

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG Sept 2022	RAG Oct 2022	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Kirstin Clow	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places 2017- 2023	Sarah Moir	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme (STEP)	Shoaib Mahmood	Step Board Transport Board	Amber	Amber	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Inclusion Review	Maxine Squire	Inclusion Group Steering Group	Green	Closed	Better
Hyperhubs	Stuart Andrews	Transport Board	Green	Green	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same
Children's Home	James Wanstall	Project Board	Amber	Amber	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same

York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
York and North Yorkshire Catchment Flood Management Project	Phil Delaney	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Green	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Safety Valve	John Scaife	Inclusion Group Steering Group	Green	Green	Same
Connecting Our City Project	Kate Helm	York Mental Health Partnership Project Steering Group	Green	n/a	<i>Quarterly reporting</i>

Detailed Updates

Project title		York Central							
Reporting period		October 2022							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for support to enable delivery of locally led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<ul style="list-style-type: none"> Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Homes England and Network Rail as major landowners are now leading delivery take the project forward. CYC involvement now on the regulatory/adoption elements. The contract for the delivery of the enabling infrastructure has now been let which will see the construction of the access into the site and the ECML bridge. Homes England are actively seeking a development partner for the site. 							
Risks Status Explanation		<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing. Significant number of pre commencement conditions and highway adoption approvals have been required prior to start of construction – these are the responsibility of Homes England. 							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners carrying out due diligence and cost management on the project. 							
Current status									
<ul style="list-style-type: none"> GI and archaeological investigations initiated ahead of main infrastructure contract. Temporary car parking works in progress Infrastructure contract by Homes England now confirmed with Sisk. The NRM proposals for Central Hall approved by planning committee. 									

<ul style="list-style-type: none"> Works to deliver the enabling access infrastructure to facilitate site development have commenced on site. 	
Future outlook <ul style="list-style-type: none"> Highway Adoption processes being coordinated with Homes England for the main infrastructure delivery. Homes England continue to work through the discharge of planning conditions. Homes England will progress the process to select a developer partner. 	
Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MIId=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access</p>

	<p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4 Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p>
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Project title	Castle Gateway								
Reporting period	October 2022								
Description									
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		<ul style="list-style-type: none"> In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George's Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme. The project remains within budget at this time, as the work on the St George's Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George's Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment. 							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan. 							
Tasks & Milestones Status Explanation		The report to Executive in June 2022 identified that due to issues with developing the Castle Mills detailed design, there had been a delay to the delivery of the scheme. In light of this, the key milestones for the Castle Mills project, and the wider programme delivery have been reprofiled.							
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its							

	own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
Current status	
<p>Castle Mills</p> <ul style="list-style-type: none"> ➤ Officers have continued discussions with Wates as part of the termination process and the review of the design work undertaken to date. This work is still ongoing and the completion of the procurement pack and commencement of procurement of a new contractor is dependent on the termination process concluding. <p>St George's Field</p> <ul style="list-style-type: none"> ➤ Officers continued to build the evidence base and explore alternative options to maximise surface car parking provision at St George's Field. <p>Castle and Eye of York</p> <ul style="list-style-type: none"> ➤ We continue to wait for an announcement of successful Levelling Up Funded schemes, which is due in Autumn 2022. The project team are preparing the procurement pack to ensure the scheme is ready to proceed should the bid be successful. ➤ The procurement strategy has been approved to procure a contractor to undertake the next stages of the design through to construction. The approved strategy identified some additional design work to be undertaken to minimise the risk of design change once the contractor has been appointed. This is being reviewed in line with current approvals and budget to determine whether to proceed with this work in advance of a Levelling Up Fund announcement. <p>Planning</p> <ul style="list-style-type: none"> ➤ An extension in time has been granted until after the Levelling Up Fund announcement and Executive have considered the wider business case for the Castle and Eye of York scheme. This is due to information related to the wider business case is required to inform support the planning application, however this cannot be relied upon until after it has been approved by Executive. A date has not yet been agreed for planning committee, however this is likely to be early 2023. This does not put at risk the deliverability of the scheme in the Levelling Up Funding timescales. However, the preparation of the procurement pack will need to be undertaken at risk of planning being secured. 	
Future outlook	

Castle Mills

- Prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

St George's Field

- Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

- Await the outcome of the Levelling Up Funding bid. Prepare procurement pack required for the procurement of a contractor to undertake the design and construction of the scheme. Commencement of the procurement process is subject to securing Levelling Up Funding.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.

Exec member

Cllr Nigel Ayre

Director responsible

Tracey Carter - Director Economy, Regeneration and Housing

Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>

Project title	Local Plan								
Reporting period	October 2022								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There will be ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of planners							

	and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors have agreed a broad timeframe for the final statutory Main Modifications consultation of February/March 2023 with submission to the Planning Inspectorate potentially May 2023.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Potential challenges from the proposed modifications stage of consultation.
Current status	
<ul style="list-style-type: none"> • The hearing sessions for Phase 4 of the examination into the soundness of the City of York Local Plan closed on 23rd September 2022 • This was the final set of formal examination hearings scheduled. • All the examination hearing sessions are recorded and uploaded to the Council's You Tube page where they may be viewed. https://www.youtube.com/user/cityofyorkcouncil 	
Future outlook	
<ul style="list-style-type: none"> • The next stage of the plan process is agreeing and formally consulting on the proposed main modifications to the Plan. The formal consultation is likely to be held in February/March 2023. • More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination 	
Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	<p>Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8840&Ver=4</p> <p>Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9191&Ver=4</p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps</p>

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4>

Executive January 2017 - Update on Local plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4>

Executive July 2017

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4>

Executive January 2018 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4>

Executive May 2018 City of York Local Plan – Submission

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4>

Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4>

Executive March 2019 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4>

Local Plan Working Group October 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4>

Local Plan Working Group, March 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777>

Local Plan Working Group, April 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4>

Local Plan Working Group, July 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4>

City of York Planning Policy Housing Delivery Action Plan (HDAP)

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4>

Project title	Outer Ring Road (A1237)								
Reporting period	October 2022								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will be undertaken following submission of planning application.							
Resource Status Explanation		A lot of activity is in progress including finalisation and review of documents for planning application. 1 member of the team is being allocated to other projects and this has put a strain on resources. This should be temporary.							
Tasks & Milestones Status Explanation		Submission of the planning application slipped into September 2022. This is down to the reasons explained above and the sheer volume of documentation required to be reviewed by various specialists. There have also been challenges to the 'noise chapter' of the ES and disagreement between experts on the content.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners of the Clifton Business Park are not content about the level of improvements proposed for frontage to their site at Wigginton Road. They are canvassing support to have their case heard. This issue is still live but the outcome of the consultation has meant that there is a case to provide some mitigating features to present to the landowners at Cliftongate Business Park. 							
Current status									

1. Continuing negotiations to purchase land by private agreement.
2. Planning application submitted for validation by the planning authority.
3. Continuing with detailed design.
4. Continuing liaison with utility companies affected by the scheme.
5. Nearing completion of validating the traffic model.
6. Plan project team workshop post planning submission.

Future outlook

1. Reorganise team to approach post planning application period.
2. Continue to complete detailed design.
3. Continue to work with utility companies affected by the scheme proposals.
4. Set up process and prepare to answer public questions to the planning application.
5. Refresh scheme programme post planning submission.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and</p>

	<p>Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions 📄</p>
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Project title		Housing Delivery Programme							
Reporting period		October 2022							
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Oct)				Overall status previous period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		<ul style="list-style-type: none"> The Lowfield scheme remains within the budget approved by Executive although loss and expense claim from Wates is under review. The budget for delivering the Burnholme and Duncombe Barracks schemes has been approved by Executive prior to entering build contracts. CYC have entered a fixed price construction contract for both schemes A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review. 							
Resources Status Explanation		<ul style="list-style-type: none"> As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong. 							
Financial Status Explanation		<ul style="list-style-type: none"> The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York. 							
Non Financial Status Explanation		<ul style="list-style-type: none"> The commitment to deliver added social value through the Housing Delivery Programme has been demonstrated through the engagement work to date. This needs to be embedded into all future design and construction work and the sales and lettings process. Plans to monitor this following completion are being developed - and the resource necessary to ensure effective monitoring will also be reviewed. An intern is joining the team over summer to work on this. The team are working with Caddick to promote employment through the construction contract. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Construction works continue at Lowfield Green - although there have been delays, 4 phases are now complete with 88 homes occupied. Planning permission has been achieved on the Duncombe Barracks and Burnholme schemes and the build contract was awarded in May 2022 with start on site in mid-July. Ordnance Lane achieved Planning Permission in June 2022. The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales. 							

Risks Status Explanation	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.
Issues Status Explanation	Issues are being managed in accordance with identified risk mitigation measures.

Current status

Lowfield

- Works on site to phases 5 & 6 are progressing well. All plots are now on superstructures.
- All self build plots are progressing well and due to be complete by late 2022.
- Section 4 now complete with 88 homes occupied. Sales on section 5 have commenced with completions due in December.
- Section 278 design has been approved by CYC Highways, now awaiting a price from Wates.
- Section 2 highways remedial works have been approved by CYC Highways.
- Loss and expense claim for delay being discussed with Wates Construction and significant progress made in the period to reach agreement.

Duncombe

- CYC has appointed Caddick Construction as the main contractor for the construction works, start on site for enabling works was achieved on 11 July 2022. The demolition contract is now complete and groundworks commenced 20th September.
- A start on site grant claim has been submitted following the receipt of a completed contract by Homes England and grant has been received.
- S104 has been approved by Yorkshire Water and engrossments received.
- S38: approved in writing.
- All pre-commencement planning conditions now discharged.
- Party wall awards have been complete & 8 opening with St Luke's church created.
- Groundbreaking ceremony took place on 5 October.
- Removal of Japanese Knotweed complete.
- Branding strategy: work is progressing to develop the content of the site hoardings and sales brochure.

Burnholme

- CYC has appointed Caddick Construction as the main contractor. Start on site is scheduled for 7 November 2022 at Burnholme.

- A bid to Homes England was submitted mid-April in order to obtain funding for some of the planned shared-ownership homes and this was approved by Homes England on 19th July. The site will deliver 60% affordable housing.
- Retrospective adoption of drainage (S102) of Mossdale Avenue: the remediation works have now been designed and a quote was received from Caddick. A procurement exercise is now being considered in order to ensure best value.
- S104: more comments from Yorkshire Water prompted another amendment to the drawings which have just been resubmitted.
- S38 agreement: awaiting comments from Highways.
- All pre-commencement planning conditions were submitted to Planning in with many now approved. Conditions 8 and 14 yet to discharge.
- Branding strategy: work is progressing to develop the content of the site hoardings and sales brochure.
- Works have started on the development of a service charge strategy, engaging housing maintenance colleagues.
- Meeting with contractor has taken place to agree detail of requirements for sales office / show homes / innovation centre.

Ordnance

- NMA package has now been finalised.
- Full stage D tender package now issued to contractor.
- s104 and s36 applications have been submitted to the relevant authorities.
- Work to discharge planning conditions has started.

Next Period

Lowfield Green

- All plots watertight by end of November.
- Agree final cost for EOT claims.
- Further plots powered up.

Duncombe Barracks

- Start construction of blocks foundations.
- Branded hoarding erected on site.
- New home warranty provider signed up.
- First newsletter issued to local residents.
- Non-material amendments approved.
- Quality Management Plan from contractor received.
- Draft Local Lettings Initiative to issue and circulate before formal submission.

- Progress development of service charge strategy, engaging further with housing management colleagues.

Burnholme

- Planning Conditions 8. Drainage and 14. Noise to be discharged.
- Non-material amendments approved.
- S104: conditional approval from Yorkshire Water received.
- S102: preparation for procurement of remediation works completed.
- S36: feedback from Highways on proposed remediation works received and preparation for procurement of remediation works completed.
- S38: final comments or conditional approval received from CYC Highways.
- Quality Management Plan received from main contractor.
- Commuted sum for the maintenance of the adoptable rain gardens agreed.
- Design and content of hoarding completed.
- Progress of social value outputs delivery.
- Draft Local Lettings Initiative issued for comments before formal submission.
- Progress development of service charge strategy, engaging further with housing management colleagues.

Ordnance Lane

- Any identified NMA issues to be worked through with the planners.
- Costs expected to be confirmed from the contractor in early November.
- Any identified issues with the s104 and s36 to be worked through with the relevant authorities.
- Work to discharge planning conditions to be developed.
- Contract / novation agreement to be circulated and agreed to 'in principle'.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill

Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12298</p> <p>October 2021 Executive Meeting – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p>

Project title		Provision of School Places							
Reporting period		October 2022							
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Oct)				Overall status previous period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
The main focus of this period:									
Capacity									
<ul style="list-style-type: none"> PAN reduction requests have continued to be received from MATS this period and analysis of impact has taken place. A capacity query has been received from the SCAP team and responded to, to provide clarification. Net capacity assessments have been carried out at a number of schools this period. 									
Communication									

- Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans.
- Communication is ongoing regarding the work taking place to increase secondary school places in the southeast of the city.
- Further conversations have taken place with affected MATs in the west of the city, to continue to move forward the work taking place to increase secondary school places in this area.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.
- Conversations have taken place with the DfE this period to inform them of the situation in York with respect to school place planning and projects taking place to address need.

Data Modelling

- In order to track the potential impact of a proposed additional housing development to the south of the city, models have been created and analysed using pupil yield data from existing housing developments in the city.

Forecasting

- Forecasts have been updated and submitted to the Department for Education through the SCAP process, and any queries are being responded to as they arise, during the DfE's data cleaning process.
- Work has continued this period to update the Planning Area Action Plans.

Policy

- Reviewing the Education Supplementary Planning Guidance has resumed this period.
- Liaison has now taken place with other Admission Authorities and updates to admission policies have been completed in preparation for the 2024/25 Admission Consultation, which is now live.
- Analysis of PAN changes have also taken place and PAN updates have been completed.

Future outlook

The main focus of this period:

Capacity

- Continue work to establish an agreed approach to surplus places.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - southeast York.
- Continue to move forward plans to address the secondary school place requirements in the Secondary Planning Area - west York.

Data Modelling

- Continue collaborative work to develop forecasts for the SEN team.

Forecasting

- The January forecasts will continue to be used to update the Planning Area Action Plans for release on York Education.

Policy

- Continue work on the Education component of the Local Plan as necessary.
- Continue work on the Admissions Consultation.

Reports to	Project is overseen by Children and Education Directorate Management Team and Executive Member for Children and Young People as necessary.
Exec member	Cllr Ian Cuthbertson
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways</p>

	https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12288&Ver=4
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Project title	Smart Travel Evolution Programme – STEP								
Reporting period	October 2022								
Description									
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		<ul style="list-style-type: none"> • Impact of project delay on cost and grants to be reviewed. Large amount of grant funding already spent on real time and strategic traffic models, which have been delivered. • Finance to be reviewed in next reporting period. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> • Project timelines to be reviewed. • The impact of placing the project on hold may have impacted tasks and milestones, this will be reviewed by PM. Review ongoing. • Delay to installation of custom appliance in York server room has caused unforeseen delay, and caused impact on programme. 							
Risks Status Explanation		<ul style="list-style-type: none"> • GLOSA is a project deliverable but is not deployed outside of research within the UK. Research has been carried out and solution is now identified, but it still presents a risk as its new to UK. 							
Issues Status Explanation		<ul style="list-style-type: none"> • Timelines for delivery of GLOSA and the data platform have slipped. This is due to COVID19 resource delays and legal complications. An extension request will be put to the board. New PM to review whether extension was requested by board. • Delay to installation of custom appliances in York Server room has impacted on Consultants programme. 							
Current status									
In the last reporting period									

- The majority of outputs for the project have already been delivered. This includes the strategic and real time traffic models.
- Ongoing meetings with delivery team in producing outputs.
- This report focuses on the remaining deliverables.
- Ongoing build of Data Platform.

Future outlook

In the next reporting period:

- Work ongoing build of Data Platform.
- GLOSA app to go live with consultation to commence.
- Review of finances.

Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&Mid=12726&Ver=4

Project title	Flood Risk – York 5 Year Plan									
Reporting period	October 2022									
Description										
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>										
Overall status this period (Oct)					Overall status previous period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Oct										
Sept										
Costs Status Explanation	Further appraisal works are underway on flood cells with less viability or lower priority.									
Current status										
<ul style="list-style-type: none"> • Work continues at Clifton Ings and Strensall. • CYC led appraisal and design works at Fulford continue. • A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed. • Installation of property flood resilience measures has progressed. 										
Future outlook										
<ul style="list-style-type: none"> • Work continuing on the ongoing flood cells. • Handover and operational responsibilities are being tested and confirmed for all complete sites ahead of winter months. 										
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.									
Exec member	Cllr Andrew Waller									
Director responsible	James Gilchrist - Director Environment, Transport and Planning									

Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12510&Ver=4</p>

Project title		City Centre Access							
Reporting period		October 2022							
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Oct)				Overall status previous period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Costs Status Explanation		<ul style="list-style-type: none"> Costs continue to rise due to inflation, steel costs are still subject to specific surcharges. City of York Council will cover inflation in line with industry indices. Utilities costs are still to finalise - work is on-going to manage these costs but a few responses are still outstanding. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of hostile vehicle mitigation measures will be delayed to 2023. Once the contract is in place and orders placed a timetable will become clear. 							
Risk Status Explanation		Risks associated with successful and timely implementation which led to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none"> The tender process has been completed, a contractor has been appointed and the contract is being processed. Utilities responses continue to be received, minor design changes are being made to avoid costly diversions. Planning for temporary measures for the Christmas period underway. 									
Future outlook									


	<ul style="list-style-type: none"> • Work with the contractor to plan and programme the installation of the scheme. • Work with the utilities to programme their diversion and protection work. • Construction issue drawings to be produced.
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Inclusion Review							
Reporting period		October 2022							
Description									
<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>									
Overall status this period (Oct)				Closed	Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Current status									
<ul style="list-style-type: none"> • Capital works at Blueberry Academy and Askham Bryan College are complete. • Secondary satellite provision (Manor and Millthorpe) is complete. • Development of primary ERP provision is complete. • New Fair Access Meets and protocols have been implemented. • Capital Plan has been written. • The restructure of SEND services has taken place. • The SEND CPD programme to support inclusion in mainstream is being delivered through the Pathfinder Teaching School Hub. 									
Future outlook									
<ul style="list-style-type: none"> • The implementation of the Inclusion Review has now been incorporated within the delivery of the Safety Valve agreement. • Outcomes of the Inclusion Review will be reported at the November Executive meeting. 									

- The Inclusion Review has now concluded.

Reports to	A steering group of stakeholders/partners have been convened to take ownership of the process and outcomes of the review. The outcomes of the review will be reported to both the School's Forum and the York Schools and Academies Board.
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	DSG Safety Valve

Project title	Hyperhubs								
Reporting period	October 2022								
Description									
<p>Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. The first two HyperHubs are open and serving customers at strategically located sites covering the North West and North East of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.</p>									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Current status									
<ul style="list-style-type: none"> • Monks Cross: Complete. • Poppleton: Complete. • European Regional Development Fund: Total carbon reduction for both sites in September was 49,764.8 kg CO₂e, which substantially exceeds our required carbon savings for ERDF funding outputs. • Union Terrace: Waiting for planning decision. 									
Future outlook									
<ul style="list-style-type: none"> • Union Terrace: Planning determination 19th October. 									
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible								

	<p>for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>
 <p>European Union European Regional Development Fund</p>	

Project title		Future Library Investment Programme (FLIP)							
Reporting period		October 2022							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Oct)					Overall status previous period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Oct									
Sept									
Cost Status Explanation		<ul style="list-style-type: none"> • <i>Remaining uncertainty about costs</i> - Until Clifton works are tendered in the open market only then will the true costs be known for the construction against current external expert cost estimate forecasts. • External cost report for the proposed Clifton Library scheme received in last period - This highlights forecast cost increases predominately due to market conditions and inflation against our expected construction period. This for now can be contained within the full FLIP budget, utilising contingency funds. 							
Current status									
Clifton:									
<ul style="list-style-type: none"> • Planning Authority planning recommendation report published - recommends approval of the Clifton Library development. Such planning committee meeting then postponed, rescheduled for 17th October 2022. • External cost report received for proposed scheme. • Design team continuing with scheme development under RIBA stage 4 - Technical Design. 									
Haxby:									
<ul style="list-style-type: none"> • Contractor (Parkinson's) continued building works on site - Main works over last month focused around new extensions roof and windows being fitted. New site issue has arisen that existing roof needs greater repairs than expected as it was peeled back to be tied into the new extension roof, such additional roof works will add time and cost pressure but both can be managed within overall programme contingencies. 									
Future outlook									
Clifton:									
<ul style="list-style-type: none"> • Receive planning application decision at meeting scheduled for 17th October • Prepare technical design documentation for construction tender launch. 									

- Explore continuing partner discussions with view to formal HOT's / AFLs being agreed.

Haxby:

- Contractor (Parkinson's) continue building works towards a completion on site
- Prepare for post build Explore mobilisation and announcing an opening date for the new facilities.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive October 2019 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive January 2022 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p>

Project title	Council Housing Energy Retrofit Programme								
Reporting period	October 2022								
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (Oct)					Overall status prev period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Scope Status Explanation	<ul style="list-style-type: none"> Contractor capacity and take up of elements of the programme are impacting our ability to deliver all works committed. Procurement of delivery partner for LAD3 etc. now completed. LAD3 Programme to be included from 2022 until end of March 2023. HUG1 Programme to be included until end of March 2023. SHDF1 Programme to be included until end of March 2023. Delivery timetables still challenging. Identified as critical risk, particularly for SHDFW1. 								
Costs Status Explanation	<ul style="list-style-type: none"> Capital spend is closely monitored with contractor capacity placing a risk on the ability to deliver all capital works. Revenue spend is as per the original programme, but the ability to claim revenue funding from the grant is currently at risk until significant capital spending can be allocated for private sector grants. Underspend against LAD2 predicted due to delivery issues, impact of PAS2035 requirements, customer drop out rate. Increasing material and other costs may impact on later programmes. Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary. 								
Resources Status Explanation	<ul style="list-style-type: none"> Additional work linked to LAD2 programme. LAD3 / HUG 1 / SHDF1 delivery and planning of works. Preparing for SHDF2 bid and ongoing CYC retrofit work. 								
Financial Benefits Status Explanation	<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding. LAD2 funds may have to be returned to the Tees Valley Energy Hub linked to a project underspend. Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend. 								
Nonfinancial Benefits Status Explanation	<ul style="list-style-type: none"> Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted. 								

Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • Customer drop out rates high in LAD1B and LAD2 programmes. Monitoring potential rates in later programmes to take mitigating action if required. Geographic area covered impacts on no. of measures able to be delivered. • LAD3, HUG1 and SHDF procurement and contract timeline has impacted on start date. Challenging delivery timescales.
Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> ▪ Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes. ▪ Uptake of Room in Roof Insulation has been much lower than initially anticipated, which means this allocation of funding is at risk. ▪ Underspend against LAD2 capital allocation will have knock on effect on revenue funds to be claimed. ▪ Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval.
Issues Status Explanation	<ul style="list-style-type: none"> • Yorkshire Housing have had delays with their project which now involves 8 properties in Craven District, however this project is now progressing with monthly monitoring by CYC to assist. Only 5 completed following issues with roofs of 3 properties. Remainder to be completed in Sept. • Larger number of properties with D rated EPCs included in project than anticipated. Issue reported to BEIS. All programmes increasing proportion of D rated EPCs to be treated nationally • BEIS have agreed a recovery plan including increase in % of D rated properties to receive fabric first measures for both LAD1B and LAD2 programmes. LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%.
<p>Current status</p> <p>LAD1B</p> <ul style="list-style-type: none"> • Extension of delivery period to end of September to allow for completion of delivery approved. • Delivery complete 30th September. • Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof). • Total capital spend against grant - £450,203. <p>LAD2</p> <ul style="list-style-type: none"> • National extension to delivery period of Programme to 30th September 2022 announced. • CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements. • Change request previously submitted to Energy Hub to reallocate some funding from Room in Roof to 10 air source heat pump and 15 PV solar 	

panel provision for owner occupiers. Currently looking to deliver 1ASHP and 19 solar PV, 2 RinR.

- Yorkshire Housing LAD2 PV project in Craven ongoing, 5 properties complete, 3 needing roof repair.
- Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.
- Total spend against grant - £715,000.

LAD3

- £2.38m LAD3 funding received from BEIS.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Partner authorities need to enter into separate agreements with E.ON.
- Marketing and Comms Plan underway, branded Green Homes Funding. Ongoing letter drops and marketing.
- Across LAD3 and HUG1 in York 167 qualifying applications booked for retrofit assessment, 127 of which going forward.
- End date for delivery completion 31/3/2023.

HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Partner Authorities need to enter into separate agreements with E.ON.
- Marketing and Comms Plan underway, branded Green Homes Funding.
- End date for delivery completion 31/3/23.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. All surveys completed 30/9/22.
- Decisions on suitable measures to be made on receipt of survey info.

<ul style="list-style-type: none"> • Critical risk identified regarding timescales for delivery at current level of progress. • Funding to run from 1/4/22 to 31/3/23. 	
Future outlook <ul style="list-style-type: none"> • Close down of LAD1B and LAD2 in line with grant processes. • Ongoing promotion, marketing and install for LAD3 and HUG1. • SHDF1 suitable measures to be identified, costed and install works to commence. 	
Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board. A working group of officers from the consortia of councils are already managing risks within the LAD 1B project. A risk sharing agreement will be signed by the councils. Staffing resources will be flexed to reflect the demand of the delivery of projects.
Exec member	CLlr Denise Craghill, CLlr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MIId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p>

Project title	Children's Home									
Reporting period	October 2022									
<p>City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.</p> <p>To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;</p> <ul style="list-style-type: none"> • Ongoing recruitment of new foster carers • The retention of the current fostering workforce, and • Increasing the options and flexibility of other placement provisions including residential. <p>PROJECT FOCUS - Developing the Residential Strategy</p>										
Overall status this period (Oct)					Overall status prev period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Oct										
Sept										
Costs Status Explanation	<ul style="list-style-type: none"> • The cost of the remodel has been agreed and work has started. • The cost of the staff and running cost still needs to be worked out. 									
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • The one bedded children's home is now registered and operational. • Wenlock works commenced in September and is planned to finish mid November. • Need to recruit a staff team which will delay the opening of the Wenlock. 									
Risks Status Explanation	<ul style="list-style-type: none"> • Approval has been given to alter the original plan and use existing CYC properties to develop a further Children's Home and a provision for supported living. • Wenlock will be completed in mid November however we will not be able to open the home until a staff team is in place. 									
Current status										
Residential - property										
<ul style="list-style-type: none"> • One CYC building has been identified to modernise to offer CYC more Children home provision. This this will provide a further 4 beds. Work has commence at Wenlock and will be completed mid November. Opening of the home will be delayed due to not having a staff team in place. 										

<ul style="list-style-type: none"> • A further CYC building has been identified to scope for the potential of providing Supported Living self-contained flats for 16+. Approval has been given to explore this plan. • Another house has been opened for a one person placement – this is not yet registered with ofsted however the young person in the home is 16. 	
Future outlook <ul style="list-style-type: none"> • Wenlock to be completed mid November • Scope plans for 16+ flats. 	
Reports to	<p>There are 3 key groups responsible for the governance of the project.</p> <ul style="list-style-type: none"> • CMT / DMT • Project Board • Task and finish groups
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec July 2019 - Children in Care Residential Commissioning Plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11107&Ver=4</p> <p>Exec Nov 2020 - Wenlock Children’s Home Contract Variation & Extension with Hexagon Care Services https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12407&Ver=4</p>

Project title		Haxby Station							
Reporting period		October 2022							
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Oct)					Overall status this period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Scope Status Explanation		Scope remains unchanged <ul style="list-style-type: none"> Potential of Scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc - which we are now bidding for as part of our Levelling Up Fund bid. 							
Tasks & Milestones Status Explanation		Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged. Master programming has been undertaken to see if some aspects of the project can be accelerated.							
Current status									
<ul style="list-style-type: none"> Towthorpe Road site (now CYC owned) is the single site option being progressed. Approval granted at Executive 6th October 2022 to proceed and gave a number of in-principle approvals to help prevent any delays. Outline station layout and design developed. Pre-application discussions to be held with CYC Planners in advance of submitting a planning application. Extra funding (£1.1m) from Restoring Your Railways granted by DfT to continue project through next stages. Levelling Up Fund (Transport) bid submitted 2nd August 22 and a decision expected from government in the Autumn. This is to augment the main station project by improving active travel to neighbouring communities, improving accessibility to and from the local vicinity. 									
Future outlook									
<ul style="list-style-type: none"> Cost estimate to be provided by Network Rail. Draft Transport Assessment developed and passenger forecasting. Strategic Case finalised and passed to CYC for submission to DfT. 									
Reports to		<ul style="list-style-type: none"> NSF Board (DfT; Network Rail etc.) 							

	<ul style="list-style-type: none"> Executive (CYC)
Exec member	Cllr Andy D'Agorne
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12798&Ver=4</p>

Project title				York Station Gateway					
Reporting period				October 2022					
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and it's bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport; Create new public spaces and a more pedestrian friendly experience; Create an improved setting for the City Walls, the railway station and other heritage buildings. <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Oct)						Overall status this period (Sept)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and TCF aims. With current rates of inflation and an unstable market, quality cannot yet be assured.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost planning shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

Risks Status Explanation	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment.
Current status	
<p>Procurement and Finance</p> <ul style="list-style-type: none"> • Funding and Development Agreement between CYC and LNER for the delivery of Package 3 - Station Works is now complete and has been signed by both parties. • LNER has appointed Ove Arup and Partners as their professional services consultant. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions with the LPA and has received feedback which continues to be addressed. • It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners continued to work together with The York RI to agree the way forward. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the highways works packages is largely complete and highway approval is being sought. • The detailed design of the Package 3 - Station Works has been commissioned by LNER and surveys are currently being carried out. • The design of the City Walls element of the scheme is complete and currently technical checks are being carried out. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Ducting works in the station long stay car park are currently running about 2 weeks behind schedule owing to the discovery of Roman archaeology. However, progress is now good and completion is expected mid October. • Northern Gas Networks began works in front of the station on 12th September 2022 with an expected 4 to 6 week programme. NGN will follow on from this work with works in the long stay car park. • Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park. 	

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and CYC continued to work with Network Rail and York RI to agree the way forward.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continued to work with project partners to find the best solution to parking in the medium and long term.

Land

- Negotiations continued for third party land purchase.

Future outlook

Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been identified. Procurement checks are taking place ahead of an appointment to the role of main contractor.

Planning

- The project team continues to work on discharging the planning conditions with the LPA.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners are working together with The York RI to agree the way forward.
- There are two planning conditions relating to parking which the project team and partners are currently addressing.

Design

- The detailed design of the Package 3 - Station Works is progressing.
- The design of the City Walls element of the scheme is complete and currently technical checks are being carried out.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Ducting works in the station long stay car park are currently running about 4 weeks behind schedule owing to the discovery of Roman archaeology and

many previously unidentified services. Completion is expected mid October 2022.

- Northern Gas Networks began works in front of the station from 12th September 2022 for a 4 to 6 week programme. NGN will follow on from this work with works in the long stay car park.
- Currently awaiting programme confirmation from Northern Powergrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and CYC continue to work with Network Rail and York RI to agree the way forward.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC will continue to work with project partners to find the best solution to parking in the medium and long term.

Land

- Negotiations to continue for third party land purchase.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>

Project title	York and North Yorkshire Catchment Flood Management Project								
Reporting period	October 2022								
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse river catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Oct)				Overall status last period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Scope Status Explanation	The project comprises four main work packages. The earlier elements are clearly scoped, but further scoping is needed for later elements, depending partly on the findings of earlier work.								
Costs Status Explanation	Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.								
Resources Status Explanation	Resource requirements are still being identified for some elements of the project.								
Financial Status Explanation	The project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.								
Risks Status Explanation	The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.								
Current status									

- The Expression of Interest for the project was approved in August 2021; a project manager was appointed in February 2022 and project development funding was received in March 2022. This has enabled the outline business case to be developed, and this was submitted in April 2022.
- In May and June 2022, the Environment Agency reviewed the business case and raised a number of technical questions. City of York Council have responded to these questions and the business case was formally approved on 3rd August 2022.
- City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.
- City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022. YDRT will co-ordinate natural flood management measures across the River Ouse catchment.

Future outlook

City of York Council will continue to work with partners across the catchment to identify natural flood management opportunities. Technical work to support a future natural flood management grant scheme will continue to progress, as will data collection needed for full catchment modelling.

Technical options for monitoring the effectiveness of natural flood management measures will continue to be assessed, including potential opportunities for working in partnership with other public bodies and academic research.

Reports to	Project governance board: North Yorkshire Flood Risk Partnership –Existing group including CYC and NYCC Executive Members for flood, Council officers, Environment Agency
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title		Family Hubs Implementation Project									
Reporting period		October 2022									
Description											
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>											
Overall status this period (Oct)						Overall status this period (Sept)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues		
Oct											
Sept											
Resources Status Explanation		<ul style="list-style-type: none"> The multi-agency project team is nearly completed with final input needed from midwifery. From the beginning of October the number of active workstreams has increased and will require full input from partners in order to progress development of Family Hubs. 									
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Due to the late award of funding the delivery window for the project has been compressed. The project must be completed by 31/03/2024 and this has not been extended to reflect the late funding award. The project plan has been adjusted and shared with the DfE to reflect the compressed timeframe. The delivery of a pilot site by June 2023 will require reviewing and updating the project plan. 									
Current status											
<p>Following the award of funding key progress includes:</p> <ul style="list-style-type: none"> Establishing project governance and project management infrastructure. Signing the Memorandum of Understanding with DfE. Briefings for the Children and Young People Health and Well-Being Programme Board. Multiple engagements with multi-agency partners and the development of a multi-agency project team. Engagement with national subject experts (The National Family Hubs Network and The National Centre for Family Hubs). Delivery of two multi-agency stakeholder workshops. These sessions were facilitated by the National Centre for Family Hubs. There has been a high 											

level of engagement with the workshops from a range of multi-agency partners. A more detailed update from the stakeholder workshops will be shared with the Family Hub Project Board to inform next steps.

- An initial briefing for the Lead Member for Children and Young People. This will be followed by wider engagement sessions with elected members and we are currently planning these with the National Centre for Family Hubs.
- Initial communications plan agreed with the Family Hubs Project Board.
- Initial information strategy agreed with the Family Hubs Project Board.
- Initiation meeting with the DfE contracted national evaluation partner.

Several new workstreams have initiated in this period and will move through different stages over the lifetime of this project.

- Developing model of co-production
 - A draft Job Description has been developed that will facilitate co-production with families and communities across the city.
 - The model of Corporate Parenting Advisors is proposed to be extended to establish young people as advisors who will actively support co-production with young people across the city.
- Review and mapping of existing commissioned early help across the city
 - This has been taking place across the council separately to the Family Hubs project.
- Drafting the new Children and Young People's Plan
 - A co-production toolkit has been piloted over the summer to gather children and young people's views. The co-production toolkit will be amended before being rolled out more widely to support co-production and delivery of the plans priorities by partners alongside the launch of the CYPP.
 - The CYPP has been drafted taking feedback from the co-production toolkit, synthesising feedback already gathered through various routes and reviewing key data sources such as the JSNA. The first draft of the CYPP will be considered by the Children and Young People's Health and Well-Being Board on the 17th October and will also be reviewed by the City of York Safeguarding Children Partnership. The intention is to agree the plan for a launch in early 2022, The launch would take place alongside a conference aligned to the priorities of the plan and the transformation plan for Family Hubs.
- Review the impact of updated early help assessment and roll out of early help strategy

- Review existing workforce development linked to early help and family hubs
- Identifying key pathways in need of review

Planned work for this period not yet completed is:

- Confirm in place all members of the multi-agency project team and agree expectations of input - Input from midwifery still needs to be confirmed.

Future outlook

During the next period work will continue on active workstreams as below:

- Agree elected member briefing workshop(s).
- Developing model of co-production.
- Review and mapping of existing commissioned early help across the city
- The draft Children and Young People's Plan being considered by key partners.
- Review the impact of the updated early help assessment and roll out of early help strategy.
- Review existing workforce development linked to early help and family hubs
- Scoping key pathways in need of review.
- Engagement with the national evaluation partner on Wave 1 of the evaluation programme and development of York's 'Theory of Change' for Family Hubs.

Reports to	Health and Well-being Board Project Board
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	

Project title		Safety Valve Project							
Reporting period		October 2022							
Description									
<p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>									
Overall status this period (Oct)					Overall status last period (Sept)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Oct									
Sept									
Non Financial Benefits Status Explanation		The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop.							
Current status									
<ul style="list-style-type: none"> • The programme remains on track to deliver its core objectives. • The second monitoring report was delivered to DfE in September and is currently being reviewed. Early feedback is favourable. • Cost reduction/saving is the main driver of the programme. However, we are keen to identify (and report on) a range of process improvement and change management initiatives that will allow us to meet these financial objectives, especially in the later years of the program. 									
Future outlook									
Expected actions during the next period include:									
<ul style="list-style-type: none"> • Communication plan (draft) <ul style="list-style-type: none"> ○ Service users (parents, children & young people) ○ Customer facing CYC staff (including training where needed) ○ Intermediaries 									

<ul style="list-style-type: none"> • CMS Business process mapping - ongoing meetings with relevant internal partners <ul style="list-style-type: none"> ◦ Identify improvements ◦ Understand cost implications related to decision making • Continue to develop a concise set of KPI's and metrics that support the priorities included in the plan. 	
Reports to	Inclusion Group Steering Group
Exec member	Cllr Ian Cuthbertson
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	