

Update of Major Projects

Over the page is a summary of the Council's Major projects:

Please note before reviewing the "Large" project information:

- The Summary of "Large" projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a "Medium/Large" or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large projects summary	Lead Officer	Governance	RAG Aug 2022	RAG Sept 2022	Direction of travel
York Central	David Warburton	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Katie Peeke-Vout	Castle Gateway Working Group	Amber	Amber	Same
Local Plan	Kirstin Clow	Local Plan Working Group	Amber	Amber	Same
Outer Ring Road (A1237)	Gary Frost	YORR Project Delivery Group Technical Working Group	Amber	Amber	Same
Housing Delivery Programme	Sophie Round	Housing Delivery Programme Board	Amber	Amber	Same
Provision of School Places 2017-2023	Sarah Moir	Children and Education Directorate Management Team	Amber	Amber	Same
Smart Travel Evolution Programme (STEP)	Shoaib Mahmood	Step Board Transport Board	Amber	Amber	Same
Flood Risk	Steve Wragg	Environment Agency Programme Board	Green	Green	Same
City Centre Access	Catherine Higgins	Transport Board	Amber	Amber	Same
Inclusion Review	Maxine Squire	Inclusion Group Steering Group	Green	Green	Same
Hyperhubs	Stuart Andrews	Transport Board	Amber	Green	Better
Future Library Investment Programme (FLIP)	Andy Laslett	FLIP Working Group	Green	Green	Same
Council Housing Energy Retrofit Programme	Jeremy Smawfield	Housing Energy Efficiency Board	Amber	Amber	Same
Children's Home		Project Board	Amber	Amber	Same
Haxby Station	Richard Holland	NSF Board (DfT; Network Rail etc.)	Amber	Amber	Same

York Station Gateway	Brendan Murphy	Station Project Board Infrastructure Delivery Board	Amber	Amber	Same
York and North Yorkshire Catchment Flood Management Project	Phil Delaney	Project Governance Board North Yorkshire Flood Risk Partnership	Green	Green	Same
Family Hubs Implementation Project	Niall McVicar	Health and Well-being Board Project Board	Green	Green	Same
Safety Valve	John Scaife	Inclusion Group Steering Group	Green	Green	Same
Connecting Our City Project	Kate Helm	York Mental Health Partnership Project Steering Group		Green	New

Detailed Updates

Project title		York Central							
Reporting period		September 2022							
Description									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for support to enable delivery of locally led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<ul style="list-style-type: none"> Exec report approved in April confirming additional CYC funding to support enabling infrastructure delivery. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Homes England and Network Rail as major landowners are now leading delivery take the project forward. CYC involvement now on the regulatory/adoption elements. The contract for the delivery of the enabling infrastructure has now been let which will see the construction of the access into the site and the ECML bridge. Homes England are actively seeking a development partner for the site. 							
Risks Status Explanation		<ul style="list-style-type: none"> Risks associated with the project are complex and interdependent. Active risk management is ongoing. Significant number of pre commencement conditions and highway adoption approvals have been required prior to start of construction – these are the responsibility of Homes England. Judicial Review on the NRM Planning decision. 							
Issues Status Explanation		<ul style="list-style-type: none"> Landowners carrying out due diligence and cost management on the project. 							
Current status									
<ul style="list-style-type: none"> GI and archaeological investigations initiated ahead of main infrastructure contract. Temporary car parking works in progress Infrastructure contract by Homes England now confirmed with Sisk. The NRM proposals for Central Hall approved by planning committee. 									

<ul style="list-style-type: none"> Works to deliver the enabling access infrastructure to facilitate site development have commenced on site. 	
Future outlook <ul style="list-style-type: none"> Highway Adoption processes being coordinated with Homes England for the main infrastructure delivery. Homes England continue to work through the discharge of planning conditions. Homes England will progress the process to select a developer partner. 	
Reports to	York Central governance structures and Executive.
Exec member	Cllr Keith Aspden
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MIId=10847#AI49619</p> <p>Executive August 2018 York Central Update – Western Access</p>

	<p>http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4 Executive November 2018 – York Central Enterprise Zone Investment Case http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Executive January 2019 York Central Partnership Legal Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4</p> <p>Executive July 2019 - York Central Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive July 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4</p> <p>Executive April 2021 – York Central & York Station Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p>
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Project title	Castle Gateway								
Reporting period	September 2022								
Description									
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<p>The project remains within budget at this time, as the work on the St George's Field MSCP has been paused, although some of the additional work resulting from the delay at Castle Mills will require the use of some of the St George's Field budget. The Executive will only be asked to make a decision to proceed with construction phase once tender prices have been received, de-risking any cost inflation due to current market conditions and allowing a further review of project viability before any further financial commitment.</p>							
Financial Benefits Status Explanation		<ul style="list-style-type: none"> • An economic business case assessment which was prepared for the unsuccessful Levelling Up Funding bid, identified the benefit cost ratio of funding sought to be 2.7, however these benefits being achieved are dependent on external funding being secured. • The sales values of the apartments at Castle Mills will provide a profit which will be reinvested into the wider public benefits of the masterplan. 							
Tasks & Milestones Status Explanation		<p>The report to Executive in June 2022 identified that due to issues with developing the Castle Mills detailed design, there had been a delay to the delivery of the scheme. In light of this, the key milestones for the Castle Mills project, and the wider programme delivery have been reprofiled.</p>							
Risks Status Explanation		<p>This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.</p>							

Issues Status	The programme issues remain under review and are managed by the project
Explanation	team.

Current status

A Castle Gateway update report was taken to Executive on the 22nd June 2022. The report provided updates against each project within the wider programme and sought the necessary approvals to proceed as required to progress the delivery of the masterplan.

Castle Mills

- The report noted the termination of the NEC3 PSSC with Wates to produce a RIBA Stage 4 design and construction price for Castle Mills due to the contractor and the Council have not been able to reach a satisfactory outcome on challenges identified with the design. Officers were given approval to procure a new contractor to complete the detailed design and produce a construction cost, which will inform a future decision to proceed to construction in autumn 2023.
- As part of the preparation of the pack for procurement of a contractor, a review of the design work undertaken to date under the Wates contract was required. Officers have been engaged in discussion with Wates as part of the termination process to review the work undertaken. The procurement timescales are linked to concluding the termination process and undertaking any necessary work to compile a revised tender pack for procurement.

St George's Field

- The decision on whether to proceed with building a multi-storey car park at St George's Field has been deferred until the Executive have a construction price for Castle Mills. This will allow further evidence to be collected to inform a decision as to whether a multi-storey car park still represents the best replacement parking solution for the closure of Castle Car Park. Officers have put the necessary monitoring in place to ensure that the evidence base is being collected to inform a future decision on car parking in the area.

Castle and Eye of York

- Officers have continued to compile the business case and supporting information for the Castle and Eye of York scheme to be included in the round 2 Levelling Up Fund bid. This had been due to for submission on the 6th July, however due to issues with launching the portal, the deadline for submissions was extended until the 2nd August.

- Executive instructed officers to prepare tender documents to procure a contractor for Castle and Eye of York so that the procurement is ready to proceed should the Levelling Up Fund bid be successful.
- Officers have continued to work with the statutory consultees to implement design changes with the Castle and Eye of York scheme. Once these have been resolved, the scheme will be scheduled to be considered by planning committee. A date has yet to be confirmed for planning committee.

Future outlook

Castle Mills

- In the next period, the project team will continue with the termination process with Wates and review the design work undertaken to date to inform the procurement of a new contractor. The next stages will be to prepare a procurement strategy, compile documents necessary for procurement and undertaken procurement of a contractor to undertake the RIBA 4 design and produce a construction cost.

St George's Field

- Working with colleagues from Highways and Transport, the project team will continue to collect improved data on parking demand, engage with city centre stakeholders, and explore alternative options to maximise surface car parking provision at St George’s Field.

Castle and Eye of York

- The project team will continue to work on design changes as a result of responses received to the statutory consultation. Once these have been addressed, a date for consideration at planning committee will be confirmed.
- Officers will continue to prepare the Levelling Up Fund bid to secure external funding to deliver the Castle and Eye of York scheme.
- A procurement strategy will be formed and agreed, and over the coming months the necessary procurement documents prepared to enable the procurement of a contractor to commence should the Levelling Up Fund bid be successful.

Reports to

The Executive have approved a whole series of recommendations over the years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director of Place, and the wider interests of the council are represented by the

	<p>Heads of Regeneration and Economy, Head of Highways and Transport, Head of Planning and Development Services, Head of Environmental Services, Head of Housing Delivery and Asset Management, Head of Legal Services, Chief Finance Officer and Head of Property.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
Exec member	Cllr Nigel Ayre
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting	<p>Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4</p> <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p>

Executive June 2022 – Castle Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=13287&Ver=4>

Project title	Local Plan								
Reporting period	September 2022								
Description									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Scope Status Explanation		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York. This includes completion of additional work requested by the Inspectors or required to inform the Examination as well as public consultation, when required.							
Costs Status Explanation		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support. Additional information requested by Inspectors can incur additional costs.							
Resources Status Explanation		Additional funding has been awarded in the short term to help fast-track evidence base and support for consultation. Consultant services have also been procured to support the preparation for next phases. There is a recognised							

	shortage of planners and securing an additional resource for the team is challenging despite considerable efforts.
Tasks & Milestones Status Explanation	Inspectors confirmed in their letter of 25 October that three further phases of Local Plan Examination are to be scheduled. Currently proposed to be; <ul style="list-style-type: none"> • Phase 2 -May 2022 • Phase 3 - July 2022 • Phase 4 - Sept 2022 • Main Modifications - Jan/Feb 2023
Risks Status Explanation	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.
Issue Status Explanation	Challenge from National Highways on the impacts on the strategic road network and funding from mitigation.
Current status	
<ul style="list-style-type: none"> • The hearing sessions for Phase 3 of the examination into the soundness of the City of York Local Plan closed on 28th of July 2022. • August was spent preparing for September’s sessions. • All sessions are recorded and uploaded to the Council’s You Tube page where they may be viewed. <p>https://www.youtube.com/user/cityofyorkcouncil</p>	
Future outlook	
<ul style="list-style-type: none"> • Phase 4 examination hearings started on 6th September 2022, it is anticipated that they will run for three weeks. • More information on the Local Plan EiP progress is available to view at: www.york.gov.uk/localplanexamination 	
Reports to	Executive, Local Plan Working Group
Exec member	Cllr Keith Aspden, Cllr Nigel Ayre, Cllr Andrew Waller
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting	Executive July 2015 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=8840&Ver=4 Executive June 2016 -City of York Local Plan – Preferred Sites Consultation http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=9191&Ver=4 Executive December 2016 – Update on Preferred Sites

	<p>Consultation and Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9308&Ver=4</p> <p>Executive January 2017 - Update on Local plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive July 2017 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive January 2018 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10195&Ver=4</p> <p>Executive May 2018 City of York Local Plan – Submission https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10198&Ver=4</p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive March 2019 - Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10479&Ver=4</p> <p>Local Plan Working Group October 2020 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=12429&Ver=4</p> <p>Local Plan Working Group, March 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777</p> <p>Local Plan Working Group, April 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13028&Ver=4</p> <p>Local Plan Working Group, July 2021 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&MId=13135&Ver=4</p> <p>City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p>
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Project title	Outer Ring Road (A1237)								
Reporting period	September 2022								
Description									
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<p>The last cost plan was produced in February 2021 showing that the scheme is broadly within the budget but some of the contingency is at risk. A review of land prices and the additional items recommended in the scheme e.g. diverting Bridleway No. 4 have now put that contingency at greater risk. A full cost review will be undertaken when the planning application is submitted in September 2022.</p>							
Resource Status Explanation		<p>Alot of activity is in progress including finalisation and review of documents for planning application. 1 member of the team is being allocated to other projects and this has put a strain on resources. This should be temporary until the planning application is submitted.</p>							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Whilst the documentation supporting the Environmental Statement is at an advanced stage, the completion of certain elements has proven challenging. This is compounded by changes to the red line and introduction of some new environmental guidance (Institution of Environmental Management), which necessitates amendments to the documentation. The proposed submission of the planning application will slip into September 2022. This is down to the reasons explained above and the sheer volume of documentation required to be reviewed by various specialists. There have also been challenges to the 'noise chapter' of the ES and disagreement between experts on the content. 							
Risk Status Explanation		<p>There are a number of risks rated as amber, but the two key risks which are relevant at this stage are getting planning approval and acquiring land. These risks will be relevant for at least the next six – nine months and the project team are working on them continuously.</p>							

Issues Status Explanation	<ul style="list-style-type: none"> Landowners of the Clifton Business Park are not content about the level of improvements proposed for frontage to their site at Wigginton Road. They are canvassing support to have their case heard. This issue is still live but the outcome of the consultation has meant that there is a case to provide some mitigating features to present to the landowners at Cliftongate Business Park.
Current status	
<ol style="list-style-type: none"> Continuing negotiations to purchase land by private agreement. Finalising and reviewing documents for the planning application. Continuing with detailed design. Continuing liaison with utility companies affected by the scheme. Nearing completion of validating the traffic model. Finalising the Environmental Statement for inclusion in the planning application document bundle. 	
Future outlook	
<ol style="list-style-type: none"> Submit planning application to the planning authority. Continue to complete detailed design. Continue to engage with utility companies affected by the scheme. Contact stakeholders to inform them about the imminent planning application. Assess team management needs as the project enters a new phase post planning submission. 	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?ClId=733&MIId=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update</p>

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions 📄</p>
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Project title	Housing Delivery Programme								
Reporting period	September 2022								
Description									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation	<ul style="list-style-type: none"> The Lowfield scheme remains within the budget approved by Executive although loss and expense claim from Wates is under review. The budget for delivering the Burnholme and Duncombe Barracks schemes has been approved by Executive prior to entering build contracts. CYC have entered a fixed price construction contract for both schemes A review of the business case for the Ordnance Lane scheme has been undertaken to ensure viability. The receipt of grant funding for enabling works is supporting the development of a viable proposal. Inflationary rises will impact the costs of the project and this remains a risk under review. 								
Resources Status Explanation	<ul style="list-style-type: none"> As the Duncombe / Burnholme schemes approach delivery and as further schemes are being developed the resource within the team must be reviewed as part of the housing re-structure to ensure the council's delivery capability remains strong. 								
Financial Status Explanation	<ul style="list-style-type: none"> The impact of the cost of living crisis on the Housing Market continues to be monitored with the appointed sales agent. Currently the market is still strong in York. 								
Non Financial Status Explanation	<ul style="list-style-type: none"> The commitment to deliver added social value through the Housing Delivery Programme has been demonstrated through the engagement work to date. This needs to be embedded into all future design and construction work and the sales and lettings process. Plans to monitor this following completion are being developed - and the resource necessary to ensure effective monitoring will also be reviewed. An intern is joining the team over summer to work on this. The team are working with Caddick to promote employment through the construction contract. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Construction works continue at Lowfield Green - although there have been delays, 4 phases are now complete with 88 homes occupied. Planning permission has been achieved on the Duncombe Barracks and Burnholme schemes and the build contract was awarded in May 2022 with start on site in mid-July. Ordnance Lane achieved Planning Permission in June 2022. The Master Programme is being reviewed with respect to the future programme to reflect the revised timescales. 								

Risks Status Explanation	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures. Construction cost inflation remains a concern.
Issues Status Explanation	Issues are being managed in accordance with identified risk mitigation measures.

Current status

Lowfield

- Works on site to phases 5 & 6 are progressing well. All plots are now on superstructures.
- All self build plots are progressing well and due to be complete by late 2022.
- Section 4 now complete with 88 homes occupied. Sales on section 5 have commenced with completions due in December.
- Ongoing discussions regarding s278 works.
- Completion of Section 2 end of defect liability period inspections.
- Loss and expense claim for delay being discussed with Wates Construction and significant progress made in the period to reach agreement.

Duncombe

- CYC has appointed Caddick Construction as the main contractor for the construction works, start on site for enabling works was achieved on 11 July 2022. The demolition contract is now complete with groundworks commencing 20th Sept.
- A start on site grant claim has been submitted following the receipt of a completed contract by Homes England.
- S104 has been approved by Yorkshire Water.
- S38: awaiting written confirmation of approval - granted verbally.
- All pre-commencement planning conditions now discharged.
- Party wall awards have been complete.
- Branding strategy: work is progressing to develop the content of the site hoardings and sales brochure.

Burnholme

- CYC has appointed Caddick Construction as the main contractor. Start on site is scheduled for 7 November 2022 at Burnholme.
- A bid to Homes England was submitted mid-April in order to obtain funding for some of the planned shared-ownership homes and this was approved by Homes England on 19th July. The site will deliver 60% affordable housing.
- Retrospective adoption of drainage (S102) of Mossdale Avenue: Yorkshire Water has considered the CCTV survey and asked for remediation works to

be carried out in order to bring the drainage to adoptable standard. A programme of works is being planned and costed.

- S104: more comments from Yorkshire Water prompted another amendment to the drawings which have just been resubmitted.
- S38 agreement: awaiting comments from Highways.
- All pre-commencement planning conditions were submitted to Planning in with many now approved. Conditions 8 and 14 yet to discharge.
- Branding strategy: work is progressing to develop the content of the site hoardings and sales brochure.
- Works have started on the development of a service charge strategy, engaging housing maintenance colleagues.
- Meeting with contractor has taken place to agree detail of requirements for sales office / show homes / innovation centre.

Ordinance

- Full stage D tender package now issued to contractor.
- s104 and s36 applications have been submitted to the relevant authorities.

Next Period

Lowfield

- Preparation for Section 3 end of DLP inspections.
- Majority of plots water tight.
- NPG connections to further plots.
- Sales for final phases ongoing.

Burnholme

- Planning Conditions 8. Drainage and 14. Noise to be discharged.
- Non-material amendments approved.
- S104: conditional approval from Yorkshire Water received.
- S102: pricing of proposed remediation works obtained from Caddick.
- S36 Mossdale Avenue: consultation with CYC highways on proposed remediation works complete and pricing from Caddick underway.
- S38: awaiting 'second batch' of comments or conditional approval from CYC Highways.
- Commuted sum for the maintenance of the adoptable rain gardens agreed.
- Design and content of hoarding completed.
- Progress of social value outputs delivery.
- Draft Local Lettings Initiative to issue and circulate before formal submission.

- Progress development of service charge strategy, engaging further with housing management colleagues.
- Quality Management Plan received from main contractor.

Duncombe Barracks

- Start of groundworks on site.
- Design and content of hoarding completed and hoarding erected on site.
- Ground breaking ceremony.
- First newsletter to residents issued.
- Commuted sum for the maintenance of the adoptable swale agreed.
- Non-material amendments approved.
- Quality Management Plan from contractor received.
- Approval of application to DLUHC for using HRA for commercial space.
- Claim to Homes England submitted.
- Specification for fit out upgrade of commercial unit to Cat A issued to Caddick for pricing.
- Progress of social value outputs delivery.
- Draft Local Lettings Initiative to issue and circulate before formal submission.
- Progress development of service charge strategy, engaging further with housing management colleagues.

Reports to	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
Exec member	Cllr. Denise Craghill
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	None
Link to paper if it has been to	March 2017 Executive Meeting

<p>another member meeting (e.g. executive, council, a scrutiny committee)</p>	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9311&Ver=4</p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> - Delivering Health and Wellbeing facilities for York - Establishing a Delivery Model and the Scope of the Programme - Delivering the Lowfield Scheme <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10194&Ver=4</p> <p>July 2018 Executive Meeting - Proposals</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10470&Ver=4</p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10473&Ver=4</p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10476&Ver=4</p> <p>September 2019 Executive Meeting - Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12298</p> <p>October 2021 Executive Meeting – Update</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12796&Ver=4</p> <p>March 2022 Executive Meeting – Delivering Affordable Housing on Council Land</p> <p>https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12801&Ver=4</p>
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Project title	Provision of School Places								
Reporting period	September 2022								
Description									
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>									
Overall status this period (Sept)				Overall status previous period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Cost Status Explanation		Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.							
Current status									
The main focus of this period:									
Capacity									
<ul style="list-style-type: none"> • Continue work to establish an agreed approach to surplus places. • Assess the impact of proposed PAN reductions on the supply and forecast supply of places across the city. • Reassess the net capacity of selected schools. 									
Communication									

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - Southeast York.
- Continue to move forward plans to address the secondary school place requirements in the Secondary Planning Area - West York.

Data Modelling

- Continue collaborative work to develop forecasts for the SEN team.

Forecasting

- The January forecasts will continue to be used to update the Planning Area Action Plans for release on York Education.

Policy

- Continue work on the Education component of the Local Plan as necessary.

Future outlook

The main focus of this period:

Capacity

- Continue work to establish an agreed approach to surplus places.
- Assess the impact of proposed PAN reductions on the supply and forecast supply of places across the city.
- Reassess the net capacity of selected schools.

Communication

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.
- Continue to liaise regarding the works being carried out to address secondary school place requirements in the Secondary Planning Area - Southeast York.
- Continue to move forward plans to address the secondary school place requirements in the Secondary Planning Area - West York.

Data Modelling

- Continue collaborative work to develop forecasts for the SEN team.

Forecasting

- The January forecasts will continue to be used to update the Planning Area Action Plans for release on York Education.

Policy

- Continue work on the Education component of the Local Plan as necessary.

Reports to	Project is overseen by Children and Education Directorate Management Team and Executive Member for Children and Young People as necessary.
Exec member	Cllr Ian Cuthbertson
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018 Admission arrangement for the 2019/20 school year https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive July 2019 - The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4</p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive May 2020 - Fulford School Remodelling Phase 1 & Access Improvements by Highways https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12288&Ver=4</p>

Project title	Smart Travel Evolution Programme – STEP								
Reporting period	September 2022								
Description									
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> ➤ Improving communications to transport infrastructure and collecting more transport data. ➤ Building a transport data platform to assist the city to meet big data challenges and making more of this data accessible. ➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities. 									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<ul style="list-style-type: none"> • Impact of project delay on cost and grants to be reviewed. Large amount of grant funding already spent on real time and strategic traffic models, which have been delivered. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> • Project timelines to be reviewed. • The impact of placing the project on hold may have impacted tasks and milestones, this will be reviewed by PM. Review ongoing. 							
Risks Status Explanation		<ul style="list-style-type: none"> • GLOSA is a project deliverable but is not deployed outside of research within the UK. Research has been carried out and solution is now identified, but it still presents a risk as its new to UK. 							
Issues Status Explanation		<ul style="list-style-type: none"> • Timelines for delivery of GLOSA and the data platform have slipped. This is due to COVID19 resource delays and legal complications. An extension request will be put to the board. 							
Current status									
<p>In the last reporting period</p> <ul style="list-style-type: none"> • The majority of outputs for the project have already been delivered. This includes the strategic and real time traffic models. • Ongoing meetings with delivery team in producing outputs. • This report focuses on the remaining deliverables. 									

- Ongoing build of Data Platform.

Future outlook

In the next reporting period:

- Consultation of GLOSA to commence.
- GLOSA App to be rolled out.

Reports to	The STEP board reports into the Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.
Exec member	Cllr Andy D'Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	The Transport Capital Programme and TSAR Project
Link to paper if it has been to another member meeting	Annex A – Bid documentation for the Smart Transport Evolution Programme funding: www.york.gov.uk/downloads/download/35/smart-travel-evolution-programme-step Decision Session - Executive Member for Transport - June 21 https://democracy.york.gov.uk/ieListDocuments.aspx?CId=738&MId=12726&Ver=4

Project title		Flood Risk – York 5 Year Plan							
Reporting period		September 2022							
Description									
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		Further appraisal works are underway on flood cells with less viability or lower priority.							
Current status									
<ul style="list-style-type: none"> • Work continues at Clifton Ings and Strensall. • CYC led appraisal and design works at Fulford continue. • A number of flood cells have construction compounds nearing removal and contractual/operational handover is being progressed. • Installation of property flood resilience measures has progressed. 									
Future outlook									
<ul style="list-style-type: none"> • Work at Clifton Ings and Strensall to continue through it's construction programme. • CYC led appraisal and design works at Fulford to continue and draft planning documentation to be completed. • Further operational handover meetings with all partners. • Installation of property flood resilience measures to continue in various flood cells. 									
Reports to		The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report, and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.							

Exec member	Cllr Andrew Waller
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2017: CYC Response to the Independent Flood Inquiry https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=9310&Ver=4</p> <p>Executive April 2021 – Strategic Flood Risk Assessment Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12510&Ver=4</p>

Project title		City Centre Access							
Reporting period		September 2022							
Description									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
Overall status this period (Sept)				Overall status previous period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Costs Status Explanation		<ul style="list-style-type: none"> Costs have risen due to inflation, the effects of Brexit and Covid on the market and due to supply issues. Steel costs are currently subject to specific surcharges. Costs have risen as products have been developed that better meet the criteria to manage the identified risks. Market testing (if possible) of the scheme may have identified the increased costs associated with works spread across eleven sites with numerous and varied constraints. 							
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions were finalised saved some time however implementation of hostile vehicle mitigation measures will be delayed to 2023. Once the procurement process is complete and the contract is in place a timetable will become clear. All efforts to deliver at least some of the measures ready for winter 2022 will be made however lead-in times and utilities requirements make it likely that work will begin in January 2023. 							
Risk Status Explanation		Risks associated with successful and timely implementation which led to inflation impacts being increased.							
Issues Status Explanation		Phase two - Minster area to be clarified.							
Current status									
<ul style="list-style-type: none"> Executive confirmed the budget allocation to deliver the scheme. The tender process has been completed, a contractor has been appointed and the contract is being processed. 									

<ul style="list-style-type: none"> Utilities companies have been approached for detailed diversion/protection proposals, responses continue to be received. Planning for temporary measures for the Christmas period underway. 	
Future outlook <ul style="list-style-type: none"> Contract to be signed and preliminary meetings to be held with the contractor. Work with the utilities companies to arrange for necessary protection works. Detailed designs at three locations to be amended to avoid very complex utilities diversions. 	
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

Project title		Inclusion Review							
Reporting period		September 2022							
Description									
<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>									
Overall status this period (Sept)				Overall status previous period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Risks Status Explanation		<ul style="list-style-type: none"> Capacity in the SEN team remains a key risk - a strategic recruitment plan is being developed to address remaining vacancies. Recruitment to the SEND team is likely to be completed by end of October 2022. 							
Current status									
<ul style="list-style-type: none"> Capital works at Blueberry Academy and Askham Bryan College are complete. Secondary satellite provision is underway. Development of a proposed primary ERP provision. Review of the Behaviour and Attendance Partnership protocols and processes is underway. A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy. 									

- The move to a People directorate is bringing the opportunity to work in a more joined up way and to develop a stronger capacity to commission and review.

Future outlook

- Continue to progress the secondary satellite provision.
- Continue to develop a proposed primary ERP provision.
- The implementation of the Inclusion Review has now been incorporated within the delivery of the Safety Valve agreement.

Reports to	A steering group of stakeholders/partners have been convened to take ownership of the process and outcomes of the review. The outcomes of the review will be reported to both the School's Forum and the York Learning Partnership Board.
Exec member	Cllr Ian Cuthbertson
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	None

Project title	Hyperhubs								
Reporting period	September 2022								
Description									
<p>Hyper Hubs are an innovative combination of solar energy harvesting and storage with electric vehicle charging points, reducing the reliance of electric vehicles on the UK electricity grid, and reducing greenhouse gas (GHG) emissions. By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, we aim to increase the use of electric vehicles for journeys in and to York, providing eight private vehicle charging points at each site.</p> <p>By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, a solar canopy would be erected over approximately 100 parking spaces, providing space for 1,400 m² of solar panels. This canopy is an elevated structure – essentially a roof below which cars can still park – with solar panels on the top. Adjacent to the canopy, but not on land currently used for parking, there would be an energy storage facility – a battery. At each site there would also be eight charging points for electric vehicles. Electricity generated by the solar panels would be used to hyper charge vehicles plugged in to the charging points. Electricity not used immediately would be stored in the battery. When the battery is full, this electricity could be fed into the national grid.</p> <p>The solar canopies would use the free space immediately above the vehicles to harvest solar energy to the site. Batteries would then store the electricity, providing it either to hyper charge electric vehicles when plugged in, or feeding it into the UK electricity grid.</p> <p>The electric vehicle infrastructure element of the project is to purchase and install the DC ‘hyper’ charging points (faster than current ‘rapid’ charge speed points at 50kW) which will supply the energy to the vehicles. These will be installed in a Hub of eight car bays which can supply up to 150kW power output per car, with a typical charging session taking 10-20 minutes. By way of comparison, a typical home charging point takes around eight hours to charge an electric vehicle.</p>									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Current status									
<ul style="list-style-type: none"> All payment systems now operational on all chargers. 									

<ul style="list-style-type: none"> • Load management system installed and tested at Poppleton. • 7kW chargers opened at Monks Cross. 	
Future outlook <ul style="list-style-type: none"> • Snagging: Replacement of faulty contactor on Poppleton rapid charger. • Branding: BP pulse stickers to be applied to all charging units which include information regarding stay limits and contactless payments. • Reporting: Create report templates to generate financial and ERDF output reports on a monthly basis from eMIG system. 	
Reports to	<p>The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways. The members also include the Smart Transport Programme Manager who acts as the Client for this project and the Head of Transport and Highways who is responsible for the delivery of transport, highways and asset projects within the Economy and Place Directorate.</p> <p>The Project Manager reports directly to the Smart Transport Programme Manager, who in turn reports directly to the Head of Transport and Highways. The Head of Transport and Highways will also ensure project assurance is undertaken. Finance also are members of the board to provide any technical input.</p>
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11469&Ver=4</p> <p>Executive Sept 2019 - Reducing York’s Carbon Footprint with Electric Vehicles https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11109&Ver=4</p> <p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=11117&Ver=4</p>

Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project

<https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0>



European Union

European Regional
Development Fund

Project title	Future Library Investment Programme (FLIP)								
Reporting period	September 2022								
Description									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
Overall status this period (Sept)					Overall status previous period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risk	Issues
Sept									
Aug									
Current status									
Clifton: <ul style="list-style-type: none"> • Planning Authority planning recommendation report published - recommends approval of the Clifton library development. • Design team continued with scheme development under RIBA stage 4 - Technical Design. Haxby: <ul style="list-style-type: none"> • Contractor (Parkinson's) continued building works on site. 									
Future outlook									
Clifton: <ul style="list-style-type: none"> • Receive planning application decision (public planning recommendation report now live). • Prepare technical design documentation for construction tender launch. • Explore continuing partner discussions with view to formal HOT's / AFLs being agreed. Haxby: <ul style="list-style-type: none"> • Contractor (Parkinson's) continues building works on site. • Prepare for post build Explore mobilisation and opening. 									
Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.								
Exec member	Cllr Darryl Smalley								
Director responsible	Pauline Stuchfield - Director Customer and Communities								

Dependencies	
<p>Link to paper if it has been to another member meeting</p>	<p>Executive October 2019 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2022 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p>

Project title	Council Housing Energy Retrofit Programme								
Reporting period	September 2022								
<p>To improve the energy performance of our poorer performing council houses and private sector homes, to tackle fuel poverty, address Category 1 Excess Cold Hazards and to support our ambition of York being carbon neutral by 2030. The programme also seeks to support the creation of a pipeline of retrofit work in York which will support skills development and create new green jobs.</p>									
Overall status this period (Sept)				Overall status prev period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Scope Status Explanation	<ul style="list-style-type: none"> Contractor capacity and take up of elements of the programme are impacting our ability to deliver all works committed. Procurement of delivery partner for LAD3 etc. now completed. LAD3 Programme to be included from 2022 until end of March 2023. HUG1 Programme to be included until end of March 2023. SHDF1 Programme to be included until end of March 2023. Delivery timetables still challenging. Identified as critical risk, particularly for SHDFW1. 								
Costs Status Explanation	<ul style="list-style-type: none"> Capital spend is closely monitored with contractor capacity placing a risk on the ability to deliver all capital works. Revenue spend is as per the original programme, but the ability to claim revenue funding from the grant is currently at risk until significant capital spending can be allocated for private sector grants. Underspend against LAD2 predicted due to delivery issues, impact of PAS2035 requirements, customer drop out rate. Increasing material and other costs may impact on later programmes 								
Resources Status Explanation	<ul style="list-style-type: none"> Ongoing delivery of LAD1B and LAD2 programmes. Additional work linked to LAD2 programme. LAD3 / HUG 1 / SHDF1 delivery and planning of works. Preparing for SHDF2 bid and ongoing CYC retrofit work. 								
Financial Benefits Status Explanation	<ul style="list-style-type: none"> Staffing costs are being covered by the grant funding. LAD2 funds may have to be returned to the Tees Valley Energy Hub linked to a project underspend. Short delivery timescales for LAD3, HUG1 and SHDF1 may also result in underspend. 								
Nonfinancial Benefits Status Explanation	<ul style="list-style-type: none"> Reduction in ability to deliver predicted measures under LAD2 due to a number of factors which are not manageable, outside of CYC control or able to be predicted. 								

Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> Documents required to approve Room in Roof and to a lesser extent Cavity Wall and Loft Insulation installations have taken significantly longer to be received than anticipated from the contractors. Customer drop out rates high. Geographic area covered impacts on no. of measures able to be delivered. LAD3, HUG1 and SHDF procurement and contract timeline indicates August 2022 start. Challenging delivery timescales.
Risks Status Explanation	<p>Top risks affecting the project are:</p> <ul style="list-style-type: none"> Delivery of council home retrofit has taken longer due to supplier capacity and delivery processes. Uptake of Room in Roof Insulation has been much lower than initially anticipated, which means this allocation of funding is at risk. Underspend against LAD2 capital allocation will have knock on effect on revenue funds to be claimed. Delivery timescales for LAD3/HUG1 and SHDF1 challenging given time spent in procurement and contractual approval.
Issues Status Explanation	<ul style="list-style-type: none"> Yorkshire Housing have had delays with their project which now involves 8 properties in Craven District, however this project is now progressing with monthly monitoring by CYC to assist. Only 5 completed following issues with roofs of 3 properties. Remainder to be completed in Sept. Larger number of properties with D rated EPCs included in project than anticipated. Issue reported to BEIS. All programmes increasing proportion of D rated EPCs to be treated nationally BEIS have agreed a recovery plan including increase in % of D rated properties to receive fabric first measures for both LAD1B and LAD2 programmes. LAD3 / HUG1 have more challenging targets, although LAD3 percentage of D rated properties increased to 50%.
<p>Current status</p> <p>LAD1B</p> <ul style="list-style-type: none"> Extension of delivery period to end of August 2022 approved by BEIS. Further extension to end of September requested to allow for completion of delivery. Delivery ongoing. Currently looking at 140 measures installed in 123 properties (80 Loft Insulation; 39 Cavity Wall Insulation; 21 Room in Roof). These may be subject to change. Current estimated total spend including abortive costs £450,796.36. <p>LAD2</p> <ul style="list-style-type: none"> National extension to delivery period of Programme to 30th September 2022 announced. CYC solar PV project contract work complete. 45 properties completed by early July, including 21 roof replacements. 	

- Change request previously submitted to Energy Hub to reallocate some funding from Room in Roof to 10 air source heat pump and 15 PV solar panel provision for owner occupiers. Currently looking to deliver 1ASHP and 19 solar PV, 2 RinR.
- Yorkshire Housing LAD2 PV project in Craven ongoing, 5 properties complete, 3 needing roof repair.
- Joseph Rowntree Housing Trust 6 property ASHP project in Elvington complete.

LAD3

- £2.38m LAD3 funding received from BEIS.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Partner authorities need to enter into separate agreements with E.ON.
- Marketing and Comms Plan underway, branded Green Homes Funding. Ongoing letter drops and marketing.
- Across LAD3 and HUG1 in York 132 qualifying applications booked for retrofit assessment
- End date for delivery completion 31/3/2023.

HUG1

- HUG revised resubmission successful with bid of £497,863 approved.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Partner Authorities need to enter into separate agreements with E.ON.
- Marketing and Comms Plan underway, branded Green Homes Funding.
- End date for delivery completion 31/3/23.

Social Housing Decarbonisation Fund

- CYC successful with bid of £343,067.57 of capital and ancillary costs funding awarded to improve 28 homes. Additional 4 properties to be paid for under HRA funding to ensure all Danebury Court properties completed.
- Maximum of 2/3rds SHDF to be matched with minimum 1/3rd CYC contribution per property.
- Procurement of delivery partner / contract awarded to E.ON.
- Mobilisation meetings commenced June 2022.
- Delivery partner supplying dedicated project management resources.
- Examine possible options to reduce disturbance to tenants whilst still improving fabric of properties once survey results received.
- Tenants contacted in July. 13 surveys completed, 16 booked for w/c 12/9.

<ul style="list-style-type: none"> • Critical risk identified regarding timescales for delivery at current level of progress. • Funding to run from 1/4/22 to 31/3/23. 	
Future outlook <ul style="list-style-type: none"> • Completion of delivery against LAD1B and LAD 2 programmes. Sign off of paperwork. • Completion of social property surveys and review of suitable measures • Start of LAD3/HUG1 surveys and install works. • Continuation of marketing and pulling in of properties from consortium authorities once contracts signed. 	
Reports to	Project delivery will be overseen by the Housing Energy Efficiency Board. A working group of officers from the consortia of councils are already managing risks within the LAD 1B project. A risk sharing agreement will be signed by the councils. Staffing resources will be flexed to reflect the demand of the delivery of projects.
Exec member	Cllr Denise Craghill, Cllr Paula Widdowson
Director responsible	Tracey Carter - Director Economy, Regeneration and Housing
Dependencies	
Link to paper if it has been to another member meeting	<p>Executive December 2020 - Council Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12428&Ver=4</p> <p>Decision Session March 2021, Executive Member for Housing and Safer Neighbourhoods - Update on the Housing Energy Retrofit Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=932&MIId=12599&Ver=4</p> <p>Executive December 2021 - Housing Energy Efficiency Programme Update - Utilising Grant Funding to Deliver Additional Retrofit Work https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p>

Project title	Children's Home
Reporting period	September 2022

City of York Council utilises many placement options in order to look after children and young people who are not able to live within their immediate birth family. City of York Council's mainstream and short break foster carers are recruited and trained to look after York's most vulnerable children and young people.

To deliver on our commitment to the Making York Home vision and the aims of the Child in Care Strategy our priorities are;

- Ongoing recruitment of new foster carers
- The retention of the current fostering workforce, and
- Increasing the options and flexibility of other placement provisions including residential.

PROJECT FOCUS - Developing the Residential Strategy

Overall status this period (Sept)				Overall status prev period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Quality Status Explanation	<ul style="list-style-type: none"> • Wenlock is now awaiting procurement and work commenced as soon as building is vacated. Further exploration is being completed on the other potential establishment. 								
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • The one bedded children's home is now registered and operational. • Wenlock works to commence in September. 								
Risks Status Explanation	<ul style="list-style-type: none"> • Approval has been given to alter the original plan and use existing CYC properties to develop a further Children's Home and a provision for supported living. 								

Current status

Residential - property

- One CYC building has been identified as having potential to re modernise to offer CYC more Children home provision. CMT were updated on this plan and this work is now being taken forward. It is envisaged that this will provide a further 4 beds. Work will commence at Wenlock by the end of September to redesign the home to be opened in December.

<ul style="list-style-type: none"> • A further CYC building has been identified to scope for the potential of providing Supported Living self-contained flats for 16+. Approval has been given to explore this plan. • Project manager recruited, awaiting start date. • Procurement process has progressed. 	
Future outlook <ul style="list-style-type: none"> • Progress the procurement process for Wenlock. • Commence work at Wenlock in September. 	
Reports to	<p>There are 3 key groups responsible for the governance of the project.</p> <ul style="list-style-type: none"> • CMT / DMT • Project Board • Task and finish groups
Exec member	Cllr Ian Cuthbertson
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec July 2019 - Children in Care Residential Commissioning Plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11107&Ver=4</p> <p>Exec Nov 2020 - Wenlock Children’s Home Contract Variation & Extension with Hexagon Care Services https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12407&Ver=4</p>

Project title		Haxby Station							
Reporting period		September 2022							
Description									
Delivery of a new railway station in Haxby before the end of March 2024.									
Overall status this period (Sept)					Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Scope Status Explanation		Scope remains unchanged <ul style="list-style-type: none"> Potential of Scope-creep. Public consultation requested new cycle routes; road safety improvements; change to bus routes; etc - which we are now bidding for as part of our Levelling Up Fund bid. 							
Tasks & Milestones Status Explanation		Progression to ES3 stage has taken longer than envisaged (ES2 commencement was delayed; approval to acquire land was required at Executive; completion on land acquisition took longer than expected). Therefore ES3 commencement is a number of months later than envisaged. Master programming has been undertaken to see if some aspects of the project can be accelerated.							
Current status									
<ul style="list-style-type: none"> Towthorpe Road site (now CYC owned) is the single site option being progressed to ES3 stage and beyond by Nwr. Option Selection Report due shortly, to be submitted to DfT for their review. Minimum Viable Product identified – outline station layout and design developing. External consultancy resource undertaking work required for revising the funding bid / OBC+; transport assessments; highway interventions (outside the main station site area); pre-Planning scoping; etc. Extra funding (£1.1m) from Restoring Your Railways granted by DfT to continue project through next stages. Levelling Up Fund (Transport) bid submitted 2 Aug 22. This is to augment the main station project by improving active travel to neighbouring communities, improving accessibility to and from the local vicinity. Easement docs now drafted for path across third party land to west of station for direct route between new station and Haxby centre. 									
Future outlook									
<ul style="list-style-type: none"> Report to Executive (meeting scheduled for 6 October 22) being prepared. 									

<ul style="list-style-type: none"> Content to provide update on the project and seek approvals in-principle to advance to the next stages. 	
Reports to	<ul style="list-style-type: none"> NSF Board (DfT; Network Rail etc.) Executive (CYC)
Exec member	Cllr Andy D'Agorne
Director responsible	Neil Ferris - Corporate Director of Place
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12798&Ver=4</p>

Project title		York Station Gateway							
Reporting period		September 2022							
Description									
<p>City of York Council, Network Rail and the Intercity East Coast franchise operator (LNER) are working together to make sure that the entrance to the station provides a fitting gateway to the city; one which reflects both York's stunning heritage and it's bright future. The project aims to reorganise the roads and entrance to the station in order to:</p> <ul style="list-style-type: none"> Remove conflict between vehicles and pedestrians, making it simpler and easier to interchange between modes of transport; Create new public spaces and a more pedestrian friendly experience; Create an improved setting for the City Wall, the railway station and other heritage buildings. <p>These proposals will help to transform York's economy; attracting investment, creating homes and jobs, providing much better transport links for residents and visitors, connecting communities and preparing the station for a tripling of passenger numbers as HS2 and Northern Powerhouse Rail take shape over the coming decades.</p>									
Overall status this period (Sept)				Overall status this period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Scope Status Explanation		A tender for Packages 2 and 4 has been issued and returns have been received. A preferred bidder has been identified.							
Quality Status Explanation		The quality of the finished scheme will be determined by the extent of available funding streams and quality of the approved design. The design team is fully committed to delivering quality new infrastructure that fulfils the scope of the scheme masterplan and TCF aims. With current rates of inflation and an unstable market, quality cannot yet be assured.							
Costs Status Explanation		Although WY+TF and TCF funding is now assured, care is being taken to design a scheme within the project budget that fulfils all the goals of the project. Current cost planning shows that the scheme can be delivered within the agreed funding profile however current domestic and world events may mean costs could escalate.							
Tasks & Milestones Status Explanation		Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. Engagement with utility companies is making good progress. The Package 1 - Enabling Works has begun and is ongoing but careful management of utilities is essential to ensuring delivery targets are met.							

Risks Status Explanation	Budgetary risk that will be minimised through project delivery strategy. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks are currently manageable.
Issues Status Explanation	<ul style="list-style-type: none"> - Electrical Substation to be upgraded to meet the future station demand. - Railway Institute Band Room needs relocating and alternative location is being sought. The identified alternative band room requires extensive refurbishment.
<p>Current status</p> <p>Procurement and Finance</p> <ul style="list-style-type: none"> • Funding and Development Agreement between CYC and LNER for the delivery of Package 3 - Station Works is now complete and awaiting signing by both parties. <p>Planning</p> <ul style="list-style-type: none"> • The project team continued to work on discharging the planning conditions with the LPA. • It is a planning condition to find suitable replacement accommodation for the York RI bands. A strong option has emerged and this is being investigated by all stakeholders for suitability. <p>Design</p> <ul style="list-style-type: none"> • The detailed design of the Package 3 - Station Works will commence once the preferred professional services contractor has signed with LNER. • The design of the City Walls element of the scheme is complete. <p>Package 1 - Enabling Works (Statutory Utility Diversions)</p> <ul style="list-style-type: none"> • Ducting works in the station long stay car park are currently running behind schedule owing to the discovery of Roman archaeology. • Currently awaiting programme confirmation from Northern Gas Networks and Northern PowerGrid for works to the front of the station and in the station long stay car park. <p>Stakeholder engagement</p> <ul style="list-style-type: none"> • The three York RI bands have concerns over the future of their current accommodation. Alternative locations have been identified and CYC continued to work with Network Rail and York RI to agree the way forward. <p>Parking Strategy</p> <ul style="list-style-type: none"> • A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed 	

between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC continued to work with project partners to find the best solution to parking in the medium and long term.

Land

- Negotiations continued for third party land purchase.

Future outlook

Procurement and Finance

- Funding and Development Agreement between CYC and LNER for the delivery of Package 3 - Station Works is now complete and has been signed by both parties.
- LNER has appointed Ove Arup and Partners as their professional services consultant.

Planning

- The project team continues to work on discharging the planning conditions with the LPA and has received feedback which is being addressed.
- It is a planning condition to find suitable replacement accommodation for the York RI bands. A preferred option has been identified and project partners are working together with The York RI to agree the way forward.

Design

- The detailed design of the highways works packages is largely complete and highway approval is being sought.
- The detailed design of the Package 3 - Station Works has been commissioned by LNER and surveys are currently being carried out.
- The design of the City Walls element of the scheme is complete and currently technical checks are being carried out.

Package 1 - Enabling Works (Statutory Utility Diversions)

- Ducting works in the station long stay car park are currently running about 2 weeks behind schedule owing to the discovery of Roman archaeology. However, progress is now good and completion is expected by the end of September.
- Northern Gas Networks will begin works in front of the station from 12th September 2022 for a 4 to 6 week programme. NGN will follow on from this work with works in the long stay car park.

- Currently awaiting programme confirmation from Northern PowerGrid for works to the front of the station and in the station long stay car park.

Stakeholder engagement

- The three York RI bands have concerns over the future of their current accommodation. An alternative location has been identified and CYC continue to work with Network Rail and York RI to agree the way forward.

Parking Strategy

- A new version of the interim and long-term parking strategy for the York Station Gateway site area and York Central is currently being agreed between CYC, Network Rail and LNER. The strategy identifies acceptable alternative parking scenarios for stakeholders for each phase of delivery and for the final scheme. CYC will continue to work with project partners to find the best solution to parking in the medium and long term.

Land

Negotiations to continue for third party land purchase.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	Cllr Andy D’Agorne
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12797&Ver=4</p>

Project title	York and North Yorkshire Catchment Flood Management Project								
Reporting period	September 2022								
Description									
<p>A large strategic project across the Swale, Ure, Nidd and Ouse river catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>									
Overall status this period (Sept)				Overall status last period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Current status									
<ul style="list-style-type: none"> • The Expression of Interest for the project was approved in August 2021; a project manager was appointed in February 2022 and project development funding was received in March 2022. This has enabled the outline business case to be developed, and this was submitted in April 2022. • In May and June 2022, the Environment Agency reviewed the business case and raised a number of technical questions. City of York Council have responded to these questions and the business case was formally approved on 3rd August 2022. • City of York Council Executive approved the implementation of the project on 28th July 2022 and the North Yorkshire Flood Risk Partnership approved further, more detailed, proposals on 30th August 2022. 									

- In parallel with these approval processes, City of York Council have worked with project partners to agree the detailed scope of their appointments for the project.

Future outlook

Over the next reporting period, City of York Council will finalise terms of appointment and approvals for engaging project partners and suppliers, including the Yorkshire Dales Rivers Trust and consultants for hydrological and hydraulic modelling.

Candidate sites for natural flood management work will be investigated with partners and an approach to making grant payments to support this work will be further developed.

Reports to	Project governance board: North Yorkshire Flood Risk Partnership –Existing group including CoYC and NYCC Executive Members for flood, Council officers, Environment Agency
Exec member	Cllr Paula Widdowson
Director responsible	James Gilchrist - Director Environment, Transport and Planning
Dependencies	
Link to paper if it has been to another member meeting	Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project PDF 416 KB

Project title		Family Hubs Implementation Project								
Reporting period		September 2022								
Description										
<p>We will establish a core transformation team that can reach across the city and across professional boundaries to bring people and services together to realise our vision of multi-agency, place based solutions through hubs and beyond.</p> <p>Our model will be developed on a multi-agency basis and with clear involvement of children, young people, families and communities. Whilst we expect the exact offer to be influenced by this co-production we are committed to delivering by March 2024.</p>										
Overall status this period (Sept)						Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Sept										
Aug										
Resources Status Explanation		<ul style="list-style-type: none"> The multi-agency project team is nearly completed with final input needed from midwifery. An agreement is being drawn up with procurement colleagues to define expectations of project input from partners in the multi-agency team. As we enter October the number of active workstreams increases and will require full input from partners in order to progress development of Family Hubs. 								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Due to the late award of funding the delivery window for the project has been compressed. The project must be completed by 31/03/2024 and this has not been extended to reflect the late funding award. The project plan has been adjusted and shared with the DfE to reflect the compressed timeframe. The delivery of a pilot site by June 2023 will require reviewing and updating the project plan. 								
Current status										
<p>Following the award of funding the transformation programme has been in initiation mode. Progress during this period includes:</p> <ul style="list-style-type: none"> Establishing project governance and project management infrastructure. Briefings for the Children and Young People Health and Well-Being Programme Board. Discussions and contracting with the Department for Education as funders. <ul style="list-style-type: none"> This includes providing feedback on draft monitoring requirements of the funder. Responding to initiation questions from DfE. 										

- Mapping the Family Hub Offer to the National Framework and minimum expectations was completed.
- Multiple engagements with multi-agency partners and the development of a multi-agency project team.
- Engagement with Higher York as the research and evaluation support for the Transformation and input into the ongoing model.
- Engagement with national subject experts (The National Family Hubs Network and The National Centre for Family Hubs).
- Advice taken on commission approach and partnership agreements.

During this reporting period key progress is outline below:

- Signing the Memorandum of Understanding with DfE. This will enable payment of year one funding (£335k) to the local authority.
- The DfE has asked York to put in place a 'pilot' Family Hub from June 2023. The Family Hubs project board agreed with the request on the clear understanding that the pilot site will be to test out elements of delivery of a Family Hub and may not meet all elements of the national framework or service expectations. This is likely to require some reprofiling of anticipated costs within the grant.
- Delivery of the first stakeholder session. This session was facilitated by the National Centre for Family Hubs. There has been a high level of interest in the sessions from a range of multi-agency partners. The second session will take place on the 29th September. Part of the workshop sessions is mapping Family Hubs development to related services and developments taking place across the city.
- Initial communications plan agreed.
- Initial information strategy agreed.

Planned work for this period not yet completed is:

- Confirm in place all members of the multi-agency project team and agree expectations of input - Input from midwifery still needs to be confirmed.

Future outlook

- In the next period the following workstreams will begin.
- Completion of initial stakeholder sessions
- Elected member briefing.
- Developing model of co-production.
- Review and mapping of existing commissioned early help across the city.
- Drafting the new Children and Young People's Plan.

<ul style="list-style-type: none"> • Review the impact of updated early help assessment and roll out of early help strategy. • Review existing workforce development linked to early help and family hubs. • Identifying key pathways in need of review. 	
Reports to	Health and Well-being Board Project Board
Exec member	Cllr Andrew Waller
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	

Project title		Safety Valve Project							
Reporting period		September 2022							
Description									
<p>The project undertakes to reach a positive in-year balance on its DfE Dedicated Schools Grant (DSG) account by the end of 2025-26 and in each subsequent year.</p> <p>Working closely with both internal and external stakeholders safety valve will look to introduce a number of initiatives that provide significant cost savings as well as see a number of process improvements.</p>									
Overall status this period (Sept)					Overall status last period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Aug									
Non Financial Benefits Status Explanation		The main objective of the program is to reduce costs. However, we see real benefit in implementing a range of non-financial objectives to accomplish this and improve performance. These include CMS implementation (expected Q3 2022) as well as other process improvements, all of which we continue to develop.							
Current status									
<ul style="list-style-type: none"> • The programme remains on track to deliver its core objectives. • The first monitoring report was delivered to DfE in June and was received favourably to the extent whereby the first portion of funding was released to CYC. • Q2's report is due 17/09 and we feel comfortable having worked closely with our DfE rep, that it will provide the necessary information. • Cost reduction/saving is the main driver of the programme. However, we are keen to identify (and report on) a range of process improvement and change management initiatives that will allow us to meet these financial objectives, especially in the later years of the program. 									
Future outlook									
Expected actions during the next period include:									
<ul style="list-style-type: none"> • Communication plan: <ul style="list-style-type: none"> ○ Service users (parents, children & young people). ○ Customer facing CYC staff (including training where needed). ○ Intermediaries. 									

- CMS Business process mapping:
 - Identify improvements.
 - Understand cost implications related to decision making.
- Continue to develop a concise set of KPI's and metrics that support the priorities included in the plan.
- Engage with other Yorkshire based LA's with safety valve agreements to develop best practice.

Reports to	Inclusion Group Steering Group
Exec member	Cllr Ian Cuthbertson
Director responsible	Martin Kelly Corporate Director Children and Education
Dependencies	
Link to paper if it has been to another member meeting	

Project title	Connecting Our City Project								
Reporting period	September 2022								
Description									
<p>Connecting Our City' is a partnership vision for improving mental health and wellbeing in York. It is led by the York Mental Health Partnership, a sub group of the York Health and Wellbeing Board. This partnership includes representatives from across health, social care, the voluntary and community sector as well as people with lived experience of mental health services, families and carers. They set a vision for York as a city where:</p> <ul style="list-style-type: none"> • We all feel valued by our community, connected to it, and can help shape it. • We are enabled to help ourselves and others, build on our strengths, and can access support with confidence. • We are proud to have a Mental Health Service that is built around our lives, listens to us, is flexible and responds to all our needs. <p>Connecting our City has a number of different workstreams funded through NHS community mental health transformation funding including:</p> <ul style="list-style-type: none"> - development of a mental health hub - eating disorder provision - investment in the VCSE - coproduction 									
Overall status this period (September)									
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Sept									
Current status									
<p>Since our last written update to the Partnership meeting in March there has been a briefing session on the 21st June and a system learning and vision session for the community mental health hub on the 19th July. The smaller steering group has continued to meet monthly, and this is working well to progress the detail of the proposals for the community mental health transformation funding</p> <p>Key developments since the last update are:</p> <p>a. Development of a mental health hub and hub network: We are working alongside the Innovation Unit to design and prototype a mental health hub</p>									

model for York. The codesign phase has been completed and the output from this has been circulated alongside this paper. The next step is to start to try out the ideas generated by the codesign group in reality with a small prototyping team. This team will include a social prescriber, peer support, social worker and clinicians from TEWV. The team will be based at 30 Clarence Street and will initially work with a cohort of around 20 people who represent those that the codesign team would like the hub model to be able to support. This team will work and learn together over an initial 3 month period, at which point an initial prototyping report will be generated. We are currently recruiting to a hub manager role who will lead the team and this prototyping process for the next 6 months.

b. Eating Disorder Provision:

- The York eating disorder working group is now well established and has met every month since January, chaired by Chris Davis. We continue to have really positive engagement with this group. We have started to progress the Team/Project Development manager and practitioner roles which should be out to advert shortly. We have also had positive conversations with the Schoen Clinic and the Provider Collaborative about the potential for developing an inpatient/outreach model. This will support the transition to and from inpatient care as well as allowing us to better share resource. This includes the opportunity to share psychiatry and dietetic input, both of which have been identified as gaps within the current community team. We are confident that this will provide the foundations for us to expand and develop the community based provision which will then open up the opportunity for us to recruit a FREED champion (early intervention model funded by the provider collaborative).
- We have had some detailed conversations around the intention to invest in peer support. Following meetings with SEED, Feast and Beat, the group have considered a variety of options around investment. Whilst peer support was seen as extremely important, the level of investment and infrastructure required to ensure adequate support for peer supporters meant the group felt that it would be better to postpone this to allow for further investment and more detailed planning. The preferred option is to look at investment into a dedicated Occupational Therapy role with sensory integration/assessment training which would begin to address the same priority around supporting recovery, connecting people to community and providing support around practical skills. This role will be able to start shaping future input around peer support.

- We continue to work with Beat to provide support to both individuals and carers. Referrals have increased and we are developing further communications. We are currently working closely with Beat around their criteria for accepting people onto the programmes who may have other identified risk factors to ensure that the support remains as accessible as possible.
- c. **VCSE Alliance Development Lead role and VCSE Investment:** Successful recruitment means that the VCSE Alliance Development Worker (York Mind), a VCSE Grant administrator and a grass roots development worker (York CVS) will all be in post in September. Colleagues at York CVS been working hard to gain information from both practitioners and people with lived experience about the priorities for the funding and gaps in provision to inform the grant criteria. A grant panel will convene in September to define the criteria and application process and we are hopeful that the grant fund will go live shortly after. The grass roots community development worker will also have a small pot of funding to provide ‘kindling’ funding for new projects and ideas.
- d. **Coproduction:** Monthly coproduction network meetings continue to take place. We continue to have great involvement across all workstreams and have had significant lived experience membership in the codesign group for the hub. As the prototype team start to work, we will also be seeking to prototype the group’s vision for a ‘hub alliance group’ to ensure that lived experience remains central to the development of the hub.
- e. **Neurodiversity and Mental Health:** This group has recently met twice to agree the aims and objectives of the group as well as priority actions for the year. The group has identified the development of a community-based drop in/resource based on a self advocacy model as well as improving signposting information about available supporting the City. Jane Moran from the Faraway CIC is attending the next meeting in order to provide some ideas and input around how a similar model might begin in York.

Future outlook

During the next period the focus will be:

- operationalising the hub prototype team
- managing the Innovation Unit and Beat contracts
- recruitment to eating disorder teams
- launch of VCSE fund

Reports to	<p>The Project reports quarterly to the York Mental Health Partnership who are responsible for agreeing the York spend of the community mental health transformation funding. Final sign off is at the York and North Yorkshire Leadership Alliance.</p> <p>The Chair of the Mental Health Partnership reports bi-annually to the York Health and Wellbeing Board.</p> <p>The Project has a project steering group that meets monthly to monitor progress and manage any risks/exceptions. This is chaired by the Chair of the York Mental Health Partnership.</p>
Exec member	Cllr Carol Runciman
Director responsible	Jamaila Hussain – Corporate Director of Adult Services and Integration
Dependencies	
Link to paper if it has been to another member meeting	