

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG Jan 2023	RAG Feb 2023	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Alison Cooke	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places	TBC	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme (STEP)	Shoaib Mahmood	Step Board Transport Board	Amber	Green	Better
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Green	Better
Hyperhubs	Stuart Andrews	Transport Board	Amber	Amber	Same
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Amber	Amber	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same

Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same
York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
York and North Yorkshire Catchment Flood Management Project	TBC	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Amber	Worse
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Safety Valve	John Scaife	Inclusion Group Steering Group	Green	Green	Same

Detailed Updates

Project title		York Central							
Reporting period		February 2023							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance is vital to attract inward investment and its contribution to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation		<ul style="list-style-type: none"> Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery, although some cost pressure remains. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and on the regulatory/adoption elements. The contract for the delivery of the enabling infrastructure has now been let which will see the construction of the access into the site and the ECML bridge. Homes England are actively seeking a development partner for the site. 							
Risks Status Explanation		<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing – including a partnership workshop approach Significant number of pre commencement conditions and highway adoption approvals are required prior to start of construction – these are the responsibility of Homes England. 							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners carrying out due diligence and cost management on the project. 							
Current status									
<ul style="list-style-type: none"> Community engagement was undertaken in December including information about the new square public realm and proposed government hub. Further events with updated information are now being advertised in March. 									

- Work has progressed on the main infrastructure contract with significant site enabling work by Sisk visible on site.
- The project team have prepared and submitted some of the additional detail required to discharge planning conditions – with work well progressed on other elements.
- Temporary car parking to rear of railway station opened in January and the Cinder Lane Access has been diverted.
- The NRM proposals for Central Hall were approved by planning committee – and preparatory work is underway for construction.

Future outlook

- Further public engagement events – 2nd, 3rd, 4th and 8th March.
- The Highway adoption processes is being coordinated with Homes England in respect of the new infrastructure.
- Homes England continue to work through the submission of information necessary to discharge planning conditions.
- Homes England continue to progress the process to select a developer partner.
- Construction work on site will commence on completion of the current site clearance / enabling works.

Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning</p>

	<p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MIId=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10471&Ver=4</p> <p>Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12802&Ver=4</p>
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Project title	Castle Gateway								
Reporting period	February 2023								
Description									
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation		<ul style="list-style-type: none"> In Autumn 2021 the Executive approved a further budget of £2.15m to progress the Castle Mills and St George’s Field schemes to detailed design stage and procure contractors, and to secure planning for the Castle and Eye of York scheme. The project remains within budget at this time, as the work on the St George’s Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George’s Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment. 							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan. 							
Tasks & Milestones Status Explanation		The delivery of the Castle Gateway Masterplan has been delayed due to a number of factors. Firstly, the Government delay to the announcement of schemes successful under the second round of the Levelling Up Fund, and secondly, as reported to Executive in June 2022, due to issues with developing the Castle Mills detailed design.							
		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the							

Risks Status Explanation	different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
Current status	
Castle Mills	
Officers have continued discussions with Wates as part of the termination process and the review of the design work undertaken to date. The project team have taken this opportunity to undertake a business case review for the delivery options for the scheme, taking in to account the current financial climate and the market in York. The preparation of the procurement pack, and commencement of procurement of a new contractor, is on hold until we have reviewed the business case.	
St George's Field	
Officers continued to build the evidence base to inform a future decision on car parking in this area of the city centre.	
Castle and Eye of York	
The Levelling Up Fund Bid submitted by the Council to deliver the Castle and Eye of York scheme was not successful in securing funding. Officers will review the business case and explore options for delivering the scheme.	
Planning	
Officers have continued to work with the statutory consultees to implement design changes and provide the necessary supplementary information. Once these have been resolved, a planning committee date can be agreed.	
Procurement Strategy	
A procurement strategy for procuring a contractor to undertake the next stages of the design through to construction has been undertaken. Some additional design work has been identified to minimise the risk of design change once the contractor has been appointed. Until the design changes referenced above are fixed, this additional design work and procurement pack preparation work is on hold.	
Future outlook	
Castle Mills	

Undertake business case review of the Castle Mills scheme to consider the current financial climate and market conditions. Subject to outcome, prepare procurement strategy, compile documents necessary for procurement and procure a contractor to undertake the RIBA 4 design and produce a construction cost for the Castle Mills scheme.

St George's Field

Collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George's Field.

Castle and Eye of York

The Project Team will continue to work with statutory officers and planning, to respond to the comments on the scheme, providing the necessary supplementary information and design changes. The business case for the scheme will be reviewed and alternative funding sources explored.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.

The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.

Exec member

Cllr Nigel Ayre

Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p>

Project title	Local Plan								
Reporting period	February 2023								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		The majority of expert consultancy support and spend has now been completed. There will be ongoing consultancy spend and this has been awarded additional funding to support the plan process. There is a recognised shortage of planners							

	and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors have agreed the timeframe for the final statutory Main Modifications consultation starting 13th February - 27th March 2023. Submission to the Planning Inspectorate potentially May 2023.
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Potential challenges from the proposed modifications stage of consultation.
Current status	
<ul style="list-style-type: none"> Inspectors have agreed the Main Modifications Schedule to the submitted Local Plan following close of hearing sessions in September 2022. Executive agreed to the formal consultation on Main Modifications on 26 January 2023. Consultation on the Main Modifications for a statutory period of 6 weeks started on 13 February until 27 March. The consultation also includes evidence base submitted for Examination since 2021. Consultation documents and response available via www.york.gov.uk/localplanconsultation2023. 	
Future outlook	
<ul style="list-style-type: none"> Responses to the Main Modifications consultation will be collated and submitted to the Planning Inspectors for their final report. Local Plan adoption is likely summer / autumn 2023. More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination 	
Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=8840&Ver=4 Executive June 2016 -City of York Local Plan – Preferred Sites Consultation

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4>

Executive December 2016 – Update on Preferred Sites Consultation and Next Steps

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4>

Executive January 2017 - Update on Local plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4>

Executive July 2017

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4>

Executive January 2018 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4>

Executive May 2018 City of York Local Plan – Submission

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4>

Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4>

Executive March 2019 - Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4>

Local Plan Working Group October 2020 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4>

Local Plan Working Group, March 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777>

Local Plan Working Group, April 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4>

Local Plan Working Group, July 2021 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4>

Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP)

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4>

Local Plan Working Group, March 2022 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13570&Ver=4>

Local Plan Working Group, July 2022 – Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13718&Ver=4>

	<p>Local Plan Working Group, Dec 2022 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13873&Ver=4</p> <p>Local Plan Working Group, Jan 2023 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13874&Ver=4</p> <p>Executive January 2023 - Update https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</p>
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Project title	Outer Ring Road (A1237)								
Reporting period	February 2023								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Feb)				Overall status previous period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation		The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will now be undertaken following the October 2022 planning application submission.							
Tasks & Milestones Status Explanation		The planning application was submitted in September 2022 and the team are now looking at the programme into the future stages which will include completing the detailed design, drafting the final business case, preparing the CPO documentation and submitting a made order to the Secretary of State.							
Risk Status Explanation		There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.							
Issues Status Explanation		The landowners at Cliftongate business park have stated their support for the scheme but have objected to the planning application on a number of grounds mainly based around the impact on their business particularly during construction.							
Current status									
<ol style="list-style-type: none"> 1. Continuing negotiations to purchase land by private agreement. 2. Monitoring and responding where appropriate to comments made on the planning application. 									

3. Liaising with statutory consultees on the planning application.
4. Continuing with detailed design.
5. Continuing liaison with utility companies affected by the scheme.
6. Progress work on Final Business Case including commission of updated Appraisal Specification Report.

Future outlook

1. Continue negotiations to purchase land by private agreement.
2. Continue responding to queries and comments on the planning application as required.
3. Provide additional information to statutory consultees were requested on the planning application.
4. Review updated Appraisal Specification Report.
5. Review updated version of the updated LTN 1/20 assessment.
6. Continue with detailed design.
7. Complete structures design.
8. Continue to work with utility companies affected by the scheme.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p>

	<p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p>
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Project title	Housing Delivery Programme								
Reporting period	February 2023								
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Feb)				Overall status previous period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation	A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review.								
Resources Status Explanation	As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong.								
Financial Status Explanation	The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York although it is anticipated this may slow as the wider economic position worsens. The team are adding sales price contingency to their modelling in anticipation of market instability.								
Tasks & Milestones Status Explanation	The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales.								
Risks Status Explanation	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.								
Issues Status Explanation	Issues are being managed in accordance with identified risk mitigation measures.								
Current status									
<u>Lowfield Green</u>									
<ul style="list-style-type: none"> Quality is good, the programme is likely to complete early 2023 as a result of Covid-19 & s185 / s38 situation and likely impact on staffing and materials. All self build plots have commenced and 4/6 have moved into their property. Superstructure works ongoing to sections 5 & 6. Section 278 design has been approved by CYC Highways, now looking to procure a civils contractor for the works. 									

- Programme extended to 31st March due to issues with drainage.
- Section 5 handovers have begun with 24 properties now issued with a practical completion certificate.
- Commencement of highway installation to front of self-build plots.

Duncombe Barracks

- Shape Homes advertising hoarding has been installed.
- Shape Homes webpage has had the first set of updates giving an overview of the project.
- Block A beam and block floor construction is underway.
- Meeting held with Caddick and design team to devise a solution for 2no. EV chargers.
- Guidance on the development for Ashton's estate agents has been finalised.
- A draft of the Passivhaus user guide has been circulated to Housing Management colleagues for comment.
- A specification for the interior design for the Sales Office has been produced.
- Social value: Caddick are supporting a T level student placement on site one day a week, they have supported a number of school events such as mock interviews.

Burnholme

- S104 agreement: conditional acceptance has been received from Yorkshire Water meaning inspections can start.
- S38 agreement: Caddick Construction are working with CYC Highways to agree on the construction details around the tree pits before technical approval can be obtained.
- Retrospective adoption of drainage (S102) and highway (S36) of Mossdale Avenue: the remediation works have been specified and a procurement exercise is being considered in order to ensure best value.
- Branded artwork for the hoarding has been completed.
- Shape Homes website has been updated with new name 'Burnholme Green' and contact details to register interest.
- Press release re. new name produced.

Ordnance Lane

- Due to the hyperfluidity of the market we are moving to take a recommendation to exec board in February requesting approval to tender an enabling works contract and spend the OPE BLRF grant.
- We have an updated enabling works cost plan which can inform the tender.

- Project manager will change.

Next Period

Lowfield Green

- Handover of a further 6 properties.
- S278 civils contractor procured.
- Commencement of Section 4 end of defects liability period inspections.
- Tree pits in front of Magnolia Court installed and backfilled.

Duncombe Barracks

- Facilitate meeting with highways regards section 104 works.
- Progress discharge of planning conditions 15 and 16.
- Meet with incoming asset and sales manager to discuss the Shape Homes work.
- Progress the sales office tender with the new sales manager.
- Obtain costs for BP Pulse for EV charge post.

Burnholme

- Installation of hoardings.
- Road construction and foundations started.
- S38 conditional technical approval obtained.
- Progress development of service charge strategy, engaging further with housing management colleagues.
- New draft of Local Lettings Initiative to be circulated to CYC housing management.
- Progress of social value outputs delivery at Burnholme.

Ordnance Lane

- Seeking to bid for Homes England grant for 60% affordables on the Ordnance Lane Scheme - continue this process.
- Work with legal team to get the Shepherds Group land transferred into CYC ownership.
- Decide a route forward for stopping up Ordnance Lane following advice from CYC legal and highways.
- Continue to move forward with enabling works procurement.
- Continue to discharge planning conditions where possible.

Reports to

Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers

	and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into Homes England as part of the partnership arrangement as well as One Public Estate. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>March 2017 Executive Meeting https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12298</p> <p>October 2021 Executive Meeting – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p>

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12801&Ver=4</p> <p>February 2023 Executive Meeting - Update</p> <p>https://democracy.york.gov.uk/documents/s165356/Housing%20Delivery%20Programme%20Update.pdf</p>
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Project title	Provision of School Places								
Reporting period	February 2023								
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Feb)				Overall status previous period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Resources Status Explanation		PM leaving CYC in February 2023, recruitment process in progress.							
Current status									
Capacity									
<ul style="list-style-type: none"> • SCAP 2022 has now been signed off by the Director of Children and Education. • The decision to reduce the published admission numbers (PAN) at schools in the west and north of the city has now been determined. • Work has been completed in the west of the city to increase secondary school places in this area. 									

- The net capacities categorised as priority c are still to be completed prior to SCAP 23.
- Draft guidance has been received from the DfE and consulted on for the suggested net capacity assessments of special schools.

Communication

- Continued communication has taken place with other departments within CYC to address the need for additional school places from housing developments proposed in Local Plans.
- Communication is ongoing with a secondary school in the south-east of the city as the work to increase places nears completion.
- Discussions continue to take place with relevant parties to address the need for places from proposed housing developments in the city and neighbouring areas.

Data Modelling

- Changes to the report used to track waiting lists for schools in the city have been requested of the Business Intelligence team.

Forecasting

- Forecasts have now been completed ready for release.
- Officers are aware of the potential for unpredictable changes to in-year migration, for example from service families and refugees moving into the city, to increase in-year pressures in some areas of the city and this has again been monitored this period.
- A DfE consultation was attended by officers this period to hear about the proposed introduction of a SEND element to SCAP reporting.

Policy

- The admission arrangements for the 2024/25 school year have now been determined, and the determination notice published.

Future outlook

The main focus of this period:

Capacity

- Continue work to establish an agreed approach to surplus places.
- Continue to update net capacity assessments as required.
- Begin work to establish the net capacity of special schools, as defined by the DfE.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - Southeast York.

Data Modelling

- Continue collaborative work to develop forecasts for the SEN team.

Forecasting

- Work will continue next period to prepare the January forecasts ready for release.

Policy

- Continue work on the education component of the Local Plan as necessary.
- Finalise work on the Admission Consultation.

Reports to	Children and Education Directorate Management Team and Executive Member for Children and Young People oversee project as necessary.
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12288&Ver=4</p>

Project title	Smart Travel Evolution Programme – STEP								
Reporting period	February 2023								
Description									
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Risks Status Explanation		<ul style="list-style-type: none"> • GLOSA is a project deliverable but is not deployed to the public in the UK. There is an uncertainty regarding public reception of the GLOSA trial. 							
Current status									
<p>In the last reporting period.</p> <ul style="list-style-type: none"> • Final data integration use cases signed off • Design and Specification Report completed • Real-time model update • GLOSA feedback survey underway • Demonstration to DfT on STEP programme undertaken 									
Future outlook									
<p>In the next reporting period.</p> <ul style="list-style-type: none"> • Finalising of contractual agreements - <ul style="list-style-type: none"> ○ Maintenance and Support Agreement ○ Software as a subscription Agreement ○ Software License Agreement 									

<ul style="list-style-type: none"> • GLOSA Tender to be reviewed • Integration with York Open Data • Follow-up meetings to be organised to maximise the Data Platform • Transition from prototype to be finalised • Final acceptance of data platform to be undertaken next reporting period. 	
Reports to	<p>The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals.</p> <p>Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	<p>Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step</p> <p>Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=738&Mid=12726&Ver=4</p>

Project title	Flood Risk – York 5 Year Plan								
Reporting period	February 2023								
Description									
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the river Ouse catchment to further reduce future flood risks into the long term.</p>									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation	Further appraisal works are underway on flood cells with less viability or lower priority.								
Risks Status Explanation	The programme involves a wide range of projects with associated risk management in place across all. The Programme Board reviews risks at a programme level monthly.								
Current status									
<ul style="list-style-type: none"> • Work continues at Clifton Ings and Strensall. • CYC led appraisal and design works at Fulford continue. • A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed. • Installation of property flood resilience measures has progressed. • Planning documentation finalised and submitted for the Germany Beck FAS. 									
Future outlook									
<ul style="list-style-type: none"> • Construction work continues in ongoing flood cells. • Planning process underway for Fulford scheme. • Further consultation planned in several flood cells. 									
Reports to	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.								

Exec member	Cllr Andrew Waller
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive December 2022 - Germany Beck Flood Alleviation Scheme Update https://democracy.york.gov.uk/documents/s164363/Germany%20Beck%20FAS%20Update%20revised%20version.pdf</p>

Project title		City Centre Access							
Reporting period		February 2023							
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Costs Status Explanation		<ul style="list-style-type: none"> Costs continue to rise due to inflation; steel costs are still subject to specific surcharges. City of York Council will cover inflation in line with industry indices. Utilities costs have been established, all quoted for worst case scenario. Some major utilities diversion costs have been avoided. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of the mitigation measures has been delayed to 2023. Working with the contractor, the programme for the works is being firmed up. 							
Risk Status Explanation		Risks associated with successful and timely implementation lead to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none"> Working with the contractor, suppliers and utilities companies as the construction programme is being firmed up. Construction issue drawings completed. 									
Future outlook									

	<ul style="list-style-type: none"> • Preparation for construction starting in April to continue, working with the designer, contractor, suppliers and utilities companies. • Planning and preparation of communications strategy. • Planning and preparation of traffic management and pedestrian safety measures during the construction period.
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Hyperhubs							
Reporting period		February 2023							
Description									
Award winning, dedicated Ultra Rapid charging options designed specifically for EV charging in urban areas. These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities. Each HyperHub offers four 50 kW Rapid and four 175 kW Ultra Rapid chargers under a canopy structure, with 24/7 access. Each Hub is equipped with solar PV which provides zero carbon electricity for use in vehicle charging and reduces the day to day running costs. The compact nature of the design allows HyperHubs to be delivered in urban areas. The first two HyperHubs are open and serving customers at strategically located sites covering the Northwest and Northeast of the ring road, a third City Centre HyperHub is progressing through planning and has a confirmed budget.									
Overall status this period (Feb)					Overall status previous period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		In order to satisfy planning committees concerns, some areas of the Union Terrace car park may need to be redesigned. This is not within the original scope of the project.							
Cost Status Explanation		<u>Original Union Terrace Budget:</u> <ul style="list-style-type: none"> • £550,000 from North Yorkshire LEP – This was awarded as part of the LEP bid and was originally intended to be our match funding for the Hospital Hub. • £86,500 from North Yorkshire LEP awarded for standalone fast charging at Union Terrace. When the site for the HyperHub was changed from the Hospital to Union Terrace, the 2 schemes were merged. • £187,000 CRAM, awarded for EV Strategy implementation and put forward as match funding for the LEP bid • £150,000 CRAM bid – originally intended for use on Grimstone Bar’s new substation which would service new bus chargers and fast chargers. The substation was cancelled when first decided to re-battery the fleet instead and was subsequently approved for use on Union Terrace by transport board. • £40,000 contribution from the Barracks housing development. The HyperHub will provide residents with nearby charging facilities which cannot be included in the development due to very limited parking space. 							

	<p>The above forms the budget for the originally proposed Hub which featured 3 rapid, 3 ultra-rapid chargers, substation, switch gear and canopy, but did not include Solar PV.</p> <p><u>Additional Features:</u> 2 changes to the design have been made since the original Union Terrace design was proposed. The following additional funding has been agreed to fund these changes:</p> <ul style="list-style-type: none"> • £30,000 Carbon Reduction – Agreed by Shaun Gibbons to install 32kW Solar PV on Union Terrace HyperHub canopy. • £100,000 Fleet Infrastructure – Identified in the EV Fleet strategy as a useful site for charging fleet vehicles. This funding pays for 1 additional rapid and 1 additional ultra-rapid charger, bringing the total to 4 rapid & 4 ultra-rapid chargers in the hub. <p>Once planning permission is obtained, Evo Energy and BP Pulse will update costs for union Terrace HH.</p>
Tasks & Milestones Status Explanation	Union Terrace Planning application deferred at committee. Design options and further consultation are ongoing.
Issues Status Explanation	Planning application for Union Terrace Hyperhub has been deferred.
Current status	
<ul style="list-style-type: none"> • Monks Cross: Complete • Poppleton: Complete • Union Terrace: A number of design options are being considered. CYC Accessibility officer, is assisting with assessing the options and conducting additional consultation. 	
Future outlook	
<ul style="list-style-type: none"> • Consultation group will be formed in March. • Review Blue Badge parking on St John Campus and surrounding areas. 	
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.

	The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York's Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p>
	

Project title		Future Library Investment Programme (FLIP)							
Reporting period		February 2023							
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Feb)					Overall status prev period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Feb									
Jan									
Cost Status Explanation		<p><i>Remaining uncertainty about costs</i> - Until the validated contractor tender return costs are received, later in February, only then will the true costs be known for the construction against current external expert cost estimate forecasts. Our most recent external cost report for the proposed Clifton Library scheme received highlighted forecast cost increases predominately due to market conditions and inflation against our expected construction period. This for now can be contained within the full FLIP budget, utilising contingency funds.</p>							
Current status									
Clifton Library:									
<ul style="list-style-type: none"> • <u>Path enabling works</u> (new school access path from Fairway) - Site works well under way, main construction of path within boundary to be complete by 17 Feb. Tie in works to the existing highway to be completed over the coming weeks. • <u>Construction tender</u> - Final bid returns received 3rd Feb. The quality narrative returns currently being evaluated by internal CYC project team. Cost returns with external cost consultant for validation. 									
Acomb Library:									
<ul style="list-style-type: none"> • <u>Public consultation</u> - Development work underway to shape a fresh public consultation with local residents to understand what they would like to see upgraded/new at their local Acomb library. 									
Haxby Library:									
<ul style="list-style-type: none"> • <u>New Library opening</u> - Successfully opened to the public on Tuesday 3 January 2023. New café is proving very popular with local residents, lots of positive feedback being received from all who step into the new facilities. 									
Future outlook									
Clifton Library:									

- Path enabling works (new school access path from Fairway) - Work will near completion. The construction of the path within the site boundary will be complete. Any remaining works will be minor and relate into the path tying back into the existing highway on the residential street of Fairway.
- Construction tender - Completion of the final bid returns evaluation process. Should CYC's preferred contractor's tendered cost be within FLIP budget will move towards awarding contract.

Acomb Library:

- Public consultation - Finalise / launch fresh public consultation with local residents to understand what they would like to see upgraded/new at their local Acomb library.

Haxby Library:

- Changing Places Facility - Feasibility work undertaken to look at possibilities of adding a changing places toilet facility with the use of grant funding.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	Cllr Darryl Smalley
Director responsible	Pauline Stuchfield - Director Customer and Communities
Dependencies	
Link to paper if it has been to another member meeting	Executive October 19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11111&Ver=4 Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12799&Ver=4

Project title		Council Housing Energy Retrofit Programme							
Reporting period		February 2023							
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (Feb)					Overall status prev period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		<ul style="list-style-type: none"> LAD3 Programme to be included from 2022 until end of March 2023. HUG1 Programme to be included until end of March 2023. SHDF1 Programme to be included until end of March 2023. Potential extension to June 2023. Delivery timetables challenging. Identified as critical risk, particularly for SHDFW1. 							
Costs Status Explanation		<ul style="list-style-type: none"> Underspend possible due to delivery issues, impact of PAS2035 requirements, customer dropout rate experienced from earlier projects. Increasing material and other costs may impact on programmes. Continuing monitoring of material and labour costs in current climate. Review of measures may be necessary. 							
Resources Status Explanation		<ul style="list-style-type: none"> LAD3 / HUG 1 / SHDF1 delivery and planning of works. Preparing for SHDF2 bid and ongoing CYC retrofit work. Start of bid for HUG2. Future co-ordination of retrofit works. Funding for Home Energy project manager post ends June 2023. 							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding but linked to capital grant spend. Significant original LAD2 funds were not claimed from the Tees Valley Energy Hub linked to a project underspend. Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend and impact on claim for staffing costs. 							
Non-financial Benefits Status Explanation		<ul style="list-style-type: none"> Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted. Reputational damage if LAD3 /HUG1 experience similar difficulties. 							
		<ul style="list-style-type: none"> Customer drop out rates were high in LAD1B and LAD2 programmes. Monitoring potential rates in later programmes to take mitigating action if required. Geographic area covered impacts on number of 							

Tasks & Milestones Status Explanation	<p>measures able to be delivered. Roughly 1 in 3 jobs cancelled post Retrofit Assessment completion.</p> <ul style="list-style-type: none"> • LAD3, HUG1 and SHDF procurement and contract timeline has impacted on start date. Challenging delivery timescales. Delays to start of works experienced. • Some partner authorities late in signing contracts with delivery partner leading to pressure on milestones and delivery.
Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> • Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes. • Delivery timescales for LAD3/HUG1 and SHDF1 challenging, given time spent in procurement and contractual approval within remaining delivery timescales, along with delivery issues. • Potential for underspend to be returned to BEIS for undelivered measures and subsequent impact on admin. element of claim as a % of capital.
Issues Status Explanation	<ul style="list-style-type: none"> • LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%. • Delivery of measures. • SHDF delivery suffering because of changes to sub-contractors and the need to re-survey all properties. Measure to be re-examined and subject to change request.

Current status

LAD1B

- Delivery completed 30th September.
- Project sign off returned to BEIS 31st October 2022.
- Delivered 139 measures installed in 122 properties (80 Loft Insulation; 38 Cavity Wall Insulation; 21 Room in Roof).

LAD2

- Delivery completed 30th September.
- CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements.
- 26 Solar PV, 2 Room in Roof and 1 Air Source Heat Pump delivered.
- Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.
- Yorkshire Housing Association 8 property solar PV project complete.
- BRE research received.

LAD3

- £2.38m LAD3 funding received from BEIS.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Craven D.C. still need to enter into separate agreement with E.ON.

- LAD3 - 387 retrofit assessments completed, 156 live jobs. 20 SPV and 1 LI installs to date.
- E.ON currently suspending RFA's as limit reached. Examining options.
- 80 install capacity for SPV reached.
- End date for delivery completion 31/3/2023.

HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Craven D.C. still need to enter into separate agreement with E.ON
- HUG1 - 45 retrofit assessments completed, 20 live jobs. 2 SPV installs to date. Targets off gas properties, so more suited to Craven / Selby areas.
- E.ON currently suspending RFA's as limit reached. Examining options. Selby D.C. to fund RFA's for waiting list.
- End date for delivery completion 31/3/2023.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. Initial surveys completed 30/9/22. Issues with original surveys identified. Additional work required.
- Continuing to await confirmation of results of new surveys with regard to requesting change in measure mix for properties from BEIS.
- Decisions on suitable measures to be made on receipt of revised survey info.
- Critical risk identified regarding timescales for delivery at current level of progress.
- Extension of delivery deadline to be requested. Approved in principle to May. Additional extension to June with extended time for funding offered.
- Funding to run from 1/4/22 to 31/3/23. If agreed, until 30/6/23.

Future Funding Bids

- Bid for SHDF Wave 2 submitted. Awaiting outcome of bid.

- Bid for HUG Wave 2 submitted. Awaiting outcome of bid.

Future outlook

- Delivery of LAD3 and HUG1.
- Complete and submit documentation to extend delivery of SHDF1 until 30th June 2023 and revise suitable measure mix as appropriate.
- Develop programme of measures for installation.
- Await outcome of SHDF2 and HUG 2 bids.

Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=932&Mid=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4</p>

Project title		Haxby Station							
Reporting period		February 2023							
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Feb)				Overall status this period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		<ul style="list-style-type: none"> Scope remains unchanged Potential of Scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc. - we were unsuccessful in our bid for part of our Levelling Up Funding, although potential for further round of bid / Active Travel funding. 							
Costs Status Explanation		<ul style="list-style-type: none"> Cost estimate circa £23m (full project). CYC contribution of £4m towards this. Inflationary pressures expected on cost estimate (compared with previous basic estimate, initially undertaken early 2020). DfT has approved additional grant funding to continue developing the project beyond the current stage. CYC Executive has approved significant budget for next three years as match-funding to expected full funding grant from DfT in 2023. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement was a number of months later than envisaged. We are now commencing ES4 stage. Master programming has been undertaken to see if some aspects of the project can be accelerated, including submitting a planning application. Expectation that planning will be determined by end of summer 2023, which is a number of months later than initially hoped. 							
Issues Status Explanation		<ul style="list-style-type: none"> Main issues are time related. 							
Current status									
<ul style="list-style-type: none"> Towthorpe Road site (now CYC owned) is the single site option being progressed. Approval granted at Executive (06/10/22) to proceed and gave a number of in-principle approvals to help prevent any delays. Pre-application discussions being held with CYC Planners in advance of submitting a planning application in Spring 2023. Scoping Opinion concluded that EIA not required. 									

<ul style="list-style-type: none"> • Outline station layout and design now confirmed. Draft Station Proposal Report issued by NwR to CYC and DfT. • Cost estimate developed for core station infrastructure. Additional cost estimate for highways ancillary works developed and being refined. • NwR proceeding with next stage of development (ES4). • Transport Assessment; Travel Plan; Appraisal Specification Report chapters (of the OBC) concluded and submitted to DfT. 	
<p>Future outlook</p> <ul style="list-style-type: none"> • Management Case of OBC to be finalised, to be submitted to DfT. • Economic Appraisal of OBC to be finalised, to be submitted to DfT. • Draft Highways interventions to be formulated as part of wider project proposal. • Drainage strategy to be finalised, for discussion as part of planning pre-app. 	
Reports to	<ul style="list-style-type: none"> • NSF Board (DfT; Network Rail etc.) • Executive (CYC)
Exec member	Cllr Andy D’Agorne
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=13291&Ver=4</p>

Project title		York Station Gateway							
Reporting period		February 2023							
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and its bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> • Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport. • Create new public spaces and a more pedestrian friendly experience. • Create an improved setting for the City Walls, the railway station and other heritage buildings. <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Feb)					Overall status this period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and TCF aims. With current rates of inflation and an unstable market, quality cannot yet be assured.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost plan (February 2023) shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

Risks Status Explanation	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment.
Current status	
<p>Procurement and Finance</p> <ul style="list-style-type: none"> • A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of the formal appointment to the role of main contractor in February 2023. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions with the LPA. • Contractor planning condition discharge will commence on appointment of the delivery contractor. • It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners continue to work with the York RI to agree the way forward. • There are two planning conditions relating to parking which the project team and partners continue to address. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works is progressing. • LNER will continue to independently work with an architect to prepare a design for significant improvements to the station portico once taxis and other vehicles have been removed. • The design of the City Walls element of the scheme is complete and currently a process of technical checks is almost complete. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • From January Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street. • Currently awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park. <p>Stakeholder Engagement</p>	

- An alternative location has been identified for the three York RI brass bands and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting took place in January 2023.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC has continued to work with project partners to find the best solution to parking in the medium and long term.

Land

- Network Rail land sale contract agreed. Negotiations have continued for a further third party land purchase.

Future outlook

Procurement and Finance

- A delivery contractor for Packages 2 and 4 has been identified. Legal and procurement checks are taking place ahead of an appointment to the role of main contractor. Formal appointment in February 2023 with the commencement of pre-construction activities in March 2023.
- Funding approvals are now in place for Packages 2 and 4 of the scheme.

Planning

- The project team continues to work on discharging the planning conditions with the LPA.
- Contractor planning condition discharge will commence on appointment of the delivery contractor in March 2023.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and design work has been commissioned to provide an appropriate rehearsal space.
- There are two planning conditions relating to parking which the project team and partners are currently addressing. A parking strategy is being prepared to discharge one of the conditions surrounding parking numbers in the current short stay and long stay car parks.

Design

- The detailed design of the Package 3 - Station Works is being progressed by LNER.

- LNER continue to independently work with an architect to prepare a design for significant improvements to the station portico following the removal of taxis and other vehicles.
- The detailed design of the City Walls element of the scheme is complete and currently a process of technical checks is in progress.

Package 1 - Enabling Works (Statutory Utility Diversions)

- From February 2023 Northern Gas Networks are programmed to carry out works in the station long stay car park and Queen Street. Works expected to be complete by April 2023.
- Currently awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park. All legal agreements now agreed.

Stakeholder Engagement

- An alternative location has been identified for the three York RI brass bands and Network Rail will be carrying out design work in preparation of refurbishment of an existing building.
- A further residents stakeholder meeting is planned for February 2023.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central has been agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme.

Land

- Network Rail land sale contract agreed. Negotiations in progress for a further third party land purchase.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10474&Ver=4 Exec November 2020 – Funding and Delivery

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p>
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Project title	York and North Yorkshire Catchment Flood Management Project								
Reporting period	February 2023								
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Feb)				Overall status last period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Scope Status Explanation		The project comprises four main work packages. The earlier elements are clearly scoped, but further scoping is needed for later elements, depending partly on the findings of earlier work.							
Costs Status Explanation		Overall, project cost commitments are within the budgeted figures but some later items are not yet fully costed.							
Resources Status Explanation		<ul style="list-style-type: none"> Resource requirements are still being identified for some elements of the project hence are not yet secured. CYC PM has left, recruitment for a replacement project manager is ongoing. 							
Financial Status Explanation		Project outcomes are yet to be delivered. The national benefits provided by the project depend on influencing Government policy on grants and subsidies to farmers. There is currently uncertainty how Government policy in this area might change.							
Risks Status Explanation		The national benefits of the project depend on influencing Government policy on grants and subsidies for farmers. There is some uncertainty over the future policy direction which could affect the project's ability to deliver these benefits.							
Current status									

The Expression of Interest for the project was approved in August 2021, which released development funding to enable an outline business case to be developed. The outline business case was submitted to the Environment Agency in April 2022 and was formally approved on 3rd August 2022. City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022.

City of York Council agreed the terms of a grant to Yorkshire Dales Rivers Trust (YDRT) in October 2022 and YDRT are employing an officer to oversee delivery of natural flood management measures across the Swale, Ure, Nidd and Ouse catchment. Detailed catchment modelling has been commissioned from JBA Consulting and workshops were held in November 2022 to engage a number of partner organisations in the modelling approach.

Throughout January 2023, the project team carried out technical work to enable suitable grant payments to be calculated for natural flood management measures across the river catchment, the initial outputs of this work have been shared with partners. A grant agreement with the University of York has been finalised to enable a programme of research as part of the project. An agreement with Natural England is also being prepared to enable them to host a farm advisor to encourage uptake of natural flood management measures in the lower reaches of the catchment.

Future outlook

- Recruitment for a replacement project manager will be finalised, the new PM will meet with all partners.
- Modelling work continues, project programme coordinator role begins and farm advisory officer recruitment will continue.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title		Family Hubs Implementation Project							
Reporting period		February 2023							
Description									
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>									
Overall status this period (Feb)					Overall status this period (Jan)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Feb									
Jan									
Resources Status Explanation		Whilst this remains at risk midwifery are now engaged in developing their input into the project.							
Current status									
Project Team									
<ul style="list-style-type: none"> The first informal monitoring session has taken place with the DfE. Formal and informal monitoring will now take place every six weeks. The first formal monitoring meeting was on the 27th January. Project Gateway review completed. The next gateway review will take place in April 2023. Teams channel has been established to support project team. The Public Health role within the project team has now been appointed to and awaiting start date. The Project Officer role supporting the Project Manager will start in post on the 20th February. The Co-Production Coordinator is now in post. Discussions with midwifery are now progressing and options are being considered by colleagues in health and we hope these can be confirmed in February. 									
Evaluation									
<ul style="list-style-type: none"> Work with ECORYS - the DfE contracted national evaluation partner. <ul style="list-style-type: none"> ECORYS are arranging benchmarking evaluation interviews with three strategic leaders, three front line staff and four families. This forms 									

part of the evaluation of the transformation and will be repeated in the middle and again at the end of the project.

- Student researcher funding awarded to work jointly with York St John University and Project Team locally.
- ECORYS have updated the draft Theory of Change. Whilst this will change over the course of the project the Family Hubs Project Board on the 26th January has signed off this draft as the first 'live' version.
- The project group have undertaken more detailed work under the Theory of Change to provide more detail of expected outcomes and required activity. This is being achieved by producing a ToC against the four priority areas from the draft Children and Young People's Plan. This will be shared with the project board in February.
- To further support this work operational stakeholders from across the partnership have undertaken System Mapping. This allows us to understand in more detail the strengths, areas of development and next steps. Multiple sessions are currently being run in line with themes from the CYPP and the Family Hubs model. The outcome of this will be shared with the project board in February.

Partner Engagement / Comms

- Family Hubs page established on CYC website www.york.gov.uk/familyhubs
- A briefing session with elected members was delivered on 30th November 2022 with input from the National Centre for Family Hubs.
- A paper was presented to Children, Education and Communities Policy and Scrutiny Committee on Tuesday, 20 December.
- A meeting has been held with the CYC web governance team to agree key principles of consolidating multiple legacy websites into galaxy sites.
- National communications took place on the 10th February 2023. This communication was about national policy and does not materially change the requirements or resources associated with our transformation programme.

Co-Production

- The co-production lead has now started in post alongside the extended roles of Corporate Parenting Advisors.
- The model of co-production will launch in March and development of young person and family input into the development of Family Hubs.
- The DfE have published guidance on the development of Parent Carer Forums linked to Family Hubs.

Family Hubs Offer

- The Family Hubs Project Group has scoped out key components of the Family Hub Offer and how this could be included in the pilot hub site. The system mapping workshops will identify further components of the offer.
- Links being made to University of York developments in Westfield and next stages of Nesta.
- We are working with the Innovation Unit of the development of proposed work in relation to neurodiversity and how this links to Family Hubs.
- We have submitted two bids in relation to SEND and Mental Health and how these link to whole family working and better connectivity to early help in the city. We anticipate hearing back by the end of February if these bids are successful. These would allow us to pilot different ways of working with families.
- A summary of the local offer provided by Family Hubs will be presented to the project board in February.
- A new risk has emerged in that the provider of the existing Content Management System will no longer be available from Autumn this year. This does not change plans but will require work to be completed in advance of the existing platform ceasing to be available.

Asset review

- An outline scope for asset needs has been developed by the Family Hubs Project Team and shared with the project board.
- Following feedback on the outline asset paper a more detailed options appraisal is being readied to be shared with the project board.

Drafting the new Children and Young People's Plan

- A summary of work to develop the new CYPP so far is being presented to the Children and Young People's Health and Well-Being Programme Board in February and the CYSCP development day in March. It is hoped that from these sessions the priorities can be agreed along with the first iteration of a delivery plan and launch date.

Future outlook

- Agree priorities for CYPP and launch date.
- Launch model of co-production.
- Agree local offer of Family Hubs and pilot scope.
- Develop first Best Start for Life Offer summary.
- Secure engagement on Family Hubs project group from York Explore Library Service.
- Launch back office needs analysis.

- Agree model of input from midwifery.
- Progress the Information Strategy and recruit to the Web Project Officer and Family Navigator pilot roles.
- Undertake commissioning activity from existing early help scheme in Communities.
- Workforce survey.
- Sign up for the Parent Champions scheme.

Reports to	Health and Well-being Board Project Board
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to papers	

Project title	Safety Valve Project									
Reporting period	February 2023									
Description										
<p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>										
Overall status this period (Feb)					Overall status last period (Jan)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Feb										
Jan										
Non Financial Benefits Status Explanation	The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop.									
Current status										
<p>The programme remains on track to deliver its core objectives.</p> <ul style="list-style-type: none"> • A meeting with DfE following Q3 report submission (January) went well with a general acceptance that CYC is on track to meet Safety Valve milestones for this year and end of programme. • DfE were encouraged by the level of effort that is going into delivering the core strategy for high needs educational support and understand that the success of this will be fundamental to the success of Safety Valve. 										
Future outlook										
<ul style="list-style-type: none"> • We expect to deliver several sessions providing updates on activity to key stakeholders (both internal and external) over the next quarter. • Efforts are continuing to better capture data as in relates to SEND casework which will include the use of Synergy (implementation in progress). • Formulating a dashboard that contains key metrics on all the six key outputs of Safety Valve. 										
Reports to	Inclusion Group Steering Group									
Exec member	Cllr Andrew Waller									

Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	