status

LAD1B

- Delivery completed 30th September.
- Project sign off returned to BEIS 31st October 2022.
- Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof).
- Total spend against grant - £502,378.08.

LAD2

- Delivery completed 30th September.
- CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements.
- 26 Solar PV, 2 Room in Roof and 1 Air Source Heat Pump delivered.
- Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.
- Yorkshire Housing Association 8 property solar PV project complete.
- Total spend against grant - £708,369.79.

LAD3

- £2.38m LAD3 funding received from BEIS.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Partner authorities need to enter into separate agreements with E.ON. Craven and Selby progressing.
- Marketing and Comms Plan underway, branded Green Homes Funding.
- LAD3 - 304 retrofit assessments completed, 53 live jobs. No installs to date.
- End date for delivery completion 31/3/2023.

HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.

- Partner Authorities need to enter into separate agreements with E.ON. Craven and Selby progressing.
- Marketing and Comms Plan underway, branded Green Homes Funding.
- HUG1 -33 retrofit assessments completed, 4 live jobs. Targets off gas properties, so more suited to Craven / Selby areas. No installs to date.
- End date for delivery completion 31/3/2023.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. All surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Awaiting results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline being requested.
- Funding to run from 1/4/22 to 31/3/23.

Future outlook

- Consideration of retrofit reports once received to identify measures for SHDF delivery.
- Ongoing delivery and install for LD3 / HUG1 properties.
- Consideration of measure mix to ensure LAD3 delivery.
- Preparation of change request of measures for SHDF based on retrofit reports.
- Preliminary work on bid for HUG2 to be submitted by January 2023.

Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson

Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MIId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p>

Project title		Haxby Station							
Reporting period		December 2022							
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Dec)					Overall status this period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Scope Status Explanation		<p>Scope remains unchanged</p> <ul style="list-style-type: none"> Potential of Scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc - which we are now bidding for as part of our Levelling Up Fund bid. 							
Costs Status Explanation		<ul style="list-style-type: none"> Pending confirmation of cost estimates. Inflationary pressures expected on cost estimate (compared with previous basic estimate, initially undertaken early 2020). DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT later in 2022. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged. Master programming has been undertaken to see if some aspects of the project can be accelerated, including submitting a planning application. Expectation that planning will be determined during summer 2023, which is a number of months later than initially hoped. 							
Issues Status Explanation		<ul style="list-style-type: none"> Currently exploring who is best placed to deliver elements of the scheme. Potential to de-couple the core station (to be delivered by Network Rail) and the car park and highway works (potentially delivered by CYC). TBC 							
Current status									
<ul style="list-style-type: none"> Towthorpe Road site (now CYC owned) is the single site option being progressed. Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays. Pre-application discussions being held with CYC Planners in advance of submitting a planning application in Spring 2023. Outline station layout and design now confirmed. Draft Station Proposal Report issued by NwR. 									

<ul style="list-style-type: none"> • Cost estimate developed for core station infrastructure. Additional cost estimate for car park and ancillary works developed and being refined in advance of returning to DfT for funding request. 	
Future outlook <ul style="list-style-type: none"> • Submission of key documents to DfT to support bid for grant funding. 	
Reports to	<ul style="list-style-type: none"> • NSF Board (DfT; Network Rail etc.) • Executive (CYC)
Exec member	Cllr Andy D'Agorne
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13291&Ver=4</p>

Project title		York Station Gateway							
Reporting period		December 2022							
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> • Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport. • Create new public spaces and a more pedestrian friendly experience. • Create an improved setting for the City Walls, the railway station and other heritage buildings. <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Dec)					Overall status this period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and TCF aims. With current rates of inflation and an unstable market, quality cannot yet be assured.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost planning shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

Risks Status Explanation	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment.
Current status	
<p>Procurement and Finance</p> <ul style="list-style-type: none"> • A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions with the LPA. • It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners have continued to work The York RI to agree the way forward. • There are two planning conditions relating to parking which the project team and partners have continued to address. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works continued to progress. • LNER continued to independently prepare a design for improvements to the station portico. • The design of the City Walls element of the scheme is complete and currently technical checks are being carried out. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Ducting works in the station long stay car park are currently running about 4 weeks behind schedule owing to the discovery of Roman archaeology and many previously unidentified services. Completed on 26th November 2022. • Northern Gas Networks began works in front of the station from 12th September 2022 for a 4 to 6 week programme. NGN will follow on from this work with works in the long stay car park which are currently programmed for January 2023. 	

- Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and CYC continue to work with Network Rail and York RI to agree the way forward.
- Further residents stakeholder is planned for December 2022.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continued to work with project partners to find the best solution to parking in the medium and long term.

Land

- Negotiations to continue for third party land purchase.

Future outlook

Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. Appointment anticipated in December 2022.

Planning

- The project team continues to work on discharging the planning conditions with the LPA.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners are working together with The York RI to agree the way forward.
- There are two planning conditions relating to parking which the project team and partners are currently addressing. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.

Design

- The detailed design of the Package 3 - Station Works is progressing.
- LNER are also independently preparing a design for improvements to the station portico.

- The design of the City Walls element of the scheme is complete and currently a process of technical checks is almost complete.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Ducting works in the station long stay car park are now complete and BT Openreach are install new cables.
- Northern Gas Networks are currently programmed to carry out works in the station long stay car park and Queen Street from January 2023.
- Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting is planned for December 2022.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continued to work with project partners to find the best solution to parking in the medium and long term.

Land

- Negotiations to continue for third party land purchase.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>

Project title	York and North Yorkshire Catchment Flood Management Project									
Reporting period	December 2022									
Description										
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>										
Overall status this period (Dec)						Overall status last period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Dec										
Nov										
Scope Status Explanation		The project comprises four main work packages. The earlier elements are clearly scoped, but further scoping is needed for later elements, depending partly on the findings of earlier work.								
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.								
Resources Status Explanation		Resource requirements are still being identified for some elements of the project hence are not yet secured.								
Financial Status Explanation		The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.								
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.								
Current status										

The Expression of Interest for the project was approved in August 2021, which released development funding to enable an outline business case to be developed. The outline business case was submitted to the Environment Agency in April 2022 and was formally approved on 3rd August 2022. City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.

City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022 and YDRT are employing an officer to oversee delivery of natural flood management measures across the Swale, Ure, Nidd and Ouse catchment.

Detailed catchment modelling has been commissioned from JBA Consulting and workshops were held in November 2022 to engage a number of partner organisations in the modelling approach.

Future outlook

City of York Council is agreeing terms of a grant to the University of York to support a programme of research including stakeholder mapping and analysis.

City of York Council is developing a grant scheme for natural flood management measures (NFM) across the catchment. This includes identifying areas upstream of properties at risk of flooding and potential candidates for NFM measures. Technical work will continue into 2023 and proposals will be shared with project partners for comment.

Reports to	Project governance board: North Yorkshire Flood Risk Partnership –Existing group including CYC and NYCC Executive Members for flood, Council officers, Environment Agency
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title		Family Hubs Implementation Project							
Reporting period		December 2022							
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (Dec)				Overall status this period (Nov)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Resources Status Explanation		<ul style="list-style-type: none"> The multi-agency project team is nearly completed with final input needed from midwifery. This is now being progressed. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Due to the late award of funding the delivery window for the project has been compressed. The project must be completed by 31/03/2024 and this has not been extended to reflect the late funding award. The project plan has been adjusted and shared with the DfE to reflect the compressed timeframe. The delivery of a pilot site by June 2023 will require reviewing and updating the project plan. 							
Current status									
Project Initiation									
<ul style="list-style-type: none"> Establishing project governance and project management infrastructure. Signing the Memorandum of Understanding with DfE. Multiple engagements with multi-agency partners and the development of a multi-agency project team. Monitoring cycle set up with DfE. Project Gateway review completed. The next gateway review will take place in April 2023. 									
Evaluation									
<ul style="list-style-type: none"> Work with ECORYS - the DfE contracted national evaluation partner. Feedback given on ECORYS initial family and stakeholder surveys. 									

- Student researcher funding awarded to work jointly with York St John University and Project Team locally.

Partner Engagement / Comms

- Briefings for the Children and Young People Health and Well-Being Programme Board.
- Multiple engagements with multi-agency partners and the development of a multi-agency project team.
- Engagement with national subject experts (The National Family Hubs Network and The National Centre for Family Hubs).
- Delivery of two multi-agency stakeholder workshops. These sessions were facilitated by the National Centre for Family Hubs. There has been a high level of engagement with the workshops from a range of multi-agency partners. A more detailed update from the stakeholder workshops will be shared with the Family Hub Project Board to inform next steps.
- Briefing for the Lead Member for Children and Young People.
- A briefing session with elected members was delivered on 30th November 2022 with input from the National Centre for Family Hubs.
- Initial communications plan agreed with the Family Hubs Project Board.
- Initial information strategy agreed with the Family Hubs Project Board.

Co-Production

- A co-production toolkit has been piloted over the summer to gather children and young people's views. The co-production toolkit will be amended before being rolled out more widely to support co-production and delivery of the plans priorities by partners alongside the launch of the CYPP.
- A draft job description has been developed that will facilitate co-production with families and communities across the city. This has been graded and is now progressing through the recruitment process.
- The model of Corporate Parenting Advisors is proposed to be extended to establish young people as advisors who will actively support co-production with young people across the city. This is being considered by Children's DMT on 16/11/2022.

Family Hubs Offer

- Review and mapping of existing commissioned early help across the city.
 - This has been taking place across the council separately to the Family Hubs project. We are awaiting a copy of the report.
- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site.

- Links being made to University of York developments in Westfield and next stages of Nesta.

Asset review

- An outline scope for asset needs has been developed by the Family Hubs Project Team.

Drafting the new Children and Young People's Plan

- The CYPP has been drafted taking feedback from the co-production toolkit, synthesising feedback already gathered through various routes and reviewing key data sources such as the JSNA. The first draft of the CYPP was considered by the Children and Young People's Health and Well-Being Board on the 17th October and on the 5th December. The intention is to agree the plan for a launch in early 2022. The launch would take place alongside a conference aligned to the priorities of the plan and the transformation plan for Family Hubs.
- Following discussion at the Children and Young People's Health and Well-being project board health partners are exploring options for midwifery input into the project team.
- A Theory of Change workshop was facilitated by ECORYS to support the development of the CYPP and Family Hubs.

Future outlook

During the next period work will continue on active workstreams as below:

- Finalise asset requirements.
- Recruitment to key positions.
 - Co-production Coordinator
 - Expanded Corporate Parenting Advisors (co-production with young people)
 - Project Officer
- Develop working to support the updated early help assessment and roll out of early help strategy.
- Review existing workforce development linked to early help and family hubs.
- Further development of the Theory of Change to help clearly link resources, activities and outcomes.
- Undertake system mapping in key domains to identify next steps.
 - Parenting
 - Home Learning Environment
 - Infant Feeding

<ul style="list-style-type: none"> ○ Perinatal Mental Health and Parent Infant Relationships ○ Mental Health / Well-being ○ Attendance ○ Neuro-Diversity ● Map out Family Hubs offer and required roles to support pilot activity. 	
Reports to	Health and Well-being Board Project Board
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to papers	

Project title		Safety Valve Project							
Reporting period		December 2022							
Description									
<p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>									
Overall status this period (Dec)					Overall status last period (Nov)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Nov									
Non Financial Benefits Status Explanation		The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop.							
Current status									
<ul style="list-style-type: none"> The programme remains on track to deliver its core objectives. The second monitoring report was delivered to DfE in September and passed review. Q3 submission deadline was put back (by DfE) to January. Cost reduction/saving is the main driver of the programme. However, we are keen to identify (and report on) a range of process improvement and change management initiatives that will allow us to meet these financial objectives, especially in the later years of the program. 									
Future outlook									
Expected actions during the next period include:									
<ul style="list-style-type: none"> Prepare and submit the Q3 monitoring report to DfE. Continue to develop a concise set of KPI's and metrics that support the priorities included in the plan. Progress has already been made in the areas of school transport and post 16 education and we expect a full suite of metrics following CMS implementation in early 2023. User group meetings (for both internal and external stakeholders) current being planned for delivery early 2023. 									

<ul style="list-style-type: none"> Looking at the development of a multi-LA user group for those authorities with a Safety Valve agreement in place. The idea would be to swap ideas and best practice as well as have a unified voice if required for dialogue with DfE. 	
Reports to	Inclusion Group Steering Group
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	

Project title	Connecting Our City Project								
Reporting period	December 2022								
Description									
<p>Connecting Our City' is a partnership vision for improving mental health and wellbeing in York. It is led by the York Mental Health Partnership, a sub group of the York Health and Wellbeing Board. This partnership includes representatives from across health, social care, the voluntary and community sector as well as people with lived experience of mental health services, families and carers. They set a vision for York as a city where:</p> <ul style="list-style-type: none"> • We all feel valued by our community, connected to it, and can help shape it. • We are enabled to help ourselves and others, build on our strengths, and can access support with confidence. • We are proud to have a Mental Health Service that is built around our lives, listens to us, is flexible and responds to all our needs. <p>Connecting our City has a number of different workstreams funded through NHS community mental health transformation funding including:</p> <ul style="list-style-type: none"> - development of a mental health hub - eating disorder provision - investment in the VCSE - coproduction 									
Overall status this period (Dec)					Overall status last period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Dec									
Sept									
Resources Status Explanation		<p>Development of a mental health hub and hub network - Hub manager successfully appointed however there has been a delay in the release of the hub manager. Start date now been confirmed as the 5th December 2022.</p> <p>Eating Disorder Provision - struggled to recruit to the Team/Project Development manager and practitioner roles. The roles are out to recruitment again.</p>							
Current status									
<p>Since our last written update to the Partnership meeting in March there has been a briefing session on the 21st June and a system learning and vision session for the community mental health hub on the 19th July. The smaller steering group has</p>									

continued to meet monthly, and this is working well to progress the detail of the proposals for the community mental health transformation funding

Key developments since the last update are:

a. **Development of a mental health hub and hub network:** We are working alongside the Innovation Unit to design and prototype a mental health hub model for York. The codesign phase has been completed and the output from this has been circulated alongside this paper. The next step is to start to try out the ideas generated by the codesign group in reality with a small prototyping team. This team will include a social prescriber, peer support, social worker and clinicians from TEWV. The team will be based at 30 Clarence Street and will initially work with a cohort of around 20 people who represent those that the codesign team would like the hub model to be able to support. This team will work and learn together over an initial 3 month period, at which point an initial prototyping report will be generated. We are currently recruiting to a hub manager role who will lead the team and this prototyping process for the next 6 months.

b. **Eating Disorder Provision:**

- The York eating disorder working group is now well established and has met every month since January. We continue to have really positive engagement with this group. We have started to progress the Team/Project Development manager and practitioner roles which should be out to advert shortly. We have also had positive conversations with the Schoen Clinic and the Provider Collaborative about the potential for developing an inpatient/outreach model. This will support the transition to and from inpatient care as well as allowing us to better share resource. This includes the opportunity to share psychiatry and dietetic input, both of which have been identified as gaps within the current community team. We are confident that this will provide the foundations for us to expand and develop the community based provision which will then open up the opportunity for us to recruit a FREED champion (early intervention model funded by the provider collaborative).
- We have had some detailed conversations around the intention to invest in peer support. Following meetings with SEED, Feast and Beat, the group have considered a variety of options around investment. Whilst peer support was seen as extremely important, the level of investment and infrastructure required to ensure adequate support for peer supporters meant the group felt that it would be better to postpone this to allow for

further investment and more detailed planning. The preferred option is to look at investment into a dedicated Occupational Therapy role with sensory integration/assessment training which would begin to address the same priority around supporting recovery, connecting people to community and providing support around practical skills. This role will be able to start shaping future input around peer support.

- We continue to work with Beat to provide support to both individuals and carers. Referrals have increased and we are developing further communications. We are currently working closely with Beat around their criteria for accepting people onto the programmes who may have other identified risk factors to ensure that the support remains as accessible as possible.

- c. **VCSE Alliance Development Lead role and VCSE Investment:** Successful recruitment means that the VCSE Alliance Development Worker (York Mind), a VCSE Grant administrator and a grass roots development worker (York CVS) will all be in post in September. Colleagues at York CVS been working hard to gain information from both practitioners and people with lived experience about the priorities for the funding and gaps in provision to inform the grant criteria. A grant panel will convene in September to define the criteria and application process and we are hopeful that the grant fund will go live shortly after. The grass roots community development worker will also have a small pot of funding to provide 'kindling' funding for new projects and ideas.
- d. **Coproduction:** Monthly coproduction network meetings continue to take place. We continue to have great involvement across all workstreams and have had significant lived experience membership in the codesign group for the hub. As the prototype team start to work, we will also be seeking to prototype the group's vision for a 'hub alliance group' to ensure that lived experience remains central to the development of the hub.
- e. **Neurodiversity and Mental Health:** This group has recently met twice to agree the aims and objectives of the group as well as priority actions for the year. The group has identified the development of a community-based drop in/resource based on a self advocacy model as well as improving signposting information about available supporting the City. Director from the Faraway CIC is attending the next meeting to provide some ideas and input around how a similar model might begin in York.

Future outlook

During the next period the focus will be:

- Prototyping hub work and associated evaluation including publishing prototype report.
- Establishment of a complex emotional needs working group.
- Neurodiversity and mental health action planning.
- Launch of VCSE Grant Fund.

<p>Reports to</p>	<p>The Project reports quarterly to the York Mental Health Partnership who are responsible for agreeing the York spend of the community mental health transformation funding. Final sign off is at the York and North Yorkshire Leadership Alliance.</p> <p>The Chair of the Mental Health Partnership reports bi-annually to the York Health and Wellbeing Board.</p> <p>The Project has a project steering group that meets monthly to monitor progress and manage any risks/exceptions. This is chaired by the Chair of the York Mental Health Partnership.</p>
<p>Exec member</p>	<p>Cllr Carol Runciman</p>
<p>Director responsible</p>	<p>Jamaila Hussain – Corporate Director of Adult Services and Integration</p>
<p>Dependencies</p>	
<p>Link to paper if it has been to another member meeting</p>	