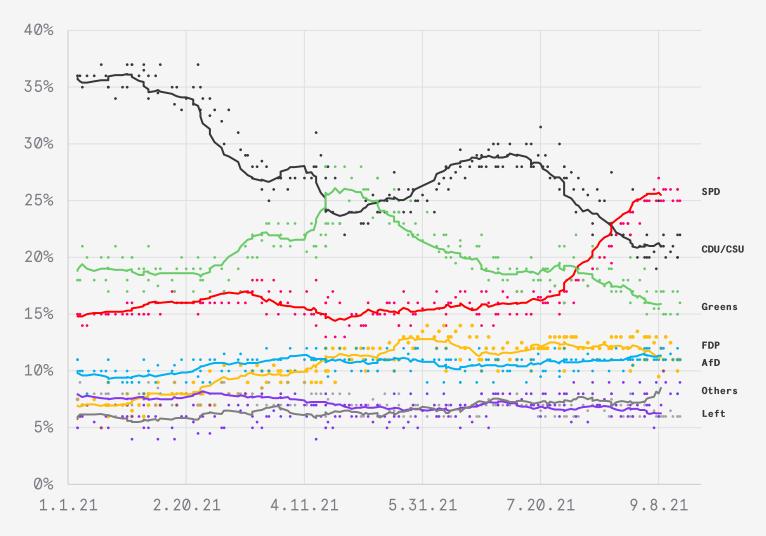


WITH 6 DAYS TO GO, THE ELECTION OUTCOME IS TOO CLOSE TO CALL

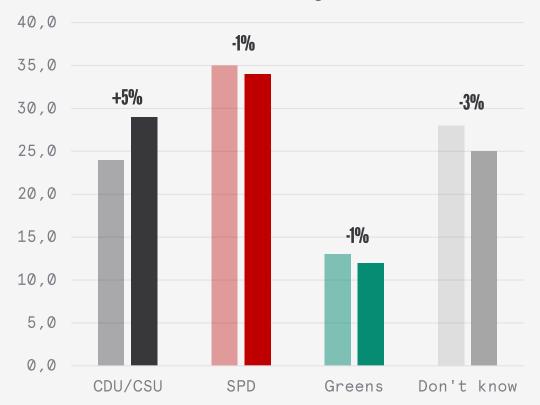


- SPD momentum stopped /
 Conservatives slowly
 recovering on the back of
 aggressive campaigning
 warning of a leftist gov't led
 by Scholz
- One third still undecided
- Polls have proven to be significantly off in recent elections (BTW 2017, 2021 regional elections) with voters more flexible than ever.

| | | | | | FINSBURY GLOVER HERING

SPD-LED GOVERNMENT THE PREFERRED CHOICE-BUT CONSERVATIVES PICKING UP

Who should lead the next government?

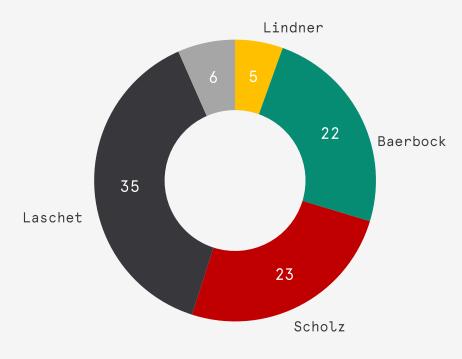




SCHOLZ STILL LEADING CLEARLY, BUT INTEREST IN LASCHET HAS PICKED UP

Which candidate would you vote for? 50 -3% 40 -1% 30 +3% 20 +1% 10 Armin Laschet Olaf Scholz Annalena Don't know Baerbock

Google search trend (last 7 days)

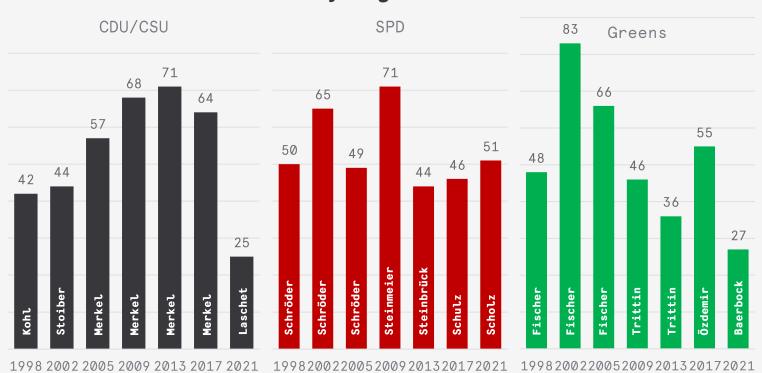


Google Trends, Sep 17.

Infratest dimap, Sep 16 vs. Sep 2.

SCHOLZ IS BENEFITTING FROM UNDERPERFORMANCE OF COMPETITORS

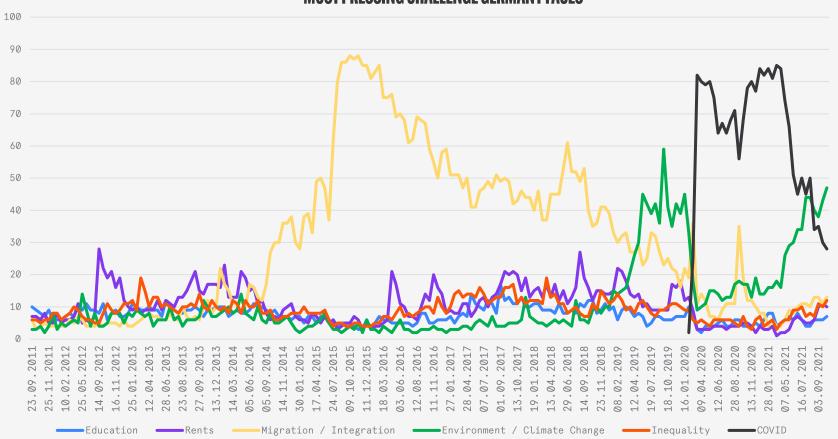
Favourability ratings of lead candidates



- Laschet in particular underperforming compared against his predecessors
- Scholz also not a standout candidate
- Baerbock increasingly viewed as the "wrong candidate" for first green chancellor-bid

THE GREENS FAILED TO CAPITALIZE ON STRONG PUBLIC AWARENESS OF THE CLIMATE CHANGE CHALLENGE

MOST PRESSING CHALLENGE GERMANY FACES



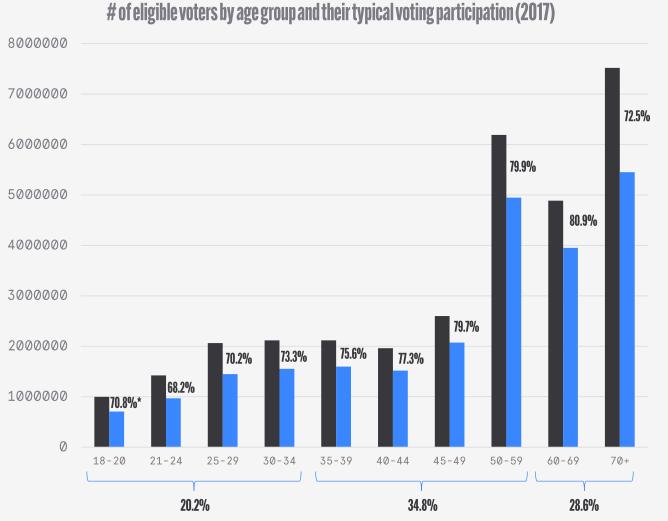


"The fatal flaws of Annalena Baerbock - how the Greens squandered a historic opportunity"

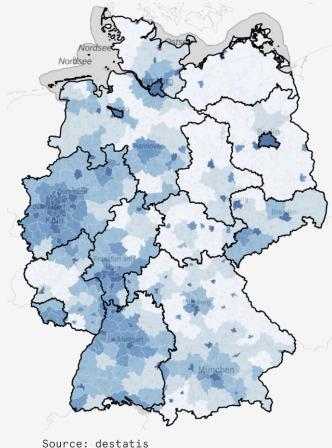
SPIEGEL cover story, Sep 18, 2021.



OLDER, URBANISED, WEST - GERMANY'S ELECTORAL DEMOGRAPHICS



Population density





KEY POSITIONS ON ECONOMIC POLICY











Rising the income tax rate for top incomes above 150k / 250k for families from 45 to 48% + reintroduction of wealth tax (1%)

Strong commitment to pension security

I Increase of minimum wage to 12 EUR

Supporting moves towards a permanent fiscal union with mutualized debt

Continued push for an EU financial transaction tax

No tax increases, no wealth tax

Lower corporate tax rate to 25% (mid-term goal)

Return to debt brake and balanced public finances

Climate neutrality by 2045 through reformed ETS

No accelerated phase-out of internal combustion engines

Create fast-track approvals for investments in digital and sustainable projects

100% electricity from renewable energy by 2035

Increase minimum wage to 12 EUR (immediately)

Federal initiative to enable rental caps, make rent freezes permanent

Temporary change to tax depreciation rules for corporate investments (minum 25%)

Phase-out of internal combustion engines by 2030 (for registration of new vehicles)

Introduction of opt-out stockbased pension scheme replacing the current private incentive system No tax increases, introduction of super-depreciation for capital investments

No permanent fiscal union/debt mutualization

Pension reform, introduction of a Sweden-style stock-based fund complementing the pay-as-yougo system

Focus on enabling digital policy – infrastructure to digitisation of public services

Divestment of public shareholding in Deutsche Bahn, DTAG, Commerzbank Increase minimum wage to 13EUR

Prohibit loan work contracts

Income tax increases for top-income brackets (60%-75%)

Introduction of a progressively designed wealth tax for holders of net owners of +1 Mio EUR (excl. real estate) (1–5%), additional one-off capital levy for net wealth-holders above 2 Mio

Replace capital gains tax with income tax rates

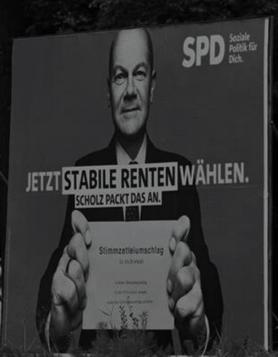
Structural separation of accounting firms

Christian Lindner, Volker Wissing, Johannes Vogel, Marie-Agnes Strack-Zimmermann, Marco Buschmann, Michael Theurer, Alexander Graf Lambsdorff

I Janine Wissler, Susanne Hennig-Wellsow, Dietmar Bartsch, Amira Mohamed Ali, Jan Korte, Katja Kipping

Olaf Scholz, Saskia Esken, Lars Klingbeil, Hubertus Heil, Matthias Miersch, Wolfgang Schmidt, Manuela Schwesig, Rolf Mützenich, Carsten Schneider Armin Laschet, Markus Söder, Ralph Brinkhaus, Jens Spahn, Annegret Kramp-Karrenbauer, Alexander Dobrindt, Carsten Linnemann, Friedrich Merz, Nathaniel Liminski Annalena Baerbock, Robert Habeck, Konstantin von Notz, Özdemir, Anton Hofreiter, Franziska Brandtner, Konstantin von Notz, Britta Hasselmann







Vimaschutz mit Wirkung: sichere Arbeitsplätze.

Bereit, weil Ihr es seid.

Briefwahl jetzt!

gruene.de

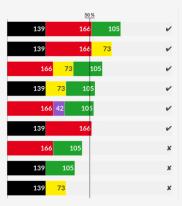
ELECTION NIGHT DYNAMICS

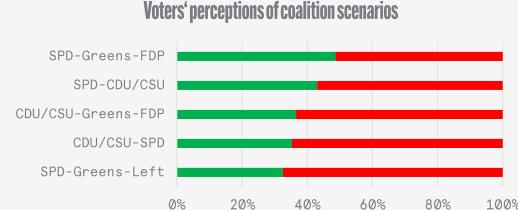


- The party coming out on top has the customary right to initiate coalition talks
- Relative performance vs. the last election result shapes the perception and dynamic of the commentary
- Expect a lengthy government formation process (at least until Nov)

^{| | | | |} FINSBURY | GLOVER | HERING

COALITION SCENARIOS





20%

40%

- High probability of first ever three-party coalition
- Participation of FDP and Greens highly likely led by whoever comes out on top
- Leftist coalition highly unlikely (only if all else fails)
- Key negotiation topics: tax policy, climate policy instruments/ambition, minimum wage



ROADMAP TO GOVERNMENT FORMATION

FORMAL COALITION NEGOTIATIONS (~3 weeks) setting the framework for subsequent talks, some parties have **SIGNING OF** this confirmed at a Sections' party congress COALITION spokespersons have results approved by **AGREEMENT** agreement on party leadership basic approaches **ALLOCATION &** (AFTER to key issues and **ELECTION OF** Critical points to be **FINAL NEGOTIATIONS IN FORMAL VOTES** definition of red discussed in plenum **CHANCELLOR** lines **COMPROMISE EXPERT GROUPS** BY PARTY BASE) **▶** BY PARLIAMENT **EXPLORATORY TALKS** / SWEARING IN Parties each appoint Compromises to open disputes often a spokesperson (e.g. (~end October) **OF GOVT** negotiated the previously **PRESENTATION OF** throughout the last responsible (~2 weeks) AGREEMENTS, night (`grand minister) bargain') **ESCALATION OF** Teams staffed with **CRITICAL POINTS** Distribution of subject matter Ministries (and experts from the parties personnel) decided at last

MERKEL'S LEGACY



The next German Chancellor will...

- Oversee the biggest personnel turnover in a generation
- Have to manage the power dynamics of three-party coalition
- Rebalance public finances post-COVID while managing needed investment programs
- Face a significant challenge to implement Germany's ambitious climate change targets (2030)
- Kickstart preparations for Germany's G7 presidency in 2022
- Navigate the US-EU-China relationship

BEIN TOUCH



