FRANCHISE DISCLOSURE DOCUMENT

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DUNKIN' DONUTS FRANCHISING LLC
a Delaware limited liability company
Three Glenlake Parkway
Atlanta, Georgia 30328
(678) 514-4100
dunkinfranchising@dunkinbrands.com
www.DunkinFranchising.com

The Franchisor is Dunkin' Donuts Franchising LLC ("we" or "us"). We develop, operate and franchise retail restaurants utilizing the Dunkin' system. Our franchised restaurants sell donuts, coffee, espresso, bagels, muffins, croissants, other bakery items, breakfast sandwiches, and other food and beverage products.

The total investment necessary to begin operation of a Dunkin' franchise ranges from $210,900 to $1,832,500. This includes a range of $45,340 to $102,740 that must be paid to the franchisor or affiliate.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with or make any payment to the franchisor or an affiliate in connection with the proposed franchise sale. Note, however, that no government agency has verified the information contained in this document.

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Dunkin' Franchise Development Department, Three Glenlake Parkway, Atlanta, Georgia 30328 and (678) 514-4100.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issued: March 27, 2025

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits, or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibits G and H.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit B includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Dunkin' in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Dunkin' franchisee?	Item 20 or Exhibits G and H list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising Generally

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution**. The franchise agreement and store development agreement require you to resolve disputes with the franchisor by mediation, arbitration, and/or litigation in the state in which the restaurant is located. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in the state in which the restaurant is located than in your own state.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

THE FOLLOWING PROVISIONS APPLY ONLY TO TRANSACTIONS GOVERNED BY THE MICHIGAN FRANCHISE INVESTMENT LAW

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:

(a) A prohibition on the right of a franchisee to join an association of franchisees.

(b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.

(c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.

(d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.

(e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.

(f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.

(g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:

(1) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.

(2) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.

(3) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(4) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than $100,000.00, the franchisee may request the franchisor to arrange for the escrow of initial investment and other funds paid by the franchisee until the obligations, if any, of the franchisor to provide real estate, improvements, equipment, inventory, training or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

State of Michigan
Department of Attorney General
Consumer Protection Division
Attention: Franchise
670 G. Mennen Williams Building
525 West Ottawa
Lansing, Michigan 48933
Telephone Number: (517) 335-7567

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ITEM 1:
THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

To simplify the language in this franchise disclosure document ("Franchise Disclosure Document" or "FDD"), "we" or "us" means Dunkin' Donuts Franchising LLC. "You" means the person or entity that buys the franchise. If you are a corporation, partnership, or other entity, each person or entity holding a direct or indirect ownership interest in you must sign a guaranty, which means all the provisions of the Store Development Agreements (Exhibit D-1 and Exhibit D-2) and Franchise Agreements (Exhibit C-1 and Exhibit C-2) also will apply to them individually.

The Franchisor

We are a Delaware limited liability company formed on March 15, 2006. Our principal place of business is Three Glenlake Parkway, Atlanta, Georgia 30328. We do business under our name, Dunkin' Donuts Franchising LLC, and the brand name "Dunkin'". The Dunkin' brand began in 1954 and we, through our predecessors, have offered Dunkin' franchises since 1955. As of December 29, 2024, there were 9,768 Dunkin' restaurants operating in the United States (9,734 franchised and 34 company-owned). Of those 9,768 restaurants, 8,480 were single-branded Dunkin' restaurants, 19 were Dunkin' restaurants operating at Multi-Brand Locations, and 1,269 were franchised Dunkin' and Baskin-Robbins combo restaurants. Additionally, as of December 29, 2024, there were 4,328 single-branded franchised Dunkin' restaurants operating internationally.

We have not offered franchises in any other line of business, we have never operated a Dunkin' Restaurant, and except as described in this FDD, we have no other business activities. If we have an agent for services of process, we disclose that agent in Exhibit A.

The Dunkin'® Franchise

We grant franchises for restaurants that feature donuts, coffee, espresso, bagels, muffins, croissants, other bakery items, breakfast sandwiches, and other food and beverage products under the Proprietary Marks (defined below) and System (defined below) (each a "Dunkin' Restaurant").

We call the Dunkin' Restaurant that you will operate under the Franchise Agreement your "Restaurant." Your Restaurant will offer and sell Menu Items (defined below) from a location we accept (together with the parking area or other real estate appurtenant to the Restaurant, the "Premises"), and under the Proprietary Marks and System, all of which we may change periodically. "Menu Items" means the donuts, coffee, espresso, bagels, muffins, croissants, other bakery items, breakfast sandwiches, and other food and beverage products prepared according to our specified recipes and procedures, as we may modify from time to time and authorize for sale at your Restaurant. "System" means the Dunkin' Restaurant franchise system, which involves the conceptualization, design, specification, development, operation, marketing, franchising and licensing of restaurants and associated concepts for the sale of proprietary and non-proprietary food and beverage products, all of which we may periodically develop and modify.

We offer to qualified entities the right to develop and operate Dunkin' Restaurants from non-traditional locations, including hospitals, train stations, airports, entertainment and sports complexes, convention centers, casinos and resorts, limited-access highway food facilities, military facilities, schools and colleges, office or factory food service facilities, gas/convenience stores, travel centers, travel plazas, department stores and big box super stores, mobile units, off-site sales accounts, supermarkets and home improvement retailers (collectively, "Special Distribution Opportunities" or "SDO"). If the Restaurant is located at an SDO location, "Premises" includes the Restaurant, any storage, seating or common areas used in connection with the Restaurant. Some Dunkin' Restaurants that operate from an SDO location may be self-serve, meaning the guest obtains their own beverage and/or food rather than being served by a franchisee team member. If you

wish to develop one or more Dunkin' Restaurants that will be operated from an SDO location, you will sign our then-current form of Franchise Agreement and Non-Traditional Rider to the Franchise Agreement, which is attached to this disclosure document as Exhibit C-3 (the "Non-Traditional Rider"), for each Restaurant developed at an SDO location.

We also offer to qualified prospects the right to develop multiple Dunkin' Restaurants within a designated territory ("Store Development Area" or "SDA") under the terms of the Store Development Agreement (Exhibit D-1). The Store Development Agreement will specify the number of Dunkin' Restaurants you will develop over a specified period ("Development Schedule"). Certain Dunkin' Restaurants operated from SDO locations may count towards your Development Schedule. Under the terms of the Store Development Agreement, you or an approved subsidiary must develop the Dunkin' Restaurants in the Store Development Area, and sign our then-current form of Franchise Agreement for each Dunkin' Restaurant developed under to the Store Development Area. However, if you fully comply with the Store Development Agreement, each Franchise Agreement developed under to the Store Development Agreement will reflect the initial franchise fee specified in Item 5.

The Dunkin' + Baskin-Robbins Combo Franchise

In addition to Dunkin' Restaurants, we and our affiliate, Baskin-Robbins Franchising LLC ("BR"), grant franchises to develop and operate restaurants under the System and the Baskin-Robbins system, offering and selling Menu Items and Baskin-Robbins menu items, and using both the Proprietary Marks and the Baskin-Robbins trademarks (each a "Combo Restaurant"). We use the term "Combo Restaurant" to refer to the Restaurant that you will operate under the Combo Franchise Agreement (Exhibit C-2). We refer to the Franchise Agreement and Combo Franchise Agreement collectively as the "Franchise Agreement" throughout this FDD. If you are offered that opportunity, you will receive a separate FDD from BR.

We also offer to qualified prospects the right to develop multiple Combo Restaurants within a Store Development Area under the terms of the "Combo Store Development Agreement" (Exhibit D-2). The Combo Store Development Agreement will specify the Development Schedule. Either you or an approved subsidiary may develop the Combo Restaurants in the Store Development Area. Under the terms of the Combo Store Development Agreement, you or an approved subsidiary must develop the Combo Restaurants in the Store Development Area, and sign our then-current form of Combo Franchise Agreement for each Combo Restaurant developed under to the Store Development Area. However, if you fully comply with the Combo Store Development Agreement, each Combo Franchise Agreement developed under to the Combo Store Development Agreement will reflect the initial franchise fee specified in Item 5. We refer to the Store Development Agreement and Combo Store Development Agreement collectively as the "Store Development Agreement" throughout this FDD.

Multi-Brand Locations

We have an arrangement with Arby's Franchisor, LLC, Buffalo Wild Wings International, Inc., Jimmy John's Franchisor SPV, LLC, and Sonic Franchising LLC (each an "Other Franchisor") whereby we, together with the applicable Other Franchisor(s), may offer certain qualified prospects the right to develop and operate a Dunkin' Restaurant at the same location as, and in combination with, an Arby's® restaurant, Buffalo Wild Wings® Sports Bar, BWW-GO® restaurant, Jimmy John's® restaurant, and/or Sonic® restaurant (collectively, the "Other Restaurants" and together with a Dunkin' Restaurant, the "Multi-Brand Location").

Each Multi-Brand Location will offer and sell a range of products authorized to be sold under the System and Proprietary Marks, and the franchise system and trademarks of the Other Franchisor(s). The Dunkin' Restaurant and Other Restaurant(s) operating from the Multi-Brand Location may require separate point of sale systems, employees, uniforms, branding, and more for each restaurant.

To operate a Dunkin' Restaurant at a Multi-Brand Location, you (and/or your affiliate) must (i) enter into a Franchise Agreement and the Multi-Brand Addendum attached to this FDD as Exhibit C-5 (the "Multi-Brand Addendum" or "MBA") with us for the operation of a Dunkin' Restaurant, and (ii) enter into a franchise or license agreement and multi-brand addendum for the applicable Other Restaurant(s) with each applicable Other Franchisor for the operation of the Other Restaurant (collectively, each an "Other Franchise Agreement"). We will not grant you the right to operate a Dunkin' Restaurant at a Multi-Brand Location unless each applicable Other Franchisor grants you the right to operate the Other Restaurant and permits that Other Restaurant to be operated at a Multi-Brand Location. The terms of each Other Franchisor's franchise offering, franchise agreement or license agreement, and related agreements are disclosed in the Other Franchisor's franchise disclosure document, which you must obtain from that Other Franchisor. Unless otherwise noted, the disclosures in this FDD apply to Dunkin' Restaurants that are operated at Multi-Brand Locations.

Market and Competition

Your Restaurant and/or Combo Restaurant will offer products and services to the general public throughout the year and compete with other national and regional chains and local restaurants that sell similar products and services. The market for Dunkin' products and services is well developed and very competitive. Despite this competition, we believe Dunkin' Restaurants appeal to consumers because of the System and the quality of products and services offered from Dunkin' Restaurants and Combo Restaurants.

Laws, Rules, and Regulations

You will have to comply with all federal, state and local laws, including minimum wage laws, health and sanitation laws, marketing and anti-solicitation practices (including the Telephone Consumer Protection Act, CAN-SPAM Act, the Telemarketing Sales Rule), and other laws such as menu labeling laws that apply to restaurants in general. You also will have to comply with all other federal, state and local laws and regulations that apply generally to all businesses. We encourage you to make additional inquiries into those laws and regulations and obtain the assistance of legal counsel.

Our Predecessors, Parents, and Certain Affiliates

We are a wholly-owned, indirect subsidiary of DB Master Finance LLC ("DB Master Finance") and DB Master Finance Parent LLC ("DB Master Finance Parent"), and both are Delaware limited liability companies with the same principal business address as us. DB Master Finance Parent absolutely and unconditionally guarantees to assume our duties and obligations under the Store Development Agreement and Franchise Agreement.

Another one of our parent companies, Dunkin' Brands, Inc. ("Dunkin' Brands"), is a Delaware corporation with the same principal business address as us. Under a securitization financing transaction that closed in 2015 (the "Securitization Transaction"), Dunkin' Brands signed a management agreement with us and certain of our affiliates to perform our obligations under the Store Development Agreements and Franchise Agreements and provide other support to the System. We pay management fees to Dunkin' Brands for these services. As the franchisor, we are responsible and accountable to you to make sure that all of our obligations under your Store Development Agreement and Franchise Agreement are performed in compliance with the respective agreements, regardless of whether we, Dunkin' Brands, or another third-party performs those services on our behalf. DB Master Finance and various entities affiliated with DB Master Finance have entered into additional secured financing transactions subsequent to the Securitization Transaction, and may enter into other securitization and other financing transactions in the future. As a result of these transactions, there have been certain restructuring of various DB Master Finance affiliates, which are described in this Item 1.

Each of the affiliates listed in the table below provide products or services to Dunkin' franchisees. Unless otherwise specified below, each affiliate is a Delaware limited liability company, has the same principal business address as us, and have not granted franchises in any line of business:

Affiliate	Products or Services Provided to Dunkin' Franchisees
DB Real Estate Assets I LLC (formed March 2006)	Leases or subleases real estate to Dunkin' franchisees.
DB Real Estate Assets II LLC (formed March 2006)	Leases or subleases real estate to Dunkin' franchisees.
SVC Service II Inc. (Tennessee corporation formed March 2020)	Collects and manages stored value card funds.
DBLF LLC (formed June 2020)	Collects and reconciles loyalty purchases and redemptions.

Inspire Brands Affiliated Programs

Another of our parent companies is Inspire Brands, Inc. ("Inspire Brands"), whose principal business address is the same as our address. Inspire Brands Affiliated Programs. Inspire Brands is a global, multi-brand restaurant company, launched upon completion of the merger between a parent of the Arby's brand and a parent of the Buffalo Wild Wings brand in February 2018. Subsidiaries of Inspire Brands listed below are our affiliates who own and administer the network of franchised and company-owned restaurants operating under the Arby's, Buffalo Wild Wings, Buffalo Wild Wings-GO, Jimmy John's, Sonic, Dunkin' and Baskin-Robbins brands. Unless otherwise stated, all Inspire Brands' subsidiaries share our principal business address. Except as described below, none of Inspire Brands' subsidiaries have ever operated or offered franchises for Dunkin' Restaurants or offered franchises in any other line of business.

Arby's Franchisor, LLC ("Arby's Franchisor") is the franchisor of Arby's restaurants in the United States and certain countries internationally. Arby's Restaurants offer a variety of high-quality proteins and sides, including slow-roasted, freshly-sliced roast beef, curly fries and shakes. Arby's Franchisor has offered franchises for Arby's restaurants since December 2015, but its predecessors have been franchising Arby's restaurants since 1965. Predecessors and former affiliates of Arby's Franchisor have, in the past, offered franchises for other restaurant concepts including T.J. Cinnamon's® stores that served gourmet baked goods. All of the T.J. Cinnamon's locations have closed. As of December 29, 2024, there were 3,365 Arby's restaurants operating in the United States (2,286 franchised, including 1 franchised Arby's restaurant operating at a Multi-Brand Location, and 1,079 company-owned).

Buffalo Wild Wings International, Inc. ("BWWI") is a franchisor of sports entertainment-oriented casual sports bars that feature chicken wings, sandwiches, and other products, alcoholic and other beverages, and related services under the Buffalo Wild Wings name ("Buffalo Wild Wings Sports Bars") and restaurants that feature chicken wings and other food and beverage products primarily for off-premises consumption under the Buffalo Wild Wings GO name ("BWW-GO Restaurants"). BWWI has offered franchises for Buffalo Wild Wings Sports Bars since April 1991 and for BWW-GO Restaurants since December 2020. As of December 29, 2024, there were 1,183 Buffalo Wild Wings Sports Bars operating in the United States (538 franchised and 645 company-owned). As of December 29, 2024, there were 140 BWW-GO Restaurants operating in the United States (90 franchised and 50 company-owned).

Baskin-Robbins Franchising LLC ("BR") is the franchisor of Baskin-Robbins restaurants in the United States and certain international territories. BR became a subsidiary of Inspire Brands in December 2020. BR franchises Baskin-Robbins restaurants that offer ice cream, ice cream cakes and related frozen products, beverages and other products and services. BR has offered franchises for Baskin-Robbins restaurants since March 2006. As of December 29, 2024, there were 2,245 franchised Baskin-Robbins restaurants operating in the United States. Of those 2,245 restaurants, 974 were single-branded Baskin-Robbins restaurants, 2 were Baskin-Robbins restaurants operating at Multi-Brand Locations, and 1,269 were Dunkin' and Baskin-Robbins combo restaurants.

Jimmy John's Franchisor SPV, LLC ("JJF") is a franchisor of restaurants operating under the JIMMY JOHN'S® trade name and business system that feature high-quality deli sandwiches, fresh baked breads, and other food and beverage products. JJF became an Affiliated Program through an acquisition in October 2016 and became part of Inspire Brands by merger in 2019. JJF and its predecessor have been franchising since 1993. JJF has not offered franchises in any other line of business. As of December 29, 2024, there were 2,689 JIMMY JOHN'S® Restaurants operating in the United States (2,647 franchised and 42 company-owned). Of those 2,689 restaurants, 2,668 were singled-branded Jimmy John's restaurants, 20 were franchised Jimmy John's restaurants operating at Multi-Brand Locations, and 1 was a company-owned Jimmy John's restaurant operating at a Multi-Brand Location.

Sonic Franchising LLC ("Sonic") became an Inspire Brands subsidiary in December 2018. Sonic has offered franchises for Sonic restaurants, which serve hot dogs, hamburgers and other sandwiches, tater tots and other sides, a full breakfast menu and frozen treats and other drinks, since May 2011. As of December 29, 2024, there were 3,461 Sonic restaurants operating in the United States (3,144 franchised and 317 company-owned), all of which were singled-branded Sonic restaurants. As of December 29, 2024, there were no Sonic restaurants operating internationally.

Inspire International, Inc. ("Inspire International") was incorporated under the name BWLD Global III, Inc. As part of an internal restructuring, BWLD Global III, Inc. merged with Arby's International, Inc. and Sonic International, Inc. and, as the surviving entity, changed its name to Inspire International, Inc. Inspire International has offered franchises and master franchises for Buffalo Wild Wings Sports Bars, Arby's Restaurants, Sonic restaurants, and/or Jimmy John's restaurants operating outside the United States since its formation in October 2019. As of December 29, 2024, internationally and in Puerto Rico, there were 231 franchised Arby's restaurants, 65 franchised Buffalo Wild Wings or B-Dubs restaurants, and 5 franchised Jimmy John's restaurants.

In addition to us and BR, the following affiliates offer franchises for Dunkin' and/or Baskin-Robbins restaurants internationally: DB Canadian Franchising ULC ("DB Canada"), DDBR International LLC ("DB China"), DD Brasil Franchising Ltda. ("DB Brasil"), DB Mexican Franchising LLC ("DB Mexico"), and BR UK Franchising LLC ("BR UK"). DB Canada has offered Baskin-Robbins franchises in Canada since its formation in March 2006. DB Brasil has offered a Dunkin' franchises in Brazil since its formation in May 2014. DB Mexico has offered Dunkin' franchises in Mexico since its formation in October 2006. BR UK has offered Baskin-Robbins franchises in the UK since its formation in December 2014. As of December 29, 2024, there were 4,328 single-branded franchised Dunkin' restaurants operating and 5,651 single-branded franchised Baskin-Robbins restaurants operating internationally and in Puerto Rico.

Other Affiliated Franchise Programs

Through control with private equity funds managed by Roark Capital Management, LLC, we are affiliated with the following franchise programs ("Affiliated Programs"). None of these affiliates operate a Dunkin' franchise.

GoTo Foods Inc. ("GoTo Foods") is the indirect parent company to seven franchisors, including: Auntie Anne's Franchisor SPV LLC ("Auntie Anne's"), Carvel Franchisor SPV LLC ("Carvel"), Cinnabon Franchisor SPV LLC ("Cinnabon"), Jamba Juice Franchisor SPV LLC ("Jamba"), McAlister's Franchisor SPV LLC ("McAlister's"), Moe's Franchisor SPV LLC ("Moe's"), and Schlotzsky's Franchisor SPV LLC ("Schlotzsky's"). All seven GoTo Foods franchisors have a principal place of business at 5620 Glenridge Drive NE, Atlanta, GA 30342 and have not offered franchises in any other line of business.

Auntie Anne's franchises Auntie Anne's® shops that offer soft pretzels, lemonade, frozen drinks, and related foods and beverages. In November 2010, the Auntie Anne's system became affiliated with GoTo Foods through an acquisition. Auntie Anne's predecessor began offering franchises in January 1991. As of December 31, 2024, there were 1,182 franchised and 11 affiliate-owned Auntie Anne's shops in the United States and 815 franchised Auntie Anne's shops outside the United States.

Carvel franchises Carvel® ice cream shoppes and is a leading retailer of branded ice cream cakes in the United States and a producer of premium soft-serve ice cream. The Carvel system became an Affiliated Program in October 2001 and became affiliated with GoTo Foods in November 2004. Carvel's predecessor began franchising retail ice cream shoppes in 1947. As of December 31, 2024, there were 336 franchised Carvel shoppes in the United States and 39 franchised Carvel shoppes outside the United States.

Cinnabon franchises Cinnabon® bakeries that feature oven-hot cinnamon rolls, as well as other baked treats and specialty beverages. It also licenses independent third parties to operate domestic and international franchised Cinnabon® bakeries and Seattle's Best Coffee® franchises on military bases in the United States and in certain international countries, and to use the Cinnabon trademarks on products dissimilar to those offered in Cinnabon bakeries. In November 2004, the Cinnabon system became affiliated with GoTo Foods through an acquisition. Cinnabon's predecessor began franchising in 1990. As of December 31, 2024, there were 1,002 franchised and 28 affiliate-owned Cinnabon bakeries in the United States, 1,040 franchised Cinnabon bakeries outside the United States, and 193 franchised Seattle's Best Coffee units outside the United States.

Jamba franchises Jamba® stores that feature a wide variety of fresh blended-to-order smoothies and other cold or hot beverages and offer fresh squeezed juices and portable food items to customers who come for snacks and light meals. Jamba has offered JAMBA® franchises since October 2018. In October 2018, Jamba became affiliated with GoTo Foods through an acquisition. Jamba's predecessor began franchising in 1991. As of December 31, 2024, there were 726 franchised Jamba stores and one affiliate-owned Jamba store in the United States and 61 franchised Jamba stores outside the United States.

McAlister's franchises McAlister's Deli® restaurants that feature deli foods, including hot and cold deli sandwiches, baked potatoes, salads, soups, desserts, iced tea and other food and beverage products. The McAlister's system became an Affiliated Program through an acquisition in July 2005 and became affiliated with GoTo Foods in October 2013. McAlister's or its predecessor have been franchising since 1999. As of December 31, 2024, there were 524 franchised and 36 affiliate-owned McAlister's restaurants in the United States.

Moe's franchises Moe's Southwest Grill® fast casual restaurants which feature fresh-mex and southwestern food. In August 2007, the Moe's system became affiliated with GoTo Foods through an acquisition. Moe's predecessor began offering Moe's Southwest Grill franchises in 2001. As of December 31, 2024, there were 591 franchised and five affiliate-owned Moe's Southwest Grill restaurants in the United States.

Schlotzsky's franchises Schlotzsky's® quick-casual restaurants that feature sandwiches, pizza, soups, and salads. Schlotzsky's signature items are its "fresh-from-scratch" sandwich buns and pizza crusts that are baked on-site every day. In November 2006, the Schlotzsky's system became affiliated with GoTo Foods through an acquisition. Schlotzsky's restaurant franchises have been offered since 1976. As of December 31, 2024, there were 280 franchised and 28 affiliate-owned Schlotzsky's restaurants in the United States.

Primrose School Franchising SPE, LLC ("Primrose") is a franchisor that offers franchises for the establishment, development and operation of educational childcare facilities serving families with children from 6 weeks to 12 years old operating under the Primrose® name. Primrose's principal place of business is 3200 Windy Hill Road SE, Suite 1200E, Atlanta GA 30339. Primrose became an Affiliated Program through an acquisition in June 2008. Primrose and its affiliates have been franchising since 1988. As of December 31, 2024, there were 525 franchised Primrose facilities in the United States. Primrose has not offered franchises in any other line of business.

ME SPE Franchising, LLC ("Massage Envy") is a franchisor of businesses that offer professional therapeutic massage services, facial services, and related goods and services under the name "Massage Envy®" since 2019. Massage Envy's principal place of business is 14350 North 87th Street, Suite 200, Scottsdale, Arizona 85260. Massage Envy's predecessor began operation in 2003, commenced franchising in 2010, and became an Affiliated Program through an acquisition in 2012. As of December 31, 2024, there were 1,009 Massage Envy locations operating in the United States, including 1,000 operated as total body care Massage Envy businesses and 9 operated as traditional Massage Envy businesses. Additionally, Massage Envy's predecessor previously sold franchises for regional developers, who acquired a license for a defined region in which they were required to open and operate a designated number of Massage Envy locations either by themselves or through franchisees that they would solicit. As of December 31, 2024, there were nine regional developers operating 11 regions in the United States. Massage Envy has not offered franchises in any other line of business.

CKE Inc. ("CKE"), through two indirect wholly-owned subsidiaries (Carl's Jr. Restaurants LLC and Hardee's Restaurants LLC), owns, operates and franchises quick serve restaurants operating under the Carl's Jr.® and Hardee's® trade names and business systems. Carl's Jr. restaurants and Hardee's restaurants offer a limited menu of breakfast, lunch and dinner products featuring charbroiled 100% Black Angus Thickburger® sandwiches, Hand-Breaded Chicken Tenders, Made from Scratch Biscuits and other related quick serve menu items. A small number of Hardee's Restaurants offer Red Burrito® Mexican food products through a Dual Concept Restaurant. A small number of Carl's Jr. Restaurants offer Green Burrito® Mexican food products through a Dual Concept Restaurant. CKE Inc.'s principal place of business is 6700 Tower Circle, Suite 1000, Franklin, Tennessee. In December 2013, CKE Inc. became an Affiliated Program through an acquisition. Hardee's restaurants have been franchised since 1961. As of January 27, 2025, there were 202 company-operated Hardee's restaurants and there were 1,369 domestic franchised Hardee's restaurants, including 129 Hardee's/Red Burrito Dual Concept restaurants. Additionally, there were 473 franchised Hardee's restaurants operating outside the United States. Carl's Jr. restaurants have been franchised since 1984. As of January 27, 2025, there were 50 company-operated Carl's Jr. restaurants, and there were 982 domestic franchised Carl's Jr. restaurants, including 218 Carl's Jr./Green Burrito Dual Concept restaurants. In addition, there were 687 franchised Carl's Jr. restaurants operating outside the United States. Neither CKE nor its subsidiaries that operate the above-described franchise systems have offered franchises in any other line of business.

Driven Holdings, LLC ("Driven Holdings") is the indirect parent company to nine franchisors, including Meineke Franchisor SPV LLC ("Meineke"), Maaco Franchisor SPV LLC ("Maaco"), Merlin Franchisor SPV LLC ("Merlin"), Econo Lube Franchisor SPV LLC ("Econo Lube"), 1-800-Radiator Franchisor SPV LLC ("1-800-Radiator"), CARSTAR Franchisor SPV LLC ("CARSTAR"), Take 5 Franchisor SPV LLC ("Take 5"), ABRA Franchisor SPV LLC ("ABRA") and FUSA Franchisor SPV LLC ("FUSA"). In April 2015, Driven Holdings and its franchised brands at the time (which included Meineke, Maaco, Merlin and Econo Lube) became Affiliated Programs through an acquisition. Subsequently, through acquisitions in June 2015, October

2015, March 2016, September 2019, and April 2020, respectively, the 1-800-Radiator, CARSTAR, Take 5, ABRA and FUSA brands became Affiliated Programs. The principal business address of Meineke, Maaco, Econo Lube, Merlin, CARSTAR, Take 5, Abra and FUSA is 440 South Church Street, Suite 700, Charlotte, North Carolina 28202. 1-800-Radiator's principal business address is 4401 Park Road, Benicia, California 94510. None of these franchise systems have offered franchises in any other line of business.

Meineke franchises automotive centers that offer to the general public automotive repair and maintenance services that it authorizes periodically. These services currently include repair and replacement of exhaust system components, brake system components, steering and suspension components (including alignment), belts (V and serpentine), cooling system service, CV joints and boots, wiper blades, universal joints, lift supports, motor and transmission mounts, trailer hitches, air conditioning, state inspections, tire sales, tune ups and related services, transmission fluid changes and batteries. Meineke and its predecessors have offered Meineke center franchises since September 1972, and Meineke's affiliate has owned and operated Meineke centers on and off since March 1991. As of December 28, 2024, there were 714 franchised Meineke centers, 18 franchised Meineke centers co-branded with Econo Lube, and no company-owned Meineke centers or company-owned Meineke centers co-branded with Econo Lube operating in the United States.

Maaco and its predecessors have offered Maaco center franchises since February 1972 providing automotive collision and paint refinishing. As of December 28, 2024, there were 363 franchised Maaco centers and no company-owned Maaco centers in the United States.

Merlin franchises shops that provide automotive repair services specializing in vehicle longevity, including the repair and replacement of automotive exhaust, brake parts, ride and steering control system and tires. Merlin and its predecessors offered franchises from July 1990 to February 2006 under the name "Merlin Muffler and Brake Shops," and have offered franchises under the name "Merlin Shops" since February 2006. As of December 28, 2024, there were 14 Merlin franchises and no company-owned Merlin shops located in the United States.

Econo Lube offers franchises that provide oil change services and other automotive services including brakes, but not including exhaust systems. Econo Lube's predecessor began offering franchises in 1980 under the name "Muffler Crafters" and began offering franchises under the name "Econo Lube N' Tune" in 1985. As of December 28, 2024, there were eight Econo Lube N' Tune franchises and nine Econo Lube N' Tune franchises co-branded with Meineke centers in the United States, which are predominately in the western part of the United States, including California, Arizona, and Texas, and no company-owned Econo Lube N' Tune locations in the United States.

1-800-Radiator franchises distribution warehouses selling radiators, condensers, air conditioning compressors, fan assemblies and other automotive parts to automotive shops, chain accounts and retail consumers. 1-800-Radiator and its predecessor have offered 1-800-Radiator franchises since 2004. As of December 28, 2024, there were 193 1-800-Radiator franchises in operation in the United States. 1-800-Radiator's affiliate has owned and operated 1-800-Radiator warehouses since 2001 and, as of December 28, 2024, owned and operated 1 1-800-Radiator warehouse in the United States.

CARSTAR offers franchises for full-service automobile collision repair facilities providing repair and repainting services for automobiles and trucks that suffered damage in collisions. CARSTAR's business model focuses on insurance-related collision repair work arising out of relationships it has established with insurance company providers. CARSTAR and its affiliates first offered conversion franchises to existing automobile collision repair facilities in August 1989 and began offering franchises for new automobile repair facilities in October 1995. As of December 28, 2024, there were 471 franchised CARSTAR facilities and no company-owned facilities operating in the United States.

Take 5 franchises motor vehicle centers that offer quick service, customer-oriented oil changes, lubrication and related motor vehicle services and products. Take 5 commenced offering franchises in March 2017, although the Take 5 concept started in 1984 in Metairie, Louisiana. As of December 28, 2024, there were 432 franchised Take 5 outlets and 710 affiliate-owned Take 5 outlets operating in the United States.

Abra franchises repair and refinishing centers that offer high quality auto body repair and refinishing and auto glass repair and replacement services at competitive prices. Abra and its predecessor have offered Abra franchises since 1987. As of December 28, 2024, there were 55 franchised Abra repair centers and no company-owned repair centers operating in the United States.

FUSA franchises collision repair shops specializing in auto body repair work and after-collision services. FUSA has offered Fix Auto shop franchises since July 2020, although its predecessors have offered franchise and license arrangements for Fix Auto shops on and off from April 1998 to June 2020. As of December 28, 2024, there were 212 franchised Fix Auto repair shops operating in the United States.

Driven Holdings is also the indirect parent company to the following franchisors that offer franchises in Canada: (1) Meineke Canada SPV LP and its predecessors have offered Meineke center franchises in Canada since August 2004; (2) Maaco Canada SPV LP and its predecessors have offered Maaco center franchises in Canada since 1983; (3) 1-800-Radiator Canada, Co. has offered 1-800-Radiator warehouse franchises in Canada since April 2007; (4) Carstar Canada SPV LP and its predecessors have offered CARSTAR franchises in Canada since September 2000; (5) Take 5 Canada SPV LP and its predecessor have offered Take 5 franchises in Canada since November 2019; (6) Driven Brands Canada Funding Corporation and its predecessors have offered UniglassPlus and Uniglass Express franchises in Canada since 1985 and 2015, respectively, Vitro Plus and Vitro Express franchises in Canada since 2002, and Docteur du Pare Brise franchises in Canada since 1998; (7) Go Glass Franchisor SPV LP and its predecessors have offered Go! Glass & Accessories franchises since 2006 and Go! Glass franchises since 2017 in Canada; and (8) Star Auto Glass Franchisor SPV LP and its predecessors have offered Star Auto Glass franchises in Canada since approximately 2012.

As of December 28, 2024, there were: (i) 14 franchised Meineke centers and no company-owned Meineke centers in Canada; (ii) 17 franchised Maaco centers and no company-owned Maaco centers in Canada; (iii) 10 1-800-Radiator franchises and no company-owned 1-800-Radiator locations in Canada; (iv) 317 franchised CARSTAR facilities and one company-owned CARSTAR facility in Canada; (v) 32 franchised Take 5 outlets and seven company-owned Take 5 outlets in Canada; (vi) 71 franchised UniglassPlus businesses, 27 franchised UniglassPlus/Ziebart businesses, and five franchised Uniglass Express businesses in Canada, and one company-owned UniglassPlus business and one company-owned UniglassPlus/Ziebart business in Canada; (vii) 10 franchised VitroPlus businesses, 56 franchised VitroPlus/Ziebart businesses and three franchised Vitro Express businesses in Canada, and one company-owned VitroPlus business and one company-owned VitroPlus/Ziebart business in Canada; (viii) 31 franchised Docteur du Pare Brise businesses and two company-owned Docteur du Pare Brise businesses in Canada; (ix) 11 franchised Go! Glass & Accessories businesses and no franchised Go! Glass business in Canada, and 8 company-owned Go! Glass & Accessories businesses and no company-owned Go! Glass businesses in Canada; and (x) 8 franchised Star Auto Glass businesses and no company-owned Star Auto Glass businesses in Canada.

In January 2022, Driven Brands acquired Auto Glass Now's repair locations. As of December 28, 2024, there were more than 224 repair locations operating under the AUTOGLASSNOW® name in the United States ("AGN Repair Locations"). AGN Repair Locations offer auto glass calibration and windshield repair and replacement services. In the future, AGN Repair Locations may offer products and services to Driven Brands' affiliates and their franchisees in the United States, and/or Driven Brands may decide to offer franchises for AGN Repair Locations in the United States.

ServiceMaster Systems LLC is the direct parent company to three franchisors operating five franchise brands in the United States: Merry Maids SPE LLC ("Merry Maids"), ServiceMaster Clean/Restore SPE LLC ("ServiceMaster") and Two Men and a Truck SPE LLC ("Two Men and a Truck"). Merry Maids and ServiceMaster became Affiliated Programs through an acquisition in December 2020. Two Men and a Truck became an Affiliated Program through an acquisition on August 3, 2021.The three franchisors have a principal place of business at One Glenlake Parkway, Suite 1400, Atlanta, Georgia 30328 and have never offered franchises in any other line of business.

Merry Maids franchises residential house cleaning businesses under the Merry Maids® mark. Merry Maids' predecessor began business and started offering franchises in 1980. As of December 31, 2024, there were 796 Merry Maid franchises in the United States.

ServiceMaster franchises (i) businesses that provide disaster restoration and heavy-duty cleaning services to residential and commercial customers under the ServiceMaster Restore® mark and (ii) businesses that provide contracted janitorial services and other cleaning and maintenance services under the ServiceMaster Clean® mark. ServiceMaster's predecessor began offering franchises in 1952. As of December 31, 2024, there were 585 ServiceMaster Clean franchises, and 1,995 ServiceMaster Restore franchises in the United States.

Two Men and a Truck franchises (i) businesses that provide moving services and related products and services, including packing, unpacking and the sale of boxes and packing materials under the Two Men and a Truck® mark and (ii) businesses that provide junk removal services under the Two Men and a Junk Truck™ mark. Two Men and a Truck's predecessor began offering moving franchises in February 1989. Two Men and a Truck began offering Two Men and a Junk Truck franchises in 2023. As of December 31, 2024, there were 339 Two Men and a Truck franchises and three company-owned Two Men and a Truck businesses in the United States. As of December 31, 2024, there were 62 Two Men and a Junk Truck franchises in the United States.

Affiliates of ServiceMaster Systems LLC also offer franchises for operation outside the United States. Specifically, ServiceMaster of Canada Limited offers franchises in Canada, ServiceMaster Limited offers franchises in Great Britain, and Two Men and a Truck offers franchises in Canada and Ireland.

NBC Franchisor LLC ("NBC") franchises gourmet bakeries that offer and sell specialty bundt cakes, other food items and retail merchandise under the Nothing Bundt Cakes® mark. NBC's predecessor began offering franchises in May 2006. NBC became an Affiliated Program through an acquisition in May 2021. NBC has a principal place of business at 4560 Belt Line Road, Suite 350, Addison, Texas 75001. As of December 31, 2024, there were 643 Nothing Bundt Cake franchises and 17 company-owned locations operating in the United States. NBC has never offered franchises in any other line of business.

Mathnasium Franchisor LLC ("Mathnasium") franchises learning centers that provide math instruction using the Mathnasium® system of learning. Mathnasium began offering franchises in late 2003. Mathnasium became an Affiliated Program through an acquisition in November 2022. Mathnasium has a principal place of business at 5120 West Goldleaf Circle, Suite 400, Los Angeles, California 90056. As of December 31, 2024, there were 995 franchised and 4 affiliate-owned Mathnasium centers operating in the United States. Mathnasium has never offered franchises in any other line of business. Affiliates of Mathnasium Center Licensing, LLC also offer franchises for operation outside the United States.

Mathnasium Center Licensing Canada, Inc. has offered franchises for Mathnasium centers in Canada since May 2014. As of December 31, 2024, there were 100 franchised Mathnasium centers in Canada. Mathnasium International Franchising, LLC has offered franchises outside the United States and Canada since May 2015. As of December 31, 2024, there were 91 franchised Mathnasium centers outside the United States and Canada. Mathnasium Center Licensing, LLC, Mathnasium Center Licensing Canada,

Inc. and Mathnasium International Franchising, LLC each have their principal place of business at 5120 West Goldleaf Circle, Suite 400, Los Angeles, California 90056 and none of them has ever offered franchises in any other line of business.

Youth Enrichment Brands, LLC is the direct parent company to three franchisors operating in the United States: i9 Sports, LLC ("i9"), SafeSplash Brands, LLC also known as "Streamline Brands"), and School of Rock Franchising LLC ("School of Rock"). i9 became an Affiliated Program through an acquisition in September 2021. Streamline Brands became an Affiliated Program through an acquisition in June 2022. School of Rock became an Affiliated Program through an acquisition in September 2023. The three franchisors have never offered franchises in any other line of business.

i9 franchises businesses that operate, market, sell, and provide amateur sports leagues, camps, tournaments, clinics, training, development, social activities, special events, products, and related services under the i9 Sports® mark. i9 began offering franchises in November 2003. i9 has its principal place of business at 9410 Camden Field Parkway, Riverview, Florida 33578. As of December 31, 2024, there were 264 i9 Sports franchises in the United States.

Streamline Brands offers franchises under the SafeSplash Swim School® brand and operates under the SwimLabs® and Swimtastic® brands, all of which provide "learn to swim" programs for children and adults, birthday parties, summer camps, and other swimming-related activities. Streamline Brands has offered swim school franchises under the SafeSplash Swim School brand since August 2014. Streamline Brands offered franchises under the Swimtastic brand since August 2015 through March 2023 and under the SwimLabs brand from February 2017 through March 2023. Streamline Brands became an Affiliated Program through an acquisition in June 2022 and has its principal place of business at 12240 Lioness Way, Parker, Colorado 80134. As of December 31, 2024, there were 102 franchised and 29 affiliate-owned SafeSplash Swim School outlets (including 12 outlets that are dual-branded with SwimLabs), 11 franchised and licensed SwimLabs swim schools, 11 franchised Swimtastic swim schools, and one dual-branded Swimtastic and SwimLabs swim school operating in the United States.

School of Rock franchises businesses that operate performance-based music schools with a rock music program under the School of Rock® mark. School of Rock began offering franchises in September 2005. School of Rock has a principal place of business at 1 Wattles Street, Canton, MA 02021. As of December 31, 2024, there were 254 franchised and 49 affiliate-owned School of Rock schools in the United States and 92 franchised School of Rock schools outside the United States.

Doctor's Associates LLC ("Subway") franchises retail eating establishments which sell foot-long and other sandwiches, salads and other food items under the Subway® mark. Subway began offering franchises in 1974. Subway became an Affiliated Program through an acquisition in April 2024. Subway has its principal place of business at 1 Corporate Drive, Suite 1000, Shelton, Connecticut 06484. As of December 31, 2024, there were 19,502 Subway franchises and no company-owned locations operating in the United States and an estimated 16,120 franchises operating outside the United States. Subway has never offered franchises in any other line of business.

None of the affiliated franchisors listed above are obligated to provide products or services to you; however, you may purchase products or services from these franchisors if you choose to do so.

Except as described above, we have no other parents, predecessors or affiliates that must be included in this Item.

ITEM 2:
BUSINESS EXPERIENCE

Board of Managers and Inspire Brands' Chief Executive Officer: Paul Brown

Mr. Brown has been a Member of our Board of Managers in Atlanta, Georgia since December 2020. He also has been Inspire Brands' Chief Executive Officer in Atlanta, Georgia since its formation in February 2018.

Chief Technology Officer of Inspire Brands: Yasir Anwar

Mr. Anwar has been Dunkin' Brands' and Inspire Brands' Chief Technology Officer in Atlanta, Georgia since May 2024. He previously served as Chief Technology and Digital Officer of Williams Sonoma in San Francisco, California from February 2018 to February 2024.

Chief Information Security Officer of Inspire Brands: Haddon Bennett

Mr. Bennett has been Inspire Brands' Chief Information Security Officer in Atlanta, Georgia since December 2019.

Chief Growth Officer of Inspire Brands: Christian Charnaux

Mr. Charnaux has been the Chief Growth Officer of Inspire Brands in Atlanta, Georgia since April 2018.

Chief Supply Officer of Inspire Brands: Joel Blanchard

Mr. Blanchard has been Inspire Brands' Chief Supply Officer in Atlanta, Georgia since March 2025. He previously served as Inspire Brands' Senior Vice President – GPO & Brand Supply Chain in Atlanta, Georgia from April 2022 to March 2025. Before that, he held several positions with Georgia-Pacific in Atlanta, Georgia, including Vice President-Strategic Sourcing and Procurement from July 2021 to April 2022 and Vice President-Category Supply Chain from June 2019 to July 2021.

Chief Financial Officer and Assistant Secretary, and Board of Managers: Katherine Jaspon

Ms. Jaspon has been our Chief Financial Officer in Canton, Massachusetts and Atlanta, Georgia since April 2017, and she has been our Assistant Secretary and a Member of our Board of Managers in Atlanta, Georgia since February 2024. She also has been Inspire Brands' Chief Financial Officer and Assistant Secretary in Atlanta, Georgia since July 2021.

Chief Commercial and Restaurant Officer of Dunkin' Brands: Daniel Lynn

Mr. Lynn has been Dunkin' Brands' and Inspire Brands' Chief Commercial and Restaurant Officer since August 2022, each in Atlanta, Georgia.

Chief Development Officer: Jason Maceda

Mr. Maceda has been our Chief Development Officer in Canton, Massachusetts since January 2024. He also has been Inspire Brands' Chief Development Officer in Canton, Massachusetts since January 2024. He previously was Inspire Brands' Senior Vice President, Franchise Development in Canton, Massachusetts from September 2022 to January 2024. Additionally, he previously held several positions with BR in Canton, Massachusetts, including President, Baskin-Robbins from December 2020 to September 2022, Senior Vice President, and Baskin-Robbins U.S. and Canada from June 2017 to December 2020.

Chief Brand Officer of Inspire Brands: Scott Murphy

Mr. Murphy has been our and Inspire Brands' Chief Brand Officer in Canton, Massachusetts since November 2023. He has also served as Dunkin' Brands' Chief Brand Officer and Director since November 2023. He previously held many positions with us, including President from December 2020 to November 2023, President, Dunkin' Americas from December 2019 to December 2020, Chief Operating Officer, and Dunkin' U.S. from January 2018 to December 2019, each in Canton, Massachusetts.

Chief Marketing Officer – Dunkin': Jill Nelson

Ms. Nelson has been our Chief Marketing Officer – Dunkin' in Canton, Massachusetts since September 2022. She previously was our Vice-President, Dunkin' Marketing & Culinary in Canton, Massachusetts from January 2020 to September 2022, and Manager, Corporate Strategy in Canton, Massachusetts from August 2016 to December 2019.

Chief Administrative Officer, General Counsel, Secretary and Board of Managers: Nils H. Okeson

Mr. Okeson has been a Member of our Board of Managers since December 2020, our General Counsel since October 2021, and our Chief Administrative Officer since February 2024, each in Atlanta, Georgia. He also has been Inspire Brands' Chief Administrative Officer, General Counsel, and Secretary in Atlanta, Georgia since February 2018.

Senior Vice President – Franchise Optimization of Inspire Brands: Luigi C. Beccarelli

Mr. Beccarelli has been Inspire Brands' Senior Vice President – Franchise Optimization since June 2024. He previously served as ARG's Chief Operating Officer – Arby's from September 2022 to May 2024. Before that, he held several positions with DD in Canton, Massachusetts, including Regional Vice President, Division Lead from April 2022 to September 2022, Regional Vice President, Northeast from December 2021 to March 2022, and Regional Vice President, Operations and Development from March 2014 to December 2021.

Senior Vice President - Chief Operating Officer – Dunkin': Ricardo Colon

Mr. Colon has been our Senior Vice President – Chief Operating Officer – Dunkin' in Canton, Massachusetts since January 2021. He previously served as our Senior Vice President, Dunkin; National Operations and Development in Canton, Massachusetts from December 2017 to December 2020.

Senior Vice President – Franchise Finance: Dennis McCarthy

Mr. McCarthy has been our Senior Vice President – Franchise Finance in Canton, Massachusetts since February 2024. He has also been Inspire Brands' Senior Vice President – Franchise Finance in Canton, Massachusetts since May 2022. He previously served as Inspire Brands' Vice President Finance – Beverage and Snacking from December 2020 to April 2022 in Canton, Massachusetts. Before that, he held various positions with Dunkin Brands, Inc., including Vice President of Corporate FP&A and Brand Finance from July 2018 to December 2020 in Canton, Massachusetts.

Senior Vice President – Operations Excellence of Inspire Brands: Vans Nelson

Mr. Nelson has been Inspire Brands' Senior Vice President – Operations Excellence since January 2025. He previously served as Inspire Brands' Senior Vice President - Operations Innovation in Atlanta, Georgia from March 2022 to January 2025. Before that, he served as ARG's Senior Vice President, Operations in Atlanta, Georgia from February 2009 to March 2022.

Vice President – Franchise Operations: Francis Ashwin

Mr. Ashwin has been our Vice President – Franchise Operations in Canton, Massachusetts since September 2022. He previously was our Director of Operations in Canton, Massachusetts from June 2016 to September 2022.

Vice President – Franchise Health of Inspire Brands: Tim Asire

Mr. Asire has been Inspire Brands' Vice President – Franchise Health since January 2025. He previously served as Vice President – Franchise Health from February 2021 to December 2024. Before that, he held several positions with JJ in Champaign, Illinois, including Chief Compliance Officer and Vice President, Operations from January 2006 to January 2021, each in Champaign, Illinois.

Vice President – Restaurant Portfolio Management: William Duffy

Mr. Duffy has been Inspire Brands' Vice President – Restaurant Portfolio Management in Atlanta, Georgia since its formation in February 2018. He has also served as our Vice President – Restaurant Portfolio Management in Atlanta, Georgia since January 2025.

Vice President – Franchise Operations: Kelly Fish

Ms. Fish has been our Vice President – Franchise Operations in Canton, Massachusetts since April 2022. She previously was our Director of Franchise Operations in Canton, Massachusetts from July 2016 to March 2022.

Vice President – Franchise Operations: Peter Green

Mr. Green has been our Vice President – Franchise Operations in New York, New York since December 2021. He previously was our Regional Vice President, Operations and Development in New York, New York from October 2016 to December 2021.

Vice President – Construction Programs & Services: Volker Heimeshoff

Mr. Heimeshoff has been our and Inspire Brands' Vice President – Construction Programs & Services in Atlanta, Georgia since June 2022 Before that, he was self-employed as an Executive Project Consultant in Bentonville, Arkansas from April 2020 to May 2022.

Vice President – Real Estate: Russell Holland

Mr. Holland has been our Vice President – Real Estate in Atlanta, Georgia since February 2024. He also has been Inspire Brands' Vice President – Real Estate in Atlanta, Georgia since December 2019.

Vice President – Brand Training of Inspire Brands: Kelli Holmes

Ms. Holmes has been Inspire Brands' Vice President – Brand Training in Canton, Massachusetts since January 2025. She previously held several positions with us, including Vice President – Training Development from February 2024 to December 2024, Vice President – Learning from August 2022 to February 2024, Senior Director, Learning Strategy and Deployment from October 2021 to August 2022, and Senior Director, Operating Systems from January 2018 to October 2021, each in Canton, Massachusetts.

Vice President – Architecture & Design of Inspire Brands: Laura Ivanishvili

Ms. Ivanishvili has been Inspire Brands' Vice President – Architecture & Design in Atlanta, Georgia since March 2023. She previously was self-employed as a consultant in Bentonville, Arkansas from November 2022 to March 2023. Before that, she previously served as Walmart's Senior Director, Architecture & Engineering in Bentonville, Arkansas from January 2018 to November 2022.

Vice President – Franchise Operations: Allyson Peck

Ms. Peck has been our and Dunkin' Brands' Vice President – Franchise Operations in Canton, Massachusetts since March 2024. She previously served as BR's Vice President – Franchise Operations in Canton, Massachusetts from April 2023 to March 2024. Before that, she served as Starbucks Coffee Company's Vice President of Retail Operations in Seattle, Washington from March 2020 to June 2022.

Vice President – Franchise Counsel: Lisa P. Storey

Ms. Storey has been our Vice President – Franchise Counsel in Atlanta, Georgia since October 2021. She also has been Inspire Brands' Vice President – Franchise Counsel in Atlanta, Georgia since March 2020. She previously was our and Inspire Brands' Vice President, Franchise, HR & Litigation Counsel from December 2018 to February 2020.

Vice President – Franchise Operations: Robert Wiggins

Mr. Wiggins has been our Vice President – Franchise Operations in Canton, Massachusetts since December 2021. He previously held several positions with us, including Vice President, Dunkin' Operating Systems & National Operations from January 2019 to December 2021 and Regional Vice President, Mid-Atlantic/New York from February 2011 to January 2019, each in Canton, Massachusetts.

Senior Director – Franchise Development of Inspire Brands: Theresa Rivello

Ms. Rivello has been Inspire Brands' Senior Director – Franchise Development in Atlanta, Georgia since January 2023. She previously served as Inspire Brands' Director, Strategy and New Business Development – Non-Traditional from September 2020 to January 2023, in Atlanta, Georgia.

ITEM 3:
LITIGATION

Pending Litigation

The following actions are pending against us, a predecessor, a parent or affiliate that guarantees our performance, an affiliate who offers franchises under the Proprietary Marks, or a person identified in Item 2:

Fahrad Salari Lak, Lock Bakeries, Incorporated and F and J Holdings, Inc. v. Dunkin' Donuts Franchising LLC, et al., (Case No. GD 09 13755), Court of Common Pleas of Allegheny County, Pennsylvania, filed on September 28, 2011. This dispute involves contracts to supply bakery products to a Dunkin' network of restaurants in the Pittsburgh market. Fahrad Salari Lak, Lock Bakeries, Incorporated and F and J Holdings, Inc. (the "Fahrad Plaintiffs") claim that, on December 31, 2006, defendants entered into an Approved Bakery Manufacturers Agreement with Pittsburgh Baker's Dozen for a kitchen to the west of the city and with plaintiff, Fahrad Salari Lak, for a kitchen to be developed to the east of the city making up the Pittsburgh Supply Plan. Fahrad Plaintiffs claim that they invested hundreds of thousands of dollars to develop both kitchens. Fahrad Plaintiffs also claim that Pittsburgh Baker's Dozen ran into financial difficulties and that defendants encouraged them to take over the eastern bakery ownership. No written agreements were entered into in connection with these activities. Fahrad Plaintiffs claim that they acted upon promises and assurances by

defendants that they would be supplying donuts for Dunkin' franchisees under the Pittsburgh Supply Plan. Fahrad Plaintiffs claim that, at some point, Dunkin' advised them that it had approved a "new option" for defendant Heartland that would allow it to purchase unfinished "frozen pre-fried" donuts instead of fresh baked donuts. Fahrad Plaintiffs further assert that Dunkin', knowing of Fahrad Plaintiffs' reliance on Dunkin's promises to them, inquired as to what damages they had incurred as a result of their reliance upon the continued assurances that they would be supplying fresh baked products and other goods to Heartland's stores. At that point, Fahrad Plaintiffs ceased development of the eastern bakery, did not continue with the purchase on the western bakery premises, and filed this lawsuit. Claims as to Dunkin' are promissory estoppel and fraud. However, the trial court granted Dunkin's motion for summary judgment, striking Fahrad Plaintiffs' damage claims for lost profits from the bakery and limiting any potential recovery to out of pocket expenses and lost business opportunities. Discovery in this case is ongoing, and no trial date has been set. Defendants deny the claims alleged by Fahrad Plaintiffs and intend to vigorously defend the case.

Phoenix Food (Pvt) Limited v. Dunkin' Donuts Franchising LLC and DD IP Holder LLC (Court of Senior Civil Judge, Lahore; Suit No. 33938 of 2023; filed July 25, 2023). A Dunkin'® franchisee in Pakistan, Phoenix Food (Pvt) Limited, ("Phoenix"), filed an action alleging breach of contract due to our decision to not extend the expired term of the multiple unit development and franchise agreement/ Phoenix seeks declaratory and injunctive relief. Franchisor filed an application to enforce the mandatory arbitration provision in the agreement. On December 4, 2024, the court entered an order granting Franchisor's application and staying the case. Franchisor denies Phoenix's claims and intends to vigorously defend the case.

Dunkin' Donuts Franchising LLC v. Coffee Alliance, S.L. (Barcelona Court of First Instance No. 38; Ordinary Proceedings No. 216/2022-1B; filed March 2, 2022). Franchisor filed a lawsuit against its franchisee in Spain, Coffee Alliance, S.L. ("Coffee Alliance"), regarding the parties' Master Franchise Agreement ("MFA"). Franchisor claimed that Coffee Alliance breached the MFA by failing to comply with the development schedule, and Franchisor petitioned the court to order that Franchisor lawfully revoked Coffee Alliance's development rights pursuant to the MFA. Coffee Alliance filed a counterclaim alleging breach of contract and seeking declaratory and injunctive relief to prevent Franchisor from revoking Coffee Alliance's development rights. In April 2023, the court dismissed Coffee Alliance's claims, ruled Coffee Alliance breached the development schedule in the MFA, and ordered Coffee Alliance to comply with Franchisor's revocation of development rights. In May 2023, Coffee Alliance appealed the ruling. In June 2023, Franchisor filed its opposition to Coffee Alliance's appeal. The parties are awaiting a decision from the appeals court.

John Michael Taferner and Itzel Diaz v. Inspire Brands, Inc., Dunkin' Donuts Franchising LLC, et al. (United States District Court for the Central District of California, Case No. 2:24-cv-05711, filed July 8, 2024). Plaintiffs filed a class action complaint alleging that Defendants charged "a dine-in fee or other hidden fee at various Dunkin'® restaurants." Plaintiffs assert the following claims on behalf of a California subclass: (1) violation of Business & Professions Code § 17200 et seq.; and (2) violation of Business & Professions Code § 17500 et seq. Plaintiffs also assert the following claims on behalf of a nationwide class: (1) breach of express warranty; breach of contract; (2) fraudulent concealment; (3) negligent misrepresentation; (4) Intentional misrepresentation; and (5) unjust enrichment. Defendants deny the claims and intend to vigorously defend the case.

Litigation Commenced by Dunkin' in the Past Fiscal Year Against Franchisees

The following actions brought by us against one or more franchisees involving the franchise relationship in the last fiscal year:

Breach of Contract and Trademark Infringement Claims:

Baskin-Robbins Franchising LLC, Dunkin' Donuts Franchising LLC, DD IP Holder, LLC, and BR IP Holder, LLC v. Alamo Donuts, LLC, Jeffrey Phillips, and 401 San Pedro LLC (United States District Court for the Western District of Texas, Case No. 5:24-cv-00810, filed July 18, 2024).

Trademark Infringement Claims:

DD IP Holder LLC v. Atlanta Airport Concessions, LLC, et al. (United States District Court for the Northern District of Georgia, Case No. 1:24-CV-03789, filed August 27, 2024). On September 19, 2024, the court granted a permanent injunction in favor of DD IP Holder LLC. On December 9, 2024, the court entered a final judgment in the amount of $110,000 against Atlanta Airport Concessions, LLC and Roberson and Reynolds-Food and Beverage Management Services, LLC.

Concluded Litigation

The following actions against us, a predecessor, a parent or affiliate that guarantees our performance, an affiliate who offers franchises under the Proprietary Marks, or a person identified in Item 2 have concluded:

Bertico Inc., 3024032 Canada Inc., 3155412 Canada Inc., 3176941 Canada Inc., 3481191 Canada Inc., 2857-8664 Québec Inc., 3089-8001 Québec Inc., 9067-0308 Québec Inc., Jacques Doyon and Monic Huard, Les Entreprises Doyon et Huard Inc., Les Entreprises Charloise Inc., Les Entreprises Lucien Stephens Inc., Les Entreprises Pierre Maclure Limitée, 9116-5399 Québec Inc., 3089-3309 Québec Inc., 3092-5077 Québec Inc., 9009-6694 Québec Inc., 9064-0947 Québec Inc., 2622-6282 Québec Inc., 2968-7654 Québec Inc., Claude St-Pierre and Lynda Viel, Sylvain Charbonneau, Noemia De Lima and Joao De Lima, René Joly and Charlotte Lévesque, Mariette Long, Raymond Massi, Pierre Maclure, Jean Rioux, Mario Corbeil, John A. Costin, Bernard Stern and Jacques Pomerleau, Province of Quebec, District of Montreal, Superior Court, filed on May 20, 2003. Thirty-two (32) Quebec Dunkin' franchisees ("Canadian Plaintiffs") sued Dunkin' Donuts (Canada) Limited and Allied Domecq Retailing International, (Canada) Limited ("Dunkin' (Canada)") on a variety of claims with respect to the supervision and support of franchises located in Quebec including deterioration of the brand image, negligent management, failure to adequately respond to increased competition in the market, failure to adequately market, negligence in not responding to franchisees who did not comply with all of their franchise agreement requirements, failure to stem decreasing sales and to invest in the Dunkin' (Canada) system in Canada, and supply chain issues. Canadian Plaintiffs sought orders terminating their own franchises, orders requiring Dunkin' (Canada) to comply with its contractual obligations, and damages representing a refund of operating losses for 32 franchises. On June 21, 2012, the trial court found Dunkin' (Canada) liable and awarded Canadian Plaintiffs $16.4 million CDN in damages, plus costs and interest, representing loss in value of the franchises and lost profits. Dunkin' (Canada) appealed the decision. On April 15, 2015, an appeals court upheld the trial court's decision but significantly reduced the amount of the damages to approximately $10.9 million CDN. In June 2015, Dunkin' (Canada) filed an application for leave to appeal the Court of Appeals decision to the Supreme Court of Canada which denied the application on March 17, 2016. This matter is now closed.

Priti Shetty v. Dunkin' Donuts Franchised Restaurants LLC, et al., (Case No. 3:15-cv-02664), U. S. District Court for the District of New Jersey, filed on February 17, 2015. Priti Shetty ("Shetty Plaintiff"), a former Dunkin' franchisee, and two business partners entered into a Store Development Agreement with the franchisor in 2003 for three potential locations in New Jersey. They opened their first store in 2004 and a second location in 2005. Shetty Plaintiff claims that Dunkin' unfairly turned down her efforts to open a third franchise. After one of her partners dropped out of the business, Shetty Plaintiff and her remaining partner sold both of her open Dunkin' franchises in March 2010. When those locations were abandoned by the new owner in December 2010, Shetty Plaintiff requested and was denied permission by Dunkin' to take over and resume operations at the two closed franchises. Based on these allegations, Shetty Plaintiff raised a civil rights claim against Dunkin'

under 28 U.S.C. § 1981, as well as claims under the New Jersey Law Against Discrimination, tortious interference with prospective economic advantage, defamation, libel, slander, and unjust enrichment. Shetty Plaintiff's civil rights claims are based on the allegation that franchisor discriminates against Asian Indian women. On December 11, 2015, the trial court granted Dunkin's motion to dismiss Shetty Plaintiff's claims under the New Jersey Law Against Discrimination, for tortious interference with prospective economic advantage, defamation, libel, slander, and unjust enrichment. The case was settled on February 23, 2017, with the entire settlement amount paid by Dunkin's insurance carrier and with no admission of liability by defendants. The matter is now closed.

Bartosz Grabowski v. Dunkin' Brands, Inc., (Case No. 1:17-cv-05069) U.S. District Court for the Northern District of Illinois, filed on July 9, 2017. The complaint in this putative class action lawsuit alleged that the Dunkin' Brands engaged in deceptive practices with respect to its blueberry donut products by allegedly trying to convince consumers that certain products (such as the "Glazed Blueberry" donut and munchkin, the "Blueberry Butternut Donut," and the "Blueberry Crumb Cake Donut") contain real blueberries. The complaint claimed that Dunkin' Brands engaged in fraud by (1) using the word "blueberry" in the product names; (2) using imitation blueberries on both the inside and outside of the product that were "specifically made to resemble actual blueberries or pieces of actual blueberry due to their blue color and round shape"; and (3) charging consumers a "premium price" for blueberry donuts which, the complaint alleges, are "uniformly priced higher than other donuts on the Dunkin' menu such as the Glazed Donut." As a result, the complaint contended that consumers reasonably expect these products to contain actual blueberries and, therefore, the use of the word "blueberry" as a product description at franchises and in marketing is misleading. The legal claims brought against Dunkin' Brands in this case were: (1) violation of the Illinois Consumer Fraud and Deceptive Business Practices Act; (2) common law fraud; (3) intentional misrepresentation; (4) negligent misrepresentation; (5) breach of contract; and (6) unjust enrichment. The complaint sought a minimum of $5 million dollars in damages. This case was settled on October 2, 2018 on an individual basis with no admission of liability by Dunkin' Brands and was dismissed with prejudice. The matter is now closed.

Airport Mart, Inc. v. Dunkin' Donuts Franchising LLC, (Case No. 7:18-cv-00170) U.S. District Court for the Southern District of New York, filed on January 9, 2018. Airport Mart, Inc. ("Airport Plaintiff") was a former Dunkin' franchisee that brought suit against us regarding the development, operation, and termination of the franchise agreement that was located at the Westchester Airport in White Plains, New York from 2010 to 2015. Airport Plaintiff alleged that we induced him into purchasing equipment for the Just Baked On Demand system and that he was instead "forced" to purchase donuts from a commissary operated by another franchisee, rendering the Just Baked On Demand equipment "useless." Airport Plaintiff also claimed that that our employees made derogatory comments about him to airport officials, failed to provide him with sufficient marketing and advertising support, and delayed the opening of his franchise by changing up the construction plans and site layouts. In addition, Airport Plaintiff claimed that we did not assist him in obtaining a new location at the airport after his initial lease expired, failed to help him obtain a lease extension, and refused to allow him to relocate the store. Airport Plaintiff raised several legal claims against us, including breach of the franchise agreement, violation of New York's deceptive trade practices statute, fraud, and intentional misrepresentation and sought $10 million in damages. On the September 16, 2019, the court dismissed Airport Plaintiff's claims for fraud in the inducement, intentional misrepresentation, and deceptive trade practices, leaving only the breach of contract claim in the case. Following that ruling, the case was settled for a nominal amount on February 10, 2020, without any admission of liability on our part and the matter is now closed.

Dunkin' Donuts Franchising LLC v. Coffee & Brands Sweden AB, et al., (Case No. 01-1 8-0001-8486), American Arbitration Association, filed on May 9, 2018. Coffee & Brands Sweden AB (C&B) ("C&B Respondent") was the Dunkin' franchisee in Sweden. Dunkin' terminated C&B Respondent's master franchise agreement (MFA) for non-payment of almost $500,000 in franchise fees and failure to secure an irrevocable letter of credit of $1 million as required under the MFA and related agreements. We then filed this arbitration proceeding to enforce termination of the MFA. In response, C&B Respondent raised counterclaims against us for fraud, negligent misrepresentation, violation of the Massachusetts Unfair and Deceptive Trade Practices

statute, breach of contract, and breach of the implied covenant of good faith and fair dealing. Generally, C&B Respondent alleged that Dunkin' misrepresented the viability and success of its franchise system in Europe, made inaccurate representations as to the financial performance C&B Respondent could expect its shops to achieve, did not provide adequate support to C&B Respondent, and reneged on a promise to forgive or reduce C&B Respondent's debts. In addition, C&B Respondent claimed that, despite an unambiguous merger clause in the MFA, Dunkin' orally promised that C&B Respondent did not have to pay royalty fees until it became profitable. C&B Respondent sought damages in excess of $8 million, rescission of the MFA, and an award of its costs and attorneys' fees. On November 14, 2018, the parties agreed to settle all their claims without any admission of liability on Dunkin's part and the matter is now closed.

Newburyport Donuts, Inc. v. Dunkin' Donuts Franchising LLC, et al., (Case No. 01-19-0000-7393), American Arbitration Association, filed on March 11, 2019. Newburyport Donuts, Inc. ("Newberry") contended that the defendants rejected their proposal for the development of a new Dunkin' restaurant due to the impact on the sales of a nearby existing Dunkin' restaurant and then subsequently awarded the site to that same owner. Newberry further alleged that the defendants' impact process would not have compensated them fairly and, furthermore, that the defendants unfairly dealt with smaller franchisees with respect to development matters. Defendants denied the allegations set forth in the complaint. On July 23, 2020, the parties agreed to settle all of their claims without any admission of liability on defendants' part and the matter is now closed.

The People of the State of California v. Dunkin' Brands, Inc., (Case No. 19STCV09597), California Superior Court, Los Angeles County, filed on March 19, 2019. On March 14, 2019, Dunkin' Brands entered into a settlement agreement with the Attorneys General of thirteen states and jurisdictions concerning the inclusion of "no-poaching" provisions in Dunkin' franchise agreements. The settling states and jurisdictions included California, Illinois, Iowa, Maryland, Massachusetts, New Jersey, New York, North Carolina, Pennsylvania, Rhode Island, Vermont, and the District of Columbia. A small number of franchise agreements in the Dunkin' system prohibit Dunkin' franchisees from hiring the employees of other Dunkin' franchisees or Dunkin's own employees. A larger number of franchise agreements in the Dunkin' system contain a no-poaching provision that prevents Dunkin' franchisees and Dunkin' from hiring each other's employees. Under the terms of the settlement, Dunkin' Brands agreed not to enforce either version of the no-poaching provision or assist Dunkin's franchisees in enforcing such a provision. In addition, Dunkin' Brands agreed to seek the amendment of 128 franchise agreements that contain a no-poaching provision that bars a franchisee from hiring the employees of another Dunkin' franchisee. The effect of the amendment would be to remove the no-poaching provision. Dunkin' Brands expressly denied in the settlement agreement that it had engaged in any conduct that had violated state or federal law, and, furthermore, the settlement agreement stated that such agreement should not be construed as an admission of law, fact, liability, misconduct, or wrongdoing on the part of Dunkin' Brands. The Attorney General of the State of California filed the above-reference lawsuit in order to place the settlement agreement in the public record and the action was closed after the court approved the parties' stipulation of judgment.

The People of the State of New York v. Dunkin' Brands, Inc., (Index No., 451787/2019), New York Supreme Court, filed on September 26, 2019. The NY State Attorney General ("NYAG") filed a lawsuit against Dunkin' Brands related to credential stuffing attacks during 2015 and 2018 on a database that contained information for DD Perks members and individuals who had registered a Dunkin' gift card. The NYAG alleged that Dunkin' was notified by its firewall vendor that over 19,000 Dunkin' mobile customer accounts had been accessed by unauthorized parties over a sample five-day period and the vendor had identified nearly $40,000 associated with those accounts. The NYAG claimed that attacks resulted in unlawful account acquisition by non-account owners and thus triggered an obligation by Dunkin' Brands under New York law to notify these customers. The NYAG also alleged that Dunkin' Brands failed to adequately investigate the 2015 attacks and that Dunkin' Brands' Customer Service Department misled customers about it. With respect to the 2018 attacks, the NYAG claimed that Dunkin' Brands' notification to customers did not adequately disclose that their accounts had been accessed without authorization. The NYAG also contended that Dunkin' Brands misrepresented its data security practices and procedures in its Privacy Policy to consumers. The statutory

claims raised by the NYAG against Dunkin' Brands included: (1) GBL § 349, which prohibits deceptive acts and practices in the conduct of any business, trade, or commerce or in the furnishing of any service in New York; (2) GBL § 350, which prohibits false advertising in the conduct of any business, trade, or commerce or in the furnishing of any service in New York; and (3) GBL § 899-aa, which requires that businesses disclose a breach of security to all New York State residents whose private information was, or is reasonably believed to have been, acquired without valid authorization. On September 22, 2020, the parties entered into a settlement under which Dunkin' Brands agreed to communicate with certain DD Perks customers who lived in New York, to take certain data security measures and adopt certain investigative procedures regarding data security issues and pay the New York Attorney General's Office $650,000 in penalties and costs. The matter is now closed.

Dunkin' Donuts Franchising LLC, et al. v. Vicky and Bonny Coffee Express Somerdale LLC, et al. (Case No. 21-cv-17719), U.S. District Court for the District of New Jersey, filed September 28, 2021. Dunkin' Donuts Franchising LLC, Dunkin' Donuts Franchised Restaurants LLC, and DD IP Holder LLC ("Dunkin' Plaintiffs") filed an action against a group of franchise entities and their owners (collectively, the "Somerdale Defendants") to enforce the termination of 12 Dunkin' Franchise Agreements – 10 involving franchises in New Jersey, and 2 involving franchises in Pennsylvania – due to Somerdale Defendants' breaches of multiple provisions of the franchise agreements. On December 16, 2021, Dunkin' Plaintiffs filed a motion for preliminary injunction seeking to enjoin Somerdale Defendants from operating the terminated franchises. On January 24, 2022, Somerdale Defendants filed an answer to the complaint and an opposition to the motion for preliminary injunction. On February 2, 2022, the parties entered into two Settlement Agreements whereby Dunkin' Plaintiffs agreed to dismiss the action without prejudice in exchange for Somerdale Defendants' agreement to (1) sell the subject franchises per the terms of the Settlement Agreements, and (2) execute a Franchise Termination and Surrender Agreement and Release to be effective upon Somerdale Defendants' default of their obligations under the Settlement Agreements. Somerdale Defendants also agreed to pay Dunkin' Plaintiffs $97,000 for reimbursement of attorney fees and costs. On February 4, 2022, the parties filed a Stipulation of Dismissal Without Prejudice. The matter is now closed.

Dunkin' Donuts (Canada), Ltd. vs Camasa Ltd. & Camille McLaughlin, Case No. B/C/149/01 (New Brunswick). On March 8, 2001, the Canadian franchisor sued the franchisee to cancel the franchise agreements, enforce termination and claim royalties and other amounts owing. The franchisee contested the termination of the franchise agreements and counter-claimed for damages alleging, among other things, the non-fulfillment of the franchisor's obligations and various misrepresentations. In October 2012, the franchisee reactivated the file and pursued its counterclaim. In September 2014, the franchisee brought a motion to dismiss the proceedings for delay. The motion was heard August 31, 2015, and the trial judge permitted the proceedings, including the counterclaim to continue. The case was settled on September 17, 2017. The franchisee acknowledged in his release of claims that the settlement was not to be construed as an admission of liability by Dunkin' and that Dunkin' expressly denied liability for any of the franchisee's claims. The matter is now closed.

Les Services Alimentaires Kojo Inc., et al. v. Dunkin' Brands Canada, Ltd., Case No. 500-17-076969-131 (Quebec). On November 8, 2012, a group of 5 franchisees in Quebec representing 9 stores collectively sued the franchisor claiming damages in the amount of $7,199,000 CDN alleging, among other things, that the franchisor failed to execute its obligations under the franchise agreements and abandoned them during the period of 2008 until the claim was settled on January 8, 2018. The matter is now closed.

Daniel Crooks and Matthew Miller v. Dunkin' Brands Group, Inc. and SVC Service II LLC, (United States District Court for the District of Massachusetts, Case No. 1:22-CV-10738, filed May 12, 2022). Plaintiffs, Daniel Crooks and Matthew Miller ("Crooks and Miller") filed a class action complaint against Dunkin' Brands Group, Inc. and SVC Service II LLC ("Dunkin' Defendants") alleging violations of the New Jersey Truth-in-Consumer Contract, Warranty, and Notice Act, unjust enrichment, breach of contract, violation of the Massachusetts Unfair and Deceptive Business Practices Act, and violation of the California Unfair Competition Law Business and Professions Code § 17200 for the alleged failure to redeem gift cards for cash.

Crooks and Miller seek to establish a nationwide class and subclasses for New Jersey and California residents. On August 19, 2022, Dunkin' Defendants filed a motion to dismiss. On December 13, 2022, the court granted Dunkin' Defendants' motion to dismiss the New Jersey statutory claims and denied the motion to dismiss the other claims. In June 2023, the parties entered into a Settlement Agreement and Mutual Release of Claims whereby Dunkin' Defendants agreed to pay Crooks and Miller $75,000 in exchange for a full release and dismissal of the case with prejudice. On June 23, 2023, the parties filed a Joint Stipulation of Voluntary Dismissal. The matter is now closed.

Ram Donuts Inc. v. Dunkin' Donuts Franchising LLC, et al., (United States District Court for the District of Arizona, Case Nos. 22-CV-00433-TUC-LCK and 22-CV-0455-TUC-JCH). On September 15, 2022, a terminated franchisee, Ram Donuts, Inc. ("Ram Donuts") filed a complaint in Pima County, Arizona state court against us and BR alleging breach of the franchise agreements, declaratory judgment, and breach of the implied covenant of good faith and fair dealing regarding the termination of Ram Donuts' franchise agreements (the "Initial Case"). On September 22, 2022, defendants removed the Initial Case to the United States District Court for the District of Arizona. On September 30, 2022, defendants filed an answer and counterclaim against Ram Donuts alleging breaches of the parties' franchise agreements and violations of 15 U.S.C. § 1125. On October 3, 2022, DD IP Holder LLC ("Dunkin' IP Holder") and BR IP Holder LLC (the "BR IP Holder") filed a separate complaint against Ram Donuts in the United States District Court for the District of Arizona alleging trademark infringement, unfair competition, and false designation of origin (the "IP Holder Case"). On October 18, 2022, the court consolidated the Initial Case and IP Holder Case. Ram Donuts closed the affected restaurants in October 2022. On August 29, 2023, the parties entered into a Settlement Agreement and Release whereby the Dunkin' and Baskin-Robbins entities agreed to pay Ram Donuts $110,000 in exchange for mutual releases and dismissal of the lawsuit with prejudice. The matter is now closed.

AB Corp. v. Dunkin' Donuts Franchising LLC, (United States District Court for the District of Connecticut, Case Nos. 3:22-cv-01474 and 3:22-cv-1549). On November 11, 2022, a terminated franchisee, AB Corp. ("AB Corp Franchisee") filed a complaint in Connecticut Superior Court against Dunkin' Donuts Franchising LLC ("Franchisor") alleging violations of the Connecticut Franchise Act and the Connecticut Unfair Trade Practices Act regarding Franchisor's termination of the AB Corp Franchisee's franchise agreements. AB Corp Franchisee also filed an application for temporary injunction, order to show cause, and request for emergency hearing. On November 18, 2022, Franchisor removed the case to the United States District Court for the District of Connecticut (Case No. 3:22-cv-01474). On November 21, 2022, AB Corp Franchisee filed a motion for an interim temporary restraining order. On November 30, 2022, the court denied AB Corp Franchisee's motion for a temporary restraining order. On December 5, 2022, Franchisor filed an answer and counterclaim against AB Corp Franchisee for breaches of the parties' franchise agreements and violations of 15 U.S.C. § 1125. On December 6, 2022, Dunkin' IP Holder filed a separate complaint against AB Corp Franchisee in the United States District Court for the District of Connecticut alleging trademark infringement, unfair competition, and false designation of origin (Case No. 3:22-cv-1549). In March 2023, the parties entered into a Settlement Agreement and Release whereby AB Corp Franchisee agreed to pay Franchisor $180,000 and Franchisor agreed to approve AB Corp Franchisee's transfer of restaurant assets to a buyer. The cases were dismissed pursuant to the parties' Settlement Agreement and Release. The matter is now closed.

Martin Kelledy v. Dunkin' Brands, Inc. and Dunkin' Brands Group, Inc. (United States District Court for the District of Massachusetts, Case No. 1:23-cv-10626-RGS, filed March 22, 2023). Martin Kelledy ("Kelledy Plaintiff") filed a Class Action Complaint against Dunkin' Brands, Inc. and Dunkin' Brands Group, Inc. (together, "Dunkin'") alleging that consumers were subject to undisclosed charges for certain purchases made through the Dunkin' mobile application in violation of the Massachusetts Consumer Protection Act and Massachusetts common law. On June 16, 2023, the court dismissed the case without prejudice on the grounds that Kelledy Plaintiff failed to establish subject matter jurisdiction. The matter is now closed.

Disclosures Regarding Affiliated Programs

The following affiliates who offer franchises resolved actions brought against them with settlements that involved their becoming subject to currently effective injunctive or restrictive orders or decrees. None of these actions have any impact on us or our brand nor allege any unlawful conduct by us.

The People of the State of California v. Arby's Restaurant Group, Inc. (California Superior Court, Los Angeles County, Case No. 19STCV09397, filed March 19, 2019). On March 11, 2019, our affiliate, Arby's Restaurant Group, Inc. ("ARG"), entered into a settlement agreement with the states of California, Illinois, Iowa, Maryland, Massachusetts, Minnesota, New Jersey, New York, North Carolina, Oregon and Pennsylvania. The Attorneys General in these states sought information from ARG on its use of franchise agreement provisions prohibiting the franchisor and franchisees from soliciting or employing each other's employees. The states alleged that the use of these provisions violated the states' antitrust, unfair competition, unfair or deceptive acts or practices, consumer protection and other state laws. ARG expressly denies these conclusions but decided to enter into the settlement agreement to avoid litigation with the states. Under the settlement agreement, ARG paid no money but agreed (a) to remove the disputed provision from its franchise agreements (which it had already done); (b) not to enforce the disputed provision in existing agreements or to intervene in any action by the Attorneys General if a franchisee seeks to enforce the provision; (c) to seek amendments of the existing franchise agreements in the applicable states to remove the disputed provision from the agreements; and (d) to post a notice and ask franchisees to post a notice to employees about the disputed provision. The applicable states instituted actions in their courts to enforce the settlement agreement through Final Judgments and Orders, Assurances of Discontinuance, Assurances of Voluntary Compliance, and similar methods.

Except as described above, no litigation is required to be disclosed in this Item.

ITEM 4:
BANKRUPTCY

No bankruptcy information is required to be disclosed in this Item.

ITEM 5:
INITIAL FEES

Franchise Agreement

Initial Franchise Fees, Dunkin' Restaurant. You must pay us an initial franchise fee ("IFF") when you sign the Franchise Agreement. The IFF amount is determined by the Designated Market Areas ("DMAs") in which the Restaurant will be located and sorted into the Development Area Type identified below. DMAs are defined by Nielsen Television Media Marketing, and the counties that are included in each DMA are identified below. Beginning on July 1, 2025 (the "DMA Adjustment Date"), we will increase the IFF rates for certain DMAs. The IFF rates before and after the DMA Adjustment Date are listed below.

Before the DMA Adjustment Date, the IFF rates will be as follows:

IFF Before the DMA Adjustment Date	
Development Area Type 1: $90,000	
• Albany/Schenectady/Troy, NY • Bangor, ME • Binghamton, NY • Boston (Eastern. Mass/Southern, NH) • Hartford/ New Haven, CT • New York, NY	• Portland, ME • Providence, RI • Springfield, MA • Syracuse, NY • Utica, NY

IFF Before the DMA Adjustment Date	
Development Area Type 2: $80,000	
• Chicago IL • Elmira, NY • Ft. Myers, FL • Miami/ Ft. Lauderdale, FL • Orlando/Daytona/Melbourne, FL • Philadelphia, PA	• Rochester, NY • Tampa/St. Pete/Sarasota, FL • Watertown, NY • West Palm Beach / Ft. Pierce, FL • Wilkes Barre/ Scranton, PA • Youngstown, OH
Development Area Type 3: $70,000	
• Baltimore, MD • Cleveland, OH • Greenville/ New Bern. Washington, NC	• Jacksonville, FL • Pittsburgh, PA • Salisbury, MD
Development Area Type 4: $60,000	
• Burlington, VT/ Plattsburg, NY • Lancaster/Harrisburg/York, PA	• Washington, DC
Development Area Type 5: $50,000	
• Atlanta, GA	• Presque Isle, ME
Development Area Type 6: $40,000	
• All other geographic areas in the U.S. that are not noted above.	

Before the DMA Adjustment Date, we may permit certain qualified franchisees to sign new Franchise Agreements for their existing traditional Dunkin' Restaurants before their current franchise agreements expire. The Restaurant must be in a DMA where the IFF rates are increasing, and the franchisee must have expressed their interest by January 31, 2025. Subject to certain conditions, eligible franchisees will pay us a prorated IFF, at the rates listed above, based on the remaining term of the current franchise agreement.

The following is a list of counties that are included in the DMAs listed above, as defined by Nielsen Television Media Marketing:

DMA	Counties
Albany/ Schenectady/ Troy, NY	Albany, Bennington (VT), Berkshire (MA), Columbia, Fulton, Greene, Hamilton, Montgomery, Rensselaer, Saratoga, Schenectady, Schoharie, Warren, Washington
Atlanta, GA	Banks, Barrow, Bartow, Butts, Carroll, Chattooga, Cherokee, Clarke, Clay (NC), Clayton, Cleburne (AL), Cobb, Coweta, Dawson, DeKalb, Douglas, Fannin, Fayette, Floyd, Forsyth, Fulton, Gilmer, Gordon, Greene, Gwinnett, Habersham, Hall, Haralson, Heard, Henry, Jackson, Jasper, Lamar, Lumpkin, Madison, Meriwether, Morgan, Newton, Oconee, Oglethorpe, Paulding, Pickens, Pike, Polk, Putnam, Rabun, Randolph (AL), Rockdale, Spalding, Towns, Troup, Union, Upson, Walton, White
Baltimore, MD	Anne Arundel, Baltimore City, Baltimore, Caroline, Carroll, Cecil, Harford, Howard, Kent, Queen Anne's, Talbot
Bangor, ME	Hancock, Penobscot, Piscataquis, Somerset, Waldo, Washington
Binghamton, NY	Broome, Chenango, Tioga
Boston, MA (Eastern MA/Southern NH)	Barnstable, Belknap (NH), Cheshire (NH), Dukes, Essex, Hillsborough (NH), Merrimack (NH), Middlesex, Nantucket, Norfolk, Plymouth, Rockingham (NH), Strafford (NH), Suffolk, Windham (VT), Worcester
Burlington, VT/ Plattsburg, NY	Addison (VT), Caledonia (VT), Chittenden (VT), Clinton (NY), Essex (NY), Essex (VT), Franklin (VT), Franklin, (NY), Grafton (NH), Grand Isle (VT), Lamoille (VT), Orange (VT), Orleans (VT), Rutland (VT), Sullivan (NH), Washington (VT), Windsor (VT)
Chicago, IL	Cook, DeKalb, DuPage, Grundy, Jasper (IN), Kane, Kankakee, Kendall, La Salle, Lake, Lake (IN), LaPorte (IN), McHenry, Newton (IN), Porter (IN), Will

DMA	Counties
Cleveland, OH	Ashland, Ashtabula, Carroll, Cuyahoga, Erie, Geauga, Holmes, Huron, Lake, Lorain, Medina, Portage, Richland, Stark, Summit, Tuscarawas, Wayne
Elmira, NY	Chemung, Schuyler, Steuben, Tioga (PA)
Fort Myers, FL	Charlotte, Collier, DeSoto, Glades, Hendry, Lee
Greenville/ New Bern/ Washington, NC	Beaufort, Bertie, Carteret, Craven, Duplin, Greene, Hyde, Jones, Lenoir, Martin, Onslow, Pamlico, Pitt, Tyrrell, Washington
Hartford/ New Haven, CT	Hartford, Litchfield, Middlesex, New Haven, New London, Tolland, Windham
Jacksonville, FL	Baker, Bradford, Brantley (GA), Camden (GA), Charlton (GA) Clay, Columbia, Duval, Glynn (GA), Nassau, Pierce (GA), Putnam, St. Johns, Union, Ware (GA)
Lancaster/ Harrisburg/ York, PA	Adams, Cumberland, Dauphin, Franklin, Juniata, Lancaster, Lebanon, Mifflin, Perry, York
Miami/ Ft. Lauderdale, FL	Broward, Miami-Dade, Monroe
New York, NY	Bergen (NJ), Bronx, Dutchess, Essex (NJ), Fairfield (CT), Hudson (NJ), Hunterdon (NJ), Kings, Middlesex (NJ), Monmouth (NJ), Morris (NJ), Nassau, New York, Ocean (NJ), Orange, Passaic (NJ), Pike (PA), Putnam, Queens, Richmond, Rockland, Somerset (NJ), Suffolk, Sullivan, Sussex (NJ), Ulster, Union (NJ), Warren (NJ), Westchester
Orlando/ Daytona/ Melbourne, FL	Brevard, Flagler, Lake, Marion, Orange, Osceola, Seminole, Sumter, Volusia
Philadelphia, PA	Atlantic (NJ), Berks, Bucks, Burlington (NJ), Camden (NJ), Cape May (NJ), Chester, Cumberland (NJ), Delaware, Gloucester (NJ), Kent (DE), Lehigh, Mercer (NJ), Montgomery, New Castle (DE), Northampton, Philadelphia, Salem (NJ)
Pittsburgh, PA	Allegheny, Armstrong, Beaver, Butler, Clarion, Fayette, Forest, Garrett (MD), Greene, Indiana, Lawrence, Monongalia (WV), Preston (WV), Venango, Washington, Westmoreland
Portland, ME	Androscoggin, Carroll (NH), Coos (NH), Cumberland, Franklin, Kennebec, Knox, Lincoln, Oxford, Sagadahoc, York
Presque Isle, ME	Aroostook
Providence, RI	Bristol (MA), Bristol (RI), Kent, Newport, Providence, Washington
Rochester, NY	Livingston, Monroe, Ontario, Orleans, Wayne, Yates
Salisbury, MD	Dorchester, Somerset, Sussex (DE), Wicomico, Worcester
Springfield, MA	Franklin, Hampden, Hampshire
Syracuse, NY	Cayuga, Cortland, Madison, Oneida, Onondaga, Oswego, Seneca, Tompkins
Tampa / St. Pete/ Sarasota, FL	Citrus, Hardee, Hernando, Highlands, Hillsborough, Manatee, Pasco, Pinellas, Polk, Sarasota
Utica, NY	Herkimer, Otsego
Washington, DC	Alexandria (VA), Allegany (MD), Arlington (VA), Berkeley (WV), Calvert (MD), Charles (MD), Clarke (VA), Culpeper (VA), District of Columbia, Fairfax City (VA), Fairfax County (VA), Falls Church (VA), Fauquier (VA), Frederick (MD), Frederick (VA), Fredericksburg (VA), Fulton (PA), Grant (WV), Hampshire (WV), Hardy (WV), Jefferson (WV), King George (VA), Loudoun (VA), Manassas (VA), Manassas Park (VA), Mineral (WV), Montgomery (MD), Morgan (WV), Page (VA), Prince Georges (MD), Prince William (VA), Rappahannock (VA), Shenandoah (VA), Spotsylvania (VA), St. Mary's (MD), Stafford (VA), Warren (VA), Washington (MD), Westmoreland (VA), Winchester (VA)
Watertown, NY	Jefferson, Lewis, St. Lawrence
West Palm Beach/ Ft. Pierce, FL	Indian River, Martin, Okeechobee, Palm Beach, St. Lucie
Wilkes Barre/ Scranton, PA	Bradford, Carbon, Clinton, Columbia, Lackawanna, Luzerne, Lycoming, Monroe, Montour, Northumberland, Schuylkill, Snyder, Sullivan, Susquehanna, Union, Wayne, Wyoming
Youngstown, OH	Columbiana, Mahoning, Mercer (PA), Trumbull

Beginning on the DMA Adjustment Date, the IFF rates will be as follows:

IFF on and after the DMA Adjustment Date	
Development Area Type 1: $90,000	
• Albany/Schenectady/Troy, NY • Bangor, ME • Binghamton, NY • Boston (Eastern. Mass/Southern, NH) • Burlington, VT/ Plattsburg, NY • Elmira, NY • Hartford/ New Haven, CT • New York, NY • Philadelphia, PA	• Portland, ME • Providence, RI • Rochester, NY • Springfield, MA • Syracuse, NY • Utica, NY • Watertown, NY • Wilkes Barre/ Scranton, PA • Youngstown, OH
Development Area Type 2: $80,000	
• Baltimore, MD • Chicago IL • Ft. Myers, FL • Miami/ Ft. Lauderdale, FL • Orlando/Daytona/Melbourne, FL • Presque Isle, ME	• Salisbury, MD • Tampa/St. Pete/Sarasota, FL • West Palm Beach / Ft. Pierce, FL
Development Area Type 3: $70,000	
• Cleveland, OH • Greenville, NC	• Jacksonville, FL • Pittsburgh, PA
Development Area Type 4: $60,000	
• Albany, GA • Alpena, MI • Atlanta, GA • Augusta, GA • Bowling Green, KY • Buffalo, NY • Cedar Rapids-Waterloo-Iowa City & Dubuque IA • Champaign & Springfield-Decatur IL • Charleston, SC • Charlotte, NC • Chattanooga, TN • Cincinnati, OH • Clarksburg, WV • Columbus, GA • Columbus, OH • Dayton, OH • Des Moines-Ames, IA • El Paso, TX & Las Cruces, NM • Erie, PA • Evansville, IN • Flint-Saginaw-Bay City MI	• La Crosse-Eau Claire, WI • Lafayette, IN • Lancaster-Harrisburg-York, PA • Laredo, TX • Las Vegas, NV • Lexington, KY • Lima, OH • Macon, GA • Madison, WI • Mankato, MN • Myrtle Beach-Florence SC Nashville, TN • Norfolk-Portsmouth-Newport News VA • North Platte, NE • Paducah KY-Cape Girardeau MO-Harrisburg IL • Panama City, FL • Peoria-Bloomington, IL • Phoenix (Prescott), AZ • Raleigh-Durham (Fayetteville) NC • Richmond-Petersburg VA • Roanoke-Lynchburg VA • Rockford, IL • Savannah, GA

IFF on and after the DMA Adjustment Date	
• Gainesville, FL • Green Bay-Appleton, WI • Greensboro-High Point-Winston Salem, NC • Greenville-Spartanburg SC-Asheville NC-Anderson, SC • Harlingen-Weslaco-Brownsville-Mcallen, TX • Harrisonburg, VA • Huntsville-Decatur (Florence) AL • Indianapolis, IN • Johnstown-Altoona PA • Knoxville, TN	• South Bend-Elkhart, IN • St. Joseph, MO • Tallahassee FL-Thomasville GA • Toledo, OH • Tri-Cities TN-VA • Tucson (Sierra Vista), AZ • Washington DC • Wausau- Rhinelander, WI • Wheeling WV-Steubenville OH • Wilmington, NC • Yuma, AZ & El Centro, CA • Zanesville, OH
Development Area Type 5: $40,000	
• All other geographic areas in the U.S. that are not noted above.	

The following is a list of counties that are included in the DMAs listed above, as defined by Nielsen Television Media Marketing:

DMA Name	County Name
Albany, GA	Atkinson, Baker, Ben Hill, Berrien, Calhoun, Coffee, Colquitt, Cook, Crisp, Dougherty, Irwin, Lee, Mitchell, Terrell, Tift, Turner, Worth
Albany/ Schenectady/ Troy, NY	Albany, Bennington (VT), Berkshire (MA), Columbia, Fulton, Greene, Hamilton, Montgomery, Rensselaer, Saratoga, Schenectady, Schoharie, Warren, Washington
Alpena, MI	Alcona, Alpena
Atlanta, GA	Banks, Barrow, Bartow, Butts, Carroll, Chattooga, Cherokee, Clarke, Clay (NC), Clayton, Cleburne (AL), Cobb, Coweta, Dawson, DeKalb, Douglas, Fannin, Fayette, Floyd, Forsyth, Fulton, Gilmer, Gordon, Greene, Gwinnett, Habersham, Hall, Haralson, Heard, Henry, Jackson, Jasper, Lamar, Lumpkin, Madison, Meriwether, Morgan, Newton, Oconee, Oglethorpe, Paulding, Pickens, Pike, Polk, Putnam, Rabun, Randolph (AL), Rockdale, Spalding, Towns, Troup, Union, Upson, Walton, White
Augusta, GA	Burke, Columbia, Emanuel, Glascock, Jefferson, Jenkins, Lincoln, McDuffie, Richmond, Taliaferro, Warren, Wilkes, Aiken, Allendale, Bamberg, Barnwell, Edgefield, McCormick
Baltimore, MD	Anne Arundel, Baltimore City, Baltimore, Caroline, Carroll, Cecil, Harford, Howard, Kent, Queen Anne's, Talbot
Bangor, ME	Hancock, Penobscot, Piscataquis, Somerset, Waldo, Washington
Binghamton, NY	Broome, Chenango, Tioga
Boston, MA (Eastern MA/Southern NH)	Barnstable, Belknap (NH), Cheshire (NH), Dukes, Essex, Hillsborough (NH), Merrimack (NH), Middlesex, Nantucket, Norfolk, Plymouth, Rockingham (NH), Strafford (NH), Suffolk, Windham (VT), Worcester
Bowling Green, KY	Barren, Butler, Edmonson, Hart, Metcalfe, Warren
Burlington, VT/ Plattsburg, NY	Addison (VT), Caledonia (VT), Chittenden (VT), Clinton (NY), Essex (NY), Essex (VT), Franklin (VT), Franklin, (NY), Grafton (NH), Grand Isle (VT), Lamoille (VT), Orange (VT), Orleans (VT), Rutland (VT), Sullivan (NH), Washington (VT), Windsor (VT)
Cedar Rapids-Waterloo-Iowa City & Dubuque, IA	Allamakee, Benton, Black Hawk, Bremer, Buchanan, Butler, Cedar, Chickasaw, Clayton, Delaware, Dubuque, Fayette, Grundy, Iowa, Johnson, Jones, Keokuk, Linn, Tama, Washington, Winneshiek

DMA Name	County Name
Champaign & Springfield-Decatur, IL	Cass, Champaign, Christian, Coles, Cumberland, De Witt, Douglas, Edgar, Effingham, Ford, Iroquois, Logan, Macon, Menard, Morgan, Moultrie, Piatt, Sangamon, Shelby, Vermilion
Charleston, SC	Berkeley, Charleston, Colleton, Dorchester, Georgetown, Williamsburg
Charlotte, NC	Alexander, Anson, Ashe, Avery, Burke, Cabarrus, Caldwell, Catawba, Cleveland, Gaston, Iredell, Lincoln, Mecklenburg, Richmond, Rowan, Stanly, Union, Watauga, Chester, Chesterfield, Lancaster, York
Chattanooga, TN	Jackson, Catoosa, Dade, Murray, Walker, Whitfield, Cherokee, Bledsoe, Bradley, Grundy, Hamilton, McMinn, Marion, Meigs, Polk, Rhea, Sequatchie
Chicago, IL	Cook, DeKalb, DuPage, Grundy, Jasper (IN), Kane, Kankakee, Kendall, La Salle, Lake, Lake (IN), LaPorte (IN), McHenry, Newton (IN), Porter (IN), Will
Cincinnati, OH	Dearborn, Franklin, Ohio, Ripley, Switzerland, Union, Boone, Bracken, Campbell, Gallatin, Grant, Kenton, Mason, Owen, Pendleton, Robertson, Adams, Brown, Butler, Clermont, Clinton, Hamilton, Highland, Warren
Cleveland, OH	Ashland, Ashtabula, Carroll, Cuyahoga, Erie, Geauga, Holmes, Huron, Lake, Lorain, Medina, Portage, Richland, Stark, Summit, Tuscarawas, Wayne
Columbus, GA	Barbour, Chambers, Lee, Russell, Chattahoochee, Clay, Harris, Marion, Muscogee, Quitman, Randolph, Schley, Stewart, Sumter, Talbot, Webster
Columbus, OH	Athens, Coshocton, Crawford, Delaware, Fairfield, Fayette, Franklin, Guernsey, Hardin, Hocking, Knox, Licking, Madison, Marion, Morgan, Morrow, Perry, Pickaway, Pike, Ross, Union
Dayton, OH	Champaign, Clark, Darke, Greene, Logan, Mercer, Miami, Montgomery, Preble, Shelby
Des Moines-Ames, IA	Adair, Adams, Appanoose, Audubon, Boone, Calhoun, Carroll, Clarke, Dallas, Decatur, Franklin, Greene, Guthrie, Hamilton, Hardin, Humboldt, Jasper, Kossuth, Lucas, Madison, Mahaska, Marion, Marshall, Monroe, Pocahontas, Polk, Poweshiek, Ringgold, Story, Taylor, Union, Warren, Wayne, Webster, Wright
El Paso, TX & Las Cruces, NM	Doña Ana, Culberson, El Paso, Hudspeth
Elmira, NY	Chemung, Schuyler, Steuben, Tioga (PA)
Erie, PA	Crawford, Erie, Warren
Evansville, IN	Edwards, Wabash, Wayne, White, Dubois, Gibson, Perry, Pike, Posey, Spencer, Vanderburgh, Warrick, Daviess, Hancock, Henderson, Hopkins, McLean, Muhlenberg, Ohio, Union, Webster
Flint-Saginaw-Bay City, MI	Arenac, Bay, Genesee, Gladwin, Gratiot, Huron, Iosco, Isabella, Midland, Ogemaw, Saginaw, Shiawassee, Tuscola
Fort Myers, FL	Charlotte, Collier, DeSoto, Glades, Hendry, Lee
Gainesville, FL	Alachua, Dixie, Gilchrist, Levy
Green Bay-Appleton, WI	Menominee, Brown, Calumet, Door, Fond du Lac, Green Lake, Kewaunee, Manitowoc, Marinette, Menominee, Oconto, Outagamie, Shawano, Waupaca, Waushara, Winnebago
Greensboro-High Point-Winston Salem, NC	Alamance, Alleghany, Caswell, Davidson, Davie, Forsyth, Guilford, Montgomery, Randolph, Rockingham, Stokes, Surry, Wilkes, Yadkin, Patrick
Greenville/ New Bern/ Washington, NC	Beaufort, Bertie, Carteret, Craven, Duplin, Greene, Hyde, Jones, Lenoir, Martin, Onslow, Pamlico, Pitt, Tyrrell, Washington
Greenville-Spartanburg SC-Asheville NC-Anderson, SC	Elbert, Franklin, Hart, Stephens, Buncombe, Graham, Haywood, Henderson, Jackson, McDowell, Macon, Madison, Mitchell, Polk, Rutherford, Swain, Transylvania, Yancey, Abbeville, Anderson, Cherokee, Greenville, Greenwood, Laurens, Oconee, Pickens, Spartanburg, Union
Harlingen-Weslaco-Brownsville-Mcallen, TX	Cameron, Hidalgo, Starr, Willacy
Harrisonburg, VA	Augusta, Rockingham, Harrisonburg, Staunton, Waynesboro, Pendleton

DMA Name	County Name
Hartford/ New Haven, CT	Hartford, Litchfield, Middlesex, New Haven, New London, Tolland, Windham
Huntsville-Decatur (Florence), AL	Colbert, DeKalb, Franklin, Lauderdale, Lawrence, Limestone, Madison, Marshall, Morgan, Lincoln
Indianapolis, IN	Bartholomew, Blackford, Boone, Brown, Carroll, Cass, Clinton, Decatur, Delaware, Fayette, Fountain, Grant, Hamilton, Hancock, Hendricks, Henry, Howard, Johnson, Lawrence, Madison, Marion, Miami, Monroe, Montgomery, Morgan, Owen, Putnam, Randolph, Rush, Shelby, Tipton, Warren, Wayne, White
Jacksonville, FL	Baker, Bradford, Brantley (GA), Camden (GA), Charlton (GA) Clay, Columbia, Duval, Glynn (GA), Nassau, Pierce (GA), Putnam, St. Johns, Union, Ware (GA)
Johnstown-Altoona, PA	Bedford, Blair, Cambria, Cameron, Centre, Clearfield, Elk, Huntingdon, Jefferson, Somerset
Knoxville, TN	Bell, Harlan, McCreary, Anderson, Blount, Campbell, Claiborne, Cocke, Cumberland, Fentress, Grainger, Hamblen, Hancock, Jefferson, Knox, Loudon, Monroe, Morgan, Roane, Scott, Sevier, Union
La Crosse-Eau Claire, WI	Houston, Winona, Buffalo, Chippewa, Clark, Crawford, Eau Claire, Jackson, La Crosse, Monroe, Rusk, Trempealeau, Vernon
Lafayette, IN	Benton, Tippecanoe
Lancaster/ Harrisburg/ York, PA	Adams, Cumberland, Dauphin, Franklin, Juniata, Lancaster, Lebanon, Mifflin, Perry, York
Laredo, TX	Webb, Zapata
Las Vegas, NV	Clark, Lincoln, Nye
Lexington, KY	Anderson, Bath, Bourbon, Boyle, Breathitt, Casey, Clark, Clay, Estill, Fayette, Fleming, Franklin, Garrard, Harrison, Jackson, Jessamine, Knott, Knox, Laurel, Lee, Lincoln, Madison, Magoffin, Menifee, Mercer, Montgomery, Morgan, Nicholas, Owsley, Perry, Powell, Pulaski, Rockcastle, Rowan, Russell, Scott, Wayne, Whitley, Wolfe, Woodford
Lima, OH	Allen, Auglaize, Putnam
Macon, GA	Baldwin, Bibb, Bleckley, Crawford, Dodge, Dooly, Hancock, Houston, Johnson, Jones, Laurens, Macon, Monroe, Peach, Pulaski, Taylor, Telfair, Treutlen, Twiggs, Washington, Wheeler, Wilcox, Wilkinson
Madison, WI	Columbia, Dane, Grant, Green, Iowa, Juneau, Lafayette, Marquette, Richland, Rock, Sauk
Mankato, MN	Blue Earth, Brown, Martin, Watonwan
Miami/ Ft. Lauderdale, FL	Broward, Miami-Dade, Monroe
Myrtle Beach-Florence, SC	Robeson, Scotland, Darlington, Dillon, Florence, Horry, Marion, Marlboro
Nashville, TN	Allen, Christian, Clinton, Cumberland, Logan, Monroe, Simpson, Todd, Trigg, Bedford, Benton, Cannon, Cheatham, Clay, Coffee, Davidson, Decatur, DeKalb, Dickson, Franklin, Giles, Henry, Hickman, Houston, Humphreys, Jackson, Lawrence, Lewis, Macon, Marshall, Maury, Montgomery, Moore, Overton, Perry, Pickett, Putnam, Robertson, Rutherford, Smith, Stewart, Sumner, Trousdale, Van Buren, Warren, Wayne, White, Williamson, Wilson
New York, NY	Bergen (NJ), Bronx, Dutchess, Essex (NJ), Fairfield (CT), Hudson (NJ), Hunterdon (NJ), Kings, Middlesex (NJ), Monmouth (NJ), Morris (NJ), Nassau, New York, Ocean (NJ), Orange, Passaic (NJ), Pike (PA), Putnam, Queens, Richmond, Rockland, Somerset (NJ), Suffolk, Sullivan, Sussex (NJ), Ulster, Union (NJ), Warren (NJ), Westchester
Norfolk-Portsmouth-Newport News, VA	Camden, Chowan, Currituck, Dare, Gates, Hertford, Pasquotank, Perquimans, Accomack, Gloucester, Isle of Wight, James City, Mathews, Northampton, Southampton, Surry, York, Chesapeake, Franklin City, Hampton, Newport News, Norfolk, Poquoson, Portsmouth, Suffolk, Virginia Beach, Williamsburg
North Platte, NE	Lincoln, Logan, McPherson, Thomas
Orlando/ Daytona/ Melbourne, FL	Brevard, Flagler, Lake, Marion, Orange, Osceola, Seminole, Sumter, Volusia

DMA Name	County Name
Paducah KY-Cape Girardeau MO-Harrisburg, IL	Alexander, Franklin, Gallatin, Hamilton, Hardin, Jackson, Jefferson, Johnson, Massac, Perry, Pope, Pulaski, Saline, Union, Williamson, Ballard, Caldwell, Calloway, Carlisle, Crittenden, Fulton, Graves, Hickman, Livingston, Lyon, McCracken, Marshall, Bollinger, Butler, Cape Girardeau, Carter, Dunklin, Madison, Mississippi, New Madrid, Perry, Ripley, Scott, Stoddard, Wayne, Lake, Obion, Weakley
Panama City, FL	Bay, Calhoun, Franklin, Gulf, Holmes, Jackson, Liberty, Walton, Washington
Peoria-Bloomington, IL	Fulton, Livingston, McLean, Marshall, Mason, Peoria, Putnam, Stark, Tazewell, Woodford
Philadelphia, PA	Atlantic (NJ), Berks, Bucks, Burlington (NJ), Camden (NJ), Cape May (NJ), Chester, Cumberland (NJ), Delaware, Gloucester (NJ), Kent (DE), Lehigh, Mercer (NJ), Montgomery, New Castle (DE), Northampton, Philadelphia, Salem (NJ)
Phoenix (Prescott), AZ	Coconino, Gila, Graham, Greenlee, La Paz, Maricopa, Mohave, Navajo, Pinal, Yavapai
Pittsburgh, PA	Allegheny, Armstrong, Beaver, Butler, Clarion, Fayette, Forest, Garrett (MD), Greene, Indiana, Lawrence, Monongalia (WV), Preston (WV), Venango, Washington, Westmoreland
Portland, ME	Androscoggin, Carroll (NH), Coos (NH), Cumberland, Franklin, Kennebec, Knox, Lincoln, Oxford, Sagadahoc, York
Presque Isle, ME	Aroostook
Providence, RI	Bristol (MA), Bristol (RI), Kent, Newport, Providence, Washington
Raleigh-Durham (Fayetteville), NC	Chatham, Cumberland, Durham, Edgecombe, Franklin, Granville, Halifax, Harnett, Hoke, Johnston, Lee, Moore, Nash, Northampton, Orange, Person, Sampson, Vance, Wake, Warren, Wayne, Wilson, Mecklenburg
Richmond-Petersburg, VA	Amelia, Brunswick, Buckingham, Caroline, Charles City, Chesterfield, Cumberland, Dinwiddie, Essex, Goochland, Greensville, Hanover, Henrico, King and Queen, King William, Lancaster, Louisa, Lunenburg, Middlesex, New Kent, Northumberland, Nottoway, Powhatan, Prince Edward, Prince George, Richmond County, Sussex, Colonial Heights, Emporia, Hopewell, Petersburg, Richmond City
Roanoke-Lynchburg, VA	Alleghany, Amherst, Appomattox, Bath, Bedford County, Bland, Botetourt, Campbell, Carroll, Charlotte, Craig, Floyd, Franklin County, Giles, Grayson, Halifax, Henry, Highland, Montgomery, Nelson, Pittsylvania, Pulaski, Roanoke County, Rockbridge, Wythe, Buena Vista, Covington, Danville, Galax, Lexington, Lynchburg, Martinsville, Radford, Roanoke City, Salem, Pocahontas
Rochester, NY	Livingston, Monroe, Ontario, Orleans, Wayne, Yates
Rockford, IL	Boone, Lee, Ogle, Stephenson, Winnebago
Salisbury, MD	Dorchester, Somerset, Sussex (DE), Wicomico, Worcester
Savannah, GA	Appling, Bacon, Bryan, Bulloch, Candler, Chatham, Effingham, Evans, Jeff Davis, Liberty, Long, McIntosh, Montgomery, Screven, Tattnall, Toombs, Wayne, Beaufort, Hampton, Jasper
South Bend-Elkhart, IN	Elkhart, Fulton, Kosciusko, LaGrange, Marshall, Pulaski, St. Joseph, Starke, Berrien, Cass
Springfield, MA	Franklin, Hampden, Hampshire
St. Joseph, MO	Doniphan, Andrew, Buchanan, DeKalb
Syracuse, NY	Cayuga, Cortland, Madison, Oneida, Onondaga, Oswego, Seneca, Tompkins
Tallahassee FL-Thomasville, GA	Gadsden, Hamilton, Jefferson, Lafayette, Leon, Madison, Suwannee, Taylor, Wakulla, Brooks, Clinch, Decatur, Echols, Grady, Lanier, Lowndes, Miller, Seminole, Thomas
Tampa / St. Pete/ Sarasota, FL	Citrus, Hardee, Hernando, Highlands, Hillsborough, Manatee, Pasco, Pinellas, Polk, Sarasota
Toledo, OH	Lenawee, Defiance, Fulton, Hancock, Henry, Lucas, Ottawa, Sandusky, Seneca, Williams, Wood, Wyandot
Tri-Cities, TN-VA	Leslie, Letcher, Carter, Greene, Hawkins, Johnson, Sullivan, Unicoi, Washington, Buchanan, Dickenson, Lee, Russell, Scott, Smyth, Washington, Wise, Bristol, Norton

DMA Name	County Name
Tucson (Sierra Vista), AZ	Cochise, Pima, Santa Cruz
Utica, NY	Herkimer, Otsego
Washington DC	Alexandria (VA), Allegany (MD), Arlington (VA), Berkeley (WV), Calvert (MD), Charles (MD), Clarke (VA), Culpeper (VA), District of Columbia, Fairfax City (VA), Fairfax County (VA), Falls Church (VA), Fauquier (VA), Frederick (MD), Frederick (VA), Fredericksburg (VA), Fulton (PA), Grant (WV), Hampshire (WV), Hardy (WV), Jefferson (WV), King George (VA), Loudoun (VA), Manassas (VA), Manassas Park (VA), Mineral (WV), Montgomery (MD), Morgan (WV), Page (VA), Prince Georges (MD), Prince William (VA), Rappahannock (VA), Shenandoah (VA), Spotsylvania (VA), St. Mary's (MD), Stafford (VA), Warren (VA), Washington (MD), Westmoreland (VA), Winchester (VA)
Watertown, NY	Jefferson, Lewis, St. Lawrence
Wausau-Rhinelander, WI	Adams, Forest, Langlade, Lincoln, Marathon, Oneida, Portage, Price, Taylor, Vilas, Wood
West Palm Beach/ Ft. Pierce, FL	Indian River, Martin, Okeechobee, Palm Beach, St. Lucie
Wheeling WV-Steubenville, OH	Belmont, Harrison, Jefferson, Monroe, Noble, Brooke, Hancock, Marshall, Ohio, Tyler, Wetzel
Wilkes Barre/ Scranton, PA	Bradford, Carbon, Clinton, Columbia, Lackawanna, Luzerne, Lycoming, Monroe, Montour, Northumberland, Schuylkill, Snyder, Sullivan, Susquehanna, Union, Wayne, Wyoming
Wilmington, NC	Bladen, Brunswick, Columbus, New Hanover, Pender
Youngstown, OH	Columbiana, Mahoning, Mercer (PA), Trumbull
Yuma AZ-El Centro, CA	Yuma, Imperial
Zanesville, OH	Muskingum

Initial Franchise Fee, Dunkin' Restaurant operating from Gas Stations or Convenience Stores. If you will operate a Dunkin' Restaurant from a gas station or convenience store ("Gas & Convenience Restaurant"), the IFF will be pro-rated by the length of the term granted under the Franchise Agreement. For example, if the Gas & Convenience Restaurant is located within Development Area Type 1 and the term will be 10 years, the IFF due upon signing the Franchise Agreement will be $45,000.

Initial Franchise Fee, Self-Service Dunkin' Restaurant operating from Gas Stations or Convenience Stores. If you will operate a self-service Gas & Convenience Restaurant, the IFF will be 50% of the applicable standard IFF and pro-rated by the length of the term granted under the Franchise Agreement. For example, if the Restaurant will be located within Development Area Type 1 and the term will be 10 years, the IFF due upon signing the Franchise Agreement will be $22,500.

Initial Franchise Fee, Dunkin' Restaurant operating from SDO locations. If you will operate a Dunkin' Restaurant from an SDO location, the IFF will be 50% of the applicable standard IFF and pro-rated by the length of the term granted under the Franchise Agreement. For example, if the Restaurant will be located within Development Area Type 1 and the term will be 10 years, the IFF due upon signing the Franchise Agreement will be $22,500.

Initial Franchise Fees, Combo Restaurants. If you are being granted the right to develop a Combo Restaurant, you must pay the IFF for a Dunkin' Restaurant described above and, you will pay BR the initial franchise fee equal to $10,000.

Initial Franchise Fees, General Notes. In our fiscal year ending December 29, 2024, the IFF paid by our franchisees ranged from $0 to $90,000. We reserve the right to change what DMAs are included in each Development Area Type.

Training Fees. You must pay us our then-current initial access fee to the Center, which is currently $340 (the "The Center Initial Access Fee"). The Center Initial Access Fee is due and payable when you sign the Franchise Agreement.

The "Initial Training Fee" is $4,000 per person to attend the Dunkin' Training Program (defined below). The Initial Training Fee for the first 2 to 4 people to attend the Dunkin' Training Program are included in the IFF, as described in Item 11. You must pay the Initial Training Fee for additional individuals to attend the Dunkin' Training Program. The Initial Training Fee is due and payable when you request to register for the Dunkin' Training Program. If you cancel your or others attendance at the Dunkin' Training Program, you must pay us our then-current cancellation fee. Our current cancellation fee is $1,000 per person if you cancel 8-14 days before the scheduled class, and $2,000 per person if you cancel 5 days or fewer before the scheduled class. We may waive the Initial Training Fee if you operate existing Dunkin' Restaurants and you are in compliance with all of your other Dunkin' Franchise Agreements.

Marketing Start-Up Fee. In connection with the opening, re-opening, or remodel of your Restaurant, you must undertake promotional activities in the manner and to the extent that we prescribe in accordance with our Standards, which we will provide to you. If your Restaurant will be a Dunkin' Restaurant, a Combo Restaurant, or a Gas & Convenience Restaurant, you must spend at least $10,000 (the "Standard Marketing Start-Up Fee"). If your Restaurant will operate from an SDO location, you must spend at least $5,000 (the "SDO Marketing Start-Up Fee"). If you fail to administer the promotional programs, we may require you to pay the Standard Marketing Start-Up Fee or SDO Marketing Start-Up Fee to us or our approved vendors to conduct these activities on your behalf.

Reimbursement of Expenses. If you or your architect are not prepared for a scheduled meeting when required, you must reimburse us for certain out-of-pocket costs.

Real Estate. If you lease or sublease the Premises from our affiliate, you may be required to pay our affiliate a security deposit or other charges payable under the sublease before the business opens. The security deposit is refundable at the end of the lease or sublease term if, after we conduct or receive a final accounting from the landlord under the prime lease, and you have no outstanding financial obligations to us or our affiliates.

Store Development Agreement

Initial Franchise Fees, Store Development Agreement. You must pay us an IFF for each Dunkin' Restaurant and Combo Restaurant you agree to develop under the Store Development Agreement. You must pay 25% of the IFF for each Restaurant you agree to develop at the time you sign the Store Development Agreement. You must pay the remaining portion of the IFF on either the date that is 6 months before the Required Opening Date (as identified in the Store Development Agreement) or the Restaurant's actual opening date, whichever is earlier.

Design Fees

At your request, our affiliate may develop a preliminary site layout ("PSL") or a preliminary kitchen layout ("PKL") for your Restaurant. If our affiliate prepares a PSL and/or PKL for the Restaurant you must pay our affiliate the then-current Kitchen Layout Design Fees and/or Site Design Fees as applicable. Currently, the Site Design Fee is $1,200 for a PSL for a new or remodeling Restaurant and the Kitchen Layout Design Fee is $1,200 for a PKL for a new Restaurant and $750 for a PKL for a remodeling Restaurant. Our affiliates only offer PSL services to Restaurants with drive-thrus.

Incentives

Brewed for Growth Incentive Program. You may qualify for the "Brewed for Growth" incentive program if you sign a Franchise Agreement on or before March 31, 2026, to develop and operate a Dunkin' Restaurant in the Brewed for Growth Territory. You may also qualify for the Brewed for Growth incentive program if you sign a new Store Development Agreement on or before March 31, 2026, to develop 1 or more Dunkin' Restaurants, each located in the Brewed for Growth Territory, and the Development Schedule does not exceed 5 years. You may also qualify for the Brewed for Growth incentive program if (a) you sign a Franchise Agreement on or before March 31, 2026, to develop and operate a previously closed Dunkin' Restaurant (without relocating it) in the Brewed for Growth Territory, (b) as of the date the Franchise Agreement is signed, the Restaurant that you wish to re-open was permanently closed for at least 30 calendar days, and (c) you are not signing the Franchise Agreement in connection with a transfer. Finally, you may qualify for the Brewed for Growth program if you sign the Incentive Amendment to an existing Store Development Agreement on or before March 31, 2026, to amend your existing development schedule to add 1 or more new Dunkin' Restaurants in the Brewed for Growth Territory to the development schedule and the revised Development Schedule does not exceed 5 years. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK.

Under the Brewed for Growth incentive program, with respect to each Restaurant, if you open the Restaurant in compliance with the Franchise Agreement (and, if applicable, the Store Development Agreement), you and your affiliates are in substantial compliance with each agreement between us and you or your affiliates, including the applicable Franchise Agreement when the Restaurant opens, you submit all development costs to us in the form we require within 120 days of opening Restaurant, and you build the Restaurant in the design, to the specifications, and at the location we approve (collectively, the "Incentive Eligibility Requirements"), then we will pay you an amount equal to fifty percent (50%) of the IFF you paid for that Restaurant. In addition, your CAF and CFF contributions will be reduced as described in Item 6.

If you fail to satisfy any of the applicable conditions, then, without limiting our other rights and remedies (including the right to terminate the Franchise Agreement and/or Store Development Agreement), the Brewed for Growth incentive programs will not apply to the Restaurant(s). The Brewed for Growth incentive program does not apply to franchisees signing new Franchise Agreements to renew their expiring franchises or to develop and operate the Restaurant from an SDO location, as a relocation of an existing or closed Restaurant, or as part of a transfer or acquisition of an existing Restaurant. In the future, we may modify or eliminate any of our incentive programs.

Non-Traditional College/University Incentive. The "Non-Traditional College/University Incentive" program encourages existing franchisees to develop Dunkin' Restaurants that offer the full range of Dunkin' products on college campuses near their existing restaurants. To qualify, you must sign a Franchise Agreement and Non-Traditional Rider on or before March 31, 2026 to develop the Restaurant that offers the full range of Dunkin' products at a college or university campus (a "Campus Restaurant"). Additionally, (a) you must own and operate a Dunkin' Restaurant at a traditional location within 2 miles of the new campus restaurant as of the Campus Restaurant's opening date (the "Existing Restaurant"), (b) the Existing Restaurant must be the nearest Dunkin' Restaurant to the Campus Restaurant; (c) you must meet the Incentive Eligibility Requirements; and (d) you must open the Campus Restaurant on or before December 31, 2026. If you satisfy these requirements, then we will extend the term of the franchise agreement for the Existing Restaurant for up to 10 years, provided the maximum total term cannot exceed 20 years, for no additional IFF.

Multi-Brand Locations

If we and an Other Franchisors grant you the right to open and operate a Dunkin' Restaurant and Other Restaurant(s) at a Multi-Brand Location, you must pay all initial fees due under each applicable Other Franchisor's franchise agreement, in addition to the initial fees described in this Item 5. If you operate a Dunkin' Restaurant at a Multi-Brand Location, you may qualify for 1 or more incentives described in Item 5 and Item 6. Additionally, you must pay us any training fees and additional expenses that we incur in connection with any additional or specialized training required for the Restaurant's personnel due to its status as Multi-Brand Location. We currently do not charge or expect to charge a fee or incur any additional expenses for any additional or specialized training we may provide for Multi-Brand Locations during 2024.

General Notes

Unless noted above, all initial payments to us and our affiliates are non-refundable. We reserve the right to reduce or waive any of the above initial fees for franchisees on a case-by-case basis under certain circumstances.

ITEM 6:
OTHER FEES

Type of fee	Amount	Due date	Remarks
Continuing Franchise Fee ("CFF")	5.9% of Gross Sales (Note 1)	On or before Thursday of each week, for the seven-day sales reporting period ending at the close of business on Saturday, twelve days previous	(Note 2)
Continuing Advertising Fee ("CAF")	5.0% of Gross Sales 2.5% of Gross Sales for SDOs	Weekly with the CFF	(Note 3)
The Center Annual Subscription Fee	Currently, $340	Annually	
Additional Training Fee	Currently, $4,000 per person	Upon registration	If you or your employees must take or re-take the initial training program.
Training Cancellation Fee	$1,000 per person if cancellation occurs 8-14 days before training $2,000 per person if cancellation occurs 7 days or less days before training	Upon demand	
Site design fee and kitchen layout design fee	Currently, $1,200 for a PSL and $750 for a PKL, but may increase if our affiliates' costs increase	Upon request	Payable if you choose to have our affiliate develop a PSL or PKL in connection with remodeling or refurbishing the Restaurant. Our affiliates only offer PSL services to Restaurants that have or will have a drive-thru.
Loyalty Program Contribution Payment	Currently, 1.4% of Loyalty Program Sales	Weekly with the CFF	(Note 4)
Taxes	Varies	Upon demand	You must reimburse us for any tax or other fee due to our receipt of fees or other amounts that you pay.

Type of fee	Amount	Due date	Remarks
Late Fee and Interest	Currently, 1.5% per month or highest rate permitted by law, whichever is less	Upon demand	
Collection Costs	Varies	Upon demand	You must pay all collection costs that we incur to collect fees that are due.
Relocation Fee	Varies	Upon request to relocate	(Note 5)
Insurance	Cost of obtaining insurance	As incurred	If you fail to obtain insurance, we may obtain coverage at your expense.
Indemnification	Varies	Upon demand	You must reimburse up for claims and liabilities relating to your Restaurant or Premises or any debt or obligation of yours.
Transfer Fee (Within First 3 Years of Operation)	An amount based upon the Gross Sales of the Restaurant for the 12 months preceding the date of the contract of sale, *plus* $12,500 for a Dunkin' Restaurant or $20,000 for a Combo Restaurant	Upon transfer	(Note 6)
Transfer Fee (After First 3 Years of Operation)	An amount based upon the Gross Sales of the Restaurant for the 12 months preceding the date of the contract of sale	Upon transfer	(Note 6)
Fixed Documentation Fee	Currently, $2,000 per transferee	Upon transfer	(Note 7)
SDA Transfer Fee (majority interest)	$10,000	Upon transfer	
Enforcement Expenses	Varies	Upon demand	You must pay us all costs and expenses we incur in successfully enforcing any provisions of the Franchise Agreement and Store Development Agreement.
Immigration Status Review Costs	Our out-of-pocket costs to hire attorneys or others	Upon demand	You must pay us all costs and expenses we incur if outside advice is required to determine your immigration status.
Reimbursement of costs incurred to test samples from additional supplier(s)	Varies, typically between $1,000 to $10,000	Upon request	You must pay us all costs and expenses we incur to test samples from suppliers you request to that is not yet approved by us.
Lease Costs	Varies	Payable as described in the lease.	(Note 8)

Notes:

Note 1. **General Terms.** Unless otherwise stated, all fees are imposed by, paid to, and collected by us and are non-refundable. Except as specified below, all fees are uniformly applied to franchisees, however, we may waive or reduce some or all these fees for a particular franchisee in instances where we, in our sole discretion, decide it is appropriate to do so.

"Gross Sales" means all revenue related to the sale of approved products and provision of services (including but not limited to direct delivery, catering and/or delivery services through third parties) through the operation of the Restaurant, but does not include money received for the sale of stored value cards and deposited into a central account maintained for the benefit of the System; taxes collected from guests on behalf of a governmental body; or the sale of approved products to another entity franchised or licensed by us for subsequent resale.

You agree to participate in our program or procedure that we periodically specify for Gross Sales reporting and payment of fees that are due, whether it is electronic fund transfer or some successor program, in accordance with our Standards. You agree to assume the costs associated with maintaining your capability to report Gross Sales and transfer funds to us. In no event will you be required to pay any sums before the date they are due, as described above.

If any tax or other fee (other than federal or state income tax based on our income) is imposed on us by any governmental agency due to our receipt of fees or other amounts that you pay to us under this Agreement, then you agree to pay us the amount of such tax or other fee as an additional Continuing Franchise Fee.

Note 2. **Continuing Franchise Fee.** Unless you qualify for an incentive, the CFF for new Restaurants is 5.9% of Gross Sales.

Brewed for Growth: If you qualify for the Brewed for Growth incentive program, then the CFF will be as follows:

Duration of Effective CFF	Effective CFF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5.9%

If your development schedule exceeds 5 years but you otherwise would qualify for the Brewed for Growth incentive program, you will receive the benefit of the Go West Incentive described below.

Select Developing Markets: If you qualify for the Select Development Markets incentive program, then the CFF will be as follows:

Duration of Effective CFF	Effective CFF
Opening through Year 1	1.9%
Year 2	2.9%
Year 3	3.9%
Year 4	4.9%
Year 5 through remainder of the term	5.9%

You may qualify to participate in the "Select Developing Markets" or "SDM" incentive program if you sign a Franchise Agreement to develop and operate one traditional Restaurant on or before March 31, 2026 within the Select Developing Territory. You may also qualify to participate in the SDM incentive program if you sign a Store Development Agreement on or before March 31, 2026 to develop one or more traditional Restaurants, each located within the Select Developing Territory. Lastly, you may also qualify for the SDM incentive program if (a) you sign a Franchise Agreement on or before March 31, 2026, to develop and operate a previously closed Dunkin' Restaurant

(without relocating it) in the Select Developing Territory, (b) as of the date the Franchise Agreement is signed, the Restaurant that you wish to re-open was permanently closed for at least 30 calendar days, and (c) you are not signing the Franchise Agreement in connection with a transfer. Lastly, you may qualify to participate in the SDM incentive program if you sign the Incentive Amendment (Exhibit D-3) to an existing Store Development Agreement on or before March 31, 2026 to amend your existing Store Development Agreement to add 1 or more new traditional Restaurants within the Select Developing Territory to your existing development schedule.

The "Select Developing Markets" currently include the following DMAs: Dothan, AL; Montgomery, AL; Tucson, AZ; Yuma, AZ; Gainesville, FL; Tallahassee, FL; Albany, GA; Columbus, GA; Macon, GA; Savannah, GA; Des Moines, IA; Peoria, IL; Quincy, IL; Rockford, IL; Ft. Wayne, IN; Indianapolis, IN; Lafayette, IN; South Bend, IN; Terre Haute, IN; Bowling Green, KY; Louisville, KY; Paducah, KY; Alpena, MI; Detroit, MI; Flint, MI; Grand Rapids, MI; Lansing, MI; Marquette, MI; Duluth, MN; Mankato, MN; Springfield, MO; Charlotte, NC; Greensboro-Winston Salem, NC; Raleigh, NC; North Platte, NE; Las Vegas, NV; Buffalo, NY; Zanesville, OH; Erie, PA; Charleston, SC; Columbia, SC; Greenville, SC; Jackson, TN; El Paso, TX; Charlottesville, VA; Norfolk, VA; Richmond, VA; Roanoke, VA; Green Bay, WI; La Crosse, WI; Milwaukee, WI; Wausau, WI; Bluefield, WV; Charleston, WV; Clarksburg, WV; Harrisonburg, WV; and Parkersburg, WV.

Go West Incentive: If you qualify for the Go West Incentive program, then the CFF will be as follows:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 to Year 8	3.4%
Year 9 through remainder of the term	5.9%

You may qualify to participate in the "Go West Incentive" program if you sign a Franchise Agreement to develop and operate one traditional Restaurant on or before March 31, 2026, within the Go West Territory. You may also qualify to participate in the Go West Incentive program if you sign a Store Development Agreement on or before March 31, 2026, to develop one or more traditional Restaurants, each located within the Go West Territory. You may also qualify for the Go West incentive program if you otherwise qualify for the Brewed for Growth Incentive, but the development schedule exceeds 5 years. Lastly, you may also qualify for the Go West Incentive program if (a) you sign a Franchise Agreement on or before March 31, 2026, to develop and operate a previously closed Dunkin' Restaurant (without relocating it) in the Go West Territory, (b) as of the date the Franchise Agreement is signed, the Restaurant that you wish to re-open was permanently closed for at least 30 calendar days, and (c) you are not signing the Franchise Agreement in connection with a transfer.Lastly, you may qualify to participate in the Go West Incentive program if you sign the Incentive Amendment to an existing Store Development Agreement on or before March 31, 2026, to amend your existing Store Development Agreement to add 1 or more new traditional Restaurant within the Go West Territory to your existing development schedule.

The "Go West Territory" currently includes Miami-Dade County, FL and the following DMAs: Birmingham, AL; Mobile-Pensacola, AL; Ft. Smith, AR; Jonesboro, AR; Little Rock, AR; Phoenix, AZ; Colorado Springs, CO; Denver, CO; Grand Junction, CO; Honolulu, HI; Davenport, IA; Ottumwa, IA; Sioux City, IA; Topeka, KS; Wichita, KS; Alexandria, LA; Baton Rouge, LA; Lafayette, LA; Lake Charles, LA; Monroe, LA ; New Orleans, LA ; Shreveport, LA; Traverse City, MI; Minneapolis, MN; Rochester, MN; Columbia-Jefferson City, MO; Joplin-Pittsburg, MO; Kansas City, MO; St. Louis, MO; Biloxi, MS; Columbus, MS; Greenwood, MS; Hattiesburg, MS; Jackson, MS; Meridian, MS; Lincoln, NE; Omaha, NE ; Albuquerque, NM ; Reno, NV ; Memphis,

TN ; Abilene, TX; Amarillo, TX; Beaumont, TX; Corpus Christi, TX; Lubbock, TX; Odessa, TX; San Angelo, TX; Sherman, TX; Victoria, TX; Wichita-Hutchinson, TX; Salt Lake City, UT.

General Terms of the Select Developing Markets and Go West Incentive Programs. Under the SDM and Go West Incentive programs, if you satisfy the Incentive Eligibility Requirements for a Restaurant and meet the other conditions described above, then you will pay the reduced CFF for that Restaurant.

If you fail to satisfy any of the applicable conditions, then, without limiting our other rights and remedies (including the right to terminate the Franchise Agreement and/or Store Development Agreement), the SDM and Go West Incentive programs will not apply to the Restaurant(s). The SDM and Go West Incentive programs do not apply to franchisees signing new Franchise Agreements to renew their expiring franchises or to develop and operate the Restaurant from an SDO location, as a relocation of an existing or closed Restaurant, or as part of a transfer or acquisition of an existing Restaurant. In the future, we may modify or eliminate any of our incentive programs.

Early Opening Incentive: The "Early Opening Incentive" is designed to incentivize franchisees to develop and commence operations of their Dunkin' Restaurants before the required opening date identified in their Franchise Agreement (and, if applicable, the Store Development Agreement). Under the Early Opening Incentive, if you open the Restaurant before the required opening date identified in the Franchise Agreement (or, if applicable, the Store Development Agreement), submit all development costs to us in the form we require within 120 days of opening the Restaurant, build the Restaurant in the design, to the specifications, and at the location we approve, and otherwise are in compliance with the terms of the Franchise Agreement (and, if applicable, the Store Development Agreement), then we will charge you a CFF equal to 0% of Gross Sales from the date you open and commence operations of the Restaurant until the required opening date identified in the Franchise Agreement (and, if applicable, the Store Development Agreement), up to 12 months, then the applicable incentive rate will apply (if any). You may combine the Early Opening Incentive with the Brewed for Growth incentive, Select Development Markets incentive and Go West Incentive programs.

VetFran Program: The "VetFran Program" is designed to provide career opportunities for honorably discharged military veterans or wounded warriors. It applies if you are a veteran or returning service member (who has not previously signed, or had an affiliate that signed, a Store Development Agreement or Franchise Agreement with us) who qualifies and signs a Franchise Agreement to develop one Dunkin' Restaurant or a Store Development Agreement to develop one or more Dunkin' Restaurants. Under the VetFran Program, if you open the Restaurant in compliance with the Franchise Agreement (and, if applicable, the Store Development Agreement), submit all development costs to us in the form we require within 120 days of opening the Restaurant, and build the Restaurant in the design, to the specifications, and at the location we approve, then we will provide you a royalty credit equal to $10,000 for each Restaurant you develop and open in accordance with the terms of the Franchise Agreement (and, if applicable, the Store Development Agreement), up to $100,000. You may combine the VetFran Program with our other incentive programs described in Item 6.

General Terms for Early Opening Incentive and VetFran Program: If you fail to satisfy any of the applicable conditions, then, without limiting our other rights and remedies (including the right to terminate the Franchise Agreement and/or Store Development Agreement), the Early Opening Incentive and/or VetFran Program will not apply to the Restaurant(s). The Early Opening Incentive and VetFran Program do not apply to franchisees signing new Franchise Agreements to renew their expiring franchises or to develop and operate the Restaurant at an SDO Location, as a relocation or

replacement of an existing or closed Dunkin' Restaurant, or as part of a transfer or acquisition of an existing Dunkin' Restaurant.

Note 3. **Continuing Advertising Fee**. Unless you qualify for an incentive, the CAF for new Dunkin' Restaurants is 5.0% of Gross Sales and the CAF for Dunkin' Restaurants operating at SDO locations is 2.5% of Gross Sales.

Brewed for Growth: If you qualify for the Brewed for Growth incentive program, then the CAF will be as follows:

Duration of Effective CAF	Effective CAF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5%

If your development schedule exceeds 5 years but you otherwise would qualify for the Brewed for Growth incentive program, you will receive the benefit of the Go West Incentive described below.

Select Developing Markets: If you qualify for the Select Development Markets incentive program, then the CAF will be as follows:

Duration of Effective CAF	Effective CAF
Opening through Year 1	2.0%
Year 2	3.0%
Year 3	4.0%
Year 4 through remainder of the term	5.0%

Go West Incentive: If you qualify for the Go West Incentive program, then the CAF will be as follows:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 to Year 8	3.4%
Year 9 through remainder of the term	5.0%

We describe the conditions to qualify for the Brewed for Growth incentive in Item 5 and the conditions to qualify for the Select Developing Markets and Go West Incentive programs in Note 2 above.

Note 4. **Loyalty Program Contribution Payment**. Your Dunkin' Restaurant must participate in our and our affiliates' consumer loyalty program (the "Loyalty Program"). You must enter into the Loyalty Program Participation Agreement attached to this FDD as Exhibit J when you sign the Franchise Agreement. Under the Loyalty Program Participation Agreement, you must contribute the Loyalty Program Contribution Payment ("LCP") to the Loyalty Program fund (the "Loyalty Fund"). The LCP contribution percentage (the "LCP Rate") will vary based on when the Loyalty Program Sales accrue:

Year/Period Loyalty Program Sales Accrue (based on our fiscal years)	LCP Rate Maximum
2025 through 2026	1.4% of Loyalty Program Sales
2027 and beyond	1.2% of Loyalty Program Sales

"Loyalty Program Sales" means Gross Sales to Loyalty Program members for in-store sales of eligible products at the Restaurant. We and our affiliates will periodically determine product eligibility based on our and our affiliates arrangement with the Dunkin' Brand Advisory Council ("BAC").

When a Loyalty Program member redeems rewards at the Restaurant, you will receive a reimbursement from the Loyalty Fund equal to the National Average Product Cost (including packaging and paper) (the "NAPC") for the redeemed item. We will reimburse you by ACH transfer on a weekly basis for reward redemptions at the Restaurant based on the NAPC for each item. You must pay any taxes due on the reimbursements made to you under the Loyalty Program. We, our affiliates and the BAC will periodically determine the NAPC for each product. We or our affiliate will develop new reports to allow you to track your Loyalty Program Sales, redemptions and reimbursement payments.

We and our affiliates will administer the Loyalty Fund and have the right to establish, implement and change any Loyalty Program terms and conditions upon reasonable notice to you, provided that certain changes are subject to BAC approval, such as lowering redemption point amounts, adding new redemption categories, or adding or removing membership tiers.

We will use the LCPs deposited into the Loyalty Fund to advance the Loyalty Program only and not for general or administrative expenses, such as our headcount. We or our affiliate will provide a loan to the Loyalty Fund, which we anticipate to be approximately $3 million, to cover the expected initial shortfall of LCPs, which we plan to repay from available Loyalty Fund assets over time (without interest). The Loyalty Fund will be kept in a segregated interest-bearing bank account. Any excess amounts in the Loyalty Fund at the end of any calendar year will be rolled forward into the next calendar year. An independent, third-party accountant will audit the Loyalty Fund annually.

Note 5. **Relocation Fee**. If you are signing a Franchise Agreement to relocate the premises of your Restaurant, you must sign our then-current form of Franchise Agreement and pay us a relocation fee at the time you sign the Franchise Agreement. The relocation fee will be the IFF for the DMA where the relocation Premises are located, less an amount corresponding to the amount of term under the original franchise agreement. For example, if the franchise agreement for the original premises has 3 years left on the term, then you would sign a franchise agreement for the relocated Premises with a 20 year term and the IFF would be reduced such that you would only pay for 17 years.

Note 6. **Franchise Transfer Fee.** The term "transfer," whether or not capitalized, includes any voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition and includes the following events, whether they impact you (or your Owners) directly or indirectly: (a) transfer of record or beneficial ownership of any direct or indirect ownership interest in you or the right to receive all or a portion of your profits or losses or any capital appreciation relating to you or the Restaurant (whether directly or indirectly); (b) a merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests or securities representing or potentially representing ownership interests, or a redemption of ownership interests; (c) any sale or exchange of voting interests or securities convertible to voting interests, or any management agreement or other arrangement granting the right to exercise or control the exercise of the voting rights of any Owner or to control your or the Restaurant's operations or affairs; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer

in trust, or under the laws of intestate succession; or (e) foreclosure upon or attachment or seizure of the Restaurant, any of its Operating Assets, or any direct or indirect ownership interest in you; or (f) transfer, surrender or loss of the possession, control or management of all or any material portion of the Restaurant (or its operation) or you.

A "Controlling Ownership Interest" in you (if you are an entity) means any transfer, or any series of transfers (regardless of the time period during which they take place), that results in any individual or entity (together with its affiliates), directly or indirectly acquiring or coming into possession or control of either (1) fifty percent (50%) or more of the direct or indirect ownership interests in you, or (2) any ownership interest or other direct or indirect right or interest in you that provides the right, power or authority to direct and control your management and policies, in either case, who did not own, possess or control such interest as of the Effective Date. A "Non-Controlling Ownership Interest" in you (if you are an entity) means the transfer or creation of any direct or indirect ownership interest in you that is not a Controlling Ownership Interest.

At transfer, you must pay us a transfer equal to $12,500 (if you have not operated the Dunkin' Restaurant for at least 3 years), or $12,500 plus the amount calculated in accordance with the chart below (if you haven operated the Dunkin' Restaurant 3 years or longer):

Gross Sales for Trailing 12 Month Period	Transfer Fee
Less than $400,000	$5,000
$400,000 or more, but less than $600,000	$6,000
$600,000 or more, but less than $1,000,000	$8,000
$1,000,000 or more, but less than $1,400,000	$12,000
$1,400,000 or more	$20,000

At transfer, you must pay us a transfer equal to $20,000 (if you have not operated the Dunkin' Restaurant for at least 3 years), or $20,000 plus the amount calculated in accordance with the chart below (if you haven operated the Dunkin' Restaurant 3 years or longer):

Gross Sales for the Trailing 12 Month Period	Transfer Fee
Less than $400,000	$12,500
$400,000 or more, but less than $600,000	$13,500
$600,000 or more, but less than $1,000,000	$15,500
$1,000,000 or more, but less than $1,400,000	$19,500
$1,400,000 or more	$27,500

If we elect to exercise our right of first refusal to purchase the Restaurant, you must still pay us the required transfer fee.

Note 7. **Fixed Documentation Fee**. In lieu of the Transfer Fee described in Note 6 above, we will only charge the then-current Fixed Documentation Fee for (a) a transfer of a Non-Controlling Ownership Interest; (b) any transaction in which the direct or indirect ownership interests in you are transferred to the spouse or children of any of the individuals who are Owners as of the Effective Date; (c) if an Owner who dies or becomes mentally incapacitated transfers all of their direct or indirect ownership interests in you to beneficiaries or heirs.

Note 8. **Lease Costs.** If you lease the Premises from one of our affiliates, then you will pay our affiliates a monthly the fixed rent set forth in your lease. You may also pay us percentage rent regardless of whether the prime lease requires percentage rent. The amount of percentage rent varies and will be set forth in your lease. Our affiliates typically use a net-net-net lease, which means you must pay all

related costs of occupancy such as real estate taxes, insurance, maintenance and repair costs, utilities, common area maintenance charges, and other costs.

Note 9. **Multi-Brand Locations**. If we and one or more Other Franchisors grant you the right to open and operate a Dunkin' Restaurant and Other Restaurant(s) at a Multi-Brand Location, you must pay all ongoing fees due under each applicable Other Franchisor's franchise agreement or license agreement in addition to the ongoing fees described in this Item.

ITEM 7:
ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Table A. Freestanding Restaurant

A Freestanding Restaurant is a Dunkin' Restaurant that is either newly constructed, or an existing structure to be retrofitted and that does not share any common walls with any third party.

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Initial Franchise Fee	$40,000 to $90,000	Lump Sum	Upon signing Franchise Agreement	Us
Subtotal	**$40,000 to $90,000**			
Building Costs (Note 1)	$180,000 to $600,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Site Development Costs (Note 1)	$13,000 to $350,000	Lump Sum or Financed	As Incurred, Before Opening	Us, our affiliates and/or Third Parties (your landlord and/or contractor)
Additional Development Costs **(**Note 2)	$12,000 to $90,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Equipment, Fixtures & Signs (Note 3)	$189,000 to $300,000	Lump Sum or Financed	As Incurred, Before Opening	Third Parties
Restaurant Technology System (Note 4)	$65,000 to $118,000	Lump Sum or Financed	As Incurred, Before Installation	Third Parties
Licenses, Permits, Fees and Deposits (Note 5)	$3,500 to $7,500	Lump Sum or Financed	Before Opening	Third Parties
Subtotal	**$462,500 to $1,465,500**			
Real Estate Costs (Note 6)	Variable (Note 6)	Lump Sum or Monthly	As Incurred, Before Opening or Monthly	Us or Third Parties (your landlord and/or contractor)
Opening Inventory (Note 7)	$8,000 to $20,000	Lump Sum	Before Opening	Third Parties
Miscellaneous Opening Costs (Note 8)	$9,500 to $70,000	Lump Sum (Note 8)	As Incurred	Third Parties
Uniforms	$400 to $3,000	Lump Sum	Before Opening	Third Parties

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Insurance (Note 9)	$4,500 to $16,000	Lump Sum or Financed	Lump sum or down payment, before opening	Third Parties
Training Related Expenses (Note 10)	$2,000 to $50,000	Lump Sum	As Incurred, During Training.	Third Parties
Marketing Start-Up Fee	$0 to $10,000	Lump Sum	As per Contract, Before Opening	Third Parties
Additional Funds for First 3 Months of Operation (Note 11)	$0 to $108,000	Lump Sum	Monthly and As Incurred	Us or Third Parties
Subtotal	**$24,400 to $277,000**			
TOTAL (Notes 12-14)	**$526,900 to $1,832,500**			

Table B. Shopping Center/Storefront Restaurant

A Shopping Center or Storefront Restaurant is a Dunkin' Restaurant that shares one or more common walls with third parties. A Shopping Center/Storefront Restaurant could be an anchor or endcap location, inline location, or a location in a high density, multiple level construction (typically urban/downtown office building setting) and sharing common wall and ceiling/floor construction with any third party.

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Initial Franchise Fee	$40,000 to $90,000	Lump Sum	Upon signing Franchise Agreement	Us
Subtotal	**$40,000 to $90,000**			
Building Costs (Note 1)	$145,600 to $455,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Site Development Costs (Note 1)	$0 to $60,000	Lump Sum or Financed	As Incurred, Before Opening	Us, our affiliates and/or or Third Parties (your landlord and/or contractor)
Additional Development Costs (Note 2)	$5,000 to $50,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Equipment, Fixtures and Signs (Note 3)	$154,000 to $300,000	Lump Sum or Financed	As Incurred, Before Opening	Third Parties
Restaurant Technology System (Note 4)	$65,000 to $118,000	Lump Sum or Financed	As Incurred, Before Installation	Third Parties
Licenses, Permits, Fees and Deposits (Note 6)	$3,500 to $7,500	Lump Sum or Financed	Before Opening	Third Parties
Subtotal	**$373,100 to $990,500**			

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Real Estate Costs (Note 6)	Variable (Note 6)	Lump Sum or Monthly	As Incurred, Before Opening or Monthly	Us or Third Parties (your landlord and/or contractor)
Opening Inventory (Note 7)	$8,000 to $20,000	Lump Sum	Before Opening	Third Parties
Miscellaneous Opening Costs (Note 8)	$9,500 to $70,000	Lump Sum (Note 8)	As Incurred	Third Parties
Uniforms	$400 to $3,000	Lump Sum	Before Opening	Third Parties
Insurance (Note 9)	$4,500 to $16,000	Lump Sum or Financed	Lump sum or down payment, before opening	Third Parties
Training Related Expenses (Note 10)	$2,000 to $50,000	Lump Sum	As Incurred, During Training.	Third Parties
Marketing Start-Up Fee	$0 to $10,000	Lump Sum	As per Contract, Before Opening	Third Parties
Additional Funds for First 3 Months of Operation (Note 11)	$0 to $84,000	Lump Sum	Monthly and As Incurred	Us or Third Parties
Subtotal	**$24,400 to $253,000**			
TOTAL (Notes 12-14)	**$437,500 to $1,333,500**			

Table C. Gas & Convenience Restaurant

A Gas & Convenience Restaurant is a Dunkin' Restaurant that located within a gas station convenience store. A Gas & Convenience Restaurant includes traditional Dunkin' Restaurants and self-serve Dunkin; Restaurants. Self-serve Gas & Convenience Restaurant may cost less depending upon the venue, the host, and whether donuts and other bakery products are made or baked at the Restaurant.

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Initial Franchise Fee	$10,000 to $45,000	Lump Sum	Upon signing Franchise Agreement	Us
Subtotal	**$10,000 to $45,000**			
Building Costs (Note 1)	$51,000 to $300,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Site Development Costs (Note 1)	$0 to $65,000	Lump Sum or Financed	As Incurred, Before Opening	Us, our affiliates and/or or Third Parties (your landlord and/or contractor)
Additional Development Costs (Note 2)	$5,000 to $50,000	Lump Sum or Financed	As Incurred, Before Opening	Us or Third Parties (your landlord and/or contractor)
Equipment, Fixtures & Signs (Note 3)	$112,000 to $265,000	Lump Sum or Financed	As Incurred, Before Opening	Third Parties

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment is to be Made
Restaurant Technology System (Note 4)	$12,000 to $118,000	Lump Sum or Financed	As Incurred, Before Installation	Third Parties
Licenses, Permits, Fees and Deposits (Note 5)	$500 to $7,500	Lump Sum or Financed	Before Opening	Third Parties
Subtotal	**$180,500 to $805,500**			
Real Estate Costs (Note 6)	Variable (Note 6)	Lump Sum or Monthly	As Incurred, Before Opening or Monthly	Us or Third Parties (your landlord and/or contractor)
Opening Inventory (Note 7)	$4,000 to $10,000	Lump Sum	Before Opening	Third Parties
Miscellaneous Opening Costs (Note 8)	$9,500 to $70,000	Lump Sum (Note 8)	As Incurred	Third Parties
Uniforms	$400 to $3,000	Lump Sum	Before Opening	Third Parties
Insurance (Note 9)	$4,500 to $16,000	Lump Sum or Financed	Lump sum or down payment, before opening	Third Parties
Training Related Expenses (Note 10)	$2,000 to $50,000	Lump Sum	As Incurred, During Training.	Third Parties
Marketing Start-Up Fee	$0 to $10,000	Lump Sum	As per Contract, Before Opening	Third Parties
Additional Funds for First 3 Months of Operation (Note 11)	$0 to $56,000	Lump Sum	Monthly and As Incurred	Us or Third Parties
Subtotal	**$20,400 to $215,000**			
TOTAL (Notes 12-14)	**$210,900 to $1,065,500**			

Notes:

1. Building & Site Development Costs: Building costs include the cost to construct a building, but does not include the cost to purchase the real estate. We estimate that it will cost approximately $83 - $566 per square foot (estimating 750 - 3100 square feet) to develop a Dunkin' Restaurant at a freestanding building, approximately $59 - $378 per square foot (estimating 600 - 2,800 square feet) to develop a Dunkin' Restaurant at a Shopping Center/Storefront building, and approximately $56 - $340 per square foot (estimating 600 - 2,300 square feet) to develop a Gas & Convenience Restaurant. Building costs vary by geographic location. Site development costs include the costs to develop the land and other site improvements such as exterior landscaping, electrical and water hookup, paving, sidewalks, lighting, and more. The Site development costs estimate also includes the optional Site Design Fee and Kitchen Layout Design Fee for a PKL or PSL that are payable to our affiliates, if you request that we provide those services. Our affiliates only provide PSL services for Restaurants with a drive-thru window. Some local governments may charge an additional amount for utility connections to offset their costs for maintaining water and sewer plants, and these amounts are not included in the above figure. Costs may be higher if soil problems or other environmental issues are encountered. These ranges do not include unusual costs to bring utilities to the property for hookup or government imposed impact fees. Buildings that have a drive-thru window tend to cost more to build and take longer to build than Restaurants without a drive-thru window due to permitting, design and other factors.

The low end of the range above is the estimated cost for you to negotiate a build-to-suit lease in which the landlord incurs most development costs, and you make a lease deposit. These estimates are based on our experience and information provided by franchisees.

Rent may be based on development costs and reflect a rate of return on the landlord's initial investment, as well as other factors. Commercial leases are typically net-net-net leases, requiring you to pay rent, all taxes, insurance, maintenance, repairs, common area maintenance costs, merchants' association fees and all other costs associated with the property. Rent may exceed the landlord's cost of leasing or financing the purchase of the location. You may also have to pay percentage rent. When we lease or sublease to you, your rent will also likely exceed our cost of leasing or financing the location. You may also have to make an initial payment into an escrow fund to cover estimated real estate taxes. We cannot predict the cost if you choose to buy the land on which the Restaurant will be developed.

2. Additional Development Costs: Additional development costs may include, among others, architectural, engineering, and legal fees. These estimates do not include additional extraordinary costs including, among others, extensive redesign, permitting, variances, environmental issues, and/or legal obstacles.

3. Equipment, Fixtures and Signs: This amount includes estimated costs of furnishings, installations, equipment, trade fixtures, small-wares and certain other items on the Premises, the amount, and specific items of which will vary depending upon the location, size and condition of a particular Restaurant. Cost range includes tax and delivery estimated at 10%.

4. Restaurant Technology System: The price ranges reflect equipment configurations and solution costs, site preparation and installation for 2 to 4 POS Systems. The price ranges do not include any optional equipment. The number of POS Systems needed for your Restaurant will depend on the size and configuration of the Restaurant and whether you have a drive-thru window. The cost for drive-thru equipment is included in the above. If your Restaurant does not have a drive-thru, your costs will be less. The price ranges also reflect the configurations and solution costs, site preparation and installation for the Restaurant Technology System components that are required (not including the POS System). Please note that in addition to the cost of the POS System equipment, you will be required to pay monthly and yearly maintenance and user fees.

5. License, Permit Fees and Deposits: The range does not include government imposed impact fees. We estimate such fees, when imposed, can be $87,000 or more in some markets. Some local governments may also require a performance bond, which is not included in the range.

6. Real Estate Costs: Real estate costs vary considerably according to the type of Restaurant, real estate values in your area, your real estate interest (leasehold or ownership), location, size of the site, code requirements and other factors, including labor, as well as whether you, your landlord, or we develop the Restaurant. Depending upon how your deal is structured, you may pay some or all the actual cost. Factors that typically affect your real estate costs include your cost to negotiate your lease (or buy the property), fair market lease values and lease terms in your area, how the costs to renovate or develop the land, building and other site improvements are allocated between landlord and tenant and interest costs, among others. Lease terms are individually negotiated and may vary materially from one location or transaction to another.

   Your building costs may be lower if we or your landlord develop the location, but your real estate costs, including your annual rent, may be higher. Your rent may be based on development costs and reflect a rate of return on the landlord's initial investment, as well as other factors. If you elect to buy land, it can cost an additional $100,000 to $1,200,000 (or more).

7. Opening Inventory: Before opening a Restaurant, you must purchase an initial inventory consisting of products from suppliers approved by us. The assortment and number of these items will be based upon the size and configuration of your Restaurant. The estimated cost for the opening inventory of these products varies for different locations, seasons, and the storage capacity of the restaurant. Your initial inventory of merchandise and supplies needed for the operation of your Restaurant will include raw ingredients and products for resale, containers and other paper, plastic or similar goods, maintenance and cleaning materials, office supplies and miscellaneous materials and supplies.

8. Miscellaneous Opening Costs: The range includes costs for pre-opening franchisee employee training payroll, utility deposits (e.g., gas, water, electricity, and telephone); petty cash; distribution center refundable fees for Restaurants that receive distribution center deliveries, and miscellaneous expenses (e.g., interior landscaping plants, sound system, office supplies, licenses, permits, and banking pre-opening costs).

9. Insurance: You must provide insurance coverage in accordance with our published standards (as amended from time to time), including but not limited to commercial general liability coverage with minimum limits in the amount of $2,000,000 per occurrence, employment practices liability coverage with minimum limits in the amount of $1,000,000 per occurrence, all risk property coverage including, but not limited to, flood and earthquake protection, plate glass coverage, and employers liability and workers' compensation insurance, and maintain other insurance in accordance with our published standards (subject to change), and maintain other insurance in accordance with state law requirements. Some property owners may require higher levels of commercial general liability insurance or other insurance coverage under their leases. You also must name us and our owners and affiliates as additional insureds under the required insurance policies. Initial premiums for commercial general liability are subject to change due to market forces beyond either of our control. The cost of other coverages, including required workers' compensation coverage and your discretionary purchases, varies widely. Your premium may be higher based upon your risk profile. You should discuss with your insurance carrier/agent whether or not these costs need to be paid in full before opening or whether they can be budgeted. Some insurance carriers will offer an installment option, requiring a 20% - 25% down payment, before opening. Failure to maintain such insurance may result in loss of your franchise and additional financial obligations.

10. Training Related Expenses: The Initial Training Fee for the first 2 to 4 people to attend the Dunkin' Training Program are included in the IFF as described in Item 11. However, you must pay for uniforms, accommodations, wages, and travel expenses, if any, for you and your employees. You will need to have an electronic device and Wi-Fi as necessary to access training. If you attend the initial training program in a location other than one of our training facilities, then you may be charged certain additional costs such as travel and related expenses for the trainers, the costs for the meeting room and such other costs as may reasonably be incurred. The above estimated ranges of costs are for 2 individuals attend the Dunkin' initial training program for 4 to 8 weeks (depending on production platform and the opportunity to support a new restaurant opening), including transportation, board, lodging, sanitation exam and uniforms. If a third or fourth person is required to attend the training (based on the size of your Store Development Area or network of Dunkin' Restaurants), the costs will increase proportionately. There may also be additional training time needed to achieve required competency levels. The amount of time required is a function of the individual's ability to personally demonstrate the competencies. This may increase your cost for travel, hotels and meals for you and/or your designated representative. If the initial training program needs to be taken again due to class failure, removal, or withdrawal, you will be responsible for the class cost for the replacement learner(s). If you live close to the training facility, your costs may be on the lower end of the range. Any wages or salaries that you may pay your employees while they attend training are not included in these estimates. You must also maintain worker's compensation insurance coverage for your employees while they are in training. Our current cancellation fee is $1,000 per person if you cancel

8-14 days before the scheduled class, and $2,000 per person if you cancel 7 days or fewer before the scheduled class.

11. Additional Funds for First 3 Months of Operation: You may or may not need working capital to support ongoing expenses that are not covered by sales revenue. New businesses may generate negative cash flow. These figures are estimates and we cannot guarantee that you will not have additional expenses in the first 3 months of operation. Your costs will depend on factors such as how well you follow our methods and procedures, the sales volume of your restaurant, your management skill, experience, and business acumen, local economic conditions, the local market for our product, the prevailing wage rate, competition, your rent structure, and your restaurant site type.

12. Other Costs and Variables: Your initial investment for a new Restaurant depends primarily upon: (1) the number of Restaurants you acquire and/or develop; (2) their size; (3) their configuration; (4) their location; (5) who develops the real estate for and/or constructs them; and (6) the amount and terms of financing. The initial funds required must be estimated since most costs are not within our control and may change at frequent intervals. These figures are estimates only and we cannot and do not guarantee that your costs will fall within the stated ranges. These estimated ranges are based on our experience and information provided by franchisees. Costs are constantly changing, and your costs may be higher. You should diligently investigate all potential costs before proceeding.

    The typical freestanding Restaurant has eating areas seating from 10 to 40 customers. Larger Restaurants have walk-in refrigeration/freezer unit included in the gross square footage. Some projects may allow the walk-in refrigeration/freezer unit to be located outside of the building structure. Restaurants may only be serviced by authorized manufacturing facilities.

    To ensure that an adequate supply of acceptable product is available for sale at the Restaurant, products must be transported in a suitable vehicle and in suitable containers on a schedule and in a manner acceptable to us in compliance with federal, state, and local regulations, as well as our quality, freshness, and other standards. You will be required to purchase a delivery vehicle which meets certain standards. The estimated total does not include the cost of a delivery vehicle. Usually only one delivery vehicle is needed for each network of Restaurants. Additional vehicle(s) may be required, depending upon the size and design of the vehicle, the number, time, and number of deliveries, the distance between deliveries, and other factors.

    Restaurants may vary from one another in many respects. For example, Restaurants in urban trade areas may be multi-level with kitchen, storage, sales, and seating areas on 2 or more levels, or have limited or no seating. Kitchen, storage, and sales areas may be smaller than Restaurants in other areas. Specially designed equipment may be necessary. Urban Restaurants may have no dedicated parking, require elevators, specially designed doorways, have limited access and require greater security measures. This may require special arrangements for deliveries of raw materials, products, and supplies to and from the Restaurant. Trash may require special handling, such as daily pickup. On average, urban Restaurants sell more individual products than, for example, dozens or half dozen donuts, which may increase the unit cost of products sold. Labor costs may be higher in urban Restaurants due to a wide variety of factors, including Restaurant configuration, competition for available workers, minimum wage requirements and other factors. We encourage you to talk to franchisees who operate Restaurants in similar trade areas to gain a better understanding of how your trade area may vary.

13. Combo Restaurants: The costs to develop a Combo Restaurant are similar to the costs to build a Baskin-Robbins Restaurant; however, Combo Restaurants will have an additional equipment requirements. You will find build costs for the Baskin-Robbins portion of the Combo Restaurant in

the Baskin-Robbins disclosure document. We encourage you to talk to franchisees who operate Combo Restaurants in similar trade areas to gain a better understanding of how your costs may vary.

14. Multi-Brand Locations: If we permit you to develop a Dunkin' Restaurant at a Multi-Brand Location, you may incur additional expenses to establish the Other Restaurant(s), including initial franchise fee, initial training program, computer system, signage, fixtures, furniture, equipment, initial inventory, and other expenses. You will find the build costs and other costs to establish each applicable Other Restaurant(s) in the Other Franchisor's franchise disclosure document. You may pay less than the cumulative total estimated initial investments for both a Dunkin' Restaurant and Other Restaurant if certain expenses overlap, such as rent and insurance.

New Multi-Brand Incentive. If you sign a new Franchise Agreement on or before March 31, 2026, or if you are a party to an existing Franchise Agreement and the site development package for the Restaurant was not approved as of the issuance date of this disclosure document, and you agree to develop the Restaurant at a Multi-Brand Location with a new Jimmy John's restaurant (for which you have or will sign a Jimmy John's franchise agreement on or before March 31, 2026 and for which the site development package has not yet been approved as of the date of this disclosure document), you may qualify for the "New Multi-Brand Incentive." Under the New Multi-Brand Incentive if (a) you satisfy the Incentive Eligibility Requirements; (b) you satisfy the Incentive Eligibility Requirements with respect to the applicable Jimmy John's restaurant; (c) you open and begin operating that Restaurant and the Jimmy John's restaurant at the Multi-Brand Location in accordance with the Franchise Agreement and Jimmy John's franchise agreement, respectively, on or before December 31, 2027, then you will receive, after the opening of both the Restaurant and the Jimmy John's restaurant at the Multi-Brand Location either (x) $50,000, if the Restaurant is located outside of California; or (y) $75,000, if the Restaurant is located in California. If you fail to satisfy any of the conditions listed above, the New Multi-Brand Incentive will not apply. The New Multi-Brand Incentive will be addressed in the Jimmy John's Incentive Amendment.

Retrofit Multi-Brand Incentive. If you are an existing franchisee and sign a new Jimmy John's franchise agreement on or before March 31, 2026, or if you are a party to an existing Jimmy John's franchise agreement and the site development package for the Jimmy John's restaurant was not approved as of the issuance date of this disclosure document, and you develop the Jimmy John's restaurant at a Multi-Brand Location with your existing Dunkin' Restaurant, you may qualify for the "Retrofit Multi-Brand Incentive." Under the Retrofit Multi-Brand Incentive, if (a) you satisfy the Incentive Eligibility Requirements for the Jimmy John's restaurant; (b) you open and begin operating the Jimmy John's restaurant at the Multi-Brand Location with the existing Dunkin' Restaurant you own and operate in accordance with the Jimmy John's franchise agreement on or before December 31, 2026; (c) as of the date the Jimmy John's restaurant opens, you are operating the Dunkin' Restaurant in compliance with the Dunkin' franchise agreement; and (d) you or your affiliate did not remove or extract from the Multi-Brand location a Baskin-Robbins® restaurant during the period beginning on January 1, 2025 and ending on March 31, 2026 (for reasons other than expiration of the Baskin-Robbins franchise agreement), then you will receive $25,000 after the opening of the Jimmy John's restaurant. If you fail to satisfy any of the conditions listed above, the Retrofit Multi-Brand Incentive program will not apply. The Retrofit Multi-Brand Incentive will be addressed in the Jimmy John's Incentive Amendment.

ITEM 8:
RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

In order to ensure a uniform image and uniform quality of products and services throughout the Dunkin' network, you must maintain and comply with our Standards, as we periodically modify them. Our Standards may regulate various aspects of the System and the development and operation of Dunkin' Restaurants,

including the location, physical characteristics and quality of operating systems and other aspects of restaurants; the products sold and services provided; the qualifications of suppliers; the qualifications, organization and training of franchisees and their personnel; the timely marketing of products and our brand, including execution of marketing windows; and all other things that we periodically specify affecting the experience of consumers who patronize Dunkin' Restaurants. We make the Standards available to you in our Manuals and in other forms of communication, which we may update from time to time.

You must purchase or lease all equipment, fixtures, furnishings, fixtures, and signage for the Restaurant (the "Operating Assets"), the retail information system and related equipment and programs (including the electronic point-of-sale cash register system ("POS System") that we approve), inventory, supplies, materials, and other products and services for the Restaurant only according to the Standards and, if we require, only from suppliers and/or distributors that we designate or approve from time to time (which may include or be limited to us or our affiliates). Currently you must acquire products for your Restaurant through NDCP (described below). From time to time, we may enter into or require national or regional exclusive supply arrangements with one or more independent suppliers for certain approved products, subject to any then-existing arrangements with NDCP. In evaluating the need for an exclusive supplier, we may take into account, among other things, the uniqueness of the product; the projected price and required volume of the product; the investment required and the ability of the supplier to meet the required quality and quantity of the product; the availability of qualified, alternative suppliers; the duration of the exclusivity; and the desirability of competitive bidding. You must use and participate in The Center, our online learning platform, for initial and on-going training obligations, and you must pay us the initial and on-going fees to access and participate in The Center, as described in Item 5 and Item 6 above. Additionally, you must sign contracts with approved suppliers and participate in our then-current gift card program operated by or through our approved suppliers (that may include us or our affiliates), currently attached here as Exhibit K.

Every supplier must demonstrate to our satisfaction that it can meet all of our specifications, standards, and requirements and has adequate capacity to supply our franchisees' quantity and delivery needs, which may mean, among other things, the ability to supply all franchisees in the System. We provide our relevant standards and specifications to approved suppliers and is not available to you. A list of approved suppliers is available in the Manuals.

If you wish to use a supplier we have not previously approved, you may request approval by submitting the request to us in writing. Our criteria for approving alternative suppliers is not available to you or your proposed supplier. We may require that samples from the supplier be delivered to us or to a designated independent testing laboratory for testing prior to approval and use. You must reimburse us for the costs we incur to test the samples from the suppliers, and we expect that the cost of testing will range from $1,000 to $10,000 depending on the complexity of the products or services. All requests will be reviewed in accordance with our then-current policies and procedures, and we will take into consideration our available resources, which may affect the timing of our response. The supplier must meet our then-current specifications, standards, and requirements, which may include signing a non-disclosure agreement and a guarantee of performance. We may change our specifications, standards, and requirements from time to time, and there is no limit on our right to change our specifications, standards and requirements. We will notify you and the supplier within 180 days of your initial request. If you do not receive a response from us within 180 days from your initial request, your request will be deemed disapproved. We may withdraw our approval of any supplier at any time if the supplier's performance does not meet our specifications, standards, and requirements.

We may limit the number of suppliers that we may consider for approval and for certain products, and we may in the future designate ourselves, any of our affiliates, or any third-parties as an exclusive supplier for one or more products or services.

Currently, we have exclusive supplier arrangements for purchasing and distribution services, fountain and packaged beverage products, and certain restaurant technology. Additionally, in certain markets we have

approved third-party suppliers to produce and deliver certain donut and bakery products to franchisees that operate Restaurants within select markets. Franchisees that operate a Restaurant within those select markets must purchase from such third-party the donut and bakery products that we designate for a specified period of time. You must also secure an approved back-up supplier to produce those products in the event your main supplier cannot or will not produce or deliver the required products to you. You may be required to transport your own donuts and bakery products using a delivery vehicle you have purchased and that meets our standards and specifications, using containers that meet our standards and specifications, and in accordance with a schedule and in a manner that meet both applicable legal requirements and our standards and specifications.

You may only develop the Restaurant at a site that we have accepted. The Restaurant and the Premises must be designed, laid out, constructed, furnished, and equipped to meet our Standards and specifications, and you must satisfy any conditions we specify to obtain our approval of the development of the Restaurant and Premises. You may not deviate from our approved plans, specifications and requirements without our prior written approval. Any plans that we provide to you, and our approval of any plans you submit to us, relate solely to compliance with our Standards and should not be construed as a representation or warranty that the plans comply with applicable laws and regulations. That responsibility is solely yours. At our written request, you must promptly correct any unapproved deviations in the development of the Restaurant or Premises. At your option, our affiliates also may provide site and kitchen layout design services. Our affiliates only offer site layout services for Dunkin' Restaurants with a drive-thru window.

If you have not already done so before executing the Franchise Agreement, you must submit to us the proposed purchase agreement or lease for the Premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Premises from an unaffiliated landlord, the landlord must agree to our then-current form of Option to Assume the lease, attached here as Exhibit F of the FDD. If you or your affiliate directly or indirectly acquire ownership or control of the Premises, you must promptly give us written notice of such ownership or control and execute (or cause your affiliate to execute) our then-standard agreement giving us the option to lease the Premises from you (or your affiliate) upon expiration or termination of the Franchise Agreement or any lease relating to the Restaurant or Premises. The lease will be for the then-remaining term of the Franchise Agreement, including any extension or renewal, at triple-net fair market value rent for comparable Dunkin' Restaurant locations with arms-length leases. If the parties cannot agree on the fair market value, they will consult a mutually-acceptable real estate professional. If you purchase or lease the Premises from one of our affiliates, we or our affiliates will derive revenue from the purchase or lease.

Before opening or operating the Restaurant for business, and before beginning construction of the Restaurant if you are developing the Restaurant, you must acquire insurance coverage of the type and in the amounts required by law, by any lease or sublease, and by us, as prescribed in our Standards and described in Item 7 above. You must maintain such coverage in full force and effect throughout the term of the Franchise Agreement. We have the right to change these insurance requirements from time to time. All insurance must be placed and maintained with insurance companies with ratings that meet or exceed our Standards. At our request, you must provide us with proof of required insurance coverages.

We and any affiliate we designate must be named as additional insureds as our respective interests appear, and all policies must contain provisions denying to the insurer acquisition of rights of recovery against any named insured by subrogation. All policies shall include a provision prohibiting cancellations or material changes without 30 days' prior written notice to all named insureds. Policies may not be limited in any way by reason of any insurance that we (or any named party) may maintain. Upon our request, you must produce proof that you currently have the insurance coverage required under the Franchise Agreement. If such insurance coverage is not in effect, then in addition to our other remedies, we have the right to purchase the necessary coverage for the Restaurant at your expense and to bill you for any premiums and costs. This obligation to maintain insurance is separate and distinct from your obligation to indemnify us.

You must participate in any loyalty program that we require, including the Loyalty Program. You must comply will all requirements of the Loyalty Program as we may periodically modify them. These requirements include supporting and participating in the Loyalty Program, maintaining sufficient funds in your account to enable the successful transfer of funds on a weekly basis, following required procedures for settlement of funds, and other matters we periodically determine. Other than the Loyalty Program, you must not, internally or through a third party, participate in any other mobile or online ordering, purchasing or payment program or other proprietary, closed network, online stored value card program at or through a Dunkin' or Baskin-Robbins Restaurant. You may participate in Hospitality Programs. "Hospitality Programs" are card programs that (1) the Restaurant is required to participate in based on the host of the Premises (where the host is an entity within whose broader rules of operation the Restaurant must operate, such as a school, university, or military post or base exchange); and (2) do not use the Proprietary Marks.

Except as otherwise stated in this Item, there are no items for which we or any of our affiliates are approved or designated suppliers or the only approved or designated suppliers. Except for interests our officers may hold in Inspire Brands and its subsidiaries, there are no approved or designated suppliers in which any of our officers or directors own an interest. We do not provide any material benefits to franchisees in return for their purchase of particular products or services or using designated suppliers. Collectively, the purchases and leases that you must make from us and our affiliates, from designated or approved suppliers, or under our standards and specification represent more than 95% of your purchases and lease to establish, and more than 95% of your purchases and leases to operate, the Restaurant.

During the 2024 fiscal year, we derived revenue from the franchisee's payment of the initial and on-going fees for the franchisee's access to and participate in The Center ($2,889,555, or 0.33% of our total revenue of approximately $1,887,526,003). Additionally, during the 2024 fiscal year, our affiliates received a total of $132,638,293 from the sale or lease of products and services to the franchisees, including all payments from franchisees under their leases with our affiliates. Other than these amounts, neither we nor our affiliates derived any revenue during the 2024 fiscal year from selling or leasing products or services to franchisees.

National DCP, LLC ("NDCP") is the designated supplier for purchasing and distribution services for the System. NDCP may, at its option, participate in certain purchasing arrangements negotiated by us or our affiliates. NDCP is an entity that is owned by Dunkin' franchisees and generally passes on savings to its members through lower prices and patronage dividends. Since we operate Dunkin' Restaurants, we participate as a member of the NDCP and as a voting member on the NDCP Board of Directors. When you sign a Franchise Agreement, you must become a participating franchisee of NDCP. To become a participating franchisee, you must sign a membership agreement, which requires you to, among other things, purchase all of your food and non-food products through NDCP, receive distribution services from NDCP, pay a one-time membership fee (currently $2,500), sign a personal guarantee, and agree to the then-current terms and conditions. Please contact NDCP for a description of the then-current terms and conditions of the membership agreement. Except as described here, there are currently no purchasing or distribution cooperatives.

Multi-Brand Locations

If we and you enter into the Multi-Brand Addendum and you operate your Dunkin' Restaurant at a Multi-Brand Location, we, at our option, may modify any of the terms of the Dunkin' system applicable to your Dunkin' Restaurant, including any system standards, the layout and design requirements, the products and services offered, any mandatory or optional advertising, marketing and promotional programs, required equipment or products, required hours of operation, personnel training and staffing requirements, and other standards, specifications and requirements, in a manner that is different from the manner in which those terms apply to other Dunkin' Restaurants, to reflect the Restaurant's status as a Multi-Brand Location. If you operate your Dunkin' Restaurant at a Multi-Brand Location, you must comply with all of these modifications.

If we permit you to operate your Dunkin' Restaurant at a Multi-Brand Location, (i) you must use paper products and other items bearing the Trademarks only at the Restaurant and with products served by the Dunkin' Restaurant, and you (or your affiliate) may not use them at the Other Restaurant or with products served by the Other Restaurant, (ii) you must ensure that all employees providing services to customers of the Restaurant wear uniforms that are distinct from the uniforms and/or other apparel worn by the employees providing services to customers of the Other Restaurants, and (iii) you may be required to purchase or lease certain goods and services for each Other Restaurant from approved or designated suppliers (which may be the applicable Other Franchisor or its affiliate). You can find additional information in each Other Franchisor's franchise disclosure document.

ITEM 9:
FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other Items of this disclosure document.

	Obligation	Section In Agreement*	Disclosure Document Item
a.	Site selection and acquisition/lease	FA: 3.A and 3.B SDA: 4	Items 1, 6, 7 & 11
b.	Pre-opening purchases/leases	FA: 3.C, 7.A, 7.F	Items 1, 6, 7 & 11
c.	Site development and other pre-opening requirements	FA: 3 MBA: 4(d) SDA: 4	Items 1, 6, 7 & 11
d.	Initial and ongoing training	FA: 4 MBA: 5	Item 11
e.	Opening	FA: 3.C SDA: 1	Item 11
f.	Fees	FA: 5 SDA: 3	Items 5 , 6 & 11
g.	Compliance with standards and policies/operating manual	FA: 1.C, 3, 7.A MBA: 4(e)-(g), 5 SDA: 4.A	Item 11
h.	Trademarks and proprietary information	FA: 9	Items 13 & 14
i.	Restrictions on products/services offered	FA: 7.A	Item 16
j.	Warranty and customer service requirements	FA: 7.A, 7.G	Item 11
k.	Territorial development and sales quotas	SDA: 2.C SDA: 1.A, 2.A	Items 1 & 12
l.	Ongoing product/service purchases	FA: 7.A, 7.F	Item 8
m.	Maintenance, appearance and remodeling requirements	FA: 8 MBA: 4(a), 7	Item 11
n.	Insurance	FA: 12.A	Items 6 & 8
o.	Advertising	FA: 6	Items 6 & 11
p.	Indemnification	FA: 12.B	Item 6
q.	Owner's participation management/staffing	FA: 7.E	Items 11 & 15
r.	Records/reports	FA: 11 MBA: 4(g)	Item 6
s.	Inspections/audits	FA: 7.C MBA: 6	Items 6 & 11

	Obligation	Section In Agreement*	Disclosure Document Item
t.	Transfer	FA: 13 MBA: 8(b) SDA: 8	Item 17
u.	Renewal	FA: 2.B MBA: 3 SDA: 6.B, 6.C	Item 17
v.	Post-termination obligations	FA: 10.C, 14.E MBA: 8(d) SDA: 7.B	Item 17
w.	Non-competition covenants	FA: 10 SDA: 9	Item 17
x.	Dispute resolution	FA: 15 SDA: 9	Item 17
y.	General Release of Claims and Guaranty	FA: 2.B, 13.C, 13.D SDA: 6.C, 8.C, 8.D	Item 17 and Exhibit I

* In the above chart, all references to "FA" includes both the Franchise Agreement and Combo Franchise Agreement, and all references to "SDA" includes both the Store Development Agreement and Combo Store Development Agreement.

ITEM 10:
FINANCING

We do not offer direct or indirect financing. We do not guaranty your note, lease, or obligation.

ITEM 11:
FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

Pre-Opening Obligations. Before you open your Restaurant, we will:

1. Identify the Store Development Area, Development Schedule and Term of the Store Development Agreement. (Store Development Agreement Sections 1, 6.A) At your option, our affiliates also may provide certain site and kitchen layout design services.

2. Provide initial training. (Franchise Agreement Section 4.A)

3. Provide you with electronic access to our Standards and the Manuals, which may include audio, video, pictures, presentation materials, computer software, electronic media, written materials, written directives, email and other electronic communications, or any other medium capable of conveying the contents of the manuals (as we periodically modify them). We make our Standards available to you in our Manuals and in other forms of communication, which we may update from time to time. (Franchise Agreement, Section 1.C)

   The following table identifies the subjects covered in the Manual's written materials and the number of pages devoted to each subject:

Topic	Number of Pages
Menu Items	37
Food Safety	114

Topic	Number of Pages
Equipment	108
Operational Excellence	195
Digital, Mobile, Technology	70
Drive-Thru	96
People	80
CML/FP	117
TOTAL	**817**

Ongoing Obligations. During the operation of your Restaurant, we will:

1. Update the System, Standards, Manuals, and Proprietary Marks from time to time. (Franchise Agreement Section 1.C)

2. Provide on-going training. (Franchise Agreement Section 4.A)

3. Maintain an advisory relationship with you by providing such assistance as we periodically deem appropriate regarding the development and operation of a Dunkin' Restaurant. (Franchise Agreement Sections 4.C)

4. Consult with the franchisee advisory council (or its successor) from time to time. (Franchise Agreement Sections 4.D)

5. Advise you regarding the manner and timing of the marketing start-up of your Restaurant. (Franchise Agreement Section 5.B)

6. Maintain the Dunkin' Advertising and Sales Promotion Fund. (Franchise Agreement Section 6.A)

7. Review advertising and marketing materials you prepare or cause to be prepared. (Franchise Agreement Section 6.B)

8. Specify the form and manner of records and reports you must submit to us. (Franchise Agreement Section 11.B)

9. Provide you notice of SDO opportunities in your Store Development Agreement. (Store Development Agreement Section 2)

Site Selection and Lease

Store Development Agreement. If you sign the Store Development Agreement to develop multiple Restaurants, then you may look for sites within the Store Development Area. Although we may assist you in your search, it will be your sole responsibility to search for and propose to us the site on which you wish to develop the Restaurant. You must deliver to us a complete site report and other materials and information we request for suitable site(s) within the Store Development Area in time to meet your obligations under the Development Schedule. You may only develop a Restaurant at a site that we have accepted. You must also submit information to us concerning the proposed layout and other aspects of the proposed Restaurant's design and appearance. You must make the changes to the proposed design and appearance that we require, and you must develop the Restaurant only in accordance with our requirements. Each Restaurant must be constructed and equipped to our then-current standards and specifications.

When determining whether a site meets our requirements, we consider the location, occupancy costs, proximity to major retail activity, traffic volume and speed, density of nearby population (resident or daytime), competition and potential for encroachment on other Restaurants of the same brand, site configuration, parking, accessibility, visibility, signage permitted by the landlord and local governmental authorities, and other factors. We generally issue a notice to proceed between 60 and 90 days after receiving the required information related to the proposed site. If we disapprove of a site, you must submit alternative proposed site locations for the Restaurant, including a complete site report, in time to open the Restaurant on or before the Required Opening Date identified in the Store Development Agreement. After receiving our notice to proceed, but in any event before beginning construction for the Restaurant, and provided that you (and your Controlled Affiliate) satisfy our then current Criteria to Expand, then you (or your Controlled Affiliate) must sign our then-current version of franchise agreement and related documents.

You must submit to us the proposed purchase agreement or lease for the Premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. You (or your Controlled Affiliate) must secure the real estate for each Restaurant, through an approved purchase agreement or binding lease, in time for you (or your Controlled Affiliate) to open and begin operating the Restaurant on or before the Required Opening Date for that Restaurant. We or our affiliates may own the Premises and lease or sublease the Premises to you. If you lease the Premises from a third-party landlord, you and the landlord must sign our then-current form of Option to Assume the lease. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you do not sign a Franchise Agreement and/or open the Restaurant on or before the Required Opening Date identified in the Store Development Agreement, we may terminate your Store Development Agreement.

Franchise Agreement. If you develop your Restaurant under a Franchise Agreement without first signing a Store Development Agreement, it is solely your responsibility to search for and propose to us a site on which to develop the Restaurant, and you must deliver to us for our review a complete site report and other materials and information we request for a suitable site in time to open the Restaurant on or before the Required Opening Date identified in the Franchise Agreement. You may only develop a Restaurant at a site that we have accepted. When determining whether a site meets our requirements, we consider the location, occupancy costs, proximity to major retail activity, traffic volume and speed, density of nearby population (resident or daytime), competition and potential for encroachment on other Restaurants of the same brand, site configuration, parking, accessibility, visibility, signage permitted by the landlord and local governmental authorities, and other factors. We generally issue a notice to proceed between 60 and 90 days after receiving the required information related to the proposed site. If we disapprove of a site, you must submit alternative proposed site locations for the Restaurant, including a complete site report, in time to open the Restaurant on or before the Required Opening Date identified in the Franchise Agreement.

If you have not already done so before signing the Franchise Agreement, you must submit to us the proposed purchase agreement or lease for the Premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Premises from an unaffiliated landlord, the landlord must agree to our then-current form of Option to Assume (Exhibit F).

Construction and Opening the Restaurant

The typical length of time between the signing of the Franchise Agreement and commencing operations of your Restaurant is between 8 to 15 months. You may not begin construction of your Restaurant until we have approved the site and you have signed a Franchise Agreement. The Restaurant and Premises must be designed, laid out, constructed, furnished, and equipped to meet our Standards and specifications, and you must satisfy any conditions we specify to obtain our approval of the development of the Restaurant and Premises. You must

also confirm the Restaurant and Premises to comply with local ordinances and building codes, and you must obtain the required licenses and permits to develop and operate your business. You may not deviate from our approved plans, specifications and requirements without our prior written approval. At our written request, you must promptly correct any unapproved deviations in the development of the Restaurant or Premises. You will be solely responsible for conforming the Premises to local ordinances and building codes and obtaining any required permits.

You must open and begin operating the Restaurant, in accordance with our Standards and other provisions of the Franchise Agreement, on or before the Required Opening Date specified in the Franchise Agreement. You may not open and begin operating the Restaurant until you have finished developing the Restaurant and Premises according to our Standards, you satisfy our other pre-opening requirements, and you obtain our approval to open. If you do not open your Restaurant on or before the Required Opening Date identified in the Franchise Agreement, we may terminate your Franchise Agreement.

No later than the Refurbishment Dates and the Remodel Dates identified in the Franchise Agreement, you must refurbish and remodel the Restaurant in accordance with our then-current refurbishment and remodel Standards. You are responsible for the costs of refurbishments and remodels. Our refurbishment Standards generally include enhancements, improvements or upgrades to exterior lighting and signage, pre-order board or other drive-thru equipment and signage, landscape design, new style wall covering and countertops, current seating and guest experience packages and/or production equipment or technology. Our remodel Standards generally include enhancements, improvements or upgrades to the site, building, equipment (including the Operating Assets), technology and operational systems as necessary to bring the Restaurant up to the then-current Brand image and Standards.

If we permit you to operate the Dunkin' Restaurant at a Multi-Brand Location, you may not open and begin operating the Restaurant unless the Other Restaurant is also open and in operation. (Section 4(d) of the MBA) If we permit you to operate the Restaurant at a Multi-Brand Location, you must design and construct, and/or make modifications to the Restaurants layout, design, equipment and fixtures that we periodically specify to reflect the Restaurant's operation at a Multi-Brand Location. You must notify customers, and the design and layout must reflect, in the manner we periodically specify that the operation of the Other Restaurant(s) is separate from and independent from the Restaurant. At our option, you may use certain areas of the Premises and equipment (including point-of-sale systems and other computer equipment) only for the business associated with the Restaurant or only for the business associated with the Other Restaurants. (Section 4 of the MBA)

Advertising and Marketing

Marketing Start-Up

In connection with a material branding or re-branding event at the Restaurant such as opening, re-opening, remodel, or any other event set forth in our Standards, you must undertake promotional activities in the manner and to the extent that we prescribe in accordance with our Standards. We will advise you in writing of the manner and timing of such activities. If we have established a minimum dollar expenditure for your Restaurant's initial opening promotional activities, that amount will be set forth on the Contract Data Schedule. Currently, the Standard Marketing Start-Up amount is $10,000, and the SDO Marketing Start-Up Fee is $5,000. If you fail to administer the promotional programs, we may require you to pay the Standard Marketing Start-Up Fee or SDO Marketing Start-Up Fee to us or our approved vendors to conduct these activities on your behalf.

Dunkin' Advertising and Sales Promotion Fund

We have established and administer the Dunkin' Advertising and Sales Promotion Fund (the "Fund"), and direct the development of all advertising, marketing, and promotional programs for the System.

We may use up to 20% of Continuing Advertising Fees for the administrative expenses of the Fund and for programs designed to increase sales and further develop the reputation and image of the Dunkin' brand. Administrative expenses may include payments to us, our affiliates, or third parties for the payment of travel, rent, salaries, benefits, and/or other expenses incurred in connection with our administration of the Fund. The balance of Continuing Advertising Fees, plus any interest earned by the Fund, will be used for advertising and related expenses. Advertising and related expenses may include marketing and promotional activities and the costs to prepare, produce and distribute advertising, marketing, and related materials. Advertising may be disseminated in various types of media (e.g., print, radio, television, the Internet, billboards, social media, mobile applications, and others). The content of all activities of the Fund, including the media selected and employed, as well as the area and restaurants targeted for such activities, will be determined by us. We are not obligated to make expenditures for you that are equivalent or proportionate to your contributions to the Fund, or to ensure that you benefit directly or on a pro rata basis from the Fund's activities. At our discretion, the scope of individual advertising programs may be local, regional, or national.

All franchisees are required to contribute to the Fund, however, franchisees that operate their Restaurants from SDO locations, franchisees that operate in certain markets, and franchisees that qualify for certain incentives may contribute to the Fund at reduced rates. We and our affiliates contribute to Fund on at least the same basis as franchisees for any Dunkin' Restaurants that we or they own. Contributions to the Fund not spent in the fiscal year in which they accrue are first used to offset any deficit carried over from the prior year, and then any additional amounts are carried forward to the next year. Upon your request, we will provide you with an audited statement of receipts and disbursements for the Fund that is audited by an independent, certified public accountant, for each fiscal year of the Fund.

During our 2024 fiscal year, the Fund spent 4% on marketing materials production, 44% on media placement, 2% on point of purchase materials, 5% on promotions, 14% on administrative costs, and 31% on other costs and expenses, including market research, sponsorships, readiness kits to prepare you and your staff for marketing programs, public relations, sports marketing, agency and professional fees and other costs and expenses.

Currently there are no advertising cooperatives. Except as described above, none of the advertising fees collected from franchisees are used to pay to advertise or promote the sale of our franchises. Restaurants owned by our affiliates (if any) contribute to the Fund on the same basis as other franchisees.

Dunkin' Brand Advisory Council

All franchisees in the System are members of a local District Advisory Council ("DAC"). These franchisees elect a DAC co-chair and other elected regional members within the geographic area assigned, who represent them on a Regional Advisory Council ("RAC"). They also elect regional members within the geographic area to serve on a Regional Marketing Committee ("RMC"). Each RAC then elects RAC co-chairs and other RAC members , who represent the region on the BAC. Similarly, each RMC then elects RMC co-chairs and other RMC members who represent the region on the MSC. The BAC advises us on ways to build, protect, and lead the Brand with guest satisfaction, franchisee profitability, and the long-term viability of the Brands. We may appoint additional members to the BAC, and we reserve the right to change one or more of the councils, to form new councils, or to dissolve one or more councils. All the councils serve in an advisory capacity only and do not have operational or decision-making power. All elected members must adhere to certain standards of eligibility as outlined in the BAC's bylaws. The Marketing Steering Committee ("MSC") is a sub-committee of the BAC and advises the brand on advertising, media, calendar windows, programs, and innovation, among

other things. The MSC is comprised of the elected Regional Marketing Committee Co-Chairs and Vice Chairs, Core Market Co-Chairs and other elected Franchisee representatives covering the Brand-defined geographical regions.

Local Marketing

If you prepare any advertising, marketing, promotional, customer relationship management, public relations and other brand-related programs for the Restaurant (collectively, "Local Marketing") materials or programs, then you must submit the materials and programs and their proposed use to us for our prior written approval in advance of any use. You may not use any Local Marketing materials or programs that we have not approved or have disapproved. Additionally, you also must comply with any Standards and guidelines that we periodically specify concerning Local Marketing.

Multi-Brand Locations

If we permit you to operate the Restaurant at a Multi-Brand Location, unless we otherwise specify or approve, none of the advertising, marketing or promotional materials associated with the Restaurant may reference any Other Restaurant or the brand(s) under which they operate. (Section 4(f) of the MBA)

Technology and Computer Systems

Overview

All Restaurants are required to purchase or lease and use in the operation of the Restaurant the "Restaurant Technology System" that we designate for the size and configuration of your Restaurant only from our approved and designated suppliers (which may include us or our affiliates). We may grant limited exceptions for certain components of the Restaurant Technology System in atypical circumstances, such as unique contractual obligations of the Premises. In such circumstances, you may be required to purchase additional equipment and incur additional costs. You will use the Restaurant Technology System to process credit and gift cards, accept mobile orders and payments, accept online orders and payments, configure and present menu items, pricing, and taxation, access your back-office systems, access and run your video surveillance systems, run your drive thru, use the Dunkin' learning and marketing programs and courses, and connect to the Internet.

We may periodically require changes or upgrades to the specific software, hardware and computer equipment. No contract limits the frequency or cost of your obligations. We will have unlimited, independent access to the information that your POS system and other internet-connected technology systems generates and stores, including detailed sales information. For clarity's sake, we will not access individual employee personal data (including contact information, social security numbers, rate of pay or similar information) without your consent or a legal requirement. You must ensure that your POS system and internet-connected technology systems are online and available for access. You alone are responsible for analyzing, addressing, fixing, and assuring your own POS and technology compliance, including any required Payment Card Industry ("PCI") compliance. You are required to complete the annual self-assessment questionnaire. You should assemble a team to understand the POS and related technology problems within your business.

We require that you maintain all components of the Restaurant Technology System in compliance with our Standards, and you must have maintenance agreements in place with approved and designated suppliers for all components of the Restaurant Technology System. You may be periodically required to upgrade the Restaurant Technology System, and those upgrades will be at your sole cost and expense. There are no contractual limitations on the frequency, or limitations on the cost, of your updating or upgrading obligations.

The Restaurant Technology System for Dunkin' Restaurants is currently comprised of many components, including the POS System and peripherals, back of house ("BOH") software, computer work station, internet

access, digital signage, service desk services, drive-thru monitoring and audio system, credit card processing services and payment terminal devices, stored value cards, advance and remote ordering, monthly maintenance program for the POS and BOH systems, payment services, data availability package, in-restaurant music service, frictionless drive-thru, and security patching. The Restaurant Technology System for Combo Restaurants includes the above, plus additional components, including, nutritional labeling printer, retail transaction receipt marketing solution, coin changer, video surveillance, franchisee business intelligence, in restaurant self-ordering kiosk, line busting tablet, and back-up protection services.

Below is a breakdown of the total cost estimates for the Restaurants Technology System if you will develop and operate a Dunkin' Restaurant:

(A) POS System. We require you to process and record all your sales on the POS System. The POS System can record accumulated sales and cannot be turned back or reset. The POS System must retain data in the event of power loss. The table below assumes you purchase between 2 and 4 new POS terminals.

Minimum POS Configurations/System Cost Ranges by Operating Model		
Operating Model	Estimated Range of Initial Costs for Hardware, Software and Installation	Estimated Range of Cost for Annual Hardware and Software Maintenance
Dunkin' with Drive-Thru	$32,340 to $41,580	$3,812 to $3,927
Dunkin' without Drive-Thru	$24,255 to $31,185	$3,119 to $3,465
Combo with Drive-Thru	$39,270 to $46,200	$4,274 to $4,505
Combo without Drive-Thru	$28,875 to $35,805	$3,465 to $3,696
SDO with Drive-Thru	$24,255 to $31,185	$3,119 to $3,465
SDO without Drive-Thru	$17,326 to $24,225	$2,426 to $2,888

"Annual Hardware and Software Maintenance" includes POS System hardware maintenance, POS software maintenance, and service desk. Unless specifically listed below, the maintenance cost above includes updates and upgrades. And "Initial Cost" includes Hardware (POS, scanner, printer, etc.), software, staging, installation and training materials, service desk and maintenance. It does not include travel and other incidental costs associated with training, if necessary.

(B) POS System Peripherals - Barcode Scanners. Each front counter cashier unit and Drive-Thru cashier unit, except for the Drive-Thru order taker unit, will be required to have a barcode scanner integrated into the POS System.

(C) Back of House Software. We require you to utilize the BOH software system that supports functionality such as inventory to manage your franchise. This software is bundled by our approved BOH software vendor together with a labor management module, which is not required and which you may use or not use at your election. The BOH software cost currently ranges from $51 to $70 per Restaurant per month.

(D) Manager's Computer Workstation. We require you to have a dedicated in-restaurant manager's computer workstation comprised of a computer with access to the Internet and a printer. You may also use the workstation for other software and hosted services utilized in running your franchise.

(E) Store Network. We require you to use a specified managed high-speed network solution from an approved vendor to support POS Systems, front/back-office applications, video surveillance systems, Digital Menu Board ("DMB") system, drive-thru timers, guest Wi-Fi, and other technologies that we may require. Firewall, Internet equipment and managed services for the Store

Network range from $225 to $400 per Restaurant per month; this cost includes certain PCI/PA-DSS products and services. Installation costs will range from $500 to $1,500 per Restaurant.

In certain locations where terrestrial Internet service is not available, an optional satellite solution, managed and provided via our approved vendor, is available at the same managed services rate of $225 to $400 per Restaurant per month. There will be a one-time installation and setup fee of $2,000 per Restaurant. In rural areas or areas where the cellular signal is weak and unable to support operations over a wireless primary or backup solution, a high-gain antenna will be required to increase signal strength for a one-time cost of approximately $500 per Restaurant.

(F) Digital Signage. We require all new Restaurants or any Restaurant undergoing a remodel to install interior digital signage from an approved vendor. We require all new Drive-thru Restaurants or any Drive-thru Restaurant undergoing a remodel to install exterior digital signage from an approved vendor This includes a DMB system, as well as software, firmware, or cloud-based subscriptions necessary to maintain the digital signage in accordance with our standards. DMB equipment components include display panels, media players, installation kit and hardware, and a warranty for the display panels and media players. Interior DMB must be installed in Dunkin' standalone Restaurants and in the Dunkin' side of Combo Restaurants and are also required for the Baskin-Robbins side of Combo Restaurants. Exterior DMB must be installed in Dunkin' Restaurants with a drive-thru and are also required for Combo Restaurants with a Drive-thru. Estimated interior and exterior DMB equipment requirements and cost ranges are below but may vary depending on the size and configuration. Among other things, you may be required to install some or all the following:

(i) The interior DMB system component is a 4-panel configuration, which includes 4 media players. Component prices range from $7,700 to $8,600 depending on the size and model of the display panels. Installation costs for a site survey, physical installation, mounting hardware, electrical and networking site preparation and vendor management fee to support a 4-panel interior DMB system will range from $3,100 to $4,900 depending upon scope of work required.

(ii) If we determine based on the size and configuration of your Restaurant, a 2-panel component configuration may be used which includes 2 media players. Prices range from $5,800 to $6,300.

(iii) We require you to install an exterior Drive-thru freestanding pedestal or 'All-in-One' canopy system, which includes a column structure and overhead canopy or canopy with a stand-alone stand, 2 exterior- rated digital panels featuring embedded POS System order confirmation detail, 2 media players, receptacles for housing Drive-thru order point communications (speaker & microphone), installation kit, and warranty for both the display panels and the media players. The component cost ranges from $13,500 to $14,300 depending upon the size/model of the freestanding pedestal or canopy structure and upon your site configuration. Costs for site survey, physical installation, electrical and networking site preparation and vendor management fee to support the exterior system will range from $3,600 to $4,700 depending upon scope of work required.

(iv) We may require you to install an interior digital Order Status Board ("OSB") at Dunkin' standalone Restaurants and on the Dunkin' side of Combo Restaurants. The OSB includes an interior digital panel, media player, OSB pole or OSB bookcase fixture, and installation kit and warranty for both OSB and the media player. You will incur a one–time fee that we estimate to range from $1,600 to $2,000, depending upon site size and configuration. We estimate that the costs for site survey, physical installation, electrical, and networking site preparation and vendor management fee to support the interior digital OSB will range from $1,400 to $1,825 depending upon scope of work required.

(v) We may require you to install an exterior digital Drive-thru presell panel that includes a pedestal-mounted digital panel, media player, installation kit, and a warranty for both the digital panel and the media player. Prices currently range from $8,200 to $8,700 depending upon site size and configuration. We estimate that the cost for site survey, physical installation, electrical and networking site preparation and vendor management fee to support the exterior digital Drive-thru presell panel will range from $4,300 to $4,800, depending upon scope of work required.

(vi) You must purchase monthly recurring managed services from our approved vendor, comprised of hosting of the DMB systems solution software, content management, storage, and distribution of DMB systems content, "Help Desk" or "Support Desk" support, and proactive monitoring of the DMB solutions at the Restaurant. The monthly recurring service fee ranges from $13 to $17 per panel, per Restaurant. Your cost will increase between $13 to $17 (each month) for each additional digital panel.

(G) Service Desk Services. You must use our approved provider of Restaurant Technology System Service Desk services, who provide first point of contact assistance with your POS System and Restaurant Technology System. The Service Desk troubleshoots malfunctioning systems, arranges for hardware and software repairs, facilitates other technology processes and programs, and answers questions about certain technology operations. A current Service Desk contract is required for each of your Restaurants, covering any Restaurant Technology System components that the Service Desk supports. The cost of a Service Desk contract ranges from $570 to $825 per Restaurant, per year.

(H) Drive-Thru Monitoring System. We require you to purchase and install the Drive-Thru monitoring system from our approved vendors to enable both in-Restaurant and remote measurement of the Drive-Thru servicing times by key activities. We estimate that this system will be in the range of $2,500 to $5,000, depending on the type of system installed. On-going fees range from $400 to $600 per year, depending on the type of system installed.

(I) Drive-Thru Audio System. We require you to purchase, install, and maintain the digital Drive-Thru audio system from our approved vendor. The cost for digital Drive-Thru audio equipment is a one-time fee that we estimate to range between $4,500 to $9,000, depending on the type of system installed.

(J) Credit Card Processing Services / Payment Terminal Device. You are required to participate in the approved credit card program with our approved vendor, which currently includes MasterCard, Visa, American Express, and Discover. You should expect to pay monthly bank and service fees for this service as well as fixed and variable transactional fees for processing. Each POS System terminal accepting tender must be interconnected to the payment terminal device with appropriate software to encrypt and tokenize the payment transactions provided by our approved vendor. The costs for the payment terminal hardware and accessories range from $0 to $400 per unit. Installation costs per Restaurant range from $175 to $500. Hardware and software maintenance for payment terminals range from $320 to $400 per year. Variable costs depend on the number of payment terminals present.

If we grant your Restaurant a limited exception to not use the required POS System, you may instead be required to install and maintain an external credit card and/or gift card payment processing device for each exception POS terminal that accepts tender. The range for such equipment is from $500 to $1,250 per POS terminal. In addition, Restaurants could purchase additional payment terminals for their Restaurants and the cost ranges from $375 to $450. Hardware and software maintenance for the additional payment terminals range from $320 to $400 per year. Installation costs per Restaurant range from $175 to $500.

You may be required to purchase fraud prevention services from our approved vendor for your Restaurant's online, mobile, and remote/advance ordering transactions from our approved vendor. The current cost of such fraud prevention services is between $0 and $0.02 per transaction.

(K) Stored Value Card. You are required to participate in the store value card ("SVC") program. Guests can add stored value to their cards with cash, credit or debit card, mobile wallets or card issuer tender programs, and the amount of the purchase they make with the card is automatically deducted from its stored value. The POS System has the SVC functionality integrated into the system; therefore, no additional hardware is required. You should expect to pay weekly and/or monthly bank and/or service fees as well as fixed and variable transactional fees for processing. A fee between $0 and $0.02 per transaction is applicable to in-store activations, reloads or purchases made using stored value cards in your Restaurant. These charges and fees may be adjusted as program and related costs change.

(L) Advance and Remote Ordering. We may require you to participate in advance and remote ordering programs through our approved vendor(s), which enables guests to place orders remotely, in advance. The on-going cost of the program may include fixed monthly fees ranging from $0 to $75 as well as transaction fees ranging from 2.0% to 15.0% of the order amount. Initial configuration, installation, and hardware costs range from $150 to $2,600 per Restaurant.

(M) POS System and BOH Technical Maintenance. We may require you to participate in a monthly maintenance program with our approved vendor with respect to your POS System and/or your BOH software, which will fund continuous improvements in the base software for the benefit of your Restaurant. Fixed monthly fees range from $10 to $25 per Restaurant.

(N) Payment Services. You may be required, in connection with your purchase of hardware, software and services from our approved vendors or from us, to pay a service fee to us or a third party for billing and administrative services they or we provide. We have entered into agreements with certain vendors under which we may assist such vendors with the billing and collection of fees from franchisees. While carrying out our responsibilities under such agreements, we may derive income for our services based on a percentage of the invoiced amounts, ranging from 0% to 6%.

(O) Data Availability Services. You may be required to purchase data availability services from our approved vendor for your Restaurants. Data availability includes the access to your time punch and transactional-level sales data for a rolling 18 months of data in the back-office system. Annual fees for data availability are $36 per year, per Restaurant. Franchisees may opt out of data archiving, beginning in month 19, by providing 30 days' notice before the next quarterly billing cycle; provided, however, a one-time re-activation fee of $1,500 plus all past monthly fees will be charged to reinstate the data archiving services.

(P) In-Restaurant Music Service. You may be required to participate in an approved in-Restaurant music program to provide music and marketing content. We may require you to purchase, install, and maintain the system from our approved vendor. The cost of streaming hardware includes an initial charge of $100-$200 and then $25-$50 per month. All other associated costs related to sound distribution (speakers, amps, etc.) are dependent upon the type of system installed, and the size and configuration of your Restaurant. We do not permit playing music from other sources at your Restaurant.

(Q) Frictionless Drive-Thru. You may be required to participate in an approved frictionless drive-thru program with our approved vendor. This would include a $32-$45 cost per site per month.

(R) Security Patching. You are required to participate in a vendor approved security patching program. This would cover the Operating System and other third-party software patching/updating typically done once a month. The approximate cost would be $5-$10 per endpoint per month (example endpoints include each POS terminal and kiosk).

Below is a breakdown of the cost estimates for the additional, required aspects of the Restaurants Technology System if you will develop and operate a Combo Restaurant:

1. Nutritional Labeling Printer. As determined by controlling laws and regulations, you may be required to purchase, install, and maintain a label printer to provide information regarding the ingredients, components and/or nutritional information for products, which you sell in the Combo Restaurant. The initial cost of such a printer from our vendor ranges from $75 to $500 depending on the model selected.

2. Retail Transaction Receipt Marketing Solution. We may require you to participate in a monthly Retail Transaction Receipt Marketing Solution program, which will fund continuous support, maintenance, and improvements to the marketing solutions company whose software products transform traditional retail transaction receipts into engaging receipts that feature coupons and special offers for guests. Fixed monthly fees could range from $17 to $20.

3. Coin Changer. Franchisees are encouraged to install coin changers in their Restaurants. Approved coin changers can only be purchased through our approved POS System vendor as standard optional equipment. Price ranges for purchase, configuration, and installation are from $950 to $1,100 for one coin changer, depending upon the number of coin canisters installed. Annual maintenance prices range from $90 to $125 per Restaurant, per year. Prices vary depending on the number of coin changers and coin canisters installed.

4. Video Surveillance. To enable franchisees to have both Restaurant and remote view of activities, inclusive of a POS System overlay, we encourage you to purchase and install a video surveillance camera system that is integrated into the POS System. If integrated directly with the POS System, we require you to purchase this system from our approved vendor. Upfront installation and hardware costs range from $300 to $13,000 depending on the number of DVRs and cameras installed. We estimate that annual subscription or maintenance price ranges will be in the range of $600 to $5,200 per Restaurant, per year. Initial user setup fees will likely range from $25 to $50. You may incur additional fees related to high levels of usage of cloud-based services, which range from $99 to $200 per user, per year.

5. Franchisee Business Intelligence ("BI"). BI is the above-store Business Intelligence reporting system that receives data nightly from the POS System (or other source application systems). This tool provides you with better insight into product sales trends as well as the effectiveness of programs and promotions in your network. All Restaurants with POS Systems may optionally enroll in the BI program at a cost of $9 to $15 per Restaurant, per month. Additionally, a network level data feed is available for a monthly cost of $50 to $75 per franchisee network. You may opt out of BI by unenrolling from the program before the next billing cycle. We may offer alternative business analytics tools, which may range in cost from $8 to $56 per Restaurant, per month.

6. In Restaurant Self-Ordering Kiosk. To enable guests to place orders without the assistance of a cashier, you may elect to purchase and install a Self-Ordering Kiosk from our approved vendor. We estimate that the initial per kiosk hardware and software costs could range from $10,000 to $12,000, plus on-going annual maintenance costs of approximately $1,000 to $1,200 for the hardware and $480 to $540 for the software maintenance. Initial configuration and installation costs range from $900 to $1,200 per kiosk.

7. Line Busting Tablet. To enable a faster speed of service either inside or at the drive-thru, you may elect to purchase line busting tablet(s) from our approved vendor to at least take orders and potentially take payment. We estimate that the initial hardware and software costs could range from $2,500 to $4,000, plus on-going annual maintenance costs of approximately $200 to $300 for the hardware/software maintenance. Initial configuration and installation costs range from $900 to $1,200 per tablet.

8. Back-Up Protection Services. Computer systems are vulnerable in varying degrees to computer viruses, bugs, power disruptions, communication line disruptions, Internet access and content failures, and attacks by hackers and other unauthorized intruders ("Computer Problems"). It is your responsibility to protect yourself from these Computer Problems, which include taking steps to secure your systems (including continually updating firewalls, password protection, updating operating system service packs or patches, and anti-virus systems), and to use data backup systems. Our vendors may offer protection services or systems at costs ranging from $85 to $600 per Restaurant per year based on services provided.

Training

You must always manage your Dunkin' Restaurant with at least 2 individuals, one of whom must be you or another Owner, and the other must be a designated representative, both of whom must have successfully completed our required initial training program. Successful completion of the initial training program means achieving a cumulative score of 90% on all the written or verbal tests in each class, completing all required homework and online learning, and adhering to our then-current student expectations. All attendees of the initial training program must have literacy and fluency in the English language sufficient to satisfactorily complete our training program and to communicate with employees, guests, and suppliers. Any person who fails to satisfy any of the foregoing will be dismissed from the training program. You must also achieve proficiency in all aspects of the business. If you do not successfully complete our initial training requirements, we may terminate the Franchise Agreement.

If you sign a Store Development Agreement to develop and operate 6 to 19 Restaurants within 3 to 5 years, you must have 3 people attend and successfully complete the initial training program. In addition to the 2 individuals identified above, the third individual should be the person generally responsible for training your employees. If you sign a Store Development Agreement to develop and operate 20 or more Restaurants within 3 to 5 years, you must have 4 people attend and successfully complete the initial training program. In addition to the 3 individuals described above, the fourth individual should generally act as a multi-restaurant manager.

If you are developing or purchasing a Combo Restaurant, you must successfully complete training and any certification requirements for both brands before opening. If you wish to develop and operate multiple Restaurants, you must continuously manage your network with a minimum number of individuals who have successfully completed our training program according to our Standards. If additional individuals from your organization want or need to complete Brand training to meet these requirements, you must pay our then-current initial training fee for each individual per class. Currently, our initial training fee is $4,000 per person to attend the initial training program.

You are solely responsible for the costs related to the attendees' attendance of the initial training program, including uniforms, salaries, accommodations, and travel expenses. Attendees of the initial training program are required to execute our then-current form of participation agreement and comply with out then-current training policies. If you cancel a scheduled training, you must pay us our then-current cancellation fee. Our current cancellation fee is $1,000 per person if you cancel 8-14 days before the scheduled class, and $2,000 per person if you cancel 5 days or fewer before the scheduled class.

Dunkin' Training Program:

The "Dunkin' Training Program" takes a minimum of 19 days to complete the virtual, classroom, and instructional phases, not including travel time, orientation and pre-requisite online course modules. The Dunkin' Training Program is offered a minimum of 8 times a year virtually or in a training-certified franchisee Restaurant ("Certified Training Restaurant"). The Dunkin' Training Program consists of instructor demonstrations on how to produce, merchandise, serve and package products sold in a Restaurant, followed by student practice.

DUNKIN' TRAINING PROGRAM

Subject	Hours of Online Training	Hours of On-The-Job Training	Nature of Instructional Materials	Location
Dunkin' Orientation	1 hour	0 hours	Online training	Online
Online pre-requisite course Training	615 hours	0 hours	Job aids, online training	Online
Dunkin' Virtual Fundamentals	25 hours	25 - 40 hours	Job aids, workbooks, online training	Online
Dunkin' In-Restaurant Fundamentals	5-10 hours	50 - 70 hours	Job aids, workbooks, online training	Certified Training Restaurant or other location we determine
Dunkin' In-Restaurant Practice	1-3 hours	45 - 70 hours	Job aids, workbooks, online training	Certified Training Restaurant or other location we determine
Dunkin' In-Restaurant Shift Management	1 - 3 hours	45 - 70 hours	Job aids, workbooks, online training	Online and Certified Training Restaurant or other location we determine
Dunkin' CML & Full Producer Production Training	6 - 10 hours	30 - 150 hours	Job aids, workbooks, online training	Online and Host Central Manufacturing Location ("CML")
POS and Back Office Training	11 - 13 hours	15 hours	Operations and Training Manuals, job aids, workbooks, handouts, online training	Online and Certified Training Restaurant or other location we determine
TOTAL	**56.5 - 71.5 hours**	**210 - 415 hours**		

As of December 31, 2024, the Dunkin' Training program is supported by members of the field training team. This team consists of 3 senior managers of field training, 17 full time training managers. Trainers have been previously employed in the quick service restaurant industry, bakery/production industry or in the education field. The average tenure of these team members with us and our predecessors is 8 years.

Core Training Program Course	Instructors Experience	Length of Experience in the field related to the subject	Length of Time with the Franchisor
Virtual Fundamentals	5 - 20 years	5 - 28 years	1 - 28 years
In-Restaurant Fundamentals	5 - 20 years	5 - 28 years	1 - 28 years
In-Restaurant Practice	5 - 20 years	5 - 28 years	1 - 28 years
In-Restaurant Shift Management	5 - 20 years	5 - 28 years	1 - 28 years
Production Training	5 - 20 years	5 - 20 years	1 - 30 years

Who Must Attend the Dunkin' Training Program:

	Who Must Attend	Cost to attend Training Program	Who May Attend Training	Cost to attend Training Program
1-5 Restaurants	**2 people** (Owner and designated representative)	Included in IFF	Any additional person	$4,000 per additional person
6-19 Restaurants	**3 people (**Owner, designated representative, and person responsible for training in your network)	$4,000 per person	Any additional person	$4,000 per additional person
20+ Restaurants	**4 people** (Owner, designated representative, person responsible for training in your network, and a District/Multi Unit Manager)	$4,000 per person	Any additional person	$4,000 per additional person

In addition to the Dunkin' Training Program, we may require you to participate for up to 10 days in the opening of another Restaurant before you may open your first Restaurant, and you must cover the cost of the uniforms, salaries, accommodations, and travel expenses, if any, for you and your employees.

Our online training platform referred to as "The Center" is for franchisees, their management, and their franchise team members. You will be required to have a broadband high-speed Internet connection and a PC (personal computer) or tablet capable of accessing the Internet and using The Center. For any Baskin-Robbins training programs, you will need to bring a laptop computer(s) with you so that you and your manager can individually access and complete the online portion of the training. These laptops must have high-speed Internet access capabilities. You will be required to sign our then-current form of terms of use for the use of Dunkin' Intranet (which we may periodically update). You must pay us an initial online access fee currently equal to $340, and you must pay us our then-current annual continuing training fee, currently $340 per year.

You must ensure that all your employees are properly trained and can provide quick, competent and courteous service to your customers in accordance with our Standards. We believe training is important to the success of the System, and from time to time we provide formal and informal training sessions to franchisees. You must attend and require your employees to attend further training as we may require. This training may require travel to a Certified Training Restaurant.

The field-based training team supports on-going operations and training of brand initiatives in your area. This team works with the certified training restaurants in their region and partners with the team in those restaurants to deliver training to new franchisees. This part of the team consists of 2 senior managers of field learning and 17 learning managers.

If we permit you to operate the Restaurant at a Multi-Brand Location, the services, guidance and assistance that we provide under the Franchise Agreement, including any training, may be intended for stand-alone Dunkin' Restaurants and not tailored or specific to Multi-Brand Locations. We may modify our training, staffing and other similar requirements to address any employees that are cross-trained to operate both the Dunkin' Restaurant and the Other Restaurants. However, you must ensure that all employees who provide services to the Dunkin' Restaurant's customers or otherwise assist in the Dunkin' Restaurant's operation are properly trained to operate the Dunkin' Restaurant and otherwise satisfy our requirements. We have no obligation to provide training, services or other assistant with respect to the development or operation of any Other Restaurant. (Sections 4 and 5 of the MBA)

ITEM 12:
TERRITORY

The Franchise Agreement

You will operate the Restaurant at a specific location that we first must accept. If you have not located the Premises as of the Franchise Agreement's effective date, you must secure, by lease or purchase, a suitable site with enough time to develop and open the Restaurant by the Required Opening Date identified in the Franchise Agreement. We may terminate the Franchise Agreement if you do not secure a site, develop, and open the Restaurant by the Required Opening Date identified in the Franchise Agreement. You will not receive an exclusive territory. You also do not have any type of nonexclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. We retain the right to operate or license others to operate Dunkin' Restaurants and other concepts, and to grant other licenses relating to the Proprietary Marks, at such locations and on such terms as we choose. We may use or license others to use the Proprietary Marks in ways that compete with your location and that draw customers from the same area as your Restaurant.

You may not distribute products other than Menu Items at and through your Restaurant, including alternative channels of distribution. We use alternative channels of distribution for our products and trademarks, and we may expand our sale of products on a local, regional, national, or international basis. We have the right to distribute (or license others to distribute) products identified by our trademarks (or by any other name or trademark) anywhere and in any form (for example, in packages or otherwise), regardless of the proximity to your location, through any distribution methods or channels. These other sources of distribution could compete with you. Among others, we reserve the right to distribute goods and services through the Internet and other electronic communications, telephone, mail or other methods, regardless of the destination of the products or services.

If you wish to relocate your Restaurant, you must seek our approval in writing and provide us all the information that we need to evaluate your proposal. Any such request will be subject to our prior written approval of the proposed new site and our determination that you have met our then-current criteria for relocation. Our approval process for a proposed relocation is substantially the same process as it is for

considering a proposed new location. Among other requirements to be approved for a relocation, you must be current with all your obligations to us and our affiliates, and you may be required to sign our then-current form of Franchise Agreement (which may be materially different than your original form of Franchise Agreement), and you may be required to pay all required fees to us and our affiliates.

If we and any Other Franchisor grant you the right to operate a Dunkin' Restaurant and one or more Other Restaurants at a Multi-Brand Location, Other Franchisor(s) may grant you territorial exclusivity which will be described in Other Franchisor's FDD and/or Other Franchise Agreement.

The Store Development Agreement

If we grant you the right to open more than one Dunkin' Restaurant, you must sign a Store Development Agreement. Under the Store Development Agreement, you will be granted the right to develop 2 or more Dunkin' Restaurants within the Store Development Area. So long as you are fully complying with the terms of the Store Development Agreement, and you and your affiliates are fully complying with all other agreements between us and our affiliates, then during the term of the Store Development Agreement we will not operate, or authorize any other party to operate, another Dunkin' Restaurant within the Store Development Area, except (i) we may grant franchises to you and your Controlled Affiliates within the Store Development Area; (ii) for any Dunkin' Restaurants already located or under development within the Store Development Area that we identify on an exhibit to the Store Development Agreement, and (iii) for certain SDO opportunities in the Store Development Area. You will sign the first Franchise Agreement once we have approved the site for your first Restaurant.

Our rights are intended to maximize potential distribution of Dunkin' products within the Store Development Area. Typically, Store Development Areas are relatively limited in size and scope. The Store Development Area's size and development requirements may reflect other factors, including the Store Development Agreement's term, the number of Restaurants to be developed, length of time to develop Restaurants in the area, retail shopping facilities, major employment centers, transportation centers (train stations, bus terminals, etc.), key traffic intersections, interstate highway ramps, and population.

As part of your review of a particular trade area or territory, we may (but are not required to) provide you with certain information such as: (a) maps indicating existing Restaurants and/or competitor locations and may highlight potential areas of interest to us; and (b) demographic reports (including population and median household income) generated by third parties. It is important you validate the information we provide to you. We do not draw any inferences regarding Restaurant performance from the map or demographic information we share with you, and you may not draw any inferences from them either. We also do not represent or guarantee that the existence of a certain level of demographics, maps or trade area characteristics will translate to a certain level of financial performance, and you may not draw any such inferences based upon any of the information we provide to you. The information is not provided for that purpose.

If you sign a Store Development Agreement, you will be responsible for developing at least the minimum number of Restaurants set forth in the Store Development Agreement. We determine the size of the Store Development Area, the number of Restaurants, the duration of the Store Development Agreement and the development schedule across the Store Development Agreement. Each proposed location must be submitted to us for our review, must meet our design standards, and may be developed only if we provide our prior written approval. If you do not continue to meet our then-current guidelines for multi-restaurant development and ownership, then our approval of your development or opening of scheduled Restaurants may be withheld. You will be granted limited territorial protected rights during the term of the Store Development Agreement. You must open and continuously operate Dunkin Restaurants in the Store Development Area according to the Development Schedule to maintain your rights under the Store Development Agreement. If you do not comply with the Development Schedule or the other provisions of the Store Development Agreement or any Franchise Agreement, then, among other things, we may terminate the Store Development Agreement.

If you are offered and you sign a Store Development Agreement with one or more conditional options to extend, you will need to execute an Addendum to the Store Development Agreement and meet all conditions outlined in that Addendum to exercise those options. We do not anticipate making this option to extend available to anyone who is developing more than 3 Restaurants and it will not necessarily be available for all Store Development Agreement of 3 Restaurants or less. We may modify or cancel this program at any time.

If we approve your addition of a Baskin-Robbins Restaurant to your Restaurant, you will be required to pay to our affiliate, Baskin-Robbins, an additional IFF, and you will need to execute a Combo Franchise Agreement. If we grant you the right to develop multiple Combo Restaurants, then you will execute a Combo Store Development Agreement. (See Item 5.)

In addition, if there are Restaurants operated by other Dunkin' franchisees in the Store Development Area, then we reserve the right to approve the relocation of each of those Restaurants within its already-existing trade area.

For each Restaurant you develop under the Store Development Agreement, you will sign a Franchise Agreement. Under the Franchise Agreement, you will be granted the right to operate one Restaurant at a specific location that is specified in the Franchise Agreement or its exhibits, and only at that location. You will not be granted any additional rights, any minimum territory, or other protected rights.

Unless your Store Development Agreement provides for additional development, you do not have a right to develop and open additional Restaurants. You also will not have any options or similar rights to acquire additional Restaurants. You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution, from products we license, or competitive brands that we control.

Affiliated Franchised Brands

Except as described in Item 1, we do not operate or franchise, or currently plan to operate or franchise, any business under a different trademark that sells or will sell goods or services similar to those that our franchisees sell. However, our affiliates, including the Affiliated Programs described in Item 1 and other portfolio companies that currently are or in the future may be owned by private equity funds managed by Roark Capital Management, LLC, may operate and/or franchise businesses that sell similar goods or services to those that our franchisees sell. Item 1 describes our current Affiliated Programs that offer franchises, their principal business addresses, the goods and services they sell, whether their businesses are franchised and/or company-owned, and their trademarks. All of these other brands (with limited exceptions) maintain offices and training facilities that are physically separate from the offices and training facilities of our franchise network. Most of the Affiliated Programs are not direct competitors of our franchise network given the products or services they sell, although some are, as described in Item 1. All of the businesses that our affiliates and their franchisees operate may solicit and accept orders from customers near your business. Because they are separate companies, we do not expect any conflicts between our franchisees and our affiliates' franchisees regarding territory, customers and support, and we have no obligation to resolve any perceived conflicts that might arise.

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ITEM 13:
TRADEMARKS

The Franchise Agreement licenses you to use the Proprietary Marks. "Proprietary Marks" means the trademarks, service marks, logos, emblems, trade dress, trade names and other indicia of origin we periodically designate. Our affiliate, DD IP Holder LLC ("IP Affiliate") has registered the following principal trademarks on the Principal Register of the U.S. Patent and Trademark Office (the "USPTO"):

Principal Trademark	Registration Number	Registration Date
DUNKIN' DONUTS	Reg. No. 748,901	April 30, 1963
DUNKIN' DONUTS	Reg. No. 1,148,165	March 3, 1981
DD cup logo (in color)	Reg. No. 3,282,278	August 21, 2007
DUNKIN'	Reg. No. 4,290,078	February 12, 2013
DUNKIN' (in color)	Reg. No. 6,034,266	April 14, 2020
Cup with D'	App. No. 97/882,330	App. Date: April 11, 2023

IP Affiliate has made all required renewal and affidavit filings. There is no agreement that limits our right to use or license the use of the Proprietary Marks related to the franchise.

We do not have a federal registration for one of our principal trademarks. Therefore, that trademark does not have as many legal benefits and rights as a federally registered trademark. If our right to that trademark is challenged, you may have to change to an alternative trademark, which may increase your expenses.

There are no effective material determinations of the USPTO, Trademark Trial and Appeal Board, or any state trademark administrator or any court that would impede your right to use the Proprietary Marks under the terms of the Franchise Agreement. There are no pending infringement, opposition, or cancellation proceedings involving the Proprietary Marks and no pending material litigation involving the principal Proprietary Marks other than as may be stated in this FDD.

Your right to use the Proprietary Marks is derived only from the Franchise Agreement and is limited to operating the Restaurant according to the Franchise Agreement and all Standards we implement during the term of the Franchise Agreement. You may not sublicense the Proprietary Marks. Your unauthorized use of the Proprietary Marks is a breach of the Franchise Agreement and infringes our and IP Affiliate's rights in the Proprietary Marks. Your use of the Proprietary Marks and any goodwill established by that use are for our and IP Affiliate's exclusive benefit, and the Franchise Agreement does not confer any goodwill or other interests in the Proprietary Marks upon you (other than the right to operate the Restaurant under the Franchise Agreement). All provisions of the Franchise Agreement relating to the Proprietary Marks apply to any additional and substitute trademarks and service marks that we periodically authorize you to use. Neither you nor your Owners may directly or indirectly at any time during or after the term of the Franchise Agreement contest or assist others in contesting the validity, or our licensor's ownership, of the Proprietary Marks or register, apply to register, or otherwise seek to use or in any way control any Proprietary Mark or any confusingly similar form or variation of any Proprietary Mark.

You must use only the Proprietary Marks we periodically designate and in the manner that we periodically approve. You may not use the Proprietary Marks to advertise or sell products or services through the mail or

by any electronic or other medium, including the Internet, without our prior written approval. Our right to approve any Internet usage of our Proprietary Marks includes approval of the domain names and Internet addresses, website materials and content, social media, and all links to other sites. We have the sole right to establish an Internet "home page" or other website using any of the Proprietary Marks, and to regulate the establishment and use of linked home pages by our franchisees. You agree not to use the Proprietary Marks or the names "Dunkin' Donuts", "Dunkin'", "DD", "Dunk" or anything confusingly similar as part of your corporate or other legal name, or as part of any e-mail address, domain name, social media accounts, or other identification of you or your business, in any medium. In all approved uses of the Proprietary Marks on your business forms such as your letterhead, invoices, order forms, receipts, and contracts, you must identify yourself as our franchisee and your business as independently owned and operated in the manner that we periodically specify. You must modify or discontinue using any Proprietary Mark and/or use one or more additional or substitute trademarks or service marks as we periodically specify, and we are not required to reimburse you for your costs.

You must notify us promptly if you become aware of any actual or apparent infringement or litigation relating to the Proprietary Marks. We or IP Affiliate may take the action that we or it deems appropriate (including no action) and control exclusively any litigation or other proceeding arising from any infringement, challenge or claim or otherwise concerning any Proprietary Mark. You agree to reasonably cooperate with us (at our expense) with respect to actions that, in the opinion of our or IP Affiliate's attorneys, are necessary or advisable to protect and maintain our and our licensor's interests in any litigation or other proceeding or otherwise to protect and maintain our and IP Affiliate's interests in the Proprietary Marks. At our option, we or IP Affiliate may defend and control the defense of any claims disputing your use of, or challenging the validity of, or our or IP Affiliate's rights in, any Proprietary Mark.

We agree to defend, indemnify and hold you and your successors and assigns harmless from, including by reimbursing any reasonable attorneys' fees and other costs and expenses you incur in connection with, any claims disputing your use of, or challenging the validity of or our (or IP Affiliate's) rights in, any Proprietary Mark we license you under the Franchise Agreement, as long as the claim does not arise from your use of any Proprietary Mark in breach of the Franchise Agreement, the Manual or the Standards.

If we permit you to operate the Dunkin' Restaurant at a Multi-Brand Location, you may use the Other Franchisor's trademarks licensed to you under the Other Franchise Agreement in connection with the operation of the Other Restaurant at the Multi-Brand Location.

ITEM 14:
PATENTS, COPYRIGHTS, AND PROPRIETARY INFORMATION

No patents or patent applications are material to the franchise. We claim copyrights in the Manuals, magazines, posters, toys, pamphlets, brochures, televisionadvertisements, and all other printed and pictorial materials that we produce (whether or not those are registered with the U.S. Copyright Office), and we will make these available to you for your use under the terms of the Franchise Agreement. We have not registered these copyrights with the United States Copyright Office but need not do so at this time to protect them. You may use these items only as we specify while operating your Restaurant and must stop using them if we so direct you.

There currently are no effective adverse determinations of the USPTO, the United States Copyright Office, or any court regarding the copyrighted materials. No agreement limits our right to use or allow others to use the copyrighted materials. We do not actually know of any infringing uses of our copyrights that could materially affect your use of copyrighted materials in any state. We need not protect or defend copyrights, although we may do so if in the system's best interests. We may control any action we choose to bring, even if you voluntarily bring the matter to our attention. We need not participate in your defense and/or indemnify you for damages or expenses in a proceeding involving a copyright.

We will disclose certain confidential information to you during the terms of the Franchise Agreement. "Confidential Information" includes information relating to us or the Dunkin' System that is proprietary, provides a competitive advantage to Dunkin' Restaurants, and is not generally available to the public, including development plans for Dunkin' Restaurants; certain proprietary information in the Manuals and Standards, including recipes, products and specifications; data relating to past advertising, marketing, promotional, customer relationship management and other brand-related programs and materials used by Dunkin' Restaurants and future plans for those programs; knowledge of specifications for and suppliers of certain proprietary Operating Assets and other products and services that Dunkin' Restaurants use or sell; and other trade secrets and proprietary know-how relating to the methods of developing, operating and marketing the Restaurant. We and our affiliates own all right, title and interest in and to the Confidential Information.

Under the Franchise Agreement you will agree that you and your Owners (1) will not use any Confidential Information in any other business or capacity, whether during or after the term of the Franchise Agreement, and will not sell, trade or otherwise profit in any way from the Confidential Information, except during the term of the Franchise Agreement using methods we approve; (2) will keep the Confidential Information absolutely confidential, both during the term of the Franchise Agreement and thereafter for as long as the information is not in the public domain, and will not make unauthorized copies of any Confidential Information disclosed in written or other tangible or intangible form; and (3) will adopt and implement all reasonable procedures that we periodically designate to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to Restaurant personnel and others needing to know such Confidential Information to operate the Restaurant, and using confidentiality agreements we specify with those having access to Confidential Information.

"Confidential Information" does not include information, knowledge or know-how that is or becomes generally known in the restaurant industry (without violating an obligation to us or our affiliates) or that you knew from previous business experience before we provided it to you (directly or indirectly). If we include any item in Confidential Information, anyone who claims that it is not Confidential Information must show by reasonable evidence that the exclusion in this paragraph is fulfilled.

All ideas, concepts, techniques or materials relating to a Dunkin' Restaurant, whether or not protectable intellectual property and whether created by or for you or your Owners (including the ideas, concepts, techniques or materials developed for you by your employees or contractors to which you own the intellectual property rights) (collectively, "Innovations") must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the System, and works made-for-hire for us. To the extent any Innovation does not qualify as a work made-for-hire for us, by this paragraph you assign ownership of that Innovation, and all related rights to that Innovation, to us and agree to execute (and to cause your Owners to execute) whatever assignment or other documents we reasonably request to evidence our ownership or to help us obtain intellectual property rights in the Innovation. We and our affiliates have no obligation to make any payments to you or any other person with respect to any Innovations. You may not use any Innovation in operating the Restaurant or otherwise without our prior approval.

ITEM 15:
OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

You must devote continuous best efforts to the development, management, and operation of your business, which includes the devotion of sufficient time and resources to ensure full and complete compliance with your obligations to us under the Franchise Agreement, and if applicable, the Store Development Agreement. You must develop and operate the Restaurant in compliance with our Standards.

If you sign a Store Development Agreement, you or you Controlled Affiliate must locate sites for and develop the required number of Dunkin' Restaurants agreed to under the Development Schedule and located within the

Store Development Area. A "Controlled Affiliate" means any corporation, limited liability company or other entity of which you (or, if you are an entity, your direct or indirect owners (collectively, the "Owners")) own, directly or indirectly, at least 51% of the total ownership interests, provided that the Controlled Affiliate's remaining direct and indirect owners satisfy our then-current requirements for non-controlling owners of Dunkin' Restaurant developers and obtain our approval. Additionally, if you are an entity, then each Owner must sign our then-current form of guaranty to be personally bound by all provisions of the Store Development Agreement and any ancillary agreements between us and you.

Under the Franchise Agreement, you must develop and operate the Dunkin' Restaurant in compliance with the terms of the Franchise Agreement, including our Standards and Manuals. If you are a corporation, limited liability company, or other entity, then you agree that each Owner must sign our then-current form of guaranty to be personally bound by all provisions of the Franchise Agreement and any ancillary agreements between us and you.

As a new franchisee, you may expect to perform a substantial amount of manual labor, especially during the first year of operation. During the beginning of the term of the Franchise Agreement, you should expect to work a full shift in the Restaurant every day. However, your personal "on-premises" supervision is not required under the terms of the Franchise Agreement. Your on-premises manager must be trained in accordance with our training requirements. We recommend your on-premises manager have an ownership interest in you, but this is not required under the terms of the Franchise Agreement. Your on-premises manager cannot have an interest or business relationship with any a Competitive Business. You must keep confidential the Confidential Information, although you may share this information with your employees to the extent necessary.

ITEM 16:
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

We require you to confine your business to the operation of a Restaurant. You may not conduct any other business or activity at the Restaurant without our prior written approval. You may only offer or sell products that we have approved, and you must offer for sale the full menu that we require. We may periodically add, delete, or change the list of products that you are required to offer at your Restaurant. There are no limits on our right to do so. If you operate a Dunkin' Restaurant from an SDO location, the menu that we require may be different from the full menu required at traditional Dunkin' Restaurants.

In offering products for sale, you may only use ingredients, products, materials, supplies, paper goods, uniforms, fixtures, furnishings, signs, and equipment that we have approved, and you also must follow our required methods of product preparation and delivery.

Your franchise is limited to one location and all sales must be made only from that location. You are not permitted to sell or distribute goods or services through the Internet or other electronic communications without our prior written authorization. We have the right to require which third party services are permitted relating to your Restaurant, under what conditions, and for how long, and to establish standards for your use of delivery or catering services and, we have the right to change those standards periodically as we see fit. You may incur costs associated with third party delivery services including hardware, software, delivery fees, service fees, and other expenses.

If we permit you to operate the Dunkin' Restaurant at a Multi-Brand Location, you may offer the products and services authorized by the Other Franchisor under the Other Franchise Agreement in connection with the operation of the Other Restaurant at the Multi-Brand Location.

ITEM 17:
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

These tables list certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

	Provision	Section in the Agreement	Summary
a.	Length of the franchise term	FA: Contract Data Schedule C, §2.B MBA: §3 SDA: §6.A	20 years Based on number of Restaurants to be developed.
b.	Renewal or extension of the term	FA: §2.B MBA: §3 NTA: §2 SDA: §§6.B, 6.C	20 years You must satisfy the renewal conditions set forth in, and be in compliance with, the Franchise Agreement and, if we require, renew or extend the term of the Other Franchise Agreement(s). If you sign a Franchise Agreement to develop the Restaurant an SDO location, you will have no renewal rights. Mid-term extension available if you have satisfied your development obligations and meet our other requirements. Renewal of term available if you satisfy our renewal requirements.
c.	Requirements for franchisee to renew or extend	FA: §2.B

	Provision	Section in the Agreement	Summary
d.	Termination by Franchisee	None	No right to terminate.
e.	Termination by franchisor without cause	None	No right to terminate without cause.
f.	Termination by franchisor with cause	FA: §14.A SDA: §7 MBA: §8(c)	We can terminate the Franchise Agreement and Store Development Agreement only if you default of fail to comply with your obligations. The Franchise Agreement and Store Development Agreement contain cross-default provisions. Terminate immediately upon receipt of a default notice that cannot be cured.
g.	"Cause" defined – curable defaults	FA: §14.A SDA: §7A	Curable defaults include: 24 hours to correct violation or law or Standard relating to health, sanitation or safety; 24 hours to resume operations after ceasing operations without our consent; 7 days to cure default for failure to pay; 30 days to cure failure to comply with any other provision of the Franchise Agreement, Standard or other agreement between you and us; your guarantor(s) bankruptcy unless you provide substitute guarantor. Curable default includes: 7 days to cure default for failure to pay.
h.	"Cause" defined – non-curable defaults	FA: §14.A MBA: §8(c) SDA: §7A	Non-curable defaults include loss of Premises or terminate of the lease; unauthorized transfer; unauthorized use of Confidential Information or restrictive covenants; convicted or plead guilty or no contest to felony or crime of moral turpitude; fraud; intentional underreporting Gross Sales; unauthorized use of Premises; another contract between you and us is terminated; we deliver 3 or more notices of same or similar defaults within 12 months; your bankruptcy. Breach that cannot be corrected, such as expiration or termination of any Other Franchise Agreement; abandonment of the Other Restaurant(s). Non-curable defaults include failure to satisfy Development Schedule obligations; bankruptcy; fraud; convicted or plead guilty or no contest to felony or crime of moral turpitude; unauthorized transfer; another contract between you and us is terminated.
i.	Franchisee's obligations on termination/ non-renewal	FA: §14.E	Obligations include cease using benefits of the System, operating the Restaurant, holding yourself out as our franchisee, and using Proprietary Marks or similar marks, trade secrets, Confidential Information, and Manuals; pay all amounts owed;

	Provision	Section in the Agreement	Summary
			return Manuals and other documents containing our Standards to us; de-identify the Premises and return signage to us; disconnect and cease telephone number connected with the Proprietary Marks; withdrawal fictitious names or similar registration using Proprietary Marks; comply with post-termination non-competition covenants. SDA: §7.B Obligations include cease operating under the Store Development Agreement; immediately pay all outstanding amounts owed, including all unpaid IFFs due under the Development Schedule.
j.	Assignment of contract by franchisor	FA: §13.A SDA: §8.A	No restriction on our right to assign.
k.	"Transfer" by franchisee – defined	FA: §13.B SDA: §7.B	"Transfer" includes voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition, and includes: (a) transfer of any direct or indirect ownership interest in you; (b) merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests; (c) any exchange of voting interests, any arrangement granting the right to control the exercise of the voting rights of any Owner or to control the Restaurant; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer in trust, or under the laws of intestate succession; (e) foreclosure; or (f) transfer, surrender or loss of the possession, control or management of all or material portion of the Restaurant (or its operation) or you. "Control Transfer" includes transfer of the Franchise Agreement or rights or obligations under the Franchise Agreement, direct or indirect interest in the Restaurant, or all or substantially all of the Operating Assets, or a Controlling Ownership Interest in you. "Non-Controlling Transfer" includes all other transfers.
l.	Franchisor approval of transfer by franchisee	FA: §§13.C, 13.D SDA: §§7.C, 7.D	We have the right to approve all transfers, but we will not unreasonably withhold approval.
m.	Conditions for franchisor approval of transfer	FA: §§13.C, 13.D	Control Transfer approval requirements: (i) each transferee meets our then-current criteria and each guarantor executes a guaranty; (ii) you have satisfied all outstanding obligations to us; (iii) the Restaurant and Premises are in compliance with our Standards and the Agreement; (iv) sale price may not be excessive; (v) execute general release; (vi) transferee or you repair and/or replace Operating Assets and correct other deficiencies we identified, and if we require, refurbish or remodel the Restaurant and

	Provision	Section in the Agreement	Summary
			Premises; and (vii) transferee or you agree to be bound by all terms of the Franchise Agreement for the remainder of the term or execute the then-current form of franchise agreement. Non-Control Transfer approval requirements: each transferee is of good character, meets our standards for non-controlling owners, and executes a guarantee.
		MBA: §8(b)	We may condition our approval of certain transfers on the simultaneous transfer of other rights, obligations, assets and/or other interests associated with the Other Restaurant(s).
		SDA: §§7.C, 7.D	Control Transfer approval requirements: (i) each transferee meets our then-current criteria and executes a guaranty; (ii) you have satisfied all outstanding obligations to us; (iii) sale price may not be excessive; (iv) execute general release; (v) transferee or you agree to be bound by all terms of the Franchise Agreement for the remainder of the term or execute the then-current form of franchise agreement. Non-Control Transfer approval requirements: each transferee is of good character, meets our standards for non-controlling owners, and executes a guarantee.
n.	Franchisor's right of first refusal to acquire franchisee's business	FA: §13.G SDA: §7.G	If you wish to sell any interest in the franchise, you must give us 60-days' notice to elect to purchase such interest on the same terms and conditions. If the terms later change, we must receive notice of the changes and will have a new 60-day option to make the election on the modified terms.
o.	Franchisor's option to purchase franchisee's business	FA: §14.F	Within 30 days from expiration or termination of the Franchise Agreement, we may purchase the Operating Assets and other assets (not including personal assets) used in the Restaurant at then-current fair market value *less* any indebtedness.
		MBA: §8(d)	If our right to acquire the assets of the Restaurant conflicts with the Other Franchise Agreement, you must comply with the requirements we reasonably specify.
p.	Death or disability of franchisee	FA: §13.F SDA: §7.F	Within 12 months after death of you or your Owners, the legal representative must propose a transfer, and transfer must be completed no later than 18 months from the death and is subject to our consent.
q.	Non-competition covenants during the term of the franchise	FA: §10.B SDA: §9	Neither you nor your Owners, officers, directors or guarantors may (i) have any interest in any other business which derives more than 20% of its revenue from a combination of coffee and/or baked goods ("Competitive Business"), (ii) divert customers away

	Provision	Section in the Agreement	Summary
			from any Dunkin' Restaurant; (iii) oppose government approval for the development of another Dunkin' Restaurant; or (iv) perform any act injurious or prejudicial to the goodwill of any Dunkin' Restaurant or Proprietary Marks.
r.	Non-competition covenants after the franchise is terminated or expires	FA: §10.C SDA: §9	For 24 months after expiration, termination or transfer, neither you nor your Owners, officers, directors or guarantors may have any interest in a Competitive Business at the Premises, within 5 miles from the Premises, or any other Dunkin Restaurant.
s.	Modification of agreement	FA: §§1.C and 16.E SDA: §9	Generally, no modifications except in writing and signed by the parties. However, we have the right to modify the System, Manuals, Standards, and Proprietary Marks.
t.	Integration/ merger clause	FA: §16.D SDA: §9	The Franchise Agreement and/or the Store Development Agreement, as applicable, constitute the entire agreement between us and you (subject to state law). Any other statements or promises not in the Franchise Agreement, Store Development Agreement, or this FDD should not be relied upon and may not be enforceable.
u.	Dispute resolution by arbitration or mediation	None	Not applicable.
v.	Choice of forum	FA: §15.B SDA: §9	Federal, state, or local courts within Atlanta, Georgia (subject to state law).
w.	Choice of law	FA: §16.A SDA: §9	Georgia law applies to all claims (subject to state law).

* In the above chart, all references to "FA" includes both the Franchise Agreement and Combo Franchise Agreement, and all references to "SDA" includes both the Store Development Agreement and Combo Store Development Agreement.

ITEM 18:
PUBLIC FIGURES

We do not use any public figure in promoting the sale of our franchise.

ITEM 19:
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

These financial performance representations provide actual, historical "AUVs," or average "Unit Volumes," for specific groups of franchised Dunkin' Restaurants. "Unit Volume" has the same meaning as Gross Sales, which we define in the note below. This Item 19 includes financial information for our 2024 fiscal year (which we will call simply "2024" in this Item 19), which is the period from January 1, 2024 until December 29, 2024. Indeed, federal and state franchise laws permit us to include in Item 19 either (a) a historical financial performance representation about the franchise system's existing outlets or a subset of those outlets, or (b) a forecast of the prospective franchisee's future financial performance. The information in this Item 19 reflects 2024 historical data for the AUV of certain franchised Dunkin' Restaurants, and is not a forecast of future financial performance or a projection.

There were 8,465 franchised Dunkin' Restaurants (excluding Combo Restaurants) operating in the United States at the end of 2024. Of these, 6,584 operated at traditional locations and 1,881 operated at non-traditional locations/SDOs. We excluded from these financial performance representations: (a) all 309 of the franchised restaurants that first opened for business during 2024 and did not operate for the full year; (b) all 956 of the franchised restaurants that were closed and reported no sales for extended periods during 2024, often for 2 weeks or more, either as part of remodeling or rebuilding the restaurant, due to a hurricane weather-related casualty or fire/water damage, due to a seasonal closure, or because of a planned relocation or transfer; and (c) all 18 franchised Dunkin' Restaurants that operated at Multi-Brand Locations (6 of which first opened for business in 2024, and 2 of which converted from a Combo Restaurant to a Multi-Brand Location and reopened as a Multi-Brand Location in 2024, such that all 8 of these openings are excluded under (a))**.** The financial performance representations in this Item 19 provide AUVs during 2024 for the remaining 7,190 franchised Dunkin' Restaurants (called the "2024 Franchised Restaurants") or an identified portion of those 2024 Franchised Restaurants. Of the 2024 Franchised Restaurants, 5,592 operated at traditional locations, and 1,598 operated at non-traditional locations/SDOs. We also excluded from these financial performance representations the 96 franchised Dunkin' Restaurants that closed in 2024, all of which were open for at least 12 months before they closed; the 34 company-owned Dunkin' Restaurants that we or our affiliates operated as of the end of 2024; and all 1,269 franchised Combo Restaurants that franchisees operated as of the end of 2024.

The 2024 Franchised Restaurants that operated at traditional locations were located in various types of structures, such as free-standing buildings and shopping centers/store fronts, some with a drive-thru window and others without a drive-thru window. Some traditional 2024 Franchised Restaurants are drive-thru only. The 2024 Franchised Restaurants that operated at traditional locations typically range in size from approximately 600 to 3,000 square feet. The 2024 Franchised Restaurants that operated at non-traditional locations/SDOs were located in gas and convenience stores, airports, casinos, hospitals, entertainment and sports complexes, schools and colleges, hotels, limited-access highway food facilities, military facilities, travel centers, travel plazas, department stores and big box super stores, supermarkets, enclosed malls, theme parks, and government locations. The 2024 Franchised Restaurants that operated at non-traditional locations/SDOs typically range in size from approximately 300 to 2,000 square feet. The 2024 Franchised Restaurants are located across the country and in a variety of urban, suburban and rural locations and in varied markets with wide-ranging levels of competition. Among the 2024 Franchised Restaurants, 94 are drive-thru only, 4,643 operate with drive-thru windows (but are not drive-thru only), and 2,453 do not have drive-thrus. The 2024 Franchised Restaurants have operated for an average of 16.4 years.

The first financial performance representation reflects the AUVs for the 2024 Franchised Restaurants, both overall and as grouped into quartiles (categories of 25%) based on their AUVs.

Average Unit Volume
for 2024 Franchised Restaurants

1st Quartile	2nd Quartile/	3rd Quartile	4th Quartile	All Restaurants
$2,073,245	$1,426,011	$1,070,961	$646,650	$1,304,217

Statistics for 2024 Franchised Restaurants

	# of Restaurants	Median	Highest	Lowest	#/% Above Average
1st quartile	1,797	$1,955,573	$5,720,770	$1,633,960	700 / 39%
2nd quartile	1,798	$1,421,785	$1,633,629	$1,240,951	883 / 49%
3rd quartile	1,797	$1,072,984	$1,240,700	$905,015	909 / 51%
4th quartile	1,798	$700,889	$905,001	$4,877	1,069 / 59%
All Restaurants	7,190	$1,240,107	$5,720,770	$4,877	3,247 / 45%

The second financial performance representation reflects the AUVs for the 2024 Franchised Restaurants, grouped by Region and Division, as defined in the note below.

Average Unit Volume
for 2024 Franchised Restaurants
by Region and Division

Region/ Division	AUV	#	Median	Highest	Lowest	#/% Above Average
Northeast/Mid-Atlantic	$1,308,535	2,191	$1,219,933	$5,720,770	$7,767	964 / 44%
Northeast/New England	$1,448,073	1,785	$1,395,708	$3,961,527	$38,071	829 / 46%
Midwest/East North Central	$1,257,075	793	$1,214,203	$4,821,773	$29,301	366 / 46%
Midwest/West North Central	$996,410	134	$986,531	$2,311,241	$16,293	66 / 49%
South/East South Central	$1,138,601	215	$1,099,766	$2,518,855	$82,224	100 / 47%
South/South Atlantic	$1,260,990	1,605	$1,199,080	$3,634,237	$4,877	729 / 45%
South/West South Central	$953,320	156	$955,949	$2,623,766	$13,740	79 / 51%
West/Mountain	$1,148,506	183	$1,053,558	$3,238,773	$108,452	79 / 43%
West/Pacific	$1,327,756	128	$1,312,170	$3,535,995	$16,924	62 / 48%

The third financial performance representation reflects the AUVs for the 2024 Franchised Restaurants, grouped by Site Type and Venue, as described in the note below.

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Average Unit Volume
for 2024 Franchised Restaurants
by Site Type and Venue

Venue Type	AUV	#	Median	Highest	Lowest	#/% Above Average
Traditional/Free-standing Pad or Building	$1,534,772	3,105	$1,469,296	$4,449,654	$82,224	1,419 / 46%
Traditional/Other	$1,212,602	2,487	$1,140,680	$4,821,773	$110,424	1,090 / 44%
Non-traditional/SDO-Gas or C-store	$1,071,111	963	$1,004,301	$2,663,549	$13,740	430 / 45%
Non-traditional/SDO-Airport	$1,527,194	119	$1,354,395	$5,720,770	$4,877	54 / 45%
Non-traditional/SDO-Casino	$1,305,515	21	$821,529	$3,427,802	$428,735	8 / 38%
Non-traditional/SDO-Other	$723,001	495	$605,454	$4,050,231	$7,767	196 / 40%

The fourth financial performance representation reflects the AUVs for the traditional 2024 Franchised Restaurants, grouped by whether the restaurant has a drive-thru.

Average Unit Volume
for 2024 Traditional Franchised Restaurants
by Drive-Thru Status

Venue Type	AUV	#	Median	Highest	Lowest	#/% Above Average
Drive-Thru	$1,508,901	4,051	$1,445,373	$4,821,773	$82,224	1,999 / 49%
No Drive-Thru	$1,082,835	1,541	$1,035,891	$5,720,770	$4,877	889 / 58%

Notes

(1) "AUV" or "Unit Volume" for a 2024 Franchised Restaurant is the same as Gross Sales, which means all revenue related to the sale of approved products and provision of services (including direct delivery, catering and/or delivery services through third parties) through the operation of the franchised Restaurant, but does not include money received for the sale of stored value cards and deposited into a central account maintained for the benefit of the System; taxes collected from guests on behalf of a governmental body; or the sale of approved products to another entity franchised or licensed by us for subsequent resale.

(2) We calculate the AUVs in this Item 19 by adding the Unit Volumes for each restaurant in the applicable group and dividing the sum by the number of restaurants in the applicable group. We obtain the Unit Volumes for franchised Dunkin' Restaurants from sales reports that franchisees submit to us and from data that we collected from franchisees' POS systems. We have not independently audited that information. Prospective franchisees and sellers of franchises should be advised that no certified public accountant has audited these figures or expressed his or her opinion concerning their contents or form. Upon your reasonable request, we will provide written substantiation for these financial performance representations. A Dunkin' Restaurant's sales may vary depending on a number of factors, such as the restaurant's location and physical condition,

other characteristics of the site (such as access and signage), seasonality, competition and demographics in the market, pricing decisions, the level and types of marketing the restaurant undertakes, the quality of management and service, commitment to training staff, a franchisee's business acumen, and the length of time the restaurant has been open. The 2024 Dunkin' Restaurants offer essentially the same products and services, face the same kinds of competitive challenges, and receive the same level of support from us that we expect new franchisees will experience.

(3) We define the "Regions" and "Divisions" for purposes of these financial performance representations as follows:

- The Northeast Region is comprised of the Mid-Atlantic and New England Divisions:
  - Mid-Atlantic Division: New Jersey, New York, Pennsylvania
  - New England Division: Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont
- The Midwest Region is comprised of the East North Central and Midwest/North Central Divisions:
  - East North Central Division: Indiana, Illinois, Michigan, Ohio, Wisconsin
  - Midwest North Central Division: Iowa, Kansas, Minnesota, Missouri, Nebraska, North Dakota, South Dakota
- The South Region is comprised of the East South Central, South Atlantic and West South Central Divisions:
  - East South Central Division: Alabama, Kentucky, Mississippi, Tennessee
  - South Atlantic Division: Delaware, District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia, West Virginia
  - West South Central: Arkansas, Louisiana, Oklahoma, Texas
- The West Region is comprised of the Mountain and Pacific Divisions:
  - Mountain Division: Arizona, Colorado, Idaho, New Mexico, Montana, Utah, Nevada, Wyoming
  - Pacific Division: Alaska, California, Hawaii, Oregon, Washington

(4) We define "Site Type and Venue" for purposes of these financial performance representations as follows:

- Traditional Dunkin' Restaurants: A free-standing location is typically a stand-alone building on a pad or outlot. Other traditional Dunkin' Restaurants are located at shopping centers/store fronts.
- Non-traditional Dunkin' Restaurants/SDOs: "Gas or C-stores" are typically located at gas filling stations and convenience stores. "Airport" locations are typically located in terminals of airports, and "Casino" locations are in or adjacent to casinos. "Other" non-traditional/SDO Dunkin' Restaurants are located at hospitals, entertainment and sports complexes, schools and colleges, hotels, limited-access highway food facilities, military facilities, travel centers, travel plazas, department stores and big box super stores, supermarkets, enclosed malls, theme parks, and government locations.

(5) These financial performance representations do not reflect the costs of sales, operating expenses or other costs or expenses that must be deducted from the AUV figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your Restaurant. Franchisees or former franchisees, listed in this disclosure document, may be one source of this information.

Some outlets have sold this amount. Your individual results may differ. There is no assurance that you'll sell as much.

Other than the preceding financial performance representations, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting our Vice President, Franchise Counsel, Lisa Storey, Esq. at Three Glenlake Parkway NE, Atlanta, Georgia 30328 or (678) 514-6928, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20:
OUTLETS AND FRANCHISEE INFORMATION

DUNKIN' RESTAURANTS

Table 1:
Systemwide Dunkin' Outlet Summary for Years 2022 to 2024

Outlet Type	Year	Outlets at Start of Year	Outlets at End of the Year	Net Change
Franchised	2022	8,010	8,087	+77
	2023	8,087	8,265	+178
	2024	8,265	8,465	+200
Company-Owned	2022	0	31	+31
	2023	31	32	+1
	2024	32	34	+2
Total Outlets (Note 1)	**2022**	**8,010**	**8,118**	**+108**
	2023	**8,118**	**8,297**	**+179**
	2024	**8,297**	**8,499**	**+202**

Table 2:
Transfers of Dunkin' Outlets from Franchisees to New Owners (Other Than the Franchisor) for Years 2022 to 2024

State	Year	Number of Transfers
Alabama	2022	1
	2023	0
	2024	0
Arizona	2022	1
	2023	0
	2024	2
California	2022	6
	2023	1
	2024	5
Colorado	2022	9
	2023	7
	2024	2
Connecticut	2022	26
	2023	28
	2024	1
Delaware	2022	0
	2023	4
	2024	0
Florida	2022	84
	2023	4
	2024	9

Table 2: Transfers of Dunkin' Outlets from Franchisees to New Owners (Other Than the Franchisor) for Years 2022 to 2024		
State	**Year**	**Number of Transfers**
Georgia	2022	12
	2023	0
	2024	0
Illinois	2022	8
	2023	12
	2024	1
Indiana	2022	9
	2023	0
	2024	0
Iowa	2022	5
	2023	7
	2024	0
Kansas	2022	0
	2023	8
	2024	0
Kentucky	2022	4
	2023	0
	2024	0
Louisiana	2022	2
	2023	1
	2024	0
Maine	2022	17
	2023	1
	2024	1
Maryland	2022	0
	2023	3
	2024	7
Massachusetts	2022	65
	2023	50
	2024	22
Michigan	2022	7
	2023	2
	2024	8
Missouri	2022	6
	2023	0
	2024	0
Nebraska	2022	7
	2023	0
	2024	0
Nevada	2022	14
	2023	0
	2024	1
New Hampshire	2022	11
	2023	6
	2024	4
New Jersey	2022	24
	2023	8
	2024	23

Table 2: Transfers of Dunkin' Outlets from Franchisees to New Owners (Other Than the Franchisor) for Years 2022 to 2024		
State	**Year**	**Number of Transfers**
New Mexico	2022	1
	2023	0
	2024	0
New York	2022	28
	2023	10
	2024	28
North Carolina	2022	3
	2023	5
	2024	0
Ohio	2022	0
	2023	1
	2024	0
Pennsylvania	2022	24
	2023	21
	2024	5
Rhode Island	2022	3
	2023	9
	2024	0
South Carolina	2022	1
	2023	5
	2024	0
Tennessee	2022	1
	2023	0
	2024	1
Texas	2022	8
	2023	1
	2024	14
Vermont	2022	3
	2023	17
	2024	2
Virginia	2022	2
	2023	1
	2024	1
Total	**2022**	**392**
	2023	**224**
	2024	**137**

Table 3: Status of Dunkin' Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Termina-tions**	**Non-Renewals**	**Reacquired by Franchisor**	**Ceased Operations - Other Reasons**	**Outlets at End of the Year**
Alabama	2022	45	6	0	0	0	0	51
	2023	51	7	0	0	0	0	58
	2024	58	4	0	0	0	0	62
Arizona	2022	86	7	0	0	0	1	92
	2023	92	7	0	0	0	4	95
	2024	95	1	0	0	0	1	95

Table 3: Status of Dunkin' Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Termina-tions**	**Non-Renewals**	**Reacquired by Franchisor**	**Ceased Operations - Other Reasons**	**Outlets at End of the Year**
Arkansas	2022	7	0	0	0	0	0	7
	2023	7	3	0	0	0	0	10
	2024	10	2	0	0	0	0	12
California	2022	113	11	0	0	0	3	121
	2023	121	12	0	2	0	1	130
	2024	130	5	1	1	0	2	131
Colorado	2022	37	0	0	0	0	1	36
	2023	36	5	0	0	0	1	41
	2024	41	1	0	0	0	0	43
Connecticut	2022	483	2	0	1	0	6	478
	2023	478	5	0	2	0	13	468
	2024	468	4	0	0	0	3	465
Delaware	2022	65	2	0	0	0	4	63
	2023	63	2	0	0	0	1	64
	2024	64	2	0	0	0	0	66
District of Columbia	2022	22	0	0	0	0	1	21
	2023	21	0	0	0	0	1	20
	2024	20	0	0	0	0	1	19
Florida	2022	754	20	0	0	0	8	766
	2023	766	24	1	1	0	4	786
	2024	786	23	0	1	0	4	811
Georgia*	2022	188	16	0	0	0	1	203
	2023	203	16	0	0	0	1	219
	2024	219	12	0	0	0	0	234
Hawaii	2022	13	0	7	0	0	0	6
	2023	6	0	0	0	0	0	6
	2024	6	0	0	0	0	0	6
Illinois	2022	449	24	1	0	0	17	455
	2023	455	16	0	2	0	11	457
	2024	457	22	0	0	0	1	475
Indiana*	2022	73	7	1	0	0	0	79
	2023	79	11	0	1	0	1	88
	2024	88	13	0	1	0	0	100
Iowa	2022	34	1	1	0	0	0	34
	2023	34	0	0	0	0	0	34
	2024	34	2	0	0	0	0	35
Kansas*	2022	31	2	0	1	0	6	26
	2023	26	0	0	0	0	3	23
	2024	23	3	0	0	0	1	25
Kentucky	2022	33	2	1	0	0	0	34
	2023	34	7	0	0	0	0	41
	2024	41	9	0	0	0	0	51
Louisiana	2022	9	1	0	0	0	0	10
	2023	10	1	0	0	0	2	9
	2024	9	0	0	0	0	0	9
Maine	2022	161	0	0	0	0	2	159
	2023	159	6	0	0	0	2	163
	2024	163	2	0	0	0	4	160

Table 3: Status of Dunkin' Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Termina-tions**	**Non-Renewals**	**Reacquired by Franchisor**	**Ceased Operations - Other Reasons**	**Outlets at End of the Year**
Maryland	2022	223	15	0	0	0	7	231
	2023	231	11	0	0	0	4	238
	2024	238	8	0	0	0	3	242
Massachusetts	2022	1,087	9	0	4	0	18	1,074
	2023	1,074	9	0	1	0	29	1,053
	2024	1,053	12	0	4	0	16	1,041
Michigan	2022	57	10	0	0	0	1	66
	2023	66	7	0	1	0	1	71
	2024	71	6	0	0	0	0	78
Minnesota	2022	23	3	0	0	0	0	26
	2023	26	2	0	0	0	0	28
	2024	28	4	0	1	0	0	31
Mississippi	2022	8	3	0	0	0	1	10
	2023	10	2	0	0	0	0	12
	2024	12	2	0	0	0	0	14
Missouri	2022	42	2	1	0	0	7	36
	2023	36	6	0	0	0	1	38
	2024	38	6	0	1	0	1	43
Nebraska	2022	22	1	0	0	0	1	22
	2023	22	0	0	0	0	1	21
	2024	21	2	0	0	0	0	23
Nevada	2022	34	5	0	1	0	0	38
	2023	38	4	0	0	0	0	42
	2024	42	2	0	0	0	1	43
New Hampshire	2022	221	2	0	0	0	5	218
	2023	218	2	0	0	0	3	217
	2024	217	0	0	3	0	1	213
New Jersey	2022	797	16	0	1	0	15	797
	2023	797	18	0	0	0	9	807
	2024	807	12	0	8	0	7	804
New Mexico	2022	10	2	0	0	0	1	11
	2023	11	0	0	0	0	0	11
	2024	11	1	0	0	0	0	12
New York*	2022	1,133	16	0	1	0	14	1,134
	2023	1,134	34	1	7	0	21	1,142
	2024	1,142	35	0	1	0	6	1,165
North Carolina*	2022	146	14	0	0	0	1	159
	2023	159	17	0	0	0	0	178
	2024	178	10	0	0	0	3	186
Ohio	2022	207	14	2	0	31	2	186
	2023	186	16	0	0	0	5	195
	2024	195	17	0	0	0	0	211
Oklahoma	2022	9	6	0	0	0	0	15
	2023	15	3	0	0	0	1	17
	2024	17	2	0	0	0	1	18
Pennsylvania*	2022	591	15	0	0	0	3	603
	2023	603	32	1	2	0	9	619
	2024	619	19	0	1	0	4	625

Table 3: Status of Dunkin' Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Termina-tions**	**Non-Renewals**	**Reacquired by Franchisor**	**Ceased Operations - Other Reasons**	**Outlets at End of the Year**
Rhode Island	2022	164	0	0	2	0	2	160
	2023	160	2	0	0	0	3	159
	2024	159	1	0	1	0	1	158
South Carolina	2022	85	9	0	0	0	1	93
	2023	93	6	0	0	0	0	99
	2024	99	8	0	0	0	0	108
Tennessee	2022	106	10	0	0	0	1	115
	2023	115	14	1	1	0	1	126
	2024	126	13	0	3	0	1	135
Texas	2022	116	9	0	1	0	3	121
	2023	121	17	0	2	0	1	135
	2024	135	19	0	0	0	1	151
Utah	2022	0	0	0	0	0	0	0
	2023	0	1	0	0	0	0	1
	2024	1	1	0	0	0	0	2
Vermont	2022	49	0	0	0	0	0	49
	2023	49	3	0	0	0	2	50
	2024	50	0	0	0	0	1	49
Virginia	2022	189	6	0	0	0	3	192
	2023	192	9	0	1	0	3	197
	2024	197	13	0	2	0	3	203
West Virginia	2022	22	2	0	0	0	0	24
	2023	24	2	0	0	0	0	26
	2024	26	5	0	0	0	0	31
Wisconsin	2022	66	1	0	0	0	1	66
	2023	66	7	0	0	0	0	70
	2024	70	8	0	0	0	0	78
Wyoming	2022	0	0	0	0	0	0	0
	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
Total (Note 2)	**2022**	**8,010**	**271**	**14**	**12**	**31**	**137**	**8,087**
	2023	**8,087**	**344**	**4**	**23**	**0**	**139**	**8,265**
	2024	**8,265**	**312**	**1**	**28**	**0**	**67**	**8,465**

* Two of the openings in 2024 in Georgia, and one of the openings in 2024 in Indiana, Kansas, New York, North Carolina and Pennsylvania, were operating at Multi-Brand Locations with Jimmy John's restaurants. As of August 2023, one existing Dunkin' Restaurant in New York began to operate at a Multi-Brand Location with a Jimmy John's restaurant.

Table 4: Status of Dunkin' Company-Owned Outlets for Years 2022 to 2024							
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Outlets Reacquired from Franchisees**	**Outlets Closed**	**Outlets Sold to Franchisees**	**Outlets at End of the Year**
Ohio	2022	0	0	31	0	0	31
	2023	31	1	0	0	0	32
	2024	32	2	0	0	0	34

Table 4: Status of Dunkin' Company-Owned Outlets for Years 2022 to 2024							
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Outlets Reacquired from Franchisees**	**Outlets Closed**	**Outlets Sold to Franchisees**	**Outlets at End of the Year**
Total	**2022**	**0**	**0**	**31**	**0**	**0**	**31**
	2023	**31**	**1**	**0**	**0**	**0**	**32**
	2024	**32**	**2**	**0**	**0**	**0**	**34**

Table 5: Projected Dunkin' Openings as of December 29, 2024			
State	**Franchise Agreements Signed But Outlet Not Opened**	**Projected New Franchised Outlets in the Next Fiscal Year**	**Projected New Company-Owned Outlets in the Next Fiscal Year**
Alabama	1	2	0
Arizona	1	6	0
California	5	10	0
Colorado	3	4	0
Connecticut	1	4	0
Delaware	0	2	0
Florida	13	22	0
Georgia	6	15	0
Hawaii	2	0	0
Illinois	6	8	0
Indiana	3	11	0
Iowa	0	1	0
Kentucky	3	6	0
Louisianna	3	4	0
Maryland	5	7	0
Massachusetts	1	14	0
Michigan	5	10	0
Minnesota	0	2	0
Mississippi	2	2	0
Missouri	4	3	0
Nevada	1	2	0
New Hampshire	1	3	0
New Jersey	6	10	0
New Mexico	2	4	0
New York	7	26	0
North Carolina	4	9	0
Ohio	10	23	0
Oklahoma	1	3	0
Pennsylvania	3	14	0
South Carolina	0	6	0
Tennessee	1	9	0
Texas	9	13	0
Vermont	0	1	0
Virginia	2	15	0
West Virginia	3	3	0
Wisconsin	2	4	0
TOTAL	**115**	**278**	**0**

Note 1: The total number of standalone or solo Dunkin' Restaurants may be affected by the closing of the Baskin-Robbins portion of some Combo Restaurants. These former Combo Restaurants are now counted as solo Dunkin' Restaurants. The total number of solo Dunkin' Restaurants may be affected by the addition of a Baskin-Robbins to an existing solo Dunkin' Restaurant. These former solo Dunkin' Restaurants are now counted as Combo Restaurants. We do not consider these as new restaurant openings or terminations of solo Dunkin' Restaurants.

Note 2: Openings of Multi-Brand Locations at existing outlets are reflected as new Dunkin' Restaurant openings. This may include outlets that were previously solo Dunkin' Restaurants or Combo Restaurants. These openings are denoted with a *.

Note 3: The charts do not include Dunkin' Restaurants located on U.S. military bases outside of the United States.

The tables above provide information during the periods labeled as 2022, 2023 and 2024. The fiscal year 2022 numbers represent the 12-month period between December 25, 2021 and December 31, 2022. The fiscal year 2023 numbers represent the 12-month period between January 1, 2023 and December 31, 2023. The fiscal year 2024 numbers represent the period between January 1, 2024 and December 29, 2024. If multiple events occurred affecting an outlet, this table shows the event that occurred last in time..

During the last 3 fiscal years, we have signed confidentiality agreements with some current and former franchisees. Each confidentiality agreement was entered into as part of a settlement of a dispute between us and the current or former franchisee. In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees but be aware that not all such franchisees will be able to communicate with you. See Exhibit G for a List of Current Dunkin' Franchisees and Area Developers and Exhibit H for a List of Former Dunkin' franchisees.

Contact information for those franchisees that have signed Dunkin' Franchise Agreements, but the Restaurant was not open as of fiscal year end is as follows:

PC #	Franchisee Name	City	State	Phone	Email
364955	Rohit Patel	Tucson	AZ	856-220-2720	roypateldd@gmail.com
359569	Parag Patel	Irvine	CA	410-971-0270	paragbhalani@gmail.com
363955	Ravinder Grewal	Woodland Hills	CA		ravigrewal192@gmail.com
364107	Jeffrey Shady	Irvine	CA	949-336-1550	jshady@coastalbusinessgroup.net
364215	Ashutosh Kadakia	Irvine	CA		ashutosh.kadakia@greens.com
364559	Talisin Burton	Vista	CA	443-822-3358	tburton@burtonfoods.biz
364902	Craig Johnson	North Stonington	CT	608-662-4751	cjohnson@greatwolf.com
363668	Keith Mullenger	Palm Beach Gardens	FL	781-732-3212	kmlngr@aol.com
359045	Vikalp Patel	Tampa	FL	908-304-2852	vikp@psqmc.com
363072	Thomas Masson	Spring Hill	FL	352-540-987	tmasson@stcdonuts.com
363574	Michael Koroghlian	Boca Raton	FL	305-766-3723	mkoroghlian@naplesdonuts.com
363994	Paul Paquette	Ormond Beach	FL	386-479-2307	ppaquette.donuts@yahoo.com
364861	Hitesh Patel	Delray Beach	FL	561-808-8445	hpatel@delraydonuts.com
364938	Hitesh Patel	Delray Beach	FL		hpatel@delraydonuts.com
365498	John Griffey	Ponte Vedra Beach	FL		john@saintjohnsdd.com
364771	Shams Charania	Dallas	GA		shams@zscenterprises.com
364964	David Weeks Jr.	Watkinsville	GA		weeksdw55@gmail.com
365195	Meharunnisa Veerani	Snellville	GA		jay@chunaragroup.com
365234	James Laskaris	Alpharetta	GA		laskaris9@aol.com

PC #	Franchisee Name	City	State	Phone	Email
365477	Nishant Patel	Homerville	GA		SGDonutsllc@gmail.com
365379	Jessica Crews	Atlanta	GA		jcrews@inspirebrands.com
357414	Thomas Grimes	Honolulu	HI	808-522-9705	bgaldeira@alohagas.com
357423	Thomas Grimes	Honolulu	HI	808-522-9705	bgaldeira@alohagas.com
359638	Amin Panjwani	Wilmette	IL	773-552-5955	aminspanjwani@gmail.com
362750	Jayantilal Patel	Lake Zurich	IL	847-372-0904	sureshjpatel@jsnnetwork.com
362980	Bharat Patel	Naperville	IL		budpatel60@aol.com
363963	Umesh Patel	Bolingbrook	IL	630-205-0031	umesh5700@sbcglobal.net
364262	Nassereddin Meherally	Highland Park	IL	773-719-0786	
364903	Jay Patel	Edwardsville	IL	630-567-5155	jay197676@gmail.com
364686	Sanjeev Khatau	Naperville	IL		sanjeevkhatau@gmail.com
364581	Kajal Patel	Norridge	IL	708-491-6481	kaj80@yahoo.com
364418	Kalpesh Patel	burr ridge	IL		Kalpesh1776@yahoo.com
364699	Daniel McGue	Springfield	IL	630-408-8954	dmcgue@shamrocktbc.com
365593	Amit Patel	BURR RIDGE	IL	630-674-5912	amit60540@gmail.com
364452	Amin Habib	Oakbrook Terrace	IL	630-678-1185	ahabib@zjbgroup.net
363086	Rishad Rajabali	Rolling Meadows	IL	847-722-2632	rishad.rajabali@rajabaligroup.com
365276	Vishal Vaghani	West Chicago	IL		v@vaghani.network
364259	Devarshi Patel	Schererville	IN	219-545-912	davepatel1009@yahoo.com
365482	Kamlesh Patel	Newburgh	IN	856-667-517	kamleshpt@gmail.com
365081	Amit Patel	Louisville	KY	215-687-6888	amit@vyomdonut.com
365159	Dillon Adams	Taylor Mill	KY		dadams@oneholland.com
363173	Richard Abadisians	Bossier City	LA	310-702-9888	Richardabadisians@gmail.com
365432	Bal Dahal	West Monroe	LA		sirthauli@gmail.com
359691	Mark Cafua	Methuen	MA	978-682-2382	info@cafuamanagement.com
365481	Christopher DaCosta	West Roxbury	MA		cdacosta7@yahoo.com
365202	Mark Cafua	Methuen	MA	978-682-2382	info@cafuamanagement.com
365660	Mark Cafua	Methuen	MA		mcafua@cafuamanagement.com
365594	Erika Ruiz	Boston	MA	617-735-9953	patrick.sevy@cafebonappetit.com
363169	Todd Lalumiere	Gambrills	MD		todd@maritimecoffeetime.com
363781	Rafey Omar	College Park	MD	410-695-5102	romar@capitalbrandsgroup.com
364723	Boris Lander Luis	Silver Spring	MD	Unknown	
364979	Boris Lander Luis	Olney	MD	240-463-1404	boris@luisgroup.net
365185	Boris Lander Luis	Olney	MD	240-463-1404	boris@luisgroup.net
364879	Nilkanth Patel	Reisterstown	MD		nilkanth_patel@yahoo.com
364637	Prakashchandra Shah	Hagerstown	MD	732-822-1173	patel.nic@gmail.com
364926	Chad Hamina	Grosse Pointe Shores	MI	989-619-2181	
365531	Sharon Berry	Dearborn	MI	954-646-8646	mini4969@aol.com
365635	Jeffrey Haddad	Lansing	MI		jeff@mytailgaters.com
363670	Kalpesh Patel	Saint Louis	MO		kalpesh1776@yahoo.com
364041	Malik Yousif	Steele	MO	202-716-0165	mysdeerfieldtc@gmail.com
365471	Jagdish Patel	Mound City	MO	Unknown	
365041	Mohamed Hamoud	Saltillo	MS	662-255-6306	moha_ama@yahoo.com
364274	Dennis Harvey	Hickory	NC	315-725-1055	Dennis.harvey103@gmail.com
364454	Donna Machi	Mooresville	NC	973-768-3546	donna@ncdmanagement.net
365518	Gregory Nigro	Nags Head	NC		gnigro@ashmore-realty.com
356243	Mario Sardinha	Laconia	NH	845-235-3684	
352668	Mirek Musial	Elizabeth	NJ	908-313-6012	MMusial951@aol.com
357659	Mitenkumar Patel	South Plainfield	NJ	908-405-0002	miten7@msn.com
359189	Piyush Amin	Maple Shade	NJ		pamin@smqsr.com

PC #	Franchisee Name	City	State	Phone	Email
362471	Suresh Patel	Mahwah	NJ	201-529-5559	patelacorn419@live.com
363073	Avni Desai	North Arlington	NJ	973-585-4251	avni@annamgmt.com
364344	Lino Santos	Sparta	NJ	973-862-0002	njdd@live.com
365079	Amin Habib	Albuquerque	NM		ahabib@zjgroup.net
365647	Jeanette Davis	Las Vegas	NV	702-845-6951	liz@lvpetroleum.net
363901	George Ross	Elmsford	NY	914-806-1076	georgeross@ddcoastal.com
355126	Jashim Rassell	Jamaica	NY	917-804-6883	zaarbristee@aol.com
358491	Thomas Burke	Ballston Spa	NY	518-899-4231	nicki@theburkecompanies.com
359696	Gobind Bathija	Mastic	NY		gobind.bathija@gmail.com
364401	Suhel Ahmed	Brooklyn	NY	917-416-3773	ahmedsuhel1@gmail.com
365068	Santina Christian	Binghamton	NY	315-396-5613	Santina.Christian@mirabito.com
359251	Huma Khan	Staten Island	NY		Ankcompanies@gmail.com
363356	Manish Patel	Horseheads	NY		manish@bapanetwork.com
365137	Bob Gierhart	Cincinnati	OH	513-509-3135	patgilligan@gilliganoil.com
362445	Bhavesh Patel	Mentor	OH	440-339-4949	bhav7563@gmail.com
363021	Tushar Patel	Lewis Center	OH		tshrptl@gmail.com
364517	Daniel Coles	Milan	OH	440-610-5959	Kristah@mickeythemoose.com
364752	Bob Gierhart	Cincinnati	OH	513-509-3135	patgilligan@gilliganoil.com
364756	Bob Gierhart	Cincinnati	OH	513-509-3135	patgilligan@gilliganoil.com
364766	Bhavesh Patel	Conneaut	OH		BHAV7563@GMAIL.COM
365131	Bob Gierhart	Cincinnati	OH	513-509-3135	patgilligan@gilliganoil.com
365495	Daniel Coles	Milan	OH	440-610-5959	Kristah@mickeythemoose.com
365540	Tapan Patel	North Royalton	OH		tap_1021@yahoo.com
364689	Joe Cotton	Oklahoma City	OK	405-302-6606	gillian.goodman@loves.com
364968	Joe Cotton	Oklahoma City	OK	405-302-6606	gillian.goodman@loves.com
365025	Geoffrey Beasley	Cushing	OK		geoff@dunkintheatre.com
365220	Paul Kelly	Warwick	RI	401-732-5140	michele.tucci@hmshost.com
365670	Sandra Sims	Blythewood	SC		sandrasapinc@aol.com
364772	David Baumgartner	Knoxville	TN	865-405-7739	dave@bluemontgroup.net
364061	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364624	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364751	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364965	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
365243	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
357639	Shahbaz Raza	Orange	TX	409-330-7800	stuckeys.tx@gmail.com
363002	Aminmohamed Makhani	San Antonio	TX	210-875-5250	amakhani1991@gmail.com
364460	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364544	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364698	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
364721	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
365602	Amin Dhanani	Sugar Land	TX	281-748-3750	amindhanani@gulshaninc.com
363918	Nathan Garn	Salt Lake City	UT	801-268-3400	ray.gantus@splat.com
364602	Nathan Garn	Salt Lake City	UT	801-268-3400	ray.gantus@splat.com
364833	Luis Cabral	Henrico	VA	585-370-2042	luisandjuliane@aol.com
364574	Gregory Darby	Beckley	WV	304-253-9592	gdarby@lgstores.com
365508	Joe DeFazio	Fairmont	WV	304-612-5014	jcdefazio@joedefaziooil.com

The Dunkin' Franchise Agreements for the following Restaurants have been terminated without the Restaurants ever opening. The contact information for these former franchisees is as follows:

None.

DUNKIN' AND BASKIN-ROBBINS COMBO RESTAURANTS

Table 1: Systemwide Combo Outlet Summary for Years 2022 to 2024				
Outlet Type	**Year**	**Outlets at Start of Year**	**Outlets at End of the Year** (Note 2)	**Net Change**
Franchised	2022	1,234	1,252	+18
	2023	1,252	1,283	+31
	2024	**1,283**	1,269	-14
Company-Owned	2022	0	0	0
	2023	0	0	0
	2024	0	0	0
Total Outlets (Note 1)	**2022**	**1,234**	**1,252**	**+18**
	2023	**1,252**	**1,283**	**+31**
	2024	**1,283**	1,269	-14

Table 2: Transfers of Combo Outlets From Franchisees to New Owners (Other Than the Franchisor) for Years 2022 to 2024		
State	**Year**	**Number of Transfers**
Alabama	2022	0
	2023	0
	2024	1
Arizona	2022	2
	2023	0
	2024	0
California	2022	0
	2023	0
	2024	9
Colorado	2022	1
	2023	1
	2024	0
Connecticut	2022	1
	2023	1
	2024	0
Florida	2022	3
	2023	4
	2024	0
Georgia	2022	0
	2023	7
	2024	1
Illinois	2022	6
	2023	1
	2024	8
Kansas	2022	0
	2023	1
	2024	0
Kentucky	2022	2
	2023	0
	2024	0

Table 2: Transfers of Combo Outlets From Franchisees to New Owners (Other Than the Franchisor) for Years 2022 to 2024		
State	**Year**	**Number of Transfers**
Louisiana	2022	0
	2023	1
	2024	0
Michigan	2022	3
	2023	0
	2024	0
Minnesota	2022	1
	2023	0
	2024	0
Nebraska	2022	1
	2023	0
	2024	0
New Mexico	2022	2
	2023	0
	2024	0
New York	2022	0
	2023	1
	2024	4
North Carolina	2022	4
	2023	3
	2024	0
Pennsylvania	2022	0
	2023	2
	2024	0
South Dakota	2022	4
	2023	0
	2024	0
Texas	2022	8
	2023	4
	2024	7
Virginia	2022	1
	2023	3
	2024	0
Total	**2022**	**39**
	2023	**29**
	2024	**30**

Table 3: Status of Combo Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets opened**	**Termina-tions**	**Non-Renewals**	**Reacquired By Franchisor**	**Ceased Operations – Other Reasons**	**Outlets at End of the Year**
Alabama	2022	5	2	0	0	0	0	7
	2023	7	0	0	0	0	0	7
	2024	7	0	0	0	0	0	7
Arizona	2022	12	1	0	0	0	2	11
	2023	11	2	0	0	0	0	13
	2024	13	1	0	0	0	0	14

Table 3: Status of Combo Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets opened**	**Termina-tions**	**Non-Renewals**	**Reacquired By Franchisor**	**Ceased Operations – Other Reasons**	**Outlets at End of the Year**
Arkansas	2022	2	0	0	0	0	0	2
	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
California	2022	12	0	0	0	0	0	12
	2023	12	0	0	0	0	0	12
	2024	12	1	0	0	0	0	13
Colorado	2022	7	0	0	0	0	0	7
	2023	7	0	1	0	0	0	6
	2024	6	0	0	0	0	2	4
Connecticut	2022	7	0	0	0	0	0	7
	2023	7	0	0	0	0	0	7
	2024	7	0	0	0	0	0	7
Delaware	2022	4	0	0	0	0	0	4
	2023	4	0	0	0	0	0	4
	2024	4	0	0	0	0	0	4
District of Columbia	2022	4	0	0	0	0	0	4
	2023	4	0	0	0	0	0	4
	2024	4	0	0	0	0	0	4
Florida	2022	115	3	0	0	0	1	117
	2023	117	2	0	0	0	2	117
	2024	117	2	0	1	0	10	108
Georgia	2022	59	1	0	0	0	0	60
	2023	60	3	0	0	0	1	62
	2024	62	1	0	0	0	4	59
Illinois	2022	241	4	0	0	0	6	239
	2023	239	7	0	1	0	0	245
	2024	245	2	2	0	0	2	243
Indiana	2022	21	1	0	0	0	0	22
	2023	22	1	0	0	0	0	23
	2024	23	1	0	0	0	0	24
Iowa	2022	0	0	0	0	0	0	0
	2023	0	0	0	0	0	0	0
	2024	0	2	0	0	0	0	2
Kansas	2022	0	2	0	0	0	0	2
	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
Kentucky	2022	5	0	0	0	0	0	5
	2023	5	0	0	0	0	0	5
	2024	5	0	0	0	0	1	4
Louisiana	2022	4	1	0	0	0	0	5
	2023	5	0	0	0	0	0	5
	2024	5	2	0	0	0	0	7
Maryland	2022	77	2	0	0	0	4	75
	2023	75	0	0	0	0	1	74
	2024	74	1	0	0	0	1	74
Massachusetts	2022	3	0	0	0	0	0	3
	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3

Table 3: Status of Combo Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets opened**	**Termina-tions**	**Non-Renewals**	**Reacquired By Franchisor**	**Ceased Operations – Other Reasons**	**Outlets at End of the Year**
Michigan	2022	37	0	0	0	0	0	37
	2023	37	1	0	0	0	0	38
	2024	38	1	0	0	0	2	37
Minnesota	2022	7	1	0	0	0	0	8
	2023	8	0	0	0	0	0	8
	2024	8	2	0	0	0	0	10
Mississippi	2022	0	1	0	0	0	0	1
	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
Missouri	2022	10	2	0	0	0	0	12
	2023	12	1	0	0	0	0	13
	2024	13	0	0	2	0	0	11
Nebraska	2022	1	0	0	0	0	0	1
	2023	1	1	0	0	0	0	2
	2024	2	0	0	0	0	0	2
New Jersey	2022	73	0	0	0	0	1	72
	2023	72	0	1	0	0	2	69
	2024	69	0	0	0	0	2	67
New Mexico	2022	7	1	0	0	0	0	8
	2023	8	0	0	0	0	0	8
	2024	8	1	0	0	0	0	9
New York	2022	293	4	0	0	0	6	291
	2023	291	1	1	1	0	3	287
	2024	287	0	0	0	0	9	278
North Carolina	2022	42	2	0	0	0	0	44
	2023	44	2	0	0	0	3	43
	2024	43	1	0	0	0	1	43
Ohio	2022	23	2	0	0	0	0	25
	2023	25	3	0	0	0	0	28
	2024	28	0	0	0	0	1	27
Oklahoma	2022	4	0	0	0	0	0	4
	2023	4	1	0	0	0	0	5
	2024	5	0	0	0	0	0	5
Pennsylvania	2022	20	0	0	0	0	1	19
	2023	19	6	0	0	0	1	24
	2024	24	1	0	0	0	1	24
South Carolina	2022	11	0	0	0	0	0	11
	2023	11	0	0	0	0	0	11
	2024	11	1	0	0	0	1	11
Tennessee	2022	8	0	0	0	0	0	8
	2023	8	0	0	0	0	0	8
	2024	8	0	0	0	0	0	8
Texas	2022	66	6	0	0	0	1	71
	2023	71	10	1	1	0	0	79
	2024	79	5	0	0	0	1	83
Utah	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	1	0
	2024	0	0	0	0	0	0	0

Table 3: Status of Combo Franchised Outlets for Years 2022 to 2024								
State	**Year**	**Outlets at Start of Year**	**Outlets opened**	**Termina-tions**	**Non-Renewals**	**Reacquired By Franchisor**	**Ceased Operations – Other Reasons**	**Outlets at End of the Year**
Virginia	2022	37	2	0	0	0	1	38
	2023	38	2	0	0	0	0	40
	2024	40	2	0	0	0	2	40
West Virginia	2022	3	0	0	0	0	0	3
	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
Wisconsin	2022	12	3	0	0	0	0	15
	2023	15	9	0	0	0	0	24
	2024	24	4	0	0	0	0	28
Wyoming	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
Total (Note 2)	**2022**	**1,230**	**43**	**0**	**2**	**0**	**21**	**1,252**
	2023	**1,252**	**52**	**4**	**3**	**0**	**14**	**1,283**
	2024	**1,283**	**31**	**2**	**3**	**0**	**40**	**1,269**

Table 4: Status of Combo Company-Owned Outlets for Years 2022 to 2024							
State	**Year**	**Outlets at Start of Year**	**Outlets Opened**	**Outlets Reacquired from Franchisees**	**Outlets Closed**	**Outlets Sold to Franchisees**	**Outlets at End of the Year***
Total	**2022**	**0**	**0**	**0**	**0**	**0**	**0**
	2023	**0**	**0**	**0**	**0**	**0**	**0**
	2024	**0**	**0**	**0**	**0**	**0**	**0**

Table 5: Projected Combo Openings as of December 29, 2024			
State	**Franchise Agreements Signed But Outlet Not Open**	**Projected New Franchised Outlets in the Next Fiscal Year**	**Projected New Company-Owned Outlets in the Next Fiscal Year**
Arizona	0	1	0
Florida	0	1	0
Illinois	0	2	0
Maryland	0	2	0
Michigan	0	1	0
Minnesota	0	1	0
North Carolina	0	1	0
New York	0	1	0
South Carolina	0	1	0
Texas	0	3	0
Utah	0	1	0
Virginia	0	1	0
Total	**0**	**16**	**0**

Note 1: The total number of standalone or solo Dunkin' Restaurants may be affected by the closing of the Baskin-Robbins portion of some Combo Restaurants. These former Combo Restaurants are now counted as solo Dunkin' Restaurants. The total number of solo Dunkin' Restaurants may be affected by the addition of a Baskin-Robbins to an existing solo Dunkin' Restaurant. These former solo Dunkin' Restaurants are now counted as Combo Restaurants. We do not consider these as new outlet openings or terminations of solo Dunkin' Restaurants.

Note 2: Please note that if one brand of a Combo Restaurant is affected (e.g., terminated), then the Combo Restaurant will be included in the above statistics (e.g., terminated) even though the other brand remains unaffected.

Note 3: The charts do not include Dunkin' Restaurants located on U.S. military bases outside of the United States.

The tables above provide information during the periods labeled as 2022, 2023 and 2024. The fiscal year 2022 numbers represent the 12-month period between December 25, 2021 and December 31, 2022. The fiscal year 2023 numbers represent the 12-month period between January 1, 2023 and December 31, 2023. The fiscal year 2024 numbers represent the 12-month period between January 1, 2024, and December 29, 2024. If multiple events occurred affecting an outlet, this table shows the event that occurred last in time.

In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees but be aware that not all such franchisees will be able to communicate with you. During the last three fiscal years, we have signed confidentiality agreements with some current and former franchisees. Each confidentiality agreement was entered into as part of a settlement of a dispute between us and the current or former franchisee. See Exhibit G for a List of Current Combo Franchisees and Exhibit H for a List of Former Combo Franchisees.

Contact information for those that have signed Combo franchise agreements, but the Restaurant is not open as of fiscal year end is as follows:

None.

The Combo Franchise Agreements for the following Restaurants have been terminated without the Restaurants ever opening. The contact information for these former franchisees is as follows:

None.

The following independent franchisee organization has asked to be included in this FDD: DD Independent Franchise Owners, Inc., Attn: Edwin J. Shanahan, Executive Director, 2 First Avenue, Suite 127-3, Peabody, MA 01960, 978-587-2705, email: ed@ddifo.org, website: www.ddifo.org.

ITEM 21:
FINANCIAL STATEMENTS

Exhibit B contains the consolidated audited financial statements of DB Master Finance Parent and its subsidiaries, which includes the consolidated balance sheets as of December 29, 2024 and December 30, 2023 and the related consolidated statements of income and comprehensive income, member's equity, and cash flows for the fiscal years ended December 29, 2024, December 30, 2023, and December 31, 2022 and the related notes to the consolidated financial statements.

Exhibit B also contains the consolidated audited financial statements of Dunkin' Brands, Inc. and its subsidiaries, which includes the consolidated balance sheets as of December 29, 2024 and December 30, 2023 and the related consolidated statements of operations, comprehensive income (loss), stockholders' equity, and cash flows for the fiscal years ended December 29, 2024, December 30, 2023, and December 31, 2022 and the related notes to the consolidated financial statements. These consolidated financial statements are being provided for disclosure purposes only. Dunkin' Brands, Inc. is not a party to the Franchise Agreement or Store Development Agreement we sign with franchisees, nor does it guarantee our obligations under the Franchise Agreement or Store Development Agreement we sign with franchisees.

DB Master Finance Parent absolutely and unconditionally guarantees the performance of our obligations to franchisees under the Franchise Agreement and Store Development Agreement. The Guarantee of Performance is included in Exhibit B.

ITEM 22:
CONTRACTS

This FDD includes a sample of the following contracts:

C-1.	Dunkin' Franchise Agreement
C-2.	Combo Franchise Agreement
C-3	Non-Traditional Rider to Franchise Agreement
C-4.	Incentive Addenda to the Franchise Agreements
C-5.	Multi-Brand Addendum to the Franchise Agreement
D-1.	Dunkin' Store Development Agreement
D-2.	Combo Store Development Agreement
D-3.	Incentive Addenda to the Store Development Agreements
E.	State-Specific Appendices and Agreement Riders
F.	Option to Assume Lease
I.	Form of General Release
J.	Loyalty Program Participation Agreement
K.	Electronic Payment Program Participation Agreement

ITEM 23:
RECEIPTS

Attached to this FDD as Exhibit M is a detachable acknowledgment of receipt.

EXHIBIT A

TO THE DUNKIN' FDD

LIST OF STATE AGENCIES AND AGENTS FOR SERVICE OF PROCESS

AGENTS FOR SERVICE OF PROCESS

We intend to register this disclosure document as a "franchise" in some or all of the following states, if required by the applicable state law. If and when we pursue franchise registration (or otherwise comply with the franchise investment laws) in these states, we will designate the following state offices or officials as our agents for service of process in these states:

CALIFORNIA Commissioner of Financial Protection and Innovation Department of Financial Protection and Innovation 320 West Fourth Street, Suite 750 Los Angeles, California 90013-2344 (213) 576-7500 Toll Free: (866) 275-2677	**NEW YORK** New York Secretary of State New York Department of State One Commerce Plaza, 99 Washington Avenue, 6th Floor Albany, New York 12231-0001 (518) 473-2492
HAWAII Commissioner of Securities of the State of Hawaii Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street, Room 205 Honolulu, Hawaii 96813 (808) 586-2722	**NORTH DAKOTA** North Dakota Securities Commissioner State Capitol 600 East Boulevard Avenue, Fifth Floor Bismarck, North Dakota 58505-0510 (701) 328-4712
ILLINOIS Illinois Attorney General 500 South Second Street Springfield, Illinois 62706 (217) 782-4465	**RHODE ISLAND** Director of Department of Business Regulation Department of Business Regulation Securities Division, Building 69, First Floor John O. Pastore Center 1511 Pontiac Avenue Cranston, Rhode Island 02920 (401) 462-9527
INDIANA Secretary of State Franchise Section 302 West Washington, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681	**SOUTH DAKOTA** Division of Insurance Director of the Securities Regulation 124 South Euclid Avenue, Suite 104 Pierre, South Dakota 57501 (605) 773-3563
MARYLAND Maryland Securities Commissioner 200 St. Paul Place Baltimore, Maryland 21202-2020 (410) 576-6360	**VIRGINIA** Clerk of the State Corporation Commission 1300 East Main Street, 1st Floor Richmond, Virginia 23219 (804) 371-9733
MICHIGAN Michigan Attorney General's Office Corporate Oversight Division, Franchise Section 525 West Ottawa Street G. Mennen Williams Building, 1st Floor Lansing, Michigan 48913 (517) 335-7567	**WASHINGTON** Director of Department of Financial Institutions Securities Division – 3rd Floor 150 Israel Road, Southwest Tumwater, Washington 98501 (360) 902-8760
MINNESOTA Commissioner of Commerce Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, Minnesota 55101 (651) 539-1500	**WISCONSIN** Division of Securities 4822 Madison Yards Way, North Tower Madison, Wisconsin 53705 (608) 266-2139

LIST OF STATE ADMINISTRATORS

We intend to register this disclosure document as a "franchise" in some or all of the following states, if required by the applicable state laws. If and when we pursue franchise registration (or otherwise comply with the franchise investment laws) in these states, the following are the state administrators responsible for the review, registration, and oversight of franchises in these states:

CALIFORNIA Commissioner of Financial Protection and Innovation Department of Financial Protection and Innovation 320 West Fourth Street, Suite 750 Los Angeles, California 90013-2344 (213) 576-7500 Toll Free: (866) 275-2677	**NEW YORK** New York State Department of Law Investor Protection Bureau 28 Liberty Street, 21st Floor New York, New York 10005 (212) 416-8236
HAWAII Commissioner of Securities of the State of Hawaii Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street, Room 205 Honolulu, Hawaii 96813 (808) 586-2722	**NORTH DAKOTA** North Dakota Securities Department State Capitol Department 414 600 East Boulevard Avenue, Fifth Floor Bismarck, North Dakota 58505-0510 (701) 328-4712
ILLINOIS Illinois Office of the Attorney General Franchise Bureau 500 South Second Street Springfield, Illinois 62706 (217) 782-4465	**RHODE ISLAND** Department of Business Regulation Securities Division, Building 69, First Floor John O. Pastore Center 1511 Pontiac Avenue Cranston, Rhode Island 02920 (401) 462-9527
INDIANA Secretary of State Franchise Section 302 West Washington, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681	**SOUTH DAKOTA** Division of Insurance Securities Regulation 124 South Euclid Avenue, Suite 104 Pierre, South Dakota 57501 (605) 773-3563
MARYLAND Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, Maryland 21202-2020 (410) 576-6360	**VIRGINIA** State Corporation Commission Division of Securities and Retail Franchising 1300 East Main Street, 9th Floor Richmond, Virginia 23219 (804) 371-9051
MICHIGAN Michigan Attorney General's Office Corporate Oversight Division, Franchise Section 525 West Ottawa Street G. Mennen Williams Building, 1st Floor Lansing, Michigan 48913 (517) 335-7567	**WASHINGTON** Department of Financial Institutions Securities Division – 3rd Floor 150 Israel Road, Southwest Tumwater, Washington 98501 (360) 902-8760
MINNESOTA Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, Minnesota 55101 (651) 539-1500	**WISCONSIN** Division of Securities 4822 Madison Yards Way, North Tower Madison, Wisconsin 53705 (608) 266-2139

EXHIBIT B

TO THE DUNKIN' FDD

FINANCIAL STATEMENTS AND GUARANTEE

DB Master Finance Parent LLC and Subsidiaries

(An Indirect Wholly-Owned Subsidiary of Inspire Brands, Inc.)

Consolidated Financial Statements as of December 29, 2024 and December 30, 2023 and for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022 and Independent Auditors' Report

DB MASTER FINANCE PARENT LLC AND SUBSIDIARIES
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KPMG LLP
Suite 2000
303 Peachtree Street, N.E.
Atlanta, GA 30308-3210

Independent Auditors' Report

The Board of Managers and Member
DB Master Finance Parent LLC:

Opinion

We have audited the consolidated financial statements of DB Master Finance Parent LLC and its subsidiaries (the Company), which comprise the consolidated balance sheets as of December 29, 2024 and December 30, 2023, and the related consolidated statements of income and comprehensive income, member's equity, and cash flows for each of the fiscal years in the three-year period ended December 29, 2024, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 29, 2024 and December 30, 2023, and the results of its operations and its cash flows for each of the fiscal years in the three-year period ended December 29, 2024, in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a

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substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Atlanta, Georgia
March 20, 2025

DB MASTER FINANCE PARENT LLC AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands)

	December 29, 2024	December 30, 2023
ASSETS		
Current assets:		
Restricted cash and cash equivalents	$ 139,373	$ 133,826
Accounts and notes receivable, net	94,056	82,178
Note receivable from affiliate	665,226	—
Interest receivable on note from affiliate	18,008	—
Prepaid expenses and other current assets	5,694	3,550
Total current assets	922,357	219,554
Property and improvements, net	138,258	149,541
Operating lease assets, net	337,514	351,926
Intangible assets, net	8,303,529	8,394,417
Other assets	24,542	22,353
Total assets	$ 9,726,200	$ 9,137,791
LIABILITIES AND MEMBER'S EQUITY		
Current liabilities:		
Accounts payable to affiliates	$ 31,286	$ 32,496
Accounts payable	3,987	4,197
Other current liabilities	30,940	26,164
Current portion of operating lease liabilities	29,707	31,034
Current portion of long-term debt	43,206	43,191
Deferred revenue	33,981	30,918
Total current liabilities	173,107	168,000
Long-term debt, net	5,006,188	4,662,130
Long-term operating lease liabilities	295,449	301,120
Deferred revenue	148,598	120,392
Other liabilities	3,044	4,892
Commitments and contingencies (Note 9)		
Member's equity:		
Member's equity	3,881,371	3,881,371
Retained earnings	218,571	—
Accumulated other comprehensive loss	(128)	(114)
Total member's equity	4,099,814	3,881,257
Total liabilities and member's equity	$ 9,726,200	$ 9,137,791

See accompanying notes to consolidated financial statements.

DB MASTER FINANCE PARENT LLC AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME
(In thousands)

	Year Ended December 29, 2024	Year Ended December 30, 2023	Year Ended December 31, 2022
Revenues:			
Franchise fees and royalty revenues	$ 800,335	$ 766,919	$ 718,108
Franchise contributions for advertising and other services	631,398	604,860	570,449
Rental income	134,371	132,326	129,725
Licensing fees	68,793	76,279	73,929
Wholesale revenues	4,523	4,893	4,540
Other revenues	6,837	6,355	7,751
Total revenues	1,646,257	1,591,632	1,504,502
Operating costs and expenses:			
Management fees	113,548	111,751	102,696
Occupancy expenses	84,181	84,907	84,897
Wholesale expenses	4,254	4,050	3,730
Advertising expenses	631,398	604,860	570,449
General and administrative expenses	5,530	4,195	3,129
Depreciation and amortization	99,858	100,321	105,257
Other operating income, net	(447)	(231)	(712)
Total operating costs and expenses	938,322	909,853	869,446
Operating income	707,935	681,779	635,056
Interest expense	(162,810)	(171,059)	(127,677)
Interest income from affiliate	41,416	—	—
Other income (loss), net	5,653	5,491	1,077
Total other expense, net	(115,741)	(165,568)	(126,600)
Income before income taxes	592,194	516,211	508,456
Income tax expense	7,185	7,045	5,899
Net income	$ 585,009	$ 509,166	$ 502,557
Other comprehensive income (loss):			
Effect of foreign currency translation	(14)	82	(167)
Total other comprehensive income (loss)	(14)	82	(167)
Comprehensive income	$ 584,995	$ 509,248	$ 502,390

See accompanying notes to consolidated financial statements.

DB MASTER FINANCE PARENT LLC AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF MEMBER'S EQUITY
(In thousands)

	Member's equity	Retained earnings	Accumulated other comprehensive loss	Total
Balance at December 25, 2021	$ 4,443,462	$ —	$ (29)	$ 4,443,433
Net income	—	502,557	—	502,557
Foreign currency translation adjustment	—	—	(167)	(167)
Contribution of non-cash net assets from affiliates	4,248	—	—	4,248
Distributions to Parent, net	—	(485,973)	—	(485,973)
Balance at December 31, 2022	$ 4,447,710	$ 16,584	$ (196)	$ 4,464,098
Net income	—	509,166	—	509,166
Foreign currency translation adjustment	—	—	82	82
Contribution of non-cash net assets from affiliates	5,822	—	—	5,822
Distributions to Parent, net	(572,161)	(525,750)	—	(1,097,911)
Balance at December 30, 2023	$ 3,881,371	$ —	$ (114)	$ 3,881,257
Net income	—	585,009	—	585,009
Foreign currency translation adjustment	—	—	(14)	(14)
Distributions to Parent, net	—	(366,438)	—	(366,438)
Balance at December 29, 2024	$ 3,881,371	$ 218,571	$ (128)	$ 4,099,814

See accompanying notes to consolidated financial statements.

DB MASTER FINANCE PARENT LLC AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

	Year Ended December 29, 2024	Year Ended December 30, 2023	Year Ended December 31, 2022
Cash flows from operating activities:			
Net income	$ 585,009	$ 509,166	$ 502,557
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	99,858	100,321	105,257
Amortization (accretion) of debt issuance costs and premiums, net	(10,926)	(10,894)	(12,615)
Provision for credit losses	2,615	2,075	1,016
Other, net	—	981	2,014
Change in operating assets and liabilities:			
Accounts and notes receivable	(14,493)	(11,827)	(4,876)
Prepaid expenses and other assets	(22,646)	(3,919)	(4,316)
Operating lease assets and liabilities	7,414	7,498	5,971
Accounts payable	(295)	(158)	(261)
Accounts payable to affiliates	(1,210)	5,179	2,455
Other current and noncurrent liabilities	2,127	6,442	(2,939)
Deferred revenue	31,269	36,351	28,139
Other, net	2,398	255	180
Net cash provided by operating activities	681,120	641,470	622,582
Cash flows from investing activities:			
Proceeds from note receivable from affiliate	—	113,698	—
Investment in note receivable from affiliate	(665,226)	—	(113,698)
Other, net	—	1,196	524
Net cash (used in) provided by investing activities	(665,226)	114,894	(113,174)
Cash flows from financing activities:			
Distributions to Parent, net	(366,438)	(1,097,911)	(485,973)
Proceeds from issuance of debt	665,226	882,665	113,698
Debt repayments	(307,500)	(507,671)	(149,650)
Debt issuance costs	(1,635)	(10,460)	—
Other, net	—	(1,249)	(767)
Net cash used in financing activities	(10,347)	(734,626)	(522,692)
Increase (decrease) in restricted cash and cash equivalents	5,547	21,738	(13,284)
Restricted cash and cash equivalents at beginning of period	133,826	112,088	125,372
Restricted cash and cash equivalents at end of period	$ 139,373	$ 133,826	$ 112,088
Supplemental disclosures of cash flow information:			
Cash paid during the year for:			
Interest	$ 172,903	$ 175,771	$ 143,034

See accompanying notes to consolidated financial statements.

1. DESCRIPTION OF BUSINESS

Dunkin' Brands Group, Inc. ("DBGI" or "Parent"), together with its consolidated subsidiaries, is one of the world's leading franchisors of restaurants serving coffee and baked goods, as well as ice cream, within the quick service restaurant segment of the restaurant industry. On January 14, 2015, in preparation for the initial securitization financing transaction, DB Master Finance Parent LLC ("Master Issuer Parent") was formed as a special purpose Delaware limited liability company, and an indirect subsidiary of DBGI. On January 26, 2015, in conjunction with the closing of the securitization financing transaction, Master Issuer Parent received a contribution of net assets from its parent through the receipt of 100% of the equity interests of DB Master Finance LLC ("Master Issuer"), an existing subsidiary of DBGI. Prior to this contribution of net assets to Master Issuer Parent, Dunkin' Brands, Inc. ("DBI" or "Manager") underwent an internal reorganization of its corporate structure to group specific assets within Master Issuer and its subsidiaries for purposes of facilitating the securitization financing transaction. Most of the domestic, and certain of the foreign, revenue-generating assets of DBGI are held by Master Issuer and its subsidiaries for the purpose of making these assets, including any cash generated thereby, available to the securitization entities to service debt obligations and to pledge these assets as collateral pursuant to a base indenture. If the Dunkin' Master Issuer has not repaid or refinanced the notes prior to the anticipated repayment date, additional interest will accrue pursuant to the terms of the underlying securitization agreement (the "Dunkin' Indenture"). The contributed assets and liabilities were recorded at historical cost.

Master Issuer Parent and subsidiaries (the "Company") includes Master Issuer Parent's direct and indirect subsidiaries including, but not limited to, Master Issuer, Dunkin' Donuts Franchising LLC and DD IP Holder LLC (collectively, "Dunkin' Donuts"), Baskin-Robbins Franchising LLC and BR IP Holder LLC (collectively, "Baskin-Robbins"), BR UK Franchising LLC ("UK Franchisor"), and DB Real Estate Assets I LLC and DB Real Estate Assets II LLC (collectively, "Real Estate Asset Subs"). The Company is a wholly owned subsidiary of DBGI. DBGI is an indirect wholly owned subsidiary of IRB Holding Corp. ("IRB") whose ultimate parent is Inspire Brands, Inc. ("Inspire").

Through DBGI's widely recognized brands, the Company, through the services provided by DBI, franchises and licenses a system of both traditional and nontraditional quick service restaurants. Dunkin' Donuts, in conjunction with the Manager and Real Estate Asset Subs, franchises restaurants featuring coffee, espresso, donuts, bagels, breakfast sandwiches, and related products. Additionally, the Company, through the services provided by the Manager, license Dunkin' brand products sold in certain retail outlets such as retail packaged coffee, Dunkin' K-Cup® pods, and ready-to-drink bottled iced coffee. Baskin-Robbins, in conjunction with the Manager and Real Estate Asset Subs, franchises restaurants featuring ice cream, frozen beverages, and related products. UK Franchisor, through the services provided by the Manager, sells Baskin-Robbins franchises and distributes Baskin-Robbins ice cream products to Baskin-Robbins franchisees and licensees in the United Kingdom and certain other foreign countries.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). All intercompany balances and transactions have been eliminated in consolidation.

Use of Estimates in the Preparation of the Consolidated Financial Statements

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amount of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Fiscal Year

Beginning in 2024, the Company's fiscal reporting periods consist of 52 or 53 weeks ending on the Sunday closest to December 31. For the years 2023 and prior, the Company's fiscal reporting period ended on the last Saturday closest to December 31. Fiscal reporting periods are referred to herein as (1) "the year ended December 29, 2024" or "2024," (2) "the year ended December 30, 2023" or "2023" and (3) "the year ended December 31, 2022" or "2022." The years 2024 and 2023 consisted of 52 weeks and 2022 consisted of 53 weeks.

Restricted Cash and Cash Equivalents

The Company continually monitors its positions with, and the credit quality of, the financial institutions in which it maintains its deposits and investments. As of December 29, 2024 and December 30, 2023, the Company maintained balances in various cash accounts in excess of federally insured limits. All highly liquid investments with a maturity of three months or less when acquired are considered cash equivalents.

The Company believes that its vulnerability to risk concentrations in its cash equivalents is mitigated by its policies restricting the eligibility, credit quality and concentration limits for its placements in cash equivalents.

The Company holds restricted cash which primarily represents interest, principal, and commitment fee reserves related to the Company's notes. In accordance with the Company's securitized financing facilities, certain cash balances are required to be held for the benefit of the noteholders and are restricted in their use.

Accounts and Notes Receivable, net

The Company's receivables are primarily generated from ongoing business relationships with its franchisees as a result of franchise agreements, including contributions due to advertising funds it consolidates. These receivables from franchisees are due within 30 days of the period in which the corresponding sales occur and are classified as "Accounts and notes receivable, net" on the consolidated balance sheets. Receivables from third party gift card distributors and channel revenue receivables are included as "Accounts and notes receivable, net" on the consolidated balance sheets. The Company monitors the financial condition of its franchisees and licensees and estimates the allowance for credit losses based upon the lifetime expected loss on receivables. These estimates are based on historical collection experience as well as other factors, including those related to current market conditions and events. While the Company uses the best information available in making its determination, the ultimate recovery of recorded receivables is also dependent upon future economic events and other conditions that may be beyond its control. Included in the allowance for credit losses is a provision for uncollectible royalty, franchise fee, advertising fee, ice cream, and licensing fee receivables.

Property and Improvements, net

Property and improvements are stated at cost less accumulated depreciation. Depreciation is computed on the straight-line method basis using estimated useful lives of the related major classes of property and improvements. Estimated useful lives are 6 to 35 years for buildings and 1 to 20 years for leasehold improvements. Leasehold improvements are depreciated over the shorter of the estimated useful life or the remaining lease term of the related asset.

Routine maintenance and repair costs are charged to expense as incurred. Major improvements, additions, or replacements that extend the life, increase capacity, or improve the safety or the efficiency of property are capitalized at cost and depreciated. Major improvements to leased property are capitalized as leasehold improvements and depreciated. Interest costs incurred during the acquisition period of capital assets are capitalized as part of the cost of the asset and depreciated. Long-lived assets to be disposed of are reported at the lower of their carrying amount or fair value less estimated costs to sell.

Indefinite-Lived Intangibles and Other Long-lived Assets

Indefinite-lived Intangibles

The Company reviews indefinite-lived intangible assets for impairment at least annually, as of the first day of the fiscal fourth quarter, and more frequently if events or changes in circumstances indicate that the carrying amount of the indefinite-lived intangible asset may not be recoverable. The Company first assesses qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount. If the qualitative factors indicate that it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount, the Company performs a quantitative impairment test. If such reviews indicate an intangible asset may not be recoverable, an impairment loss is recognized for the excess of the carrying amount over the fair value of the intangible asset.

The Company uses the relief from royalty method using unobservable inputs (Level 3) to determine the fair value of its trademarks/trade names. Significant assumptions and estimates used in determining fair value include future revenues, royalty rates, terminal values, and discount rates.

Long-lived Assets

Long-lived assets are amortized on a straight-line basis using estimated useful lives of the related classes of assets.

Other intangible assets consist of domestic and international franchise rights, retail license rights, and favorable operating lease interests acquired where the Company is the lessor. Other intangible assets recorded in the consolidated balance sheets were valued using an appropriate valuation method as of the date of acquisition. Amortization of franchise rights and license rights is recorded as amortization expense in the consolidated statements of income and amortized over the respective estimated useful lives using the straight-line method. Favorable operating leases acquired where the Company is the lessor are amortized into rental income over the term of the respective leases using the straight-line method

The Company reviews long-lived assets, including operating lease assets, property, improvements, and allocated intangible assets subject to amortization for impairment, whenever events or changes in circumstances indicate that the carrying amount of an asset group may not be recoverable. The asset groups are not recoverable if their carrying value exceeds the undiscounted cash flows the Company expects to generate from such asset groups. If the asset groups are not deemed to be recoverable, impairment is measured based on the excess of their carrying value over their fair value.

The Company uses unobservable inputs (Level 3) to determine the fair value of its asset groups. Management judgment is necessary to estimate future cash flows, including cash flows from continuing use, terminal value, sublease income and refranchising proceeds. Accordingly, actual results could vary significantly from the Company's estimates.

Debt Issuance Costs

Debt issuance costs are presented in the consolidated balance sheets as a direct deduction from the carrying amount of the related "Long-term debt, net" and are amortized as interest expense over the term of the related debt using the effective interest method.

Contingencies

The Company records reserves for legal and other contingencies when information available to the Company indicates that it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. Predicting the outcomes of claims and litigation and estimating the related costs and exposures involve substantial uncertainties that could cause actual costs to vary materially from estimates. Legal costs incurred in connection with legal and other contingencies are expensed as the costs are incurred.

Foreign Currency

The Company's reporting currency is the U.S. dollar, while the functional currency of the Company's foreign operations is primarily the local currency in each foreign country. Assets and liabilities are translated into U.S. dollars using the current exchange rates in effect at the balance sheet date, while revenues and expenses are translated at the average exchange rates for the period. The resulting translation adjustments are recorded as a separate component of other comprehensive income (loss) and member's equity. Foreign currency translation adjustments primarily result from the Company's subsidiary located in the UK. Transactions resulting in foreign exchange gains and losses are included in the consolidated statements of income and comprehensive income.

Revenue Recognition

Revenue is recognized in accordance with a five-step revenue model, as follows: identifying the contract with the customer; identifying the performance obligations in the contract; determining the transaction price; allocating the transaction price to the performance obligations; and recognizing revenue when (or as) the entity satisfies the performance obligations.

Franchise fees and royalty revenues

Domestically, the Company sells individual franchises as well as territory agreements in the form of store development agreements ("SDAs") that grant the right to develop restaurants in designated areas. The franchise agreements and SDAs typically require the franchisee to pay initial nonrefundable franchise fees prior to opening the respective restaurants and continuing fees, or royalty revenues, on a weekly basis based upon a percentage of franchisee gross sales. The initial term of domestic franchise agreements is typically 20 years. Prior to the end of the franchise term or as otherwise provided by the Company, a franchisee may elect to renew the term of a franchise agreement and, if approved, will typically pay a renewal fee upon execution of the renewal term. If approved, a franchisee may transfer a franchise agreement or SDA to a new or existing franchisee, at which point a transfer fee is paid. Occasionally, the Company offers incentive programs to franchisees in conjunction with a franchise/license agreement, territory agreement, or renewal agreement.

Internationally, the Company sells master franchise agreements that grant the master franchisee the right to develop and operate, and in some instances sub-franchise, a certain number of restaurants within a particular geographic area. The master franchisee is typically required to pay an upfront market entry fee upon entering into the master franchise agreement and an upfront initial franchise fee for each developed restaurant prior to each respective opening. For the Dunkin' brand and in Baskin-Robbins international markets, the master franchisee will also pay continuing fees, or royalty revenues, generally on a monthly basis based upon a percentage of sales. Generally, the master franchise agreement serves as the franchise agreement for the underlying restaurants, and the initial franchise term provided for each restaurant typically ranges between 10 and 20 years.

Generally, the franchise license granted for each individual restaurant within an arrangement represents a single performance obligation. Therefore, initial franchise fees and market entry fees for each arrangement are allocated to each individual restaurant and recognized over the term of the respective franchise agreement from the date of the restaurant opening. Royalty revenues are also recognized over the term of the respective franchise agreement based on the royalties earned each period as the underlying sales occur. Renewal fees are generally recognized over the renewal term for the respective restaurant from the start of the renewal period. Transfer fees are recognized over the remaining term of the franchise agreement beginning at the time of transfer. Incentives provided to franchisees in conjunction with a franchise/ license agreement, territory agreement, or renewal agreement are recognized over the remaining term of the respective agreement. Fees received or receivable that are expected to be recognized as revenue within one year are classified as current deferred revenue in the consolidated balance sheets.

Advertising Fees and Related Income

Domestically, franchise agreements typically require the franchisee to pay continuing advertising fees on a weekly basis based on a percentage of franchisee gross sales, which represents a portion of the consideration received for the single performance obligation of the franchise license. Continuing advertising fees are recognized over the term of the respective franchise agreement based on the fees earned each period as the underlying sales occur. Additionally, the Company accrues advertising expenses equivalent to advertising revenues, representing the Company's obligation to remit advertising fund contributions to affiliated entities of the Company to be used for advertising for each brand.

Rental Income

Rental income for base rentals is recorded on a straight-line basis over the lease term. The differences between the straight-line rent amounts and amounts receivable under lease contracts are recorded as deferred rent assets in current or noncurrent assets, as appropriate. Variable lease receipts are recognized as earned, and any amounts received from lessees in advance of achieving stipulated thresholds are deferred until such thresholds are actually achieved. Deferred variable lease receipts are recorded as deferred revenue in current liabilities in the consolidated balance sheets.

Licensing Fees

Licensing fees include fees generated by licensing the Company's brand names and other intellectual property to third parties and are recognized when earned, which is generally upon sale of the underlying products by the licensees. Additionally, licensing fees include fees generated pursuant to license agreements with wholly-owned subsidiaries of DBGI related to the use of Baskin-Robbins intellectual property in the sale of ice cream products to certain international markets and are recognized when earned.

Wholesale revenues

The Company distributes Baskin-Robbins ice cream products to franchisees and licensees in certain international locations. Revenue from the sale of ice cream products, including distribution fees, is recognized when title and risk of loss transfers to the buyer, which is generally upon delivery. Payment for ice cream and other products is generally due within three months after delivery.

Other revenues

Other revenues include gains, net of losses and transactions costs, from the sales of restaurants to new or existing franchisees, as well as revenues generated from online training programs for franchisees, both of which are recognized over the term of the related agreements.

Income Taxes

Master Issuer Parent and each of its subsidiaries are limited liability companies, which are single member entities that are treated as disregarded entities for U.S. income tax purposes and included as part of DBI in the consolidated federal income tax return of Inspire. The Company has not entered into a tax-sharing agreement with Inspire nor does its limited liability company agreement provide for tax distributions. All cash is collected in or transferred to an account held in the name of Master Issuer regardless of the Company's or its affiliates' tax position. No specific dividends are required for tax payments. As a result, the accompanying consolidated statements of income and comprehensive income do not include a provision for income taxes for the disregarded entities that are included as a part of their single member, DBI, in the applicable consolidated federal income tax return. The Company incurs foreign tax expense attributable to foreign withholding taxes, which is recorded as provision for income taxes in the accompanying consolidated statements of income and comprehensive income.

Leases

The Company evaluates the contracts it enters into to determine whether such contracts contain leases. A contract contains a lease if the contract conveys the right to control the use of identified property or equipment for a period of time in exchange for consideration. Our contracts do not contain any material residual value guarantees or material restrictive covenants. At commencement, contracts containing a lease are further evaluated for classification as an operating or finance lease where the Company is a lessee, or as an operating, sales-type or direct financing lease where the Company is a lessor or sublessor, based on their terms.

Management makes certain estimates and assumptions regarding each new lease and sublease agreement, renewal and amendment, including, but not limited to, property values, market rents, property lives, discount rates and probable term, all of which can impact the classification of and accounting for the Company's leases. The amount of depreciation and amortization, interest and rent expense and income reported would vary if different estimates and assumptions were used.

The Company has lease agreements with lease and non-lease components. The Company elected the practical expedient to not separate non-lease components from lease components for all classes of underlying assets.

Operating Leases

Operating lease assets and liabilities are recognized upon lease commencement. The Company recognizes operating lease liabilities equal to the future unpaid lease payments for non-cancelable operating leases having an initial lease term in excess of one year, discounted by Inspire's incremental borrowing rate ("IBR"). Inspire's IBR is used because the rates implicit in most of the Company's leases are not readily determinable. The IBR selected is based on Inspire's credit rating and respective lease term.

Minimum lease payments or receipts, including minimum scheduled rent increases, are recognized as rent expense where the Company is a lessee, or income where the Company is a lessor, as applicable, on a straight-line basis over the applicable lease terms. There is a period under certain lease agreements referred to as a rent holiday that begins on the possession date and ends on the rent commencement date. During a rent holiday, no cash rent payments are typically due under the terms of the lease; however, expense is recorded for that period on a straight-line basis.

Lease cost for operating leases is recognized on a straight-line basis and includes the amortization of the right of use ("ROU") asset and interest expense related to the operating lease liability. Variable lease cost for operating leases includes contingent rent. Leases with an initial term of 12 months or less are not recorded in the consolidated balance sheets and are recognized on a straight-line basis over the lease term in the Company's consolidated statements of income. Lease costs are recorded in the consolidated statements of income based on the nature of the underlying lease as follows: (1) rental expense for leased property that are subsequently subleased to franchisees is recorded to “Occupancy expenses” and (2) rental expenses related to leases for corporate offices and equipment is recorded to “General and administrative expenses.”

Finance Leases

Amounts of finance leases are recognized based on future unpaid lease payments over the lease term, discounted by the Company’s IBR. Lease cost for finance leases includes the amortization of the finance lease asset, which is amortized on a straight-line basis and recorded to "Depreciation and amortization," and interest expense on the finance lease liability, which is calculated using the effective interest method and recorded to "Interest expense." Finance lease assets are amortized over the shorter of their estimated useful lives or the terms of the respective leases, including periods covered by renewal options that the Company is reasonably assured of exercising.

Contributions from and Distributions to Parent

Contributions from and distributions to Parent principally result from transactions with the Parent conducted in accordance with Inspire’s centralized cash management policy. Such amounts are not expected to be repaid. The Company presents contributions from and distributions to Parent on a net basis on the consolidated statements of member's equity. The net distributions in a year are first recorded to "Retained earnings", if any, until the cumulative retained earnings balance is reduced to zero. Any remaining distributions in a year are then recorded to “Member's equity,” if any, until the cumulative “Member's equity” balance is reduced to zero and are then subsequently recorded to “Accumulated deficit.” The net contributions in a year are recorded to "Member's equity." The Company presents contributions from and distributions to Parent on a net basis as a financing activity on the consolidated statements of cash flows.

Advertising Expenses

"Advertising expenses" in the consolidated statements of income includes advertising expenses incurred by the Company, primarily through advertising funds, including expenses for the administration of the gift card program and loyalty program. The Company expenses production costs of commercial advertising upon first airing and expenses the costs of communicating the advertising in the period in which the advertising occurs. Costs of print advertising and certain promotion-related items are deferred and expensed the first time the advertising is displayed. When revenues of the advertising fund exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues.

Fair Value Measurements

The Company’s financial instruments include restricted cash and cash equivalents, accounts receivable, notes and other receivables, accounts payable and other current liabilities. The fair value of these financial instruments approximates book value because of their short-term nature. The Company has not changed the valuation techniques used in measuring the fair value of any financial assets or liabilities during 2024.

For certain of the Company’s assets and liabilities, valuation techniques under the accounting guidance related to fair value measurements are based on observable and unobservable inputs. Observable inputs reflect readily obtainable data from independent sources, while unobservable inputs reflect the Company’s market assumptions. These inputs are classified into the following hierarchy:

Level 1 Inputs: Quoted prices for identical assets or liabilities in active markets.

Level 2 Inputs: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 Inputs: Pricing inputs are unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the assets or liabilities. The inputs into the determination of fair value require significant management judgment or estimation.

Reclassifications

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

New Accounting Pronouncements Not Yet Adopted

Income Taxes (ASU 2023-09)

In December 2023, the FASB issued ASU 2023-09, *"Income Taxes (Topic 740): Improvements to Income Tax Disclosures"* ("ASU 2023-09") which requires additional disclosures in the rate reconciliation about specific categories of reconciling items and any individual jurisdictions that result in a significant difference between the statutory tax rate and the effective tax rate. ASU 2023-09 also requires entities to disclose annual income taxes paid (net of refunds received) disaggregated by federal, state and foreign taxes and in some cases to disaggregate the information by jurisdiction based on a quantitative threshold. The guidance is effective for the Company beginning in fiscal year 2026 and may be applied on a prospective or retrospective basis. The Company is currently evaluating the potential effects of adoption of ASU 2023-09 and expects to provide additional detail and disclosures under this new guidance.

The Company reviewed all other newly issued accounting pronouncements and concluded that they either are not applicable to the Company's operations or that no material effect is expected on the Company's consolidated financial statements when adoption is required in the future.

3. REVENUE RECOGNITION

Contract Balances

As of December 29, 2024, December 30, 2023 and December 31, 2022, contract liabilities, (deferred revenue included in "Deferred revenue") were $168.9 million, $135.0 million, $98.5 million, respectively. Deferred revenue primarily represents the Company’s remaining performance obligations under its franchise and license agreements for which consideration has been received or is receivable, and is recognized on a straight-line basis over the remaining term of the related agreement. The Company recognized $12.2 million, $11.5 million and $8.9 million of revenues associated with prior year deferred franchise fees for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022, respectively, offset by cash payments received or due in advance of satisfying its performance obligations.

The following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:

Fiscal Year *(dollars in thousands)*		**Total**
2025	$	20,795
2026		11,151
2027		12,728
2028		14,304
2029		15,881
Thereafter		94,008
Total	$	168,867

4. SUPPLEMENTAL BALANCE SHEET INFORMATION

Accounts and notes receivable, net consist of the following:

(dollars in thousands)	2024	2023
Royalties and fees	$ 51,554	$ 46,446
Notes receivable	267	437
Advertising contributions	31,147	24,912
Rent receivables	4,494	3,935
Other	14,386	12,417
Accounts and notes receivable, gross	101,848	88,147
Allowance for credit losses	(7,792)	(5,969)
Accounts and notes receivable, net	$ 94,056	$ 82,178

Property and improvements, net consisted of the following, substantially all of which were or will be leased to others under operating leases:

(dollars in thousands)	2024	2023
Owned:		
Land	$ 56,132	$ 57,076
Buildings	41,341	41,567
Leasehold improvements	69,760	66,402
Construction in progress	2,801	6,207
Leased:		
Finance lease assets	11,694	11,800
Property and improvements, gross	181,728	183,052
Accumulated depreciation and amortization[(a)]	(43,470)	(33,511)
Property and improvement, net	$ 138,258	$ 149,541

(a) Includes $3.3 million and $2.5 million of accumulated amortization related to finance lease assets as of December 29, 2024 and December 31, 2023, respectively. Depreciation expense was $10.4 million, $10.8 million, and $14.9 million in 2024, 2023 and 2022, respectively.

Other current liabilities consist of the following:

(dollars in thousands)	2024	2023
Gift card/certificate liability	$ 383	$ 388
Accrued interest	22,065	21,828
Other	8,492	3,948
Total other current liabilities	$ 30,940	$ 26,164

5. INTANGIBLE ASSETS, NET

Intangible assets at December 29, 2024 consisted of the following:

(dollars in thousands)	Estimated useful life	Gross carrying amount	Accumulated amortization	Net carrying amount
Definite-lived intangibles:				
Franchise rights	29 years	$ 1,947,824	$ (273,617)	$ 1,674,207
License rights	15 years	320,000	(86,095)	233,905
Favorable operating leases acquired	(a)	10,870	(5,453)	5,417
Indefinite-lived intangible:				
Trademarks/trade names	N/A	6,390,000	—	6,390,000
		$ 8,668,694	$ (365,165)	$ 8,303,529

Intangible assets at December 30, 2023 consisted of the following:

(dollars in thousands)	Estimated useful life	Gross carrying amount	Accumulated amortization	Net carrying amount
Definite-lived intangibles:				
Franchise rights	29 years	$ 1,941,824	$ (199,974)	$ 1,741,850
License rights	15 years	332,000	(76,762)	255,238
Favorable operating leases acquired	(a)	12,770	(5,441)	7,329
Indefinite-lived intangible:				
Trademarks/trade names	N/A	6,390,000	—	6,390,000
		$ 8,676,594	$ (282,177)	$ 8,394,417

(a) Estimated useful lives are the terms of the respective leases for favorable leases.

Total estimated future amortization for intangible assets is as follows:

(dollars in thousands)	Total
Aggregate amortization expense:	
Actual for fiscal year:	
2022	$ 90,334
2023	89,476
2024	89,476
Estimate for fiscal year:	
2025	90,660
2026	90,236
2027	90,103
2028	89,966
2029	89,907
Thereafter	1,462,657
	$ 1,913,529

Amortization related to favorable leases acquired is included within "Rental income" in the consolidated statements of income and comprehensive income.

6. LONG-TERM DEBT, NET

Outstanding debt consists of the following:

(dollars in thousands)	2024	2023
Securitization Notes[(a)]	$ 4,999,318	$ 4,641,742
Finance lease obligations	10,508	11,144
Other	500	500
Debt issuance costs, net of amortization	(14,067)	(17,100)
Debt premium, net of amortization	53,135	69,035
Total debt, net, including current portion	5,049,394	4,705,321
Less amounts payable within one year	43,206	43,191
Long-term debt, net	$ 5,006,188	$ 4,662,130

(a) The fair value of the Securitization Notes was $4.7 billion and $4.2 billion, as of December 29, 2024 and December 30, 2023 respectively. They are classified within Level 2, as defined under GAAP. The Securitization notes contain senior notes and variable funding notes. The fair values of senior notes are estimated primarily based on current market rates for debt with similar terms and remaining maturities or current midpoint prices for such debt. The fair values of the variable funding notes equal the carrying amounts at December 29, 2024 and December 30, 2023 as there have not been material changes in the Company's credit rating and the variable interest rate reprices frequently.

Securitized Financing Facility

The Master Issuer, a limited-purpose, bankruptcy-remote, indirect wholly-owned subsidiary of DBI, through a series of securitization transactions has issued fixed rate senior secured notes and variable funding notes, collectively referred to as the "Securitization Notes."

The following table summarizes the Dunkin' Securitization Notes outstanding as of December 29, 2024:

				Interest Rate	
(dollars in thousands)	Issuance Date	Anticipated Repayment Date[(a)]	Outstanding Principal	Stated	Effective[(d)]
2017 Class A-2-II Senior Secured Fixed Rate Notes	October 2017	November 2027	$ 746,000	4.03%	3.13%
2019 Senior Variable Funding Notes	April 2019	(b)	150,000	(c)	6.30%
2019-1 Class A-2-II Senior Secured Fixed Rate Notes	April 2019	May 2026	379,000	4.02%	3.06%
2019 Class A-2-III Senior Secured Fixed Rate Notes	April 2019	May 2029	663,250	4.35%	3.23%
2021 Class A-2-I Senior Secured Fixed Rate Notes	October 2021	November 2026	485,000	2.05%	2.26%
2021 Class A-2-II Senior Secured Fixed Rate Notes	October 2021	November 2028	630,500	2.49%	2.65%
2021 Class A-2-III Senior Secured Fixed Rate Notes	October 2021	November 2031	1,164,000	2.79%	2.91%
2023 Senior Variable Funding Notes	February 2023	(e)	781,568	(f)	6.53%
Total			$ 4,999,318		

(a) The legal final maturity dates of the Dunkin' Securitization notes issued in 2017, 2019, and 2021 are November 2047, May 2049, and November 2051, respectively. If the Dunkin' Master Issuer has not repaid or refinanced the notes prior to the anticipated repayment date, additional interest will accrue pursuant to the terms of the underlying securitization agreement.

(b) In June 2024, the anticipated repayment date of the 2019 Senior Variable Funding Notes ("2019 Variable Funding Notes") was extended from August 2024 to August 2029 with two one-year extension options available.

(c) The 2019 Variable Funding Notes bear interest at per annum rates equal to funding cost or index plus 1.50%. The 2019 Variable Funding Notes are subject to certain commitment fees of 0.50% based on utilization.

(d) Includes the effects of the amortization of any debt premium or debt issuance costs recorded as "Interest expense."

(e) In July 2024, the anticipated repayment date of the 2023 Senior Variable Funding Notes ("2023 Variable Funding Notes") was extended from February 2028 to August 2029.

(f) Prior to the amendment, the 2023 Variable Funding Notes bore interest at per annum rates equal to a funding cost or index plus 2.25%. In July 2024, the Company amended and extended the 2023 Variable Funding Notes to bear interest at per annum rates equal to a funding cost or index plus 1.75%. The 2023 Variable Funding Notes are subject to certain commitment fees of 0.50% based on utilization.

The Securitization Notes are secured by substantially all of the assets of and guaranteed by the Master Issuer Parent and subsidiaries (collectively with the Master Issuer, "Securitization Entities"), and were issued in a securitization transaction pursuant to which certain assets such as franchise agreements, intellectual property and real property were contributed to such Securitization Entities.

Interest on the Dunkin' Securitization Notes is payable on a quarterly basis.

The 2019 Variable Funding Notes and 2023 Variable Funding Notes allow for the issuance of up to $150.0 million and $850.0 million, respectively, of variable funding notes and certain other credit instruments, each including letters of credit of $75.0 million in support of various Dunkin' subsidiary obligations. As of December 29, 2024, the Company had outstanding borrowings of $150.0 million under the 2019 Variable Funding Notes leaving no remaining capacity for future borrowings. As of December 29, 2024, the Company had outstanding borrowings of $781.6 million exclusive of $51.4 million of outstanding letters of credit under the 2023 Variable Funding Notes leaving $17.0 million of remaining capacity for future borrowings.

The Securitization Notes are subject to a series of covenants and restrictions customary for transactions of this type. If certain covenants or restrictions are not met, the Dunkin' Securitization Notes are subject to customary accelerated repayment events and events of default. Although the Company does not anticipate an event of default or any other event of noncompliance with the provisions of the debt, if such event occurred, the unpaid amounts outstanding could become immediately due and payable. As of December 29, 2024, the Company was in compliance with all financial covenant requirements.

Maturities of Long-Term Debt

Assuming quarterly repayments and repayment by the Anticipated Repayment Dates, the aggregate annual maturities of the Securitization Notes, including the 2023 Variable Funding Notes, the 2019 Variable Funding Notes, and other long-term debt (excluding the effects of debt premium and debt issuance costs) as of December 29, 2024 are as follows:

(dollars in thousands)	**Total**
2025	$ 42,500
2026	888,500
2027	755,500
2028	630,000
2029	1,428,818
Thereafter	1,254,000
	$ 4,999,318

7. LEASES

The Company is party as a lessor and/or lessee to various leases for restaurants and other properties, including land and buildings. Included in the Company's consolidated balance sheets were the following amounts related to operating and finance lease assets and lease liabilities:

(dollars in thousands)	2024	2023	Classification
Assets:			
Operating lease assets	$ 337,514	$ 351,926	Operating lease assets, net
Finance lease assets	8,444	9,299	Property and improvements, net
Total lease assets	$ 345,958	$ 361,225	
Liabilities:			
Current:			
Operating lease liabilities	$ 29,708	$ 31,034	Current portion of operating lease liabilities
Finance lease liabilities	556	541	Current portion of long-term debt
Long-term:			
Operating lease liabilities	295,449	301,120	Long-term operating lease liabilities
Finance lease liabilities	9,952	10,603	Long-term debt, net
Total lease liabilities	$ 335,664	$ 343,298	

Included in the Company's consolidated balance sheets are the following amounts related to assets leased to others under operating leases, where the Company is the lessor:

(dollars in thousands)	2024	2023
Land	$ 55,836	$ 55,604
Buildings	41,127	52,577
Leasehold improvements	69,760	66,233
Construction in progress	—	6,201
Assets leased to others, gross	166,723	180,615
Accumulated depreciation	(40,134)	(33,399)
Assets leased to others, net	$ 126,589	$ 147,216

The weighted-average remaining lease term and weighted-average discount rate for operating and finance leases were as follows:

	2024	2023
Weighted-average remaining lease term (years)		
Operating leases	10.9	11.3
Finance leases	13.4	14.1
Weighted-average discount rate		
Operating leases	5.4 %	5.2 %
Finance leases	5.0 %	5.0 %

Lease costs and rental income were as follows:

(dollars in thousands)	2024	2023	2022
Finance lease cost:			
Amortization of lease assets[(a)]	$ 828	$ 801	$ 986
Interest on lease liabilities[(b)]	535	574	617
Operating lease cost[(c)]	59,016	60,329	61,080
Variable lease cost[(c)]	26,146	24,555	23,783
Rental income[(d)]	(134,371)	(132,326)	(129,725)
Net lease cost (income)	$ (47,846)	$ (46,067)	$ (43,259)

(a) Amortization of finance lease assets is included in "Depreciation and amortization" in the consolidated statements of income and comprehensive income.

(b) Interest recognized on finance lease liabilities is included in interest expense in the consolidated statements of income and comprehensive income.

(c) Operating and variable lease costs are included in occupancy expenses in the consolidated statements of income and comprehensive income.

(d) Rental income in the consolidated statements of income and comprehensive income primarily consists of sublease income. Lease income relating to variable lease payments was $59.4 million, $57.1 million and $54.5 million for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022, respectively.

Cash paid for amounts included in the measurement of lease liabilities was as follows:

(dollars in thousands)	2024	2023	2022
Cash paid for amounts included in the measurement of lease liabilities:			
Operating cash flows from operating leases	$ 51,589	$ 51,805	$ 51,934
Operating cash flows from finance leases	$ 535	$ 576	$ 617
Financing cash flows from finance leases	$ 611	$ 687	$ 694
Supplemental non-cash information on lease liabilities arising from obtaining lease assets:			
Operating lease assets obtained in exchange for new operating leases liabilities	$ 26,904	$ 37,584	$ 32,059
Finance lease assets obtained in exchange for new finance lease liabilities[(a)]	$ (27)	$ —	$ —

(a) Includes all noncash changes related to modifications or reassessments of finance leases, which may result in a decrease to the right-of-use asset.

Future lease commitments to be paid and received by the Company as of December 29, 2024 are as follows:

	Payments		Receipts	
(dollars in thousands)	Finance leases	Operating leases	Subleases	Net leases
Fiscal Year				
2025	$ 1,062	$ 46,193	$ (66,112)	$ (18,857)
2026	1,203	47,455	(66,386)	(17,728)
2027	1,102	44,472	(61,183)	(15,609)
2028	1,029	40,148	(54,341)	(13,164)
2029	1,012	36,621	(48,709)	(11,076)
Thereafter	9,424	227,287	(245,542)	(8,831)
Total minimum rental commitments	14,832	442,176	$ (542,273)	$ (85,265)
Less amount representing interest	4,324	117,019		
Present value of minimum lease liabilities	$ 10,508	$ 325,157		

8. INCOME TAXES

Income tax expense consists of current taxes related to foreign jurisdictions of $7.2 million, $7.0 million, and $5.9 million for fiscal years 2024, 2023 and 2022, respectively.

The Company does not record a provision for income taxes for the limited liability companies that are treated as disregarded entities for U.S. income tax purposes and for which there is no tax sharing agreement. As a result, the provision for income taxes differed from the expense computed using the statutory federal income tax rate of 21% for each of fiscal years 2024, 2023 and 2022.

9. GUARANTEES AND OTHER COMMITMENTS AND CONTINGENCIES

Supply Chain Guarantees

The Company has entered into various agreements with suppliers of franchisee products, the majority of which contain guarantees by the Company related to franchisees' purchases of certain volumes of products over specified periods. The Company's guarantees decrease as franchisees purchase products over the respective terms of the agreements. The guarantees have varying terms, many of which are one year or less, and the latest of which expires in 2025. As of December 29, 2024, the Company was contingently liable under such supply chain agreements for approximately $136.7 million. The Company assesses the risk of performing under each of these guarantees on a quarterly basis, and, based on various factors including internal forecasts, prior history, and ability to extend contract terms, the Company has not recorded any liabilities related to these commitments.

Legal and Environmental Matters

The Company is involved in various litigation and claims incidental to its business. Although the outcome of these matters cannot be predicted with certainty and some of these matters may be resolved unfavorably to the Company, based on currently available information, including legal defenses available to the Company and its legal reserves and insurance coverages, the Company does not believe that the outcome of these legal matters will have a material adverse effect on its consolidated financial position, results of operations or cash flows.

10. TRANSACTIONS WITH RELATED PARTIES

Management Agreement

On January 26, 2015, the Company entered into management and related agreements with DBI and affiliates to compensate such affiliates for services provided, as the Company has no employees. Under these agreements, DBI manages all franchise arrangements and third-party license agreements, including, among other things, performing the obligations and enforcing the new franchise agreements, collecting franchisee payments, causing the Company to enter into new franchise agreements, and providing pre-opening and post-opening services for franchisees. DBI is also responsible for enforcing lease agreements held by the Company. As compensation for the performance of its obligations under these management and related agreements, the Company pays management fees to DBI and affiliates, which are included in the accompanying consolidated statements of income and comprehensive income within "Management fees." The management fee payable to DBI is calculated on a weekly basis pursuant to a formula prescribed in the related management agreement, which is based in part on retail sales at restaurants in the U.S.

Transactions with Affiliated Entities

In December 2022, the Company invested in a note receivable from affiliate due on demand and in no case later than January 30, 2023. This note was subsequently repaid on the stated due date.

In September 2024, the Company invested in a note receivable from affiliate due on demand and in no case later than August 20, 2029. This amount is included within "Note receivable from affiliate" as a current asset in the accompanying consolidated balance sheets.

Certain fixed asset additions are paid by DBGI. These amounts are included within "Contribution of non-cash net assets from affiliates" in the accompanying consolidated statements of member's equity. The Company received $5.8 million and $4.2 million for these fixed asset additions during fiscal years 2023 and 2022.

Joint Ventures of DBGI

DBGI holds ownership interests in two joint ventures that franchise and operate restaurants in Japan and South Korea. At December 29, 2024 and December 30, 2023, the Company had recorded $1.2 million and $1.4 million, respectively, of accounts receivable related to these joint ventures in the consolidated balance sheets. During fiscal years 2024, 2023 and 2022, the Company recognized $7.4 million, $7.1 million and $7.4 million, respectively, of royalties from these joint ventures. The Company also has the right to receive any dividends or other distributions received by DBI or its domestic subsidiaries from the joint venture in South Korea, pursuant to a contribution agreement entered into on January 26, 2015. The Company received $2.2 million and $4.7 million during fiscal years 2023 and 2022, respectively, from DBI related to dividends from the joint venture in South Korea, which were recorded in "Distributions to Parent, net", net in the consolidated statements of member's equity. The Company received no dividends from the joint venture in South Korea during fiscal year 2024.

Other Related-Party Transactions

The Company licenses the use of intellectual property to wholly-owned subsidiaries of DBGI for the franchising of the brands in limited international markets or the sale of ice cream products to certain international markets. The Company recognized licensing fees of $15.8 million, $20.8 million and $19.5 million during fiscal years 2024, 2023 and 2022, respectively, in the consolidated statements of income and comprehensive income, within Licensing fees, under these licensing agreements, which are generally based on a percentage of retail sales at the restaurants located in the relevant international markets.

Pursuant to the Dunkin' Indenture, continuing advertising fees collected by the Company are withdrawn by DBI and affiliates for purposes of maintaining and administering the advertising funds in accordance with the franchise agreements. Advertising expenses in the consolidated statements of income and comprehensive income consists solely of such advertising fees that have been collected or earned by the Company that have been or will be transferred to DBI and affiliates for purposes of advertising.

The Accounts payable to affiliates balance in the consolidated balance sheets of approximately $31.3 million and $32.5 million at December 29, 2024 and December 30, 2023, respectively, consists primarily of net amounts due to DBI and affiliates, including advertising fees receivable that will be remitted to DBI and affiliates upon collection.

11. SUBSEQUENT EVENTS

The Company has evaluated subsequent events from the balance sheet date through March 20, 2025, the date the consolidated financial statements were available to be issued, and there are no items to disclose or that require adjustment.

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Dunkin' Brands, Inc. and Subsidiaries

(An Indirect Wholly-Owned Subsidiary of Inspire Brands, Inc.)

Consolidated Financial Statements as of December 29, 2024 and December 30, 2023 and for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022 and Independent Auditors' Report

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
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KPMG LLP
Suite 2000
303 Peachtree Street, N.E.
Atlanta, GA 30308-3210

Independent Auditors' Report

The Stockholder and Board of Directors
Dunkin' Brands, Inc.:

Opinion

We have audited the consolidated financial statements of Dunkin' Brands, Inc. and its subsidiaries (the Company), which comprise the consolidated balance sheets as of December 29, 2024 and December 30, 2023, and the related consolidated statements of operations, comprehensive income (loss), stockholders' equity, and cash flows for each of the fiscal years in the three-year period ended December 29, 2024, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 29, 2024 and December 30, 2023, and the results of its operations and its cash flows for each of the fiscal years in the three-year period ended December 29, 2024, in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a

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substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Atlanta, Georgia
March 20, 2025

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands, except share data)

	December 29, 2024	December 30, 2023
ASSETS		
Current assets:		
Cash and cash equivalents	$ 360,635	$ 365,153
Restricted cash and cash equivalents	138,499	132,988
Accounts and notes receivable, net	173,141	173,254
Notes receivable from affiliate	921,635	521,214
Interest receivable on note from affiliate	18,343	—
Prepaid expenses and other current assets	36,725	41,458
Total current assets	1,648,978	1,234,067
Property and equipment, net	144,452	163,822
Goodwill	3,617,044	3,617,103
Intangible assets, net	8,331,726	8,435,129
Operating lease assets, net	356,742	374,768
Equity-method investments	112,367	134,514
Other assets	43,407	47,217
Total assets	$ 14,254,716	$ 14,006,620
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	$ 19,834	$ 73,762
Other current liabilities	500,349	497,887
Current portion of operating lease liabilities	33,384	34,299
Current portion of long-term debt	43,409	43,367
Income taxes payable	162,465	162,036
Deferred revenue	32,405	30,223
Total current liabilities	791,846	841,574
Long-term debt, net	5,006,859	4,663,004
Long-term operating lease liabilities	311,926	321,648
Deferred revenue	144,339	117,559
Deferred tax liabilities, net	1,885,974	1,936,655
Other liabilities	3,794	7,329
Commitments and contingencies (Note 10)		
Stockholders' equity:		
Common stock, $0.01 par value; 1,000 authorized; 100 issued and outstanding as of December 29, 2024 and December 30, 2023, respectively	—	—
Additional paid-in capital	6,196,593	6,367,184
Accumulated deficit	—	(185,768)
Accumulated other comprehensive loss	(86,615)	(62,565)
Total Dunkin' Brands, Inc. stockholders' equity	6,109,978	6,118,851
Total liabilities and stockholders' equity	$ 14,254,716	$ 14,006,620

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands)

	Year Ended December 29, 2024	Year Ended December 30, 2023	Year Ended December 31, 2022
Revenues:			
Franchise fees and royalty revenues	$ 799,124	$ 785,165	$ 735,130
Franchise contributions for advertising and other services	690,610	639,647	608,758
Rental income	136,005	134,218	131,889
Wholesale revenues	110,460	113,865	110,137
Other revenues	64,867	66,924	73,845
Total revenues	1,801,066	1,739,819	1,659,759
Costs and expenses:			
Occupancy expenses - franchise restaurants	85,465	86,719	86,924
Wholesale expenses	87,305	102,926	100,350
Franchise advertising and other services expenses	697,296	651,634	615,319
Selling, general and administrative expenses	61,864	62,793	90,139
Management fee to parent	100,798	97,068	123,269
Depreciation and amortization	114,890	123,052	142,704
Impairment charges	—	146,637	759,461
Total costs and expenses	1,147,618	1,270,829	1,918,166
Income from equity-method investments	4,877	1,131	10,435
Other operating income, net	5,759	6,118	6,330
Operating income (loss)	664,084	476,239	(241,642)
Interest expense	(163,905)	(171,206)	(127,531)
Interest income from affiliate	41,416	46,850	—
Other income, net	9,355	15,228	2,104
Total other expense, net	(113,134)	(109,128)	(125,427)
Income (loss) before income taxes	550,950	367,111	(367,069)
Income tax expense	132,432	127,464	58,240
Net income (loss)	$ 418,518	$ 239,647	$ (425,309)

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(In thousands)

	Year Ended December 29, 2024	Year Ended December 30, 2023	Year Ended December 31, 2022
Net income (loss)	$ 418,518	$ 239,647	$ (425,309)
Other comprehensive income (loss):			
Foreign currency translation adjustment, net of tax	(25,662)	(12,245)	(21,951)
Other	1,612	(50)	49
Other comprehensive income (loss), net of tax	(24,050)	(12,295)	(21,902)
Comprehensive income (loss)	$ 394,468	$ 227,352	$ (447,211)

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(In thousands, except share data)

	Common stock		Additional paid-in capital	Accumulated deficit	Accumulated other comprehensive loss	Total Stockholders' Equity
	Shares	Amount				
Balance at December 25, 2021	100	$ —	$ 7,223,531	$ —	$ (28,368)	$ 7,195,163
Net income (loss)	—	—	—	(425,309)	—	(425,309)
Other comprehensive income (loss)	—	—	—	—	(21,902)	(21,902)
Distributions to parent, net	—	—	(405,444)	—	—	(405,444)
Balance at December 31, 2022	100	$ —	$ 6,818,087	$ (425,309)	$ (50,270)	$ 6,342,508
Net income (loss)	—	—	—	239,647	—	239,647
Other comprehensive income (loss)	—	—	—	—	(12,295)	(12,295)
Distributions to parent, net	—	—	(450,903)	—	—	(450,903)
Other	—	—	—	(106)	—	(106)
Balance at December 30, 2023	100	$ —	$ 6,367,184	$ (185,768)	$ (62,565)	$ 6,118,851
Net income (loss)	—	—	—	418,518	—	418,518
Other comprehensive income (loss)	—	—	—	—	(24,050)	(24,050)
Distributions to parent, net	—	—	(170,591)	(232,750)	—	(403,341)
Balance at December 29, 2024	100	$ —	$ 6,196,593	$ —	$ (86,615)	$ 6,109,978

See accompanying notes to consolidated financial statements.

DUNKIN' BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

	Year Ended December 29, 2024	Year Ended December 30, 2023	Year Ended December 31, 2022
Cash flows from operating activities:			
Net income (loss)	$ 418,518	$ 239,647	$ (425,309)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization	114,890	123,052	142,704
Amortization (accretion) of debt issuance costs and premiums, net	(10,926)	(10,894)	(12,615)
Deferred income taxes	(49,884)	(49,184)	(90,987)
Impairment charges	—	146,637	759,461
Amortization of assets in advertising funds	10,495	11,922	9,922
Provision for credit losses	4,218	1,981	564
Income from equity-method investments	(4,877)	(1,131)	(10,435)
Dividends received from equity-method investments	1,072	3,588	6,211
Other, net	—	1,746	2,750
Change in operating assets and liabilities:			
Accounts and notes receivable	(4,105)	(17,064)	(7,677)
Prepaid expenses and other assets	(8,192)	(14,351)	(13,625)
Operating lease assets and liabilities	7,389	8,030	5,402
Accounts payable	(53,886)	(45,254)	22,200
Other current and noncurrent liabilities	8,023	51,434	75,055
Deferred revenue	28,962	34,746	27,864
Other, net	(12,066)	652	(319)
Net cash provided by operating activities	449,631	485,557	491,166
Cash flows from investing activities:			
Capital expenditures	(6,926)	(20,926)	(16,608)
Investment in note receivable from affiliate	(665,226)	(771,839)	(113,698)
Proceeds from notes receivable from affiliate	264,805	364,323	107,000
Proceeds from sale of investments	5,959	1,280	4,591
Other, net	—	1,132	958
Net cash used in investing activities	(401,388)	(426,030)	(17,757)
Cash flows from financing activities:			
Proceeds from issuance of debt	665,226	882,665	113,698
Debt repayments	(307,500)	(507,671)	(149,650)
Debt issuance costs	(1,635)	(10,460)	—
Distribution to Parent, net	(403,341)	(450,903)	(405,444)
Other, net	—	(1,399)	(952)
Net cash used in financing activities	(47,250)	(87,768)	(442,348)
Net increase (decrease) in cash, cash equivalents and restricted cash	993	(28,241)	31,061
Cash, cash equivalents and restricted cash at beginning of period	498,141	526,382	495,321
Cash, cash equivalents and restricted cash at end of period	$ 499,134	$ 498,141	$ 526,382
Supplemental cash flow information:			
Cash paid during the year for:			
Cash paid for interest	$ 172,903	$ 175,757	$ 142,835
Cash paid (refunded) for income taxes, net	$ 10,511	$ (13,575)	$ 11,924

See accompanying notes to consolidated financial statements.

1. DESCRIPTION OF BUSINESS

Dunkin' Brands, Inc. (collectively, with its subsidiaries, "DBI," or the "Company") is a wholly owned subsidiary of Dunkin' Brands Holdings, Inc., which is a wholly owned subsidiary of Dunkin' Brands Group, Inc., which is a wholly owned subsidiary of Dunkin' Holding Company ("DHC" or "Parent"). DHC is a subsidiary of IRB Holding Corp. ("IRB") whose ultimate parent is Inspire Brands, Inc. ("Inspire"). DBI, together with its consolidated subsidiaries, is one of the world's leading franchisors of restaurants serving coffee and baked goods, as well as ice cream, within the quick service restaurant segment of the restaurant industry. The Company franchises and licenses a system of both traditional and nontraditional quick service restaurants. Through its Dunkin' brand, the Company franchises restaurants featuring coffee, espresso, donuts, bagels, breakfast sandwiches, and related products. Additionally, the Company licenses Dunkin' brand products sold in certain retail outlets such as retail packaged coffee, Dunkin' K-Cup® pods, and ready-to-drink bottled iced coffee. Through its Baskin-Robbins brand, the Company franchises restaurants featuring ice cream, frozen beverages, and related products. Additionally, the Company distributes Baskin-Robbins ice cream products to certain international markets for sale in Baskin-Robbins restaurants and certain retail outlets.

The systemwide units were as follows:

Unit Count	2024	2023	2022
Franchised	21,958	21,513	20,813
Company-owned	34	32	31
Total System	21,992	21,545	20,844

(a) Restaurants that include both a Dunkin' and a Baskin-Robbins restaurant are considered two units.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of DBI and subsidiaries and have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). All intercompany balances and transactions have been eliminated in consolidation.

Use of Estimates in the Preparation of the Consolidated Financial Statements

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amount of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Fiscal Year

The Company's fiscal reporting periods consist of 52 or 53 weeks ending on the Sunday closest to December 31. For the years 2023 and prior, the Company's fiscal reporting period ended on the last Saturday closest to December 31. Fiscal reporting periods are referred to herein as (1) "the year ended December 29, 2024" or "2024," (2) "the year ended December 30, 2023" or "2023" and (3) "the year ended December 31, 2022" or "2022." The years 2024 and 2023 consisted of 52 weeks and 2022 consisted of 53 weeks.

Cash, Cash Equivalents, and Restricted Cash

The Company continually monitors its positions with, and the credit quality of, the financial institutions in which it maintains its deposits and investments. As of December 29, 2024 and December 30, 2023, the Company maintained balances in various cash accounts in excess of federally insured limits. All highly liquid investments with a maturity of three months or less when acquired are considered cash equivalents.

The Company believes that its vulnerability to risk concentrations in its cash equivalents is mitigated by its policies restricting the eligibility, credit quality and concentration limits for its placements in cash equivalents.

The Company holds restricted cash and cash equivalents which primarily represents interest, principal, and commitment fee reserves related to the Company's notes. In accordance with the Company's securitized financing facilities, certain cash balances are required to be held for the benefit of the noteholders and are restricted in their use.

Accounts and Notes Receivable, net

The Company's receivables are primarily generated from ongoing business relationships with its franchisees as a result of franchise agreements, including contributions due to advertising funds it consolidates. These receivables from franchisees are due within 30 days of the period in which the corresponding sales occur and are classified as "Accounts and notes receivable, net" on the consolidated balance sheets. Receivables from third party gift card distributors and channel revenue receivables are also included within "Accounts and notes receivable, net" on the consolidated balance sheets. The Company monitors the financial condition of its franchisees and licensees and estimates the allowance for credit losses based upon the lifetime expected loss on receivables. These estimates are based on historical collection experience as well as other factors, including those related to current market conditions and events. While the Company uses the best information available in making its determination, the ultimate recovery of recorded receivables is also dependent upon future economic events and other conditions that may be beyond its control.

Property and Equipment, net

Property and equipment are stated at cost less accumulated depreciation. Depreciation of property and equipment is computed on the straight-line basis using estimated useful lives of the related major classes of property and equipment. Estimated useful lives are 1 to 10 years for equipment, 6 to 35 years for buildings, and 1 to 20 years for leasehold improvements. Leasehold improvements are depreciated over the shorter of the estimated useful life or the remaining lease term of the related asset.

Depreciation related to the advertising funds is included within advertising expenses in the consolidated statements of operations.

Routine maintenance and repair costs are charged to expense as incurred. Major improvements, additions, or replacements that extend the life, increase capacity, or improve the safety or the efficiency of property are capitalized at cost and depreciated. Major improvements to leased property are capitalized as leasehold improvements and depreciated. Interest costs incurred during the acquisition period of capital assets are capitalized as part of the cost of the asset and depreciated. Long-lived assets to be disposed of are reported at the lower of their carrying amount or fair value less estimated costs to sell.

Goodwill

Goodwill represents the excess of the purchase price over the fair value of assets acquired and liabilities assumed. The Company tests goodwill by reporting unit for impairment annually, as of the first day of the fiscal fourth quarter, or more frequently if events or changes in circumstances indicate that it may be impaired.

The Company first assesses qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the qualitative factors indicate that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, the Company performs a quantitative impairment test of goodwill. The Company estimates the fair value of the reporting unit using an income approach through a discounted cash flow analysis using unobservable inputs (Level 3) and relevant data from the guideline transaction approach and guideline public companies market approach (Level 3). Significant assumptions and estimates used in determining fair value include future revenues and cash flows, terminal values, discount rates that approximate the reporting units' weighted average cost of capital and a selection of multiples for comparable publicly traded companies as guidelines for determining fair value under the market approach.

Indefinite-Lived Intangibles and Other Long-lived Assets

Indefinite-lived Intangibles

The Company reviews indefinite-lived intangible assets for impairment at least annually, as of the first day of the fiscal fourth quarter, and more frequently if events or changes in circumstances indicate that the carrying amount of the indefinite-lived intangible asset may not be recoverable. The Company first assesses qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount. If the qualitative factors indicate that it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount, the Company performs a quantitative impairment test. If such reviews indicate an intangible asset may not be recoverable, an impairment loss is recognized for the excess of the carrying amount over the fair value of the intangible asset.

The Company uses the relief from royalty method using unobservable inputs (Level 3) to determine the fair value of its trademarks/trade names. Significant assumptions and estimates used in determining fair value include future revenues, royalty rates, terminal values, and discount rates.

Long-lived Assets

Long-lived assets are amortized on a straight-line basis using estimated useful lives of the related classes of assets.

The Company reviews long-lived assets, including operating lease assets, property, equipment, and software, and allocated intangible assets subject to amortization for impairment, whenever events or changes in circumstances indicate that the carrying amount of an asset group may not be recoverable. The asset groups are not recoverable if their carrying value exceeds the undiscounted cash flows the Company expects to generate from such asset groups. If the asset groups are not deemed to be recoverable, impairment is measured based on the excess of their carrying value over their fair value.

The Company uses unobservable inputs (Level 3) to determine the fair value of its asset groups. Management judgment is necessary to estimate future cash flows, including cash flows from continuing use, terminal value, sublease income and refranchising proceeds. Accordingly, actual results could vary significantly from the Company's estimates.

Equity-Method Investments

The Company's equity-method investments consist of interests in B-R 31 Ice Cream Co., Ltd. ("Japan JV"), BR-Korea Co., Ltd. ("South Korea JV"), and certain other investments, which are accounted for in accordance with the equity-method. These amounts are recorded in "Equity-method investments" in the consolidated balance sheets. In applying the equity-method, the Company records the investments at cost and subsequently increases or decreases the carrying amount of the investments by its proportionate share of the net earnings or losses of the equity-method investments. The share of earnings or losses are recognized in "Income from equity-method investments" in the Company's consolidated statements of operations. The Company records dividends or other equity distributions as reductions in the carrying value of the investments.

The Company evaluates its equity-method investments for impairment whenever an event or change in circumstances occurs that may have a significant adverse impact on the fair value of the investment. If a loss in value has occurred and is deemed to be other than temporary, an impairment charge is recorded. Several factors are reviewed to determine whether a loss has occurred that is other than temporary, including absence of an ability to recover the carrying amount of the investment, the length and extent of the fair value decline, and the financial condition and future prospects of the investee.

Debt Issuance Costs

Debt issuance costs are presented in the consolidated balance sheets as a direct deduction from the carrying amount of the related "Long-term debt, net" and are amortized as interest expense over the term of the related debt using the effective interest method.

Leases

The Company evaluates the contracts it enters into to determine whether such contracts contain leases. A contract contains a lease if the contract conveys the right to control the use of identified property or equipment for a period of time in exchange for consideration. Our contracts do not contain any material residual value guarantees or material restrictive covenants. At commencement, contracts containing a lease are further evaluated for classification as an operating or finance lease where the Company is a lessee, or as an operating, sales-type or direct financing lease where the Company is a lessor or sublessor, based on their terms.

Management makes certain estimates and assumptions regarding each new lease and sublease agreement, renewal and amendment, including, but not limited to, property values, market rents, property lives, discount rates and probable term, all of which can impact the classification of and accounting for the Company's leases. The amount of depreciation and amortization, interest and rent expense and income reported would vary if different estimates and assumptions were used.

The Company has lease agreements with lease and non-lease components. The Company elected the practical expedient to not separate non-lease components from lease components for all classes of underlying assets.

Operating Leases

Operating lease assets and liabilities are recognized upon lease commencement. The Company recognizes operating lease liabilities equal to the future unpaid lease payments for non-cancelable operating leases having an initial lease term in excess of one year, discounted by Inspire's incremental borrowing rate ("IBR"). Inspire's IBR is used because the rates implicit in most of the Company's leases are not readily determinable. The IBR selected is based on Inspire's credit rating and respective lease term.

Minimum lease payments or receipts, including minimum scheduled rent increases, are recognized as rent expense where the Company is a lessee, or income where the Company is a lessor, as applicable, on a straight-line basis over the applicable lease terms. There is a period under certain lease agreements referred to as a rent holiday that begins on the possession date and ends on the rent commencement date. During a rent holiday, no cash rent payments are typically due under the terms of the lease; however, expense is recorded for that period on a straight-line basis.

Lease cost for operating leases is recognized on a straight-line basis and includes the amortization of the right of use ("ROU") asset and interest expense related to the operating lease liability. Variable lease cost for operating leases includes contingent rent. Leases with an initial term of 12 months or less are not recorded in the consolidated balance sheets and are recognized on a straight-line basis over the lease term in the Company's consolidated statements of operations. Lease costs are recorded in the consolidated statements of operations based on the nature of the underlying lease as follows: (1) rental expense for leased property that are subsequently subleased to franchisees is recorded to "Occupancy expenses - franchise restaurants" and (2) rental expenses related to leases for corporate offices and equipment is recorded to "Selling, general and administrative expenses."

Finance Leases

Amounts of finance leases are recognized based on future unpaid lease payments over the lease term, discounted by the Company's IBR. Lease cost for finance leases includes the amortization of the finance lease asset, which is amortized on a straight-line basis and recorded to "Depreciation and amortization," and interest expense on the finance lease liability, which is calculated using the effective interest method and recorded to "Interest expense." Finance lease assets are amortized over the shorter of their estimated useful lives or the terms of the respective leases, including periods covered by renewal options that the Company is reasonably assured of exercising.

Selling, General and Administrative Expenses

Selling, general and administrative expenses primarily consist of wages and benefits, professional service fees, and occupancy costs for corporate headquarters and regional offices.

Foreign Currency

The Company's reporting currency is the U.S. dollar, while the functional currency of the Company's foreign operations is primarily the local currency in each foreign country. Assets and liabilities are translated into U.S. dollars using the current exchange rates in effect at the balance sheet date, while revenues and expenses are translated at the average exchange rates for the period. The resulting translation adjustments are recorded as a separate component of other comprehensive income (loss) and stockholders' equity, net of deferred taxes. Foreign currency translation adjustments primarily result from the Company's equity-method investments, as well as subsidiaries located in foreign jurisdictions. Transactions resulting in foreign exchange gains and losses are included in the consolidated statements of operations.

Revenue Recognition

Revenue is recognized in accordance with a five-step revenue model, as follows: identifying the contract with the customer; identifying the performance obligations in the contract; determining the transaction price; allocating the transaction price to the performance obligations; and recognizing revenue when (or as) the entity satisfies the performance obligations.

Franchise fees and royalty revenues

Domestically, the Company sells individual franchises as well as territory agreements in the form of store development agreements ("SDAs") that grant the right to develop restaurants in designated areas. The franchise agreements and SDAs typically require the franchisee to pay initial nonrefundable franchise fees prior to opening the respective restaurants and continuing fees, or royalty revenues, on a weekly basis based upon a percentage of franchisee gross sales. The initial term of domestic franchise agreements is typically 20 years. Prior to the end of the franchise term or as otherwise provided by the Company, a franchisee may elect to renew the term of a franchise agreement and, if approved, will typically pay a renewal fee upon execution of the renewal term. If approved, a franchisee may transfer a franchise agreement or SDA to a new or existing franchisee, at which point a transfer fee is paid. Occasionally, the Company offers incentive programs to franchisees in conjunction with a franchise/license agreement, territory agreement, or renewal agreement.

Internationally, the Company sells master franchise agreements that grant the master franchisee the right to develop and operate, and in some instances sub-franchise, a certain number of restaurants within a particular geographic area. The master franchisee is typically required to pay an upfront market entry fee upon entering into the master franchise agreement and an upfront initial franchise fee for each developed restaurant prior to each respective opening. For the Dunkin' brand and in certain Baskin-Robbins international markets, the master franchisee will also pay continuing fees, or royalty revenues, on a monthly basis based upon a percentage of sales. The master franchise agreement serves as the franchise agreement for the underlying restaurants, and the initial franchise term provided for each restaurant typically ranges between 10 and 20 years.

The franchise license granted for each individual restaurant within an arrangement represents a single performance obligation. Therefore, initial franchise fees and market entry fees for each arrangement are allocated to each individual restaurant and recognized over the term of the respective franchise agreement from the date of the restaurant opening. Royalty revenues are also recognized over the term of the respective franchise agreement based on the royalties earned each period as the underlying sales occur. Renewal fees are recognized over the renewal term for the respective restaurant from the start of the renewal period. Transfer fees are recognized over the remaining term of the franchise agreement beginning at the time of transfer. Incentives provided to franchisees in conjunction with a franchise/license agreement, territory agreement, or renewal agreement are recognized over the remaining term of the respective agreement. Additionally, for Baskin-Robbins international markets that do not pay a royalty, a portion of the consideration from the sales of ice cream and other products is allocated to royalty revenues as consideration for the use of the franchise license, which is recognized when the related sales occur and is estimated based on royalty rates in effect for markets where the franchise license is sold on a standalone basis. Fees received or receivable that are expected to be recognized as revenue within one year are classified as current deferred revenue in the consolidated balance sheets.

Franchise contributions for advertising and other services

Domestically and in limited international markets, franchise agreements typically require the franchisee to pay continuing advertising fees on a weekly basis based on a percentage of franchisee gross sales, which represents a portion of the consideration received for the single performance obligation of the franchise license. Continuing advertising fees are recognized over the term of the respective franchise agreement based on the fees earned each period as the underlying sales occur.

The Company and its franchisees sell gift cards that are redeemable for products in its Dunkin' and Baskin-Robbins restaurants. The Company manages the gift card program, and therefore collects all funds from the activation of gift cards and reimburses franchisees for the redemption of gift cards in their restaurants. A liability for unredeemed gift cards, as well as historical gift certificates sold, is included in other current liabilities in the consolidated balance sheets.

There are no expiration dates or service fees charged on the gift cards. While the franchisees continue to honor all gift cards presented for payment, the likelihood of redemption may be determined to be remote for certain cards due to long periods of inactivity. In these circumstances, the Company may recognize revenue from unredeemed gift cards ("breakage revenue") if they are not subject to unclaimed property laws. For Dunkin' gift cards enrolled in the DD Perks® Rewards loyalty program and other cards with expected similar redemption behavior, breakage is estimated and recognized at the point in time when the likelihood of redemption of any remaining card balance becomes remote, after a period of sufficient inactivity. Breakage revenue on all other Dunkin' gift cards and all Baskin-Robbins gift cards is estimated and recognized over time in proportion to actual gift card redemptions, based on historical redemption rates. Significant judgment is required in estimating breakage rates and in determining whether to recognize breakage revenue over time or when the likelihood of redemption becomes remote.

The Company also collects gift card program service fees from franchisees to offset the costs to administer the gift card program. The gift card program service fees are based on the volume of gift card transactions processed and are recognized as the underlying transactions occur.

Rental income

Rental income for base rentals is recorded on a straight-line basis over the lease term. The differences between the straight-line rent amounts and amounts receivable under the leases are recorded as deferred rent assets in current or long-term assets, as appropriate. Variable lease receipts are recognized as earned, and any amounts received from lessees in advance of achieving stipulated thresholds are deferred until such thresholds are actually achieved. Deferred variable lease receipts are recorded as deferred revenue in current liabilities in the consolidated balance sheets.

Wholesale revenues

The Company distributes Baskin-Robbins ice cream products and, in limited cases, Dunkin' products to franchisees and licensees in certain international locations. Revenue from the sale of ice cream and other products, including distribution fees, is recognized when title and risk of loss transfers to the buyer, which is upon delivery. Payment for ice cream and other products is due within three months after delivery.

Other revenues

Other revenues include fees generated by licensing the Company's brand names and other intellectual property, as well as gains, net of losses and transactions costs, from the sales of restaurants to new or existing franchisees. Licensing fees are recognized over the term of the expected license agreement, with sales-based license fees being recognized based on the amount earned each period as the underlying sales occur. Gains on the refranchise or sale of a restaurant are recognized over the term of the related agreement.

Income Taxes

The Company is included in the consolidated U.S. federal and certain state income tax returns of Inspire. The Company has prepared its income tax provision under the pro rata method by recording the Company's relative contribution to the Inspire consolidated income tax provision. The Company is a party to a formal tax sharing agreement between Inspire and certain of its subsidiaries (the "Tax Sharing Agreement"). The Company makes tax payments directly to certain state governmental jurisdictions for itself and on behalf of its subsidiaries. Differences between the Company's income tax provision and income taxes pursuant to the terms of the Company's Tax Sharing Agreement have been recognized as contributions from and distributions to Parent. Current amounts due to or from IRB or affiliates are included in "Income taxes payable" or "Prepaid expenses and other current assets," respectively.

The Company records income tax liabilities based on known obligations and estimates of potential obligations. A deferred tax asset or liability is recognized whenever there are (i) future tax effects from temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases or (ii) operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to the years in which those differences are expected to be recovered or settled. Deferred tax assets related to U.S. federal and state attributes are measured based on the Company's relative contribution to the Inspire consolidated deferred tax assets in accordance with the Tax Sharing Agreement. When considered necessary, the Company records a valuation allowance to reduce the carrying amount of deferred tax assets if it is more likely than not that all or a portion of the assets will not be realized on the Inspire consolidated federal tax return.

The Company applies a recognition threshold and measurement attribute for consolidated financial statement recognition and measurement of potential tax benefits associated with tax positions taken or expected to be taken in the Company's income tax returns ("Uncertain Tax Positions"). The Company uses a two-step process when evaluating tax positions. The Company first determines if it is more likely than not that a tax position will be sustained upon examination, including resolution of any related appeals or litigation processes, based on the technical merits of the position. A tax position that meets the more likely than not recognition threshold is then measured for purposes of consolidated financial statement recognition as the largest amount of benefit that is greater than 50% likely of being realized once the position is considered effectively settled.

Interest and penalties accrued for Uncertain Tax Positions are charged to "Income tax expense."

Contributions from and Distributions to Parent

Contributions from and distributions to Parent principally result from transactions with the Parent conducted in accordance with Inspire's centralized cash management policy. Such amounts are not expected to be repaid. The Company presents contributions from and distributions to Parent on a net basis on the consolidated statements of stockholders' equity. The net distributions in a year are first recorded to "Retained earnings", if any, until the cumulative retained earnings balance is reduced to zero. Any remaining distributions in a year are then recorded to "Additional paid-in capital," if any, until the cumulative "Additional paid-in capital" balance is reduced to zero and are then subsequently recorded to "Accumulated deficit." The net contributions in a year are recorded to "Additional paid-in capital." The Company presents contributions from and distributions to Parent on a net basis as a financing activity on the consolidated statements of cash flows.

Franchise Advertising and Other Services Expenses

"Franchise advertising and other services expenses" in the consolidated statements of operations includes advertising expenses incurred by the Company, primarily through advertising funds, including expenses for the administration of the gift card program and loyalty program. The Company expenses production costs of commercial advertising upon first airing and expenses the costs of communicating the advertising in the period in which the advertising occurs. Costs of print advertising and certain promotion-related items are deferred and expensed the first time the advertising is displayed. When revenues of the advertising fund exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues.

Fair Value Measurements

The Company's financial instruments include cash, cash equivalents, restricted cash, accounts and notes receivable, accounts payable and other current liabilities. The fair value of cash, cash equivalents, restricted cash, accounts and notes receivable and accounts payable approximates book value due to their short-term nature. The Company has not changed the valuation techniques used in measuring the fair value of any financial assets or liabilities during 2024.

For certain of the Company's assets and liabilities, valuation techniques under the accounting guidance related to fair value measurements are based on observable and unobservable inputs. Observable inputs reflect readily obtainable data from independent sources, while unobservable inputs reflect the Company's market assumptions. These inputs are classified into the following hierarchy:

Level 1 Inputs: Quoted prices for identical assets or liabilities in active markets.

Level 2 Inputs: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3 Inputs: Pricing inputs are unobservable for the assets or liabilities and include situations where there is little, if any, market activity for the assets or liabilities. The inputs into the determination of fair value require significant management judgment or estimation.

Reclassifications

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

New Accounting Pronouncements Not Yet Adopted

Income Taxes (ASU 2023-09)

In December 2023, the FASB issued ASU 2023-09, *"Income Taxes (Topic 740): Improvements to Income Tax Disclosures"* ("ASU 2023-09") which requires additional disclosures in the rate reconciliation about specific categories of reconciling items and any individual jurisdictions that result in a significant difference between the statutory tax rate and the effective tax rate. ASU 2023-09 also requires entities to disclose annual income taxes paid (net of refunds received) disaggregated by federal, state and foreign taxes and in some cases to disaggregate the information by jurisdiction based on a quantitative threshold. The guidance is effective for the Company beginning in fiscal year 2026 and may be applied on a prospective or retrospective basis. The Company is currently evaluating the potential effects of adoption of ASU 2023-09 and expects to provide additional detail and disclosures under this new guidance.

The Company reviewed all other newly issued accounting pronouncements and concluded that they either are not applicable to the Company's operations or that no material effect is expected on the Company's consolidated financial statements when adoption is required in the future.

3. REVENUE RECOGNITION

Contract Balances

As of December 29, 2024, December 30, 2023, and December 31, 2022 contract liabilities (deferred revenue included in "Deferred revenue") were $162.6 million, $130.5 million, and $96.3 million, respectively. Deferred revenue primarily represents the Company's remaining performance obligations under its franchise and license agreements for which consideration has been received or is receivable, and is recognized on a straight-line basis over the remaining term of the related agreement. The Company recognized $15.0 million, $10.7 million, and $10.8 million of revenues associated with prior year deferred franchise fees for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022, respectively, offset by cash payments received or due in advance of satisfying its performance obligations.

The following table reflects the estimated franchise fees to be recognized in the future related to performance obligations that are unsatisfied at the end of the period:

Fiscal Year *(dollars in thousands)*	**Total**
2025	$ 18,940
2026	9,230
2027	10,743
2028	12,257
2029	13,771
Thereafter	97,662
Total	$ 162,603

4. SUPPLEMENTAL BALANCE SHEET INFORMATION

Accounts and notes receivable, net consist of the following:

(dollars in thousands)	2024	2023
Royalties and fees	$ 54,083	$ 49,654
Gift cards	57,729	57,989
Notes receivable	1,142	1,504
Advertising contributions	30,440	26,506
Rent receivables	4,500	4,298
Other	35,228	42,225
Accounts and notes receivable, gross	183,122	182,176
Allowance for credit losses	(9,981)	(8,922)
Accounts and notes receivable, net	$ 173,141	$ 173,254

Property and equipment, net consist of the following:

(dollars in thousands)	2024	2023
Owned:		
Land	$ 56,132	$ 57,076
Buildings	42,417	41,567
Leasehold improvements	76,916	73,557
Equipment	7,947	12,894
Construction in progress	3,129	6,618
Leased:		
Finance lease assets	12,781	12,942
Property and equipment, gross	199,322	204,654
Accumulated depreciation and amortization[(a)]	(54,870)	(40,832)
Property and equipment, net	$ 144,452	$ 163,822

(a) Includes accumulated amortization of $3.7 and $2.8 million related to finance lease assets as of December 29, 2024 and December 30, 2023, respectively. Depreciation expense was $12.3 million, $18.3 million, and $22.9 million in 2024, 2023 and 2022, respectively.

Other current liabilities consist of the following:

(dollars in thousands)	2024	2023
Gift card/certificate liability	$ 305,434	$ 307,655
Accrued salaries and benefits	13,212	15,277
Accrued interest	22,064	21,828
Accrued advertising expenses	96,252	87,146
Franchisee profit-sharing liability	15,798	16,498
Other	47,589	49,483
Other current liabilities	$ 500,349	$ 497,887

The franchisee profit-sharing liability represents amounts owed to franchisees from the net profits primarily on the sale of Dunkin' K-Cup® pods, retail packaged coffee, and ready-to-drink bottled iced coffee in certain retail outlets.

5. EQUITY-METHOD INVESTMENTS

The Company's ownership interests in its equity-method investments as of December 29, 2024 were as follows:

Entity	Ownership
Japan JV	39.3%
South Korea JV	33.3%

The comparison between the carrying value of the Company's investments in the Japan JV and the South Korea JV and the underlying equity in net assets of those investments is presented in the table below:

	Japan JV		South Korea JV	
(dollars in thousands)	2024	2023	2024	2023
Carrying value of investment [(a)]	$ 31,188	$ 36,025	$ 80,608	$ 98,047
Underlying equity in net assets of investment	31,074	35,768	123,842	141,281
Difference between carrying value and underlying equity in net assets [(a)]	$ 114	$ 257	$ (43,234)	$ (43,234)

(a) The excess carrying values over the underlying equity in net assets of the Japan JV primarily consist of amortizable franchise rights and related tax liabilities. The deficit between the carrying value and underlying equity in net assets of the South Korea JV as of December 29, 2024 and December 30, 2023 primarily relates to property of the investee.

During the year ended December 30, 2023, the Company recorded impairment charges of $145.7 million related to its investment in the South Korea JV due to macroeconomic factors and a decline in future expected cash flows. This was recorded within "Impairment charges" on the Company's consolidated statement of operations.

The carrying values of the Company's other equity-method investments are not material.

6. GOODWILL AND OTHER INTANGIBLE ASSETS, NET

Goodwill consists of the following:

(dollars in thousands)	Total
Balance at December 31, 2022[(a)]	$ 3,617,088
Foreign currency translation and other adjustments	15
Balance at December 30, 2023	3,617,103
Foreign currency translation and other adjustments	(59)
Balance at December 29, 2024	$ 3,617,044

(a) Includes impairment charges recorded during 2022 of $759.0 million, due to increases in discount rates from rising interest rates.

Other intangible assets, net at December 29, 2024 consisted of the following:

(dollars in thousands)	Estimated useful life	Gross carrying amount	Accumulated amortization	Net carrying amount
Definite lived intangibles:				
Franchise agreements	29	$ 1,947,824	$ (273,617)	$ 1,674,207
License rights	15 years	320,000	(86,095)	233,905
Favorable operating leases acquired	(a)	11,110	(5,628)	5,482
Computer software	1 - 7 years	54,452	(26,320)	28,132
Indefinite lived intangible:				
Trademark/trade names	N/A	6,390,000	—	6,390,000
Intangible assets		$ 8,723,386	$ (391,660)	$ 8,331,726

Other intangible assets, net at December 30, 2023 consisted of the following:

(dollars in thousands)	Estimated useful life	Gross carrying amount	Accumulated amortization	Net carrying amount
Definite lived intangibles:				
Franchise agreements	29	$ 1,941,824	$ (199,974)	$ 1,741,850
License rights	15 years	332,000	(76,762)	255,238
Favorable operating leases acquired	(a)	13,260	(5,772)	7,488
Computer software	1 - 7 years	60,255	(28,988)	31,267
Developed technology	4 years	70,000	(60,714)	9,286
Indefinite lived intangible:				
Trademark/trade names	N/A	6,390,000	—	6,390,000
Intangible assets		$ 8,807,339	$ (372,210)	$ 8,435,129

(a) Estimated useful lives are the terms of the respective leases for favorable leases.

Total estimated future amortization for other intangible assets is as follows:

(dollars in thousands)	Total
Aggregate amortization expense:	
Actual for fiscal year:	
2022	$ 119,825
2023	104,743
2024	102,607
Estimate for fiscal year:	
2025	102,751
2026	99,376
2027	94,496
2028	92,494
2029	89,953
Thereafter	1,462,656
	$ 1,941,726

Amortization related to favorable leases acquired is included within "Rental income" in the consolidated statements of operations and comprehensive income (loss).

7. LONG-TERM DEBT, NET

Outstanding debt consists of the following:

(dollars in thousands)	2024	2023
Securitization notes[(a)]	$ 4,999,318	$ 4,641,592
Finance lease obligations	11,383	12,195
Other	500	650
Debt issuance costs, net of amortization	(14,068)	(17,101)
Debt premium, net of amortization	53,135	69,035
Total debt, net, including current portion	5,050,268	4,706,371
Less amounts payable within one year	43,409	43,367
Long-term debt, net	$ 5,006,859	$ 4,663,004

(a) The fair value of the Securitization Notes was $4.7 billion and $4.2 billion, as of December 29, 2024 and December 30, 2023 respectively. They are classified within Level 2, as defined under GAAP. The Securitization notes contain senior notes and variable funding notes. The fair values of senior notes are estimated primarily based on current market rates for debt with similar terms and remaining maturities or current midpoint prices for such debt. The fair values of the variable funding notes equal the carrying amounts at December 29, 2024 and December 30, 2023 as there have not been material changes in the Company's credit rating and the variable interest rate reprices frequently.

Securitized Financing Facility

DB Master Finance, LLC (the "Dunkin' Master Issuer"), a limited-purpose, bankruptcy-remote, indirect wholly-owned subsidiary of the Company, through a series of securitization transactions has issued fixed rate senior secured notes and variable funding notes, collectively referred to as the "Dunkin' Securitization Notes."

The following table summarizes the Dunkin' Securitization Notes outstanding as of December 29, 2024:

				Interest Rate	
	Issuance Date	Anticipated Repayment Date[(a)]	Outstanding Principal	Stated	Effective[(d)]
2017 Class A-2-II Senior Secured Fixed Rate Notes	October 2017	November 2027	$ 746,000	4.03%	3.13%
2019 Senior Variable Funding Notes	April 2019	(b)	150,000	(c)	6.30%
2019-1 Class A-2-II Senior Secured Fixed Rate Notes	April 2019	May 2026	379,000	4.02%	3.06%
2019 Class A-2-III Senior Secured Fixed Rate Notes	April 2019	May 2029	663,250	4.35%	3.23%
2021 Class A-2-I Senior Secured Fixed Rate Notes	October 2021	November 2026	485,000	2.05%	2.26%
2021 Class A-2-II Senior Secured Fixed Rate Notes	October 2021	November 2028	630,500	2.49%	2.65%
2021 Class A-2-III Senior Secured Fixed Rate Notes	October 2021	November 2031	1,164,000	2.79%	2.91%
2023 Senior Variable Funding Notes	February 2023	(e)	781,568	(f)	6.53%
Total			$ 4,999,318		

(a) The legal final maturity dates of the Dunkin' Securitization notes issued in 2017, 2019, and 2021 are November 2047, May 2049, and November 2051, respectively. If the Dunkin' Master Issuer has not repaid or refinanced the notes prior to the anticipated repayment date, additional interest will accrue pursuant to the terms of the underlying securitization agreement.

(b) In June 2024, the anticipated repayment date of the 2019 Senior Variable Funding Notes ("2019 Variable Funding Notes") was extended from August 2024 to August 2029 with two one-year extension options available.

(c) The 2019 Variable Funding Notes bear interest at per annum rates equal to funding cost or index plus 1.50%. The 2019 Variable Funding Notes are subject to certain commitment fees of 0.50% based on utilization.

(d) Includes the effects of the amortization of any debt premium or debt issuance costs recorded as "Interest expense".

(e) In July 2024, the anticipated repayment date of the 2023 Senior Variable Funding Notes ("2023 Variable Funding Notes") was extended from February 2028 to August 2029.

(f) Prior to the amendment, the 2023 Variable Funding Notes bore interest at per annum rates equal to a funding cost or index plus 2.25%. In July 2024, the Company amended and extended the 2023 Variable Funding Notes to bear interest at per annum rates equal to a funding cost or index plus 1.75%. The 2023 Variable Funding Notes are subject to certain commitment fees of 0.50% based on utilization.

The Securitization Notes are secured by substantially all of the assets of and guaranteed by the Master Issuer's direct parent and subsidiaries (collectively with the Master Issuer, "Securitization Entities"), and were issued in a securitization transaction pursuant to which certain assets such as franchise agreements, intellectual property and real property were contributed to such Securitization Entities.

Interest on the Dunkin' Securitization Notes is payable on a quarterly basis.

The 2019 Variable Funding Notes and 2023 Variable Funding Notes allow for the issuance of up to $150.0 million and $850.0 million, respectively, of variable funding notes and certain other credit instruments, each including letters of credit of $75.0 million in support of various Dunkin' subsidiary obligations. As of December 29, 2024, the Company had outstanding borrowings of $150.0 million under the 2019 Variable Funding Notes leaving no remaining capacity for future borrowings. As of December 29, 2024, the Company had outstanding borrowings of $781.6 million exclusive of $51.4 million of outstanding letters of credit under the 2023 Variable Funding Notes leaving $17.0 million of remaining capacity for future borrowings.

The Securitization Notes are subject to a series of covenants and restrictions customary for transactions of this type. If certain covenants or restrictions are not met, the Securitization Notes are subject to customary accelerated repayment events and events of default. Although the Company does not anticipate an event of default or any other event of noncompliance with the provisions of the debt, if such event occurred, the unpaid amounts outstanding could become immediately due and payable. As of December 29, 2024, the Company was in compliance with all financial covenant requirements.

Maturities of Long-Term Debt

Aggregate annual maturities of long-term debt (excluding the effects of debt issuance costs, premiums and discounts, net, finance lease obligations, and other) as of December 29, 2024 were as follows:

(dollars in thousands)	**Total**
2025	$ 42,500
2026	888,500
2027	755,500
2028	630,000
2029	1,428,818
Thereafter	1,254,000
	$ 4,999,318

8. LEASES

The Company has leased and subleased various restaurants and other property, including land and buildings, as well as leases for office equipment and automobiles. In addition, the Company has leased and subleased land and buildings to others.

Included in the Company's consolidated balance sheets were the following amounts related to operating and finance lease assets and lease liabilities:

(dollars in thousands)			
Leases	**Classification**	**2024**	**2023**
Assets			
Operating lease assets	Operating lease assets, net	$ 356,742	$ 374,768
Finance lease assets	Property and equipment, net	9,100	10,119
Total leased assets		$ 365,842	$ 384,887
Liabilities			
Current			
Operating	Current portion of operating lease liabilities	$ 33,384	$ 34,299
Finance	Current portion of long-term debt	759	717
Noncurrent			
Operating	Long-term operating lease liabilities	311,926	321,648
Finance	Long-term debt, net	10,624	11,478
Total lease liabilities		$ 356,693	368,142

Included in the Company's consolidated balance sheets are the following amounts related to assets leased to others under operating leases, where the Company is the lessor:

(dollars in thousands)	**2024**	**2023**
Land	$ 55,836	$ 55,604
Buildings	41,127	53,581
Leasehold improvements	69,769	66,241
Construction in progress	—	6,201
Assets leased to others, gross	166,732	181,627
Accumulated depreciation	(40,136)	(33,722)
Assets leased to others, net	$ 126,596	$ 147,905

The weighted-average remaining lease term and weighted-average discount rate for operating and finance leases were as follows:

	2024	**2023**
Weighted-average remaining lease term:		
Operating leases	10.6	10.9
Finance leases	12.9	13.5
Weighted-average discount rate		
Operating leases	5.4 %	5.1 %
Finance leases	5.0 %	4.9 %

Lease costs and rental income were as follows:

(dollars in thousands)

Lease Cost	2024	2023	2022
Finance lease cost:			
Amortization of lease assets[(a)]	$ 936	$ 909	$ 1,046
Interest on lease liabilities[(b)]	574	618	665
Operating lease cost[(c)]	63,269	65,461	66,312
Variable lease cost[(c)]	26,146	25,454	24,946
Short-term lease cost[(c)]	22,911	36,102	33,664
Rental income[(d)]	(136,005)	(134,218)	(131,889)
Net lease cost (income)	$ (22,169)	$ (5,674)	$ (5,256)

(a) Amortization of finance lease assets is included in "Depreciation and amortization" in the consolidated statements of operations.

(b) Interest recognized on finance lease liabilities is included in interest expense in the consolidated statements of operations.

(c) Operating and variable lease costs associated with franchised locations are included in "Occupancy expenses - franchise restaurants" in the consolidated statements of operations. Operating, variable, and short-term lease costs for all other leases, including corporate facilities, automobiles, and other non-franchised assets are included in "Selling, general and administrative expenses" and "Franchise advertising and other services expenses" in the consolidated statements of operations. Additionally, short-term lease costs incurred in connection with certain sports sponsorships not included in the table above are included in "Franchise advertising and other services expenses" in the consolidated statements of operations.

(d) Rental income in the consolidated statements of operations primarily consists of sublease income. Lease income relating to variable lease payments was $59.4 million, $57.7 million and $55.1 million for the fiscal years ended December 29, 2024, December 30, 2023 and December 31, 2022, respectively.

Cash paid for amounts included in the measurement of lease liabilities were as follows:

(dollars in thousands)

Other Information	2024	2023	2022
Cash paid for amounts included in the measurement of lease liabilities:			
Operating cash flows from operating leases	$ 55,698	$ 56,456	$ 57,050
Operating cash flows from finance leases	$ 574	$ 618	$ 665
Financing cash flows from finance leases	$ 730	$ 792	$ 797
Supplemental non-cash information on lease liabilities arising from obtaining lease assets:			
Operating lease assets obtained in exchange for new operating leases liabilities	$ 27,035	$ 38,149	$ 32,783
Finance lease assets obtained in exchange for new finance lease liabilities[(a)]	$ (27)	$ —	$ —

(a) Includes all noncash changes related to modifications or reassessments of finance leases, which may result in a decrease to the right-of-use asset.

Future lease commitments to be paid and received by the Company as of December 29, 2024 were as follows:

	Payments		Receipts	
(dollars in thousands)	Finance	Operating	Subleases	Net leases
Fiscal Year				
2025	$ 1,215	$ 51,808	$ (67,536)	$ (14,513)
2026	1,370	51,802	(67,641)	(14,469)
2027	1,269	48,679	(62,289)	(12,341)
2028	1,196	44,191	(55,106)	(9,719)
2029	1,148	40,489	(49,104)	(7,467)
Thereafter	9,611	227,534	(246,091)	(8,946)
Total	15,809	464,503	$ (547,767)	$ (67,455)
Less interest	(4,426)	(119,193)		
Present value of lease liabilities	$ 11,383	$ 345,310		

9. INCOME TAXES

Income (loss) before income taxes is set forth below:

(dollars in thousands)	2024	2023	2022
Domestic	$ 542,359	$ 362,654	$ (375,911)
Foreign	8,591	4,457	8,842
Income (loss) before income taxes	$ 550,950	$ 367,111	$ (367,069)

Income tax expense (benefit) is set forth below:

(dollars in thousands)	2024	2023	2022
Federal	$ 140,877	$ 133,875	$ 113,986
State	34,106	35,163	28,665
Foreign	7,333	7,610	6,576
Current tax expense	$ 182,316	$ 176,648	$ 149,227
Federal	$ (36,602)	$ (42,704)	$ (37,221)
State	(13,891)	(6,804)	(53,920)
Foreign	609	324	154
Deferred tax benefit	(49,884)	(49,184)	(90,987)
Income tax expense	$ 132,432	$ 127,464	$ 58,240

The Company's effective tax rates for the years ended December 29, 2024, December 30, 2023, and December 31, 2022 were 24.0%, 34.7%, and (15.9)%, respectively. The effective tax rate differs from the U.S. federal statutory rate as follows:

	2024	2023	2022
U.S. federal statutory rate	21.0 %	21.0 %	21.0 %
State income taxes	2.9	6.1	5.4
Benefits and taxes related to foreign operations	(0.6)	(0.7)	1.2
Non-deductible impairment charges	—	8.3	(43.4)
Other, net	0.7	—	(0.1)
Effective tax rate	24.0 %	34.7 %	(15.9)%

Deferred Tax Assets and Liabilities

Deferred tax assets (liabilities) are set forth below:

(dollars in thousands)	2024	2023
Deferred tax assets:		
Operating lease liabilities	$ 86,428	$ 89,353
Operating loss and tax credit carryforwards	3,236	1,635
Other lease liabilities	3,612	5,037
Deferred revenue	41,630	33,601
Accrued compensation and related benefits	2,068	7,111
Interest expense carryforward	65,827	46,350
Debt premium	13,170	17,365
Deferred gift cards and certificates	23,410	23,511
Intangible asset - developed technology	5,040	3,698
Other	4,789	6,084
Gross deferred tax assets	249,210	233,745
Valuation allowance	(818)	(747)
Net deferred tax assets	$ 248,392	$ 232,998
Deferred tax liabilities:		
Intangible asset - trademark/trade name	(1,582,741)	(1,588,206)
Operating lease assets	(88,212)	(92,865)
Other lease assets	(3,518)	(1,862)
Property and equipment	(3,826)	(7,712)
Intangible asset - franchise rights	(395,388)	(411,917)
Intangible asset - license rights	(57,975)	(63,487)
Other	(138)	(167)
Total deferred tax liabilities	(2,131,798)	(2,166,216)
Deferred tax liabilities, net	$ (1,883,406)	$ (1,933,218)

Deferred tax assets and liabilities are presented on a net basis by jurisdiction in the consolidated balance sheets. Deferred tax assets for certain foreign jurisdictions totaling $2.6 million and $3.4 million as of December 29, 2024 and December 30, 2023, respectively, are included in other assets in the consolidated balance sheets. At December 29, 2024 the Company had net operating loss and capital loss carryforwards in certain international jurisdictions of approximately $13.1 million and recorded deferred tax assets of $2.4 million, net of valuation allowance, related to such loss carryforwards. In addition, the Company recorded $1.9 million of deferred tax assets related to U.S. federal credit carryforwards. Operating loss and tax credit carryforwards primarily consist of net operating losses related to various international and U.S. state jurisdictions and unused U.S. foreign tax credits that expire from 2032-2044, and an immaterial amount that have no expiration.

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income, and projections for future taxable income over the periods for which the deferred tax assets are deductible, management believes, as of December 29, 2024, with the exception of certain foreign net operating loss carryforwards for which valuation allowances have been recorded, it is more likely than not that the Company will realize the benefits of the deferred tax assets.

The Company has not recognized a foreign deferred tax liability of $12.2 million for potential taxes on the undistributed foreign earnings, net of foreign tax credits, relating to the Company's foreign equity-method investments that arose in 2024 and prior years because the Company currently does not expect those unremitted earnings to be distributed and become taxable to the Company in the future. A deferred tax liability will be recognized when the Company is no longer able to demonstrate that it plans to indefinitely reinvest undistributed earnings. As of December 29, 2024 and December 30, 2023, the undistributed earnings of these equity-method investments were approximately $165.6 million and $174.9 million, respectively.

The Company has not recognized a U.S. deferred tax liability for the undistributed earnings of its foreign subsidiaries since the previously untaxed accumulated earnings and profits of those subsidiaries were subject to tax in the one-time mandatory transition tax provision in fiscal year 2017. Beginning in fiscal year 2018, the income from these subsidiaries is considered global intangible low-taxed income and a portion of those earnings are included in taxable income in the year earned. In addition, such earnings are considered indefinitely reinvested outside the U.S. As of December 29, 2024 and December 30, 2023, the amount of cash associated with indefinitely reinvested foreign earnings was approximately $41.1 million and $27.8 million, respectively. If in the future the Company decides to repatriate such foreign earnings, it could incur incremental U.S. federal and state income tax. However, the Company's intention is to keep these funds indefinitely reinvested outside of the U.S. and its current plans do not demonstrate a need to repatriate them to fund the Company's U.S. operations.

On December 18, 2023, the Organization for Economic Co-operation and Development ("OECD") released a statement on the OECD/G20 Inclusive Framework on Base Erosion and Profit Shifting, which agreed to a two-pillar ("Pillar Two") solution to address tax challenges of the digital economy. Pillar Two defines a 15% global minimum tax rate for large multinational corporations. The OECD statement follows the release of the Model Rules in December 2021 and related Commentary in March 2022, the Safe Harbours and Penalty Relief document published in December 2022, and Administrative Guidance released in February 2023. The OECD continues to release additional guidance and countries are implementing legislation with widespread adoption of the Model GloBE Rules for Pillar Two. Currently, the global enactment of Pillar Two is not expected to materially impact the Company's effective tax rate or cash flows. The Company is continuing to evaluate the Model GloBE Rules for Pillar Two and related legislation, and their potential impact on future periods.

The U.S. federal income tax returns for all fiscal years ended through December 14, 2020 are settled. The U.S. federal income tax returns for Inspire remain subject to examination for all subsequent fiscal periods. With limited exceptions, certain of the Company's state income tax returns from fiscal year 2020 forward remain subject to examination. Various state income tax returns are currently under examination.

As of December 29, 2024 and December 30, 2023, the total amount of unrecognized tax benefits related to uncertain tax positions and the amount recorded related to potential interest and penalties were not material.

10. GUARANTEES AND OTHER COMMITMENTS AND CONTINGENCIES

Lease Guarantees

The Company guarantees the performance of lease obligations, primarily related to affiliate restaurant locations. The guarantees, which extend through 2041, aggregated to a maximum of $44.6 million as of December 29, 2024. At this time, the Company does not anticipate any material defaults under the foregoing leases; therefore, no liability has been recognized.

Supply Chain Guarantees

Certain subsidiaries of the Company have entered into various agreements with suppliers of franchisee products, the majority of which contain guarantees by such subsidiaries related to franchisees' purchases of certain volumes of products over specified periods. The guarantees decrease as franchisees purchase products over the respective terms of the agreements. The guarantees have varying terms, many of which are one year or less, and the latest of which expires in 2029. As of December 29, 2024, the Company was contingently liable under such supply chain agreements for approximately $207.1 million. The Company assesses the risk of performing under each of these guarantees on a quarterly basis, and, based on various factors including internal forecasts, prior history, and ability to extend contract terms, the Company accrued an inconsequential amount of reserves related to supply chain guarantees as of December 29, 2024.

Legal and Environmental Matters

The Company is involved in various litigation and claims incidental to its business. Although the outcome of these matters cannot be predicted with certainty and some of these matters may be resolved unfavorably to the Company, based on currently available information, including legal defenses available to the Company and its legal reserves and insurance coverages, the Company does not believe that the outcome of these legal matters will have a material adverse effect on its consolidated financial position, results of operations or cash flows.

11. TRANSACTIONS WITH RELATED PARTIES

On December 15, 2020, the Company entered into an intercompany services agreement with Inspire. Under the agreement, Inspire provides certain management advisory and tax consulting services to the Company. In exchange, the Company is obligated to pay a monthly fee. During fiscal year 2024, 2023 and 2022, the Company paid $100.8 million, $97.1 million and $123.3 million, respectively, to Inspire as a result of this agreement. These amounts are included within "Management fee to parent" within the consolidated statements of operations. In 2022, Inspire's allocation methodology included both direct charges and indirect allocations based on revenues. Beginning in 2023, Inspire's allocation methodology changed to only allocating expenses based on charges directly incurred by the Company. As a result of these allocations, the Company's results of operations may not be indicative of those that would be achieved if they had operated on a stand-alone basis.

In December 2022, the Company invested in a note receivable from affiliate due on demand and in no case later than January 30, 2023. This note was subsequently repaid on the stated due date.

In February 2023, the Company invested in a note receivable from affiliate due on demand and in no case later than February 28, 2028. These amounts are included within "Notes receivable from affiliate" as a current asset in the accompanying consolidated balance sheets.

In September 2024, the Company invested in a note receivable from affiliate due on demand and in no case later than August 20, 2029. This amount is included within "Notes receivable from affiliate" as a current asset in the accompanying consolidated balance sheets.

12. SUBSEQUENT EVENTS

The Company has evaluated subsequent events from the balance sheet date through March 20, 2025, the date the consolidated financial statements were available to be issued, and there are no items to disclose or that require adjustment.

******

GUARANTEE OF PERFORMANCE

For value received, **DB Master Finance Parent LLC**, a Delaware limited liability company (the "Guarantor"), located at Three Glenlake Parkway NE, Atlanta, Georgia 30328, absolutely and unconditionally guarantees to assume the duties and obligations of **Dunkin' Donut Franchising LLC**, located at Three Glenlake Parkway NE, Atlanta, Georgia 30328 (the "Franchisor"), under its franchise registration in each state where the franchise is registered, and under its Franchise Agreement identified in its **2025** Franchise Disclosure Document, as it may be amended, and as that Franchise Agreement may be entered into with franchisees and amended, modified or extended from time to time. This guarantee continues until all such obligations of the Franchisor under its franchise registrations and the Franchise Agreement are satisfied or until the liability of Franchisor to its franchisees under the Franchise Agreement has been completely discharged, whichever first occurs. The Guarantor is not discharged from liability if a claim by a franchisee against the franchisor remains outstanding. Notice of acceptance is waived. The Guarantor does not waive receipt of notice of default on the part of the Franchisor. This guarantee is binding on the Guarantor and its successors and assigns.

The Guarantor signs this guarantee at Atlanta, Georgia, on this 26 th day of March 2025.

GUARANTOR:

DB MASTER FINANCE PARENT LLC

By: _____

Name: Lisa P. Storey

Title: Vice President, Franchise Counsel

EXHIBIT C-1

TO THE DUNKIN' FDD

DUNKIN' FRANCHISE AGREEMENT

SDA #_____ PC#_____

DUNKIN' RESTAURANT
FRANCHISE AGREEMENT

This Franchise Agreement ("Agreement"), dated _____, 202__ (the "Effective Date"), is made by and between **DUNKIN' DONUTS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("we", "us" or "our"), and the following individual(s) and/or entity: _____ _____ (individually or collectively referred to as "you" or "your").

CONTRACT DATA SCHEDULE

A. Location of the Restaurant:

_____

(number) (street) (city or town) (state) (zip code)

B. SDA. This Agreement is being executed, and the Restaurant is being developed, pursuant to the Store Development Agreement dated as of _____, 20__ between us and you (or your affiliate) (as amended, the "SDA"). **OR** This Agreement is not being executed pursuant to any Store Development Agreement ("SDA").

C. Term: The "Term" of this Agreement begins on the Effective Date and ends _____ ( ) years after the first date the Restaurant opens to serve the general public (the "Opening Date"), or, if the Restaurant is an existing Restaurant as of the Effective Date, only _____, _____.

D. Required Opening Date: The "Required Opening Date" means the date which is [fifteen (15) months after the Effective Date] or [_____, 202__, the date by which the Restaurant must be open pursuant to the SDA.]

E. Initial Franchise Fee: _____ dollars ($_____).

F. Marketing Start-Up Fee: _____ dollars ($_____) for current event; per Standards for all subsequent branding or re-branding events

G.1. Continuing Franchise Fee Rate: _____ percent (___%) of Gross Sales

G.2. Continuing Training Fee: _____ dollars ($_____) due upon execution, and annually thereafter at the then-current rate

H. Continuing Advertising Fee Rate: --FIVE-- percent (5.0%) of Gross Sales

I.1. Remodel Date: If the Restaurant is a new Dunkin' Restaurant, the date which is **ten (10) years** after the Opening Date, or, if the Restaurant is an existing Restaurant as of the Effective Date, on _____.

I.2. Refurbishment Date: If the Restaurant is a new Dunkin' Restaurant, the dates which are **five (5) years** and **fifteen (15) years** after the Opening Date, or, if the Restaurant is an existing Restaurant as of the Effective Date, on _____.

J. Address for notice to you shall be at the Restaurant, unless another address is inserted here: _____

K. The approved source of bakery supply for this Restaurant is _____. You may not change your source of bakery supply without our prior written approval (which shall not be unreasonably withheld).

L. Exhibit A: Statement of Legal Composition

Form last revised March 2025

TERMS AND CONDITIONS
© AND EFFECTIVE AS OF MARCH 2024

SECTION 1. PARTIES AND SYSTEM

1.A Parties. This Agreement is our grant of a non-exclusive license to you, and your assumption of your obligation, to develop and operate a Dunkin' restaurant business operating under the System (defined below) and the Proprietary Marks (defined below) (a "Dunkin' Restaurant"). The franchisee, location of the Dunkin' Restaurant covered by this Agreement (the "Restaurant"), Term and certain other terms of this Agreement are as specified in the accompanying Contract Data Schedule.

1.B Business Entity Franchisee. If you are a corporation, limited liability company or other entity, then you agree that:

(1) your organizing documents shall provide that your purpose is limited to, and your business, operations and assets shall be limited to, developing, acquiring, owning and operating one or more Dunkin' Restaurants (and, if applicable, Baskin-Robbins restaurants) and conducting all business and financing activities related to those restaurants or as otherwise permitted by this Agreement, and except as provided below, you may not guarantee, co-sign, lend credit, pledge, mortgage or otherwise grant a security interest in any of your assets with respect to any business that is not related to those restaurants (although, if the Restaurant is in a shopping center or other site with multiple retail locations that your affiliate owns, then we will not unreasonably withhold our approval if you request to guarantee, co-sign, lend credit, pledge, mortgage or otherwise grant a security interest in any of your assets to secure a mortgage or other loan to that affiliate covering that site);

(2) Exhibit A to this Agreement completely and accurately describes all of your Owners (defined below) and their ownership interests in you. "Owner" means any person or entity holding a direct or indirect ownership interest (whether of record, beneficially, or otherwise) in you; and

(3) each Owner must execute an agreement in the form we designate undertaking personally to be bound by all provisions of this Agreement and any ancillary agreements between us and you (a "Guaranty"), the current version of which is attached to this Agreement.

1.C System. As a result of the expenditure of time, effort and money, we have acquired experience and skill in the continued development of the Dunkin' franchise system, which involves the conceptualization, design, specification, development, operation, marketing, franchising and licensing of restaurants and associated concepts for the sale of proprietary and non-proprietary food and beverage products, all of which we may periodically develop and modify (the "System"). In connection with the System, we own or have the right to license certain intellectual property. This property, all of which we may periodically develop and modify, includes trademarks, service marks, logos, emblems, trade dress, trade names and other indicia of origin (collectively, the "Proprietary Marks"), as well as copyrights. We also have the right to periodically establish and modify "Standards" for various aspects of the System and the development and operation of Dunkin' Restaurants that include the location, physical characteristics and quality of operating systems and other aspects of restaurants; the products sold and services provided; the

qualifications of suppliers; the qualifications, organization and training of franchisees and their personnel; the timely marketing of products and our brand, including execution of marketing windows; and all other things that we periodically specify affecting the experience of consumers who patronize Dunkin' Restaurants. We make those Standards available to you in our Manuals and in other forms of communication, which we may update from time to time. Complete uniformity may not be possible or practical throughout the System, and we may from time to time vary Standards as we deem necessary or desirable for one or more Dunkin' Restaurants. As franchisee, you have the right and accept the obligation and responsibility to exercise day-to-day control over your franchised business to meet the Standards.

SECTION 2. GRANT OF FRANCHISE, TERM AND RENEWAL

2.A Grant of Rights. Accordingly, for the Term, we grant you the license, and you accept the obligation, to operate the Restaurant at the location specified in the accompanying Contract Data Schedule as a Dunkin' Restaurant using our System and the Proprietary Marks, only in accordance with our Standards and the other terms of this Agreement.

2.B Term and Renewal Term. This Agreement shall not automatically renew upon the expiration of the Term. When the Term expires, you will have an option to renew the right and obligation to operate the Restaurant as a Dunkin' Restaurant for one (1) additional term of twenty (20) years (the "Renewal Term") if, and only if, each and every one of the following conditions has been satisfied:

(1) you must have given us written notice of your desire to exercise this renewal option at least twelve (12) months, but not more than thirty-six (36) months before the end of the Term (the "Renewal Notice Period");

(2) you must have maintained the Standards and otherwise substantially complied with the terms and conditions of this Agreement (and any lease with us or our affiliate, if applicable) throughout the Term; we have not sent you more than three (3) notices to cure or other notices of default under this Agreement over the course of the ten (10)-year period immediately preceding your delivery of the notice to renew in Section 2.B(1) and have not sent you any notice to cure or other notice of default under this Agreement after you provide that notice until the end of the Term; you must not have any uncured defaults under this Agreement at the time you provide that notice; and all your payments and other liabilities and obligations to us under this Agreement (and any lease with us or our affiliate) or otherwise must be current through the expiration of the Term; and

(3) you (a) have demonstrated to us that you have obtained a lease extension or new lease for the Premises (defined below) covering the Renewal Term on terms that meet our requirements and you Remodel the Restaurant on or before the expiration of the Term, in accordance with Section 8.A; or (b) if we reasonably determine, based on our review of the site and other economic factors impacting the market, that the Restaurant should be relocated, you secure a substitute premises that we accept and develop the Dunkin' Restaurant at those premises according to our then current standards and process before the expiration of the Term.

If you have satisfied all of these conditions, then to effectuate the option for the Renewal Term, you (and your Owners, as applicable) must execute and deliver to us, within fourteen (14) days

(or any longer period required by law) after delivery to you, both (i) our then-current form of termination and general release that confirms the termination of this Agreement and releases all claims that the parties may have against each other and their respective affiliates, and all of their respective officers, directors, owners and employees (provided, however, that each party's indemnification obligations for claims arising in connection with this Agreement shall survive termination of this Agreement and shall not be subject to the general release); and (ii) our then-current form of Franchise Agreement and related documents (including exhibits and ancillary agreements) that we are then offering to new franchisees at the time of renewal, the terms and conditions of which (including fee structures) may differ from this Agreement, and in addition, you pay us our then-current renewal fee when you execute that Franchise Agreement.

2.C Non-Exclusive License. This license is non-exclusive and relates solely to the single Restaurant location set forth in the Contract Data Schedule. We retain the right to operate or license others to operate Dunkin' Restaurants and other concepts, and to grant other licenses relating to the Proprietary Marks, at such locations and on such terms as we choose. We may use or license others to use the Proprietary Marks in ways that compete with your location and that draw customers from the same area as your Restaurant.

SECTION 3. DEVELOPMENT AND OPENING OF THE RESTAURANT

3.A Development. If you have not yet located an accepted Premises as of the Effective Date, then although we may assist you in your search, it is solely your responsibility to search for and propose to us a site on which to develop the Restaurant, and you must deliver to us for our review a complete site report and other materials and information we request for a suitable site in time to open the Restaurant on or before the Required Opening Date. You may only develop the Restaurant at a site that we have accepted. You agree that the Restaurant and any parking area or other real estate appurtenant to the Restaurant (collectively, the "Premises") must be designed, laid out, constructed, furnished, and equipped to meet our Standards and specifications, and you must satisfy any conditions we specify to obtain our approval of the development of the Restaurant and Premises. You may not deviate from our approved plans, specifications and requirements without our prior written approval. Any plans that we provide to you, and our approval of any plans you submit to us, relate solely to compliance with our Standards and should not be construed as a representation or warranty that the plans comply with applicable laws and regulations. That responsibility is solely yours. At our written request, you must promptly correct any unapproved deviations in the development of the Restaurant or Premises.

3.B Lease or Purchase. If you have not already done so before executing this Agreement, you must submit to us the proposed purchase agreement or lease for the Premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Premises from an unaffiliated landlord, the landlord must agree to our then-current form of Option to Assume the lease. If you or your affiliate directly or indirectly acquire ownership or control of the Premises, you must promptly give us written notice of such ownership or control and execute (or cause your affiliate to execute) our then-standard agreement (containing reasonable and customary terms and conditions) giving us the option to lease the Premises from you (or your affiliate) upon expiration or termination of this Agreement or any lease relating to the Restaurant or Premises. The lease will be for the then-remaining term of this Agreement, including any extension or renewal, at "triple-net" fair market value rent for comparable Dunkin'

Restaurant locations with arms-length leases. If the parties cannot agree on the fair market value, they will consult a mutually-acceptable real estate professional.

3.C Opening. You must open and begin operating the Restaurant, in accordance with the Standards and other provisions of this Agreement, on or before the Required Opening Date specified in the Contract Data Schedule. You may not open and begin operating the Restaurant until you have finished developing the Restaurant and Premises according to our Standards, you satisfy our other pre-opening requirements, and you obtain our approval to open.

SECTION 4. TRAINING AND ASSISTANCE

4.A Training. Before the Restaurant opens for business, and from time to time thereafter, we will make various mandatory and optional training programs regarding Standards that we have developed or obtained available to you, your management and other Restaurant personnel to assist you in meeting Standards. We will conduct some training programs regarding Standards, and we may require you to conduct training programs through your own properly certified (by us) trainers or supervisors. These programs may be conducted, at our option, at the Restaurant or other site, or through the Internet or other electronic media. You agree to timely and successfully complete, and to require your management and other employees to timely and successfully complete, all training that we designate as mandatory regarding Standards. Some training programs or systems may require the payment of fees.

4.B Costs for Training. You are responsible for your costs incurred in receiving any Standards training and in conducting your own training, including the cost of any materials and the salaries and travel expenses of yourself, your management, and your employees. If the Restaurant fails to meet Standards, then in addition to our other remedies, we may require you, your management and other Restaurant personnel to participate in additional training programs at your expense, and you may be required to reimburse us for the costs of providing such training.

4.C Assistance. We will maintain a continuing advisory relationship with you by providing such assistance as we periodically deem appropriate regarding the development and operation of a Dunkin' Restaurant. We may require that you designate an individual who satisfies the training and other requirements we periodically specify as our primary contact. We may advise you on the Restaurant's construction, design, layout, equipment, maintenance, repair and remodeling; on the training of your Restaurant's managers and crew personnel; on marketing and merchandising; on inventory control and record-keeping; and on other aspects of Dunkin' Restaurant operations. We will make available to you our then-current Manuals setting out our Standards, together with explanatory policies, procedures and other materials to assist you in complying with those Standards.

4.D Franchisee Advisory Council. We have established a franchisee advisory council comprised of members elected by franchisees in accordance with an election process we periodically specify as well as members appointed by us. We will consult with this group or its successor from time to time. This council will serve solely in an advisory capacity with respect to the matters contemplated by this Agreement, provided that the council currently has, and may have from time to time, particular consent, approval, and other rights pursuant to specific programs, arrangements or policies that we periodically establish and modify, or under other agreements with us.

SECTION 5. FEES, PAYMENTS AND REPORTING OF SALES

5.A Initial Franchise Fee. You must pay us the Initial Franchise Fee specified in the Contract Data Schedule in accordance with the SDA or, if this Agreement is not being executed pursuant to an SDA, then upon executing this Agreement.

5.B Marketing Start-Up Payment. In connection with a material branding or re-branding event at the Restaurant such as opening, re-opening or remodel or any other event set forth in our Standards, you agree to undertake promotional activities in the manner and to the extent that we prescribe in accordance with our Standards. We will advise you in writing of the manner and timing of such activities. If we have established a minimum dollar expenditure for your Restaurant's initial opening promotional activities, that amount will be set forth on the Contract Data Schedule.

5.C Continuing Franchise Fee. On or before Thursday of each week, you agree to pay us a Continuing Franchise Fee in an amount equal to (1) the Gross Sales (defined below) of the Restaurant for the seven (7)-day period ending at the close of business on Saturday, twelve (12) days previous, multiplied by (2) the Continuing Franchise Fee percentage stated in the Contract Data Schedule. We will specify the means and manner of payment from time to time, in writing.

5.D Continuing Advertising Fee. On or before Thursday of each week, you agree to pay us a Continuing Advertising Fee in an amount equal to (1) the Gross Sales of the Restaurant for the seven (7)-day period ending at the close of business on Saturday, twelve (12) days previous, multiplied by (2) the Continuing Advertising Fee percentage stated in the attached Contract Data Schedule. The Continuing Advertising Fee should be paid at the same time and in the same manner as the Continuing Franchise Fee, unless we specify otherwise, in writing.

5.E Gross Sales. "Gross Sales" means all revenue related to the sale of approved products and services through the operation of the Restaurant, but does not include money received for the sale of stored value cards and deposited into a central account maintained for the benefit of the Dunkin' Restaurant network; taxes collected from customers on behalf of a governmental body; or the sale of approved products to another entity franchised or licensed by us for subsequent resale. All sales are considered to have been made at the time the product is delivered to the purchaser, regardless of timing or form of payment. Revenues lost due to employee theft are not deductible from Gross Sales. Sales made to approved wholesale accounts are included in Gross Sales for purposes of calculating the Continuing Franchise Fee but not the Continuing Advertising Fee. You must submit any wholesale account for our prior approval using the procedure we specify from time to time. We may withdraw our approval at any time.

5.F Taxes on Fees. If any tax or other fee (other than federal or state income tax based on our income) is imposed on us by any governmental agency due to our receipt of fees or other amounts that you pay to us under this Agreement, then you agree to pay us the amount of such tax or other fee as an additional Continuing Franchise Fee.

5.G Late Fees, Interest and Costs. If you are late in paying all or part of any fee or other amount due to us or our affiliate, then without limiting our other remedies, you must also pay us our then-current late fee and interest on the unpaid amount calculated from the date due until paid at the rate of one and one-half percent (1.5%) per month, or the highest rate allowed by law, whichever is less. You must also pay all collection charges, including reasonable attorneys' fees, that we and our affiliates incur to collect fees that are due.

5.H Gross Sales Reporting and EFT. You agree to participate in our program or procedure that we periodically specify for Gross Sales reporting and payment of fees that are due, whether it is electronic fund transfer ("EFT") or some successor program, in accordance with our Standards. You agree to assume the costs associated with maintaining your capability to report Gross Sales and transfer funds to us. In no event will you be required to pay any sums before the date they are due, as described above.

SECTION 6. ADVERTISING AND MARKETING

6.A Fund. We have established and administer The Dunkin' Advertising and Sales Promotion Fund (the "Fund"), and direct the development of all advertising, marketing and promotional programs for the System. We may use up to twenty percent (20%) of Continuing Advertising Fees for the administrative expenses of the Fund and for programs designed to increase sales and further develop the reputation and image of the brand. The balance, including any interest earned by the Fund, will be used for advertising and related expenses. The content of all activities of the Fund, including the media selected and employed, as well as the area and restaurants targeted for such activities, will be determined by us. We are not obligated to make expenditures for you that are equivalent or proportionate to your contributions to the Fund, or to ensure that you benefit directly or on a pro rata basis from the Fund's activities. Upon your request, we will provide you with an audited statement of receipts and disbursements for the Fund that is audited by an independent, certified public accountant, for each fiscal year of the Fund.

6.B Local Marketing. If you prepare (or cause to be prepared) any advertising, marketing, promotional, customer relationship management, public relations and other brand-related programs for the Restaurant (collectively, "Local Marketing") materials or programs, then you must submit the materials and programs and their proposed use to us for our prior written approval in advance of any use. You may not use any Local Marketing materials or programs that we have not approved or have disapproved. You also must comply with any Standards and other guidelines that we periodically specify concerning any Local Marketing that you implement.

SECTION 7. RESTAURANT OPERATIONS

7.A Standards. You agree at all times to operate the Restaurant in accordance with all of our Standards, as we may implement and modify them from time to time. Without limiting the generality of the foregoing, among other things, you agree to:

(1) keep the Restaurant open and in continuous operation for the days and hours we periodically prescribe, and use the Restaurant and Premises only as a Dunkin' Restaurant business, unless we give written approval to do otherwise (and we may vary the hours of operation for specific restaurants in our sole judgment based on, among other things, economic factors, the restaurant's market, and/or other factors we deem relevant);

(2) install and use only equipment, fixtures, furnishings, and signage for the Restaurant (the "Operating Assets") that we approve, and replace them as we may specify;

(3) install and use a retail and back office information system and related equipment and programs that we periodically specify and whose information relating to the Restaurant or the business you operate under this Agreement is continuously

accessible to us, for our access and use, through polling or other direct or remote means that we periodically specify;

(4) use only the inventory, supplies, materials, and other products and services for the Restaurant that we periodically specify;

(5) sell all products that we periodically specify as mandatory, sell only those products that we periodically approve, and maintain a sufficient supply of all approved products to meet customer demands at all times;

(6) adopt and implement the training programs and materials for Restaurant personnel that we periodically specify, maintain a sufficient number of properly-trained managers and employees to render quick, competent and courteous service to Restaurant customers in accordance with our Standards, and use only employees that have literacy and fluency in the English language sufficient, in our reasonable opinion, to adequately communicate with customers if their duties include customer service;

(7) comply with all of requirements that we periodically specify, or that applicable law requires, relating to health, safety and sanitation;

(8) comply with Standards from us, prevailing industry standards (including payment card industry data security standards), all contracts to which you are a party or otherwise bound, and all applicable laws and regulations, as any of them may be modified from time to time, regarding the organizational, physical, administrative and technical measures and security procedures to safeguard the confidentiality and security of customer data on your computer system or otherwise in your possession or control and, in any event, employ reasonable means to safeguard the confidentiality and security of customer data;

(9) offer or sell any products to a third party for subsequent resale only with our prior written approval; and

(10) comply with all requirements that we periodically specify relating to delivery service from the Restaurant (if we approve the Restaurant to offer delivery).

7.B Compliance with Laws. You agree to comply at all times with all laws, ordinances, rules, regulations and orders of public authorities pertaining to the occupancy, operation and maintenance of the Restaurant and Premises. You represent and warrant to us that none of your (or your Owners') property or interests is subject to being blocked under, and you and your Owners otherwise are not in violation of, Executive Order 13224 issued by the President of the United States, the USA PATRIOT Act, or any other federal, state, or local law, ordinance, regulation, policy, list or other requirement of any governmental authority addressing or in any way relating to terrorist acts or acts of war.

7.C Inspections. You agree that our employees, representatives and agents have the right to enter the Restaurant and Premises, without notice during business hours, to determine your compliance with Standards and this Agreement. During the course of any such inspection, we may (among other things) photograph or video any part of the Restaurant; discuss Restaurant-related operations with the Restaurant's personnel, customers and prospective customers; and select ingredients, products, supplies, equipment and other items from the Restaurant to evaluate

whether they comply with our Standards. We agree to establish (and may periodically modify) Standards requiring our employees, representatives and agents, as well as vendors and other third parties with whom we contract, to present reasonable identification upon your or your Restaurant manager's request before entering into restricted areas of the Restaurant which customers cannot typically access. We may require you to immediately remove non-conforming items from the Restaurant at your expense, and we may remove them at your expense if you do not remove them upon request.

7.D Determination of Prices. Except as we may be permitted by law to require a particular price, you are free to determine the prices you charge for the products you sell.

7.E Standards and Conditions of Employment. We and you agree that any materials, guidance or assistance that we provide with respect to the terms and conditions of employment for your employees, employee hiring, firing and discipline, and similar employment-related policies or procedures, whether in the Manuals or otherwise, are solely for your optional use. Those materials, guidance and assistance do not form part of the mandatory Standards. You will determine to what extent, if any, these materials, guidance or assistance should apply to the Restaurant's employees. You acknowledge that we do not dictate or control labor or employment matters for franchisees and their employees and will not be responsible for the safety and security of Restaurant employees or patrons. You are solely responsible for determining the terms and conditions of employment for all Restaurant employees, for all decisions concerning the hiring, firing and discipline of Restaurant employees, and for all other aspects of the Restaurant's labor relations and employment practices.

7.F Designated and Approved Suppliers. During the Term you must purchase or lease all Operating Assets, the retail information system and related equipment and programs, inventory, supplies, materials, and other products and services for the Restaurant only according to the Standards and, if we require, only from suppliers and/or distributors that we designate or approve from time to time (which may include or be limited to us or our affiliates). Currently you must acquire products for your Restaurant through the National DCP, LLC, the purchasing and distribution entity for the Dunkin' Restaurant network. From time to time, we may enter into or require national or regional exclusive supply arrangements with one or more independent suppliers for certain approved products, subject to any then existing arrangements with National DCP, LLC. In evaluating the need for an exclusive supplier, we may take into account, among other things, the uniqueness of the product; the projected price and required volume of the product; the investment required and the ability of the supplier to meet the required quality and quantity of the product; the availability of qualified, alternative suppliers; the duration of the exclusivity; and the desirability of competitive bidding.

7.G Customer Complaints, Hazardous Conditions and Violations. You must promptly submit to us copies of any customer complaints relating to the Restaurant or Premises. You also must promptly submit to us any communications from public authorities about actual or potential violations of laws or regulations relating to the operation or occupancy of the Restaurant or Premises and otherwise notify us immediately if there exists any event or condition at the Restaurant or Premises that poses a threat to the health or safety of your customers. We may specify from time to time the manner of submission of this information to us.

SECTION 8. REPAIRS, MAINTENANCE, REFURBISHMENT AND REMODEL

8.A Repairs and Maintenance. You agree to continuously maintain the Restaurant and Premises, including all Operating Assets, in the degree of cleanliness, orderliness, sanitation and repair as prescribed by our Standards. You agree to make needed repairs (and replacements) to the Restaurant and Premises, including all Operating Assets, on an ongoing basis to ensure that your use and occupancy of the Restaurant and Premises conform to our Standards at all times. You are responsible for the costs associated with maintenance, repairs and replacements, alterations and additions. You may not defer your ongoing obligation to maintain, repair and replace because of a forthcoming refurbishment or remodel.

8.B Refurbishment and Remodel. No later than the Refurbishment Dates described in the Contract Data Schedule, you must refurbish the Restaurant in accordance with our then-current refurbishment Standards as generally described below. No later than the Remodel Dates described in the Contract Data Schedule, you must remodel the Restaurant in accordance with our then-current remodel Standards as generally described below, including those relating to Operating Assets. You are responsible for the costs of refurbishments and remodels. Our refurbishment Standards generally include enhancements, improvements or upgrades to exterior lighting and signage, pre-order board or other drive-thru equipment and signage, landscape design, new style wall covering and countertops, current seating and guest experience packages and/or production equipment or technology. Our remodel Standards generally include enhancements, improvements or upgrades to the site, building, equipment, technology and operational systems as necessary to bring the Restaurant up to the then-current Brand image and Standards.

SECTION 9. PROPRIETARY MARKS, CONFIDENTIAL INFORMATION AND INNOVATIONS

9.A Ownership of Proprietary Marks. Your right to use the Proprietary Marks is derived only from this Agreement and is limited to operating the Restaurant according to this Agreement and all Standards we implement during the Term. You may not sublicense the Proprietary Marks. Your unauthorized use of the Proprietary Marks is a breach of this Agreement and infringes our and our licensor's rights in the Proprietary Marks. Your use of the Proprietary Marks and any goodwill established by that use are for our and our licensor's exclusive benefit, and this Agreement does not confer any goodwill or other interests in the Proprietary Marks upon you (other than the right to operate the Restaurant under this Agreement). All provisions of this Agreement relating to the Proprietary Marks apply to any additional and substitute trademarks and service marks that we periodically authorize you to use. Neither you nor your Owners may directly or indirectly at any time during or after the Term contest or assist others in contesting the validity, or our licensor's ownership, of the Proprietary Marks or register, apply to register, or otherwise seek to use or in any way control any Proprietary Mark or any confusingly similar form or variation of any Proprietary Mark.

9.B Use of Proprietary Marks. You agree to use only the Proprietary Marks we periodically designate and in the manner that we periodically approve. You may not use the Proprietary Marks to advertise or sell products or services through the mail or by any electronic or other medium, including the Internet, without our prior written approval. Our right to approve any Internet usage of our Proprietary Marks includes approval of the domain names and Internet addresses, website materials and content, social media, and all links to other sites. We have the sole right to establish an Internet "home page" or other website using any of the Proprietary Marks, and to regulate the establishment and use of linked home pages by our franchisees. You agree not to use the

Proprietary Marks or the names “Dunkin’ Donuts”, “Dunkin’”, “DD”, “Dunk” or anything confusingly similar as part of your corporate or other legal name, or as part of any e-mail address, domain name, social media accounts, or other identification of you or your business, in any medium. In all approved uses of the Proprietary Marks on your business forms such as your letterhead, invoices, order forms, receipts, and contracts, you must identify yourself as our franchisee and your business as independently owned and operated in the manner that we periodically specify. You must modify or discontinue using any Proprietary Mark and/or use one or more additional or substitute trademarks or service marks as we periodically specify.

9.C Notification of Infringements and Control of Proceedings. You agree to notify us promptly if you become aware of any actual or apparent infringement or litigation relating to the Proprietary Marks. We or our licensor may take the action that we or it deems appropriate (including no action) and control exclusively any litigation or other proceeding arising from any infringement, challenge or claim or otherwise concerning any Proprietary Mark. You agree to reasonably cooperate with us (at our expense) with respect to actions that, in the opinion of our or our licensor’s attorneys, are necessary or advisable to protect and maintain our and our licensor’s interests in any litigation or other proceeding or otherwise to protect and maintain our and our licensor’s interests in the Proprietary Marks. At our option, we or our licensor may defend and control the defense of any claims disputing your use of, or challenging the validity of, or our (or our licensor’s) rights in, any Proprietary Mark.

9.D Indemnification for Use of Proprietary Marks. We agree to defend, indemnify and hold you and your successors and assigns harmless from, including by reimbursing any reasonable attorneys’ fees and other costs and expenses you incur in connection with, any claims disputing your use of, or challenging the validity of or our (or our licensor’s) rights in, any Proprietary Mark we license you under this Agreement, as long as the claim does not arise from your use of any Proprietary Mark in breach of this Agreement, the Manual or the Standards.

9.E System Confidential Information. In this Agreement, “Confidential Information” means information relating to us or the Dunkin’ System that is proprietary, provides a competitive advantage to Dunkin’ Restaurants, and is not generally available to the public, including development plans for Dunkin’ Restaurants; certain proprietary information in the Manuals and Standards, including recipes, products and specifications; data relating to past advertising, marketing, promotional, customer relationship management and other brand-related programs and materials used by Dunkin’ Restaurants and future plans for those programs; knowledge of specifications for and suppliers of certain proprietary Operating Assets and other products and services that Dunkin’ Restaurants use or sell; and other trade secrets and proprietary know-how relating to the methods of developing, operating and marketing the Restaurant. We and our affiliates own all right, title and interest in and to the Confidential Information. You agree that you and your Owners:

(1) will not use any Confidential Information in any other business or capacity, whether during or after the Term, and will not sell, trade or otherwise profit in any way from the Confidential Information, except during the Term using methods we approve;

(2) will keep the Confidential Information absolutely confidential, both during the Term and thereafter for as long as the information is not in the public domain, and will not make unauthorized copies of any Confidential Information disclosed in written or other tangible or intangible form; and

(3) will adopt and implement all reasonable procedures that we periodically designate to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to Restaurant personnel and others needing to know such Confidential Information to operate the Restaurant, and using confidentiality agreements we specify with those having access to Confidential Information.

"Confidential Information" does not include information, knowledge or know-how that is or becomes generally known in the restaurant industry (without violating an obligation to us or our affiliate) or that you knew from previous business experience before we provided it to you (directly or indirectly). If we include any item in Confidential Information, anyone who claims that it is not Confidential Information must show by reasonable evidence that the exclusion in this paragraph is fulfilled.

9.F Innovations. All ideas, concepts, techniques or materials relating to a Dunkin' Restaurant, whether or not protectable intellectual property and whether created by or for you or your Owners (including the ideas, concepts, techniques or materials developed for you by your employees or contractors to which you own the intellectual property rights) (collectively, "Innovations") must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the System, and works made-for-hire for us. To the extent any Innovation does not qualify as a work made-for-hire for us, by this paragraph you assign ownership of that Innovation, and all related rights to that Innovation, to us and agree to execute (and to cause your Owners to execute) whatever assignment or other documents we reasonably request to evidence our ownership or to help us obtain intellectual property rights in the Innovation. We and our affiliates have no obligation to make any payments to you or any other person with respect to any Innovations. You may not use any Innovation in operating the Restaurant or otherwise without our prior approval.

9.G Franchisee Proprietary Information. We agree to keep confidential any Franchisee Proprietary Information (defined below), except: (1) in connection with anonymous general information disseminated to our franchisees, prospective franchisees or other parties; (2) in the formulation of plans and policies in the interest of the Dunkin' Restaurant network; or (3) if required by law or any legal proceeding. "Franchisee Proprietary Information" means information about your or your Owners' (and/or your or their affiliates') ownership, capital structure or financial results that would by its nature, be considered by a reasonable person to be confidential; provided that Franchisee Proprietary Information does not include any information that is owned by us (or our affiliates) or otherwise is part of the definition of Confidential Information.

SECTION 10. RESTRICTIVE COVENANTS

10.A Acknowledgements. You acknowledge that as our franchisee, you (and your Owners and Restaurant personnel) will receive specialized training, including operations training, in the System that is beyond your present skills and those of your managers and employees. You further acknowledge that you will receive access to our Confidential Information which will provide a competitive advantage to you. As a condition of training you, sharing our Confidential Information with you and granting you a license to operate the Restaurant and use our intellectual property, we require the following covenants in order to protect our legitimate business interests and the interests of other franchisees in the Dunkin' Restaurant network.

10.B Covenants During the Term. During the Term, neither you nor any of your Owners, officers, directors or guarantors may:

(1) have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any business or venture that derives, or is reasonably expected to derive, more than twenty percent (20%) of its overall revenue from a combination of coffee and/or baked goods (other than another Dunkin' Restaurant operating under a franchise agreement with us) (a "Competitive Business");

(2) divert or attempt to divert any Dunkin' Restaurant business or customer or prospective customer away from the Restaurant or another Dunkin' Restaurant;

(3) oppose the issuance of a building permit, zoning variance or other governmental approval required for the development of another Dunkin' Restaurant; or

(4) perform any act injurious or prejudicial to the goodwill associated with the Proprietary Marks or any Dunkin' Restaurant.

10.C Covenants After the Term. For the first twenty-four (24) months following the expiration or termination of this Agreement or transfer pursuant to Section 13 (the "Post-Term Period"), neither you nor any of your Owners, officers, directors or guarantors may have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any Competitive Business that is located at the Premises or within five (5) miles from the Premises or any other Dunkin' Restaurant that is then open or under development. The Post-Term Period will be automatically extended, with respect to any persons covered by this Section 10.C who are not complying fully with this Section 10.C, for each day during which that person is not complying fully with this Section 10.C.

10.D Exclusions. The restrictions in Sections 10.B and 10.C shall not apply to the ownership of (1) less than two percent (2%) of a company whose shares are listed and traded on a national or regional securities exchange; or (2) a passive investment interest of less than fifteen percent (15%) in any real estate development company, provided that such interest does not include any management control, voting rights, or other direct or indirect control over the policies or operations of that development company, such as any rights or control with respect to the tenants, owners or other concepts in any real estate development.

10.E Acknowledgements. You acknowledge that a breach of the covenants contained in this Section 10 will be deemed to threaten immediate and substantial irreparable injury to us and give us the right to obtain immediate injunctive relief without limiting any other rights we might have. If a court or other tribunal having jurisdiction to determine the validity or enforceability of this Section 10 determines that, strictly applied, it would be invalid or unenforceable, then the time, geographical area and scope of activity restrained shall be deemed modified to the minimum extent necessary such that the restrictions in this Section 10 will be valid and enforceable.

SECTION 11. MAINTENANCE AND SUBMISSION OF BOOKS, RECORDS AND REPORTS

11.A Maintaining Records. You must keep business records in the manner and for the time required by law and our Standards, and in accordance with generally accepted accounting principles. All records must be in English, and whether on paper or in an electronic form, must be capable of being reviewed by us without special hardware or software. You must retain copies of each state and federal tax return for the franchised business for a period of five (5) years.

11.B Reporting. You must submit to us, in the form and manner we periodically specify, profit and loss statements for the Restaurant on a monthly basis, and, at our request, balance sheets for your fiscal half-year and year-end. If we specify additional records for periodic reporting, you agree to submit those records as required.

11.C Audit of Records. Within fifteen (15) days after our request and at our option, you agree to (1) photocopy and deliver to us those required records that we specify, or (2) at a location acceptable to us, provide us access to any required records that we specify for examination and photocopying by our representatives. You also hereby grant us the right (to the extent you have that right) to examine the records of your purchases kept by any of your suppliers or distributors, including the National DCP or any successor entities, and hereby authorize those suppliers and distributors to allow us to examine and copy those records at our own expense. If after we review your business records, which may include your business tax returns, we believe that intentional underreporting of Gross Sales may have occurred, then upon request, and in addition to our other remedies, you and any signatory and guarantor of this Agreement must provide us with personal federal and state tax returns and personal bank statements for the periods requested.

SECTION 12. INSURANCE AND INDEMNIFICATION

12.A Insurance.

(1) Before opening or operating the Restaurant for business, and before beginning construction of the Restaurant if you are developing the Restaurant, you agree to acquire insurance coverage of the type and in the amounts required by law, by any lease or sublease, and by us, as prescribed in our Standards. You must maintain such coverage in full force and effect throughout the Term. We have the right to change these insurance requirements from time to time. All insurance must be placed and maintained with insurance companies with ratings that meet or exceed our Standards. At our request, you must provide us with proof of required insurance coverages.

We and any affiliate we designate must be named as additional insureds as our respective interests appear, and all policies must contain provisions denying to the insurer acquisition of rights of recovery against any named insured by subrogation. All policies shall include a provision prohibiting cancellations or material changes without thirty (30) days' prior written notice to all named insureds. Policies may not be limited in any way by reason of any insurance that we (or any named party) may maintain. Upon our request, you must produce proof that you currently have the insurance coverage described in this Agreement. If such insurance coverage is not in effect, then in addition to our other remedies, we have the right to purchase the necessary coverage for the Restaurant at your expense and to bill you for any premiums and costs. This obligation to maintain insurance is separate and distinct from your obligation to indemnify us under the provisions below.

(2) Both you and we waive any and all rights of recovery against each other and our respective officers, employees, agents, and representatives, for damage to the waiving party or for loss of its property or the property of others under its control, to the extent that the loss or damage is covered by insurance. To obtain the benefit of our waiver, you must have the required insurance coverage in effect. When you are obtaining the policies of insurance required by this subsection, you must give notice to your insurance carriers that the above mutual waiver of subrogation is contained in this Agreement. This

obligation to maintain insurance is separate and distinct from your obligation to indemnify us under the provisions of Section 12.B.

12.B Indemnification. You agree to defend, indemnify and hold us, our affiliates, and our and their respective owners, officers, directors, employees, agents, successors and assigns (collectively, the "Indemnified Parties"), harmless from all claims related in any way to your development, operation, possession or ownership of the Restaurant or the Premises, or any debt or obligation of yours. This indemnification covers all fees (including reasonable attorneys' fees), costs and other expenses incurred by us or on our behalf in the defense of any claims, except as provided below, and shall not be limited by the amount of insurance required under this Agreement. Our right to indemnity shall be valid notwithstanding that joint or concurrent liability may be imposed on us or any other Indemnified Party by law. No settlement of any claim against us shall be made without our prior written consent if we would be subjected to any liability not covered by you or your insurer. You will have the right to assume control of the defense of and otherwise respond to and address any claim or proceeding that is subject to this Section 12.B, provided however, that each Indemnified Party may at its election, by written notice to you, assume control of the defense of and otherwise respond to and address any such claim or proceeding, but only if (1) the claim or proceeding involves a class action or action that involves more than just the Restaurant and other Dunkin' Restaurants that you or your affiliates own, (2) a negative decision in the claim or proceeding would reasonably be expected to have a material adverse impact on the Dunkin' brand or goodwill associated with the Proprietary Marks, or (3) you (or your insurance carrier) does not actively defend the Indemnified Party's interests in the claim or proceeding. If the Indemnified Party assumes control of the defense of any claim or proceeding pursuant to the preceding sentence, then (a) the Indemnified Party shall be responsible for its own fees (including reasonable attorneys' fees), costs and other expenses, and you may at your option retain separate co-counsel and otherwise participate in the defense at your sole cost and expense; and (b) your indemnification, defense and hold harmless obligations under this Section 12.B shall not apply with respect to that claim or proceeding. Your obligations under this Section 12.B will continue in full force and effect subsequent to and notwithstanding this Agreement's expiration or termination. To the extent that this Section 12.B directly conflicts with any specific defense, hold harmless or indemnification provisions in any other written contract between us or in any program or offering in which you participate, such as our Loyalty Program, such provisions will govern to the extent of such conflict.

SECTION 13. TRANSFERS

13.A Transfer by Us. We may change our ownership or form and/or assign this Agreement and any other agreement between us and you (or any of your Owners or affiliates) without restriction. This Agreement inures to the benefit of our successors and assigns. Upon transfer, we will have no further obligation under this Agreement, except for any accrued liabilities.

13.B Transfer by You – Defined. We entered into this Agreement based on and in reliance on our perceptions of your (or your Owners') individual or collective character, skill, aptitude, attitude, business ability and financial capacity. Therefore, neither this Agreement nor any direct or indirect interest in or rights or obligations under this Agreement, nor the Restaurant or all or substantially all of the Operating Assets, nor any direct or indirect ownership interest in you (if you are a business entity), may be transferred (as defined below), whether directly or indirectly, without our prior written approval. A transfer of the ownership, possession or control of the Restaurant or the Operating Assets may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term "transfer**,**" whether or not capitalized, includes any voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition and includes the following events, whether they impact you (or your Owners) directly or indirectly: (a) transfer of record or beneficial ownership of any direct or indirect ownership interest in you or the right to receive all or a portion of your profits or losses or any capital appreciation relating to you or the Restaurant (whether directly or indirectly); (b) a merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests or securities representing or potentially representing ownership interests, or a redemption of ownership interests; (c) any sale or exchange of voting interests or securities convertible to voting interests, or any management agreement or other arrangement granting the right to exercise or control the exercise of the voting rights of any Owner or to control your or the Restaurant's operations or affairs; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer in trust, or under the laws of intestate succession; or (e) foreclosure upon or attachment or seizure of the Restaurant, any of its Operating Assets, or any direct or indirect ownership interest in you; or (f) transfer, surrender or loss of the possession, control or management of all or any material portion of the Restaurant (or its operation) or you.

A "Controlling Ownership Interest" in you (if you are an entity) means any transfer, or any series of transfers (regardless of the time period during which they take place), that results in any individual or entity (together with its affiliates), directly or indirectly acquiring or coming into possession or control of either (1) fifty percent (50%) or more of the direct or indirect ownership interests in you, or (2) any ownership interest or other direct or indirect right or interest in you that provides the right, power or authority to direct and control your management and policies, in either case, who did not own, possess or control such interest as of the Effective Date. A "Non-Controlling Ownership Interest" in you (if you are an entity) means the transfer or creation of any direct or indirect ownership interest in you that is not a Controlling Ownership Interest.

13.C Conditions for Our Approval of Non-Control Transfer. We will not unreasonably withhold our consent to a transfer of a Non-Controlling Ownership Interest in you or your Owners if the proposed transferee and its direct and indirect owners (if the transferee is an entity) are of good character, otherwise meet our then applicable standards for non-controlling owners of Dunkin' Restaurants, and execute our then-current form of Guaranty.

13.D Conditions for Our Approval of Control Transfer. Subject to Sections 13.E and 13.G, we will not unreasonably withhold our consent to any transfer of this Agreement or any rights or obligations under this Agreement, any direct or indirect interest in the Restaurant or all or substantially all of the Operating Assets, or any Controlling Ownership Interest in you (if you are a business entity) (each a "Control Transfer"), that complies with the following:

(1) each proposed transferee (and its direct and indirect owners, if the transferee is an entity) meets our then-current criteria and each guarantor executes our then current form of Guaranty;

(2) you have satisfied all of your outstanding obligations to us, the Restaurant and Premises are in compliance with our Standards, and you are otherwise in full compliance with this Agreement and all related agreements with us and our affiliates;

(3) we believe, in our reasonable judgment, that the sale price of the interest to be conveyed is not so high, and the terms of sale are not so onerous, that it is likely the

transferee would be unable to properly operate, maintain, upgrade and promote the Restaurant and meet all financial and other obligations to us and to third parties;

(4) at the time of transfer, you and all of your Owners execute our then-current form of general release that releases all claims that you (or your Owners) may have against us, our affiliates, and our and their respective officers, directors, owners and employees (it being acknowledged that if after an approved transfer, an Owner no longer has an interest in the franchised business, then such Owner is relieved of further obligations to us under the terms of this Agreement, except for money obligations through the date of transfer and post-termination obligations);

(5) the transferee (if the transfer is of this Agreement, the Restaurant or the Operating Assets) or you (if the transfer is of a direct or indirect ownership interest in you) agree to repair and/or replace any Operating Assets and otherwise correct any deficiencies that we identify in the Restaurant or the Premises, and, if we require, refurbish or remodel the Restaurant and Premises according to our requirements; and

(6) the transferee (if the transfer is of this Agreement, the Restaurant or the Operating Assets) or you (if the transfer is of a direct or indirect ownership interest in you) agrees, at our option, to (a) be bound by all terms and conditions of this Agreement for the remainder of the Term, or (b) execute our then-current form of franchise agreement and related documents, which may contain terms and conditions (including the fees) that differ materially from any or all of those in this Agreement, except that the term of such franchise agreement shall be the remaining Term of this Agreement and the refurbishment and remodel dates shall be as set forth in this Agreement.

13.E Transfer Fee. At transfer, you must pay us a Transfer Fee as follows, whether or not we exercise our rights in Section 13.G.

(1) If you have not owned and operated the Restaurant for at least three (3) full years on the date the transfer occurs, you will pay the Transfer Fee set forth in the chart in Subsection (2) below plus an additional Twelve Thousand Five Hundred Dollars ($12,500).

(2) If you have owned and operated the Restaurant for at least three (3) full years on the date the transfer occurs, you will pay the Transfer Fee stated below, based on the Restaurant's Gross Sales during the twelve (12)-month period ending as of the end of the reporting period immediately preceding the transfer's closing date, provided that we reserve the right to select another period or to make appropriate adjustments to such Gross Sales in the event extraordinary occurrences (e.g., road construction, fire or other casualty, etc.) materially affected the Restaurant's sales during that trailing twelve (12)-month period.

Gross Sales for the Trailing 12 Month Period	Transfer Fee
Less than $400,000.00	$ 5,000.00
$400,000.00 or more, but less than $600,000.00	$ 6,000.00
$600,000.00 or more, but less than $1,000,000.00	$ 8,000.00
$1,000,000.00 or more, but less than $1,400,000.00	$12,000.00
$1,400,000.00 or more	$20,000.00

(3) In lieu of the Transfer Fee above, we will only charge the applicable, then-current Fixed Documentation Fee published by us from time to time for (a) a transfer of a Non-Controlling Ownership Interest; (b) any transaction in which the direct or indirect ownership interests in you are transferred to the spouse(s) or children of any of the individuals who are Owners as of the Effective Date; (c) if an Owner who dies or becomes mentally incapacitated transfers all of their direct or indirect ownership interests in you to beneficiaries or heirs.

13.F Transfer on Death. Within twelve (12) months after the death of you or any of your Owners and notwithstanding any agreement to the contrary, the deceased's legal representative must propose to us in writing to transfer the interest of the deceased in this Agreement or in you to one or more transferees. Any such transfer must occur within eighteen (18) months after such individual's death, and is subject to our prior written consent, which we will not unreasonably withhold, in accordance with this Section 13.

13.G Right of First Refusal. If you or any of its Owners at any time determines to engage in any Control Transfer, then we will have a right of first refusal to be the purchaser of that interest under the same terms and conditions contained in the purchase and sale document (but subject to our rights under this Agreement and the Standards). You must comply with our Standards and requirements pertaining to our right of first refusal, including by providing us with a fully-executed copy of any offer or purchase and sale document (including any referenced documents) for the sale. We will have sixty (60) days following our receipt of the fully-executed purchase and sale documents (including any referenced documents) and other materials concerning the proposed transferee(s) and the transfer that we request, to notify you whether we are exercising our right of first refusal. Upon our exercise, we (or our assignee) will have the benefit of all of the rights and time periods that the original proposed transferee(s) had as of the date that they executed the purchase and sale documents, including any applicable diligence periods (although our diligence period need not be more than thirty (30) days after we deliver our exercise our right of first refusal) and periods before closing. We may at our option assign our right of first refusal under this Section 13.G, without recourse, to any assignee, who will then have all of our rights under this Section 13.G to purchase the interest directly from you (or your Owner), and we shall have no further liability or obligation in connection with this Section 13.G with respect to that transfer. If you do not complete the sale to the proposed buyer (with our approval) within ninety (90) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change adverse to you in the terms of the offer (which you must tell us promptly), then we will have an additional right of first refusal during the sixty (60)-day period following either the expiration of the ninety (90)-day period or our receipt of notice of the material change in the offer's terms, on the modified terms.

SECTION 14. DEFAULT AND TERMINATION

14.A Termination by Us. We may, at our option, terminate this Agreement, effective upon delivery of written notice of termination to you, if:

(1) you lose the use or enjoyment of or the right to occupy the Premises, or the lease for the Premises is terminated, before the Term expires;

(2) there is any unauthorized transfer or assignment in violation of Section 13;

(3) there is any unauthorized use or disclosure of any Confidential Information in breach of this Agreement, or you or your Owners breach any provision of Section 10;

(4) you or any of your Owners is convicted of or pleads guilty or no contest to a felony or crime involving moral turpitude;

(5) you or any of your Owners commits a fraud upon us, our affiliate or any third party relating to the Restaurant or any other Dunkin' Restaurant or your acquisition of your rights under this Agreement, including by intentionally understating or underreporting Gross Sales;

(6) you or any of your affiliates uses or permits the use of the Restaurant or Premises, or any other Dunkin' Restaurant, for an unauthorized purpose;

(7) you abandon the Restaurant or you cease to operate the Restaurant for a period of forty-eight (48) hours without our prior written consent, unless you close the Restaurant for a purpose we approve or in response to a fire or other casualty, and, with respect to any such cessation of operations, you have not resumed operations within twenty-four (24) hours after delivery of written notice to you;

(8) any other franchise agreement or other agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates) relating to a Dunkin' Restaurant, other than a Store Development Agreement, is terminated before its term expires, regardless of the reason;

(9) we deliver to you written notice of your failure to comply with this Agreement on three (3) or more separate occasions for the same or a substantially similar default within the immediately preceding twelve (12)-month period, whether or not any of these failures are corrected after we deliver written notice to you;

(10) you or any guarantor file a petition in bankruptcy or are adjudicated bankrupt, or a petition in bankruptcy is filed against you or any guarantor and is either consented to by you or the guarantor or not dismissed within thirty (30) days; you or any guarantor becomes insolvent or admits in writing your or your guarantor's insolvency or inability to pay debts generally as they become due, or make an assignment for the benefit of creditors; or a bill in equity or other proceeding for the appointment of a receiver, trustee or other custodian for the Restaurant or your or any guarantor's business assets is filed and is either consented to by you or any guarantor or not dismissed within thirty (30) days, or such a receiver, trustee or other custodian is appointed; proceedings for composition with creditors is filed by or against you or any guarantor; or any of your or any guarantor's assets is sold at levy; provided, however, that any such actions by a guarantor as described in this Section 14.A(10) shall not give rise to our termination right if you are able promptly to procure a replacement guarantor which guarantor is reasonably satisfactory to us and executes our then current form of Guaranty;

(11) you violate any law, regulation, order or Standard relating to health, sanitation or safety, and do not (a) immediately destroy any product or correct any situation that, in our opinion, poses an imminent risk to public health and safety; and (b) otherwise correct the failure within twenty-four (24) hours after notice of that violation or situation is delivered to you;

(12) you fail to pay us (or our affiliate) any amounts due, whether arising under this Agreement or any other agreement, or you fail to maintain the insurance required under this Agreement, and in either case do not correct the failure within seven (7) days after we deliver written notice of that failure to you; or

(13) you fail to comply with any other provision of this Agreement or any mandatory Standard, or any other agreement that is necessary to the operation of the Restaurant, and do not correct the failure within thirty (30) days after we deliver written notice of the failure to you.

Notwithstanding the foregoing, if a default is curable under this Agreement, and any applicable law in the state in which the Restaurant is located requires a longer cure period than that specified in this Agreement, the longer period will apply.

14.B Additional Remedies. In addition to our other rights and remedies, we also have the following remedies:

(1) If we believe a condition at the Premises or the Restaurant or of any product sold poses a threat to the health or safety of your customers, employees or other persons, we have the right to take such action as we deem necessary to protect those persons, and the goodwill enjoyed by our Proprietary Marks and System, including any or all of the following: (i) requiring you to immediately close and suspend operation of the Restaurant and correct such conditions; (ii) immediately removing or destroying (or requiring you to immediately remove and destroy) any products that we suspect are contaminated; and (iii) entering the Restaurant and Premises, without being guilty of or liable for trespass or tort, to attempt to correct any hazardous condition if you fail to correct that condition on demand. You are solely responsible for all losses or expenses incurred in complying with the provisions of this subsection.

(2) If we notify you that you have not complied with a Standard involving the condition of the Restaurant, including maintenance, repair, and cleanliness, and you fail to correct that non-compliance within thirty (30) days, then we and our representative es may enter the Restaurant and Premises, without being guilty of or liable for trespass or tort, and correct the condition at your expense.

(3) If you repeatedly fail to comply with this Agreement, we may disapprove your participation in the sale of new products or new programs until you cure your defaults and demonstrate to our reasonable satisfaction that you can maintain compliance with Standards.

14.C Enforcement Expenses. You agree to pay to us all costs and expenses, including reasonable payroll and travel expenses for our employees, and reasonable investigation and attorneys' fees, that we incur in successfully enforcing (which includes achieving a settlement) any provisions of this Agreement.

14.D Injunctive Relief. Because of the importance of your compliance with Standards to protect our System, the Dunkin' Restaurant network and the goodwill enjoyed by our Proprietary Marks, you agree that the remedies described elsewhere in this Agreement, as well as monetary damages or termination at a future date, may be an insufficient remedy for your breach of any Standard or other provision of this Agreement. Accordingly, you agree not to contest the

appropriateness of injunctive relief for such breaches, and consent to the grant of an injunction in such cases without the showing of actual damages, irreparable harm or the lack of an adequate remedy at law. In order to obtain an injunction relating to any Standard, we must show only that the Standard in issue was adopted in good faith and applies generally to Dunkin' Restaurants in the same geographic region and that are similarly situated with the Restaurant.

14.E Obligations Upon Termination and Expiration. Upon termination or expiration of this Agreement, in addition to complying with Sections 10.B, 14.F, 14.G, and any other provision that expressly or by its nature survives the expiration or termination of this Agreement:

(1) you no longer have any rights granted by this Agreement, and we may, at our option, notify any of your suppliers, distributors and other third parties that you are no longer an authorized franchisee and the Restaurant is no longer an authorized Dunkin' Restaurant or eligible to receive products and services as a Dunkin' Restaurant;

(2) you must immediately cease operation of the Restaurant and no longer represent yourself to the public as our franchisee, and must immediately cease all use of our Proprietary Marks, any colorable imitation of a Proprietary Mark, any trademark, service mark or commercial symbol that is confusingly similar to any Proprietary Mark, or any other indicia of a Dunkin' Restaurant in any manner or for any purpose, and any Confidential Information, and Manuals, and cease to participate directly or indirectly in the use or benefits of our System;

(3) within ten (10) days after expiration or termination you must (a) pay all amounts owed under this Agreement, including any fees and interest; and (b) return all originals and copies of our Manuals, plans, and other documents containing our Standards or other intellectual property; and

(4) upon our request within thirty (30) days after expiration or termination, you must (a) remove from the Restaurant and Premises and return to us all signage and other indicia of our Proprietary Marks; (b) make such modifications or alterations to the Restaurant and Premises as we require in accordance with our Standards to distinguish the Restaurant and Premises from its former appearance and the premises of other Dunkin' Restaurants so as to prevent a likelihood of confusion by the public; (c) disconnect and cease using any telephone numbers that are connected to our Proprietary Marks name; and (d) withdraw any fictitious name or similar registration containing any part of our Proprietary Marks. You hereby appoint us as your attorney-in-fact, and in your name, to do any act necessary to accomplish the intent of this subsection (4). If you fail or refuse to comply with the requirements of this subsection (4), we have the right to enter upon the Premises, without being guilty of trespass or any other tort, for the purpose of making such changes as may be required, at your expense, and you agree to reimburse us for all costs and expenses we incur upon demand.

You acknowledge that if we conduct business as if the Agreement had not been terminated or otherwise suffer your continued operation of the Restaurant while we seek enforcement of our election to terminate or our other rights or remedies, we are doing so merely to preserve the reputation of the Dunkin' Restaurant network and/or the goodwill associated with the Proprietary Marks, and that doing so is neither a waiver of our election to terminate nor an extension of the termination date.

14.F Option to Purchase. We have the option, exercisable by delivery of written notice within thirty (30) days after the termination or expiration of this Agreement, to purchase from you those Operating Assets and other assets used in the operation of the Restaurant that we designate (excluding personal assets and assets that are not used primarily in the operation of the Restaurant and other Dunkin' restaurants then being acquired) (the "Purchased Assets"). The purchase price for the Purchased Assets (the "Purchase Price") will be their fair market value, but not as a Dunkin' Restaurant as a going concern, except that the Purchase Price will not include any value for any rights granted by this Agreement, goodwill attributable to the Proprietary Marks or System, or participation in the network of Dunkin' Restaurants. If we and you cannot agree on the Purchase Price for the Purchased Assets, it will be determined by an independent appraiser designated in accordance with the Standards, who will be bound by the provisions of this Section 14.F. We will pay the Purchase Price at the closing, which will take place on a date we designate, but we may set off against the Purchase Price, and reduce the Purchase Price by, any and all amounts you owe us or our affiliates relating to the Restaurant. We are entitled to all customary representations, warranties and indemnities in this asset purchase, and you (and your Owners) agree to execute our then current form of purchase agreement and related agreements and instruments (which shall be on reasonable and customary terms and conditions) in connection with the purchase. We also may at our option assign our rights under this Section 14.F, without recourse, to any assignee, who will then have all of our rights under this Section 14.F to purchase the Purchased Assets directly from you, and we shall have no further liability or obligation in connection with this Section 14.F with respect to that purchase.

14.G Option to Assume Lease. We also have the option, exercisable by delivery of written notice within thirty (30) days after the termination or expiration of this Agreement, to require you assign to us any leasehold interest you have in the Restaurant and Premises or any other agreement related to the Premises. You (and your Owners) agree to execute our then current form of lease assignment agreement and related agreements and instruments (all of which shall be on reasonable and customary terms and conditions) in connection with the transfer, which will be effective on the date we specify, which may be the closing date of the purchase under Section 14.F. We may at our option assign our rights under this Section 14.G, without recourse, to any assignee, who will then have all of our rights under this Section 14.G to assume the leasehold interest or other agreement related to the Premises directly from you, and we shall have no further liability or obligation in connection with this Section 14.G with respect to that assignment.

SECTION 15. DISPUTE RESOLUTION

15.A Governing Law. This Agreement, the franchise, and all claims arising from the relationship between us and you shall be governed by the laws of the State of Georgia, without regard to its conflict of laws rules; provided, however that any Georgia law regulating the sale of franchises or governing the relationship of a franchisor and its franchisee will not apply unless its jurisdictional requirements are met independently without reference to this Section 15.A.

15.B Choice of Forum. The parties agree that to the extent any disputes arise that cannot be resolved directly between the parties, you shall file any suit against us or our affiliates, and we shall file any suit against you or your owners, only in the federal or state court of general jurisdiction in Atlanta, Georgia. Each party irrevocably submits to the jurisdiction of those courts and waives any objection such party may have to either the jurisdiction of or venue in those courts.

15.C Waiver of Punitive Damages and Jury Trial. EXCEPT FOR PUNITIVE, EXEMPLARY, TREBLE AND OTHER FORMS OF MULTIPLE DAMAGES AVAILABLE TO ANY PARTY UNDER

FEDERAL LAW OR OWED TO THIRD PARTIES WHICH ARE SUBJECT TO INDEMNIFICATION UNDER SECTION 9.D OR SECTION 12.B, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, TREBLE OR OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU (OR YOUR OWNERS), THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU (AND YOUR OWNERS) IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER US OR YOU (OR YOUR OWNERS).

15.D Claims Not a Defense. You agree that the existence of any claims against us, whether or not arising from this Agreement, shall not constitute a defense to the enforcement by us of any provision of this Agreement.

SECTION 16. MISCELLANEOUS

16.A Relationship of the Parties. This Agreement does not create a fiduciary relationship between us and you. You have no authority, express or implied, to act as our or our affiliate's agent for any purpose. You are an independent contractor responsible for all obligations and liabilities of, and for all loss or damage to, the Restaurant and its business. We and you are not and do not intend to be partners, associates, or joint employers in any way, and we shall not be construed to be jointly liable for any of your acts or omissions under any circumstances. Neither party is liable for any act, omission, debt or any other obligation of the other.

16.B Waivers. Either we or you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. However, no interpretation, change, termination or waiver of any of this Agreement's provisions shall be binding upon us unless in writing and executed by one of our officers, and which is specifically identified as an amendment, termination or waiver under this Agreement. Any waiver we grant will be without prejudice to our other rights and may be revoked at any time and for any reason, effective upon ten (10) days' prior written notice. Our waiver of your breach of any provision of this Agreement or any Standard applies only to that one breach and that one provision or Standard, and not to any subsequent breach of that provision or Standard or any other provision or Standard. Our acceptance of any payments due under this Agreement shall not be deemed to be our waiver of any preceding breach. If we accept payments from any person or entity other than you, such payments will be deemed made by such person as your agent and not as your successor or assignee. We may waive or modify any obligation of other franchisees under agreements similar to this Agreement, without any obligation to grant a similar waiver or modification to you.

16.C Severability. Except as expressly provided to the contrary in this Agreement, each Section, subsection and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court or agency with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of this Agreement, which will continue to have full force and effect and bind the parties. If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business

activity prohibited, and/or length of time, but would be enforceable if modified, we and you agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of termination or of our refusal to enter into a renewal franchise agreement, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any Standard is invalid, unenforceable or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety.

16.D Interpretation. The preambles and exhibits are a part of this Agreement which, together with any riders or addenda executed at the same time as this Agreement, constitutes our and your entire agreement and supersedes all prior and contemporaneous oral or written agreements and understandings between them relating to the subject matter of this Agreement. There are no other oral or written representations, warranties, understandings or agreements between us and you relating to the subject matter of this Agreement. Notwithstanding the foregoing, nothing in this Agreement shall disclaim or require you to waive reliance on any representation that we made in the most recent disclosure document (including its exhibits and amendments) that we delivered to you or your representative. Any policies that we adopt and implement from time to time to guide us in our decision-making are subject to change, are not a part of this Agreement and are not binding on us. Except as provided in Section 9.D and Section 12.B, nothing in this Agreement is intended nor deemed to confer any rights or remedies upon any person or entity not a party to this Agreement. The parties' rights and remedies under this Agreement and applicable law are cumulative. You may not withhold payment of any amounts owed to us or our affiliates on the grounds of our or their alleged nonperformance of any of our or their obligations under this Agreement or any other agreement. Captions, paragraph designations and section or subsection headings are included in this Agreement for convenience only, and in no way define or limit the scope or intent of the provisions. If two or more persons are at any time parties to this Agreement as the franchisee under this Agreement, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. This Agreement may be executed by electronic signature and/or in multiple copies, each of which will be deemed an original.

16.E Binding Effect and Amendment. This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns and successors in interest. Subject to our rights to modify the Manuals, Standards and System, this Agreement may not be amended or modified except by a written agreement executed by both us and you.

16.F Exercise of Our Judgment. Whenever we reserve discretion in a particular area or where we agree to exercise our rights reasonably or in good faith, we will satisfy our obligations whenever we exercise reasonable business judgment in making our decision or exercising our rights. Our decisions or actions will be deemed to be the result of reasonable business judgment, even if other reasonable or even arguably preferable alternatives are available, if our decision or action is intended, in whole or significant part, to promote or benefit the System or Dunkin' Restaurants generally even if the decision or action also promotes our financial or other individual interest. Examples of items that will promote or benefit the System or Dunkin' Restaurants include enhancing the value of the Proprietary Marks, improving customer service and satisfaction,

improving product quality, improving uniformity, enhancing or encouraging modernization and improving the competitive position of the System or Dunkin' Restaurants.

16.G Notices. All notices delivered pursuant to this Agreement shall be sent by nationally recognized overnight courier or certified mail to the addresses set forth in the Contract Data Schedule, or to such other addresses as you and we provide each other in writing. All notices to us shall be sent to us "c/o Dunkin' Brands, Inc., as Manager, Attention: Legal Department."

16.H No Related Party Liability. You agree that none of our past, present or future directors, officers, employees, incorporators, members, partners, stockholders, subsidiaries, affiliates, controlling parties, entities under common control, ownership or management, vendors, service providers, agents, attorneys or representatives will have any liability for: (1) any of our obligations or liabilities relating to or arising from this Agreement; (2) any claim against us based on, in respect of, or by reason of, the relationship between you and us; or (3) any claim against us based on any of our alleged unlawful acts or omissions.

16.I No Waiver or Disclaimer of Reliance in Certain States. The following provision applies only to franchisees and franchises that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington or Wisconsin:

> No statement, questionnaire or acknowledgment signed or agreed by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

Intending to be legally bound hereby, the parties have duly executed and delivered this agreement as of the date and year first written above.

DUNKIN' DONUTS FRANCHISING LLC

By: _____
Assistant Secretary

This Agreement is not binding upon the above entity or entities until executed by an authorized representative.

FRANCHISEE
Entity

WITNESS/ATTEST:

_____ By: _____

Print Name: _____ Print Name: _____

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS is given this ____day of _____, 20___, by each of the undersigned parties.

A. In consideration of, and as an inducement to, the execution of that certain Franchise Agreement (together with all amendments or modifications, the "Agreement") on this date by **DUNKIN' DONUTS FRANCHISING LLC** ("Dunkin'"), each of the undersigned unconditionally (a) guarantees to Dunkin' and its successors and assigns, for the term of the Agreement (including extensions) and afterward as provided in the Agreement, that _____ ("Franchisee") will punctually pay and perform each and every undertaking, agreement, and covenant of Franchisee set forth in the Agreement; and (b) agrees to be bound by, and liable for the breach by Franchisee of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities, including, without limitation, the non-competition, confidentiality, and transfer requirements, except that (1) the undersigned shall not be required to personably be bound by the covenants in Section 1.B(1) of the Agreement, and (2) no guarantor shall have any liability with respect to another guarantor's failure to comply with any non-monetary obligations under the Agreement. In the event of a direct conflict between the foregoing clauses (1) or (2), on the one hand, and any other provision of this Guaranty or the Agreement, on the other hand, such clauses (1) or (2), as the case may be, shall govern to the extent of such direct conflict.

B. Each of the undersigned acknowledges that (a) they are either an owner (whether direct or indirect) of Franchisee or otherwise has a direct or indirect relationship with Franchisee or its affiliates; (b) they will benefit significantly from Dunkin's entering into the Agreement with Franchisee; and (c) Dunkin' would not enter into the Agreement unless each of the undersigned agrees to sign and comply with the terms of this Guaranty.

C. Each of the undersigned consents and agrees that: (a) their direct and immediate liability under this Guaranty will, except as set forth in Paragraph A, above, be joint and several, both with Franchisee and among other guarantors; (b) he, she or it will render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so; (c) this liability will not be contingent or conditioned upon Dunkin's pursuit of any remedies against Franchisee or any other person or entity; (d) this liability will not be diminished, relieved, or otherwise affected by any extension of time, credit, or other indulgence which Dunkin' may from time to time grant to Franchisee or to any other person or entity, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims (including, without limitation, the release of other guarantors), none of which will in any way modify or amend this Guaranty, which will be continuing and irrevocable during the term of the Agreement (including extensions), for so long as any performance is or might be owed under the Agreement by Franchisee or any of its owners or guarantors, and for so long as Dunkin' has any cause of action against Franchisee or any of its owners or guarantors; and (e) this Guaranty will continue in full force and effect for (and as to) any extension or modification of the Agreement, and despite the transfer of any direct or indirect interest in the Agreement or Franchisee, and each of the undersigned waives notice of any and all renewals, extensions, modifications, amendments, or transfers.

D. Each of the undersigned waives: (a) all rights to payments and claims for reimbursement or subrogation that any of the undersigned may have against Franchisee arising as a result of the undersigned's execution of and performance under this Guaranty, for the express purpose that none of the undersigned shall be deemed a "creditor" of Franchisee under any applicable bankruptcy law with respect to Franchisee's obligations to Dunkin'; (b) all rights to require Dunkin' to proceed against Franchisee for any payment required under the Agreement, proceed against or exhaust any security from Franchisee, take any action to assist any of the undersigned in seeking reimbursement or subrogation in connection with this Guaranty or pursue, enforce or exhaust any remedy, including any legal or equitable relief, against Franchisee; (c) any benefit of, or any right to participate in, any security now or hereafter held by Dunkin'; and (d) acceptance and notice of acceptance by Dunkin' of his, her or its undertakings under this Guaranty, all presentments, demands and notices of demand for payment of any indebtedness or non-performance of any obligations hereby guaranteed, protest, notices of dishonor, notices of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed, and any other notices and legal or equitable defenses to which he, she or it may be entitled. Dunkin' shall have no present or future duty or obligation to the undersigned under this Guaranty, and each of the undersigned waives any right to claim or assert any such duty or obligation, to discover or disclose to the undersigned any information, financial or otherwise, concerning Franchisee, any other guarantor, or any collateral securing any obligations of Franchisee to Dunkin'. Without affecting the obligations of the undersigned under this Guaranty, Dunkin' may, without notice to the undersigned, extend, modify, supplement, waive strict compliance with, or release all or any provisions of the Agreement or any indebtedness or obligation of Franchisee, or settle, adjust, release, or compromise any claims against Franchisee or any other guarantor, make advances for the purpose of performing any obligations of Franchisee under the Agreement, and/or assign the Agreement or the right to receive any sum payable under the Agreement, and the undersigned each hereby jointly and severally waive notice of same. The undersigned expressly acknowledge that the obligations hereunder survive the expiration or termination of the Agreement.

E. In addition, the undersigned each waive any defense arising by reason of any of the following: (a) any disability, counterclaim, right of set-off or other defense of Franchisee, (b) any lack of authority of Franchisee with respect to the Agreement, (c) the cessation from any cause whatsoever of the liability of Franchisee, (d) any circumstance whereby the Agreement shall be void or voidable as against Franchisee or any of its creditors, including a trustee in bankruptcy of Franchisee, by reason of any fact or circumstance, (e) any event or circumstance that might otherwise constitute a legal or equitable discharge of the undersigned's obligations hereunder, except that the undersigned do not waive any defense arising from the due performance by Franchisee of the terms and conditions of the Agreement, (f) any right or claim of right to cause a marshaling of the assets of Franchisee or any other guarantor, and (g) any act or omission of Franchisee.

F. If Dunkin' is required to enforce this Guaranty in a judicial proceeding, and prevails in such proceeding, Dunkin' shall be entitled to reimbursement of its reasonable costs and expenses, including, but not limited to, reasonable accountants', attorneys', attorneys' assistants', and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, or in contemplation of the filing of any such proceeding.

G. Each of the undersigned agrees that all actions arising under this Guaranty or the Agreement, or otherwise as a result of the relationship between Dunkin' and the undersigned,

must be brought exclusively in the federal or state court of general jurisdiction located in Atlanta, Georgia. Each of the undersigned irrevocably submits to the jurisdiction of those courts and waives any objection he, she or it might have to either the jurisdiction of or venue in those courts. **EACH OF THE UNDERSIGNED IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, ARISING UNDER OR RELATING TO THIS GUARANTY OR ITS ENFORCEMENT**.

IN WITNESS WHEREOF, each of the undersigned has affixed his or her signature on the same day and year as the Agreement was executed.

GUARANTOR(S)

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

EXHIBIT A

STATEMENT OF LEGAL COMPOSITION

1. Please check one option: Individually Owned ☐, Corporation ☐, Sub-Chapter S Corporation ☐, Partnership ☐, or Limited Liability Company ☐ .

2. Individual Name or Entity Name: _____
(This should be the individuals or the Licensee/Franchisee to which the License/Franchise Agreement is issued.)

3. If Entity, duly organized on _____ and existing under the laws of the State of _____

4. Principal Business Address (No PO Box #'s): _____

5. Owners:

Name	Address	Email Address	% Ownership & Title

6. The following Owner/Shareholder/Partner/Member will spend full time in active management and is the control person:

Name	Address	Email Address	Title

EXHIBIT C-2

TO THE DUNKIN' FDD

COMBO FRANCHISE AGREEMENT

SDA #_____ PC#_____

DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT FRANCHISE AGREEMENT

This Franchise Agreement ("Agreement"), dated _____, 202__ (the "Effective Date"), is made by and between **DUNKIN' DONUTS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("Dunkin'"), **BASKIN-ROBBINS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("Baskin-Robbins" and together with Dunkin', "we", "us" or "our"), and the following individual(s) and/or entity: _____ _____ (individually or collectively referred to as "you" or "your").

CONTRACT DATA SCHEDULE

A. Location of the Restaurant:

_____

(number) (street) (city or town) (state) (zip code)

B. SDA. This Agreement is being executed, and the Restaurant is being developed, pursuant to the Store Development Agreement dated as of _____, 20__ between us and you (or your affiliate) (as amended, the "SDA"). OR This Agreement is not being executed pursuant to any Store Development Agreement ("SDA").

C. Term: The "Term" of this Agreement begins on the Effective Date and ends _____ ( ) years after the first date the Restaurant opens to serve the general public (the "Opening Date"), or, if the Restaurant is an existing Restaurant as of the Effective Date, only _____, _____.

D. Required Opening Date: The "Required Opening Date" means the date which is [fifteen (15) months after the Effective Date] or [_____, 202__, the date by which the Restaurant must be open pursuant to the SDA.]

E. Initial Franchise Fee: _____ dollars ($_____).

F. Marketing Start-Up Fee: _____ dollars ($_____) for current event; per Standards for all subsequent branding or re-branding events

G.1. Continuing Franchise Fee Rate: _____ percent (___%) of Gross Sales

G.2. Continuing Training Fee: _____ dollars ($_____) due upon execution, and annually thereafter at the then-current rate

H. Continuing Advertising Fee Rate: --FIVE-- percent (5.0%) of Gross Sales

I.1 Remodel Date: If the Restaurant is a new Combo Restaurant, the date which is **ten (10) years** after the Opening Date, or, if the Restaurant is an existing Restaurant as of the Effective Date, on _____.

I.2. Refurbishment Date: If the Restaurant is a new Combo Restaurant, the dates which are **five (5) years** and **fifteen (15) years** after the Opening Date, or, if the Restaurant is an existing Restaurant as of the Effective Date, on _____.

J. Address for notice to you shall be at the Restaurant, unless another address is inserted here: _____

K. The approved source of bakery supply for this Restaurant is _____. You may not change your source of bakery supply without our prior written approval (which shall not be unreasonably withheld)

L. Exhibit A: Statement of Legal Composition

Form last revised March 2025

TERMS AND CONDITIONS
© AND EFFECTIVE AS OF MARCH 2024

SECTION 1. PARTIES AND SYSTEM

1.A Parties. This Agreement is our grant of a non-exclusive license to you, and your assumption of your obligation, to develop and operate a Dunkin' and Baskin-Robbins combination restaurant business operating under the System (defined below) and the Proprietary Marks (defined below) (a "Combo Restaurant"). The franchisee, location of the Combo Restaurant covered by this Agreement (the "Restaurant"), Term and certain other terms of this Agreement are as specified in the accompanying Contract Data Schedule.

1.B Business Entity Franchisee. If you are a corporation, limited liability company or other entity, then you agree that:

(1) your organizing documents shall provide that your purpose is limited to, and your business, operations and assets shall be limited to, developing, acquiring, owning and operating one or more Combo Restaurants (and, if applicable, Dunkin' and/or Baskin-Robbins restaurants) and conducting all business and financing activities related to those restaurants or as otherwise permitted by this Agreement, and except as provided below, you may not guarantee, co-sign, lend credit, pledge, mortgage or otherwise grant a security interest in any of your assets with respect to any business that is not related to those restaurants (although, if the Restaurant is in a shopping center or other site with multiple retail locations that your affiliate owns, then we will not unreasonably withhold our approval if you request to guarantee, co-sign, lend credit, pledge, mortgage or otherwise grant a security interest in any of your assets to secure a mortgage or other loan to that affiliate covering that site);

(2) Exhibit A to this Agreement completely and accurately describes all of your Owners (defined below) and their ownership interests in you. "Owner" means any person or entity holding a direct or indirect ownership interest (whether of record, beneficially, or otherwise) in you; and

(3) each Owner must execute an agreement in the form we designate undertaking personally to be bound by all provisions of this Agreement and any ancillary agreements between us and you (a "Guaranty"), the current version of which is attached to this Agreement.

1.C System. As a result of the expenditure of time, effort and money, we have acquired experience and skill in the continued development of the Dunkin' and Baskin-Robbins franchise systems, which involves the conceptualization, design, specification, development, operation, marketing, franchising and licensing of restaurants and associated concepts for the sale of proprietary and non-proprietary food and beverage products, all of which we may periodically develop and modify (the "System"). In connection with the System, we own or have the right to license certain intellectual property. This property, all of which we may periodically develop and modify, includes trademarks, service marks, logos, emblems, trade dress, trade names and other indicia of origin (collectively, the "Proprietary Marks"), as well as copyrights. We also have the right to periodically establish and modify "Standards" for various aspects of the System and the development and operation of Combo Restaurants that include the location, physical characteristics and quality of operating systems and other aspects of restaurants; the products

sold and services provided; the qualifications of suppliers; the qualifications, organization and training of franchisees and their personnel; the timely marketing of products and our brands, including execution of marketing windows; and all other things that we periodically specify affecting the experience of consumers who patronize Combo Restaurants. We make those Standards available to you in our Manuals and in other forms of communication, which we may update from time to time. Complete uniformity may not be possible or practical throughout the System, and we may from time to time vary Standards as we deem necessary or desirable for one or more Combo Restaurants. As franchisee, you have the right and accept the obligation and responsibility to exercise day-to-day control over your franchised business to meet the Standards.

SECTION 2. GRANT OF FRANCHISE, TERM AND RENEWAL

2.A Grant of Rights. Accordingly, for the Term, we grant you the license, and you accept the obligation, to operate the Restaurant at the location specified in the accompanying Contract Data Schedule as a Combo Restaurant using our System and the Proprietary Marks, only in accordance with our Standards and the other terms of this Agreement.

2.B Term and Renewal Term. This Agreement shall not automatically renew upon the expiration of the Term. When the Term expires, you will have an option to renew the right and obligation to operate the Restaurant as a Combo Restaurant for one (1) additional term of twenty (20) years (the "Renewal Term") if, and only if, each and every one of the following conditions has been satisfied:

(1) you must have given us written notice of your desire to exercise this renewal option at least twelve (12) months, but not more than thirty-six (36) months before the end of the Term (the "Renewal Notice Period");

(2) you must have maintained the Standards and otherwise substantially complied with the terms and conditions of this Agreement (and any lease with us or our affiliate, if applicable) throughout the Term; we have not sent you more than three (3) notices to cure or other notices of default under this Agreement over the course of the ten (10)-year period immediately preceding your delivery of the notice to renew in Section 2.B(1) and have not sent you any notice to cure or other notice of default under this Agreement after you provide that notice until the end of the Term; you must not have any uncured defaults under this Agreement at the time you provide that notice; and all your payments and other liabilities and obligations to us under this Agreement (and any lease with us or our affiliate) or otherwise must be current through the expiration of the Term; and

(3) you (a) have demonstrated to us that you have obtained a lease extension or new lease for the Premises (defined below) covering the Renewal Term on terms that meet our requirements and you Remodel the Restaurant on or before the expiration of the Term, in accordance with Section 8.A; or (b) if we reasonably determine, based on our review of the site and other economic factors impacting the market, that the Restaurant should be relocated, you secure a substitute premises that we accept and develop the Combo Restaurant at those premises according to our then current standards and process before the expiration of the Term.

If you have satisfied all of these conditions, then to effectuate the option for the Renewal Term, you (and your Owners, as applicable) must execute and deliver to us, within fourteen (14) days (or any longer period required by law) after delivery to you, both (i) our then-current form of termination and general release that confirms the termination of this Agreement and releases all claims that the parties may have against each other and their respective affiliates, and all of their respective officers, directors, owners and employees (provided, however, that each party's indemnification obligations for claims arising in connection with this Agreement shall survive termination of this Agreement and shall not be subject to the general release); and (ii) our then-current form of Franchise Agreement and related documents (including exhibits and ancillary agreements) that we are then offering to new franchisees at the time of renewal, the terms and conditions of which (including fee structures) may differ from this Agreement, and in addition, you pay us our then-current renewal fee when you execute that Franchise Agreement.

2.C Non-Exclusive License. This license is non-exclusive and relates solely to the single Restaurant location set forth in the Contract Data Schedule. We retain the right to operate or license others to operate Combo Restaurants, Dunkin' restaurants, Baskin-Robbins restaurants, and other concepts, and to grant other licenses relating to the Proprietary Marks, at such locations and on such terms as we choose. We may use or license others to use the Proprietary Marks in ways that compete with your location and that draw customers from the same area as your Restaurant.

SECTION 3. DEVELOPMENT AND OPENING OF THE RESTAURANT

3.A Development. If you have not yet located an accepted Premises as of the Effective Date, then although we may assist you in your search, it is solely your responsibility to search for and propose to us a site on which to develop the Restaurant, and you must deliver to us for our review a complete site report and other materials and information we request for a suitable site in time to open the Restaurant on or before the Required Opening Date. You may only develop the Restaurant at a site that we have accepted. You agree that the Restaurant and any parking area or other real estate appurtenant to the Restaurant (collectively, the "Premises") must be designed, laid out, constructed, furnished, and equipped to meet our Standards and specifications, and you must satisfy any conditions we specify to obtain our approval of the development of the Restaurant and Premises. You may not deviate from our approved plans, specifications and requirements without our prior written approval. Any plans that we provide to you, and our approval of any plans you submit to us, relate solely to compliance with our Standards and should not be construed as a representation or warranty that the plans comply with applicable laws and regulations. That responsibility is solely yours. At our written request, you must promptly correct any unapproved deviations in the development of the Restaurant or Premises.

3.B Lease or Purchase. If you have not already done so before executing this Agreement, you must submit to us the proposed purchase agreement or lease for the Premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Premises from an unaffiliated landlord, the landlord must agree to our then-current form of Option to Assume the lease. If you or your affiliate directly or indirectly acquire ownership or control of the Premises, you must promptly give us written notice of such ownership or control and execute (or cause your affiliate to execute) our then-standard agreement (containing reasonable and customary terms and conditions) giving us the option to

lease the Premises from you (or your affiliate) upon expiration or termination of this Agreement or any lease relating to the Restaurant or Premises. The lease will be for the then-remaining term of this Agreement, including any extension or renewal, at "triple-net" fair market value rent for comparable Combo Restaurant locations with arms-length leases. If the parties cannot agree on the fair market value, they will consult a mutually-acceptable real estate professional.

3.C Opening. You must open and begin operating the Restaurant, in accordance with the Standards and other provisions of this Agreement, on or before the Required Opening Date specified in the Contract Data Schedule. You may not open and begin operating the Restaurant until you have finished developing the Restaurant and Premises according to our Standards, you satisfy our other pre-opening requirements, and you obtain our approval to open.

SECTION 4. TRAINING AND ASSISTANCE

4.A Training. Before the Restaurant opens for business, and from time to time thereafter, we will make various mandatory and optional training programs regarding Standards that we have developed or obtained available to you, your management and other Restaurant personnel to assist you in meeting Standards. We will conduct some training programs regarding Standards, and we may require you to conduct training programs through your own properly certified (by us) trainers or supervisors. These programs may be conducted, at our option, at the Restaurant or other site, or through the Internet or other electronic media. You agree to timely and successfully complete, and to require your management and other employees to timely and successfully complete, all training that we designate as mandatory regarding Standards. Some training programs or systems may require the payment of fees.

4.B Costs for Training. You are responsible for your costs incurred in receiving any Standards training and in conducting your own training, including the cost of any materials and the salaries and travel expenses of yourself, your management, and your employees. If the Restaurant fails to meet Standards, then in addition to our other remedies, we may require you, your management and other Restaurant personnel to participate in additional training programs at your expense, and you may be required to reimburse us for the costs of providing such training.

4.C Assistance. We will maintain a continuing advisory relationship with you by providing such assistance as we periodically deem appropriate regarding the development and operation of a Combo Restaurant. We may require that you designate an individual who satisfies the training and other requirements we periodically specify as our primary contact. We may advise you on the Restaurant's construction, design, layout, equipment, maintenance, repair and remodeling; on the training of your Restaurant's managers and crew personnel; on marketing and merchandising; on inventory control and record-keeping; and on other aspects of Combo Restaurant operations. We will make available to you our then-current Manuals setting out our Standards, together with explanatory policies, procedures and other materials to assist you in complying with those Standards.

4.D Franchisee Advisory Council. We have established a franchisee advisory council comprised of members elected by franchisees in accordance with an election process we periodically specify as well as members appointed by us. We will consult with this group or its successor from time to time. This council will serve solely in an advisory capacity with respect to the matters contemplated by this Agreement, provided that the council currently has, and may have from time to time, particular consent, approval, and other rights pursuant to specific

programs, arrangements or policies that we periodically establish and modify, or under other agreements with us.

SECTION 5. FEES, PAYMENTS AND REPORTING OF SALES

5.A Initial Franchise Fee. You must pay us the Initial Franchise Fee specified in the Contract Data Schedule in accordance with the SDA or, if this Agreement is not being executed pursuant to an SDA, then upon executing this Agreement.

5.B Marketing Start-Up Payment. In connection with a material branding or re-branding event at the Restaurant such as opening, re-opening or remodel or any other event set forth in our Standards, you agree to undertake promotional activities in the manner and to the extent that we prescribe in accordance with our Standards. We will advise you in writing of the manner and timing of such activities. If we have established a minimum dollar expenditure for your Restaurant's initial opening promotional activities, that amount will be set forth on the Contract Data Schedule.

5.C Continuing Franchise Fee. On or before Thursday of each week, you agree to pay us a Continuing Franchise Fee in an amount equal to (1) the Gross Sales (defined below) of the Restaurant for the seven (7)-day period ending at the close of business on Saturday, twelve (12) days previous, multiplied by (2) the Continuing Franchise Fee percentage stated in the Contract Data Schedule. We will specify the means and manner of payment from time to time, in writing.

5.D Continuing Advertising Fee. On or before Thursday of each week, you agree to pay us a Continuing Advertising Fee in an amount equal to (1) the Gross Sales of the Restaurant for the seven (7)-day period ending at the close of business on Saturday, twelve (12) days previous, multiplied by (2) the Continuing Advertising Fee percentage stated in the attached Contract Data Schedule. The Continuing Advertising Fee should be paid at the same time and in the same manner as the Continuing Franchise Fee, unless we specify otherwise, in writing.

5.E Gross Sales. "Gross Sales" means all revenue related to the sale of approved products and services through the operation of the Restaurant, but does not include money received for the sale of stored value cards and deposited into a central account maintained for the benefit of the Combo Restaurant network; taxes collected from customers on behalf of a governmental body; or the sale of approved products to another entity franchised or licensed by us for subsequent resale. All sales are considered to have been made at the time the product is delivered to the purchaser, regardless of timing or form of payment. Revenues lost due to employee theft are not deductible from Gross Sales. Sales made to approved wholesale accounts are included in Gross Sales for purposes of calculating the Continuing Franchise Fee but not the Continuing Advertising Fee. You must submit any wholesale account for our prior approval using the procedure we specify from time to time. We may withdraw our approval at any time.

5.F Taxes on Fees. If any tax or other fee (other than federal or state income tax based on our income) is imposed on us by any governmental agency due to our receipt of fees or other amounts that you pay to us under this Agreement, then you agree to pay us the amount of such tax or other fee as an additional Continuing Franchise Fee.

5.G Late Fees, Interest and Costs. If you are late in paying all or part of any fee or other amount due to us or our affiliate, then without limiting our other remedies, you must also pay us our then-current late fee and interest on the unpaid amount calculated from the date due until paid at the rate of one and one-half percent (1.5%) per month, or the highest rate allowed by law, whichever is less. You must also pay all collection charges, including reasonable attorneys' fees, that we and our affiliates incur to collect fees that are due.

5.H Gross Sales Reporting and EFT. You agree to participate in our program or procedure that we periodically specify for Gross Sales reporting and payment of fees that are due, whether it is electronic fund transfer ("EFT") or some successor program, in accordance with our Standards. You agree to assume the costs associated with maintaining your capability to report Gross Sales and transfer funds to us. In no event will you be required to pay any sums before the date they are due, as described above.

SECTION 6. ADVERTISING AND MARKETING

6.A Fund. Dunkin' has established and administers The Dunkin' Advertising and Sales Promotion Fund (the "Dunkin' Fund"), and directs the development of all advertising, marketing and promotional programs for the Dunkin' System. Furthermore, Baskin-Robbins has established and administers The Baskin-Robbins Advertising and Sales Promotion Fund (the "BR Fund"), and directs the development of all advertising, marketing and promotional programs for the Baskin-Robbins System**.** We may use up to twenty percent (20%) of Continuing Advertising Fees for the administrative expenses of the Dunkin' Fund and/or BR Fund, and for programs designed to increase sales and further develop the reputation and image of the brands. The balance, including any interest earned by the Dunkin' Fund and/or BR Fund, will be used for advertising and related expenses. The content of all activities of the Dunkin' Fund and BR Fund, including the media selected and employed, as well as the area and restaurants targeted for such activities, will be determined by Dunkin and Baskin-Robbins, accordingly. We are not obligated to make expenditures for you that are equivalent or proportionate to your contributions to the Dunkin' Fund and/or BR Fund, or to ensure that you benefit directly or on a pro rata basis from the Dunkin' Fund's and/or BR Fund's activities. Upon your request, Dunkin' and Baskin-Robbins will provide you with an audited statement of receipts and disbursements for the Dunkin' Fund and BR Fund, accordingly, that is audited by an independent, certified public accountant, for each fiscal year of the Dunkin' Fund and/or BR Fund.

6.B Local Marketing. If you prepare (or cause to be prepared) any advertising, marketing, promotional, customer relationship management, public relations and other brand-related programs for the Restaurant (collectively, "Local Marketing") materials or programs, then you must submit the materials and programs and their proposed use to us for our prior written approval in advance of any use. You may not use any Local Marketing materials or programs that we have not approved or have disapproved. You also must comply with any Standards and other guidelines that we periodically specify concerning any Local Marketing that you implement.

6.C Additional Baskin-Robbins Marketing. From time to time, Baskin-Robbins may create national or local promotional program(s) that, for a limited time, involved the giveaway of a specified product, or its sale at some specified price. Baskin-Robbins may also create programs for frequency and loyalty cards and redemption of gift certificates, coupons, and vouchers, the duration of which will be determined by Baskin-Robbins. If we designate any such program as mandatory, you agree to participate fully.

SECTION 7. RESTAURANT OPERATIONS

7.A Standards. You agree at all times to operate the Restaurant in accordance with all of our Standards, as we may implement and modify them from time to time. Without limiting the generality of the foregoing, among other things, you agree to:

(1) keep the Restaurant open and in continuous operation for the days and hours we periodically prescribe, and use the Restaurant and Premises only as a Combo Restaurant business, unless we give written approval to do otherwise (and we may vary the hours of operation for specific restaurants in our sole judgment based on, among other things, economic factors, the restaurant's market, and/or other factors we deem relevant);

(2) install and use only equipment, fixtures, furnishings, fixtures, and signage for the Restaurant (the "Operating Assets") that we approve, and replace them as we may specify;

(3) install and use a retail and back office information system and related equipment and programs that we periodically specify and whose information relating to the Restaurant or the business you operate under this Agreement is continuously accessible to us, for our access and use, through polling or other direct or remote means that we periodically specify. Unless we approve otherwise in writing, you will be required to use the retail information system approved by Dunkin';

(4) use only the inventory, supplies, materials, and other products and services for the Restaurant that we periodically specify;

(5) sell all products that we periodically specify as mandatory, sell only those products that we periodically approve, and maintain a sufficient supply of all approved products to meet customer demands at all times;

(6) adopt and implement the training programs and materials for Restaurant personnel that we periodically specify, maintain a sufficient number of properly-trained managers and employees to render quick, competent and courteous service to Restaurant customers in accordance with our Standards, and use only employees that have literacy and fluency in the English language sufficient, in our reasonable opinion, to adequately communicate with customers if their duties include customer service;

(7) comply with all of requirements that we periodically specify, or that applicable law requires, relating to health, safety and sanitation;

(8) comply with Standards from us, prevailing industry standards (including payment card industry data security standards), all contracts to which you are a party or otherwise bound, and all applicable laws and regulations, as any of them may be modified from time to time, regarding the organizational, physical, administrative and technical measures and security procedures to safeguard the confidentiality and security of customer data on your computer system or otherwise in your possession or control and, in any event, employ reasonable means to safeguard the confidentiality and security of customer data;

(9) offer or sell any products to a third party for subsequent resale only with our prior written approval;

(10) comply with all requirements that we periodically specify relating to delivery service from the Restaurant (if we approve the Restaurant to offer delivery); and

(11) place orders with us or our approved and designated supplier(s) at such times and in such manner as we or our approved and designated supplier(s) prescribe from time to time. You will provide us or our approved and designated supplier(s) with a means of access to the Restaurant's frozen storage facility for delivery in accordance with regular route schedules as we or our approved and designated supplier(s) prescribe from time to time. We or our approved and designated supplier(s) may refuse to process orders or impose a reasonable late or additional delivery charge for orders that are not timely placed.

7.B Compliance with Laws. You agree to comply at all times with all laws, ordinances, rules, regulations and orders of public authorities pertaining to the occupancy, operation and maintenance of the Restaurant and Premises. You represent and warrant to us that none of your (or your Owners') property or interests is subject to being blocked under, and you and your Owners otherwise are not in violation of, Executive Order 13224 issued by the President of the United States, the USA PATRIOT Act, or any other federal, state, or local law, ordinance, regulation, policy, list or other requirement of any governmental authority addressing or in any way relating to terrorist acts or acts of war.

7.C Inspections. You agree that our employees, representatives and agents have the right to enter the Restaurant and Premises, without notice during business hours, to determine your compliance with Standards and this Agreement. During the course of any such inspection, we may (among other things) photograph or video any part of the Restaurant; discuss Restaurant-related operations with the Restaurant's personnel, customers and prospective customers; and select ingredients, products, supplies, equipment and other items from the Restaurant to evaluate whether they comply with our Standards. We agree to establish (and may periodically modify) Standards requiring our employees, representatives and agents, as well as vendors and other third parties with whom we contract, to present reasonable identification upon your or your Restaurant manager's request before entering into restricted areas of the Restaurant which customers cannot typically access. We may require you to immediately remove non-conforming items from the Restaurant at your expense, and we may remove them at your expense if you do not remove them upon request.

7.D Determination of Prices. Except as we may be permitted by law to require a particular price, you are free to determine the prices you charge for the products you sell.

7.E Standards and Conditions of Employment. We and you agree that any materials, guidance or assistance that we provide with respect to the terms and conditions of employment for your employees, employee hiring, firing and discipline, and similar employment-related policies or procedures, whether in the Manuals or otherwise, are solely for your optional use. Those materials, guidance and assistance do not form part of the mandatory Standards. You will determine to what extent, if any, these materials, guidance or assistance should apply to the Restaurant's employees. You acknowledge that we do not dictate or control labor or employment matters for franchisees and their employees and will not be responsible for the safety and security of Restaurant employees or patrons. You are solely responsible for

determining the terms and conditions of employment for all Restaurant employees, for all decisions concerning the hiring, firing and discipline of Restaurant employees, and for all other aspects of the Restaurant's labor relations and employment practices.

7.F Designated and Approved Suppliers. During the Term you must purchase or lease all Operating Assets, the retail information system and related equipment and programs, inventory, supplies, materials, and other products and services for the Restaurant only according to the Standards and, if we require, only from suppliers and/or distributors that we designate or approve from time to time (which may include or be limited to us or our affiliates). Currently you must acquire products for your Restaurant through the National DCP, LLC, the purchasing and distribution entity for the Combo Restaurant network. From time to time, we may enter into or require national or regional exclusive supply arrangements with one or more independent suppliers for certain approved products, subject to any then existing arrangements with National DCP, LLC. In evaluating the need for an exclusive supplier, we may take into account, among other things, the uniqueness of the product; the projected price and required volume of the product; the investment required and the ability of the supplier to meet the required quality and quantity of the product; the availability of qualified, alternative suppliers; the duration of the exclusivity; and the desirability of competitive bidding.

7.G Customer Complaints, Hazardous Conditions and Violations. You must promptly submit to us copies of any customer complaints relating to the Restaurant or Premises. You also must promptly submit to us any communications from public authorities about actual or potential violations of laws or regulations relating to the operation or occupancy of the Restaurant or Premises and otherwise notify us immediately if there exists any event or condition at the Restaurant or Premises that poses a threat to the health or safety of your customers. We may specify from time to time the manner of submission of this information to us.

SECTION 8. REPAIRS, MAINTENANCE, REFURBISHMENT AND REMODEL

8.A Repairs and Maintenance. You agree to continuously maintain the Restaurant and Premises, including all Operating Assets, in the degree of cleanliness, orderliness, sanitation and repair as prescribed by our Standards. You agree to make needed repairs (and replacements) to the Restaurant and Premises, including all Operating Assets, on an ongoing basis to ensure that your use and occupancy of the Restaurant and Premises conform to our Standards at all times. You are responsible for the costs associated with maintenance, repairs and replacements, alterations and additions. You may not defer your ongoing obligation to maintain, repair and replace because of a forthcoming refurbishment or remodel.

8.B Refurbishment and Remodel. No later than the Refurbishment Dates described in the Contract Data Schedule, you must refurbish the Restaurant in accordance with our then-current refurbishment Standards as generally described below. No later than the Remodel Dates described in the Contract Data Schedule, you must remodel the Restaurant in accordance with our then-current remodel Standards as generally described below, including those relating to Operating Assets. You are responsible for the costs of refurbishments and remodels. Our refurbishment Standards generally include enhancements, improvements or upgrades to exterior lighting and signage, pre-order board or other drive-thru equipment and signage, landscape design, new style wall covering and countertops, current seating and guest experience packages and/or production equipment or technology. Our remodel Standards generally include enhancements, improvements or upgrades to the site, building, equipment,

technology and operational systems as necessary to bring the Restaurant up to the then-current Dunkin' and Baskin-Robbins brands' image and Standards.

SECTION 9. PROPRIETARY MARKS, CONFIDENTIAL INFORMATION AND INNOVATIONS

9.A Ownership of Proprietary Marks. Your right to use the Proprietary Marks is derived only from this Agreement and is limited to operating the Restaurant according to this Agreement and all Standards we implement during the Term. You may not sublicense the Proprietary Marks. Your unauthorized use of the Proprietary Marks is a breach of this Agreement and infringes our and our licensor's rights in the Proprietary Marks. Your use of the Proprietary Marks and any goodwill established by that use are for our and our licensor's exclusive benefit, and this Agreement does not confer any goodwill or other interests in the Proprietary Marks upon you (other than the right to operate the Restaurant under this Agreement). All provisions of this Agreement relating to the Proprietary Marks apply to any additional and substitute trademarks and service marks that we periodically authorize you to use. Neither you nor your Owners may directly or indirectly at any time during or after the Term contest or assist others in contesting the validity, or our licensor's ownership, of the Proprietary Marks or register, apply to register, or otherwise seek to use or in any way control any Proprietary Mark or any confusingly similar form or variation of any Proprietary Mark.

9.B Use of Proprietary Marks. You agree to use only the Proprietary Marks we periodically designate and in the manner that we periodically approve. You may not use the Proprietary Marks to advertise or sell products or services through the mail or by any electronic or other medium, including the Internet, without our prior written approval. Our right to approve any Internet usage of our Proprietary Marks includes approval of the domain names and Internet addresses, website materials and content, social media, and all links to other sites. We have the sole right to establish an Internet "home page" or other website using any of the Proprietary Marks, and to regulate the establishment and use of linked home pages by our franchisees. You agree not to use the Proprietary Marks or the names "Dunkin' Donuts", "Dunkin'", "DD", "Dunk," "Baskin-Robbins," "Baskin," "31 Flavors," or anything confusingly similar as part of your corporate or other legal name, or as part of any e-mail address, domain name, social media accounts, or other identification of you or your business, in any medium. In all approved uses of the Proprietary Marks on your business forms such as your letterhead, invoices, order forms, receipts, and contracts, you must identify yourself as our franchisee and your business as independently owned and operated in the manner that we periodically specify. You must modify or discontinue using any Proprietary Mark and/or use one or more additional or substitute trademarks or service marks as we periodically specify.

9.C Notification of Infringements and Control of Proceedings. You agree to notify us promptly if you become aware of any actual or apparent infringement or litigation relating to the Proprietary Marks. We or our licensor may take the action that we or it deems appropriate (including no action) and control exclusively any litigation or other proceeding arising from any infringement, challenge or claim or otherwise concerning any Proprietary Mark. You agree to reasonably cooperate with us (at our expense) with respect to actions that, in the opinion of our or our licensor's attorneys, are necessary or advisable to protect and maintain our and our licensor's interests in any litigation or other proceeding or otherwise to protect and maintain our and our licensor's interests in the Proprietary Marks. At our option, we or our licensor may defend and control the defense of any claims disputing your use of, or challenging the validity of, or our (or our licensor's) rights in any Proprietary Mark.

9.D Indemnification for Use of Proprietary Marks. We agree to defend, indemnify and hold you and your successors and assigns harmless from, including by reimbursing any reasonable attorneys' fees and other costs and expenses you incur in connection with, any claims disputing your use of, or challenging the validity of or our (or our licensor's) rights in, any Proprietary Mark we license you under this Agreement, as long as the claim does not arise from your use of any Proprietary Mark in breach of this Agreement, the Manual or the Standards.

9.E System Confidential Information. In this Agreement, "Confidential Information" means information relating to us, the Dunkin' System, and the Baskin-Robbins System that is proprietary, provides a competitive advantage to Combo Restaurants, Dunkin' restaurants, and Baskin-Robbins restaurants and is not generally available to the public, including development plans for Combo Restaurants, Dunkin' restaurants, and Baskin-Robbins restaurants; certain proprietary information in the Manuals and Standards, including recipes, products and specifications; data relating to past advertising, marketing, promotional, customer relationship management and other brand-related programs and materials used by Combo Restaurants, Dunkin' restaurants, and Baskin-Robbins restaurants and future plans for those programs; knowledge of specifications for and suppliers of certain proprietary Operating Assets and other products and services that Combo Restaurants, Dunkin' restaurants, and/or Baskin-Robbins restaurants use or sell; and other trade secrets and proprietary know-how relating to the methods of developing, operating and marketing the Restaurant. We and our affiliates own all right, title and interest in and to the Confidential Information. You agree that you and your Owners:

(1) will not use any Confidential Information in any other business or capacity, whether during or after the Term, and will not sell, trade or otherwise profit in any way from the Confidential Information, except during the Term using methods we approve;

(2) will keep the Confidential Information absolutely confidential, both during the Term and thereafter for as long as the information is not in the public domain, and will not make unauthorized copies of any Confidential Information disclosed in written or other tangible or intangible form; and

(3) will adopt and implement all reasonable procedures that we periodically designate to prevent unauthorized use or disclosure of Confidential Information, including restricting its disclosure to Restaurant personnel and others needing to know such Confidential Information to operate the Restaurant, and using confidentiality agreements we specify with those having access to Confidential Information.

"Confidential Information" does not include information, knowledge or know-how that is or becomes generally known in the restaurant industry (without violating an obligation to us or our affiliate) or that you knew from previous business experience before we provided it to you (directly or indirectly). If we include any item in Confidential Information, anyone who claims that it is not Confidential Information must show by reasonable evidence that the exclusion in this paragraph is fulfilled.

9.F Innovations. All ideas, concepts, techniques or materials relating to a Combo Restaurant, Dunkin' restaurants, and/or Baskin-Robbins restaurants, whether or not protectable intellectual property and whether created by or for you or your Owners (including the ideas, concepts, techniques or materials developed for you by your employees or contractors to which

you own the intellectual property rights) (collectively, "Innovations") must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the System, and works made-for-hire for us. To the extent any Innovation does not qualify as a work made-for-hire for us, by this paragraph you assign ownership of that Innovation, and all related rights to that Innovation, to us and agree to execute (and to cause your Owners to execute) whatever assignment or other documents we reasonably request to evidence our ownership or to help us obtain intellectual property rights in the Innovation. We and our affiliates have no obligation to make any payments to you or any other person with respect to any Innovations. You may not use any Innovation in operating the Restaurant or otherwise without our prior approval.

9.G Franchisee Proprietary Information. We agree to keep confidential any Franchisee Proprietary Information (defined below) except: (1) in connection with anonymous general information disseminated to our franchisees, prospective franchisees, or other parties; (2) in the formulation of plans and policies in the interest of the Combo Restaurant network; or (3) if required by law or any legal proceeding. "Franchisee Proprietary Information" means information about your or your Owners' (and/or your or their affiliates') ownership, capital structure or financial results that would by its nature, be considered by a reasonable person to be confidential; provided that Franchisee Proprietary Information does not include any information that is owned by us (or our affiliates) or otherwise is part of the definition of Confidential Information.

SECTION 10. RESTRICTIVE COVENANTS

10.A Acknowledgements. You acknowledge that as our franchisee, you (and your Owners and Restaurant personnel) will receive specialized training, including operations training, in the System that is beyond your present skills and those of your managers and employees. You further acknowledge that you will receive access to our Confidential Information which will provide a competitive advantage to you. As a condition of training you, sharing our Confidential Information with you and granting you a license to operate the Restaurant and use our intellectual property, we require the following covenants in order to protect our legitimate business interests and the interests of other franchisees in the Combo Restaurant, Dunkin' restaurant, and Baskin-Robbins restaurant network.

10.B Covenants During the Term. During the Term, neither you nor any of your Owners, officers, directors or guarantors may:

(1) have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any business or venture that derives, or is reasonably expected to derive, more than twenty percent (20%) of its overall revenue from a combination of coffee, baked goods, ice cream, and/or other frozen treats (other than another Combo Restaurant, Dunkin' restaurant, or Baskin-Robbins restaurant operating under a franchise agreement with us) (a "Competitive Business");

(2) divert or attempt to divert any Combo Restaurant business or customer or prospective customer away from the Restaurant, another Combo Restaurant, Dunkin' restaurant or Baskin-Robbins restaurant;

(3) oppose the issuance of a building permit, zoning variance or other governmental approval required for the development of another Combo Restaurant, Dunkin' restaurant or Baskin-Robbins restaurant; or

(4) perform any act injurious or prejudicial to the goodwill associated with the Proprietary Marks, any Combo Restaurant, any Dunkin' restaurant, or any Baskin-Robbins restaurant.

10.C Covenants After the Term. For the first twenty-four (24) months following the expiration or termination of this Agreement or transfer pursuant to Section 13 (the "Post-Term Period"), neither you nor any of your Owners, officers, directors or guarantors may have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any Competitive Business that is located at the Premises or within five (5) miles from the Premises or any other Combo Restaurant, Dunkin' restaurant, or Baskin-Robbins restaurant that is then open or under development. The Post-Term Period will be automatically extended, with respect to any persons covered by this Section 10.C who are not complying fully with this Section 10.C, for each day during which that person is not complying fully with this Section 10.C.

10.D Exclusions. The restrictions in Sections 10.B and 10.C shall not apply to the ownership of (1) less than two percent (2%) of a company whose shares are listed and traded on a national or regional securities exchange; or (2) a passive investment interest of less than fifteen percent (15%) in any real estate development company, provided that such interest does not include any management control, voting rights, or other direct or indirect control over the policies or operations of that development company, such as any rights or control with respect to the tenants, owners or other concepts in any real estate development.

10.E Acknowledgements. You acknowledge that a breach of the covenants contained in this Section 10 will be deemed to threaten immediate and substantial irreparable injury to us and give us the right to obtain immediate injunctive relief without limiting any other rights we might have. If a court or other tribunal having jurisdiction to determine the validity or enforceability of this Section 10 determines that, strictly applied, it would be invalid or unenforceable, then the time, geographical area and scope of activity restrained shall be deemed modified to the minimum extent necessary such that the restrictions in this Section 10 will be valid and enforceable.

SECTION 11. MAINTENANCE AND SUBMISSION OF BOOKS, RECORDS AND REPORTS

11.A Maintaining Records. You must keep business records in the manner and for the time required by law and our Standards, and in accordance with generally accepted accounting principles. All records must be in English, and whether on paper or in an electronic form, must be capable of being reviewed by us without special hardware or software. You must retain copies of each state and federal tax return for the franchised business for a period of five (5) years.

11.B Reporting. You must submit to us, in the form and manner we periodically specify, profit and loss statements for the Restaurant on a monthly basis, and, at our request, balance sheets for your fiscal half-year and year-end. If we specify additional records for periodic reporting, you agree to submit those records as required.

11.C Audit of Records. Within fifteen (15) days after our request and at our option, you agree to (1) photocopy and deliver to us those required records that we specify, or (2) at a location acceptable to us, provide us access to any required records that we specify for examination and photocopying by our representatives. You also hereby grant us the right (to the extent you have that right) to examine the records of your purchases kept by any of your suppliers or distributors, including the National DCP or any successor entities, and hereby authorize those suppliers and distributors to allow us to examine and copy those records at our own expense. If after we review your business records, which may include your business tax returns, we believe that intentional underreporting of Gross Sales may have occurred, then upon request, and in addition to our other remedies, you and any signatory and guarantor of this Agreement must provide us with personal federal and state tax returns and personal bank statements for the periods requested.

SECTION 12. INSURANCE AND INDEMNIFICATION

12.A Insurance.

(1) Before opening or operating the Restaurant for business, and before beginning construction of the Restaurant if you are developing the Restaurant, you agree to acquire insurance coverage of the type and in the amounts required by law, by any lease or sublease, and by us, as prescribed in our Standards. You must maintain such coverage in full force and effect throughout the Term. We have the right to change these insurance requirements from time to time. All insurance must be placed and maintained with insurance companies with ratings that meet or exceed our Standards. At our request, you must provide us with proof of required insurance coverages.

We and any affiliate we designate must be named as additional insureds as our respective interests appear, and all policies must contain provisions denying to the insurer acquisition of rights of recovery against any named insured by subrogation. All policies shall include a provision prohibiting cancellations or material changes without thirty (30) days' prior written notice to all named insureds. Policies may not be limited in any way by reason of any insurance that we (or any named party) may maintain. Upon our request, you must produce proof that you currently have the insurance coverage described in this Agreement. If such insurance coverage is not in effect, then in addition to our other remedies, we have the right to purchase the necessary coverage for the Restaurant at your expense and to bill you for any premiums and costs. This obligation to maintain insurance is separate and distinct from your obligation to indemnify us under the provisions below.

(2) Both you and we waive any and all rights of recovery against each other and our respective officers, employees, agents, and representatives, for damage to the waiving party or for loss of its property or the property of others under its control, to the extent that the loss or damage is covered by insurance. To obtain the benefit of our waiver, you must have the required insurance coverage in effect. When you are obtaining the policies of insurance required by this subsection, you must give notice to your insurance carriers that the above mutual waiver of subrogation is contained in this Agreement. This obligation to maintain insurance is separate and distinct from your obligation to indemnify us under the provisions of Section 12.B.

12.B Indemnification. You agree to defend, indemnify and hold us, our affiliates, and our and their respective owners, officers, directors, employees, agents, successors and assigns (collectively, the "Indemnified Parties"), harmless from all claims related in any way to your development, operation, possession or ownership of the Restaurant or the Premises, or any debt or obligation of yours. This indemnification covers all fees (including reasonable attorneys' fees), costs and other expenses incurred by us or on our behalf in the defense of any claims, except as provided below, and shall not be limited by the amount of insurance required under this Agreement. Our right to indemnity shall be valid notwithstanding that joint or concurrent liability may be imposed on us or any other Indemnified Party by law. No settlement of any claim against us shall be made without our prior written consent if we would be subjected to any liability not covered by you or your insurer. You will have the right to assume control of the defense of and otherwise respond to and address any claim or proceeding that is subject to this Section 12.B, provided however, that each Indemnified Party may at its election, by written notice to you, assume control of the defense of and otherwise respond to and address any such claim or proceeding, but only if (1) the claim or proceeding involves a class action or action that involves more than just the Restaurant and other Combo Restaurants that you or your affiliates own, (2) a negative decision in the claim or proceeding would reasonably be expected to have a material adverse impact on the Dunkin' brand or Baskin-Robbins brand, or goodwill associated with the Proprietary Marks, or (3) you (or your insurance carrier) does not actively defend the Indemnified Party's interests in the claim or proceeding. If the Indemnified Party assumes control of the defense of any claim or proceeding pursuant to the preceding sentence, then (a) the Indemnified Party shall be responsible for its own fees (including reasonable attorneys' fees), costs and other expenses, and you may at your option retain separate co-counsel and otherwise participate in the defense at your sole cost and expense; and (b) your indemnification, defense and hold harmless obligations under this Section 12.B shall not apply with respect to that claim or proceeding. Your obligations under this Section 12.B will continue in full force and effect subsequent to and notwithstanding this Agreement's expiration or termination. To the extent that this Section 12.B directly conflicts with any specific defense, hold harmless or indemnification provisions in any other written contract between us or in any program or offering in which you participate, such as the Dunkin' and/or Baskin-Robbins Loyalty Program(s), such provisions will govern to the extent of such conflict.

SECTION 13. TRANSFERS

13.A Transfer by Us. We may change our ownership or form and/or assign this Agreement and any other agreement between us and you (or any of your Owners or affiliates) without restriction. This Agreement inures to the benefit of our successors and assigns. Upon transfer, we will have no further obligation under this Agreement, except for any accrued liabilities.

13.B Transfer by You – Defined. We entered into this Agreement based on and in reliance on our perceptions of your (or your Owners') individual or collective character, skill, aptitude, attitude, business ability and financial capacity. Therefore, neither this Agreement nor any direct or indirect interest in or rights or obligations under this Agreement, nor the Restaurant or all or substantially all of the Operating Assets, nor any direct or indirect ownership interest in you (if you are a business entity), may be transferred (as defined below), whether directly or indirectly, without our prior written approval. A transfer of the ownership, possession or control of the Restaurant or the Operating Assets may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term "transfer**,**" whether or not capitalized, includes any voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition and includes the following events, whether they impact you (or your Owners) directly or indirectly: (a) transfer of record or beneficial ownership of any direct or indirect ownership interest in you or the right to receive all or a portion of your profits or losses or any capital appreciation relating to you or the Restaurant (whether directly or indirectly); (b) a merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests or securities representing or potentially representing ownership interests, or a redemption of ownership interests; (c) any sale or exchange of voting interests or securities convertible to voting interests, or any management agreement or other arrangement granting the right to exercise or control the exercise of the voting rights of any Owner or to control your or the Restaurant's operations or affairs; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer in trust, or under the laws of intestate succession; or (e) foreclosure upon or attachment or seizure of the Restaurant, any of its Operating Assets, or any direct or indirect ownership interest in you; or (f) transfer, surrender or loss of the possession, control or management of all or any material portion of the Restaurant (or its operation) or you.

A "Controlling Ownership Interest" in you (if you are an entity) means any transfer, or any series of transfers (regardless of the time period during which they take place), that results in any individual or entity (together with its affiliates), directly or indirectly acquiring or coming into possession or control of either (1) fifty percent (50%) or more of the direct or indirect ownership interests in you, or (2) any ownership interest or other direct or indirect right or interest in you that provides the right, power or authority to direct and control your management and policies, in either case, who did not own, possess or control such interest as of the Effective Date. A "Non-Controlling Ownership Interest" in you (if you are an entity) means the transfer or creation of any direct or indirect ownership interest in you that is not a Controlling Ownership Interest.

13.C Conditions for Our Approval of Non-Control Transfer. We will not unreasonably withhold our consent to a transfer of a Non-Controlling Ownership Interest in you or your Owners if the proposed transferee and its direct and indirect owners (if the transferee is an entity) are of good character, otherwise meet our then applicable standards for non-controlling owners of Combo Restaurants, and execute our then-current form of Guaranty.

13.D Conditions for Our Approval of Control Transfer. Subject to Sections 13.E and 13.G, we will not unreasonably withhold our consent to any transfer of this Agreement or any rights or obligations under this Agreement, any direct or indirect interest in the Restaurant or all or substantially all of the Operating Assets, or any Controlling Ownership Interest in you (if you are a business entity) (each a "Control Transfer"), that complies with the following:

(1) each proposed transferee (and its direct and indirect owners, if the transferee is an entity) meets our then-current criteria and each guarantor executes our then current form of Guaranty;

(2) you have satisfied all of your outstanding obligations to us, the Restaurant and Premises are in compliance with our Standards, and you are otherwise in full compliance with this Agreement and all related agreements with us and our affiliates;

(3) we believe, in our reasonable judgment, that the sale price of the interest to be conveyed is not so high, and the terms of sale are not so onerous, that it is likely

the transferee would be unable to properly operate, maintain, upgrade and promote the Restaurant and meet all financial and other obligations to us and to third parties;

(4) at the time of transfer, you and all of your Owners execute our then-current form of general release that releases all claims that you (or your Owners) may have against us, our affiliates, and our and their respective officers, directors, owners and employees (it being acknowledged that if after an approved transfer, an Owner no longer has an interest in the franchised business, then such Owner is relieved of further obligations to us under the terms of this Agreement, except for money obligations through the date of transfer and post-termination obligations);

(5) the transferee (if the transfer is of this Agreement, the Restaurant or the Operating Assets) or you (if the transfer is of a direct or indirect ownership interest in you) agree to repair and/or replace any Operating Assets and otherwise correct any deficiencies that we identify in the Restaurant or the Premises, and, if we require, refurbish or remodel the Restaurant and Premises according to our requirements; and

(6) the transferee (if the transfer is of this Agreement, the Restaurant or the Operating Assets) or you (if the transfer is of a direct or indirect ownership interest in you) agrees, at our option, to (a) be bound by all terms and conditions of this Agreement for the remainder of the Term, or (b) execute our then-current form of franchise agreement and related documents, which may contain terms and conditions (including the fees) that differ materially from any or all of those in this Agreement, except that the term of such franchise agreement shall be the remaining Term of this Agreement and the refurbishment and remodel dates shall be as set forth in this Agreement.

13.E Transfer Fee. At transfer, you must pay us a Transfer Fee as follows, whether or not we exercise our rights in Section 13.G.

(1) If you have not owned and operated the Restaurant for at least three (3) full years on the date the transfer occurs, you will pay the Transfer Fee set forth in the chart in Subsection (2) below plus an additional Twenty Thousand Dollars ($20,000).

(2) If you have owned and operated the Restaurant for at least three (3) full years on the date the transfer occurs, you will pay the Transfer Fee stated below, based on the Restaurant's Gross Sales during the twelve (12)-month period ending as of the end of the reporting period immediately preceding the transfer's closing date, provided that we reserve the right to select another period or to make appropriate adjustments to such Gross Sales in the event extraordinary occurrences (e.g., road construction, fire or other casualty, etc.) materially affected the Restaurant's sales during that trailing twelve (12)-month period.

Gross Sales for the Trailing 12 Month Period	Transfer Fee
Less than $400,000.00	$12,500.00
$400,000.00 or more, but less than $600,000.00	$13,500.00
$600,000.00 or more, but less than $1,000,000.00	$15,500.00
$1,000,000.00 or more, but less than $1,400,000.00	$19,500.00
$1,400,000.00 or more	$27,500.00

(3) In lieu of the Transfer Fee above, we will only charge the applicable, then-current Fixed Documentation Fee published by us from time to time for (a) a transfer of a Non-Controlling Ownership Interest; (b) any transaction in which the direct or indirect ownership interests in you are transferred to the spouse(s) or children of any of the individuals who are Owners as of the Effective Date; (c) if an Owner who dies or becomes mentally incapacitated transfers all of their direct or indirect ownership interests in you to beneficiaries or heirs.

13.F Transfer on Death. Within twelve (12) months after the death of you or any of your Owners and notwithstanding any agreement to the contrary, the deceased's legal representative must propose to us in writing to transfer the interest of the deceased in this Agreement or in you to one or more transferees. Any such transfer must occur within eighteen (18) months after such individual's death, and is subject to our prior written consent, which we will not unreasonably withhold, in accordance with this Section 13.

13.G Right of First Refusal. If you or any of its Owners at any time determines to engage in any Control Transfer, then we will have a right of first refusal to be the purchaser of that interest under the same terms and conditions contained in the purchase and sale document (but subject to our rights under this Agreement and the Standards). Only Dunkin' or Baskin-Robbins will exercise the right of first refusal under this Section 13.G, and the franchisor that has the right of first refusal will be the brand that generated the most sales at the Restaurant during the twelve (12) months preceding receipt of the offer. You must comply with our Standards and requirements pertaining to our right of first refusal, including by providing us with a fully-executed copy of any offer or purchase and sale document (including any referenced documents) for the sale. We will have sixty (60) days following our receipt of the fully-executed purchase and sale documents (including any referenced documents) and other materials concerning the proposed transferee(s) and the transfer that we request, to notify you whether we are exercising our right of first refusal. Upon our exercise, we (or our assignee) will have the benefit of all of the rights and time periods that the original proposed transferee(s) had as of the date that they executed the purchase and sale documents, including any applicable diligence periods (although our diligence period need not be more than thirty (30) days after we deliver our exercise our right of first refusal) and periods before closing. We may at our option assign our right of first refusal under this Section 13.G, without recourse, to any assignee, who will then have all of our rights under this Section 13.G to purchase the interest directly from you (or your Owner), and we shall have no further liability or obligation in connection with this Section 13.G with respect to that transfer. If you do not complete the sale to the proposed buyer (with our approval) within ninety (90) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change adverse to you in the terms of the offer (which you must tell us promptly), then we will have an additional right of first refusal during the sixty (60)-day period following either the expiration of the ninety (90)-day period or our receipt of notice of the material change in the offer's terms, on the modified terms.

SECTION 14. DEFAULT AND TERMINATION

14.A Termination by Us. We may, at our option, terminate this Agreement, effective upon delivery of written notice of termination to you, if:

(1) you lose the use or enjoyment of or the right to occupy the Premises, or the lease for the Premises is terminated, before the Term expires;

(2) there is any unauthorized transfer or assignment in violation of Section 13;

(3) there is any unauthorized use or disclosure of any Confidential Information in breach of this Agreement, or you or your Owners breach any provision of Section 10;

(4) you or any of your Owners is convicted of or pleads guilty or no contest to a felony or crime involving moral turpitude;

(5) you or any of your Owners commits a fraud upon us, our affiliate or any third party relating to the Restaurant or any other Combo Restaurant or your acquisition of your rights under this Agreement, including by intentionally understating or underreporting Gross Sales;

(6) you or any of your affiliates uses or permits the use of the Restaurant or Premises, or any other Combo Restaurant, for an unauthorized purpose;

(7) you abandon the Restaurant or you cease to operate the Restaurant for a period of forty-eight (48) hours without our prior written consent, unless you close the Restaurant for a purpose we approve or in response to a fire or other casualty, and, with respect to any such cessation of operations, you have not resumed operations within twenty-four (24) hours after delivery of written notice to you;

(8) any other franchise agreement or other agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates) relating to a Combo Restaurant, other than a Store Development Agreement, is terminated before its term expires, regardless of the reason;

(9) we deliver to you written notice of your failure to comply with this Agreement on three (3) or more separate occasions for the same or a substantially similar default within the immediately preceding twelve (12)-month period, whether or not any of these failures are corrected after we deliver written notice to you;

(10) you or any guarantor file a petition in bankruptcy or are adjudicated bankrupt, or a petition in bankruptcy is filed against you or any guarantor and is either consented to by you or the guarantor or not dismissed within thirty (30) days; you or any guarantor becomes insolvent or admits in writing your or your guarantor's insolvency or inability to pay debts generally as they become due, or make an assignment for the benefit of creditors; or a bill in equity or other proceeding for the appointment of a receiver, trustee or other custodian for the Restaurant or your or any guarantor's business assets is filed and is either consented to by you or any guarantor or not dismissed within thirty (30) days, or such a receiver, trustee or other custodian is appointed; proceedings for composition with creditors is filed by or against you or any guarantor; or any of your or any guarantor's assets is sold at levy; provided, however, that any such actions by a guarantor as described in this Section 14.A(10) shall not give rise to our termination right if you are able promptly to procure a replacement guarantor which guarantor is reasonably satisfactory to us and executes our then current form of Guaranty;

(11) you violate any law, regulation, order or Standard relating to health, sanitation or safety, and do not (a) immediately destroy any product or correct any situation that, in our opinion, poses an imminent risk to public health and safety; and (b) otherwise correct the failure within twenty-four (24) hours after notice of that violation or situation is delivered to you;

(12) you fail to pay us (or our affiliate) any amounts due, whether arising under this Agreement or any other agreement, or you fail to maintain the insurance required under this Agreement, and in either case do not correct the failure within seven (7) days after we deliver written notice of that failure to you; or

(13) you fail to comply with any other provision of this Agreement or any mandatory Standard, or any other agreement that is necessary to the operation of the Restaurant, and do not correct the failure within thirty (30) days after we deliver written notice of the failure to you.

Notwithstanding the foregoing, if a default is curable under this Agreement, and any applicable law in the state in which the Restaurant is located requires a longer cure period than that specified in this Agreement, the longer period will apply.

14.B Additional Remedies. In addition to our other rights and remedies, we also have the following remedies:

(1) If we believe a condition at the Premises or the Restaurant or of any product sold poses a threat to the health or safety of your customers, employees or other persons, we have the right to take such action as we deem necessary to protect those persons, and the goodwill enjoyed by our Proprietary Marks and System, including any or all of the following: (i) requiring you to immediately close and suspend operation of the Restaurant and correct such conditions; (ii) immediately removing or destroying (or requiring you to immediately remove and destroy) any products that we suspect are contaminated; and (iii) entering the Restaurant and Premises, without being guilty of or liable for trespass or tort, to attempt to correct any hazardous condition if you fail to correct that condition on demand. You are solely responsible for all losses or expenses incurred in complying with the provisions of this subsection.

(2) If we notify you that you have not complied with a Standard involving the condition of the Restaurant, including maintenance, repair, and cleanliness, and you fail to correct that non-compliance within thirty (30) days, then we and our representative es may enter the Restaurant and Premises, without being guilty of or liable for trespass or tort, and correct the condition at your expense.

(3) If you repeatedly fail to comply with this Agreement, we may disapprove your participation in the sale of new products or new programs until you cure your defaults and demonstrate to our reasonable satisfaction that you can maintain compliance with Standards.

14.C Enforcement Expenses. You agree to pay to us all costs and expenses, including reasonable payroll and travel expenses for our employees, and reasonable investigation and attorneys' fees, that we incur in successfully enforcing (which includes achieving a settlement) any provisions of this Agreement.

14.D Injunctive Relief. Because of the importance of your compliance with Standards to protect our System, the Combo Restaurant network and the goodwill enjoyed by our Proprietary Marks, you agree that the remedies described elsewhere in this Agreement, as well as monetary damages or termination at a future date, may be an insufficient remedy for your breach of any Standard or other provision of this Agreement. Accordingly, you agree not to contest the appropriateness of injunctive relief for such breaches, and consent to the grant of an injunction in such cases without the showing of actual damages, irreparable harm or the lack of an adequate remedy at law. In order to obtain an injunction relating to any Standard, we must show only that the Standard in issue was adopted in good faith and applies generally to Combo Restaurants in the same geographic region and that are similarly situated with the Restaurant.

14.E Obligations Upon Termination and Expiration. Upon termination or expiration of this Agreement, in addition to complying with Sections 10.B, 14.F, 14.G, and any other provision that expressly or by its nature survives the expiration or termination of this Agreement:

(1) you no longer have any rights granted by this Agreement, and we may, at our option, notify any of your suppliers, distributors and other third parties that you are no longer an authorized franchisee and the Restaurant is no longer an authorized Combo Restaurant or eligible to receive products and services as a Combo Restaurant;

(2) you must immediately cease operation of the Restaurant and no longer represent yourself to the public as our franchisee, and must immediately cease all use of our Proprietary Marks, any colorable imitation of a Proprietary Mark, any trademark, service mark or commercial symbol that is confusingly similar to any Proprietary Mark, or any other indicia of a Combo Restaurant in any manner or for any purpose, and any Confidential Information, and Manuals, and cease to participate directly or indirectly in the use or benefits of our System;

(3) within ten (10) days after expiration or termination you must (a) pay all amounts owed under this Agreement, including any fees and interest; and (b) return all originals and copies of our Manuals, plans, and other documents containing our Standards or other intellectual property; and

(4) upon our request within thirty (30) days after expiration or termination, you must (a) remove from the Restaurant and Premises and return to us all signage and other indicia of our Proprietary Marks; (b) make such modifications or alterations to the Restaurant and Premises as we require in accordance with our Standards to distinguish the Restaurant and Premises from its former appearance and the premises of other Combo Restaurants so as to prevent a likelihood of confusion by the public; (c) disconnect and cease using any telephone numbers that are connected to our Proprietary Marks name; and (d) withdraw any fictitious name or similar registration containing any part of our Proprietary Marks. You hereby appoint us as your attorney-in-fact, and in your name, to do any act necessary to accomplish the intent of this subsection (4). If you fail or refuse to comply with the requirements of this subsection (4), we have the right to enter upon the Premises, without being guilty of trespass or any other tort, for the purpose of making such changes as may be required, at your expense, and you agree to reimburse us for all costs and expenses we incur upon demand.

You acknowledge that if we conduct business as if the Agreement had not been terminated or otherwise suffer your continued operation of the Restaurant while we seek enforcement of our election to terminate or our other rights or remedies, we are doing so merely to preserve the reputation of the Combo Restaurant network and/or the goodwill associated with the Proprietary Marks, and that doing so is neither a waiver of our election to terminate nor an extension of the termination date.

14.F Option to Purchase. We have the option, exercisable by delivery of written notice within thirty (30) days after the termination or expiration of this Agreement, to purchase from you those Operating Assets and other assets used in the operation of the Restaurant that we designate (excluding personal assets and assets that are not used primarily in the operation of the Restaurant and other Combo restaurants then being acquired) (the "Purchased Assets"). The purchase price for the Purchased Assets (the "Purchase Price") will be their fair market value, but not as a Combo Restaurant as a going concern, except that the Purchase Price will not include any value for any rights granted by this Agreement, goodwill attributable to the Proprietary Marks or System, or participation in the network of Combo Restaurants. If we and you cannot agree on the Purchase Price for the Purchased Assets, it will be determined by an independent appraiser designated in accordance with the Standards, who will be bound by the provisions of this Section 14.F. We will pay the Purchase Price at the closing, which will take place on a date we designate, but we may set off against the Purchase Price, and reduce the Purchase Price by, any and all amounts you owe us or our affiliates relating to the Restaurant. We are entitled to all customary representations, warranties and indemnities in this asset purchase, and you (and your Owners) agree to execute our then current form of purchase agreement and related agreements and instruments (which shall be on reasonable and customary terms and conditions) in connection with the purchase. We also may at our option assign our rights under this Section 14.F, without recourse, to any assignee, who will then have all of our rights under this Section 14.F to purchase the Purchased Assets directly from you, and we shall have no further liability or obligation in connection with this Section 14.F with respect to that purchase.

14.G Option to Assume Lease. We also have the option, exercisable by delivery of written notice within thirty (30) days after the termination or expiration of this Agreement, to require you assign to us any leasehold interest you have in the Restaurant and Premises or any other agreement related to the Premises. You (and your Owners) agree to execute our then current form of lease assignment agreement and related agreements and instruments (all of which shall be on reasonable and customary terms and conditions) in connection with the transfer, which will be effective on the date we specify, which may be the closing date of the purchase under Section 14.F. We may at our option assign our rights under this Section 14.G, without recourse, to any assignee, who will then have all of our rights under this Section 14.G to assume the leasehold interest or other agreement related to the Premises directly from you, and we shall have no further liability or obligation in connection with this Section 14.G with respect to that assignment.

SECTION 15. DISPUTE RESOLUTION

15.A Governing Law. This Agreement, the franchise, and all claims arising from the relationship between us and you shall be governed by the laws of the State of Georgia, without regard to its conflict of laws rules; provided, however that any Georgia law regulating the sale of franchises or governing the relationship of a franchisor and its franchisee will not apply unless its jurisdictional requirements are met independently without reference to this Section 15.A.

15.B Choice of Forum. The parties agree that to the extent any disputes arise that cannot be resolved directly between the parties, you shall file any suit against us or our affiliates, and we shall file any suit against you or your owners, only in the federal or state court of general jurisdiction in Atlanta, Georgia. Each party irrevocably submits to the jurisdiction of those courts and waives any objection such party may have to either the jurisdiction of or venue in those courts.

15.C Waiver of Punitive Damages and Jury Trial. EXCEPT FOR PUNITIVE, EXEMPLARY, TREBLE AND OTHER FORMS OF MULTIPLE DAMAGES AVAILABLE TO ANY PARTY UNDER FEDERAL LAW OR OWED TO THIRD PARTIES WHICH ARE SUBJECT TO INDEMNIFICATION UNDER SECTION 9.D OR SECTION 12.B, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, TREBLE OR OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU (OR YOUR OWNERS), THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU (AND YOUR OWNERS) IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER US OR YOU (OR YOUR OWNERS).

15.D Claims Not a Defense. You agree that the existence of any claims against us, whether or not arising from this Agreement, shall not constitute a defense to the enforcement by us of any provision of this Agreement.

SECTION 16. MISCELLANEOUS

16.A Relationship of the Parties. This Agreement does not create a fiduciary relationship between us and you. You have no authority, express or implied, to act as our or our affiliate's agent for any purpose. You are an independent contractor responsible for all obligations and liabilities of, and for all loss or damage to, the Restaurant and its business. We and you are not and do not intend to be partners, associates, or joint employers in any way, and we shall not be construed to be jointly liable for any of your acts or omissions under any circumstances. Neither party is liable for any act, omission, debt or any other obligation of the other.

16.B Waivers. Either we or you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. However, no interpretation, change, termination or waiver of any of this Agreement's provisions shall be binding upon us unless in writing and executed by one of our officers, and which is specifically identified as an amendment, termination or waiver under this Agreement. Any waiver we grant will be without prejudice to our other rights and may be revoked at any time and for any reason, effective upon ten (10) days' prior written notice. Our waiver of your breach of any provision of this Agreement or any Standard applies only to that one breach and that one provision or Standard, and not to any subsequent breach of that provision or Standard or any other provision or Standard. Our acceptance of any payments due under this Agreement shall not be deemed to be our waiver of any preceding breach. If we accept payments from any person or entity other than you, such payments will be deemed made by such person as your agent and not as your successor or assignee. We may waive or modify any obligation of other franchisees under

agreements similar to this Agreement, without any obligation to grant a similar waiver or modification to you.

16.C Severability. Except as expressly provided to the contrary in this Agreement, each Section, subsection and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court or agency with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of this Agreement, which will continue to have full force and effect and bind the parties. If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, we and you agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of termination or of our refusal to enter into a renewal franchise agreement, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any Standard is invalid, unenforceable or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety.

16.D Interpretation. The preambles and exhibits are a part of this Agreement which, together with any riders or addenda executed at the same time as this Agreement, constitutes our and your entire agreement and supersedes all prior and contemporaneous oral or written agreements and understandings between them relating to the subject matter of this Agreement. There are no other oral or written representations, warranties, understandings or agreements between us and you relating to the subject matter of this Agreement. Notwithstanding the foregoing, nothing in this Agreement shall disclaim or require you to waive reliance on any representation that we made in the most recent disclosure document (including its exhibits and amendments) that we delivered to you or your representative. Any policies that we adopt and implement from time to time to guide us in our decision-making are subject to change, are not a part of this Agreement and are not binding on us. Except as provided in Section 9.D and Section 12.B, nothing in this Agreement is intended nor deemed to confer any rights or remedies upon any person or entity not a party to this Agreement. The parties' rights and remedies under this Agreement and applicable law are cumulative. You may not withhold payment of any amounts owed to us or our affiliates on the grounds of our or their alleged nonperformance of any of our or their obligations under this Agreement or any other agreement. Captions, paragraph designations and section or subsection headings are included in this Agreement for convenience only, and in no way define or limit the scope or intent of the provisions. If two or more persons are at any time parties to this Agreement as the franchisee under this Agreement, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. This Agreement may be executed by electronic signature and/or in multiple copies, each of which will be deemed an original.

16.E Binding Effect and Amendment. This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns and successors in interest. Subject to our rights to modify the Manuals, Standards and System, this

Agreement may not be amended or modified except by a written agreement executed by both us and you.

16.F Exercise of Our Judgment. Whenever we reserve discretion in a particular area or where we agree to exercise our rights reasonably or in good faith, we will satisfy our obligations whenever we exercise reasonable business judgment in making our decision or exercising our rights. Our decisions or actions will be deemed to be the result of reasonable business judgment, even if other reasonable or even arguably preferable alternatives are available, if our decision or action is intended, in whole or significant part, to promote or benefit the System or Combo Restaurants generally even if the decision or action also promotes our financial or other individual interest. Examples of items that will promote or benefit the System or Combo Restaurants include enhancing the value of the Proprietary Marks, improving customer service and satisfaction, improving product quality, improving uniformity, enhancing or encouraging modernization and improving the competitive position of the System or Combo Restaurants.

16.G Notices. All notices delivered pursuant to this Agreement shall be sent by nationally recognized overnight courier or certified mail to the addresses set forth in the Contract Data Schedule, or to such other addresses as you and we provide each other in writing. All notices to us shall be sent to us "c/o Dunkin' Brands, Inc., as Manager, Attention: Legal Department."

16.H No Related Party Liability. You agree that none of our past, present or future directors, officers, employees, incorporators, members, partners, stockholders, subsidiaries, affiliates, controlling parties, entities under common control, ownership or management, vendors, service providers, agents, attorneys or representatives will have any liability for: (1) any of our obligations or liabilities relating to or arising from this Agreement; (2) any claim against us based on, in respect of, or by reason of, the relationship between you and us; or (3) any claim against us based on any of our alleged unlawful acts or omissions.

16.I No Waiver or Disclaimer of Reliance in Certain States. The following provision applies only to franchisees and franchises that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington or Wisconsin:

> No statement, questionnaire or acknowledgment signed or agreed by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

Intending to be legally bound hereby, the parties have duly executed and delivered this agreement as of the date and year first written above.

DUNKIN' DONUTS FRANCHISING LLC

By: _____
Assistant Secretary

BASKIN-ROBBINS FRANCHISING LLC

By: _____
Assistant Secretary

This Agreement is not binding upon the above entity or entities until executed by an authorized representative.

FRANCHISEE
Entity

WITNESS/ATTEST:

_____ By: _____

Print Name: _____ Print Name: _____

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS is given this ____day of _____, 20___, by each of the undersigned parties.

A. In consideration of, and as an inducement to, the execution of that certain Franchise Agreement (together with all amendments or modifications, the "Agreement") on this date by **DUNKIN' DONUTS FRANCHISING LLC** ("Dunkin'") and **BASKIN-ROBBINS FRANCHISING LLC** ("Baskin-Robbins" and together with Dunkin', the "Franchisor"), each of the undersigned unconditionally (a) guarantees to Franchisor and its successors and assigns, for the term of the Agreement (including extensions) and afterward as provided in the Agreement, that _____ ("Franchisee") will punctually pay and perform each and every undertaking, agreement, and covenant of Franchisee set forth in the Agreement; and (b) agrees to be bound by, and liable for the breach by Franchisee of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities, including, without limitation, the non-competition, confidentiality, and transfer requirements, except that (1) the undersigned shall not be required to personably be bound by the covenants in Section 1.B(1) of the Agreement, and (2) no guarantor shall have any liability with respect to another guarantor's failure to comply with any non-monetary obligations under the Agreement. In the event of a direct conflict between the foregoing clauses (1) or (2), on the one hand, and any other provision of this Guaranty or the Agreement, on the other hand, such clauses (1) or (2), as the case may be, shall govern to the extent of such direct conflict.

B. Each of the undersigned acknowledges that (a) they are either an owner (whether direct or indirect) of Franchisee or otherwise has a direct or indirect relationship with Franchisee or its affiliates; (b) they will benefit significantly from Franchisor's entering into the Agreement with Franchisee; and (c) Franchisor would not enter into the Agreement unless each of the undersigned agrees to sign and comply with the terms of this Guaranty.

C. Each of the undersigned consents and agrees that: (a) their direct and immediate liability under this Guaranty will, except as set forth in Paragraph A above, be joint and several, both with Franchisee and among other guarantors; (b) he, she or it will render any payment or performance required under the Agreement upon demand if Franchisee fails or refuses punctually to do so; (c) this liability will not be contingent or conditioned upon Franchisor's pursuit of any remedies against Franchisee or any other person or entity; (d) this liability will not be diminished, relieved, or otherwise affected by any extension of time, credit, or other indulgence which Franchisor may from time to time grant to Franchisee or to any other person or entity, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims (including, without limitation, the release of other guarantors), none of which will in any way modify or amend this Guaranty, which will be continuing and irrevocable during the term of the Agreement (including extensions), for so long as any performance is or might be owed under the Agreement by Franchisee or any of its owners or guarantors, and for so long as Franchisor has any cause of action against Franchisee or any of its owners or guarantors; and (e) this Guaranty will continue in full force and effect for (and as to) any extension or modification of the Agreement, and despite the transfer of any direct or indirect interest in the Agreement or Franchisee, and each of the undersigned waives notice of any and all renewals, extensions, modifications, amendments, or transfers.

D. Each of the undersigned waives: (a) all rights to payments and claims for reimbursement or subrogation that any of the undersigned may have against Franchisee arising as a result of the undersigned's execution of and performance under this Guaranty, for the express purpose that none of the undersigned shall be deemed a "creditor" of Franchisee under any applicable bankruptcy law with respect to Franchisee's obligations to Franchisor; (b) all rights to require Franchisor to proceed against Franchisee for any payment required under the Agreement, proceed against or exhaust any security from Franchisee, take any action to assist any of the undersigned in seeking reimbursement or subrogation in connection with this Guaranty or pursue, enforce or exhaust any remedy, including any legal or equitable relief, against Franchisee; (c) any benefit of, or any right to participate in, any security now or hereafter held by Franchisor; and (d) acceptance and notice of acceptance by Franchisor of his, her or its undertakings under this Guaranty, all presentments, demands and notices of demand for payment of any indebtedness or non-performance of any obligations hereby guaranteed, protest, notices of dishonor, notices of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed, and any other notices and legal or equitable defenses to which he, she or it may be entitled. Franchisor shall have no present or future duty or obligation to the undersigned under this Guaranty, and each of the undersigned waives any right to claim or assert any such duty or obligation, to discover or disclose to the undersigned any information, financial or otherwise, concerning Franchisee, any other guarantor, or any collateral securing any obligations of Franchisee to Franchisor. Without affecting the obligations of the undersigned under this Guaranty, Franchisor may, without notice to the undersigned, extend, modify, supplement, waive strict compliance with, or release all or any provisions of the Agreement or any indebtedness or obligation of Franchisee, or settle, adjust, release, or compromise any claims against Franchisee or any other guarantor, make advances for the purpose of performing any obligations of Franchisee under the Agreement, and/or assign the Agreement or the right to receive any sum payable under the Agreement, and the undersigned each hereby jointly and severally waive notice of same. The undersigned expressly acknowledge that the obligations hereunder survive the expiration or termination of the Agreement.

E. In addition, the undersigned each waive any defense arising by reason of any of the following: (a) any disability, counterclaim, right of set-off or other defense of Franchisee, (b) any lack of authority of Franchisee with respect to the Agreement, (c) the cessation from any cause whatsoever of the liability of Franchisee, (d) any circumstance whereby the Agreement shall be void or voidable as against Franchisee or any of its creditors, including a trustee in bankruptcy of Franchisee, by reason of any fact or circumstance, (e) any event or circumstance that might otherwise constitute a legal or equitable discharge of the undersigned's obligations hereunder, except that the undersigned do not waive any defense arising from the due performance by Franchisee of the terms and conditions of the Agreement, (f) any right or claim of right to cause a marshaling of the assets of Franchisee or any other guarantor, and (g) any act or omission of Franchisee.

F. If Franchisor is required to enforce this Guaranty in a judicial proceeding, and prevails in such proceeding, Franchisor shall be entitled to reimbursement of its reasonable costs and expenses, including, but not limited to, reasonable accountants', attorneys', attorneys' assistants', and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, or in contemplation of the filing of any such proceeding.

G. Each of the undersigned agrees that all actions arising under this Guaranty or the Agreement, or otherwise as a result of the relationship between Franchisor and the undersigned, must be brought exclusively in the federal or state court of general jurisdiction located in Atlanta, Georgia. Each of the undersigned irrevocably submits to the jurisdiction of those courts and waives any objection he, she or it might have to either the jurisdiction of or venue in those courts. **EACH OF THE UNDERSIGNED IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, ARISING UNDER OR RELATING TO THIS GUARANTY OR ITS ENFORCEMENT**.

IN WITNESS WHEREOF, each of the undersigned has affixed his or her signature on the same day and year as the Agreement was executed.

GUARANTOR(S)

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

EXHIBIT A

STATEMENT OF LEGAL COMPOSITION

1. Please check one option: Individually Owned ☐, Corporation ☐, Sub-Chapter S Corporation ☐, Partnership ☐, or Limited Liability Company ☐ .

2. Individual Name or Entity Name: _____
(This should be the individuals or the Licensee/Franchisee to which the License/Franchise Agreement is issued.)

3. If Entity, duly organized on _____ and existing under the laws of the State of _____

4. Principal Business Address (No PO Box #'s): _____

5. Owners:

Name	Address	Email Address	% Ownership & Title

6. The following Owner/Shareholder/Partner/Member will spend full time in active management and is the control person:

Name	Address	Email Address	Title

EXHIBIT C-3

TO THE DUNKIN' FDD

NON-TRADITIONAL RIDER TO FRANCHISE AGREEMENT

NON-TRADITIONAL RIDER TO THE
DUNKIN' RESTAURANT FRANCHISE AGREEMENT

THIS NON-TRADITIONAL RIDER TO FRANCHISE AGREEMENT (the "Rider"), dated _____ (the "Effective Date"), is made by and between DUNKIN' DONUTS FRANCHISING LLC, a Delaware limited liability company with its principal business located at Three Glenlake Parkway NE, Atlanta, Georgia 30328 ("we" or "us"), and the following individual(s) or entity: _____(individually and collectively referred to as "you" or "your").

1. Preambles and Acknowledgments. Simultaneously with signing this Rider, we and you are signing a Dunkin' Restaurant Franchise Agreement (the "Franchise Agreement") to govern your development and operation of the Restaurant at the Premises. All initial capitalized terms used but not defined in this Rider have the meanings given to those terms in the Franchise Agreement. We and you are signing this Rider to modify certain provisions of the Franchise Agreement to recognize that the Restaurant will be located within [_____] (for purposes of this Rider and in the Franchise Agreement, the "Facility"), which is an SDO Location (defined below), and to accommodate certain requests you have made as a result of that location. "SDO Location" means special distribution opportunities for Dunkin'® restaurants, including hospitals, train stations, airports, entertainment and sports complexes, convention centers, casinos and resorts, limited-access highway food facilities, military facilities, schools and colleges, office or factory food service facilities, gas/convenience stores, travel centers, travel plazas, department stores and "big box" super stores, mobile units, off-site sales accounts, supermarkets and home improvement retailers.

2. Renewal. Section 2.B of the Franchise Agreement is deleted in its entirety and replaced with the following:

> This Agreement shall not automatically renew upon the expiration of the Term. When the Term expires, you will have no option to renew the right and obligation to operate the Restaurant or to extend the Term, and you must comply with all post-termination obligations set forth in this Agreement.

3. Development. Section 3.A of the Franchise Agreement is amended to delete the third sentence in its entirety and replaced with the following:

> You agree that the Restaurant, any storage, seating, or common areas used in connection with the Restaurant (collectively, the "Premises") must be designed, laid out, constructed, furnished, and equipped to meet our Standards and specifications, and you must satisfy any conditions we specify to obtain our approval of the development of the Restaurant and Premises.

4. Operating Assets. Section 7.A(2) of the Franchise Agreement is deleted in its entirety and replaced with the following:

> (2) install and use only equipment, fixtures, furnishings and signage for the Restaurant (the "Operating Assets") that we approve and that complies with the Facility requirements, and replace them as we and/or the Facility may specify.

Intending to be legally bound hereby, the parties have duly executed and delivered this agreement as of the date and year first written above.

DUNKIN' DONUTS FRANCHISING LLC	**[FRANCHISEE]**
By: _____	By: _____
Name: _____	Name: _____
Title: Authorized Signatory	Title: _____

EXHIBIT C-4

TO THE DUNKIN' FDD

INCENTIVE ADDENDA TO THE FRANCHISE AGREEMENTS

2025 INCENTIVES AMENDMENT
TO THE DUNKIN' FRANCHISE AGREEMENT

This Incentives Amendment to the Franchise Agreement (the "Amendment") is made and entered into on _____ (the "Effective Date"), by and between DUNKIN' DONUTS FRANCHISING LLC ("we," "us," or "our") and _____ ("you" or "your").

BACKGROUND

A. [*Note: Only include this recital if the parties have signed a Store Development Agreement.*] We and you or your affiliate signed that certain Store Development Agreement dated as of the date hereof (as amended, the "Store Development Agreement"), pursuant to which you or your affiliate agreed to develop and sign franchise agreements to operate the number of Dunkin' Restaurants identified on Exhibit B to the Store Development Agreement within the Store Development Area identified in Exhibit A of the Store Development Agreement.

B. We and you signed that certain Franchise Agreement dated _____ (the "Franchise Agreement"), pursuant to which you shall operate a Dunkin' Restaurant located at _____ (the "Restaurant"). Unless otherwise specified, all initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Franchise Agreement.

C. We and you are signing this Amendment because we have committed, upon the satisfaction of certain conditions, to modify certain requirements under the Franchise Agreement to reflect incentives we currently offer or previously offered.

AGREEMENT

NOW THEREFORE, in consideration of the mutual promises contained herein and in the Franchise Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Temporarily Reduced Continuing Franchise Fees and Continuing Advertising Fees**. Notwithstanding anything to this contrary in the Franchise Agreement, we will reduce the Continuing Franchise Fees and Continuing Advertising Fees under the Franchise Agreement if you qualify for the incentive set forth below:

    a. Brewed for Growth. [*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive.*] Under our "Brewed for Growth" program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including (if applicable) the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Brewed for Growth Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you

spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK.. If you fail to satisfy any of the conditions listed in (i) through (iv) above, the Brewed for Growth incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

*[Note: Include the 3 conditions below **unless** the Franchise Agreement is signed under a DA exceeding 5 years.]*

(1) We will pay you fifty percent (50%) of the IFF you paid for that Restaurant.

(2) The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5.9%

(3) The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5.0%

*[Note: Only include the 2 conditions below **only if** the Franchise Agreement is signed under a DA exceeding 5 years.]*

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

b. Select Developing Markets Incentive. [*Note: Only include if the franchisee qualifies for the Select Developing Markets Incentive*] Under our "Select Developing Markets Incentive" program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Select Developing Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Select Developing Markets Incentive program described in this Section. The "Select Developing Territory" includes the following DMAs: Dothan, AL; Mobile-Pensacola, AL; Montgomery, AL; Tucson, AZ; Yuma, AZ; Gainesville, FL; Tallahassee, FL; Panama City, FL; Albany, GA; Columbus, GA; Macon, GA; Savannah, GA; Honolulu, HI; Des Moines, IA; Peoria, IL; Quincy, IL; Rockford, IL; Evansville, IN; Ft. Wayne, IN; Indianapolis, IN; Lafayette, IN; South Bend, IN; Terre Haute, IN; Topeka, KS; Bowling Green, KY; Lexington, KY; Louisville, KY; Paducah, KY; Alpena, MI; Detroit, MI; Lansing, MI; Marquette, MI; Traverse City, MI; Flint, MI; Grand Rapids, MI; Duluth, MN; Mankato, MN; Springfield, MO; St. Joseph, MO; Charlotte, NC; Raleigh, NC; Greensboro-Winston Salem, NC; North Platte, NE; Lincoln, NE; Las Vegas, NV; Buffalo, NY; Zanesville, OH; Tulsa, OK; Erie, PA; Charleston, SC; Columbia, SC; Greenville, SC; Jackson, TN; El Paso, TX; Laredo, TX; Harlingen, TX; Charlottesville, VA; Richmond, VA; Roanoke, VA; Norfolk, VA; Green Bay, WI; La Crosse, WI; Milwaukee, WI; Wausau, WI; Blueford, WV; Charleston, WV; Clarksburg, WV; Harrisonburg, WV; and Parkersburg, WV. If you fail to satisfy any of the conditions listed in (i) through (iv) above, the Select Developing Markets incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 1	1.9%
Year 2	2.9%
Year 3	3.9%
Year 4	4.9%
Year 5 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 1	2.0%
Year 2	3.0%
Year 3	4.0%
Year 4 through remainder of the term	5.0%

c. Go West Incentive. [*Note: Only include if the franchisee qualifies for the Go West Incentive*] Under our "Go West" incentive program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Go West Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Go West incentive program described in this Section. The "Go West Territory" includes Miami-Dade County, FL and the following DMAs: Birmingham, AL; Ft. Smith, AR; Jonesboro, AR; Little Rock, AR; Bakersfield, CA; Chico-Redding, CA; Eureka, CA; Fresno, CA; Los Angeles, CA; Monterey, CA; Palm Springs, CA; Sacramento, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Colorado Springs, CO; Denver, CO; Grand Junction, CO; Davenport, IA; Ottumwa, IA; Sioux City, IA; Wichita, KS; Alexandria, LA; Baton Rouge, LA; Lafayette, LA; Lake Charles, LA; Monroe, LA; New Orleans, LA; Shreveport, LA; Minneapolis, MN; Rochester, MN; Columbia-Jefferson City, MO; Joplin-Pittsburg, MO; Kansas City, MO; St. Louis, MO; Biloxi, MS; Columbus, MS; Greenwood, MS; Hattiesburg, MS; Jackson, MS; Meridian, MS; Omaha, NE; Albuquerque, NM; Reno, NV; Oklahoma City, OK; Memphis, TN; Abilene, TX; Amarillo, TX; Houston, TX; Beaumont, TX; Corpus Christi, TX; Dallas, TX; Austin, TX; Lubbock, TX; Odessa, TX; San Angelo, TX; San Antonio, TX; Sherman, TX; Tyler, TX; Victoria, TX; Waco, TX; Wichita-Hutchinson, TX; and Salt Lake City, UT. If you fail to satisfy any of the conditions listed in (i) through (iv) above, then the Go West incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

2. **Early Opening Incentive**. If you meet the requirements of the Brewed for Growth, Select Developing Markets, Go West Incentive program set forth above, and you open and begin operating the Restaurant in accordance with the Franchise Agreement before the Opening Deadline, then the CFF will be zero percent (0%) of Gross Sales from the date you open the Restaurant until the Opening Deadline (not to exceed twelve (12) months), and then the applicable CFF rate shall apply. If you open the Restaurant on or after the Opening Deadline, the Early Opening Incentive described in this Section will not apply to the Restaurant.

3. **VetFran Program**. [*Note: Only include this provision if the Franchisee or its owner(s) qualify for the VetFran Incentive, and this Franchise Agreement is signed in connection with the development and operation of the franchisee's first through tenth restaurant/Franchise Agreement.*] If (a) are a veteran or returning service member who has not previously signed, or had an affiliate that signed, a Development Agreement or Franchise Agreement with us and who qualifies and signs a Franchise Agreement to develop one Dunkin' Restaurant, (b) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement (if applicable), (c) you open and begin operating the Restaurant in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule, (d) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (e) you build the Restaurant in the design, to the specifications, and at the location approved by, then we agree to, in addition to the above provisions, we agree to credit an amount equal to $10,000 towards the Royalty Fees owed under the Franchise Agreement. If you fail to satisfy any of the conditions listed in (a) through (e) above, the VetFran incentive program described in this Section will not apply to the Restaurant.

4. **Miscellaneous**. The Background is incorporated into this Amendment by this reference. This Amendment is an amendment to, and forms a part of, the Franchise Agreement. If there is an inconsistency between this Amendment and the Franchise Agreement, the terms of this

Amendment shall control. This Amendment, together with the Franchise Agreement, constitutes the entire agreement among the Parties hereto, and there are no other oral or written representations, understandings or agreements among them, relating to the subject matter of this Amendment. Except as specifically provided in this Amendment, all of the terms, conditions and provisions of the Franchise Agreement will remain in full force and effect as originally written and signed.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have executed this Amendment the date of the Effective Date.

YOU:

_____

By:_____
Name:_____
Title:_____

US:

DUNKIN' DONUTS FRANCHISING LLC

By:_____
Name:_____
Title:_____

2025 INCENTIVES AMENDMENT
TO THE COMBO FRANCHISE AGREEMENT

This Incentives Amendment to the Store Development Agreement (the "Amendment") is made and entered into on _____ (the "Effective Date"), by and between DUNKIN' DONUTS FRANCHISING LLC ("Dunkin"), BASKIN-ROBBINS FRANCHISING LLC ("Baskin-Robbins" and together with Dunkin', "we," "us," or "our") and _____ ("you" or "your").

BACKGROUND

A. [*Note: Only include this recital if the parties have signed a Store Development Agreement.*] We and you or your affiliate signed that certain Store Development Agreement dated as of the date hereof (as amended, the "Combo Store Development Agreement"), pursuant to which you or your affiliate agreed to develop and sign franchise agreements to operate the number of Combo Restaurants identified on Exhibit B to the Store Development Agreement within the Store Development Area identified in Exhibit A of the Store Development Agreement.

B. We and you signed that certain Franchise Agreement dated _____ (the "Franchise Agreement"), pursuant to which you shall operate a Combo Restaurant located at _____ (the "Restaurant"). Unless otherwise specified, all initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Franchise Agreement.

C. We and you are signing this Amendment because we have committed, upon the satisfaction of certain conditions, to modify certain requirements under the Franchise Agreement to reflect incentives we currently offer or previously offered.

AGREEMENT

NOW THEREFORE, in consideration of the mutual promises contained herein and in the Franchise Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Temporarily Reduced Continuing Franchise Fees and Continuing Advertising Fees**. Notwithstanding anything to this contrary in the Franchise Agreement, we will reduce the Continuing Franchise Fees and Continuing Advertising Fees under the Franchise Agreement if you qualify for the incentive set forth below:

    a. Brewed for Growth. [*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive.*] Under our "Brewed for Growth" program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including (if applicable) the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Brewed for Growth Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data

Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK.. If you fail to satisfy any of the conditions listed in (i) through (iv) above, the Brewed for Growth incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

*[Note: Include the 3 conditions below **unless** the Franchise Agreement is signed under a DA exceeding 5 years.]*

(1) We will pay you fifty percent (50%) of the IFF you paid for that Restaurant.

(2) The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5.9%

(3) The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	1.9%
Years 6 through 8	2.9%
Year 9 through remainder of the term	5.0%

*[Note: Only include the 2 conditions below **only if** the Franchise Agreement is signed under a DA exceeding 5 years.]*

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	**Effective CAF**
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

b. Select Developing Markets Incentive. [*Note: Only include if the franchisee qualifies for the Select Developing Markets Incentive*] Under our "Select Developing Markets Incentive" program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Select Developing Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Select Developing Markets Incentive program described in this Section. The "Select Developing Territory" includes the following DMAs: Dothan, AL; Mobile-Pensacola, AL; Montgomery, AL; Tucson, AZ; Yuma, AZ; Gainesville, FL; Tallahassee, FL; Panama City, FL; Albany, GA; Columbus, GA; Macon, GA; Savannah, GA; Honolulu, HI; Des Moines, IA; Peoria, IL; Quincy, IL; Rockford, IL; Evansville, IN; Ft. Wayne, IN; Indianapolis, IN; Lafayette, IN; South Bend, IN; Terre Haute, IN; Topeka, KS; Bowling Green, KY; Lexington, KY; Louisville, KY; Paducah, KY; Alpena, MI; Detroit, MI; Lansing, MI; Marquette, MI; Traverse City, MI; Flint, MI; Grand Rapids, MI; Duluth, MN; Mankato, MN; Springfield, MO; St. Joseph, MO; Charlotte, NC; Raleigh, NC; Greensboro-Winston Salem, NC; North Platte, NE; Lincoln, NE; Las Vegas, NV; Buffalo, NY; Zanesville, OH; Tulsa, OK; Erie, PA; Charleston, SC; Columbia, SC; Greenville, SC; Jackson, TN; El Paso, TX; Laredo, TX; Harlingen, TX; Charlottesville, VA; Richmond, VA; Roanoke, VA; Norfolk, VA; Green Bay, WI; La Crosse, WI; Milwaukee, WI; Wausau, WI; Blueford, WV; Charleston, WV; Clarksburg, WV; Harrisonburg, WV; and Parkersburg, WV. If you fail to satisfy any of the conditions listed in (i) through (iv) above, the Select Developing Markets incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 1	1.9%
Year 2	2.9%
Year 3	3.9%
Year 4	4.9%
Year 5 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 1	2.0%
Year 2	3.0%
Year 3	4.0%
Year 4 through remainder of the term	5.0%

c. Go West Incentive. [*Note: Only include if the franchisee qualifies for the Go West Incentive*] Under our "Go West" incentive program, if (i) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement, (ii) you open and begin operating the Restaurant within the Go West Territory (defined below) in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule (the "Opening Deadline"), (iii) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (iv) you build the Restaurant in the design, to the specifications, and at the location approved by us, then you will receive the benefits of the Go West incentive program described in this Section. The "Go West Territory" includes Miami-Dade County, FL and the following DMAs: Birmingham, AL; Ft. Smith, AR; Jonesboro, AR; Little Rock, AR; Bakersfield, CA; Chico-Redding, CA; Eureka, CA; Fresno, CA; Los Angeles, CA; Monterey, CA; Palm Springs, CA; Sacramento, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Colorado Springs, CO; Denver, CO; Grand Junction, CO; Davenport, IA; Ottumwa, IA; Sioux City, IA; Wichita, KS; Alexandria, LA; Baton Rouge, LA; Lafayette, LA; Lake Charles, LA; Monroe, LA; New Orleans, LA; Shreveport, LA; Minneapolis, MN; Rochester, MN; Columbia-Jefferson City, MO; Joplin-Pittsburg, MO; Kansas City, MO; St. Louis, MO; Biloxi, MS; Columbus, MS; Greenwood, MS; Hattiesburg, MS; Jackson, MS; Meridian, MS; Omaha, NE; Albuquerque, NM; Reno, NV; Oklahoma City, OK; Memphis, TN; Abilene, TX; Amarillo, TX; Houston, TX; Beaumont, TX; Corpus Christi, TX; Dallas, TX; Austin, TX; Lubbock, TX; Odessa, TX; San Angelo, TX; San Antonio, TX; Sherman, TX; Tyler, TX; Victoria, TX; Waco, TX; Wichita-Hutchinson, TX; and Salt Lake City, UT. If you fail to satisfy any of the conditions listed

in (i) through (iv) above, then the Go West incentive program will not apply to the Restaurant. If you satisfy each of the conditions listed in (i) through (iv) above, then:

(1) The Continuing Franchise Fee is hereby amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

(2) The Continuing Advertising Fee is hereby amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

2. **Early Opening Incentive**. If you meet the requirements of the Brewed for Growth, Select Developing Markets, Go West Incentive program set forth above, and you open and begin operating the Restaurant in accordance with the Franchise Agreement before the Opening Deadline, then the CFF will be zero percent (0%) of Gross Sales from the date you open the Restaurant until the Opening Deadline (not to exceed twelve (12) months), and then the applicable CFF rate shall apply. If you open the Restaurant on or after the Opening Deadline, the Early Opening Incentive described in this Section will not apply to the Restaurant.

3. **VetFran Program**. [*Note: Only include this provision if the Franchisee or its owner(s) qualify for the VetFran Incentive, and this Franchise Agreement is signed in connection with the development and operation of the franchisee's first through tenth restaurant/Franchise Agreement.*] If (a) are a veteran or returning service member who has not previously signed, or had an affiliate that signed, a Development Agreement or Franchise Agreement with us and who qualifies and signs a Franchise Agreement to develop one Combo Restaurant, (b) you and your affiliates are in substantial compliance with the Franchise Agreement and each other agreement between us and you or your affiliates, including the Store Development Agreement (if applicable), (c) you open and begin operating the Restaurant in compliance with the Franchise Agreement on or before the Required Opening Date identified in Section D of the Contract Data Schedule, (d) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of the Restaurant within 120 days after the Restaurant first opens for business, and (e) you build the Restaurant in the design, to the specifications, and at the location approved by, then we agree to, in addition to the above provisions, we agree to credit an amount equal to $10,000 towards the Royalty Fees owed under the Franchise Agreement. If you fail to satisfy any of the conditions listed in (a) through (e) above, the VetFran incentive program described in this Section will not apply to the Restaurant.

4. **Miscellaneous**. The Background is incorporated into this Amendment by this reference. This Amendment is an amendment to, and forms a part of, the Franchise Agreement. If there is an inconsistency between this Amendment and the Franchise Agreement, the terms of this Amendment shall control. This Amendment, together with the Franchise Agreement, constitutes the entire agreement among the Parties hereto, and there are no other oral or written representations, understandings or agreements among them, relating to the subject matter of this Amendment. Except as specifically provided in this Amendment, all of the terms, conditions and provisions of the Franchise Agreement will remain in full force and effect as originally written and signed.

[signature page to follow]

IN WITNESS WHEREOF, the parties have executed this Amendment the date of the Effective Date.

YOU:

_____

By:_____
Name:_____
Title:_____

US:

DUNKIN' DONUTS FRANCHISING LLC

By:_____
Name:_____
Title:_____

BASKIN-ROBBINS FRANCHISING LLC

By:_____
Name:_____
Title:_____

EXHIBIT C-5

TO THE DUNKIN' FDD

MULTI-BRAND ADDENDUM TO THE FRANCHISE AGREEMENT

2025 INSPIRE BRANDS' MULTI-BRAND
ADDENDUM TO THE FRANCHISE AGREEMENT

This Addendum to Franchise Agreement (this "**Addendum**") is entered into this _____day of _____, 202__ by and between _____ ("**Franchisor**") and _____ ("**Franchisee**").

1. **Background**.

(a) Franchisor and Franchisee are parties to that certain _____® Franchise Agreement dated as of _____ (as amended, the "**Franchise Agreement**") under which Franchisor has granted Franchisee the right to operate a _____® restaurant (a "**Brand Restaurant**") at _____ (the Brand Restaurant at that location is called the "**Franchised Restaurant**"). All initial capitalized terms used but not defined in this Addendum have the meanings set forth in the Franchise Agreement.

(b) Franchisee operates or intends to operate the Franchised Restaurant at the premises of, and in combination with, the other brand restaurants listed on Exhibit A (collectively, and whether one or more, the "**Other Restaurants**"). The affiliate(s) of Franchisee listed on Exhibit A (collectively, and whether one or more, the "**Co-Operators**") operate the Other Restaurants under the separate franchise agreement(s) listed on Exhibit A (collectively, and whether one or more, the "**Other Franchise Agreements**") with the franchisor(s) listed on Exhibit A who are Franchisor's affiliates (collectively, and whether one or more, the "**Other Franchisors**").

(c) This Addendum reflects certain changes in and clarifications to the Franchise Agreement to reflect Franchisor's modified requirements for a multi-brand location. Franchisee acknowledges that Franchisor is willing to enter into this Addendum and to permit the operation of the Franchised Restaurant as a multi-brand location only because of the relationship between Franchisor and the Other Franchisors and, if applicable, the relationship between Franchisee and its Co-Operators who operate the Other Restaurants.

2. **Ownership of Other Restaurants**. Notwithstanding the restrictions in the Franchise Agreement, Franchisor consents to Franchisee's (and/or, as applicable, its Co-Operators') ownership and operation of the Other Restaurants at the same premises as the Franchised Restaurant, provided Franchisee complies with the terms of the Franchise Agreement (including this Addendum) and Franchisee (or its Co-Operators) complies with the terms of the Other Franchise Agreements.

3. **Franchise Agreement Term and Renewal**. The term of the Franchise Agreement shall expire, unless sooner terminated, on _____, 20__. In addition to the conditions in the Franchise Agreement to obtain a renewal or successor franchise to continue operating the Franchised Restaurant as a Brand Restaurant, Franchisee (and/or, as applicable, its Co-Operators) also must be in compliance with, and, if Franchisor requires, renew or extend the term of, the Other Franchise Agreements.

4. **Operation as a Multi-Brand Location**. Franchisee agrees that Franchisor, at its option, may modify any of the terms of the franchise system applicable to the Franchised Restaurant, including any system standards, the layout and design requirements, the products and services offered, any mandatory or optional advertising, marketing and promotional programs, required equipment or products, required hours of operation, personnel training and staffing requirements, and other standards, specifications and requirements, in a manner that is different from the manner in which those terms apply to other Brand Restaurants, in order to reflect the Franchised Restaurant's status as a multi-brand location. Franchisee agrees to comply with all of those modifications. Without limiting the generality of the foregoing:

(a) Franchisee shall design and construct, and/or make modifications to, the Franchised Restaurant's layout, design, equipment and fixtures that Franchisor specifies to reflect the multi-brand location.

(b) Franchisee agrees that its (or Co-Operators') development and operation of the Other Restaurants shall not unreasonably interfere with or otherwise disrupt the Franchised Restaurant's operations. The operation of the Other Restaurants must be consistent with and complement Franchisee's operation of the Franchised Restaurant.

(c) Franchisee acknowledges that the services, guidance and assistance that Franchisor provides under the Franchise Agreement, including any training, may be intended for stand-alone Brand Restaurants and not tailored or specific to multi-brand locations like the Franchised Restaurant.

(d) Franchisee may not open and begin operating the Franchised Restaurant unless the Other Restaurants are also open and in operation. Franchisee shall ensure that the Other Restaurants are open and operating during all business hours that the Franchised Restaurant is open and operating.

(e) Franchisee must use paper products and other items bearing the Brand Restaurants' trademarks and trade names only at the Franchised Restaurant and with products served by the Franchised Restaurant, and Franchisee (or its Co-Operators) may not use them at the Other Restaurants or with products served by the Other Restaurants.

(f) Franchisee (and, if applicable, its Co-Operators) shall notify the customers of the Franchised Restaurant and the Other Restaurants, and the design and layout of the Franchised Restaurant and Other Restaurants shall reflect, all in the manner Franchisor periodically specifies, that the operation of the Other Restaurants is separate from and independent of the Franchised Restaurant. Without limiting the foregoing, at Franchisor's option, Franchisee (and, if applicable, its Co-Operators) may use certain areas of the premises and equipment (including point-of-sale systems and other computer equipment) only for the business associated with the Franchised Restaurant and not the Other Restaurants. Likewise, at Franchisor's option, Franchisee (and, if applicable, its Co-Operators) may use certain areas of the premises and equipment (including point-of-sale systems and other computer equipment) only for the business associated with the Other Restaurants and not the Franchised Restaurant. Unless Franchisor otherwise specifies or approves, none of the advertising, marketing or promotional materials associated with the

Franchised Restaurant may reference the Other Restaurants or the brand(s) under which the Other Restaurants operate.

(g) all of the Franchised Restaurant's sales must be entered only on the point-of-sale system that Franchisor approves for the Franchised Restaurant. Franchisee (and, if applicable, Co-Operators) shall maintain separate books and records for the Franchised Restaurant and the Other Restaurants and shall not commingle the revenues of the Franchised Restaurant with the revenues of the Other Restaurants. Franchisor and Franchisee agree that Franchisee shall pay royalties or continuing franchise fees, advertising/brand fund contributions or continuing advertising fees, and/or similar payments based on Gross Sales under the Franchise Agreement only on the Gross Sales derived from the Franchised Restaurant and not on the sales or revenue of the Other Restaurants. Franchisee agrees to deliver to Franchisor, at such times that Franchisor periodically specifies, sales information and other reports relating to the Other Restaurants.

(h) Franchisee acknowledges that Franchisor shall have no obligation to provide any training, services or other assistance with respect to the development or operation of the Other Restaurants.

5. **Personnel**. Franchisee must ensure that all employees providing services to customers of the Franchised Restaurant wear uniforms that are distinct from the uniforms and/or other apparel worn by the employees providing services to customers of the Other Restaurants. Franchisor may at its option modify its training, staffing and other similar requirements to address any employees that are cross-trained to operate both the Franchised Restaurant and the Other Restaurants. However, Franchisee must ensure that all employees who provide services to the Franchised Restaurant's customers or otherwise assist in the Franchised Restaurant's operation are properly trained to operate the Franchised Restaurant and otherwise satisfy Franchisor's requirements. Franchisee must pay Franchisor any training fees and additional expenses that Franchisor incurs in connection with any additional or specialized training required for the Franchised Restaurant's personnel due to its status as multi-brand location.

6. **Inspections and Audits**. In order to determine Franchisee's compliance with the Franchise Agreement (including this Addendum), Franchisor shall have the right to inspect the Other Restaurants and their operations, and audit the books and records associated with the Other Restaurants, in accordance with the terms of the Franchise Agreement to the same extent that it may do so with respect to the Franchised Restaurant, its operations, and its books and records. If Franchisee has Co-Operators operating the Other Restaurants, Franchisee must ensure that those Co-Operators provide Franchisor the rights under this Section 6.

7. **Refresh/Remodel of the Franchised Restaurant**. Franchisor, at its option, may modify the requirements for any required refresh or remodel of the Franchised Restaurant under the Franchise Agreement, including by accelerating or deferring any due dates, in order to correlate with the development, remodel and/or refresh requirements under any of the Other Franchise Agreements.

8. **Relationship With Other Franchise Agreements**. Franchisee acknowledges that Franchisor granted Franchisee the rights under the Franchise Agreement and this Addendum in

reliance upon, and that the operation of the Franchised Restaurant under the Franchise Agreement is dependent on and inextricably connected with, Franchisee's (or its Co-Operators) operation of the Other Restaurants pursuant to and in compliance with the Other Franchise Agreements. Therefore:

(a) Franchisee agrees to comply (or to cause Co-Operators to comply) with the Other Franchise Agreements in connection with the development and operation of the Other Restaurants (including with respect to paying amounts owed and complying with all applicable laws) and agrees that Franchisee's (or any Co-Operator's) failure to comply with any Other Franchise Agreement shall constitute a breach of, and a default under, the Franchise Agreement.

(b) upon any proposed transfer (as defined in the Franchise Agreement, if applicable) involving any direct or indirect ownership interest in Franchisee or all or substantially all of the assets of the Franchised Restaurant, in addition to the conditions for Franchisor's approval of that transfer under the Franchise Agreement, Franchisor may condition its consent to that transfer on the simultaneous transfer to the applicable assignee of other rights, obligations, assets and/or other interests associated with the Other Restaurants. Likewise, Franchisee (or, if applicable, its Co-Operators) may not transfer any direct or indirect ownership interest in Franchisee's affiliate or all or substantially all of the assets of the Other Restaurants without the simultaneous transfer to the applicable assignee of other rights, obligations, assets and/or other interests associated with the Franchised Restaurant, which transfer shall be subject to Franchisor's approval under the Franchise Agreement.

(c) Franchisor may terminate the Franchise Agreement, effective upon delivery of written notice to Franchisee, if any Other Franchise Agreement expires (without a renewal or successor franchise with the Other Franchisors) or terminates (regardless of the reason), or if Franchisee (or, if applicable, Co-Operators) abandons or otherwise ceases to operate any Other Restaurant for any reason.

(d) Franchisor acknowledges that certain post-termination obligations under the Franchise Agreement relating to Franchisor's right to acquire certain assets of the Franchised Restaurant and/or the lease for the Franchised Restaurant's premises may conflict with similar requirements under the Other Franchise Agreements, and in that case Franchisee agrees to comply (and, if applicable, to cause its Co-Operators to comply) with the requirements that Franchisor reasonably specifies.

9. **Miscellaneous**. This Addendum is an amendment to, and forms a part of, the Franchise Agreement. Except as amended by this Addendum, the Franchise Agreement will continue in full force and effect. The recitals to this Addendum are a part of this Addendum, which, together with the Franchise Agreement, constitutes the entire agreement between Franchisor and Franchisee, and there are no oral or other written understandings, representations or agreements between Franchisor and Franchisee, relating to the subject matter of this Addendum. No modification, change or alteration of this Addendum shall be effective unless in writing and executed by Franchisor and Franchisee. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such

words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. If there is a conflict between any provision of the Franchise Agreement and a provision of this Addendum, the provision of this Addendum controls.

IN WITNESS WHEREOF, the parties have executed and delivered this Addendum as of the date first above written.

FRANCHISOR:

_____

By:_____
Title:_____

FRANCHISEE:

_____

By:_____
Title:_____

EXHIBIT A
TO THE 2024 INSPIRE BRANDS' MULTI-BRAND
ADDENDUM TO THE FRANCHISE AGREEMENT

OTHER FRANCHISE AGREEMENTS

Other Franchisor *(Franchisor Entity)*	**Franchisee or Co-Operator** *(Franchisee Entity)*	**Effective Date**	**Other Restaurant** *(Franchised Brand Restaurant)*
			_____® restaurant
			_____® restaurant
			_____® restaurant

EXHIBIT D-1

TO THE DUNKIN' FDD

DUNKIN' STORE DEVELOPMENT AGREEMENT

SDA #_____ PC: _____

DUNKIN' RESTAURANT
STORE DEVELOPMENT AGREEMENT

This Store Development Agreement ("Agreement"), dated _____, 20___, is made by and between **DUNKIN' DONUTS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("we", "us" or "our"), and the following individual(s) and/or entity: _____ (individually or collectively referred to as "you" or "your").

RECITALS

A. We grant franchises for Dunkin'® restaurants operating under the Proprietary Marks (defined below) and the System (defined below) ("Dunkin' Restaurants"). The "System" involves the conceptualization, design, specification, development, operation, marketing, franchising and licensing of restaurants and associated concepts for the sale of proprietary and non-proprietary food and beverage products, all of which we may periodically develop and modify.

B. We and you are signing this Agreement to provide you the right and obligation to develop a number of Dunkin' Restaurants within a certain geographic area over a certain period of time.

AGREEMENT

In consideration of the foregoing and the mutual covenants and consideration below, we and you agree as follows:

1. **Grant of Development Rights**. We hereby grant you the right, and you (on behalf of yourself and your Controlled Affiliates (defined below)) hereby accept the obligation, to sign Franchise Agreements (defined below) for, develop and open Dunkin' Restaurants (each a "Restaurant" and collectively, "Restaurants") within the geographic area described in Exhibit A (the "Store Development Area"). The required number of Restaurants that you (or your Controlled Affiliates) must develop, and the dates by which those Restaurants must be open and operating in accordance with the applicable Franchise Agreement (the "Required Opening Dates"), are set forth in the development schedule in Exhibit B (the "Development Schedule"). Only Restaurants that you or your Controlled Affiliates develop and open in the Store Development Area will count towards the Development Schedule, subject to Section 2. "Controlled Affiliate" means any corporation, limited liability company or other entity of which you (or, if you are an entity, your direct or indirect owners (collectively, the "Owners")) own, directly or indirectly, at least fifty-one percent (51%) of the total ownership interests, provided that the Controlled Affiliate's remaining direct and indirect owners satisfy our then-current requirements for non-controlling owners of Dunkin' Restaurant developers and obtain our approval. If you are an entity, then each Owner must sign an agreement in the form we designate undertaking personally to be bound by all provisions of this Agreement and any ancillary agreements between us and you (a "Guaranty"), the current version of which is attached to this Agreement.

2. **Rights in Store Development Area and SDOs**.

A. If you are fully complying with this Agreement, and you and your affiliates are fully complying with all franchise and all other agreements with us and our affiliates relating to a Dunkin' Restaurant (together with this Agreement, collectively, the "Related Agreements"), then during the term of this Agreement only, neither we nor our affiliates will operate, or authorize any other party to operate, a Dunkin' Restaurant the physical premises of which are located within the Store Development Area, except for (i) franchises we grant to you and approved Controlled Affiliates; (ii) those Dunkin' Restaurants identified on Exhibit A, which are the restaurants in the Store Development Area that, as of the date of this Agreement, are owned and operated by our affiliates or other franchisees or are under development by our affiliates or other franchisees (and you agree that these restaurants may relocate to any other location within their trade areas that we approve); and (iii) as set forth in this Section 2. If the Store Development Area is defined as more than one contiguous geographic territory, then at the time you or your Controlled Affiliate signs a Franchise Agreement (defined below) for a Dunkin' Restaurant to be developed in any of those separate territories, the territorial protections and prohibitions under this Section 2.A will no longer apply to the applicable separate territory.

We and our affiliates shall at all times have the right to engage in any activities we or they deem appropriate that are not expressly prohibited by this Agreement, whenever and wherever we or they desire. This includes (1) rights to operate or license others to operate Dunkin' Restaurants at such locations and on such terms as we choose, except as expressly set forth in this Section 2; (2) rights to operate or license others to operate other concepts, and to grant other licenses relating to the Proprietary Marks, at such locations and on such terms as we choose; and (3) rights to use or license others to use the Proprietary Marks in ways that compete with your location and that draw customers from the same area as your Restaurant, including rights to distribute Dunkin'® products and services of every kind and nature through any other channels of distribution (such as, for example, in a hotel room, an office or a supermarket (as distinguished from a Dunkin' Restaurant inside a supermarket)).

B. Special distribution opportunities for Dunkin' Restaurants ("SDOs") may arise within the Store Development Area that may or may not be available to you. Examples of SDOs include hospitals, train stations, airports, entertainment and sports complexes, convention centers, casinos and resorts, limited-access highway food facilities, military facilities, schools and colleges, office or factory food service facilities, gas/convenience stores, travel centers, travel plazas, department stores and "big box" super stores, mobile units, off-site sales accounts, supermarkets and home improvement retailers. We retain the right to pursue and to operate (and grant rights to others to pursue and to operate) Dunkin' Restaurants at SDOs within your Store Development Area, but during the term of this Agreement we will offer you the opportunity to become our franchisee for those SDOs ("SDO Notice") provided that, at the time we are prepared to deliver the SDO Notice: (x) you and your affiliates are in compliance with all Related Agreements, (y) you meet our then current Criteria to Expand, and (z) the party that controls the SDO permits us to do so. You will have thirty (30) days after we deliver the SDO Notice (or such longer period identified in the SDO Notice) to secure rights to the location. Except as provided below, the initial franchise fee that you (or your Controlled Affiliate) pay for any SDO will be our then-current initial franchise fee for similar SDOs and will be payable to us is in addition to the IFF (defined below) required under this Agreement.

(1) Although gas/convenience locations are expressly covered as SDOs in this Section 2.B, if you propose and we approve you (or your Controlled Affiliate) for a Restaurant at a gas/convenience location within the Store Development Area, we will

consider the development of that location to satisfy one of the Restaurants you are required to develop pursuant to the Development Schedule, provided that: (a) we determine the proposal will result in a Restaurant that meets our minimum then-current menu and design criteria for a traditional Dunkin' Restaurant and that opens by the applicable Required Opening Date in the Development Schedule; and (b) IFFs applicable under the Development Schedule are applied or paid for that SDO Restaurant regardless of the length of lease term (and any corresponding franchise term) that you or your Controlled Affiliate secure for that location.

(2) For all SDOs other than gas/convenience locations (which are addressed in Subsection (1) above), if you propose and we approve you (or your Controlled Affiliate) for a Restaurant in an SDO location within the Store Development Area, we will consider the development of that location to satisfy one of the Restaurants you are required to develop pursuant to the Development Schedule, provided that: (a) we determine the proposal will result in a Restaurant that meets our minimum then-current menu and design criteria for a traditional Dunkin' Restaurant and that opens by the applicable Required Opening Date in the Development Schedule; (b) we retain final approval as to how many, if any, SDOs may be developed in lieu of the Restaurants you were originally required to develop under the Development Schedule; (c) none of the SDOs approved by us under this Section 2.B(2) will be included in the number of Restaurants opened for determining whether you qualify for the Mid-Term Extension set forth in Section 6.B; and (d) the initial franchise fee payable for that SDO will be our then-current standard rate for SDOs, and we will apply as a credit towards the next payment due from you under this Agreement the difference between the IFF deposit that you previously paid to us under this Agreement for the applicable Restaurant and the initial franchise fee for the SDO, unless there are no further payments due from you under this Agreement, in which case the we will apply that difference as a credit towards the Continuing Franchise Fee accrued under the Franchise Agreement for the SDO.

3. **Initial Franchise Fees**. Subject to Section 2 above, you must pay us an Initial Franchise Fee ("IFF") for each Restaurant to be developed pursuant to this Agreement in the amounts and at the times stated in Exhibit B. At our option, you will make all payments to us by electronic fund transfer ("EFT"), and provide us with authorization and bank account data necessary to set up EFT. These IFFs are non-refundable and must be paid in full, without reduction or offset. However, subject to Section 2 above, we will apply the IFFs paid under this Agreement towards the initial franchise fees payable under each Franchise Agreement that you (or your Controlled Affiliate) signs pursuant to this Agreement, and the IFFs are due and payable on at the times stated in Exhibit B notwithstanding anything to the contrary in any Franchise Agreement.

4. **Site Selection, Development and Opening of Restaurants and Signing Franchise Agreements**.

A. Although we may assist you in your search, it is solely your responsibility to search for and propose to us the site on which you wish to develop a Restaurant. You must deliver to us for our review a complete site report and other materials and information we request for suitable site(s) within the Store Development Area in time to meet your obligations under the Development Schedule. You may only develop a Restaurant at a site that we have accepted. Despite any assistance, information or recommendations that we provide with respect to any site, we have made and will make no representations or warranties of any kind, express or implied, of the suitability of any site for a Dunkin' Restaurant or any other purpose. In addition to site information, you must submit information to us concerning the proposed layout and other

aspects of the proposed Restaurant's design and appearance. You must make the changes to the proposed design and appearance that we require and develop the Restaurant only in accordance with our requirements. Each Restaurant must be constructed and equipped to our then-current standards and specifications.

B. You must submit to us the proposed purchase agreement or lease for the Restaurant's premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Restaurant's premises, the landlord must agree to our then-current form of Option to Assume the lease. You (or your Controlled Affiliate) must secure the real estate for each Restaurant, through an approved purchase agreement or binding lease, in time for you (or your Controlled Affiliate) to open and begin operating the Restaurant on or before the Required Opening Date for that Restaurant.

C. After receiving our notice to proceed, but in any event before beginning construction for the Restaurant, and provided that you (and your Controlled Affiliate) satisfy our then current Criteria to Expand, then you (or your Controlled Affiliate) must sign our then-current version of Franchise Agreement and related documents (as periodically modified, the "Franchise Agreement") for the Restaurant. You acknowledge that the terms of the Franchise Agreements for Restaurants may differ substantially from the terms contained in our current form of franchise agreement, except that, for each Franchise Agreement signed in compliance with this Agreement (but subject to Section 2), the IFF, continuing franchise fee, continuing advertising fee and marketing start-up fee shall be as set forth on Exhibit B. Notwithstanding the foregoing, if you fail to meet the Development Schedule or are otherwise in default under this Agreement, and we (at our sole option) allow the development of any Restaurant to continue despite that default, then the continuing franchise fee, continuing advertising fee and marketing start-up fee under that Franchise Agreement shall be our then-current fees instead of the fees set forth on Exhibit B.

5. **Proprietary Marks and Restrictive Covenants**.

A. No License to Proprietary Marks. This Agreement does not grant you any right to use, or authorize others to use, the Proprietary Marks in any manner. Your (or your Controlled Affiliate's) right to use the Proprietary Marks arises only under franchise agreements with us. "Proprietary Marks" means the trademarks, service marks, logos, emblems, trade dress, trade names and other indicia of origin that form part of the System, all of which we may periodically develop and modify.

B. No License to Confidential Information. This Agreement does not grant you any right to use, or authorize others to use, the Confidential Information in any manner. Your (or your Controlled Affiliate's) right to use the Confidential Information arises only under franchise agreements with us. If you nevertheless acquire any Confidential Information, you agree that you: (1) will not use any Confidential Information in any other business or capacity, whether during or after the Term, and will not sell, trade or otherwise profit in any way from the Confidential Information; and (2) will keep the Confidential Information absolutely confidential, both during the Term and thereafter for as long as the information is not in the public domain, and will not make unauthorized copies of any Confidential Information disclosed in written or other tangible or intangible form. "Confidential Information" means information relating to us or the System that is proprietary, provides a competitive advantage to Dunkin' Restaurants, and is not generally available to the public, including development plans for Dunkin' Restaurants;

certain proprietary information in the operations manuals and system standards, including recipes, products and specifications; data relating to past advertising, marketing, promotional, customer relationship management and other brand-related programs and materials used by Dunkin' Restaurants and future plans for those programs; knowledge of specifications for and suppliers of certain proprietary operating assets and other products and services that Dunkin' Restaurants use or sell; and other trade secrets and proprietary know-how relating to the methods of developing, operating and marketing Dunkin' Restaurants.

C. Restrictive Covenants. During the Term, neither you nor any of your Owners, officers, directors or guarantors may:

(1) have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any business or venture that derives, or is reasonably expected to derive, more than twenty percent (20%) of its overall revenue from a combination of coffee and/or baked goods (other than another Dunkin' Restaurant operating under a franchise agreement with us) (a "Competitive Business");

(2) divert or attempt to divert any Dunkin' Restaurant business or customer or prospective customer away from any Dunkin' Restaurant;

(3) oppose the issuance of a building permit, zoning variance or other governmental approval required for the development of another Dunkin' Restaurant; or

(4) perform any act injurious or prejudicial to the goodwill associated with the Proprietary Marks or any Dunkin' Restaurant.

The restrictions in this Section 5.C shall not apply to the ownership of (i) less than two percent (2%) of a company whose shares are listed and traded on a national or regional securities exchange; or (ii) a passive investment interest of less than fifteen percent (15%) in any real estate development company, provided that such interest does not include any management control, voting rights, or other direct or indirect control over the policies or operations of that development company, such as any rights or control with respect to the tenants, owners or other concepts in any real estate development.

D. Acknowledgements. You acknowledge that a breach of the covenants contained in this Section 5 will be deemed to threaten immediate and substantial irreparable injury to us and give us the right to obtain immediate injunctive relief without limiting any other rights we might have. If a court or other tribunal having jurisdiction to determine the validity or enforceability of this Section 5 determines that, strictly applied, it would be invalid or unenforceable, then the time, geographical area and scope of activity restrained shall be deemed modified to the minimum extent necessary such that the restrictions in this Section 5 will be valid and enforceable.

6. **Term, Extension and Renewal**.

A. Term. The term of this Agreement begins on the date of this Agreement and expires on the date set forth on Exhibit B, unless the term is extended in accordance with Section 6.B or this Agreement is sooner terminated in accordance with Section 7.

B. Mid-Term Extension Option. Beginning on the date that you (or your Controlled Affiliates) open the first Restaurant that satisfies at least half of your development obligations under the Development Schedule and continuing for the period that ends one (1) year before the this Agreement expires (unless it is terminated sooner), and provided that you and your affiliates are fully complying with this Agreement and all other Related Agreements and satisfy our then-current Criteria to Expand, you may submit to us a written request to extend the term of this Agreement and increase in the number of Restaurants that you (or your Controlled Affiliates) must develop under this Agreement (the "Extension Request"). You understand that in calculating the number of Restaurants that you have opened to determine whether you have satisfied at least half of your development obligations, we will not count any non-gas/convenience store SDO developed pursuant to Section 2.B(2) above. Upon receiving your valid Extension Request, we and you agree to negotiate in good faith to determine the number of additional Dunkin' Restaurants to be developed (under our then-current initial franchise fee, continuing franchise fee and other franchise terms), their required opening dates, and any changes to the Store Development Area. However, although we and you agree to negotiate in good faith, both parties understand and agree that they may be unable to successfully determine the terms of this extension, in which case the terms of this Agreement will remain in full force and effect notwithstanding the Extension Request.

C. Renewal. When the Term expires, you will have an option to renew the right and obligation to develop Dunkin' Restaurants for one (1) additional term (the "Renewal Term") if, and only if, each and every one of the following conditions has been satisfied:

(1) you have given us written notice of your desire to exercise this renewal option at least twelve (12) months, but not more than eighteen (18) months before the end of the Term;

(2) you have timely, and without extension, amendment or waiver from us, satisfied the Development Schedule and you and your affiliates are then fully complying with this Agreement and all other Related Agreements and satisfy our then-current Criteria to Expand;

(3) we have reassessed the potential of the Store Development Area and determined that the Store Development Area has potential for additional Dunkin' Restaurant development; and

(4) we and you agree on a new development schedule for the Renewal Term.

If you have satisfied all of these conditions, then to effectuate the option for the Renewal Term, you (and your Owners, as applicable) must execute and deliver to us, within fourteen (14) days (or any longer period required by law) after delivery to you, both (i) our then-current form of termination and general release that confirms the termination of this Agreement and releases all claims that the parties may have against each other and their respective affiliates, and all of their respective officers, directors, owners and employees (provided, however, that each party's indemnification obligations for claims arising in connection with this Agreement shall survive termination of this Agreement and shall not be subject to the general release); and (ii) our then-current form of Store Development Agreement and related documents (including exhibits and ancillary agreements) that we are then offering to new developers at the time of renewal, the terms and conditions of which (including fee structures) may differ from this Agreement, and in

addition, you pay us our then-current renewal fee when you executed that Store Development Agreement.

7. **Termination and Suspension of Development Rights**.

A. We may terminate this Agreement, effective immediately upon our delivery of written notice to you, and without providing you any opportunity to cure the default, if:

(1) you fail to meet any of the obligations set forth in the Development Schedule;

(2) you or any guarantor file a petition in bankruptcy or are adjudicated bankrupt, or a petition in bankruptcy is filed against you or any guarantor and is either consented to by you or the guarantor or not dismissed within thirty (30) days; you or any guarantor becomes insolvent or admits in writing your or your guarantor's insolvency or inability to pay debts generally as they become due, or make an assignment for the benefit of creditors; a bill in equity or other proceeding for the appointment of a receiver or other custodian for your or any guarantor's business assets is filed and is either consented to by you or any guarantor or not dismissed within thirty (30) days, or such a receiver, trustee or other custodian is appointed; proceedings for composition with creditors is filed by or against you or any guarantor; or any of your or any guarantor's real or personal property is sold at levy; provided, however, that any such actions by a guarantor as described in this Section 7.A(2) shall not give rise to our termination right if you are able promptly to procure a replacement guarantor which guarantor is reasonably satisfactory to us and executes our then current form of Guaranty;

(3) you or any of your Owners commits a fraud upon us, our affiliate, or any third party relating to the business under this Agreement, any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates);

(4) you or any of your Owners is convicted of or pleads guilty or no contest to a felony or crime involving moral turpitude;

(5) there is any unauthorized transfer or assignment in violation of Section 8;

(6) any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates) relating to a Dunkin' Restaurant within any Designated Marketing Area(s) where the Store Development Area is located, is terminated before its term expires, regardless of the reason; or

(7) you fail to pay us (or our affiliate) any amount due, whether arising under this Agreement, any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates), or you fail to comply with any other provision of this Agreement (except as otherwise set forth in this Section 7), and do not cure the failure within seven (7) days after our delivery of written notice.

B. Upon the expiration or termination of this Agreement, all rights granted to you under this Agreement will automatically terminate. If this Agreement is terminated, then you

must immediately pay us all unpaid IFFs (as set forth in Exhibit B), without reduction or offset, even if you did not open any or all of the Restaurants.

C. If at any time you do not meet our then-current Criteria to Expand, we may suspend your right to develop Restaurants by a written notice to you. The suspension will be in effect until you are not in default under any Related Agreement and otherwise satisfy our criteria for reinstatement under the Criteria to Expand. Any suspension will not alter your Development Schedule unless we, in our sole judgment, grant an extension in writing. In addition to and without limiting our other rights and remedies under this Agreement, any other agreement or applicable law, upon the occurrence of any of the events that give rise to our right to terminate this Agreement under this Section 7, we may, at our sole option and upon delivery of written notice to you, eliminate your protected territorial rights under Section 2 above in one or more parts of the Store Development Area, in which event we (and our affiliates) may thereafter operate, and authorize any other parties to operate, Dunkin' Restaurants the physical premises of which are located within that geographic area and engage, and allow others to engage, in any other activities we desire within that geographic area without any restrictions whatsoever, subject only to your (or your Controlled Affiliate's) rights under then existing franchise agreements with us.

8. **Transfers**.

A. Transfer by Us. We may change our ownership or form and/or assign this Agreement and any other agreement between us and you, any Controlled Affiliate, or any of your or your Controlled Affiliates' owners or affiliates without restriction. This Agreement inures to the benefit of our successors and assigns. Upon transfer, we will have no further obligation under this Agreement, except for any accrued liabilities.

B. Transfer by You – Defined. We entered into this Agreement based on and in reliance on our perceptions of your (or your Owners') individual or collective character, skill, aptitude, attitude, business ability and financial capacity. Therefore, neither this Agreement nor any direct or indirect interest in or rights or obligations under this Agreement, nor all or substantially all of your assets, nor any direct or indirect ownership interest in you (if you are a business entity), may be transferred (as defined below), whether directly or indirectly, without our prior written approval. A transfer of the ownership, possession or control your assets may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term "transfer**,**" whether or not capitalized, includes any voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition and includes the following events, whether they impact you (or your Owners) directly or indirectly: (a) transfer of record or beneficial ownership of any direct or indirect ownership interest in you or the right to receive all or a portion of your profits or losses or any capital appreciation relating to you or your business (whether directly or indirectly); (b) a merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests or securities representing or potentially representing ownership interests, or a redemption of ownership interests; (c) any sale or exchange of voting interests or securities convertible to voting interests, or any management agreement or other arrangement granting the right to exercise or control the exercise of the voting rights of any Owner or to control your or your business' operations or affairs; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer in trust, or under the laws of intestate succession; or (e) foreclosure upon or attachment or seizure of your business, any of your assets, or any direct or

indirect ownership interest in you; or (f) transfer, surrender or loss of the possession, control or management of all or any material portion of your business (or its operation) or you.

A "Controlling Ownership Interest" in you (if you are an entity) means any transfer, or any series of transfers (regardless of the time period during which they take place), that results in any individual or entity (together with its affiliates), directly or indirectly acquiring or coming into possession or control of either (1) fifty percent (50%) or more of the direct or indirect ownership interests in you, or (2) any ownership interest or other direct or indirect right or interest in you that provides the right, power or authority to direct and control your management and policies, in either case, who did not own, possess or control such interest as of the Effective Date. A "Non-Controlling Ownership Interest" in you (if you are an entity) means the transfer or creation of any direct or indirect ownership interest in you that is not a Controlling Ownership Interest.

C. Conditions for Our Approval of Non-Control Transfer. We will not unreasonably withhold our consent to a transfer of a Non-Controlling Ownership Interest in you or your Owners if the proposed transferee and its direct and indirect owners (if the transferee is an entity) are of good character, otherwise meet our then applicable standards for non-controlling owners of Dunkin' Restaurants, and sign our then current form of Guaranty.

D. Conditions for Our Approval of Control Transfer. Subject to Sections 8.E and 8.G, we will not unreasonably withhold our consent to any transfer of this Agreement or any direct or indirect interest in, or rights or obligations under, this Agreement, or all or substantially all of your assets, or any Controlling Ownership Interest in you (if you are a business entity) (a "Control Transfer"), that complies with the following:

(1) each proposed transferee (and its direct and indirect owners, if the transferee is an entity) meets our then-current criteria and each guarantor signs our then current form of Guaranty;

(2) you have satisfied all of your outstanding obligations to us and you and your affiliates are otherwise in full compliance with this Agreement, any related agreement, any Franchise Agreement signed pursuant to this Agreement, and any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates);

(3) we believe, in our reasonable judgment, that the sale price of the interest to be conveyed is not so high, and the terms of sale are not so onerous, that it is likely the transferee would be unable to properly develop the Dunkin' Restaurants in accordance with the Development Schedule and meet all financial and other obligations to us and to third parties;

(4) at the time of transfer, you and all of your Owners sign our then-current form of general release that releases all claims that you (or your Owners) may have against us, our affiliates, and our and their respective officers, directors, owners and employees (it being acknowledged that if after an approved transfer, an Owner no longer has an interest in the business, then such Owner is relieved of further obligations to us under the terms of this Agreement, except for money obligations through the date of transfer and post-termination obligations); and

(5) the transferee (if the transfer is of this Agreement) agrees to be bound by all terms and conditions of this Agreement for the remainder of the term.

E. Transfer Fees. For a Control Transfer, at the time of transfer, you must pay us a transfer fee equal to ten thousand dollars ($10,000), whether or not we exercise our rights in Section 8.G. For a Non-Control Transfer, at the time of transfer, you must pay us our then-current fixed documentation fee.

F. Transfer on Death. Within twelve (12) months after the death of you or any of your Owners and notwithstanding any agreement to the contrary, the deceased's legal representative must propose to us in writing to transfer the interest of the deceased in this Agreement to one or more transferees. Any such transfer must occur within eighteen (18) months after such individual's death, and is subject to our prior written consent, which we will not unreasonably withhold, in accordance with this Section 8.

G. Right of First Refusal. If you or any of your Owners at any time determine to engage in any Control Transfer, then we will have a right of first refusal to be the purchaser of that interest under the same terms and conditions contained in the purchase and sale document (but subject to our rights under this Agreement and our standards). You must comply with our standards and requirements pertaining to our right of first refusal, including by providing us with a fully-executed copy of any offer or purchase and sale document (including any referenced documents) for the sale. We will have sixty (60) days following our receipt of the fully-executed purchase and sale documents (including any referenced documents) and other materials concerning the proposed transferee(s) and the transfer that we request, to notify you whether we are exercising our right of first refusal. Upon our exercise, we (or our assignee) will have the benefit of all of the rights and time periods that the original proposed transferee(s) had as of the date that they signed the purchase and sale documents, including any applicable diligence periods and periods before closing. We may at our option assign our right of first refusal under this Section 8.G, without recourse, to any assignee, who will then have all of our rights under this Section 8.G to purchase the interest directly from you (or your Owner), and we shall have no further liability or obligation in connection with this Section 8.G with respect to that transfer. If you do not complete the sale to the proposed buyer (with our approval) within ninety (90) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change adverse to you in the terms of the offer (which you must tell us promptly), then we will have an additional right of first refusal during the sixty (60)-day period following either the expiration of the ninety (90)-day period or our receipt of notice of the material change in the offer's terms, on the modified terms.

9. **Dispute Resolution**.

A. Governing Law. This Agreement, the franchise, and all claims arising from the relationship between us and you shall be governed by the laws of the State of Georgia, without regard to its conflict of laws rules; provided, however that any Georgia law regulating the sale of franchises or governing the relationship of a franchisor and its franchisee will not apply unless its jurisdictional requirements are met independently without reference to this Section 9.A.

B. Choice of Forum. The parties agree that to the extent any disputes arise that cannot be resolved directly between the parties, you shall file any suit against us or our affiliates, and we shall file any suit against you or your owners, only in the federal or state court of general jurisdiction in Atlanta, Georgia. Each party irrevocably submits to the jurisdiction of

those courts and waives any objection such party may have to either the jurisdiction of or venue in those courts.

C. Waiver of Punitive Damages and Jury Trial. EXCEPT FOR PUNITIVE, EXEMPLARY, TREBLE AND OTHER FORMS OF MULTIPLE DAMAGES AVAILABLE TO ANY PARTY UNDER FEDERAL LAW, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, TREBLE OR OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU (OR YOUR OWNERS), THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU (AND YOUR OWNERS) IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER US OR YOU (OR YOUR OWNERS).

D. Claims Not a Defense. You agree that the existence of any claims against us, whether or not arising from this Agreement, shall not constitute a defense to the enforcement by us of any provision of this Agreement.

10. **Miscellaneous**

A. Relationship of the Parties. This Agreement does not create a fiduciary relationship between us and you. You have no authority, express or implied, to act as our or our affiliate's agent for any purpose. You are an independent contractor responsible for all obligations and liabilities of, and for all loss or damage to, your business. We and you are not and do not intend to be partners, associates, or joint employers in any way, and we shall not be construed to be jointly liable for any of your acts or omissions under any circumstances. Neither party is liable for any act, omission, debt or any other obligation of the other.

B. Waivers. Either we or you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. However, no interpretation, change, termination or waiver of any of this Agreement's provisions shall be binding upon us unless in writing and executed by one of our officers, and which is specifically identified as an amendment, termination or waiver under this Agreement. Any waiver we grant will be without prejudice to our other rights and may be revoked at any time and for any reason, effective upon ten (10) days' prior written notice. Our waiver of your breach of any provision of this Agreement applies only to that one breach and that one provision, and not to any subsequent breach of that provision or any other provision. Our acceptance of any payments due under this Agreement shall not be deemed to be our waiver of any preceding breach. If we accept payments from any person or entity other than you, such payments will be deemed made by such person as your agent and not as your successor or assignee. We may waive or modify any obligation of other franchisees under agreements similar to this Agreement, without any obligation to grant a similar waiver or modification to you.

C. Severability. Except as expressly provided to the contrary in this Agreement, each Section, subsection and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court or agency with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of

this Agreement, which will continue to have full force and effect and bind the parties. If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, we and you agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of termination or of our refusal to enter into a renewal franchise agreement, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any Standard is invalid, unenforceable or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety.

D. Interpretation. The preambles and exhibits are a part of this Agreement which, together with any riders or addenda executed at the same time as this Agreement, constitutes our and your entire agreement and supersedes all prior and contemporaneous oral or written agreements and understandings between them relating to the subject matter of this Agreement. There are no other oral or written representations, warranties, understandings or agreements between us and you relating to the subject matter of this Agreement. Notwithstanding the foregoing, nothing in this Agreement shall disclaim or require you to waive reliance on any representation that we made in the most recent disclosure document (including its exhibits and amendments) that we delivered to you or your representative. Any policies that we adopt and implement from time to time to guide us in our decision-making are subject to change, are not a part of this Agreement and are not binding on us. Nothing in this Agreement is intended nor deemed to confer any rights or remedies upon any person or entity not a party to this Agreement. The parties' rights and remedies under this Agreement and applicable law are cumulative. You may not withhold payment of any amounts owed to us or our affiliates on the grounds of our or their alleged nonperformance of any of our or their obligations under this Agreement or any other agreement. Captions, paragraph designations and section or subsection headings are included in this Agreement for convenience only, and in no way define or limit the scope or intent of the provisions. If two or more persons are at any time parties to this Agreement as the franchisee under this Agreement, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. This Agreement may be executed by electronic signature and/or in multiple copies, each of which will be deemed an original.

E. Binding Effect and Amendment. This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns and successors in interest. Subject to our rights to modify the System, this Agreement may not be amended or modified except by a written agreement executed by both us and you.

F. Exercise of Our Judgment. Whenever we reserve discretion in a particular area or where we agree to exercise our rights reasonably or in good faith, we will satisfy our obligations whenever we exercise reasonable business judgment in making our decision or exercising our rights. Our decisions or actions will be deemed to be the result of reasonable business judgment, even if other reasonable or even arguably preferable alternatives are available, if our decision or action is intended, in whole or significant part, to promote or benefit the System or Dunkin' Restaurants generally even if the decision or action also promotes our financial or other individual interest. Examples of items that will promote or benefit the System

or Dunkin' Restaurants include enhancing the value of the Proprietary Marks, improving customer service and satisfaction, improving product quality, improving uniformity, enhancing or encouraging modernization and improving the competitive position of the System or Dunkin' Restaurants.

G. Notices. All notices delivered pursuant to this Agreement shall be sent by nationally recognized overnight courier or certified mail to the addresses set forth in the Contract Data Schedule, or to such other addresses as you and we provide each other in writing. All notices to c/o Dunkin' Brands, Inc., as Manager, Attention: Legal Department.

H. No Related Party Liability. You agree that none of our past, present or future directors, officers, employees, incorporators, members, partners, stockholders, subsidiaries, affiliates, controlling parties, entities under common control, ownership or management, vendors, service providers, agents, attorneys or representatives will have any liability for: (1) any of our obligations or liabilities relating to or arising from this Agreement; (2) any claim against us based on, in respect of, or by reason of, the relationship between you and us; or (3) any claim against us based on any of our alleged unlawful acts or omissions.

I. No Waiver or Disclaimer of Reliance in Certain States. The following provision applies only to franchisees and franchises that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington or Wisconsin:

> No statement, questionnaire or acknowledgment signed or agreed by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties hereto, intending to be legally bound hereby, have duly executed and delivered this Agreement as of the day and year first written above.

DUNKIN' DONUTS FRANCHISING LLC

By: _____
Assistant Secretary

This Agreement is not binding upon the above entity or entities until executed by an authorized representative.

DEVELOPER

WITNESS/ATTEST:

_____ By: _____

Print Name: _____ Print Name: _____

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS is given this ____day of _____, 20___, by each of the undersigned parties.

A. In consideration of, and as an inducement to, the execution of that certain Store Development Agreement (together with all amendments or modifications, the "Agreement") on this date by **DUNKIN' DONUTS FRANCHISING LLC** ("Dunkin'"), each of the undersigned unconditionally (a) guarantees to Dunkin' and its successors and assigns, for the term of the Agreement (including extensions) and afterward as provided in the Agreement, that _____ ("Developer") will punctually pay and perform each and every undertaking, agreement, and covenant of Developer set forth in the Agreement; and (b) agrees to be bound by, and liable for the breach by Developer of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities, including, without limitation, the non-competition, confidentiality, and transfer requirements, except that (1) the undersigned shall not be required to personably be bound by the covenants in Section 1.B(1) of the Agreement, and (2) no guarantor shall have any liability with respect to another guarantor's failure to comply with any non-monetary obligations under the Agreement. In the event of a direct conflict between the foregoing clauses (1) or (2), on the one hand, and any other provision of this Guaranty or the Agreement, on the other hand, such clauses (1) or (2), as the case may be, shall govern to the extent of such direct conflict.

B. Each of the undersigned acknowledges that (a) they are either an owner (whether direct or indirect) of Developer or otherwise has a direct or indirect relationship with Developer or its affiliates; (b) they will benefit significantly from Dunkin's entering into the Agreement with Developer; and (c) Dunkin' would not enter into the Agreement unless each of the undersigned agrees to sign and comply with the terms of this Guaranty.

C. Each of the undersigned consents and agrees that: (a) their direct and immediate liability under this Guaranty will, except as set forth in Paragraph A, above, be joint and several, both with Developer and among other guarantors; (b) he, she or it will render any payment or performance required under the Agreement upon demand if Developer fails or refuses punctually to do so; (c) this liability will not be contingent or conditioned upon Dunkin's pursuit of any remedies against Developer or any other person or entity; (d) this liability will not be diminished, relieved, or otherwise affected by any extension of time, credit, or other indulgence which Dunkin' may from time to time grant to Developer or to any other person or entity, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims (including, without limitation, the release of other guarantors), none of which will in any way modify or amend this Guaranty, which will be continuing and irrevocable during the term of the Agreement (including extensions), for so long as any performance is or might be owed under the Agreement by Developer or any of its owners or guarantors, and for so long as Dunkin' has any cause of action against Developer or any of its owners or guarantors; and (e) this Guaranty will continue in full force and effect for (and as to) any extension or modification of the Agreement, and despite the transfer of any direct or indirect interest in the Agreement or Developer, and each of the undersigned waives notice of any and all renewals, extensions, modifications, amendments, or transfers.

D. Each of the undersigned waives: (a) all rights to payments and claims for reimbursement or subrogation that any of the undersigned may have against Developer arising

as a result of the undersigned's execution of and performance under this Guaranty, for the express purpose that none of the undersigned shall be deemed a "creditor" of Developer under any applicable bankruptcy law with respect to Developer's obligations to Dunkin'; (b) all rights to require Dunkin' to proceed against Developer for any payment required under the Agreement, proceed against or exhaust any security from Developer, take any action to assist any of the undersigned in seeking reimbursement or Developer in connection with this Guaranty or pursue, enforce or exhaust any remedy, including any legal or equitable relief, against Developer; (c) any benefit of, or any right to participate in, any security now or hereafter held by Dunkin'; and (d) acceptance and notice of acceptance by Dunkin' of his, her or its undertakings under this Guaranty, all presentments, demands and notices of demand for payment of any indebtedness or non-performance of any obligations hereby guaranteed, protest, notices of dishonor, notices of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed, and any other notices and legal or equitable defenses to which he, she or it may be entitled. Dunkin' shall have no present or future duty or obligation to the undersigned under this Guaranty, and each of the undersigned waives any right to claim or assert any such duty or obligation, to discover or disclose to the undersigned any information, financial or otherwise, concerning Developer, any other guarantor, or any collateral securing any obligations of Developer to Dunkin'. Without affecting the obligations of the undersigned under this Guaranty, Dunkin' may, without notice to the undersigned, extend, modify, supplement, waive strict compliance with, or release all or any provisions of the Agreement or any indebtedness or obligation of Developer, or settle, adjust, release, or compromise any claims against Developer or any other guarantor, make advances for the purpose of performing any obligations of Developer under the Agreement, and/or assign the Agreement or the right to receive any sum payable under the Agreement, and the undersigned each hereby jointly and severally waive notice of same. The undersigned expressly acknowledge that the obligations hereunder survive the expiration or termination of the Agreement.

E. In addition, the undersigned each waive any defense arising by reason of any of the following: (a) any disability, counterclaim, right of set-off or other defense of Developer, (b) any lack of authority of Developer with respect to the Agreement, (c) the cessation from any cause whatsoever of the liability of Developer, (d) any circumstance whereby the Agreement shall be void or voidable as against Developer or any of its creditors, including a trustee in bankruptcy of Developer, by reason of any fact or circumstance, (e) any event or circumstance that might otherwise constitute a legal or equitable discharge of the undersigned's obligations hereunder, except that the undersigned do not waive any defense arising from the due performance by Developer of the terms and conditions of the Agreement, (f) any right or claim of right to cause a marshaling of the assets of Developer or any other guarantor, and (g) any act or omission of Developer.

F. If Dunkin' is required to enforce this Guaranty in a judicial proceeding, and prevails in such proceeding, Dunkin' shall be entitled to reimbursement of its reasonable costs and expenses, including, but not limited to, reasonable accountants', attorneys', attorneys' assistants', and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, or in contemplation of the filing of any such proceeding.

G. Each of the undersigned agrees that all actions arising under this Guaranty or the Agreement, or otherwise as a result of the relationship between Dunkin' and the undersigned, must be brought exclusively in the federal or state court of general jurisdiction located in Atlanta, Georgia. Each of the undersigned irrevocably submits to the jurisdiction of those courts and waives any objection he, she or it might have to either the jurisdiction of or venue in those

courts. **EACH OF THE UNDERSIGNED IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, ARISING UNDER OR RELATING TO THIS GUARANTY OR ITS ENFORCEMENT**.

IN WITNESS WHEREOF, each of the undersigned has affixed his or her signature on the same day and year as the Agreement was executed.

GUARANTOR(S)

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

EXHIBIT A

STORE DEVELOPMENT AREA

1. Store Development Area: _____
_____
_____
_____
_____.

2. List of Dunkin' restaurants in the Store Development Area that, as of the date of the Agreement, are owned and operated by our affiliates or other franchisees or are under development by our affiliates or other franchisees:

PC #	Address

EXHIBIT B

DEVELOPMENT SCHEDULE AND KEY TERMS

I. Development Schedule:

Restaurant	Required Opening Date	Cumulative # of Restaurants by Required Opening Date
1		
2		
3		
4		
5		
6		
7		
8		

II. Initial Franchise Fees:

of Restaurants ____ X IFF Per Restaurant _____ Total IFF $_____

Less Discount, if applicable $_____

Total IFF Amount Due: $_____

The Total IFF Amount Due shall be payable, and applied to each Restaurant, as follows:

Restaurant	First 25% of IFF Due	Remaining IFF Due*
1	Agreement Date	_____ or the actual opening date, whichever is sooner.
2	Agreement Date	_____ or the actual opening date, whichever is sooner.
3	Agreement Date	_____ or the actual opening date, whichever is sooner.
4	Agreement Date	_____ or the actual opening date, whichever is sooner.
5	Agreement Date	_____ or the actual opening date, whichever is sooner.

Restaurant	First 25% of IFF Due	Remaining IFF Due*
6	Agreement Date	_____ or the actual opening date, whichever is sooner.
7	Agreement Date	_____ or the actual opening date, whichever is sooner.
8	Agreement Date	_____ or the actual opening date, whichever is sooner.

*** For each Restaurant, the remaining IFF is due on the earlier of (a) six (6) months before the Required Opening Date (as reflected in Table I above), or (b) the Restaurant's actual opening date**.

III. For each Restaurant (not including any SDO Restaurants), you will sign our then-current version of Franchise Agreement, provided that the following fees shall apply for each Restaurant:

i. Continuing Franchise Fee: _____

ii. Continuing Advertising Fees: _____

iii. Marketing Start-Up Fee: _____

For each SDO Restaurant, you will sign our then-current version of Franchise Agreement and you will pay our then-current Continuing Franchise Fee, Continuing Advertising Fees, and Marketing Start-Up Fee for SDO Restaurants.

IV. Term Expiration Date: _____

EXHIBIT D-2

TO THE DUNKIN' FDD

COMBO STORE DEVELOPMENT AGREEMENT

SDA #_____ PC: _____

DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT
STORE DEVELOPMENT AGREEMENT

This Store Development Agreement ("Agreement"), dated _____, 20___, is made by and between **DUNKIN' DONUTS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("Dunkin'), **BASKIN-ROBBINS FRANCHISING LLC**, a Delaware limited liability company with principal offices at Three Glenlake Pkwy NE, Atlanta, GA ("Baskin-Robbins" and together with Dunkin', "we", "us" or "our"), and the following individual(s) and/or entity: _____ (individually or collectively referred to as "you" or "your").

RECITALS

A. We grant franchises for Dunkin'® and Baskin-Robbins® Combo restaurants operating under the Proprietary Marks (defined below) and the System (a "Combo Restaurant"). The "System" involves the conceptualization, design, specification, development, operation, marketing, franchising and licensing of restaurants and associated concepts for the sale of proprietary and non-proprietary food and beverage products, all of which we may periodically develop and modify.

B. We and you are signing this Agreement to provide you the right and obligation to develop a number of Combo Restaurants within a certain geographic area over a certain period of time.

AGREEMENT

In consideration of the foregoing and the mutual covenants and consideration below, we and you agree as follows:

1. **Grant of Development Rights**. We hereby grant you the right, and you (on behalf of yourself and your Controlled Affiliates (defined below)) hereby accept the obligation, to sign Franchise Agreements (defined below) for, develop and open Combo Restaurants (each a "Restaurant" and collectively, "Restaurants") within the geographic area described in Exhibit A (the "Store Development Area"). The required number of Restaurants that you (or your Controlled Affiliates) must develop, and the dates by which those Restaurants must be open and operating in accordance with the applicable Franchise Agreement (the "Required Opening Dates"), are set forth in the development schedule in Exhibit B (the "Development Schedule"). Only Restaurants that you or your Controlled Affiliates develop and open in the Store Development Area will count towards the Development Schedule, subject to Section 2. "Controlled Affiliate" means any corporation, limited liability company or other entity of which you (or, if you are an entity, your direct or indirect owners (collectively, the "Owners")) own, directly or indirectly, at least fifty-one percent (51%) of the total ownership interests, provided that the Controlled Affiliate's remaining direct and indirect owners satisfy our then-current requirements for non-controlling owners of Combo Restaurant developers and obtain our approval. If you are an entity, then each Owner must sign an agreement in the form we designate undertaking personally to be bound by all provisions of this Agreement and any ancillary agreements between us and you (a "Guaranty"), the current version of which is attached to this Agreement.

2. **Rights in Store Development Area and SDOs**.

A. If you are fully complying with this Agreement, and you and your affiliates are fully complying with all franchise and all other agreements with us and our affiliates relating to a Combo Restaurant (together with this Agreement, collectively, the "Related Agreements"), then during the term of this Agreement only, neither we nor our affiliates will operate, or authorize any other party to operate, a Combo Restaurant the physical premises of which are located within the Store Development Area, except for (i) franchises we grant to you and approved Controlled Affiliates; (ii) those Combo Restaurants identified on Exhibit A, which are the restaurants in the Store Development Area that, as of the date of this Agreement, are owned and operated by our affiliates or other franchisees or are under development by our affiliates or other franchisees (and you agree that these restaurants may relocate to any other location within their trade areas that we approve); and (iii) as set forth in this Section 2. If the Store Development Area is defined as more than one contiguous geographic territory, then at the time you or your Controlled Affiliate signs a Franchise Agreement (defined below) for a Combo Restaurant to be developed in any of those separate territories, the territorial protections and prohibitions under this Section 2.A will no longer apply to the applicable separate territory.

We and our affiliates shall at all times have the right to engage in any activities we or they deem appropriate that are not expressly prohibited by this Agreement, whenever and wherever we or they desire. This includes (1) rights to operate or license others to operate Combo Restaurants (and Dunkin' Restaurants and Baskin-Robbins Restaurants) at such locations and on such terms as we choose, except as expressly set forth in this Section 2; (2) rights to operate or license others to operate other concepts, and to grant other licenses relating to the Proprietary Marks, at such locations and on such terms as we choose; and (3) rights to use or license others to use the Proprietary Marks in ways that compete with your location and that draw customers from the same area as your Restaurant, including rights to distribute Dunkin'® and Baskin-Robbins® products and services of every kind and nature through any other channels of distribution (such as, for example, in a hotel room, an office or a supermarket (as distinguished from a Combo Restaurant inside a supermarket)).

B. Special distribution opportunities for Combo Restaurants ("SDOs") may arise within the Store Development Area that may or may not be available to you. Examples of SDOs include hospitals, train stations, airports, entertainment and sports complexes, convention centers, casinos and resorts, limited-access highway food facilities, military facilities, schools and colleges, office or factory food service facilities, gas/convenience stores, travel centers, travel plazas, department stores and "big box" super stores, mobile units, off-site sales accounts, supermarkets and home improvement retailers. We retain the right to pursue and to operate (and grant rights to others to pursue and to operate) Combo Restaurants at SDOs within your Store Development Area, but during the term of this Agreement we will offer you the opportunity to become a Combo Restaurant franchisee for those SDOs ("SDO Notice") provided that, at the time we are prepared to deliver the SDO Notice: (x) you and your affiliates are in compliance with all Related Agreements, (y) you meet our then current Criteria to Expand, and (z) the party that controls the SDO permits us to do so. You will have thirty (30) days after we deliver the SDO Notice (or such longer period identified in the SDO Notice) to secure rights to the location. Except as provided below, the initial franchise fee that you (or your Controlled Affiliate) pay for any SDO will be our then-current initial franchise fee for similar SDOs and will be payable to us is in addition to the IFF (defined below) required under this Agreement.

(1) Although gas/convenience locations are expressly covered as SDOs in this Section 2.B, if you propose and we approve you (or your Controlled Affiliate) for a

Combo Restaurant at a gas/convenience location within the Store Development Area, we will consider the development of that location to satisfy one of the Restaurants you are required to develop pursuant to the Development Schedule, provided that: (a) we determine the proposal will result in a Restaurant that meets our minimum then-current menu and design criteria for a traditional Combo Restaurant and that opens by the applicable Required Opening Date in the Development Schedule; and (b) IFFs applicable under the Development Schedule are applied or paid for that SDO Restaurant regardless of the length of lease term (and any corresponding franchise term) that you or your Controlled Affiliate secure for that location.

(2) For all SDOs other than gas/convenience locations (which are addressed in Subsection (1) above), if you propose and we approve you (or your Controlled Affiliate) for a Combo Restaurant in an SDO location within the Store Development Area, we will consider the development of that location to satisfy one of the Restaurants you are required to develop pursuant to the Development Schedule, provided that: (a) we determine the proposal will result in a Restaurant that meets our minimum then-current menu and design criteria for a traditional Combo Restaurant and that opens by the applicable Required Opening Date in the Development Schedule; (b) we retain final approval as to how many, if any, SDOs may be developed in lieu of the Restaurants you were originally required to develop under the Development Schedule; (c) none of the SDOs approved by us under this Section 2.B(2) will be included in the number of Restaurants opened for determining whether you qualify for the Mid-Term Extension set forth in Section 6.B; and (d) the initial franchise fee payable for that SDO will be our then-current standard rate for SDOs, and we will apply as a credit towards the next payment due from you under this Agreement the difference between the IFF deposit that you previously paid to us under this Agreement for the applicable Restaurant and the initial franchise fee for the SDO, unless there are no further payments due from you under this Agreement, in which case the we will apply that difference as a credit towards the Continuing Franchise Fee accrued under the Franchise Agreement for the SDO.

3. **Initial Franchise Fees**. Subject to Section 2 above, you must pay us an Initial Franchise Fee ("IFF") for each Restaurant to be developed pursuant to this Agreement in the amounts and at the times stated in Exhibit B. At our option, you will make all payments to us by electronic fund transfer ("EFT"), and provide us with authorization and bank account data necessary to set up EFT. These IFFs are non-refundable and must be paid in full, without reduction or offset. However, subject to Section 2 above, we will apply the IFFs paid under this Agreement towards the initial franchise fees payable under each Franchise Agreement that you (or your Controlled Affiliate) signs pursuant to this Agreement, and the IFFs are due and payable on at the times stated in Exhibit B notwithstanding anything to the contrary in any Franchise Agreement.

4. **Site Selection, Development and Opening of Restaurants and Signing Franchise Agreements**.

A. Although we may assist you in your search, it is solely your responsibility to search for and propose to us the site on which you wish to develop a Restaurant. You must deliver to us for our review a complete site report and other materials and information we request for suitable site(s) within the Store Development Area in time to meet your obligations under the Development Schedule. You may only develop a Restaurant at a site that we have accepted. Despite any assistance, information or recommendations that we provide with respect to any site, we have made and will make no representations or warranties of any kind, express or implied, of the suitability of any site for a Combo Restaurant or any other purpose. In addition

to site information, you must submit information to us concerning the proposed layout and other aspects of the proposed Restaurant's design and appearance. You must make the changes to the proposed design and appearance that we require and develop the Restaurant only in accordance with our requirements. Each Restaurant must be constructed and equipped to our then-current standards and specifications.

B. You must submit to us the proposed purchase agreement or lease for the Restaurant's premises, along with the acquisition, development and construction costs, and such other information as we reasonably request, so that we can evaluate the proposal. Each purchase agreement or lease must meet our then-current minimum requirements designed to protect us, our affiliates, and our System. If you will lease the Restaurant's premises, the landlord must agree to our then-current form of Option to Assume the lease. You (or your Controlled Affiliate) must secure the real estate for each Restaurant, through an approved purchase agreement or binding lease, in time for you (or your Controlled Affiliate) to open and begin operating the Restaurant on or before the Required Opening Date for that Restaurant.

C. After receiving our notice to proceed, but in any event before beginning construction for the Restaurant, and provided that you (and your Controlled Affiliate) satisfy our then current Criteria to Expand, then you (or your Controlled Affiliate) must sign our then-current version of Franchise Agreement and related documents (as periodically modified, the "Franchise Agreement") for the Restaurant. You acknowledge that the terms of the Franchise Agreements for Restaurants may differ substantially from the terms contained in our current form of franchise agreement, except that, for each Franchise Agreement signed in compliance with this Agreement (but subject to Section 2), the IFF, continuing franchise fee, continuing advertising fee and marketing start-up fee shall be as set forth on Exhibit B. Notwithstanding the foregoing, if you fail to meet the Development Schedule or are otherwise in default under this Agreement, and we (at our sole option) allow the development of any Restaurant to continue despite that default, then the continuing franchise fee, continuing advertising fee and marketing start-up fee under that Franchise Agreement shall be our then-current fees instead of the fees set forth on Exhibit B.

5. Proprietary Marks and Restrictive Covenants.

A. No License to Proprietary Marks. This Agreement does not grant you any right to use, or authorize others to use, the Proprietary Marks in any manner. Your (or your Controlled Affiliate's) right to use the Proprietary Marks arises only under franchise agreements with us. "Proprietary Marks" means the trademarks, service marks, logos, emblems, trade dress, trade names and other indicia of origin that form part of the System, all of which we may periodically develop and modify.

B. No License to Confidential Information. This Agreement does not grant you any right to use, or authorize others to use, the Confidential Information in any manner. Your (or your Controlled Affiliate's) right to use the Confidential Information arises only under franchise agreements with us. If you nevertheless acquire any Confidential Information, you agree that you: (1) will not use any Confidential Information in any other business or capacity, whether during or after the Term, and will not sell, trade or otherwise profit in any way from the Confidential Information; and (2) will keep the Confidential Information absolutely confidential, both during the Term and thereafter for as long as the information is not in the public domain, and will not make unauthorized copies of any Confidential Information disclosed in written or other tangible or intangible form. "Confidential Information" means information relating to us or the System that is proprietary, provides a competitive advantage to Combo Restaurants, and is

not generally available to the public, including development plans for Combo Restaurants; certain proprietary information in the operations manuals and system standards, including recipes, products and specifications; data relating to past advertising, marketing, promotional, customer relationship management and other brand-related programs and materials used by Combo Restaurants and future plans for those programs; knowledge of specifications for and suppliers of certain proprietary operating assets and other products and services that Combo Restaurants use or sell; and other trade secrets and proprietary know-how relating to the methods of developing, operating and marketing Combo Restaurants.

C. Restrictive Covenants. During the Term, neither you nor any of your Owners, officers, directors or guarantors may:

(1) have a direct or indirect ownership interest in, perform any services or other activities for, provide any assistance to, sell any products to, or receive any financial or other benefit from any business or venture that derives, or is reasonably expected to derive, more than twenty percent (20%) of its overall revenue from combination of coffee, baked goods, ice cream, and/or other frozen treats (other than another Combo Restaurant, Dunkin' restaurant, or Baskin-Robbins restaurant operating under a franchise agreement with us) (a "Competitive Business");

(2) divert or attempt to divert any Combo Restaurant business or customer or prospective customer away from any Combo Restaurant;

(3) oppose the issuance of a building permit, zoning variance or other governmental approval required for the development of another Combo Restaurant; or

(4) perform any act injurious or prejudicial to the goodwill associated with the Proprietary Marks or any Combo Restaurant.

The restrictions in this Section 5.C shall not apply to the ownership of (i) less than two percent (2%) of a company whose shares are listed and traded on a national or regional securities exchange; or (ii) a passive investment interest of less than fifteen percent (15%) in any real estate development company, provided that such interest does not include any management control, voting rights, or other direct or indirect control over the policies or operations of that development company, such as any rights or control with respect to the tenants, owners or other concepts in any real estate development.

D. Acknowledgements. You acknowledge that a breach of the covenants contained in this Section 5 will be deemed to threaten immediate and substantial irreparable injury to us and give us the right to obtain immediate injunctive relief without limiting any other rights we might have. If a court or other tribunal having jurisdiction to determine the validity or enforceability of this Section 5 determines that, strictly applied, it would be invalid or unenforceable, then the time, geographical area and scope of activity restrained shall be deemed modified to the minimum extent necessary such that the restrictions in this Section 5 will be valid and enforceable.

6. **Term, Extension and Renewal**.

A. Term. The term of this Agreement begins on the date of this Agreement and expires on the date set forth on Exhibit B, unless the term is extended in accordance with Section 6.B or this Agreement is sooner terminated in accordance with Section 7.

B. Mid-Term Extension Option. Beginning on the date that you (or your Controlled Affiliates) open the first Restaurant that satisfies at least half of your development obligations under the Development Schedule and continuing for the period that ends one (1) year before the this Agreement expires (unless it is terminated sooner), and provided that you and your affiliates are fully complying with this Agreement and all other Related Agreements and satisfy our then-current Criteria to Expand, you may submit to us a written request to extend the term of this Agreement and increase in the number of Restaurants that you (or your Controlled Affiliates) must develop under this Agreement (the "Extension Request"). You understand that in calculating the number of Restaurants that you have opened to determine whether you have satisfied at least half of your development obligations, we will not count any non-gas/convenience store SDO developed pursuant to Section 2.B(2) above. Upon receiving your valid Extension Request, we and you agree to negotiate in good faith to determine the number of additional Combo Restaurants to be developed (under our then-current initial franchise fee, continuing franchise fee and other franchise terms), their required opening dates, and any changes to the Store Development Area. However, although we and you agree to negotiate in good faith, both parties understand and agree that they may be unable to successfully determine the terms of this extension, in which case the terms of this Agreement will remain in full force and effect notwithstanding the Extension Request.

C. Renewal. When the Term expires, you will have an option to renew the right and obligation to develop Combo Restaurants for one (1) additional term (the "Renewal Term") if, and only if, each and every one of the following conditions has been satisfied:

(1) you have given us written notice of your desire to exercise this renewal option at least twelve (12) months, but not more than eighteen (18) months before the end of the Term;

(2) you have timely, and without extension, amendment or waiver from us, satisfied the Development Schedule and you and your affiliates are then fully complying with this Agreement and all other Related Agreements and satisfy our then-current Criteria to Expand;

(3) we have reassessed the potential of the Store Development Area and determined that the Store Development Area has potential for additional Combo Restaurant development; and

(4) we and you agree on a new development schedule for the Renewal Term.

If you have satisfied all of these conditions, then to effectuate the option for the Renewal Term, you (and your Owners, as applicable) must execute and deliver to us, within fourteen (14) days (or any longer period required by law) after delivery to you, both (i) our then-current form of termination and general release that confirms the termination of this Agreement and releases all claims that the parties may have against each other and their respective affiliates, and all of their respective officers, directors, owners and employees (provided, however, that each party's indemnification obligations for claims arising in connection with this Agreement shall survive termination of this Agreement and shall not be subject to the general release); and (ii) our then-current form of Store Development Agreement and related documents (including exhibits and ancillary agreements) that we are then offering to new developers at the time of renewal, the terms and conditions of which (including fee structures) may differ from this Agreement, and in

addition, you pay us our then-current renewal fee when you executed that Store Development Agreement.

7. **Termination and Suspension of Development Rights**.

A. We may terminate this Agreement, effective immediately upon our delivery of written notice to you, and without providing you any opportunity to cure the default, if:

(1) you fail to meet any of the obligations set forth in the Development Schedule;

(2) you or any guarantor file a petition in bankruptcy or are adjudicated bankrupt, or a petition in bankruptcy is filed against you or any guarantor and is either consented to by you or the guarantor or not dismissed within thirty (30) days; you or any guarantor becomes insolvent or admits in writing your or your guarantor's insolvency or inability to pay debts generally as they become due, or make an assignment for the benefit of creditors; a bill in equity or other proceeding for the appointment of a receiver or other custodian for your or any guarantor's business assets is filed and is either consented to by you or any guarantor or not dismissed within thirty (30) days, or such a receiver, trustee or other custodian is appointed; proceedings for composition with creditors is filed by or against you or any guarantor; or any of your or any guarantor's real or personal property is sold at levy; provided, however, that any such actions by a guarantor as described in this Section 7.A(2) shall not give rise to our termination right if you are able promptly to procure a replacement guarantor which guarantor is reasonably satisfactory to us and executes our then current form of Guaranty;

(3) you or any of your Owners commits a fraud upon us, our affiliate, or any third party relating to the business under this Agreement, any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates);

(4) you or any of your Owners is convicted of or pleads guilty or no contest to a felony or crime involving moral turpitude;

(5) there is any unauthorized transfer or assignment in violation of Section 8;

(6) any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates) relating to a Combo Restaurant within any Designated Marketing Area(s) where the Store Development Area is located, is terminated before its term expires, regardless of the reason; or

(7) you fail to pay us (or our affiliate) any amount due, whether arising under this Agreement, any Franchise Agreement signed pursuant to this Agreement, or any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates), or you fail to comply with any other provision of this Agreement (except as otherwise set forth in this Section 7), and do not cure the failure within seven (7) days after our delivery of written notice.

B. Upon the expiration or termination of this Agreement, all rights granted to you under this Agreement will automatically terminate. If this Agreement is terminated, then you

must immediately pay us all unpaid IFFs (as set forth in Exhibit B), without reduction or offset, even if you did not open any or all of the Restaurants.

C. If at any time you do not meet our then-current Criteria to Expand, we may suspend your right to develop Restaurants by a written notice to you. The suspension will be in effect until you are not in default under any Related Agreement and otherwise satisfy our criteria for reinstatement under the Criteria to Expand. Any suspension will not alter your Development Schedule unless we, in our sole judgment, grant an extension in writing. In addition to and without limiting our other rights and remedies under this Agreement, any other agreement or applicable law, upon the occurrence of any of the events that give rise to our right to terminate this Agreement under this Section 7, we may, at our sole option and upon delivery of written notice to you, eliminate your protected territorial rights under Section 2 above in one or more parts of the Store Development Area, in which event we (and our affiliates) may thereafter operate, and authorize any other parties to operate, Combo Restaurants the physical premises of which are located within that geographic area and engage, and allow others to engage, in any other activities we desire within that geographic area without any restrictions whatsoever, subject only to your (or your Controlled Affiliate's) rights under then existing franchise agreements with us.

8. **Transfers**.

A. Transfer by Us. We may change our ownership or form and/or assign this Agreement and any other agreement between us and you, any Controlled Affiliate, or any of your or your Controlled Affiliates' owners or affiliates without restriction. This Agreement inures to the benefit of our successors and assigns. Upon transfer, we will have no further obligation under this Agreement, except for any accrued liabilities.

B. Transfer by You – Defined. We entered into this Agreement based on and in reliance on our perceptions of your (or your Owners') individual or collective character, skill, aptitude, attitude, business ability and financial capacity. Therefore, neither this Agreement nor any direct or indirect interest in or rights or obligations under this Agreement, nor all or substantially all of your assets, nor any direct or indirect ownership interest in you (if you are a business entity), may be transferred (as defined below), whether directly or indirectly, without our prior written approval. A transfer of the ownership, possession or control your assets may be made only with a transfer of this Agreement. Any transfer without our approval is a breach of this Agreement and has no effect.

In this Agreement, the term "transfer**,**" whether or not capitalized, includes any voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition and includes the following events, whether they impact you (or your Owners) directly or indirectly: (a) transfer of record or beneficial ownership of any direct or indirect ownership interest in you or the right to receive all or a portion of your profits or losses or any capital appreciation relating to you or your business (whether directly or indirectly); (b) a merger, consolidation or exchange of ownership interests, or issuance of additional ownership interests or securities representing or potentially representing ownership interests, or a redemption of ownership interests; (c) any sale or exchange of voting interests or securities convertible to voting interests, or any management agreement or other arrangement granting the right to exercise or control the exercise of the voting rights of any Owner or to control your or your business' operations or affairs; (d) transfer in a divorce, insolvency or entity dissolution proceeding, or otherwise by operation of law, or by will, declaration of or transfer in trust, or under the laws of intestate succession; or (e) foreclosure upon or attachment or seizure of your business, any of your assets, or any direct or

indirect ownership interest in you; or (f) transfer, surrender or loss of the possession, control or management of all or any material portion of your business (or its operation) or you.

A "Controlling Ownership Interest" in you (if you are an entity) means any transfer, or any series of transfers (regardless of the time period during which they take place), that results in any individual or entity (together with its affiliates), directly or indirectly acquiring or coming into possession or control of either (1) fifty percent (50%) or more of the direct or indirect ownership interests in you, or (2) any ownership interest or other direct or indirect right or interest in you that provides the right, power or authority to direct and control your management and policies, in either case, who did not own, possess or control such interest as of the Effective Date. A "Non-Controlling Ownership Interest" in you (if you are an entity) means the transfer or creation of any direct or indirect ownership interest in you that is not a Controlling Ownership Interest.

C. Conditions for Our Approval of Non-Control Transfer. We will not unreasonably withhold our consent to a transfer of a Non-Controlling Ownership Interest in you or your Owners if the proposed transferee and its direct and indirect owners (if the transferee is an entity) are of good character, otherwise meet our then applicable standards for non-controlling owners of Combo Restaurants, and sign our then current form of Guaranty.

D. Conditions for Our Approval of Control Transfer. Subject to Sections 8.E and 8.G, we will not unreasonably withhold our consent to any transfer of this Agreement or any direct or indirect interest in, or rights or obligations under, this Agreement, or all or substantially all of your assets, or any Controlling Ownership Interest in you (if you are a business entity) (a "Control Transfer"), that complies with the following:

(1) each proposed transferee (and its direct and indirect owners, if the transferee is an entity) meets our then-current criteria and each guarantor signs our then current form of Guaranty;

(2) you have satisfied all of your outstanding obligations to us and you and your affiliates are otherwise in full compliance with this Agreement, any related agreement, any Franchise Agreement signed pursuant to this Agreement, and any other franchise agreement between us (or any of our affiliates) and you (or any of your Owners or affiliates);

(3) we believe, in our reasonable judgment, that the sale price of the interest to be conveyed is not so high, and the terms of sale are not so onerous, that it is likely the transferee would be unable to properly develop the Combo Restaurants in accordance with the Development Schedule and meet all financial and other obligations to us and to third parties;

(4) at the time of transfer, you and all of your Owners sign our then-current form of general release that releases all claims that you (or your Owners) may have against us, our affiliates, and our and their respective officers, directors, owners and employees (it being acknowledged that if after an approved transfer, an Owner no longer has an interest in the business, then such Owner is relieved of further obligations to us under the terms of this Agreement, except for money obligations through the date of transfer and post-termination obligations); and

(5) the transferee (if the transfer is of this Agreement) agrees to be bound by all terms and conditions of this Agreement for the remainder of the term.

E. Transfer Fees. For a Control Transfer, at the time of transfer, you must pay us a transfer fee equal to ten thousand dollars ($10,000), whether or not we exercise our rights in Section 8.G. For a Non-Control Transfer, at the time of transfer, you must pay us our then-current fixed documentation fee.

F. Transfer on Death. Within twelve (12) months after the death of you or any of your Owners and notwithstanding any agreement to the contrary, the deceased's legal representative must propose to us in writing to transfer the interest of the deceased in this Agreement to one or more transferees. Any such transfer must occur within eighteen (18) months after such individual's death, and is subject to our prior written consent, which we will not unreasonably withhold, in accordance with this Section 8.

G. Right of First Refusal. If you or any of your Owners at any time determine to engage in any Control Transfer, then we will have a right of first refusal to be the purchaser of that interest under the same terms and conditions contained in the purchase and sale document (but subject to our rights under this Agreement and our standards). You must comply with our standards and requirements pertaining to our right of first refusal, including by providing us with a fully-executed copy of any offer or purchase and sale document (including any referenced documents) for the sale. We will have sixty (60) days following our receipt of the fully-executed purchase and sale documents (including any referenced documents) and other materials concerning the proposed transferee(s) and the transfer that we request, to notify you whether we are exercising our right of first refusal. Upon our exercise, we (or our assignee) will have the benefit of all of the rights and time periods that the original proposed transferee(s) had as of the date that they signed the purchase and sale documents, including any applicable diligence periods and periods before closing. We may at our option assign our right of first refusal under this Section 8.G, without recourse, to any assignee, who will then have all of our rights under this Section 8.G to purchase the interest directly from you (or your Owner), and we shall have no further liability or obligation in connection with this Section 8.G with respect to that transfer. If you do not complete the sale to the proposed buyer (with our approval) within ninety (90) days after we notify you that we do not intend to exercise our right of first refusal, or if there is a material change adverse to you in the terms of the offer (which you must tell us promptly), then we will have an additional right of first refusal during the sixty (60)-day period following either the expiration of the ninety (90)-day period or our receipt of notice of the material change in the offer's terms, on the modified terms.

9. **Dispute Resolution**.

A. Governing Law. This Agreement, the franchise, and all claims arising from the relationship between us and you shall be governed by the laws of the State of Georgia, without regard to its conflict of laws rules; provided, however that any Georgia law regulating the sale of franchises or governing the relationship of a franchisor and its franchisee will not apply unless its jurisdictional requirements are met independently without reference to this Section 9.A.

B. Choice of Forum. The parties agree that to the extent any disputes arise that cannot be resolved directly between the parties, you shall file any suit against us or our affiliates, and we shall file any suit against you or your owners, only in the federal or state court of general jurisdiction in Atlanta, Georgia. Each party irrevocably submits to the jurisdiction of

those courts and waives any objection such party may have to either the jurisdiction of or venue in those courts.

C. Waiver of Punitive Damages and Jury Trial. EXCEPT FOR PUNITIVE, EXEMPLARY, TREBLE AND OTHER FORMS OF MULTIPLE DAMAGES AVAILABLE TO ANY PARTY UNDER FEDERAL LAW, WE AND YOU (AND YOUR OWNERS) WAIVE TO THE FULLEST EXTENT PERMITTED BY LAW ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, TREBLE OR OTHER FORMS OF MULTIPLE DAMAGES AGAINST THE OTHER AND AGREE THAT, IN THE EVENT OF A DISPUTE BETWEEN US AND YOU (OR YOUR OWNERS), THE PARTY MAKING A CLAIM WILL BE LIMITED TO EQUITABLE RELIEF AND TO RECOVERY OF ANY ACTUAL DAMAGES IT SUSTAINS.

WE AND YOU (AND YOUR OWNERS) IRREVOCABLY WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING, OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, BROUGHT BY EITHER US OR YOU (OR YOUR OWNERS).

D. Claims Not a Defense. You agree that the existence of any claims against us, whether or not arising from this Agreement, shall not constitute a defense to the enforcement by us of any provision of this Agreement.

10. **Miscellaneous**

A. Relationship of the Parties. This Agreement does not create a fiduciary relationship between us and you. You have no authority, express or implied, to act as our or our affiliate's agent for any purpose. You are an independent contractor responsible for all obligations and liabilities of, and for all loss or damage to, your business. We and you are not and do not intend to be partners, associates, or joint employers in any way, and we shall not be construed to be jointly liable for any of your acts or omissions under any circumstances. Neither party is liable for any act, omission, debt or any other obligation of the other.

B. Waivers. Either we or you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. However, no interpretation, change, termination or waiver of any of this Agreement's provisions shall be binding upon us unless in writing and executed by one of our officers, and which is specifically identified as an amendment, termination or waiver under this Agreement. Any waiver we grant will be without prejudice to our other rights and may be revoked at any time and for any reason, effective upon ten (10) days' prior written notice. Our waiver of your breach of any provision of this Agreement applies only to that one breach and that one provision, and not to any subsequent breach of that provision or any other provision. Our acceptance of any payments due under this Agreement shall not be deemed to be our waiver of any preceding breach. If we accept payments from any person or entity other than you, such payments will be deemed made by such person as your agent and not as your successor or assignee. We may waive or modify any obligation of other franchisees under agreements similar to this Agreement, without any obligation to grant a similar waiver or modification to you.

C. Severability. Except as expressly provided to the contrary in this Agreement, each Section, subsection and provision of this Agreement is severable, and if, for any reason, any part is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court or agency with competent jurisdiction, that ruling will not impair the operation of, or otherwise affect, any other portions of

this Agreement, which will continue to have full force and effect and bind the parties. If any covenant which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited, and/or length of time, but would be enforceable if modified, we and you agree that the covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law determines the covenant's validity. If any applicable and binding law or rule of any jurisdiction requires more notice than this Agreement requires of termination or of our refusal to enter into a renewal franchise agreement, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any Standard is invalid, unenforceable or unlawful, the notice and/or other action required by the law or rule will be substituted for the comparable provisions of this Agreement, and we may modify the invalid or unenforceable provision or Standard to the extent required to be valid and enforceable or delete the unlawful provision in its entirety.

D. Interpretation. The preambles and exhibits are a part of this Agreement which, together with any riders or addenda executed at the same time as this Agreement, constitutes our and your entire agreement and supersedes all prior and contemporaneous oral or written agreements and understandings between them relating to the subject matter of this Agreement. There are no other oral or written representations, warranties, understandings or agreements between us and you relating to the subject matter of this Agreement. Notwithstanding the foregoing, nothing in this Agreement shall disclaim or require you to waive reliance on any representation that we made in the most recent disclosure document (including its exhibits and amendments) that we delivered to you or your representative. Any policies that we adopt and implement from time to time to guide us in our decision-making are subject to change, are not a part of this Agreement and are not binding on us. Nothing in this Agreement is intended nor deemed to confer any rights or remedies upon any person or entity not a party to this Agreement. The parties' rights and remedies under this Agreement and applicable law are cumulative. You may not withhold payment of any amounts owed to us or our affiliates on the grounds of our or their alleged nonperformance of any of our or their obligations under this Agreement or any other agreement. Captions, paragraph designations and section or subsection headings are included in this Agreement for convenience only, and in no way define or limit the scope or intent of the provisions. If two or more persons are at any time parties to this Agreement as the franchisee under this Agreement, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. This Agreement may be executed by electronic signature and/or in multiple copies, each of which will be deemed an original.

E. Binding Effect and Amendment. This Agreement is binding upon us and you and our and your respective executors, administrators, heirs, beneficiaries, permitted assigns and successors in interest. Subject to our rights to modify the System, this Agreement may not be amended or modified except by a written agreement executed by both us and you.

F. Exercise of Our Judgment. Whenever we reserve discretion in a particular area or where we agree to exercise our rights reasonably or in good faith, we will satisfy our obligations whenever we exercise reasonable business judgment in making our decision or exercising our rights. Our decisions or actions will be deemed to be the result of reasonable business judgment, even if other reasonable or even arguably preferable alternatives are available, if our decision or action is intended, in whole or significant part, to promote or benefit the System or Combo Restaurants generally even if the decision or action also promotes our

financial or other individual interest. Examples of items that will promote or benefit the System or Combo Restaurants include enhancing the value of the Proprietary Marks, improving customer service and satisfaction, improving product quality, improving uniformity, enhancing or encouraging modernization and improving the competitive position of the System or Combo Restaurants.

G. Notices. All notices delivered pursuant to this Agreement shall be sent by nationally recognized overnight courier or certified mail to the addresses set forth in the Contract Data Schedule, or to such other addresses as you and we provide each other in writing. All notices to c/o Dunkin' Brands, Inc., as Manager, Attention: Legal Department.

H. No Related Party Liability. You agree that none of our past, present or future directors, officers, employees, incorporators, members, partners, stockholders, subsidiaries, affiliates, controlling parties, entities under common control, ownership or management, vendors, service providers, agents, attorneys or representatives will have any liability for: (1) any of our obligations or liabilities relating to or arising from this Agreement; (2) any claim against us based on, in respect of, or by reason of, the relationship between you and us; or (3) any claim against us based on any of our alleged unlawful acts or omissions.

I. No Waiver or Disclaimer of Reliance in Certain States. The following provision applies only to franchisees and franchises that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington or Wisconsin:

> No statement, questionnaire or acknowledgment signed or agreed by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties hereto, intending to be legally bound hereby, have duly executed and delivered this Agreement as of the day and year first written above.

DUNKIN' DONUTS FRANCHISING LLC

By: _____
Assistant Secretary

BASKIN-ROBBINS FRANCHISING LLC

By: _____
Assistant Secretary

This Agreement is not binding upon the above entity or entities until executed by an authorized representative.

DEVELOPER
Entity

WITNESS/ATTEST:

_____ By: _____

Print Name: _____ Print Name: _____

GUARANTY AND ASSUMPTION OF OBLIGATIONS

THIS GUARANTY AND ASSUMPTION OF OBLIGATIONS is given this ____day of _____, 20___, by each of the undersigned parties.

A. In consideration of, and as an inducement to, the execution of that certain Store Development Agreement (together with all amendments or modifications, the "Agreement") on this date by **DUNKIN' DONUTS FRANCHISING LLC** ("Dunkin'") and **BASKIN-ROBBINS FRANCHISING LLC** ("Baskin-Robbins" and together with Dunkin, the "Franchisor"), each of the undersigned unconditionally (a) guarantees to Franchisor and its successors and assigns, for the term of the Agreement (including extensions) and afterward as provided in the Agreement, that _____ ("Developer") will punctually pay and perform each and every undertaking, agreement, and covenant of Developer set forth in the Agreement; and (b) agrees to be bound by, and liable for the breach by Developer of, each and every provision in the Agreement, both monetary obligations and obligations to take or refrain from taking specific actions or to engage or refrain from engaging in specific activities, including, without limitation, the non-competition, confidentiality, and transfer requirements, except that (1) the undersigned shall not be required to personably be bound by the covenants in Section 1.B(1) of the Agreement, and (2) no guarantor shall have any liability with respect to another guarantor's failure to comply with any non-monetary obligations under the Agreement. In the event of a direct conflict between the foregoing clauses (1) or (2), on the one hand, and any other provision of this Guaranty or the Agreement, on the other hand, such clauses (1) or (2), as the case may be, shall govern to the extent of such direct conflict.

B. Each of the undersigned acknowledges that (a) they are either an owner (whether direct or indirect) of Developer or otherwise has a direct or indirect relationship with Developer or its affiliates; (b) they will benefit significantly from Franchisor's entering into the Agreement with Developer; and (c) Franchisor would not enter into the Agreement unless each of the undersigned agrees to sign and comply with the terms of this Guaranty.

C. Each of the undersigned consents and agrees that: (a) their direct and immediate liability under this Guaranty will, except as set forth in Paragraph A, above, be joint and several, both with Developer and among other guarantors; (b) he, she or it will render any payment or performance required under the Agreement upon demand if Developer fails or refuses punctually to do so; (c) this liability will not be contingent or conditioned upon Franchisor's pursuit of any remedies against Developer or any other person or entity; (d) this liability will not be diminished, relieved, or otherwise affected by any extension of time, credit, or other indulgence which Franchisor may from time to time grant to Developer or to any other person or entity, including, without limitation, the acceptance of any partial payment or performance or the compromise or release of any claims (including, without limitation, the release of other guarantors), none of which will in any way modify or amend this Guaranty, which will be continuing and irrevocable during the term of the Agreement (including extensions), for so long as any performance is or might be owed under the Agreement by Developer or any of its owners or guarantors, and for so long as Franchisor has any cause of action against Developer or any of its owners or guarantors; and (e) this Guaranty will continue in full force and effect for (and as to) any extension or modification of the Agreement, and despite the transfer of any direct or indirect interest in the Agreement or Developer, and each of the undersigned waives notice of any and all renewals, extensions, modifications, amendments, or transfers.

D. Each of the undersigned waives: (a) all rights to payments and claims for reimbursement or subrogation that any of the undersigned may have against Developer arising as a result of the undersigned's execution of and performance under this Guaranty, for the express purpose that none of the undersigned shall be deemed a "creditor" of Developer under any applicable bankruptcy law with respect to Developer's obligations to Franchisor; (b) all rights to require Franchisor to proceed against Developer for any payment required under the Agreement, proceed against or exhaust any security from Developer, take any action to assist any of the undersigned in seeking reimbursement or Developer in connection with this Guaranty or pursue, enforce or exhaust any remedy, including any legal or equitable relief, against Developer; (c) any benefit of, or any right to participate in, any security now or hereafter held by Franchisor; and (d) acceptance and notice of acceptance by Franchisor of his, her or its undertakings under this Guaranty, all presentments, demands and notices of demand for payment of any indebtedness or non-performance of any obligations hereby guaranteed, protest, notices of dishonor, notices of default to any party with respect to the indebtedness or nonperformance of any obligations hereby guaranteed, and any other notices and legal or equitable defenses to which he, she or it may be entitled. Franchisor shall have no present or future duty or obligation to the undersigned under this Guaranty, and each of the undersigned waives any right to claim or assert any such duty or obligation, to discover or disclose to the undersigned any information, financial or otherwise, concerning Developer, any other guarantor, or any collateral securing any obligations of Developer to Franchisor. Without affecting the obligations of the undersigned under this Guaranty, Franchisor may, without notice to the undersigned, extend, modify, supplement, waive strict compliance with, or release all or any provisions of the Agreement or any indebtedness or obligation of Developer, or settle, adjust, release, or compromise any claims against Developer or any other guarantor, make advances for the purpose of performing any obligations of Developer under the Agreement, and/or assign the Agreement or the right to receive any sum payable under the Agreement, and the undersigned each hereby jointly and severally waive notice of same. The undersigned expressly acknowledge that the obligations hereunder survive the expiration or termination of the Agreement.

E. In addition, the undersigned each waive any defense arising by reason of any of the following: (a) any disability, counterclaim, right of set-off or other defense of Developer, (b) any lack of authority of Developer with respect to the Agreement, (c) the cessation from any cause whatsoever of the liability of Developer, (d) any circumstance whereby the Agreement shall be void or voidable as against Developer or any of its creditors, including a trustee in bankruptcy of Developer, by reason of any fact or circumstance, (e) any event or circumstance that might otherwise constitute a legal or equitable discharge of the undersigned's obligations hereunder, except that the undersigned do not waive any defense arising from the due performance by Developer of the terms and conditions of the Agreement, (f) any right or claim of right to cause a marshaling of the assets of Developer or any other guarantor, and (g) any act or omission of Developer.

F. If Franchisor is required to enforce this Guaranty in a judicial proceeding, and prevails in such proceeding, Franchisor shall be entitled to reimbursement of its reasonable costs and expenses, including, but not limited to, reasonable accountants', attorneys', attorneys' assistants', and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether incurred prior to, in preparation for, or in contemplation of the filing of any such proceeding.

G. Each of the undersigned agrees that all actions arising under this Guaranty or the Agreement, or otherwise as a result of the relationship between Franchisor and the undersigned, must be brought exclusively in the federal or state court of general jurisdiction located in Atlanta, Georgia. Each of the undersigned irrevocably submits to the jurisdiction of those courts and waives any objection he, she or it might have to either the jurisdiction of or venue in those courts. **EACH OF THE UNDERSIGNED IRREVOCABLY WAIVES TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR IN EQUITY, ARISING UNDER OR RELATING TO THIS GUARANTY OR ITS ENFORCEMENT**.

IN WITNESS WHEREOF, each of the undersigned has affixed his or her signature on the same day and year as the Agreement was executed.

GUARANTOR(S)

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

_____
[Signature]

_____
[Print Name]

EXHIBIT A

STORE DEVELOPMENT AREA

1. Store Development Area: _____
_____
_____
_____
_____.

2. List of Combo restaurants in the Store Development Area that, as of the date of the Agreement, are owned and operated by our affiliates or other franchisees or are under development by our affiliates or other franchisees:

PC #	Address

EXHIBIT B

DEVELOPMENT SCHEDULE AND KEY TERMS

I. Development Schedule:

Restaurant	Required Opening Date	Cumulative # of Restaurants by Required Opening Date
1		
2		
3		
4		
5		
6		
7		
8		

II. Initial Franchise Fees:

of Combo Restaurants ____ X IFF Per Combo Restaurant _____ Total IFF $_____

Less Discount, if applicable $_____

Total IFF Amount Due: $_____

The Total IFF Amount Due shall be payable, and applied to each Restaurant, as follows:

Restaurant	First 25% of IFF Due	Remaining IFF Due*
1	Agreement Date	_____ or the actual opening date, whichever is sooner.
2	Agreement Date	_____ or the actual opening date, whichever is sooner.
3	Agreement Date	_____ or the actual opening date, whichever is sooner.
4	Agreement Date	_____ or the actual opening date, whichever is sooner.
5	Agreement Date	_____ or the actual opening date, whichever is sooner.

Restaurant	First 25% of IFF Due	Remaining IFF Due*
6	Agreement Date	_____ or the actual opening date, whichever is sooner.
7	Agreement Date	_____ or the actual opening date, whichever is sooner.
8	Agreement Date	_____ or the actual opening date, whichever is sooner.

*** For each Restaurant, the remaining IFF is due on the earlier of (a) six (6) months before the Required Opening Date (as reflected in Table I above), or (b) the Restaurant's actual opening date**.

III. For each Restaurant (not including any SDO Restaurants), you will sign our then-current version of Franchise Agreement, provided that the following fees shall apply for each Restaurant:

i. Continuing Franchise Fee: _____

ii. Continuing Advertising Fees: _____

iii. Marketing Start-Up Fee: _____

For each SDO Restaurant, you will sign our then-current version of Franchise Agreement and you will pay our then-current Continuing Franchise Fee, Continuing Advertising Fees, and Marketing Start-Up Fee for SDO Restaurants.

IV. Term Expiration Date: _____

EXHIBIT D-3

TO THE DUNKIN' FDD

INCENTIVE ADDENDA TO THE STORE DEVELOPMENT AGREEMENTS

2025 INCENTIVES AMENDMENT
TO THE DUNKIN' STORE DEVELOPMENT AGREEMENT

This Incentives Amendment to the Store Development Agreement (the "Amendment") is made and entered into on _____ (the "Effective Date"), by and between DUNKIN' DONUTS FRANCHISING LLC ("we," "us," or "our") and _____ ("you" or "your").

BACKGROUND

A. [*Note: Only include this recital if the parties are signing a **new** Store Development Agreement to receive the incentives*] Simultaneously with signing this Amendment, we and you are signing that certain Store Development Agreement dated as of the date hereof (the "Development Agreement") granting you the right to develop one or more Dunkin' Restaurants in the Store Development Area (the "New Commitments" or "Incentive Commitments"). All initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Development Agreement.

B. [*Note: Only include this recital if the parties are **amending an existing** Store Development Agreement to receive the incentives*] Simultaneously with signing this Amendment, we and you are amending that certain Store Development Agreement dated _____ (as amended, the "Development Agreement") granting you the right to develop new, additional Dunkin' Restaurants in the Store Development Area (each a "New Commitment" and collectively, the "New Commitments"). You understand that the terms of this Amendment will apply to all New Commitments and any Dunkin' Restaurant(s) you agreed to develop before entering into this Amendment but have not opened as of the date you sign this Amendment (collectively, the "Incentive Commitments"). All initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Development Agreement.

C. Before developing and operating each Incentive Commitment that you agree to open under the Development Agreement, you must sign the then-current form of Franchise Agreement (each a "Franchise Agreement" and, collectively, the "Franchise Agreements").

D. We and you are signing this Amendment because we have committed, upon the satisfaction of certain conditions, to modify certain requirements under each Franchise Agreement you signed in connection with the Development Agreement to reflect incentives we currently offer or previously offered.

AGREEMENT

NOW THEREFORE, in consideration of the mutual promises contained herein and in the Development Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Application of Amendment**. We and you are signing this Amendment because we and you are signing or amending the Development Agreement on or before March 31, 2026, and the Incentive Commitments you agreed to develop under the Development Agreement may be eligible for one or more incentive programs described in this Amendment. Therefore, notwithstanding any terms in the Development Agreement to the contrary, if you meet the applicable incentive program conditions, then we agree that the Franchise Agreement(s) that we and you sign for certain Restaurant(s) developed under the Development Agreement will reflect the terms of the applicable incentive programs described in this Amendment.

2. **Brewed for Growth Incentive**. [*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive and development schedule is no more than 5 years*] Because you and we are signing this Amendment before March 31, 2026 to develop one or more New Commitments within five (5) calendar years from the Effective Date within the Brewed for Growth Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Brewed for Growth" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Brewed for Growth incentive program will not apply to the Restaurant(s). If you meet the requirements of the Brewed for Growth incentive program, then under the applicable Franchise Agreement:

a. We will pay you fifty percent (50%) of the initial franchise fee you paid for that Restaurant.

b. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	1.9%
Year 6 through Year 8	2.9%
Year 9 through remainder of the term	5.9%

c. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	1.9%
Year 6 through Year 8	2.9%
Year 9 through remainder of the term	5.0%

[*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive but the Development Schedule exceeds 5 years*] Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Brewed for Growth Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Brewed for Growth" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the

Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Brewed for Growth incentive program will not apply to the Restaurant(s). If you meet the requirements of the Brewed for Growth incentive program, then under the applicable Franchise Agreement:

a. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	**Effective CFF**
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

b. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	**Effective CAF**
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

3. **Select Developing Markets Incentive**. [*Note: Only include if the franchisee qualifies for the Select Developing Markets Incentive]* Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Select Developing Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Select Developing Markets Incentive" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Select Developing Markets incentive program described in this Section. The "Select Developing Territory" includes the following DMAs: Dothan, AL; Montgomery, AL; Tucson, AZ; Yuma, AZ; Gainesville, FL; Tallahassee, FL; Albany, GA; Columbus, GA; Macon, GA; Savannah, GA; Des Moines, IA; Peoria, IL; Quincy, IL; Rockford, IL; Ft. Wayne, IN; Indianapolis, IN; Lafayette, IN; South Bend, IN; Terre Haute, IN; Bowling Green, KY; Louisville, KY; Paducah, KY; Alpena, MI; Detroit, MI; Flint, MI; Grand Rapids, MI; Lansing, MI; Marquette, MI; Duluth, MN; Mankato, MN; Springfield, MO; Charlotte, NC; Greensboro-Winston Salem,

NC; Raleigh, NC; North Platte, NE; Las Vegas, NV; Buffalo, NY; Zanesville, OH; Erie, PA; Charleston, SC; Columbia, SC; Greenville, SC; Jackson, TN; El Paso, TX; Charlottesville, VA; Norfolk, VA; Richmond, VA; Roanoke, VA; Green Bay, WI; La Crosse, WI; Milwaukee, WI; Wausau, WI; Bluefield, WV; Charleston, WV; Clarksburg, WV; Harrisonburg, WV; and Parkersburg, WV. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Select Developing Markets Incentive program will not apply to the Restaurant(s). If you meet the requirements of the Select Developing Markets Incentive program, then under the applicable Franchise Agreement:

a. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	**Effective CFF**
Opening through Year 1	1.9%
Year 2	2.9%
Year 3	3.9%
Year 4	4.9%
Year 5 through remainder of the term	5.9%

b. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	**Effective CAF**
Opening through Year 1	2.0%
Year 2	3.0%
Year 3	4.0%
Year 4 through remainder of the term	5.0%

2. **Go West Incentive**. [*Note: Only include if the franchisee qualifies for the Go West Incentive*] Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Go West Territory (defined below), if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Go West incentive program described in this Section. The "Go West Territory" includes Miami-Dade County, FL and the following DMAs: Birmingham, AL; Ft. Smith, AR; Jonesboro, AR; Little Rock, AR; Bakersfield, CA; Chico-Redding, CA; Eureka, CA; Fresno, CA; Los Angeles, CA; Monterey, CA; Palm Springs, CA; Sacramento, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Colorado Springs, CO; Denver, CO; Grand Junction, CO; Davenport, IA; Ottumwa, IA; Sioux City, IA; Wichita, KS; Alexandria, LA; Baton Rouge, LA; Lafayette, LA; Lake Charles, LA; Monroe, LA; New Orleans, LA; Shreveport, LA; Minneapolis, MN; Rochester, MN; Columbia-Jefferson City, MO; Joplin-Pittsburg, MO; Kansas City, MO; St. Louis, MO; Biloxi, MS; Columbus, MS; Greenwood, MS; Hattiesburg, MS; Jackson, MS; Meridian, MS; Omaha, NE; Albuquerque, NM; Reno, NV; Oklahoma City, OK; Memphis, TN; Abilene, TX; Amarillo, TX; Houston, TX; Beaumont, TX; Corpus Christi, TX; Dallas, TX; Austin, TX; Lubbock, TX; Odessa, TX; San Angelo, TX; San Antonio, TX; Sherman, TX; Tyler, TX; Victoria, TX; Waco, TX; Wichita-Hutchinson, TX; and Salt Lake City, UT. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Go West

Incentive program will not apply to the Restaurant(s). The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you meet the requirements of the Go West Incentive program, then under the applicable Franchise Agreement:

c. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

d. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

4. **Early Opening Incentive**. If you meet the requirements of the Brewed for Growth Incentive program, the Select Developing Markets Incentive program, or the Go West Incentive program set forth above, then for each Franchise Agreement that is executed for an Incentive Commitment in compliance with the Development Agreement, and you open and begin operating the Restaurant in compliance with the Franchise Agreement before the Applicable Opening Deadline, then the CFF will be zero percent (0%) of Gross Sales from the date you open the Restaurant until the Applicable Opening Deadline (not to exceed twelve (12) months), then the applicable CFF rate shall apply. If you open the Restaurant on or after the Applicable Opening Deadline, the Early Opening Incentive described in this Section will not apply to the Restaurant.

5. **VetFran Program**. [*Note: Only include if the Developer or its owner(s) qualify for the VetFran Program.*] Because we and you are signing this Amendment before March 31, 2026 and you are a veteran or returning service member who has not previously signed, or had an affiliate that signed, a Development Agreement or Franchise Agreement with us and who qualifies and signs the Development Agreement to develop one or more Dunkin' Restaurants, each New Commitment you develop under the Development Schedule will receive the benefits of our "VetFran Program" incentive if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the applicable Franchise Agreement on or before the Applicable Opening Deadline, (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the applicable Franchise Agreement. Then, if you satisfy the conditions in (a) through (d) above, we will credit an amount equal to $10,000 towards the CFFs owed under each Franchise Agreement signed in connection with the Development Agreement, up to $100,000 in total. If you fail to satisfy any of the conditions listed in (a) through (d) above, the VetFran Program will not apply to the Restaurant(s).

6. **Miscellaneous**. The Background is incorporated into this Amendment by this reference. This Amendment is an amendment to, and forms a part of, the Development Agreement. If there is an inconsistency between this Amendment and the Development Agreement, the terms of this Amendment shall control. This Amendment, together with the Development Agreement, constitutes the entire agreement among the Parties hereto, and there are no other oral or written representations, understandings or agreements among them, relating to the subject matter of this Amendment. Except as specifically provided in this Amendment, all of the terms, conditions and provisions of the Development Agreement will remain in full force and effect as originally written and signed.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have executed this Amendment the date of the Effective Date.

YOU:

_____

By:_____
Name:_____
Title:_____

US:

DUNKIN' DONUTS FRANCHISING LLC

By:_____
Name:_____
Title:_____

2025 INCENTIVES AMENDMENT
TO THE COMBO STORE DEVELOPMENT AGREEMENT

This Incentives Amendment to the Store Development Agreement (the "Amendment") is made and entered into on _____ (the "Effective Date"), by and between DUNKIN' DONUTS FRANCHISING LLC ("Dunkin"), BASKIN-ROBBINS FRANCHISING LLC ("Baskin-Robbins" and together with Dunkin', "we," "us," or "our") and _____ ("you" or "your").

BACKGROUND

A. [*Note: Only include this recital if the parties are signing a **new** Store Development Agreement to receive the incentives*] Simultaneously with signing this Amendment, we and you are signing that certain Combo Store Development Agreement dated as of the date hereof (the "Development Agreement") granting you the right to develop one or more Combo Restaurants in the Store Development Area (the "New Commitments" or "Incentive Commitments"). All initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Development Agreement.

B. [*Note: Only include this recital if the parties are **amending an existing** Store Development Agreement to receive the incentives*] Simultaneously with signing this Amendment, we and you are amending that certain Combo Store Development Agreement dated _____ (as amended, the "Development Agreement") granting you the right to develop new, additional Combo Restaurants in the Store Development Area (each a "New Commitment" and collectively, the "New Commitments"). You understand that the terms of this Amendment will apply to all New Commitments and any Combo Restaurant(s) you agreed to develop before entering into this Amendment but have not opened as of the date you sign this Amendment (collectively, the "Incentive Commitments"). All initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Development Agreement.

C. Before developing and operating each Incentive Commitment that you agree to open under the Development Agreement, you must sign the then-current form of Franchise Agreement (each a "Franchise Agreement" and, collectively, the "Franchise Agreements").

D. We and you are signing this Amendment because we have committed, upon the satisfaction of certain conditions, to modify certain requirements under each Franchise Agreement you signed in connection with the Development Agreement to reflect incentives we currently offer or previously offered.

AGREEMENT

NOW THEREFORE, in consideration of the mutual promises contained herein and in the Development Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. **Application of Amendment**. We and you are signing this Amendment because we and you are signing or amending the Development Agreement on or before March 31, 2026, and the Incentive Commitments you agreed to develop under the Development Agreement may be eligible for one or more incentive programs described in this Amendment. Therefore, notwithstanding any terms in the Development Agreement to the contrary, if you meet the applicable incentive program conditions, then we agree that the Franchise Agreement(s) that we and you sign for certain Restaurant(s) developed under the Development Agreement will reflect the terms of the applicable incentive programs described in this Amendment.

2. **Brewed for Growth Incentive**. [*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive and development schedule is no more than 5 years*] Because you and we are signing this Amendment before March 31, 2026 to develop one or more New Commitments within five (5) calendar years from the Effective Date within the Brewed for Growth Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Brewed for Growth" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Brewed for Growth incentive program will not apply to the Restaurant(s). If you meet the requirements of the Brewed for Growth incentive program, then under the applicable Franchise Agreement:

a. We will pay you fifty percent (50%) of the initial franchise fee you paid for that Restaurant.

b. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	1.9%
Year 6 through Year 8	2.9%
Year 9 through remainder of the term	5.9%

c. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	1.9%
Year 6 through Year 8	2.9%
Year 9 through remainder of the term	5.0%

[*Note: Only include if the franchisee qualifies for the Brewed for Growth Incentive but the Development Schedule exceeds 5 years*] Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Brewed for Growth Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Brewed for Growth" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the

Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Brewed for Growth incentive program described in this Section. The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Brewed for Growth incentive program will not apply to the Restaurant(s). If you meet the requirements of the Brewed for Growth incentive program, then under the applicable Franchise Agreement:

a. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

b. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

3. **Select Developing Markets Incentive**. [*Note: Only include if the franchisee qualifies for the Select Developing Markets Incentive]* Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Select Developing Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Select Developing Markets Incentive" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Select Developing Markets incentive program described in this Section. The "Select Developing Territory" includes the following DMAs: Dothan, AL; Montgomery, AL; Tucson, AZ; Yuma, AZ; Gainesville, FL; Tallahassee, FL; Albany, GA; Columbus, GA; Macon, GA; Savannah, GA; Des Moines, IA; Peoria, IL; Quincy, IL; Rockford, IL; Ft. Wayne, IN; Indianapolis, IN; Lafayette, IN; South Bend, IN; Terre Haute, IN; Bowling Green, KY; Louisville, KY; Paducah, KY; Alpena, MI; Detroit, MI; Flint, MI; Grand Rapids, MI; Lansing, MI; Marquette, MI; Duluth, MN; Mankato, MN; Springfield, MO; Charlotte, NC; Greensboro-Winston Salem,

NC; Raleigh, NC; North Platte, NE; Las Vegas, NV; Buffalo, NY; Zanesville, OH; Erie, PA; Charleston, SC; Columbia, SC; Greenville, SC; Jackson, TN; El Paso, TX; Charlottesville, VA; Norfolk, VA; Richmond, VA; Roanoke, VA; Green Bay, WI; La Crosse, WI; Milwaukee, WI; Wausau, WI; Bluefield, WV; Charleston, WV; Clarksburg, WV; Harrisonburg, WV; and Parkersburg, WV. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Select Developing Markets Incentive program will not apply to the Restaurant(s). If you meet the requirements of the Select Developing Markets Incentive program, then under the applicable Franchise Agreement:

a. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	**Effective CFF**
Opening through Year 1	1.9%
Year 2	2.9%
Year 3	3.9%
Year 4	4.9%
Year 5 through remainder of the term	5.9%

b. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	**Effective CAF**
Opening through Year 1	2.0%
Year 2	3.0%
Year 3	4.0%
Year 4 through remainder of the term	5.0%

2. **Go West Incentive**. [*Note: Only include if the franchisee qualifies for the Go West Incentive*] Because we and you are signing this Amendment before March 31, 2026 to develop one or more New Commitments within the Go West Territory (defined below), each Incentive Commitment you agree to develop under the Development Schedule will receive the benefits of our "Go West Incentive" program, if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the Development Agreement and the applicable Franchise Agreement on or before the deadline in the Development Schedule (the "Applicable Opening Deadline"), (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the Development Agreement and the applicable Franchise Agreement, then you will receive the benefits of the Go West incentive program described in this Section. The "Go West Territory" includes Miami-Dade County, FL and the following DMAs: Birmingham, AL; Ft. Smith, AR; Jonesboro, AR; Little Rock, AR; Bakersfield, CA; Chico-Redding, CA; Eureka, CA; Fresno, CA; Los Angeles, CA; Monterey, CA; Palm Springs, CA; Sacramento, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Colorado Springs, CO; Denver, CO; Grand Junction, CO; Davenport, IA; Ottumwa, IA; Sioux City, IA; Wichita, KS; Alexandria, LA; Baton Rouge, LA; Lafayette, LA; Lake Charles, LA; Monroe, LA; New Orleans, LA; Shreveport, LA; Minneapolis, MN; Rochester, MN; Columbia-Jefferson City, MO; Joplin-Pittsburg, MO; Kansas City, MO; St. Louis, MO; Biloxi, MS; Columbus, MS; Greenwood, MS; Hattiesburg, MS; Jackson, MS; Meridian, MS; Omaha, NE; Albuquerque, NM; Reno, NV; Oklahoma City, OK; Memphis, TN; Abilene, TX; Amarillo, TX; Houston, TX; Beaumont, TX; Corpus Christi, TX; Dallas, TX; Austin, TX; Lubbock, TX; Odessa, TX; San Angelo, TX; San Antonio, TX; Sherman, TX; Tyler, TX; Victoria, TX;

Waco, TX; Wichita-Hutchinson, TX; and Salt Lake City, UT. If you fail to satisfy any of the conditions listed in (a) through (d) above, the Go West Incentive program will not apply to the Restaurant(s). The "Brewed for Growth Territory" currently includes the following DMAs: Chico-Redding, CA; Bakersfield, CA; Eureka, CA; Fresno, CA; Monterey, CA; Los Angeles, CA; San Diego, CA; San Francisco, CA; Santa Barbara, CA; Sacramento, CA; Palm Springs, CA; Austin, TX; Laredo, TX; Harlingen, TX; Dallas, TX; Houston, TX; San Antonio, TX; Tulsa, OK; Tyler, TX; Waco, TX; and Oklahoma City, OK. If you meet the requirements of the Go West Incentive program, then under the applicable Franchise Agreement:

c. The Continuing Franchise Fee will be amended as set forth below:

Duration of Effective CFF	Effective CFF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.9%

d. The Continuing Advertising Fee will be amended as set forth below:

Duration of Effective CAF	Effective CAF
Opening through Year 5	2.4%
Year 6 through Year 8	3.4%
Year 9 through remainder of the term	5.0%

4. **Early Opening Incentive**. If you meet the requirements of the Brewed for Growth Incentive program, the Select Developing Markets Incentive program, or the Go West Incentive program set forth above, then for each Franchise Agreement that is executed for an Incentive Commitment in compliance with the Development Agreement, and you open and begin operating the Restaurant in compliance with the Franchise Agreement before the Applicable Opening Deadline, then the CFF will be zero percent (0%) of Gross Sales from the date you open the Restaurant until the Applicable Opening Deadline (not to exceed twelve (12) months), then the applicable CFF rate shall apply. If you open the Restaurant on or after the Applicable Opening Deadline, the Early Opening Incentive described in this Section will not apply to the Restaurant.

5. **VetFran Program**. [*Note: Only include if the Developer or its owner(s) qualify for the VetFran Program.*] Because we and you are signing this Amendment before March 31, 2026 and you are a veteran or returning service member who has not previously signed, or had an affiliate that signed, a Development Agreement or Franchise Agreement with us and who qualifies and signs the Development Agreement to develop one or more Combo Restaurants, each New Commitment you develop under the Development Schedule will receive the benefits of our "VetFran Program" incentive if (a) you and your affiliates are in substantial compliance with the Development Agreement and each other agreement between us and you or your affiliates, including the applicable Franchise Agreement, (b) you open and begin operating that Restaurant in compliance with the applicable Franchise Agreement on or before the Applicable Opening Deadline, (c) you provide to us a report, in the format and containing the information that we reasonably specify, identifying the amounts that you spend in various categories relating to the development and opening of that Restaurant within 120 days after the Restaurant first opens for business, and (d) you build that Restaurant in the design, to the specifications, and at the location approved by us in compliance with the applicable Franchise Agreement. Then, if you satisfy the conditions in (a) through (d) above, we will credit an amount equal to $10,000 towards the CFFs owed under each Franchise Agreement signed in

connection with the Development Agreement, up to $100,000 in total. If you fail to satisfy any of the conditions listed in (a) through (d) above, the VetFran Program will not apply to the Restaurant(s).

6. **Miscellaneous**. The Background is incorporated into this Amendment by this reference. This Amendment is an amendment to, and forms a part of, the Development Agreement. If there is an inconsistency between this Amendment and the Development Agreement, the terms of this Amendment shall control. This Amendment, together with the Development Agreement, constitutes the entire agreement among the Parties hereto, and there are no other oral or written representations, understandings or agreements among them, relating to the subject matter of this Amendment. Except as specifically provided in this Amendment, all of the terms, conditions and provisions of the Development Agreement will remain in full force and effect as originally written and signed.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have executed this Amendment the date of the Effective Date.

YOU:

_____

By:_____
Name:_____
Title:_____

US:

DUNKIN' DONUTS FRANCHISING LLC

By:_____
Name:_____
Title:_____

BASKIN-ROBBINS FRANCHISING LLC

By:_____
Name:_____
Title:_____

EXHIBIT D-4

TO THE DUNKIN' FDD

CONDITIONAL OPTION(S) TO EXTEND

SDA #_____

CONDITIONAL OPTION(S) TO EXTEND
ADDENDUM TO STORE DEVELOPMENT AGREEMENT

*The following provisions are hereby incorporated into the Store Development Agreement ("**SDA**"). These provisions both supplement and modify the SDA in respect of the obligations imposed and benefits received by each party. In the event of any conflict between a provision in this Addendum and a provision in the SDA, the provision in this Addendum shall control.*

1. **Option to Extend.** This Agreement and the development rights granted in it expire on the date stated in **Exhibit B**, subject to the following conditional option(s) to extend: We grant you a conditional option to extend your exclusive development rights for the same Store Development Area subject to and in accordance with the terms set forth in this Addendum ("Option to Extend"). By exercising the Option to Extend, you agree, if you qualify for same, to accept the exclusive right and obligation to develop and open an additional Restaurant in the Store Development Area in accordance with the terms set forth below as well as the other terms of this Agreement. In order to be eligible to exercise this option you must (a) have met your Development Schedule under this Agreement, (b) be in compliance with all of your franchise agreements with us or any of our affiliates, (c) meet our then-current financial criteria for developing an additional Restaurant, and (d) meet our Criteria to Expand. If you wish to exercise the Option to Extend, you must advise us in writing no later than sixty (60) days prior to the original expiration of this Agreement but no sooner than one hundred twenty (120) days prior to the original expiration of this Agreement. You agree to promptly provide such documentation as we may reasonably request to assess whether you meet our then-current financial criteria. If you timely exercise and qualify for the Option to Extend, we will extend the Agreement through _____ **[insert date that is four months after the Required Opening Date set forth below in the Option to Extend Development Schedule]** (the "Amended Expiration Date").

Terms for Option to Extend:

Option to Extend Development Schedule:

Development Schedule	Required Control Date	IFF Due Date	Required Opening Date
Additional Restaurant		Due on Required Control Date	

Term of franchise agreement: ___ years IFF Due: $_____

Continuing Franchise Fee, Continuing Advertising Fee and Marketing Start-Up Fee for the Additional Restaurant will be the same as set forth in **Exhibit B**, and you will sign our then-current franchise agreement for the Additional Restaurant.

2. **Second Option to Extend.** Provided you successfully exercise and qualify for the above Option to Extend and that you timely develop and open the Additional Restaurant pursuant to the Option to Extend, we grant you a conditional option to extend your exclusive development rights for a second time for the same Store Development Area subject to and in accordance with the terms set forth below in this Addendum (the "Second Option to Extend"). By exercising the Option to Extend, you agree, if you qualify for same, to accept the exclusive right and obligation to develop and open an additional Restaurant in the Store Development Area in accordance with the terms set forth below as well as the other terms of this Agreement. In order to be eligible to exercise the Second Option to Extend you must (a) have met your

Development Schedule under this Agreement (including under the Option to Extend), (b) be in compliance with all of your franchise agreements with us or any of our affiliates, (c) meet our then-current financial criteria for developing an additional Restaurant, and (d) meet our Criteria to Expand. If you wish to exercise this option to extend, you must advise us in writing no later than sixty (60) days prior to the Amended Expiration Date but no sooner than one hundred twenty (120) days prior to the Amended Expiration Date. You agree to promptly provide such documentation as we may reasonably request to assess whether you meet our then-current financial criteria. If you timely exercise and qualify for the Second Option to Extend, we will extend the Agreement through _____ **[insert date that is four months after the Required Opening Date set forth below in the Second Option to Extend Development Schedule]**.

Terms for Second Option to Extend:

Second Option to Extend Development Schedule:

Development Schedule	**Required Control Date**	**IFF Due Date**	**Required Opening Date**
Additional Restaurant		Due on Required Control Date	

Term of franchise agreement: ___ years IFF Due: $_____

Continuing Franchise Fee, Continuing Advertising Fee and Marketing Start-Up Fee for the Additional Restaurant will be the same as set forth in **Exhibit B**, and you will sign our then-current franchise agreement for the Additional Restaurant.

3. Section 4 of the SDA entitled "**Renewal and Extension Options**" is hereby deleted and replaced in its entirety with the following:

Renewal of Rights. This Agreement and the development rights granted in it expire on the date stated in **Exhibit B** or as may be amended pursuant to the addendum to this Agreement entitled "Conditional Option(s) to Extend" (the "Option Addendum"). If you have successfully exercised the option(s) contained in the Option Addendum and you wish to renew exclusive development rights for the same Store Development Area, you must advise us in writing within twelve (12) months prior to the expiration of this Agreement, as amended. We will then reassess the potential of the Store Development Area for further development. If we and you agree that there is potential for additional Restaurants, we will offer you the first opportunity to enter into a new agreement for the Store Development Area, provided that you met your Development Schedule under this Agreement (including under the Option Addendum), you are in compliance with all of your franchise agreements with us or any of our affiliates, you meet our then-current Criteria to Expand, and we and you can agree on a new development schedule. The agreement you sign will be our then-current renewal store development agreement, and the fees will be the then-current fees for that Store Development Area. The renewal store development agreement will be on substantially the same form as our then-current store development agreement except it will contain no renewal rights. You will have 10 days from the time you receive the new Agreement to sign and return it to us.

ATTEST/WITNESS: (Developer)
[*insert corp., LLC or partnership]*

_____ _____

EXHIBIT E

TO THE DUNKIN' FDD

STATE-SPECIFIC APPENDICES AND AGREEMENT RIDERS

STATE-SPECIFIC APPENDICES AND AGREEMENT RIDERS

The following are additional disclosures for the Franchise Disclosure Document of Dunkin' Donuts Franchising LLC as required by various state franchise laws. Each provision of these additional disclosures will only apply to you if the applicable state franchise registration and disclosure law applies to you.

No Waiver of Disclaimer of Reliance in Certain States. The following provision applies only to franchisees and franchises that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington or Wisconsin:

> No statement, questionnaire or acknowledgment signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

STATE OF CALIFORNIA
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT

1. The following language is added to the end of Item 1:

   To the extent it is applicable, you must comply with California Assembly Bill 1228, codified at Cal. Lab. Code §§ 1474-1475 (the "Fast Food Act"), which may set health, safety, and employment standards related to your employees, including standards on minimum wages, working hours, and working conditions.

2. The following language is added to the end of Items 5, 6, and 11:

   We currently do not provide any training or assistance related to, or charge any initial or ongoing fees related to, the development or implementation of any standards, policies, or procedures that may be required under the Fast Food Act. It is solely your responsibility to determine whether the Fast Food Act applies to your franchise and, to the extent it does apply, to comply with the Fast Food Act when developing and constructing your restaurant, operating your franchise, and training and supervising your employees.

3. The last sentence of Note 11 to the Item 7 chart is hereby deleted and replaced with the following:

   The additional funds estimate takes into account any increased costs that you may incur related to complying with the Fast Food Act (such as increased wages), to the extent applicable, based on the Fast Food Act standards that are in effect as of the date of this disclosure document.

4. The following paragraph is added to the end of Item 17:

   No statement, questionnaire or acknowledgment signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

5. The following language is added to the end of Item 21:

   Item 21 of the Franchise Disclosure Document is modified to add the attached unaudited balance sheet of DB Master Finance LLC as of December 31, 2023, its most recent fiscal year end.

STATE OF HAWAII
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT

THESE FRANCHISES WILL BE OR HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF REGULATORY AGENCIES OR A FINDING BY THE DIRECTOR OF REGULATORY AGENCIES THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS FRANCHISE DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

THE FOLLOWING PARAGRAPH IS ADDED TO THE END OF ITEM 17 OF THE FRANCHISE DISCLOSURE DOCUMENT:

> No statement, questionnaire or acknowledgment signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

STATE OF MARYLAND
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT

1. The following language is added to the end of the "Summary" sections of Item 17(c), entitled Requirements for franchisee to renew or extend, and Item 17(m), entitled Conditions for franchisor approval of transfer:

> Any release required as a condition of renewal and/or assignment/transfer will not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

2. The following language is added to the end of the "Summary" section of Item 17(h), entitled "Cause" defined – non-curable defaults:

> Termination upon insolvency might not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.), but we will enforce it to the extent enforceable.

3. The following language is added to the end of the "Summary" section of Item 17(v), entitled Choice of forum:

> Franchisee may, subject to any arbitration obligations, bring an action in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law to the extent required by the Maryland Franchise Registration and Disclosure Law, unless preempted by the federal law.

4. The following language is added to the end of the "Summary" section of Item 17(w), entitled Choice of law:

> ; however, to the extent required by the Maryland Franchise Registration and Disclosure Law, subject to any arbitration obligations, you may bring an action in Maryland.

5. The following paragraphs are added to the end of the chart in Item 17:

> You must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within 3 years after the grant of the franchise.
>
> No statement, questionnaire or acknowledgment signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

STATE OF MINNESOTA
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT

Item 13 of the Franchise Disclosure Document, under the heading "Trademarks," shall be supplemented by the addition of the following paragraph:

> "The Minnesota Department of Commerce requires that a franchisor indemnify Minnesota franchisees against liability to third parties resulting from claims by third parties that the franchisee's use of the franchisor's trademark infringes upon the trademark rights of the third party. The franchisor does not indemnify against the consequences of a franchisee's use of a franchisor's trademark except in accordance with the requirements of the franchise agreement, and as the condition to an indemnification, the franchisee must provide notice to the franchisor of any such claim immediately and tender the defense of the claim to the franchisor. If the franchisor accepts tender of defense, the franchisor has the right to manage the defense of the claim, including the right to compromise, settle or otherwise resolve the claim, or to determine whether to appeal a final determination of the claim. You must cooperate in the defense in any reasonable manner we prescribe with any direct cost of such cooperation to be borne by us.

The following paragraphs are added to the end of Item 17 of the Franchise Disclosure Document:

> With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that you be given 90 days' notice of termination (with 60 days to cure) of the Franchise Agreement and 180 days' notice for non-renewal of the Franchise Agreement.
>
> Minn. Stat. Sec. 80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring you to consent to injunctive relief, liquidated damages, termination penalties, or judgment notes. In addition, nothing in the Franchise Disclosure Document or Franchise Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes 1984, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.
>
> Any release required as a condition of renewal, sale, and/or transfer/assignment will not apply to the extent prohibited by applicable law with respect to claims arising under Minn. Rule 2860.4400D.
>
> No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

STATE OF NORTH DAKOTA
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT

Item 17.

1. The "Summary" sections of Items 17(c) and (m) of the Franchise Disclosure Document are amended by adding the following:

> Any release executed will not apply, to the extent prohibited by applicable law, with respect to claims arising under the North Dakota Franchise Investment Law.

2. The "Summary" section of Item 17(r) of the Franchise Disclosure Document is amended by adding the following:

> Covenants not to compete such as those mentioned above generally are considered unenforceable in the state of North Dakota. However, we will seek to enforce them to the extent enforceable.

3. The "Summary" section of Item 17(v) of the Franchise Disclosure Document is deleted in its entirety and replaced with the following:

> Litigation generally must be in Atlanta, Georgia, except that to the extent required by the North Dakota Franchise Investment Law, you may bring an action in North Dakota.

4. The "Summary" section of Item 17(w) of the Franchise Disclosure Document is deleted in its entirety and replaced with the following.

> Except for federal law, to the extent required by law, North Dakota law applies.

5. The following paragraph is added to the end of Item 17 of the Franchise Disclosure Document:

> No statement, questionnaire, or Acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

THE FOLLOWING PAGES IN THIS EXHIBIT ARE

STATE-SPECIFIC RIDERS TO THE

FRANCHISE AGREEMENTS AND STORE DEVELOPMENT AGREEMENTS

RIDER TO THE DUNKIN' FRANCHISE AGREEMENT
FOR USE IN MARYLAND

This Rider is made and entered into as of the ____ day of _____, _____ (the "Effective Date") by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("we," "us," or "our"), and _____ ("you" or "your").

1. **BACKGROUND**. We and you are parties to that certain Dunkin' Restaurant Franchise Agreement dated _____, _____ that has been signed concurrently with the signing of this Rider (the "Franchise Agreement"). This Rider is annexed to and forms part of the Franchise Agreement. This Rider is being signed because (a) you are a resident of Maryland, or (b) the Restaurant that you will operate under the Franchise Agreement will be located or operated in Maryland.

2. **RELEASES**. Sections 2.4(b) and 13.D(4) of the Franchise Agreement is amended by adding the following:

> , provided, however, that such general release shall not apply to the extent prohibited by the Maryland Franchise Registration and Disclosure Law.

3. **INSOLVENCY**. The following sentence is added to the end of Section 14.A(10) of the Franchise Agreement:

> This Section might not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but we will enforce it to the extent enforceable.

4. **GOVERNING LAW**. The following language is added to the end of Sections 15.A of the Franchise Agreement:

> However, to the extent required by applicable law, Maryland law will apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

5. **NO RELEASE, ESTOPPEL OR WAIVER**. The following language is added to the end of the Franchise Agreement:

> Any representations requiring licensee to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

IN WITNESS WHEREOF, the parties have executed and delivered this Maryland Rider to the Franchise Agreement effective on the date stated on the first page above.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT FRANCHISE AGREEMENT
FOR USE IN MARYLAND

This Rider is made and entered into as of the ____ day of _____, _____ (the "Effective Date") by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("Dunkin'") and Baskin-Robbins Franchising LLC ("Baskin-Robbins", and together with Dunkin', "we," "us," or "our"), and _____ ("you" or "your").

1. **BACKGROUND**. We and you are parties to that certain Dunkin' / Baskin-Robbins Combo Franchise Agreement dated _____, _____ that has been signed concurrently with the signing of this Rider (the "Combo Franchise Agreement"). This Rider is annexed to and forms part of the Combo Franchise Agreement. This Rider is being signed because (a) you are a resident of Maryland, or (b) the Restaurant that you will operate under the Combo Franchise Agreement will be located or operated in Maryland.

2. **RELEASES**. Sections 2.4(b) and 13.D(4) of the Combo Franchise Agreement is amended by adding the following:

> , provided, however, that such general release shall not apply to the extent prohibited by the Maryland Franchise Registration and Disclosure Law.

3. **INSOLVENCY**. The following sentence is added to the end of Section 14.A(10) of the Combo Franchise Agreement:

> This Section might not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but we will enforce it to the extent enforceable.

4. **GOVERNING LAW**. The following language is added to the end of Sections 15.A of the Combo Franchise Agreement:

> However, to the extent required by applicable law, Maryland law will apply to claims arising under the Maryland Franchise Registration and Disclosure Law.

5. **NO RELEASE, ESTOPPEL OR WAIVER**. The following language is added to the end of the Combo Franchise Agreement:

> Any representations requiring licensee to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

IN WITNESS WHEREOF, the parties have executed and delivered this Maryland Rider to the Combo Franchise Agreement effective on the date stated on the first page above.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN MARYLAND

This Rider is made and entered into as of the ____ day of _____, _____ (the "Effective Date") by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("we," "us," or "our"), and _____ ("you" or "your").

1. **BACKGROUND**. We and you are parties to that certain Dunkin' Restaurant Store Development Agreement dated _____, _____ that has been signed concurrently with the signing of this Rider (the "SDA"). This Rider is annexed to and forms part of the SDA. This Rider is being signed because (a) you are a resident of Maryland, or (b) the Restaurants that you will develop and operate under the SDA will be located or operated in Maryland.

2. **RELEASES**. The first sentence of Section 6.C of the SDA is amended by adding the following:

> , provided, however, that such general release shall not apply to the extent prohibited by the Maryland Franchise Registration and Disclosure Law.

3. **NO RELEASE, ESTOPPEL OR WAIVER**. The following language is added to the end of the SDA:

> Any representations requiring licensee to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

IN WITNESS WHEREOF, the parties have executed and delivered this Rider effective on the date stated on the first page above.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN MARYLAND

This Rider is made and entered into as of the ____ day of _____, 20__ (the "Effective Date") by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("Dunkin") and Baskin-Robbins Franchising LLC ("Baskin-Robbins", and together with Dunkin', "we," "us," or "our"), and _____ ("you" or "your").

1. **BACKGROUND**. We and you are parties to that certain Dunkin' / Baskin-Robbins Combo Restaurant Store Development Agreement dated _____, _____ that has been signed concurrently with the signing of this Rider (the "SDA"). This Rider is annexed to and forms part of the SDA. This Rider is being signed because (a) you are a resident of Maryland, or (b) the Restaurants that you will develop and operate under the SDA will be located or operated in Maryland.

2. **RELEASES**. The first sentence of Section 6.C of the SDA is amended by adding the following:

> , provided, however, that such general release shall not apply to the extent prohibited by the Maryland Franchise Registration and Disclosure Law.

3. **NO RELEASE, ESTOPPEL OR WAIVER**. The following language is added to the end of the SDA:

> Any representations requiring licensee to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

IN WITNESS WHEREOF, the parties have executed and delivered this Rider effective on the date stated on the first page above.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' RESTAURANT FRANCHISE AGREEMENT
FOR USE IN MINNESOTA

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22 (the "Minnesota Act"), and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930 (the "Minnesota Rules"), the parties to the attached Dunkin' Restaurant Franchise Agreement (the "Agreement") agree as follows:

1. Section 2.B of the Agreement shall be amended by adding the following:

   Notwithstanding the above language, any release signed under this Section 2.B will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules.

2. Section 2.B of the Agreement shall be supplemented by adding the following:

   Minnesota law provides franchisees with certain non-renewal rights. In sum, Minn. Stat. § 80C.14 (subd. 4) currently requires, except in certain specified cases, that a franchisee be given 180 days' notice of non-renewal of this Agreement.

3. Section 9.D of the Agreement shall be supplemented by adding the following:

   Pursuant to Minnesota Stat. Sec. 80C.12, Subd. 1(g), we are required to protect any rights that you may have under this Agreement to use our trademarks.

4. Section 13.B of the Agreement shall be amended by adding the following:

   Notwithstanding the above language, any release signed under this Section 13.1 will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules.. Minnesota law provides franchisees with certain transfer rights. In sum, Minn. Stat. § 80C.14 (subd. 5) currently requires that we may not unreasonably withhold our consent to the proposed transfer of the franchise.

5. Section 14.A of the Agreement shall be amended by adding the following:

   Minnesota law provides franchisees with certain termination rights. In sum, Minn. Stat. § 80C.14 (subd. 3) currently requires, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) of the Franchise Agreement.

6. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Act or the Minnesota Rules are met independently without reference to this Amendment.

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Agreement on the same date as the Franchise Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT FRANCHISE AGREEMENT
FOR USE IN MINNESOTA

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22 (the "Minnesota Act"), and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930 (the "Minnesota Rules"), the parties to the attached Dunkin' / Baskin-Robbins Combo Restaurant Franchise Agreement (the "Agreement") agree as follows:

7. Section 2.B of the Agreement shall be amended by adding the following:

   Notwithstanding the above language, any release signed under this Section 2.B will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules.

8. Section 2.B of the Agreement shall be supplemented by adding the following:

   Minnesota law provides franchisees with certain non-renewal rights. In sum, Minn. Stat. § 80C.14 (subd. 4) currently requires, except in certain specified cases, that a franchisee be given 180 days' notice of non-renewal of this Agreement.

9. Section 9.D of the Agreement shall be supplemented by adding the following:

   Pursuant to Minnesota Stat. Sec. 80C.12, Subd. 1(g), we are required to protect any rights that you may have under this Agreement to use our trademarks.

10. Section 13.B of the Agreement shall be amended by adding the following:

    Notwithstanding the above language, any release signed under this Section 13.1 will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules.. Minnesota law provides franchisees with certain transfer rights. In sum, Minn. Stat. § 80C.14 (subd. 5) currently requires that we may not unreasonably withhold our consent to the proposed transfer of the franchise.

11. Section 14.A of the Agreement shall be amended by adding the following:

    Minnesota law provides franchisees with certain termination rights. In sum, Minn. Stat. § 80C.14 (subd. 3) currently requires, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) of the Franchise Agreement.

12. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Act or the Minnesota Rules are met independently without reference to this Amendment.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Agreement on the same date as the Franchise Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN MINNESOTA

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22 (the "Minnesota Act"), and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930 (the "Minnesota Rules"), the parties to the attached Dunkin' Restaurant Store Development Agreement (the "Store Development Agreement") agree as follows:

1. Sections 6.C and 8.D(4) of the Store Development Agreement shall be amended by adding the following:

   Notwithstanding the above language, any release signed under this Section will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules. Minnesota law provides franchisees with certain transfer rights. In sum, Minn. Stat. § 80C.14 (subd. 5) currently requires that we may not unreasonably withhold our consent to the proposed transfer of the franchise.

2. Section 7.A of the Store Development Agreement shall be amended by adding the following:

   Minnesota law provides franchisees with certain termination rights. In sum, Minn. Stat. § 80C.14 (subd. 3) currently requires, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) of the Franchise Store Development Agreement.

3. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Act or the Minnesota Rules are met independently without reference to this Amendment.

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Store Development Agreement on the same date as the Store Development Agreement was executed.

FRANCHISOR

_____

FRANCHISEE:

_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN MINNESOTA

In recognition of the requirements of the Minnesota Franchises Law, Minn. Stat. §§ 80C.01 through 80C.22 (the "Minnesota Act"), and of the Rules and Regulations promulgated thereunder by the Minnesota Commissioner of Commerce, Minn. Rules §§ 2860.0100 through 2860.9930 (the "Minnesota Rules"), the parties to the attached Dunkin' / Baskin-Robbins Combo Restaurant Store Development Agreement (the "Store Development Agreement") agree as follows:

4. Sections 6.C and 8.D(4) of the Store Development Agreement shall be amended by adding the following:

   Notwithstanding the above language, any release signed under this Section will exclude any claims that you may have that arise under the Minnesota Act or the Minnesota Rules. Minnesota law provides franchisees with certain transfer rights. In sum, Minn. Stat. § 80C.14 (subd. 5) currently requires that we may not unreasonably withhold our consent to the proposed transfer of the franchise.

5. Section 7.A of the Store Development Agreement shall be amended by adding the following:

   Minnesota law provides franchisees with certain termination rights. In sum, Minn. Stat. § 80C.14 (subd. 3) currently requires, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) of the Franchise Store Development Agreement.

6. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Minnesota Act or the Minnesota Rules are met independently without reference to this Amendment.

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Store Development Agreement on the same date as the Store Development Agreement was executed.

FRANCHISOR

_____

FRANCHISEE:

_____

RIDER TO THE DUNKIN' RESTAURANT FRANCHISE AGREEMENT
FOR USE IN NORTH DAKOTA

This Rider is made and entered into as of _____, 20__ by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("we"), and _____, a _____ ("you").

1. **Background**. We and you are parties to that certain Dunkin' Restaurant Franchise Agreement dated _____, 20__ that has been signed concurrently with the signing of this Rider (the "Franchise Agreement"). This Rider is annexed to and forms part of the Franchise Agreement. This Rider is being signed because (a) the offer or sale of the franchise for the Dunkin' Restaurant will operate under the Franchise Agreement was made in the State of North Dakota, and/or (b) you are a resident of North Dakota and will operate the Dunkin' Restaurant in North Dakota.

2. **Non-Competition**. The following language is added to the end of that subparagraph in 10.C:

> Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of North Dakota. However, we and you acknowledge and agree to enforce these provisions to the extent enforceable under the law.

3. **Releases**. The following language is added to the end of subparagraphs 2.B and 13.D(4) of the Franchise Agreement:

> Any release will not apply to the extent otherwise prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

4. **Governing Law**. The following language is added to the end of subparagraph 15.A of the Franchise Agreement:

> HOWEVER, TO THE EXTENT REQUIRED BY THE NORTH DAKOTA FRANCHISE INVESTMENT LAW, NORTH DAKOTA LAW APPLIES TO THIS AGREEMENT.

5. **Choice of Forum**. The following language is added to the end of subparagraph 15.B of the Franchise Agreement:

> HOWEVER, TO THE EXTENT REQUIRED BY THE NORTH DAKOTA FRANCHISE INVESTMENT LAW, YOU MAY BRING AN ACTION IN NORTH DAKOTA.

6. **Waiver of Punitive Damages and Jury Trial**. If and to the extent required by the North Dakota Franchise Investment Law, subparagraph 15.C of the Franchise Agreement is deleted.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Agreement on the same date as the Franchise Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT FRANCHISE AGREEMENT
FOR USE IN NORTH DAKOTA

This Rider is made and entered into as of _____, 20__ by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("we"), and _____, a _____ ("you").

1. **Background**. We and you are parties to that certain Dunkin' / Baskin-Robbins Combo Restaurant Franchise Agreement dated _____, 20__ that has been signed concurrently with the signing of this Rider (the "Franchise Agreement"). This Rider is annexed to and forms part of the Franchise Agreement. This Rider is being signed because (a) the offer or sale of the franchise for the Combo Restaurant will operate under the Franchise Agreement was made in the State of North Dakota, and/or (b) you are a resident of North Dakota and will operate the Combo Restaurant in North Dakota.

2. **Non-Competition**. The following language is added to the end of that subparagraph in 10.C:

> Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of North Dakota. However, we and you acknowledge and agree to enforce these provisions to the extent enforceable under the law.

3. **Releases**. The following language is added to the end of subparagraphs 2.B and 13.D(4) of the Franchise Agreement:

> Any release will not apply to the extent otherwise prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

4. **Governing Law**. The following language is added to the end of subparagraph 15.A of the Franchise Agreement:

> HOWEVER, TO THE EXTENT REQUIRED BY THE NORTH DAKOTA FRANCHISE INVESTMENT LAW, NORTH DAKOTA LAW APPLIES TO THIS AGREEMENT.

5. **Choice of Forum**. The following language is added to the end of subparagraph 15.B of the Franchise Agreement:

> HOWEVER, TO THE EXTENT REQUIRED BY THE NORTH DAKOTA FRANCHISE INVESTMENT LAW, YOU MAY BRING AN ACTION IN NORTH DAKOTA.

6. **Waiver of Punitive Damages and Jury Trial**. If and to the extent required by the North Dakota Franchise Investment Law, subparagraph 15.C of the Franchise Agreement is deleted.

[*signature page to follow*]

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Agreement on the same date as the Franchise Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN NORTH DAKOTA

This Rider is made and entered into as of _____, 20__ by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("we"), and _____, a _____ ("you").

1. **Background**. We and you are parties to that certain Dunkin' Store Development Agreement dated _____, 20__ that has been signed concurrently with the signing of this Rider (the "SDA"). This Rider is annexed to and forms part of the SDA. This Rider is being signed because (a) you are a resident of North Dakota, or (b) the Restaurants that you will develop and operate under the SDA will be located or operated in North Dakota.

2. **Releases**. The following language is added to the end of subparagraphs 6.C and 8.D(4) of the SDA:

> Any release will not apply to the extent otherwise prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Store Development Agreement on the same date as the Store Development Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

RIDER TO THE DUNKIN' / BASKIN-ROBBINS COMBO RESTAURANT STORE DEVELOPMENT AGREEMENT FOR USE IN MINNESOTA

This Rider is made and entered into as of _____, 20__ by and between Dunkin' Donuts Franchising LLC, a Delaware limited liability company ("Dunkin') and Baskin-Robbins Franchising LLC, a Delaware limited liability company ("Baskin-Robbins", and together with Dunkin', "we," "us," or "our"), and _____, a _____ ("you").

1. **Background**. We and you are parties to that certain Dunkin' / Baskin-Robbins Combo Restaurant Store Development Agreement dated _____, 20__ that has been signed concurrently with the signing of this Rider (the "SDA"). This Rider is annexed to and forms part of the SDA. This Rider is being signed because (a) you are a resident of North Dakota, or (b) the Restaurants that you will develop and operate under the SDA will be located or operated in North Dakota.

2. **Releases**. The following language is added to the end of subparagraphs 6.C and 8.D(4) of the SDA:

> Any release will not apply to the extent otherwise prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

IN WITNESS WHEREOF, the parties have duly executed, and delivered this Minnesota amendment to the Franchise Store Development Agreement on the same date as the Store Development Agreement was executed.

FRANCHISOR	FRANCHISEE:
_____	_____

EXHIBIT F

TO THE DUNKIN' FDD

OPTION TO ASSUME LEASE

OPTION TO ASSUME LEASE

THIS OPTION TO ASSUME LEASE (this "Option") is made and entered into this _____, by and between _____ ("Landlord") and _____ ("Tenant") and modifies that certain Lease by and between Landlord and Tenant (the "Lease") of even date herewith for the premises located at _____ (the "Premises").

NOW, THEREFORE, in consideration of the mutual promises hereinafter contained, the sufficiency of which is hereby acknowledged, the parties agree as follows:

1. If Tenant defaults under the Lease, or if Dunkin' Donuts Franchising LLC ("Franchisor") terminates any or all of Tenant's franchise agreement(s) covering the Premises, Franchisor will have the option to assume the Lease. Landlord shall send Franchisor copies of all notices of default given to Tenant simultaneously with the delivery thereof to Tenant. All notices will be sent by nationally recognized overnight courier (with tracking capability). All notices to Franchisor shall be sent to Dunkin' Donuts Franchising LLC, Three Glenlake Parkway NE, Atlanta, Georgia 30328, Attn: Legal Department. All notices to Landlord shall be sent to: _____, Attn: _____.

2. Franchisor may, within 30 days after Franchisor's receipt of (a) written notice from Landlord that Tenant has defaulted under the Lease and failed to cure such default(s) within the period set forth in the Lease (which written notice shall be accompanied by a copy of the Lease) or (b) a copy of the current Lease from Landlord and any default(s) of Tenant following notice from Franchisor to Landlord that Franchisor has terminated any or all of Tenant's franchise agreement(s), notify Landlord of Franchisor's decision to assume the Lease. If Franchisor exercises its right to assume the Lease, Franchisor shall execute an agreement assuming all of Tenant's rights and obligations under the Lease effective as of the date of such assignment, subject to (i) Franchisor's right, upon receipt of Landlord's prior written consent, such consent not to be unreasonably withheld, conditioned or delayed, to assign the Lease to any third party and be released from any and all liability from and after the date of the assignment, (ii) Franchisor's right, without the need to obtain Landlord's consent, to sublet the Premises or assign the Lease to an approved franchisee of Franchisor, (iii) Franchisor not being subject to any provision of the Lease requiring continuous operation of a business in the Premises during any period the Premises is closed for remodeling or while Franchisor is seeking to obtain and train a new franchisee, provided however, that such period of closure will not exceed 120 days in each instance, (iv) Franchisor not being bound by any Amendment (as hereinafter defined) to the Lease executed without obtaining Franchisor's prior written consent, and (v) Franchisor's right, if it subleases the Premises to a franchisee as provided above, to retain all consideration payable under such sublease.

3. Landlord further agrees that if the Lease contains any renewal or extension right and Tenant fails to exercise such right, Landlord will give Franchisor written notice thereof, and Franchisor will have the right, within 30 days after receipt of such notice from Landlord, to exercise such renewal or extension right on the same terms and conditions set forth in the Lease. If Franchisor exercises such right, Landlord and Franchisor will execute a lease assumption agreement as set forth in Section 2 above.

4. Landlord and Tenant further agree that Franchisor or its affiliates, shall have the right, at its election, at any time, to take an assignment of the Lease, without the consent of Landlord. Upon request, Landlord shall promptly execute an acknowledgement of such assignment of the Lease.

5. If Franchisor exercises any right to assume or take an assignment of the Lease as set forth herein, Tenant agrees to assign all of its right, title and interest in the Lease to Franchisor and, if Tenant does not do so within ten (10) days of Franchisor's written notice, Tenant appoints Franchisor as its agent to execute all documents that may be necessary for Franchisor to take assignment of the Lease. Notwithstanding anything to the contrary contained herein, Tenant shall remain liable to Landlord for all of its obligations under the Lease and, if applicable, to Franchisor for all amounts that Franchisor pays to cure Tenant's defaults under the Lease, including interest, reasonable collection costs and de-identification costs. The parties acknowledge and agree that upon expiration or earlier termination of the Lease, Tenant's loss of possession of the Premises, closure of the business on the Premises, expiration or earlier termination of the franchise agreement, or the like, Franchisor may enter the Premises without being guilty of trespass or tort to (a) de-identify the Premises and/or (b) remove from the Premises or its exterior any trademarked or trade property, proprietary software, equipment, design elements, signage, and/or other furniture or fixtures installed by Tenant or installed in connection with the Lease. Franchisor may assign this Option and its rights hereunder to any affiliate, subsidiary or parent of Franchisor. This Option may be signed in any number of counterparts, each of which shall be deemed an original, and all of which shall constitute one and the same instrument. This Option may be electronically signed by the parties, which will be treated as an original copy as though ink-signed by duly authorized officers or other representatives of each party.

6. Landlord and Tenant further agree that they shall not enter into any amendment, supplement or modification of the Lease (each, an "Amendment"), which impacts Franchisor's rights under this Option in any respect, without the prior written consent of Franchisor.

7. Landlord and Tenant acknowledge and agree that Franchisor is intended to be a third-party beneficiary to this Option and shall be entitled to rely upon and directly enforce the provisions of this Option.

8. This Option amends the Lease between the parties described hereinabove and except as provided herein, all other terms of said Lease shall remain unchanged. In the event of any conflict between the terms of this Option and the terms of the Lease, the terms of this Option shall control.

LANDLORD
By: _____
Name: _____
Its: _____

TENANT
By: _____
Name: _____
Its: _____

EXHIBIT G

TO THE DUNKIN' FDD

CURRENT DUNKIN' AND COMBO RESTAURANT FRANCHISEES

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
358766	Bluemont Group, LLC	1114 1st St N	Alabaster	AL	(205)624-4880
354273	17 Athens, LLC	1700 Us Highway 72 E	Athens	AL	(256)960-9302
351005	Jones-Stark Properties, LLC	2049 S College St	Auburn	AL	(334)501-2233
359341	Jones-Stark Properties, LLC	171 N College St	Auburn	AL	(334)707-8552
349273	BESSEMER DONUTS LLC	2178 Eastern Valley Rd	Bessemer	AL	(205)425-1333
349267	DOWNTOWN 6TH DONUTS LLC	2109 6th Ave S	Birmingham	AL	(205)297-8777
350246	BIRMINGHAM DONUTS LLC	1820 Gadsden Hwy	Birmingham	AL	(205)508-3638
353205	CIRCLE DONUTS LLC	400 Cahaba Park Cir	Birmingham	AL	(205)502-7311
359177	Bluemont Group, LLC	300 Commons Dr	Birmingham	AL	(205)518-5250
347195	Pilot Travel Centers LLC	3201 Buttermilk Rd	Cottondale	AL	(205)633-2155
352847	Pilot Travel Centers LLC	1600 County Rd 437	Cullman	AL	(256)255-5638
352058	LFO Highway 98 Daphne, LLC	29160 Us Highway 98	Daphne	AL	(251)487-0202
354688	LFO MALBIS, LLC	29728 Urgent Care Dr	Daphne	AL	(251)509-9349
347594	Ross Clark Circle Donuts II, LLC	2141 Ross Clark Cir	Dothan	AL	(334)671-0064
354279	Montgomery Highway Donuts II, LLC	4185 Montgomery Hwy	Dothan	AL	(334)446-1715
358742	84 West Donuts, LLC	3835 W Main St	Dothan	AL	(334)836-7414
359356	Dothan East Donuts, LLC	1865 E Main St	Dothan	AL	(334)686-0001
356432	ENTERPRISE DONUTS, LLC	906 Boll Weevil Circle	Enterprise	AL	(334)433-9806
362988	15 FLORENCE, LLC	1531 Florence Blvd	Florence	AL	(256)960-9424
364210	Fort Payne Donuts Holdings, LLC	901 Glenn Boulevard Southwest	Fort Payne	AL	(256)513-5980
364351	Bluemont Group, LLC	626 Kerr Rd	Gardendale	AL	(205)580-1963
356858	TA Operating LLC	9201 Grand Bay Wilmer Rd	Grand Bay	AL	(251)865-0268
362987	1 COVE LLC	6511 Highway 431 S	Hampton Cove	AL	(256)924-2470
362905	Bluemont Group, LLC	2536 Helena Rd	Helena	AL	(205)580-1961
350970	HOMEWOOD DONUTS LLC	505 Brookwood Blvd	Homewood	AL	(205)803-3530
362770	Bluemont Group, LLC	5413 Us 280	Hoover	AL	(205)580-1959
350451	Southern Food Services, LLC	1221b Memorial Pkwy Nw	Huntsville	AL	(256)960-9197
350746	Sodexo Operations, LLC	301 Sparkman Dr Nw	Huntsville	AL	(256)824-4587
351921	55 SOUTH, LLC	10055 Memorial Pkwy Se	Huntsville	AL	(256)960-9263
352103	27 Jones, LLC	2785 Carl T Jones Dr Se	Huntsville	AL	(256)960-9239
364079	Jacksonville Donuts Holdings, LLC	602 Pelham Road South	Jacksonville	AL	(760)230-8838
363639	Moody Donuts Holdings, LLC	2111 Moody Parkway	Leeds	AL	(205)571-9994
350337	72 Madison, LLC	103 Brookridge Dr	Madison	AL	(256)960-9231
359449	11 County Line, LLC	11212 County Line Rd	Madison	AL	(256)503-5124
364077	5 MERIDIAN, LLC	11839 U.S. 231	Meridianville	AL	(256)590-1387
351648	LFO Schillinger Road Mobile, LLC	505 Schillinger Rd S	Mobile	AL	(251)442-4845
356723	LFO University Mobile, LLC	5701 Old Shell Rd	Mobile	AL	(251)366-4823
357353	LFO SPRINGHILL, LLC	1753 Springhill Ave	Mobile	AL	(251)442-5581
350466	LFO VAUGHN ROAD, LLC	8025 Vaughn Rd	Montgomery	AL	(334)260-7700
362857	LFO Ann Street, LLC	790 Ann St	Montgomery	AL	(334)356-2003
363738	LFO EASTERN BLVD AL, LLC	2035 Eastern Boulevard	Montgomery	AL	(334)274-3002
364090	Tailwind MGM LLC	4445 Selma Highway	Montgomery	AL	mgm@tailwindconcessions.com
364147	LFO Atlanta Highway AL, LLC	6300 Atlanta Highway	Montgomery	AL	(334)322-5004
364299	LFO Woodley Rd AL, LLC	2975 Woodley Road	Montgomery	AL	(334)322-9256
357154	Southern Food Services, LLC	1609 Woodward Ave	Muscle Shoals	AL	(256)960-9414

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
365164	Alabama Donuts, LLC	2801 Mcfarland Boulevard	Northport	AL	(205)552-5986
354903	Jones-Stark Properties, LLC	2103 Pepperell Parkway	Opelika	AL	(334)610-0642
350300	YELLOW MOUNTAIN, LLC	10 Oxford Exchange Blvd	Oxford	AL	(256)831-4696
363277	Ozark Donuts II LLC	1165 South Hwy. 231	Ozark	AL	(334)686-0003
348712	PELHAM DONUTS LLC	480 Cahaba Valley Rd	Pelham	AL	(205)988-3664
354935	Coffee Cafe 4, LLC	1413 Highway 280 Byp	Phenix City	AL	(334)384-9645
358638	LFO Prattville, LLC	2020 Cobbs Ford Rd	Prattville	AL	(334)380-3889
364211	RAINBOW CITY DONUTS HOLDINGS LLC	3352 Rainbow Drive	Rainbow City	AL	(256)850-2271
364710	24 Scotts LLC	24605 John T Reid Parkway	Scottsboro	AL	364710@southernfoods.net
350819	Aramark Educational Services, LLC	160 Mccorvey Dr	Tuscaloosa	AL	(205)348-4041
351065	Star Restaurant, Inc.	2520 Stillman Blvd	Tuscaloosa	AL	(205)349-3400
352124	STAR RESTAURANT #2, INC.	3615 Mcfarland Blvd E	Tuscaloosa	AL	(205)633-2822
356431	Jones-Stark Properties, LLC	2804 20th Ave	Valley	AL	(334)528-0201
358890	Bluemont Group, LLC	1284 Montgomery Hwy	Vestavia	AL	(205)582-2095
362689	Bluemont Group, LLC	2419 Acton Rd	Vestavia Hills	AL	(205)490-1241
351255	WARRIOR DONUS LLC	313 Cane Creek Rd	Warrior	AL	(205)590-0330
355057	LFO WETUMPKA, LLC	5267 Us Highway 231	Wetumpka	AL	(334)478-4148
351542	LFO Bentonville, LLC	2309 Se 14th St	Bentonville	AR	(479)268-3545
350624	LFO BRYANT AR, LLC	2234 N Reynolds Rd	Bryant	AR	(501)847-6007
359252	Pilot Travel Centers LLC	170 Valley St	Caddo Valley	AR	(870)245-3119
365008	Aramark Services, Inc.	2875w Martin Luther King Junior Boulevard	Fayetteville	AR	(479)332-7900
365010	Aramark Services, Inc.	3419 Mall Avenue	Fayetteville	AR	(479)400-0528
350180	LFO Fort Smith, LLC	7401 Phoenix Ave	Fort Smith	AR	(479)222-6845
362824	BAPA HARRISON INC	1326 North Hwy 62/65	Harrison	AR	(870)210-2063
364760	AMA COFFEE LLC	926 Canera Dr	Jonesboro	AR	(870)293-2635
352604	LFO RODNEY PARHAM AR, LLC	10121 N Rodney Parham Rd	Little Rock	AR	(501)246-5317
365020	Aramark Services, Inc.	2110 West Walnut Street	Rogers	AR	(479)391-6165
353623	LFO Springdale, LLC	2894 W Sunset Ave	Springdale	AR	(479)347-7489
365009	Aramark Services, Inc.	4870 Elm Springs Road	Springdale	AR	(479)306-7031
349263	QUALITY BRAND GROUP ARIZONA LLC	675 S Watson Rd	Buckeye	AZ	(623)386-1102
355419	QUALITY BRAND GROUP ARIZONA LLC	1306 E Florence Blvd	Casa Grande	AZ	(520)836-1369
346284	QUALITY BRAND GROUP ARIZONA LLC	2051 W. Chandler Blvd	Chandler	AZ	(480)857-8990
346777	QUALITY BRAND GROUP ARIZONA LLC	2021 S Alma School Rd	Chandler	AZ	(480)821-9761
348789	QUALITY BRAND GROUP ARIZONA LLC	2001 N Arizona Ave	Chandler	AZ	(480)726-3772
349739	QUALITY BRAND GROUP ARIZONA LLC	990 E Riggs Rd	Chandler	AZ	(480)895-2224
352444	QUALITY BRAND GROUP ARIZONA LLC	1970 W Elliot Rd	Chandler	AZ	(480)897-9728
356980	QUALITY BRAND GROUP ARIZONA LLC	4225 S Gilbert Rd	Chandler	AZ	(480)923-7262
357653	QUALITY BRAND GROUP ARIZONA LLC	980 E Pecos Rd	Chandler	AZ	(480)770-3935
362795	QUALITY BRAND GROUP ARIZONA LLC	3333 South Arizona Avenue	Chandler	AZ	(480)908-7596
362765	BREN LLC	199 W 5th St	Douglas	AZ	(520)727-7075
358549	Pilot Travel Centers LLC	16189 S Sunshine Blvd	Eloy	AZ	(520)466-9204

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
351202	QUALITY BRAND GROUP ARIZONA LLC	1020 S Milton Rd	Flagstaff	AZ	(928)266-0541
359349	QUALITY BRAND GROUP ARIZONA LLC	4419 N Us Highway 89	Flagstaff	AZ	(928)456-6000
346403	QUALITY BRAND GROUP ARIZONA LLC	857 E. Warner Rd	Gilbert	AZ	(480)503-9279
351937	QUALITY BRAND GROUP ARIZONA LLC	3140 E Chandler Heights Rd	Gilbert	AZ	(480)783-2317
352832	QUALITY BRAND GROUP ARIZONA LLC	1633 S Higley Rd	Gilbert	AZ	(480)783-2310
330939	QUALITY BRAND GROUP ARIZONA LLC	20229 N. 67th Ave	Glendale	AZ	(623)376-9700
349523	QUALITY BRAND GROUP ARIZONA LLC	13887 N 59th Ave	Glendale	AZ	(602)978-1155
350873	QUALITY BRAND GROUP ARIZONA LLC	5143 W Olive Ave	Glendale	AZ	(623)777-3640
358687	QUALITY BRAND GROUP ARIZONA LLC	7507 W Rose Garden Ln	Glendale	AZ	(480)750-4309
362474	QUALITY BRAND GROUP ARIZONA LLC	5795 West Bell Road	Glendale	AZ	999-999-9999
362544	QUALITY BRAND GROUP ARIZONA LLC	8325 West Camelback Road	Glendale	AZ	(623)265-6712
349958	TA Operating LLC	970 S Blake Ranch Rd	Kingman	AZ	(928)681-5246
356931	QUALITY BRAND GROUP ARIZONA LLC	3535 Stockton Hill Rd	Kingman	AZ	(928)757-2775
358550	Pilot Travel Centers LLC	14750 Highway 95	Lake Havasu City	AZ	(928)764-2410
350227	QUALITY BRAND GROUP ARIZONA LLC	5225 W Baseline Rd	Laveen	AZ	(602)237-0282
351845	QUALITY BRAND GROUP ARIZONA LLC	8002 N Cortaro Rd	Marana	AZ	(520)308-4385
351854	Ak-Chin Indian Community d/b/a Harrah's Ak-Chin Casino By Harrah's Arizona Corporation	15406 N Maricopa Rd	Maricopa	AZ	(480)802-5000
354968	QUALITY BRAND GROUP ARIZONA LLC	20595 S John Wayne Parkway	Maricopa	AZ	(520)251-9241
338133	QUALITY BRAND GROUP ARIZONA LLC	6606 E. Mckellips Rd	Mesa	AZ	(480)830-9428
346285	QUALITY BRAND GROUP ARIZONA LLC	1230 E Baseline Rd	Mesa	AZ	(480)813-1342
348401	QUALITY BRAND GROUP ARIZONA LLC	2105 S Alma School Rd	Mesa	AZ	(480)838-1081
349212	QUALITY BRAND GROUP ARIZONA LLC	1835 S Greenfield Rd	Mesa	AZ	(480)545-6332
349833	QUALITY BRAND GROUP ARIZONA LLC	1116 S Crismon Rd	Mesa	AZ	(480)354-1423
350279	QUALITY BRAND GROUP ARIZONA LLC	1958 E Brown Rd	Mesa	AZ	(480)833-1116
359609	QBAZ Power & Baseline, LLC	2105 South Power Road	Mesa	AZ	480-908-3827
364146	QUALITY BRAND GROUP ARIZONA LLC	2033 East Southern Avenue	Mesa	AZ	(480)769-7501
364359	QUALITY BRAND GROUP ARIZONA LLC	350 East Southern Avenue	Mesa	AZ	(480)409-5150
349740	QUALITY BRAND GROUP ARIZONA LLC	7805 N Oracle Rd	Oro Valley	AZ	(520)575-1118

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
349178	QUALITY BRAND GROUP ARIZONA LLC	9940 W Happy Valley Rd	Peoria	AZ	(623)376-6332
349524	QUALITY BRAND GROUP ARIZONA LLC	8386 W Thunderbird Rd	Peoria	AZ	(623)412-8888
356474	QUALITY BRAND GROUP ARIZONA LLC	24786 N. 67th Avenue	Peoria	AZ	(623)777-3500
300869	QUALITY BRAND GROUP ARIZONA LLC	4130 E. Thomas Rd	Phoenix	AZ	(602)606-2708
304847	QUALITY BRAND GROUP ARIZONA LLC	1931 W. Northern Ave	Phoenix	AZ	(602)242-1861
346373	QUALITY BRAND GROUP ARIZONA LLC	2322 E. Thomas Rd	Phoenix	AZ	(602)954-8464
346591	QUALITY BRAND GROUP ARIZONA LLC	2420 W. Bethany Home Rd	Phoenix	AZ	(602)864-2744
346609	QUALITY BRAND GROUP ARIZONA LLC	9140 W. Thomas Rd	Phoenix	AZ	(623)877-9025
346692	QUALITY BRAND GROUP ARIZONA LLC	2345 W. Thomas Rd	Phoenix	AZ	(602)253-8657
346774	QUALITY BRAND GROUP ARIZONA LLC	3137 E Cactus Rd	Phoenix	AZ	(602)765-4951
348247	QUALITY BRAND GROUP ARIZONA LLC	4923 E Chandler Blvd	Phoenix	AZ	(480)705-2376
348379	QUALITY BRAND GROUP ARIZONA LLC	21705 N 19th Ave	Phoenix	AZ	(623)780-4568
348983	QUALITY BRAND GROUP ARIZONA LLC	1615 N 99th Ave	Phoenix	AZ	(623)936-6317
349832	QUALITY BRAND GROUP ARIZONA LLC	678 E Thunderbird Rd	Phoenix	AZ	(602)535-4804
350104	QUALITY BRAND GROUP ARIZONA LLC	18631 N 19th Ave	Phoenix	AZ	(623)581-1070
350837	QUALITY BRAND GROUP ARIZONA LLC	1543 E Bethany Home Rd	Phoenix	AZ	(480)223-7915
350949	QUALITY BRAND GROUP ARIZONA LLC	15530 N Tatum Blvd	Phoenix	AZ	(602)788-7029
354732	QUALITY BRAND GROUP ARIZONA LLC	21250 N Cave Creek Rd	Phoenix	AZ	(602)687-7372
355179	QUALITY BRAND GROUP ARIZONA LLC	1025 N 67th Ave	Phoenix	AZ	(623)208-5055
356443	QUALITY BRAND GROUP ARIZONA LLC	1000 East Bell Road	Phoenix	AZ	(602)457-4777
356973	QUALITY BRAND GROUP ARIZONA LLC	1909 W Baseline Rd	Phoenix	AZ	(602)457-4600
358401	SSP America, Inc.	Phoenix Sky Harbor Airport	Phoenix	AZ	(480)238-4435
362964	QUALITY BRAND GROUP ARIZONA LLC	1020 Willow Creek Rd	Prescott	AZ	(928)237-1895
346953	QUALITY BRAND GROUP ARIZONA LLC	18490 S Rittenhouse Road	Queen Creek	AZ	(480)988-3925
347607	QUALITY BRAND GROUP ARIZONA LLC	40615 N Gantzel Rd	Queen Creek	AZ	(480)987-5292
347680	QUALITY BRAND GROUP ARIZONA LLC	21148 E. Rittenhouse Rd	Queen Creek	AZ	(480)888-0165
359698	QBAZ ELLSWORTH & HUNT LLC	6028 W Hunt Hwy	Queen Creek	AZ	(480)865-3350
351936	QUALITY BRAND GROUP ARIZONA LLC	1662 W Hunt Hwy	San Tan Valley	AZ	(480)987-5043

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
348404	QUALITY BRAND GROUP ARIZONA LLC	15223 N 87th St	Scottsdale	AZ	(480)998-1822
349191	QUALITY BRAND GROUP ARIZONA LLC	10240 N 90th St	Scottsdale	AZ	(480)661-1715
349228	QUALITY BRAND GROUP ARIZONA LLC	11218 N Frank Lloyd Wright Bvd	Scottsdale	AZ	(480)860-0036
357222	GWR ARIZONA LLC	7333 N Pima Rd	Scottsdale	AZ	(480)948-9653
358005	QUALITY BRAND GROUP ARIZONA LLC	7919 E Thomas Rd	Scottsdale	AZ	(480)970-1945
358494	RAMY LLC	1000 Winrow Ave	Sierra Vista	AZ	(520)457-7063
363416	USHA LLC	500 N State Highway 90 Byp	Sierra Vista	AZ	(520)699-2030
349351	QUALITY BRAND GROUP ARIZONA LLC	17031 W Bell Rd	Surprise	AZ	(623)214-0516
355038	QUALITY BRAND GROUP ARIZONA LLC	13953 W Waddell Rd	Surprise	AZ	(480)498-7978
304991	QUALITY BRAND GROUP ARIZONA LLC	1335 W. University Dr	Tempe	AZ	(480)446-0403
348936	QUALITY BRAND GROUP ARIZONA LLC	1830 E Warner Rd	Tempe	AZ	(480)838-9225
349308	QUALITY BRAND GROUP ARIZONA LLC	1740 E Broadway Rd	Tempe	AZ	(480)219-4101
354811	QUALITY BRAND GROUP ARIZONA LLC	4715 S Rural Rd	Tempe	AZ	(480)361-4745
362813	QBAZ KYRENE & GUADALUPE LLC	6375 S Kyrene Rd	Tempe	AZ	(602)613-4668
363446	QUALITY BRAND GROUP ARIZONA LLC	744 West Broadway Road	Tempe	AZ	(480)780-0986
349459	CACTUS COFFEE ONE LLC	9485 E Broadway Blvd	Tucson	AZ	(520)495-4805
350839	QUALITY BRAND GROUP ARIZONA LLC	2553 N Campbell Ave	Tucson	AZ	(520)795-3086
353524	MOUNTAIN MUNCHKINS ONE LLC	10200 East Old Vail Rd	Tucson	AZ	(520)207-4760
354547	QUALITY BRAND GROUP ARIZONA LLC	7073 E Tanque Verde Rd	Tucson	AZ	(520)722-5505
356697	DN TUS, LLC	Tucson Int'L Airport	Tucson	AZ	(520)276-6228
359319	Cactus Coffee Two, LLC	1066 W Grant Rd	Tucson	AZ	(520)526-2417
359527	CACTUS COFFEE THREE LLC	2171 W River Rd	Tucson	AZ	8562202720
362680	CACTUS COFFEE FOUR LLC	3427 East Speedway Boulevard	Tucson	AZ	(520)771-6499
363539	QUALITY BRAND GROUP ARIZONA LLC	11121 Grand Avenue	Youngtown	AZ	623-220-4830
352536	QUALITY BRAND GROUP ARIZONA LLC	11181 S Frontage Rd	Yuma	AZ	(928)342-1860
352900	QUALITY BRAND GROUP ARIZONA LLC	1651 S 4th Ave	Yuma	AZ	(928)782-5548
359820	HARTMAN HOLDINGS, INC.	4255 S. O'Neil St	Yuma	AZ	(719)785-4823
355026	SHIVA D CALI, INC.	410 Napa Junction Rd	American Canyon	CA	(707)320-0685
355820	BrimArt D, L.P.	1211 Allen Rd	Bakersfield	CA	(661)589-3772
357749	1800 23rd Street D, L.P.	1800 23rd St	Bakersfield	CA	(661)493-0183
364282	Hageman D LP	9815 Hageman Road	Bakersfield	CA	(661)376-3973
355091	Prell Restaurant Group, LLC	13905 Francisquito Ave	Baldwin Park	CA	(626)337-5120
353940	Prell Restaurant Group, LLC	6821 Eastern Ave	Bell Gardens	CA	(323)773-5280
356659	Prell Restaurant Group, LLC	17404 Bellflower Blvd	Bellflower	CA	(562)281-9014
363329	Prell Restaurant Group, LLC	10100 Rosecrans Avenue	Bellflower	CA	(562)608-8482
357673	Pilot Travel Centers LLC	1850 Main St	Brawley	CA	(760)344-3695
355533	California Donut Company, LLC	200 S Glenoaks Blvd	Burbank	CA	(619)675-2254
358106	MFM ARNEILL 358106, INC.	300 Arneill Rd	Camarillo	CA	(805)384-8444

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
350244	Burton Restaurants, LLC	Mcx Camp Pendleton	Camp Pendleton	CA	(760)430-7646
359954	Burton Restaurants, LLC	22125 Vandergrift Blvd	Camp Pendleton North	CA	(619)315-4172
358972	Norcal Grub Manzanitas, LLC	4131 Manzanita Ave	Carmichael	CA	(916)633-0978
359990	TRIO DONUT AND COFFEE INC	3960 Mitchell Rd	Ceres	CA	(925)361-3625
362747	Burton Restaurants, LLC	2260 Otay Lakes Road	Chula Vista	CA	(619)626-9273
363550	BATTER BOYS, INC.	1320 E Washington St	Colton	CA	(909)514-1866
356350	Prell Restaurant Group, LLC	2232 S Central Ave	Compton	CA	(310)635-0257
357194	GOLDEN GATE RESTAURANT GROUP LLC	4383 Clayton Rd	Concord	CA	(925)363-3454
353053	Lala Sweets Corporation	924 E Ontario Ave	Corona	CA	(657)226-5787
355122	Burton Restaurants, LLC	Naval Exchange Building 2017	Coronado	CA	(619)600-0105
354239	Fosters Donuts, LLC	13300 Washington Blvd	Culver City	CA	(424)835-4096
352852	Prell Restaurant Group, LLC	9070 Firestone Blvd	Downey	CA	(562)862-5282
354682	Burton Restaurants, LLC	350 Fletcher Pkwy	El Cajon	CA	(619)766-2012
353754	MADISON FOOD MANAGEMENT, LLC	4920 Balboa Blvd	Encino	CA	(818)995-0555
354648	TRIO DONUT AND COFFEE INC	9601 Greenback Ln	Folsom	CA	(916)990-9914
356185	BATTER BOYS, INC.	9610 Sierra Ave	Fontana	CA	(909)993-7002
352853	BROOKTALBERT D, L.P.	18022 Brookhurst St	Fountain Valley	CA	(714)376-4668
355967	RW FREMONT LLC	5255 Mowry Ave	Fremont	CA	(510)739-2383
353851	GWGG, LLC	12681 Harbor Blvd	Garden Grove	CA	(657)667-5048
358067	Prell Restaurant Group, LLC	1258 W Redondo Beach Blvd	Gardena	CA	(310)769-5534
358447	California Donut Company, LLC	1151 Glendale Galleria	Glendale	CA	(818)275-1961
355492	MFM HANFORD 355492, INC.	1695 W Lacey Blvd	Hanford	CA	(559)587-1111
357014	Prell Restaurant Group, LLC	4365 W Rosecrans Ave	Hawthorne	CA	(424)348-0544
358726	RW HAYWARD LLC	268 Jackson St	Hayward	CA	(510)244-7191
362801	Sanderson Coffee Co LLC	749 S Sanderson Ave	Hemet	CA	(951)305-6369
354955	COACHELLA COFFEE, LLC	42225 Jackson St	Indio	CA	(760)775-1100
354407	Framily Industries, LLC	15415 Jeffrey Rd	Irvine	CA	(949)988-7067
357968	Framily Industries, LLC	4139 Campus Dr	Irvine	CA	(949)333-3625
358656	Burton Restaurants, LLC	7514 Girard Ave	La Jolla	CA	(619)967-9273
365315	COACHELLA COFFEE, LLC	79670 California 111	La Quinta	CA	(760)775-7900
353145	Framily Industries, LLC	25242 Mcintyre St	Laguna Hills	CA	(949)356-5813
355696	Framily Industries, LLC	23771 El Toro Rd	Lake Forest	CA	(949)305-6504
356191	Framily Industries, LLC	43615 10th St W	Lancaster	CA	(661)726-0073
358473	Pilot Travel Centers LLC	42810 Frazier Mountain Rd	Lebec	CA	(661)248-2600
363193	RELIANT WEST LLC	200 California 12	Lodi	CA	(209)224-9968
352440	Seventh D, Inc.	5560 E 7th St	Long Beach	CA	(562)494-5105
356694	Lakewood and McGowen D, L.P.	3861 N Lakewood Blvd	Long Beach	CA	(562)420-2288
354355	Pipes Donuts LLC	1614 S Crenshaw Blvd	Los Angeles	CA	(323)641-7445
354452	MADISON FOOD MANAGEMENT, LLC	754 S Olive St	Los Angeles	CA	(213)532-5555
354537	AREAS USA LAX, LLC	Los Angeles Int. Airport	Los Angeles	CA	(310)800-7133
354722	6201 Hollywood Donuts LLC	6201 Hollywood Blvd	Los Angeles	CA	(323)536-9220
354782	California Donut Company, LLC	3100 Glendale Blvd	Los Angeles	CA	(619)675-2257
355465	California Donut Company, LLC	7203 Van Nuys Blvd	Los Angeles	CA	(619)675-2256
355684	Figueroa & Anaheim D, L.P.	1326 West Anaheim St	Los Angeles	CA	(424)287-2119
356829	AREAS USA LAX, LLC	Los Angeles Int. Airport	Los Angeles	CA	(213)235-0246
358370	Prell Restaurant Group, LLC	6812 S. La Tijera Boulevard	Los Angeles	CA	(310)910-0823
362430	MFM Venseda 362430, Inc.	18524 Ventura Boulevard	Los Angeles	CA	310-877-7666
363210	Mid City Donuts, LLC	5970 W Olympic Blvd	Los Angeles	CA	(323)879-9655
363326	Prell Restaurant Group, LLC	2200 E Trojan Way	Los Angeles	CA	(323)505-7037
363570	Westwood Donuts LLC	1001 Gayley Avenue	Los Angeles	CA	(310)824-8222

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
363800	Prell Restaurant Group, LLC	3335 South Figueroa Street	Los Angeles	CA	(213)946-2955
364252	Butler Donuts LLC	11419 W Olympic Blvd	Los Angeles	CA	551-265-3934
357441	MFM MADERA 357441, INC.	1977 W Cleveland Ave	Madera	CA	(559)416-7474
363736	Manhattan and Sepulveda D, LP	1100 N. Sepulveda Blvd	Manhattan Beach	CA	(562)756-8725
358674	GWR MANTECA LLC	2500 Daniels St	Manteca	CA	6086624751
355047	NEWPORT COFFEE COMPANY LLC	26905 Newport Rd	Menifee	CA	(951)723-8123
359780	Park Town Plaza Donuts, LLC	1412 S. Park Victoria Dr.	Milpitas	CA	(408)618-8126
355923	MFM Sepulveda 355923, Inc.	10432 Sepulveda Blvd	Mission Hills	CA	(818)361-6161
353434	TRIO DONUT AND COFFEE INC	1300 Standiford Ave	Modesto	CA	(209)342-6798
362766	TRIO DONUT AND COFFEE INC	1021 Oakdale Rd	Modesto	CA	(209)300-7425
364106	Lala Sweets Corporation	16170 Perris Boulevard	Moreno Valley	CA	(657)637-7766
354087	SAWS MHS COFFEE COMPANY LLC	40361 Murrieta Hot Springs Rd	Murrieta	CA	(951)698-9880
354879	Burton Restaurants, LLC	2139 E Plaza Blvd	National City	CA	(619)267-1544
354575	MFM RESEDA 354575 INC	9355 Reseda Blvd	Northridge	CA	(818)341-3333
358272	RW OAKLAND LLC	451 Hegenberger Rd	Oakland	CA	(510)639-9188
355921	Oceanside Coffee Company LLC	1906 Oceanside Blvd	Oceanside	CA	(760)757-2628
356770	Burton Restaurants, LLC	11th St	Oceanside	CA	(760)430-7646
363686	Burton Restaurants, LLC	Bldg 210620, B St	Oceanside	CA	(619)689-8772
362461	BATTER BOYS, INC.	2900 E Airport Dr	Ontario	CA	(949)446-9658
363855	BATTER BOYS, INC.	2500 East Terminal Way	Ontario	CA	(949)446-9658
355763	Prell Restaurant Group, LLC	275 South Lake Ave	Pasadena	CA	(626)793-5282
356626	SHIVA D CALI 1, INC.	435 N Mcdowell Blvd	Petaluma	CA	(707)408-2100
359572	GOLDEN GATE RESTAURANT GROUP LLC	4701 Century Boulevard	Pittsburg	CA	(925)318-4911
356617	BATTER BOYS, INC.	11995 E Foothill Blvd	Rancho Cucamonga	CA	(909)481-2888
358133	RW REDWOOD CITY LLC	593 Woodside Rd	Redwood City	CA	(650)549-8509
358551	Pilot Travel Centers LLC	1501 Jack Tone Road	Ripon	CA	(209)599-4141
354754	Lala Sweets Corporation	4922 La Sierra Ave	Riverside	CA	(657)226-9141
357118	Lala Sweets Corporation	18641 Van Buren Blvd	Riverside	CA	(657)226-9130
354214	TRIO DONUT AND COFFEE INC	5010 Foothills Blvd	Roseville	CA	(916)771-3801
358860	Taqwa Group LLC	8351 Bruceville Rd	Sacramento	CA	9168074076
363349	Taqwa Group LLC	5625 Florin Rd.	Sacramento	CA	(916)270-2220
357824	RW SAN CARLOS LLC	240 El Camino Real	San Carlos	CA	(650)832-1462
354966	Burton Restaurants, LLC	8635 Obregon Ave	San Diego	CA	(760)514-9141
356574	Burton Restaurants, LLC	225 Broadway	San Diego	CA	(619)202-6739
358515	Burton Restaurants, LLC	409 Washington St	San Diego	CA	(619)439-4432
359203	Burton Restaurants, LLC	605 C St	San Diego	CA	(619)310-5151
359531	Mira Mesa Coffee Company LLC	9175 Mira Mesa Blvd	San Diego	CA	(858)635-8981
356174	S. Winchester Donuts, LLC	844 S Winchester Blvd	San Jose	CA	(408)554-2403
356536	SNELL AVENUE DONUTS, LLC	5519 Snell Ave	San Jose	CA	(408)440-2143
359471	FOXWORTHY DONUTS II LLC	1110 Foxworthy Ave	San Jose	CA	(408)613-2412
363227	Market Park Donuts LLC	1477 Berryessa Road	San Jose	CA	(408)618-8114
363701	Host International, Inc.	1701 Airport Boulevard	San Jose	CA	(401)732-5140
364878	Host International, Inc.	1659 Airport Boulevard	San Jose	CA	(800)477-0013
353543	First and Harbor D, Inc.	100 S Harbor Blvd	Santa Ana	CA	(714)839-8608
358585	Lala Cream Corporation	1302 17th St	Santa Ana	CA	(657)258-5080
354311	California Donut Company, LLC	27125 Sierra Hwy	Santa Clarita	CA	(619)675-2253
357241	California Donut Company, LLC	26441 Bouquet Canyon Rd	Santa Clarita	CA	(619)675-2249
355782	1490 South Broadway, LLC	1486 South Broadway	Santa Maria	CA	(805)550-0939
353041	1132 Wilshire Donuts, LLC	1132 Wilshire Blvd	Santa Monica	CA	(310)576-9200
359261	SHIVA D CALI 4 INC	2739 Santa Rosa Ave	Santa Rosa	CA	(707)593-6639
363614	MFM Simi 363614 Inc	1377 East Los Angeles Avenue	Simi Valley	CA	3108777666
363058	Prell Restaurant Group, LLC	4654 Firestone Boulevard	South Gate	CA	(323)284-7002

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
354702	RW SSF LLC	180 S Airport Blvd	South San Francisco	CA	(650)742-9101
358288	EAST EL CAMINO REAL DONUTS II LLC	852 E El Camino Real	Sunnyvale	CA	(408)498-0396
354145	TRIO DONUT AND COFFEE INC	1970 W 11th St	Tracy	CA	(209)839-8367
355040	Framily Industries, LLC	15190 Kensington Park Dr	Tustin	CA	(657)266-0882
353296	BATTER BOYS, INC.	355 S Mountain Ave	Upland	CA	(909)931-1983
357785	Mohammed Abid Hussain and Shanaz Hussain	775 W State Highway 20	Upper Lake	CA	(707)275-9090
356628	Precision Hospitality & Development, LLC	15082 Bear Valley Rd	Victorville	CA	(760)843-0996
354723	Lala Cream Corporation	17771 Santiago Blvd	Villa Park	CA	(657)258-5079
359056	MFM VISALIA 359056 INC.	2010 S Mooney Blvd	Visalia	CA	(559)735-8888
357608	SAWS, LLC	1310 E Vista Way	Vista	CA	(760)216-6155
355054	GOLDEN GATE RESTAURANT GROUP LLC	1250 Newell Ave	Walnut Creek	CA	(925)946-1134
355298	MFM LINDERO 355298, INC.	30895 E Thousand Oaks Blvd	Westlake Village	CA	(818)991-5555
352586	Goldenwest D, Inc.	15482 Goldenwest St	Westminster	CA	(714)891-8601
352432	Prell Restaurant Group, LLC	14215 Whittier Blvd	Whittier	CA	(562)693-5281
358812	SHIVA D CALI 3 INC	6650 Hembree Lane	Windsor	CA	(707)892-0211
357841	MFM TOPANGA 357841 INC.	22020 Ventura Boulevard	Woodland Hills	CA	(747)230-4444
354076	Lala Cream Corporation	4858 Valley View Ave	Yorba Linda	CA	(657)258-5075
355857	Praiseworthy Enterprises LLC	1040 Colusa Ave	Yuba City	CA	(530)671-2008
351965	Red Mountain 1, LLC	16611 E Smoky Hill Rd	Aurora	CO	(303)766-9010
353000	Bradley Donuts, LLC	2323 S Havana St	Aurora	CO	(303)695-0695
357626	Pilot Travel Centers LLC	16751 E 32nd Ave	Aurora	CO	(303)364-7600
352339	Sizzling Donuts, LLC	3235 28th St	Boulder	CO	(303)443-3968
300744	Quality Brand Group Colorado LLC	201 N. Circle Dr	Colorado Springs	CO	(719)634-7877
353090	Quality Brand Group Colorado LLC	3230 Austin Bluffs Pkwy	Colorado Springs	CO	(719)344-9835
353920	Quality Brand Group Colorado LLC	5915 Dublin Blvd	Colorado Springs	CO	(719)574-2391
355264	Great Wolf Lodge of Colorado, LLC	9494 Federal Dr	Colorado Springs	CO	(719)599-9653
357831	Quality Brand Group Colorado LLC	1609 S Nevada Ave	Colorado Springs	CO	(719)247-1332
359575	Quality Brand Group Colorado LLC	2905 Hancock Expy	Colorado Springs	CO	(719)666-6720
363507	Quality Brand Group Colorado LLC	1391 Interquest Parkway	Colorado Springs	CO	(719) 208-7055
363586	Quality Brand Group Colorado LLC	106 East Fillmore Street	Colorado Springs	CO	(719)985-3408
363939	Quality Brand Group Colorado LLC	4425 Buckingham Drive	Colorado Springs	CO	(719)895-4296
365141	Gilligan-D LLC	14950 East 104th Avenue	Commerce City	CO	5135093135
351353	Fresquez Concessions, Inc.	Denver Intl Airport	Denver	CO	(303)363-4833
351710	Bradley Donuts, LLC	366 Broadway	Denver	CO	(303)733-3973
351896	Denver Concession Group, LLC	Denver Int. Airport	Denver	CO	(303)342-8469
352883	Bradley Donuts, LLC	4820 E Hampden Ave	Denver	CO	(303)953-9858
352913	Sizzling Donuts, LLC	4761 North Tower Rd	Denver	CO	(303)371-9340
362830	CO Coffees, LLC	1254 Escalante Dr	Durango	CO	(970)764-4949
351624	Quality Brand Group Colorado LLC	2001 Sheridan Blvd	Edgewater	CO	(720)328-6943
356358	FTC HHI, LLC	980 O'Connell Blvd	Fort Carson	CO	(719)785-4823
353391	Gilligan-D LLC	2801 S College Ave	Fort Collins	CO	(970)223-5701
354779	Quality Brand Group Colorado LLC	6650 Mesa Ridge Pky	Fountain	CO	(719)392-2096
363712	OM HHI GLENDALE DONUTS, INC	686 South Colorado Boulevard	Glendale	CO	(720)955-9588
352462	Red Mountain 1, LLC	9595 E Arapahoe Rd	Greenwood Village	CO	(303)862-6155
359232	Quality Brand Group Colorado LLC	2125 S Webster St	Lakewood	CO	(720)450- 6281
363223	Quality Brand Group Colorado LLC	12095 West Alameda Parkway	Lakewood	CO	(720)901-9099
357247	LVP FOOD SERVICE CONCEPT LLC	708 N Main St	Lamar	CO	(719)336-2573
353280	Quality Brand Group Colorado LLC	4760 W Mineral Ave	Littleton	CO	(720)459-7728
353815	Quality Brand Group Colorado LLC	5021 Jellison Way	Littleton	CO	(303)904-0899

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
353784	Sizzling Donuts, LLC	64 Ken Pratt Blvd	Longmont	CO	(303)774-2092
353996	Gilligan-D LLC	102 E 29th St	Loveland	CO	(970)685-4165
357063	Pilot Travel Centers LLC	15455 Terrazzo Dr	Monument	CO	(719)487-7555
355102	Red Mountain Breakfast Company, LLC	19240 E Lincoln Ave	Parker	CO	(303)284-0564
354139	Quality Brand Group Colorado LLC	3991 N Elizabeth St	Pueblo	CO	(719)542-0538
358838	CODD 354320 LLC	700 Taughenbaugh Blvd	Rifle	CO	(970)665-9001
354320	AVALANCHE COFFEE LLC	120 Blue River Parkway	Silverthorne	CO	(970)468-0520
352323	Sizzling Donuts, LLC	8775 Washington St	Thornton	CO	(303)605-2622
355878	AESIR GROUP INTERNATIONAL, INC.	2354 Fairchild Dr	Usafa	CO	(719)499-5268
352324	Sizzling Donuts, LLC	7615 W 88th Ave	Westminster	CO	(303)432-8393
352872	Sizzling Donuts, LLC	13591 Huron St	Westminster	CO	(303)920-5136
359596	Gilligan-D LLC	7303 Federal Blvd	Westminster	CO	(720)335-6484
338639	ICA Donuts, LLC	497 Route 6	Andover	CT	(860)742-5332
336142	Victonik, LLC	39 Pershing Dr	Ansonia	CT	(203)732-5787
335770	Sheilah Donuts, LLC	11 Nott Highway	Ashford	CT	(860)429-2503
359306	IT'S A GRIND, LLC	20 N Main St	Beacon Falls	CT	(203)714-6036
330641	C.L.G., Inc.	223 New Britain Rd	Berlin	CT	(860)229-0606
336743	Gagnon, LLC	1113 Farmington Avenue	Berlin	CT	(860)828-0083
340508	Gagnon Real, LLC	2005 Berlin Turnpike	Berlin	CT	(860)828-5885
342508	Gagnon, LLC	1100 Berlin Tpke	Berlin	CT	(860)828-6002
303311	Grassy Plain Shopping Center LLC	25 Grassy Plain Rd	Bethel	CT	(203)797-9221
344540	BETHEL GREENWOOD LLC	203 Greenwood Ave	Bethel	CT	(203)791-9325
349246	STONY HILL DRIVE THRU LLC	77 Stony Hill Rd	Bethel	CT	(203)797-9549
301753	760 Park Avenue Donuts, LLC	760 Park Ave	Bloomfield	CT	(860)243-5633
341358	903 Blue Hills Avenue Donuts, LLC	903-905 Blue Hills Ave	Bloomfield	CT	(860)286-9061
350884	6 Old Windsor Rd. Donuts, LLC	1298 Blue Hills Ave	Bloomfield	CT	(860)904-5197
358668	Cottage Grove Road Donuts, LLC	465 Cottage Grove Rd	Bloomfield	CT	(860)519-5181
300343	CRRM Branford Donuts, Inc.	112 N Main St	Branford	CT	(203)488-8389
301333	CRRM W. Main Street Donuts, Inc.	858 W Main St	Branford	CT	(203)488-7402
330839	CRRM Main Street Donuts, Inc.	207 East Main St	Branford	CT	(203)488-7334
338170	CRRM Leetes Island Donuts, Inc.	33 Leetes Island Rd	Branford	CT	(203)315-1155
344893	CRRM Main Street Donuts, Inc.	364 E Main St	Branford	CT	(203)488-1048
349435	Applegreen CT Travel Plazas LLC	Interstate 95 Southbound	Branford	CT	(203)927-5624
349436	Applegreen CT Travel Plazas LLC	Interstate 95 Northbound	Branford	CT	(203)997-6534
300570	Main Coffee House, LLC	4150 Main St	Bridgeport	CT	(203)374-0400
301904	Bridgeport Acquisition Co., Inc.	2427 Main St	Bridgeport	CT	(203)331-9771
302917	Bridgeport Acquisition Co., Inc.	285 Boston Ave	Bridgeport	CT	(203)576-8808
302984	BPT MAIN STREET DONUTS LLC	979 Main St	Bridgeport	CT	(203)335-8550
331022	Bridgeport Acquisition Co., Inc.	2550 Fairfield Ave	Bridgeport	CT	(203)336-8843
335070	BPT LAFAYETTE DONUTS LLC	815 Lafayette Blvd	Bridgeport	CT	(203)366-1605
342881	Bridgeport Acquisition Co., Inc.	2165 Boston Ave	Bridgeport	CT	(203)331-8268
343890	Washington Coffee House, LLC	280 Washington Ave	Bridgeport	CT	(203) 332-0100
344288	North Coffee House, LLC	529 North Ave	Bridgeport	CT	(203)333-1010
345152	Huntington Coffee House, LLC	1055 Huntington Tpke	Bridgeport	CT	(203)374-1144
347591	Commuters Coffee House, LLC	710 Water St	Bridgeport	CT	(203)338-8583
302230	BRD Donuts, Inc.	855 Farmington Ave	Bristol	CT	(860)589-6002
306973	WMG & Sons, Inc.	15 Pine St	Bristol	CT	(860)589-5899
345665	PINE FARM DONUTS, LLC	1053 Farmington Ave	Bristol	CT	(860)585-8811
351491	Route 229 Donuts, LLC	330 Middle St	Bristol	CT	(860)585-0777
353121	GABBY DONUTS, LLC	552 Farmington Ave	Bristol	CT	(860)582-2811
353128	GABBY DONUTS, LLC	10 Burlington Ave	Bristol	CT	(860)589-0202
362651	BRD Donuts, Inc.	174 E Main St	Bristol	CT	(860)583-2007
348092	BROOKFIELD APOD LLC	177 Federal Rd	Brookfield	CT	(203)775-1313

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#	Franchisee	Address	City	ST	Phone or Email
356888	FEDERAL SIZZLER'S LLC	7 Federal Rd	Brookfield	CT	(475)289-2577
359714	756 Federal Brookfield Next Gen LLC	756 Federal Rd	Brookfield	CT	(203)885-0030
354972	AGIO DONUTS, LLC	445 Providence Rd	Brooklyn	CT	(860)412-0808
332153	295 Spielman Highway, LLC	295 Spielman Hwy.	Burlington	CT	(860)404-9433
342880	Canter 123, LLC	5 Westminster Rd	Canterbury	CT	(860)546-6578
350952	Valley Donuts, Inc.	140 Albany Tpke	Canton	CT	(860)693-9634
344809	Great American Donut, Inc.	23 Main St	Centerbrook	CT	(860)767-0396
354852	MARKELA DONUTS, LLC	51 East Main St	Central Village	CT	(860)564-0105
343296	Pella, LLC	187 Willimantic Rd	Chaplin	CT	(860)455-7619
336139	A.M. Donuts, Inc.	310 South Main St	Cheshire	CT	(203)272-5537
342513	New Cheshire Donuts, Inc.	1041 South Main St.	Cheshire	CT	(203)250-7711
356426	A.M. Donuts, Inc.	1699 Highland Ave	Cheshire	CT	(203)651-7050
308535	MAC SAYBROOK, LLC	215 E Main St	Clinton	CT	(860)664-0220
340582	D'Andrea Corporation	7 Glenwood Rd	Clinton	CT	(860)669-2225
332776	Ophelia, LLC	440 S Main St	Colchester	CT	(860)537-0734
343880	Efkarpia, LLC	164 Linwood Ave	Colchester	CT	(860)537-2781
353625	Pavlos, LLC	723 Middletown Rd	Colchester	CT	(860)267-1850
340285	ICA Donuts, LLC	221 Willimantic Rd	Columbia	CT	(860)228-0192
336838	Coventry Donuts, LLC	3516 Main St	Coventry	CT	(860)742-5114
337618	One Kirby Road Donuts, LLC	1 Kirby Rd	Cromwell	CT	(860)613-2450
340502	Rivers Edge Donuts LLC	24 Shunpike Rd	Cromwell	CT	(860)613-2420
304445	82 NEWTOWN ROAD LLC	82 Newtown Rd	Danbury	CT	(203)744-3026
310466	1618 HAYESTOWN NEXT GEN LLC	1618 Hayestown Ave	Danbury	CT	(203)798-7425
336361	MAIN ST KITCHEN LLC	407 Main St	Danbury	CT	(203)205-0609
336611	NEWTOWN APOD LLC	110 Newtown Rd	Danbury	CT	(203)778-2582
342087	LAKE AVE DRIVE UP LLC	2 Lake Avenue Ext	Danbury	CT	(203)743-2349
345540	OSBORN DRIVE UP LLC	2 Springside Ave	Danbury	CT	(203)797-0780
351793	MAIN ST. FIREPLACE LLC	10 Main St #12	Danbury	CT	(203)826-7544
348055	DEKK Westcott - 86, LLC	86 Westcott Rd	Danielson	CT	(860)779-3740
351975	DEKK WAUREGAN - 610, LLC	610 Wauregan Rd	Danielson	CT	(860)779-2756
310189	Darien Two, Inc.	967 Post Rd	Darien	CT	(203)656-3208
349420	Applegreen CT Travel Plazas LLC	1 Ct Turnpike West	Darien	CT	(203)633-0242
349421	Applegreen CT Travel Plazas LLC	1 Ct Turnpike East	Darien	CT	(203)202-3744
344436	Nikolas, LLC	541 Hartford Tpk	Dayville	CT	(860)779-9584
352537	Great American Donut, Inc.	246 Main St	Deep River	CT	(860)322-4172
306589	CRRM Derby Donuts, Inc.	530 New Haven Ave	Derby	CT	(203)734-1166
336525	CRRM New Haven Donuts, Inc.	25 New Haven Ave	Derby	CT	(203)734-0633
330433	New Meriden Donuts, Inc.	38 Main St	Durham	CT	(860)349-0813
340202	MSB Donuts, Inc.	349 Main St	Durham	CT	(860)349-6380
308753	D CT HOLDINGS 2, LLC	4 Rainbow Rd	East Granby	CT	(860)653-0883
351895	D CT HOLDINGS 1, LLC	150 Rainbow Rd	East Granby	CT	(860)653-6616
335701	Route 66 Donuts, LLC	25 East High St, Unit 1	East Hampton	CT	(860)267-2788
344438	364 Silver Lane Donuts, LLC	364 Silver Ln	East Hartford	CT	(860)895-9303
353493	1083 Burnside Avenue Donuts, LLC	1083 Burnside Ave	East Hartford	CT	(860)290-8151
354208	265 Ellington Road Donuts, LLC	265 Ellington Rd	East Hartford	CT	(860)904-9301
356482	639 MAIN STREET DONUTS, LLC	639 Main St	East Hartford	CT	(860)291-0677
302769	Maria Donuts, LLC	91 Frontage Rd	East Haven	CT	(203)466-3800
336102	East Haven Donuts, Inc.	704 Foxon Rd	East Haven	CT	(203)469-0207
336682	Savvinna, LLC	320 Main St	East Haven	CT	(203)469-9211
342289	Soffia, LLC	15 Hemmingway Ave	East Haven	CT	(203)469-3272
353781	Eastdun, LLC	96 Frontage Rd	East Haven	CT	(203)466-7533
306701	BUTTERCUP CT LLC	209 Flanders Rd	East Lyme	CT	(860)691-0164
306804	East Windsor Donuts, Inc.	1 Thompson Rd	East Windsor	CT	(860)783-8958
331432	East Windsor Donuts, Inc.	172 Bridge St	East Windsor	CT	(860)623-2522

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#	Franchisee	Address	City	ST	Phone or Email
342510	The St. Michael Group, LLC	216 South Main St	East Windsor	CT	(860)903-1013
343310	East Windsor Donuts, Inc.	17 North Rd	East Windsor	CT	(860)292-6754
357764	The St. Michael Group, LLC	76 North Rd	East Windsor	CT	(860)386-6613
350584	LB DONUTS, INC.	194 Windsorville Rd	Ellington	CT	(860)375-2983
306197	Brookside Donuts, Inc.	35 Hazard Ave	Enfield	CT	(860)745-9894
310314	Stafford Donuts, Inc.	545 Hazard Ave	Enfield	CT	(860)749-5011
330434	Enfield Donuts, Inc.	562 Enfield St	Enfield	CT	(860)745-2900
335806	Elm Plaza Donuts, Inc.	89 Elm St	Enfield	CT	(860)741-5349
344419	Brookside Donuts, Inc.	155 Hazard Ave	Enfield	CT	(860)749-6255
354516	Elm Plaza Donuts, Inc.	100 Elm St	Enfield	CT	(860)265-7415
354600	RAFFIA PLAZA DONUTS, INC.	95 Raffia Rd	Enfield	CT	(860)749-1096
359291	Enfield Donuts, Inc.	90 Enfield St	Enfield	CT	(860)253-7291
300342	Fairfield Donuts, Inc.	593 Post Rd	Fairfield	CT	(203)255-3366
302040	Tunxis Hill Donuts Inc.	200 Tunxis Hill Rd	Fairfield	CT	(203)330-1212
308054	Fairfield Coffee, Inc.	1910 Black Rock Tpke	Fairfield	CT	(203)367-4469
349424	Applegreen CT Travel Plazas LLC	199 Congress St	Fairfield	CT	(203)292-6690
349425	Applegreen CT Travel Plazas LLC	195 Congress St	Fairfield	CT	(203)292-8604
349432	Applegreen CT Travel Plazas LLC	4 Connecticut Tpke W	Fairfield	CT	(203)927-5261
349433	Applegreen CT Travel Plazas LLC	165 Round Hill Rd	Fairfield	CT	(203)927-0268
353647	Aramark Educational Services, LLC	1073 N Benson Rd	Fairfield	CT	(203)254-4000
304959	D CT HOLDINGS 1, LLC	1015 Farmington Ave	Farmington	CT	(860)678-1999
333012	D CT HOLDINGS 1, LLC	348 Colt Highway	Farmington	CT	(860)676-1211
340114	D CT HOLDINGS 1, LLC	6 Colt Highway	Farmington	CT	(860)674-1595
331844	J.J.M.A. Donuts, LLC	1662 Route 12	Gales Ferry	CT	(860)464-7648
334688	MAC GLASTONBURY, LLC	3040 Main St	Glastonbury	CT	(860)633-3506
342885	MAC GLASTONBURY, LLC	2751 Main St	Glastonbury	CT	(860)652-8518
302601	Greenwich Donut Corp	271 W Putnam Ave	Greenwich	CT	(203)869-5791
347178	Kings Point Ventures, LLC	623 W. Putnam Ave	Greenwich	CT	(203)662-1073
349416	Applegreen CT Travel Plazas LLC	3000 Merritt Parkway	Greenwich	CT	(203)974-2979
349417	Applegreen CT Travel Plazas LLC	2000 Merritt Parkway	Greenwich	CT	(203)974-9672
340603	JNT Donuts, LLC	832 Voluntown Rd	Griswold	CT	(860)376-4055
300292	Couto Donuts, Inc.	368 Route 12	Groton	CT	(860)445-0329
310195	Couto Donuts, Inc.	799 Long Hill Rd	Groton	CT	(860)449-0203
340509	J.J.M.A. Donuts II, LLC	75 Poquonnock Rd.	Groton	CT	(860)449-0250
342022	CRRM Post Road Donuts, Inc.	2414 Gold Star Hwy	Groton	CT	(860)536-5084
342883	J.J.M.A. Donuts II, LLC	1056 Poquonnock Rd	Groton	CT	(860)449-0726
345185	J.J.M.A. Donuts, LLC	1280 Gold Star Hwy	Groton	CT	(860)449-6994
336524	FRANKDAN CORPORATION	556 Boston Post Rd	Guilford	CT	(203)458-1268
363019	PC 363019 GUILFORD CT, LLC	1486 Boston Post Road	Guilford	CT	(203)453-9800
346605	Great American Donut, Inc.	82 Bridge Rd	Haddam	CT	(860)345-2536
300283	Spiro Donuts, LLC	1900 Dixwell Ave	Hamden	CT	(203)281-1640
302602	ANTONIOS DONUTS, LLC	940 Dixwell Ave	Hamden	CT	(203)786-4722
308629	Gianni Donuts, LLC	1950 State St	Hamden	CT	(203)562-7701
331287	George Donuts, LLC	3300 Whitney Ave	Hamden	CT	(203)287-5442
341296	Tellio, LLC	2490 Whitney Ave	Hamden	CT	(203)230-5884
342291	MITSO DONUTS, LLC	1399 Dixwell Ave	Hamden	CT	(203)230-8223
353334	Hamskiff, LLC	244 Skiff St	Hamden	CT	(203)248-0844
300312	Great American Donut, Inc.	75 Airport Rd	Hartford	CT	(860)296-2608
331774	Ouimet Donuts, Inc.	131 Brainard Rd	Hartford	CT	(860)524-8541
336193	TJC Donuts, LLC	265 Washington St.	Hartford	CT	(860)246-2304
340369	D CT HOLDINGS 3, LLC	3250 Main St	Hartford	CT	(860)722-9990
341502	Great American Donut, Inc.	129 Weston St	Hartford	CT	(860)293-0750
341876	Great American Donut, Inc.	20 Central Row	Hartford	CT	(860)524-9532
342031	Ouimet Donuts, Inc.	110 Brainard Rd	Hartford	CT	(860)293-2114

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
342595	D CT HOLDINGS 1, LLC	754 Maple Ave	Hartford	CT	(860)524-8861
343734	Great American Donut, Inc.	25 Albany Ave	Hartford	CT	(860)547-1125
344881	Great American Donut, Inc.	106 Sisson Ave	Hartford	CT	(860)570-1363
351250	Great American Donut, Inc.	475 Flatbush Ave	Hartford	CT	(860)953-5590
351262	Great American Donut, Inc.	255 Farmington Ave	Hartford	CT	(860)244-9414
355192	Levy Restaurant Limited Partnership	1214 Main St	Hartford	CT	(860)810-0823
359026	Great American Donut, Inc.	131 Buckingham St	Hartford	CT	(860)904-6763
362841	Great American Donut, Inc.	200 Prospect Ave	Hartford	CT	(860)462-2977
345731	PFS Two, LLC	122 Litchfield Rd	Harwinton	CT	(860)485-1429
340241	Ioanis, LLC	109 Main St	Hebron	CT	(860)228-8293
342434	Great American Donut, Inc.	201 Saybrook Rd	Higganum	CT	(860)554-5171
348388	Dekk - Victoria, LLC	1095 N Main St	Killingly	CT	(860)774-6005
338792	FRANKDAN CORPORATION	177 Clinton St.	Killingworth	CT	(860)663-2233
346653	Mashantucket Pequot Gaming Enterprise	39 Norwich-Westerly Rd	Ledyard	CT	(860)312-3276
340288	River Road Enterprises, LLC	114 River Rd	Lisbon	CT	(860)376-5263
344891	107 River Road, LLC	107 River Rd	Lisbon	CT	(860)376-0496
349090	SWEET GROUNDS LLC	7 Village Green Dr	Litchfield	CT	(860)567-1047
303318	Madison Donuts, Inc.	1315 Boston Post Rd	Madison	CT	(203)245-1338
349430	Applegreen CT Travel Plazas LLC	721 Route 95 South	Madison	CT	(203)997-7148
349431	Applegreen CT Travel Plazas LLC	720 Route 95 North	Madison	CT	(203)997-7917
306468	Manchester Confectioners, Inc.	171 Spencer St	Manchester	CT	(860)646-9129
306504	Spencer St. Donuts, Inc.	1205 Tolland Tpke	Manchester	CT	(860)646-9254
310194	Oakland Donuts, Inc.	81 Oakland St	Manchester	CT	(860)646-7423
335771	244/255 Donuts, LLC	244 Center St	Manchester	CT	(860)646-9395
337619	Spencer St. Donuts, Inc.	1527 Pleasant Vally Rd	Manchester	CT	(860)648-2974
340255	Shaelyn Donuts, Inc.	210 Demming St	Manchester	CT	(860)648-1443
341294	TPF Donuts, Inc.	443 Hartford Rd	Manchester	CT	(860)643-4750
341461	Spencer St. Donuts, Inc.	420 Buckland Hills Dr	Manchester	CT	(860)648-9290
343320	Gagnon Real, LLC	318 Adams St	Manchester	CT	(860)643-4705
345982	244/255 Donuts, LLC	255a W. Middle Tpke	Manchester	CT	(860)646-9277
342462	Shaelyn Donuts, Inc.	2103 Storrs Rd	Mansfield	CT	(860)487-4822
357965	D CT HOLDINGS 2, LLC	17 E Hampton Rd	Marlborough	CT	(860)295-1386
349080	Native Way Blend LLC	350 Trolley Line Blvd	Mashantucket	CT	(860)312-5516
308628	New Meriden Donuts, Inc.	255 E Main St	Meriden	CT	(203)630-1550
332358	New Meriden Donuts, Inc.	435 Lewis Ave	Meriden	CT	(203)379-0543
340904	MSB Donuts, Inc.	490-528 West Main St	Meriden	CT	(203)630-6635
348145	New Meriden Donuts, Inc.	893 E Main St	Meriden	CT	(203)379-0930
358456	MSB Donuts, Inc.	944 Broad St	Meriden	CT	(203)694-0323
363365	A.M. Donuts, Inc.	51 South Broad Street	Meriden	CT	(203)238-3426
348967	Middlebury Donuts, Inc.	489 Middlebury Rd	Middlebury	CT	(203)596-0070
354288	Newfield Donuts, LLC	144 Meriden Rd	Middlefield	CT	(860)613-5566
341141	Newfield Donuts, LLC	779 Newfield St	Middletown	CT	(860)632-0454
341877	Rivers Edge Donuts LLC	648 S Main St	Middletown	CT	(860)343-9626
342512	Rivers Edge Donuts LLC	613 Washington St	Middletown	CT	(860)344-8666
300284	B & C Donuts, Inc.	1338 Boston Post Rd	Milford	CT	(203)874-3189
304322	B & C Donuts, Inc.	1353 New Haven Ave	Milford	CT	(203)874-9788
310313	B & C Donuts, Inc.	214 Woodmont Rd	Milford	CT	(203)878-3110
332403	New Haven Ave. Donuts, Inc.	594 New Haven Ave	Milford	CT	(203)877-0480
338536	Last Drop Acquisition, Inc.	859 Boston Post Rd	Milford	CT	(203)878-8216
345455	Dancoffee, Inc.	275 Boston Post Rd	Milford	CT	(203)876-8600
349418	Applegreen CT Travel Plazas LLC	2 Connecticut Tpke W	Milford	CT	(203)874-0237
349419	Applegreen CT Travel Plazas LLC	1 Connecticut Tpke E	Milford	CT	(203)874-0234
356360	PC 356360 DEVON CT, LLC	364 Bridgeport Avenue	Milford	CT	(203)882-8800
344944	Monroe Acquisition Co., Inc.	695 Main Street	Monroe	CT	(203)268-5242

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
345087	Monroe Acquisition Co., Inc.	230 Roosevelt Dr	Monroe	CT	(203)268-5298
363042	Monroe Acquisition Co., Inc.	395 Monroe Turnpike	Monroe	CT	(203)458-9167
332290	J.J.M.A. Donuts, LLC	2210 Route 32	Montville	CT	(860)848-1833
354853	MOOSUP MARIA DONUTS, LLC	2-38 Village Center Circle	Moosup	CT	(860)564-1120
343661	ARNEX, LLC	17 Whitehall Ave	Mystic	CT	(860) 245-0294
344895	ARNEX, LLC	242 Greenmanville Ave	Mystic	CT	(860)536-0040
300289	M.C.R. Donuts, Inc.	1182 New Haven Rd	Naugatuck	CT	(203)723-1200
346389	Bridge Street Donuts, Inc.	72 Bridge St	Naugatuck	CT	(203)723-2677
358355	Meadow St. Donuts, Inc.	704 Rubber Ave	Naugatuck	CT	(203)729-7977
306803	N B Donuts, LLC	118 E Main St	New Britain	CT	(860)348-0890
310120	N B Donuts, LLC	130 S Main St	New Britain	CT	(860)348-0690
333005	D & D Plainville, LLC	741 W Main St	New Britain	CT	(860)826-5488
340293	D CT HOLDINGS 1, LLC	1537 Stanley St.	New Britain	CT	(860)229-9156
340844	D & D Plainville, LLC	1015 West Main St	New Britain	CT	(860)229-1551
351754	New Britain Donuts, LLC	625 Hartford Rd	New Britain	CT	(860)223-0165
354006	N B Donuts, LLC	973 Farmington Ave	New Britain	CT	(860)348-9050
362457	N B Donuts, LLC	240 Newington Ave	New Britain	CT	(860)348-0679
349426	Applegreen CT Travel Plazas LLC	47 Gerdes Rd	New Canaan	CT	(203)801-0254
349427	Applegreen CT Travel Plazas LLC	6233 Gerdes Rd	New Canaan	CT	(203)801-0252
364119	NEW CANAAN COFFEE SHOP LLC	48 Elm Street	New Canaan	CT	(203)594-1677
355559	100 STATE ROAD LLC	100 State Route 37	New Fairfield	CT	(203)885-0903
355466	D CT HOLDINGS 2, LLC	507 Main St	New Hartford	CT	(860)379-7002
300261	J.B. Donuts, Inc.	1350 Whalley Ave	New Haven	CT	(203)397-5313
300455	GS Donuts, LLC	81 Church St	New Haven	CT	(203)789-0337
302069	Rose Donuts, LLC	200 Sargent Dr	New Haven	CT	(203)777-3500
302380	Seema Donuts, LLC	50 Union Ave/Union Rr Station	New Haven	CT	(203)773-9151
302697	Demitra Donuts, LLC	51 York St	New Haven	CT	(203)865-5655
302801	Seema Donuts, LLC	50 Union Ave	New Haven	CT	(203)772-0049
304966	Ermioni Donuts, LLC	291 Ferry St	New Haven	CT	(203)782-2837
307828	Foxon Donuts, Inc.	294 Foxon Blvd	New Haven	CT	(203)469-6437
330327	Ellie Donuts, LLC	889 State St	New Haven	CT	(203)782-6171
330640	Dekk - Whalley, LLC	1179 Chapel St	New Haven	CT	(203)624-1107
331028	Kimberly Ave. Donuts, Inc.	255 Kimberly Ave	New Haven	CT	(203)789-0655
339575	Soko, LLC	323 Whalley Ave	New Haven	CT	(203)752-0004
341886	Ellieang, LLC	295 Blake St	New Haven	CT	(203)691-6072
342593	Sodexo Operations, LLC	501 Crescent St	New Haven	CT	(203)392-6990
343274	Premium Donuts, Inc.	500 Foxon Rd	New Haven	CT	(203)468-5787
343417	Theothoros, LLC	189 Forbes Rd	New Haven	CT	(203)468-6294
301081	SOPHIA CT LLC	382 Vauxhall St	New London	CT	(860)443-1109
337312	JPT CT LLC	175 Broad St	New London	CT	(860)443-5058
341508	JPT CT LLC	380 Colman St	New London	CT	(860)444-8726
344440	SOPHIA CT LLC	439 Ocean Ave	New London	CT	(860)444-0350
302701	D CT HOLDINGS 1, LLC	4 East St	New Milford	CT	(860)355-6944
345511	D CT HOLDINGS 2, LLC	370 Danbury Rd	New Milford	CT	(860)355-3240
349395	D CT HOLDINGS 2, LLC	89 Park Ln	New Milford	CT	(860)350-3899
351883	D CT HOLDINGS 2, LLC	163 Danbury Rd	New Milford	CT	(860)960-7013
330435	C.L.G., Inc.	548 Cedar Street	Newington	CT	(860)667-6557
338122	Newington Donuts, LLC	2601 Berlin Tpk	Newington	CT	(860)667-2662
345983	Gagnon Real, LLC	194 Kelsey St	Newington	CT	(860)665-9315
346607	Gagnon, LLC	2368 Berlin Tpke	Newington	CT	(860)665-0567
365292	C.L.G., Inc.	79 East Cedar Street	Newington	CT	(860)666-1890
308244	Dymer Newtown, LLC	6 Queen St	Newtown	CT	(203)270-9288
353055	SOPHIA CT LLC	168 W Main St	Niantic	CT	(860)691-2272
303320	NORTH BRANFORD DONUTS, INC.	1199 Foxon Rd	North Branford	CT	(203)484-5251

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
343902	D CT HOLDINGS 1, LLC	3 E Main St	North Canaan	CT	(860)824-7576
340822	Stonington Foods, LLC	106 Route 32	North Franklin	CT	(860)859-2870
301400	North Haven Donuts, Inc.	136 Washington Ave	North Haven	CT	(203)239-7065
330000	Washington Ave. Donuts, Inc.	530 Washington Ave	North Haven	CT	(203)234-7301
336129	ELLA DEKK, LLC	411-D Universal Dr	North Haven	CT	(203)239-1962
342004	Dozen Donuts, Inc.	319 Washington Ave	North Haven	CT	(203)234-9069
343078	DKN MLB, LLC	384 State St	North Haven	CT	(203)287-9844
349422	Applegreen CT Travel Plazas LLC	Wilbur Cross Pkwy S (Ct Tpke)	North Haven	CT	(203)985-8250
349423	Applegreen CT Travel Plazas LLC	16 Banton St	North Haven	CT	(203)238-0477
304391	Stone Donuts, Inc.	136 Norwich Westerly Rd	North Stonington	CT	(860)599-5611
351183	Stonington Foods, LLC	563 Providence New London Tpke	North Stonington	CT	(860)599-5282
340955	Windham Donuts, Inc.	474 Boston Post Rd	North Windham	CT	(860)423-7892
310109	Forest Donuts, Inc.	847 Forest Rd	Northford	CT	(203)484-7740
301076	Darien Donuts, Inc.	544 Connecticut Ave	Norwalk	CT	(203)853-7111
301764	219 East Avenue Norwalk, LLC	219 East Ave	Norwalk	CT	(203)852-0068
308876	81 North Main Street Norwalk, LLC	81 N Main St	Norwalk	CT	(203)853-1904
336103	Norwalk Donuts, Inc.	195 Main Street	Norwalk	CT	(203)847-2121
340041	650 WEST AVENUE NORWALK, LLC	650 West Ave	Norwalk	CT	(203)299-0376
344819	307 Connecticut Avenue LLC	307 Connecticut Ave	Norwalk	CT	(203)899-9988
345266	New Canaan Avenue Donuts LLC	99 New Canaan Ave	Norwalk	CT	(203)840-1902
352115	470 Main Avenue Donuts LLC	470 Main Ave	Norwalk	CT	(203)846-6017
352923	126 Connecticut Ave Donuts LLC	126 Connecticut Ave	Norwalk	CT	(203)957-3216
330918	Vangoh Donuts, LLC	737 N Main St	Norwich	CT	(860)204-9505
335785	Sparta Donuts, LLC	154 W Town St	Norwich	CT	(860)889-0810
341477	Glykouli Donuts, LLC	538 West Main St	Norwich	CT	(860)859-0207
344890	Papou Donuts, LLC	113 Salem Tpke	Norwich	CT	(860)887-5270
353903	Nikvic, LLC	132 Taftville Occum Rd	Norwich	CT	(860)383-2915
350330	Old Greenwich Donuts, Inc.	184 Sound Beach Ave	Old Greenwich	CT	(203)990-0157
354824	BUTTERCUP CT LLC	83 Halls Rd	Old Lyme	CT	(860)434-0448
339827	MAC SAYBROOK, LLC	1635 Boston Post Rd	Old Saybrook	CT	(860)399-0025
357838	MAC SAYBROOK, LLC	923 Boston Post Rd	Old Saybrook	CT	(860)388-9121
346018	Dancoffee, Inc.	377 Boston Post Rd	Orange	CT	(203)799-9500
349428	Applegreen CT Travel Plazas LLC	2 Wilbur Cross Parkway Sb	Orange	CT	999-999-9999
349429	Applegreen CT Travel Plazas LLC	3 Wilbur Cross Parkway Nb	Orange	CT	(203)306-0833
353458	PC 353458 ORANGE CT, LLC	226 Boston Post Rd	Orange	CT	(203)795-0719
363430	Super Donuts of Oxford, LLC	60 Oxford Road	Oxford	CT	(203)881-0943
362492	Stonington Foods, LLC	148 S Broad St	Pawcatuck	CT	(508)823-7400
310243	Plainfield Enterprises, LLC	65 Lathrop Rd	Plainfield	CT	(860)564-5185
349414	Applegreen CT Travel Plazas LLC	Rt 395 Northbound	Plainfield	CT	(860)230-0807
349415	Applegreen CT Travel Plazas LLC	Rt 395 Southbound	Plainfield	CT	(860)230-0803
308833	D & D Plainville, LLC	19 East St	Plainville	CT	(860)793-2662
336859	D & D Plainville, LLC	149 New Britain Ave	Plainville	CT	(860)410-1831
342095	D & D Plainville, LLC	147 N. Washington St	Plainville	CT	(860)747-4284
353157	D & D Plainville, LLC	436 Farmington Ave	Plainville	CT	(860)846-0549
331246	Great American Donut, Inc.	746 Main St	Plantsville	CT	(860)628-8203
353146	GABBY DONUTS, LLC	151 Main St	Plymouth	CT	(860)582-3700
307036	Route 66 Donuts, LLC	152 Main St	Portland	CT	(860)342-1490
331174	Route 66 Donuts, LLC	860 Portland Cobalt Rd	Portland	CT	(860)342-5120
332152	Preston Donuts, Inc.	492 Ct Rte 2	Preston	CT	(860)887-7325
342410	Preston Gas Station Donuts, Inc.	37 Route 2	Preston	CT	(860)885-1501
334783	Prospect Donuts, Inc.	19 Waterbury Road	Prospect	CT	(203)758-0810
302869	PTM Enterprises, LLC	21 Providence Pike # Rt	Putnam	CT	(860)928-4112
340418	Putnam Donuts Of Connecticut, LLC	325 Woodstock Ave	Putnam	CT	(860)963-7742
343272	Kennedy Drive, LLC	319 Kennedy Dr	Putnam	CT	(860)963-2043

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
310190	Branchville Donuts, Inc.	15 Ethan Allen Hwy	Ridgefield	CT	(203)544-9085
338068	Ridgefield Donuts, Inc.	52 Danbury Rd	Ridgefield	CT	(203)438-9708
345855	603 Danbury Road LLC	603 Danbury Rd	Ridgefield	CT	(203)894-1139
301654	Rocky Hill Donuts, Inc.	397 Cromwell Ave	Rocky Hill	CT	(860)529-7711
308171	Rocky Hill Donuts, Inc.	2234 Silas Deane Hwy	Rocky Hill	CT	(860)563-5119
341357	E & M Donuts, Inc.	767 Cromwell Ave	Rocky Hill	CT	(860)436-2405
341878	E & M Donuts, Inc.	1949 Silas Deane Highway	Rocky Hill	CT	(860)513-1336
349636	JPT CT LLC	1 New London Rd	Salem	CT	(860)859-9051
303317	UF-Seymour Donuts, LLC	33 New Haven Rd	Seymour	CT	(203)888-0200
330347	Simone's Inc.	814 Derby Ave	Seymour	CT	(203)735-9240
339578	SEYMOUR ACQUISITION, LLC	354 Roosevelt Dr	Seymour	CT	(203)732-7752
307458	Fairfield Rail Donuts, Inc.	484 Bridgeport Ave	Shelton	CT	(203)402-0497
308853	Shelton Bridgeport Donuts, Inc.	733 Bridgeport Ave	Shelton	CT	(203)944-0520
331805	Monroe Acquisition Co., Inc.	198 Leavenworth Rd	Shelton	CT	(203)929-8477
335403	Shelton Old Stratford Donuts, Inc.	18 Old Stratford Rd	Shelton	CT	(203)925-8681
355198	Great American Donut, Inc.	1261 Hopmeadow St	Simsbury	CT	(860)217-9006
338880	South Road Donuts, Inc.	12 South Rd	Somers	CT	(860)698-6681
344729	SOUTH WINDHAM DONUTS, INC.	875 Windham Rd	South Windham	CT	(860)450-9782
308834	Spencer St. Donuts, Inc.	855 Sullivan Ave	South Windsor	CT	(860)644-7989
330464	So. Windsor Donuts, Inc.	263 Pleasant Valley Rd	South Windsor	CT	(860)290-9935
307717	D CT HOLDINGS 2, LLC	77 Main St N # 108	Southbury	CT	(203)262-1511
338879	D CT HOLDINGS 1, LLC	999 Main St S	Southbury	CT	(203)262-6654
344906	D CT HOLDINGS 1, LLC	1450 Southford Rd	Southbury	CT	(203)262-8559
300339	Jacks Family Donuts, Inc.	415 N. Main St	Southington	CT	(860)621-8625
300669	D CT HOLDINGS 1, LLC	856 Queen St	Southington	CT	(860)628-5525
334689	Great American Donut, Inc.	262 Meriden Waterbury Tpke	Southington	CT	(860)620-9289
338179	Great American Donut, Inc.	790 West St	Southington	CT	(860)620-9610
346839	Great American Donut, Inc.	433 Queen St	Southington	CT	(860)378-0527
351568	Great American Donut, Inc.	1096 West St	Southington	CT	(860)863-5548
358886	Jacks Family Donuts, Inc.	1825 Meriden Waterbury Tpke	Southington	CT	(860)620-1901
335460	Stafford Donuts, Inc.	22 W Stafford Rd	Stafford Springs	CT	(860)684-7557
300849	DONUT KITCHEN LLC	411 W Main St	Stamford	CT	(203)973-0101
303307	COURTHOUSE SQUARE DONUTS LLC	135 Prospect St	Stamford	CT	(203)252-2450
308099	LONG RIDGE MERRITT DONUTS LLC	1051 Long Ridge Rd	Stamford	CT	(203)595-9681
308693	HOPE STREET DONUTS LLC	1044 Hope St	Stamford	CT	(203)324-4901
310048	HIGH RIDGE DONUTS LLC	883 High Ridge Rd	Stamford	CT	(203)595-0265
336522	DOWNTOWN DONUTS LLC	450 Main Street	Stamford	CT	(203)323-3335
336890	Stamford Rail Donuts, Inc.	30 Station Pl	Stamford	CT	(203)967-4505
342255	HANDY MAN DONUTS LLC	310 Elm St	Stamford	CT	(203)969-7844
343187	OFFICE DONUTS LLC	979 Main St	Stamford	CT	(203)964-8268
346409	SUPERMARKET DONUTS LLC	2000 W. Main St	Stamford	CT	(203)357-0764
348754	HOSPITAL DONUTS LLC	33 W Broad St	Stamford	CT	(203)504-8682
351684	LONG RIDGE DRIVE THRU LLC	22 Long Ridge Rd	Stamford	CT	(203)274-7337
364103	Wells Donuts LLC	364 Hope Street	Stamford	CT	(203)595-5140
346811	HICKEY DRIVE DONUTS, LLC	19 Hickey Drive	Stonington	CT	(860)599-1227
349860	Tracy Donuts, Inc.	2110 Hillside Rd	Storrs	CT	(860)427-7502
337711	Tracy Donuts, Inc.	1659 Storrs Rd	Storrs Mansfield	CT	(860)429-1302
354306	Tracy Donuts, Inc.	12 Royce Circle	Storrs Mansfield	CT	(860)477-0490
300348	Stratford Donut Corp.	880 Barnum Avenue Cutoff	Stratford	CT	(203)378-4024
307431	Stratford Access Donuts, Inc.	60 Access Rd	Stratford	CT	(203)378-5202
307701	Dymer Enterprises, Inc.	7365 Main St	Stratford	CT	(203)375-1313
331992	Stratford Honeyspot Donuts, Inc.	1150 Honeyspot Rd	Stratford	CT	(203)502-2686

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#	Franchisee	Address	City	ST	Phone or Email
335690	G & A Donut Corp	1273-1275 W. Broad St.	Stratford	CT	(203)690-1101
346496	Paradise Donut LLC	3582 Main Street	Stratford	CT	(203)212-3294
335006	ICA SUFFIELD DONUTS, INC.	144 Mountain Rd	Suffield	CT	(860)668-1216
340969	ICA SUFFIELD DONUTS, INC.	801 Thompsonville Rd	Suffield	CT	(860)668-2835
342517	TPF Donuts, Inc.	520 Talcottville Rd	Talcottville	CT	(860)871-0398
308136	Bella Donuts, LLC	311 Main St	Terryville	CT	(860)589-1570
300900	SWEET GROUNDS LLC	495 S Main St	Thomaston	CT	(860)283-6969
332127	SWEET GROUNDS LLC	369 East Main St	Thomaston	CT	(860)283-6763
353499	RIVERSIDE DONUTS, LLC	697 Riverside Dr	Thompson	CT	(860)315-5547
336679	Merrow Rd. Donuts, Inc.	65 Merrow Rd	Tolland	CT	(860)872-2034
300341	Premier Food Services, LLC	595 Winsted Rd	Torrington	CT	(860)489-1227
331172	Premier Food Services, LLC	1276 E Main St	Torrington	CT	(860)496-9358
340561	JYG LLC	2 Norfolk Rd	Torrington	CT	(860)496-7847
343877	JYG LLC	195 S Main St	Torrington	CT	(860)482-9327
344418	PFS Two, LLC	1758 E Main St	Torrington	CT	(860)482-6836
356481	Premier Food Services, LLC	305 E Main St	Torrington	CT	(860)482-6162
300921	S & P Donut Corp.	100 Hawley Ln	Trumbull	CT	(203)378-7342
306094	G & M Investments, LLC	5065 Main St	Trumbull	CT	(203)374-9009
353830	Trumbull Coffee House, LLC	945 White Plains Rd	Trumbull	CT	(203)261-0555
359646	Tashua Coffee House, LLC	6540 Main St	Trumbull	CT	(203)880-9731
344889	J.J.M.A. Donuts, LLC	568 Norwich Tpke	Uncasville	CT	(860)848-3144
348378	G Rollin Dough, LLC	1 Mohegan Sun Blvd	Uncasville	CT	(860)892-9585
349434	Applegreen CT Travel Plazas LLC	Rt 395 Southbound	Uncasville	CT	(860)591-0077
350237	G Rollin Dough, LLC	1 Mohegan Sun Blvd	Uncasville	CT	(860)885-1871
336657	D CT HOLDINGS 1, LLC	12 Mill St	Unionville	CT	(860)404-0458
343783	Lafayette Square Donuts, Inc.	30 Lafayette Sq	Vernon	CT	(860)875-1130
351605	444 VERNON DONUTS, INC.	444 Hartford Tpke	Vernon	CT	(860)454-7136
300973	Vernon Donuts, Inc.	83 Talcottville Rd	Vernon Rockville	CT	(860)871-5798
334690	Vernon Donuts, Inc.	38 Windsor Ave	Vernon Rockville	CT	(860)870-9986
344894	Dimitri Donuts, LLC	251 Main St	Voluntown	CT	(860)376-3728
310436	682 South Colony Road, Inc.	682 S Colony Rd	Wallingford	CT	(203)269-7728
332907	Wallingford Donuts, Inc.	1101 N. Colony Rd	Wallingford	CT	(203)269-1512
333013	E & E Donuts, Inc.	694 N Colony Rd	Wallingford	CT	(203)265-2595
300344	Waterbury Donuts, Inc.	201 Thomaston Ave	Waterbury	CT	(203)574-0784
301928	Waterbury Donuts, Inc.	2586 E Main St	Waterbury	CT	(203)597-8953
310231	Waterbury Donuts, Inc.	2714 S Main St	Waterbury	CT	(203)759-5703
335862	A.E.B. Donuts, Inc.	535 Watertown Ave	Waterbury	CT	(203)574-5192
338124	A.E.B. Donuts, Inc.	398 Chase Ave	Waterbury	CT	(203)596-9526
339773	A.E.B. Donuts, Inc.	575 Bank St	Waterbury	CT	(203)755-2988
340071	B&Z MANAGEMENT CORPORATION	160 Kukas Ln	Waterbury	CT	(203)574-2211
340600	A.E.B. Donuts, Inc.	786 Hamilton Ave	Waterbury	CT	(203)465-1080
343275	AXIS COFFEE, INC.	1565 Watertown Ave	Waterbury	CT	(203)527-3545
343824	AXIS COFFEE, INC.	850 Wolcott Rd	Waterbury	CT	(203)597-9696
345746	B&Z MANAGEMENT CORPORATION	21 Union St	Waterbury	CT	(203)591-8844
349048	AXIS COFFEE, INC.	1003 Wolcott St	Waterbury	CT	(203)527-3726
357155	AXIS COFFEE, INC.	93 Meriden Rd	Waterbury	CT	(203)757-8089
358078	Waterbury Donuts, Inc.	21 Homer St	Waterbury	CT	(203)754-1399
363538	B&Z MANAGEMENT CORPORATION	1249 West Main Street	Waterbury	CT	(203)577-5423
300658	Hatzis Donuts, LLC	970 Hartford Tpke	Waterford	CT	(860)443-6660
301610	Volis Donuts, LLC	102 Boston Post Rd	Waterford	CT	(860)443-8084
330837	Kostas Donuts, LLC	316 Boston Post Rd	Waterford	CT	(860)447-3360
300875	SWEET GROUNDS LLC	1174 Main St	Watertown	CT	(860)274-3441
341800	A.E.B. Donuts, Inc.	750 Straits Tpk	Watertown	CT	(860)274-0805
349219	Great American Donut, Inc.	142 Hopmeadow St	Weatogue	CT	(860)658-4588

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
300477	Great American Donut, Inc.	450 New Park Ave	West Hartford	CT	(860)233-7626
304717	Great American Donut, Inc.	2536 Albany Ave	West Hartford	CT	(860)232-8849
306074	Great American Donut, Inc.	1234 Farmington Ave	West Hartford	CT	(860)521-9518
331561	Great American Donut, Inc.	56 Park Rd	West Hartford	CT	(860)232-1796
335535	Great American Donut, Inc.	41 S. Main St	West Hartford	CT	(860)313-1360
344373	N B Donuts, LLC	500 West Farms Mall	West Hartford	CT	(860)313-0714
345075	Great American Donut, Inc.	338 Park Rd	West Hartford	CT	(860)233-8451
363966	D CT HOLDINGS 1, LLC	970 New Britain Ave	West Hartford	CT	(517)290-7209
300345	West Haven Donuts, Inc.	12 Boston Post Rd	West Haven	CT	(203)934-3333
302672	Millennium Donuts, Inc.	502 Saw Mill Rd	West Haven	CT	(203)933-3441
303851	Elm Donuts, Inc.	293 Elm St	West Haven	CT	(203)933-4453
307979	D'Andrea Corporation	985 Boston Post Rd	West Haven	CT	(203)932-6000
336798	SEYMOUR ACQUISITION, LLC	470 Derby Ave	West Haven	CT	(203)389-7733
340506	West Haven Donuts, Inc.	967 First Ave	West Haven	CT	(203)931-0677
340560	Century Donuts, Inc.	528 Main St	West Haven	CT	(203)931-1847
341798	West Haven Donuts, Inc.	424 Boston Post Rd	West Haven	CT	(203)907-4696
352854	INFINITY DONUTS, INC.	261 Saw Mill Rd	West Haven	CT	(203)931-9068
354545	PC 354545 WEST HAVEN CT, LLC	200 Captain Thomas Blvd	West Haven	CT	(203)933-4500
304611	Valley Donuts, Inc.	25 Albany Tpke	West Simsbury	CT	(860)651-0703
330801	CRRM Essex Road Donuts, Inc.	198 Essex Rd	Westbrook	CT	(860)399-7008
348429	Cain of Westport, LLC	23 Bridge Sq	Westport	CT	(203)341-0650
363851	Compo Donuts LLC	385 Post Road East	Westport	CT	(203)349-5707
300512	Whethersfield Donuts, Inc.	225 Silas Deane Hwy	Wethersfield	CT	(860)563-5926
310309	Whethersfield Donuts, Inc.	1030 Silas Deane Hwy	Wethersfield	CT	(860)257-8042
337597	Gagnon, LLC	1750 Berlin Tpk	Wethersfield	CT	(860)529-6252
342020	E & M Donuts, Inc.	416 Silas Dean Hwy	Wethersfield	CT	(860)436-4894
300668	Willimantic Donuts, Inc.	1015 Main St	Willimantic	CT	(860)423-2328
340286	Jerry's Donuts, Inc.	1575 Main St	Willimantic	CT	(860)450-9791
344903	JERRY'S DONUTS, INC.	407 Jackson St	Willimantic	CT	(860)465-8106
330268	Lorna Donuts, LLC	327 Ruby Rd	Willington	CT	(860)684-0507
350668	NONIS LLC	333 River Rd	Willington	CT	(860)477-1155
308421	Cain Enterprises of Norwalk, Inc.	35 Danbury Rd	Wilton	CT	(203)761-8663
338738	Windham Donuts, Inc.	307 Boston Post Rd	Windham	CT	(860)423-9064
336195	D CT HOLDINGS 3, LLC	503 Windsor Ave	Windsor	CT	(860)524-0094
339577	D CT HOLDINGS 3, LLC	700 Poquonock Ave	Windsor	CT	(860)683-1612
353313	D CT HOLDINGS 3, LLC	1010 Kennedy Rd	Windsor	CT	(860)285-8866
354252	446 Bloomfield Avenue Donuts, LLC	446 Bloomfield Ave	Windsor	CT	(860)219-9455
304203	Windsor Locks Donuts, Inc.	596 Elm St	Windsor Locks	CT	(860)623-2166
330092	East Windsor Donuts, Inc.	94 Main St	Windsor Locks	CT	(860)623-8229
344248	Faber BDL LLC	Bradley Int. Airport	Windsor Locks	CT	(860)292-1478
344249	Faber BDL LLC	Bradley Int. Airport	Windsor Locks	CT	(860)654-1531
347845	Faber BDL LLC	Bradley Int'L Airport	Windsor Locks	CT	(860)654-1531
352019	D CT HOLDINGS 3, LLC	107 Ella Grasso Tpke	Windsor Locks	CT	(860)627-5980
336672	D CT HOLDINGS 2, LLC	3 Main St	Winsted	CT	(860)483-2610
352714	D CT HOLDINGS 2, LLC	760 Main St	Winsted	CT	(860)738-4000
337477	A.E.B. Donuts, Inc.	1677 Meriden Rd	Wolcott	CT	(203)879-1522
346319	JG Cafe, LLC	478 Wolcott Rd	Wolcott	CT	(203)879-2160
332986	Yalesville Donuts, Inc.	217 Main St	Yalesville	CT	(203)679-0583
334714	Sheida Corporation	2420 New York Ave, Ne	Washington	DC	(202)526-3677
339210	DDC NJ-1739, LLC	1739 New Jersey Ave	Washington	DC	(202)332-6444
343954	Jerome And Brenda And Associates, Inc.	200 Mc Dill Blvd	Washington	DC	(202)373-1107
344404	The Grove, Inc.	Reagan National Airport	Washington	DC	(703)414-0885
345903	Sodexo Management, Inc.	935 Pennsylvania Ave Nw	Washington	DC	(202)554-5673
346984	I.L. Creation of Maryland, Inc.	1000 Independence Ave	Washington	DC	(202)554-5673

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
350574	DDC E-2025, LLC	2025 E St Nw	Washington	DC	(202)303-8010
350957	DDC 14-1101, LLC	1101 14th St Nw	Washington	DC	(202)735-0378
351132	ILC BRAND, INC.	2201 C St Nw	Washington	DC	(202)737-0408
351285	ILC BRAND, INC.	101 Independence Ave Se	Washington	DC	(202)479-2639
351849	DDC K-1700, LLC	1700 K St Nw	Washington	DC	(202)530-3580
351850	DDC N NE-175, LLC	175 N Street Ne	Washington	DC	(202)289-1501
351980	DDC G-1210, LLC	1210 G St Nw	Washington	DC	(202)347-7428
352154	The Grove, Inc.	50 Massachusetts Ave	Washington	DC	(202)838-0604
354278	DDC Quincy-850, LLC	850 Quincy St Nw	Washington	DC	(202)601-7631
355347	DDC Washington - 2300, LLC	2300 Washington Pl Ne	Washington	DC	(202)621-6160
356055	DDC Wisconsin - 4530, LLC	4530 Wisconsin Ave Nw	Washington	DC	(202)803-2527
357554	ILC BRAND, INC.	725 17th St Nw	Washington	DC	(301)742-8350
359034	ILC BRAND, INC.	1400 Jefferson Dr Sw	Washington	DC	(301)717-0797
335173	RSD 1204 PULASKI HWY DONUTS LLC	1200 Pulaski Hwy	Bear	DE	(302)834-7401
339893	RSD 1923 PULASKI HWY DONUTS LLC	1923 Pulaski Hwy	Bear	DE	(302)225-3048
339678	Bindiya Enterprises, Inc.	3224 Philadelphia Pike	Claymont	DE	(302)793-1530
300820	Dover Donut Shops, Inc.	206 N Dupont Hwy	Dover	DE	(302)674-2978
310349	Dover Donut Shops, Inc.	470 S. Dupont Hwy	Dover	DE	(302)736-6800
347648	Dover Donut Shops, Inc.	36 Jerome Dr	Dover	DE	(302)734-3437
355893	Dover Donut Shops, Inc.	1128 Forrest Ave	Dover	DE	(302)674-4762
358354	Dover Donut Shops, Inc.	2920 N Dupont Hwy	Dover	DE	(302)268-8399
364931	Dover Donut Shops, Inc.	375 Gateway South Boulevard	Dover	DE	(302)444-0606
365505	Sodexo Operations, LLC	1200 N Dupont Highway	Dover	DE	(302)857-6060
363652	RSD 1012 KIRKWOOD HWY DONUTS LLC	1112 Kirkwood Hwy	Elsmere	DE	(302)384-6023
343921	Ocean City Donut Shops, Inc.	40055 Lighthouse Rd	Fenwick Island	DE	(302)537-2018
350465	Rehoboth Donut Shops, Inc.	20550 Dupont Blvd	Georgetown	DE	(302)414-8030
335704	Dover Donut Shops, Inc.	17065 S Dupont Hwy	Harrington	DE	(302)398-4930
345467	RSD 7454 LANCASTER DONUTS LLC	7454 Lancaster Pike	Hockessin	DE	(302)239-1065
330700	Salisbury Donut Shops, Inc.	205 N Dual Hwy	Laurel	DE	(302)875-9467
303334	Nitin Enterprises, Inc.	5234 Summit Bridge Rd	Middletown	DE	(302)378-7107
340434	Virali Enterprises, Inc.	362 Main St	Middletown	DE	(302)376-1211
343879	AARK INVESTMENTS LLC	2480 Dupont Pkwy	Middletown	DE	(302)376-9246
353102	Henna Enterprises, LLC	4495 Summit Bridge Rd	Middletown	DE	(302)449-9200
357211	Henu Enterprises LLC	755 Middletown Warwick Rd	Middletown	DE	(302)378-9443
342113	Rehoboth Donut Shops, Inc.	939 N. Dupont Blvd	Milford	DE	(302)422-6309
356967	Rehoboth Donut Shops, Inc.	675a N Dupont Blvd	Milford	DE	(302)544-9159
344325	Rehoboth Donut Shops, Inc.	200 E. Dupont Hwy	Millsboro	DE	(302)934-7740
346911	Rehoboth Donut Shops, Inc.	25938 John J. Williams Hwy	Millsboro	DE	(302)945-8588
302323	Kalpana Enterprises, Inc.	1001 N Dupont Hwy	New Castle	DE	(302)328-0136
303321	4004 Dupont Donuts LLC	4004 N. Dupont Hwy	New Castle	DE	(302)658-2222
303324	201 DUPONT DONUTS LLC	201 S Dupont Hwy	New Castle	DE	(302)322-6565
340724	BASIN ROAD DONUTS LLC	905 E Basin Rd	New Castle	DE	(302)328-2259
343185	906 DUPONT DONUTS LLC	906 S. Dupont Highway(Bp)	New Castle	DE	(302)834-7740
345091	Roshni LLC	3031 New Castle Ave	New Castle	DE	(302)655-3300
358626	AARK NEWCASTLE LLC	194 N Dupont Highway	New Castle	DE	(302)277-8877
303331	The C FAMILY INC	4 Macintosh Plaza	Newark	DE	(302)369-6933
303333	2462 PULASKI DONUTS LLC	2462 Pulaski Hwy	Newark	DE	(302)292-0700
331295	Ahmed Corp.	1002 S College Ave	Newark	DE	(302)369-6447
339679	Champa Enterprises, Inc.	102 Louviers Dr	Newark	DE	(302)738-6111
339681	DE University Donuts LLC	51 E Main St	Newark	DE	(302)738-6732
340059	SALEM VILLAGE DONUTS LLC	30 Salem Church Rd	Newark	DE	(302)738-3320

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
340803	LMC Management, LLC	4639 Ogletown Stanton Rd	Newark	DE	(302)366-8690
342065	Arcis Associates, LLC	1142 Elkton Rd	Newark	DE	(302)369-3582
342145	Hari Enterprises, Inc.	16-B Polly Drummond Hill Rd	Newark	DE	(302)737-4200
344042	The Metroform Group Inc.	48 Geoffrey Dr	Newark	DE	(302)737-1166
346293	Aramark Food and Support Services Group, Inc.	325 Academy St	Newark	DE	(302)831-0046
352745	PAVANPUTRA DONUTS INC.	100 Four Seasons Pkwy	Newark	DE	(302)200-0554
356989	Capitol Donuts LLC	1400 Kirkwood Hwy	Newark	DE	(302)273-0095
358740	The Chello Group Inc.	132 Christiana Mall	Newark	DE	(302)318-0072
363766	Applegreen DE Welcome Centres LLC	530 John F. Kennedy Memorial Highway	Newark	DE	(302)391-7586
306816	Salisbury Donut Shops, Inc.	500 Bridgeville Hwy	Seaford	DE	(302)629-6767
363292	Ocean City Donut Shops, Inc.	36450 Tidal Rd	Selbyville	DE	(302)866-9920
337583	Dover Donut Shops, Inc.	349 N. Dupont Blvd	Smyrna	DE	(302)659-2892
343840	Dover Donut Shops, Inc.	150 Stadium St	Smyrna	DE	(302)223-6081
300433	AARK INVESTMENTS LLC	301 N Maryland Ave	Wilmington	DE	(302)652-9328
300501	Shreeji Donuts, Inc.	701 Philadelphia Pike	Wilmington	DE	(302)762-6552
300506	AARK KIRKWOOD, LLC	4902 Kirkwood Hwy	Wilmington	DE	(302)999-7997
300762	Jay Donuts, Inc.	2706 Concord Pike	Wilmington	DE	(302)200-0274
303322	3804 Kirkwood Donuts LLC	3804 Kirkwood Hwy	Wilmington	DE	(302)998-1600
307850	Nirmal Enterprises, Inc.	4557 New Linden Hill Rd	Wilmington	DE	(302)456-1610
310281	Shreeji Donuts, Inc.	1720 Naamans Rd	Wilmington	DE	(302)529-0540
335478	Swami Enterprises, Inc.	1702 Faulkland Rd	Wilmington	DE	(302)999-8077
338816	RSD 1327 MCKENNANS RD DONUTS LLC	1327 Mckennans Church Rd	Wilmington	DE	(302)999-9551
340090	RSD 1901 PENN AVE DONUTS LLC	1901 Pennsylvania Ave	Wilmington	DE	(302)778-2168
340232	LANCASTER DONUTS LLC	3001 Lancaster Ave	Wilmington	DE	(302)425-4020
357571	701 N MARKET DONUTS LLC	701 N Market St	Wilmington	DE	(302)481-6225
357707	Townhouse Enterprises, LLC	3446 Naamans Rd	Wilmington	DE	(302)513-9505
359677	AARK NEWPORT LLC	705 W Newport Pike	Wilmington	DE	(302)740-5710
363215	Swami Donuts, Inc.	1700 Marsh Rd	Wilmington	DE	(302)478-6860
351826	SSRM5, LLC	16091 Nw Us Hwy 441	Alachua	FL	(386)418-3800
302053	HZ O DONUTS LLC	653 E. Altamonte Dr	Altamonte Springs	FL	(407)987-2676
350967	HZ O DONUTS LLC	946 W State Road 436	Altamonte Springs	FL	(407)987-2876
347986	Capco Real Estate, Inc.	6190 N. Us Highway 41	Apollo Beach	FL	(813)812-6758
338964	HZ O DONUTS LLC	212 E Main St	Apopka	FL	(407)884-9808
353384	PMG ARCADIA LLC	1329 E Oak St	Arcadia	FL	(863)485-6900
343178	MAYPORT LGS LLC	2158 Mayport Rd	Atlantic Beach	FL	(904)246-0600
363442	AUBURNDALE DONUTS LLC	2120 Us Highway 92 W	Auburndale	FL	(863)551-8100
363590	Ave Maria Donuts, LLC	5335 Useppa Drive	Ave Maria	FL	(239)658-5151
350173	Lily Donuts, LLC	201 Us Highway 27 N	Avon Park	FL	(863)657-2465
351988	FLMS Bartow, LLC	1202 N Broadway Ave	Bartow	FL	(863)533-3626
355957	PMA Belle Glade, LLC	1400 S Main St	Belle Glade	FL	(772)332-0499
352403	ABSHIER FOODS LLC	6011 Se Abshier Blvd	Belleview	FL	(352)307-3409
301801	Eman Donuts, Inc	777 S Federal Hwy	Boca Raton	FL	(561)361-4009
308492	Best Donut, Inc.	9774 Glades Rd	Boca Raton	FL	(561)451-1338
330375	D FL HOLDINGS 1 LLC	8221 Glades Rd	Boca Raton	FL	561-470-5855
330410	Laxmi Donut Corporation	1906 Clint Moore Rd	Boca Raton	FL	(561)235-5088
331144	Yogi Donut Corporation	1999 Nw 2nd Ave	Boca Raton	FL	(561)393-8222
331603	HZ Coffee Group, LLC	1215 W Palmetto Park Rd	Boca Raton	FL	(561)896-9370
339396	Guru Hari Donut Corp.	1200 Yamato Rd	Boca Raton	FL	(561)994-3888
345996	Sitaram Donut Corporation	9874 Yamato Rd	Boca Raton	FL	(561)961-5476
348230	Compass Group USA, Inc.	777 Glades Rd Bldg #3	Boca Raton	FL	(561)297-4195
352035	RADHESHYAM DONUT CORP	11405-C W Palmetto Park Rd	Boca Raton	FL	(561)419-7996

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
352244	D FL HOLDINGS 1 LLC	3011 Yamato Rd	Boca Raton	FL	(954)710-9633
352723	UMIYA MATAJI DONUT LLC	347 Yamato Rd	Boca Raton	FL	(561)982-9693
353701	SHREE GOPAL DONUT LLC	6919 Sw 18th St	Boca Raton	FL	(561)826-8059
353914	SHASTRIJI DONUT, LLC	21200 Saint Andrews Blvd	Boca Raton	FL	(561)756-8503
354125	GHANSHYAM DONUT, LLC	9060 Kimberly Blvd	Boca Raton	FL	(561)409-2321
349362	Lyons Donuts LLC	28155 S Tamiami Trl	Bonita Springs	FL	(239)949-7030
359219	BBR DONUTS LLC	11671 Bonita Beach Rd Se	Bonita Springs	FL	(239)301-0073
301605	S.A.M. Donut Corp.	1317 S Federal Hwy	Boynton Beach	FL	(561)732-0088
307149	Amish Of Palm Beach, Inc.	1394 W Boynton Beach Blvd	Boynton Beach	FL	(561)810-5614
308339	Mahesh Corporation	4778 N. Congress Ave	Boynton Beach	FL	(561)966-9940
331834	P & G Of Palm Beach, Inc.	10114 S Military Trl	Boynton Beach	FL	(561)509-6473
334778	Rinkesh, Inc.	1470 Sw 8th St	Boynton Beach	FL	(561)738-9501
336834	Jog Donuts, Inc.	8324 Jog Road	Boynton Beach	FL	(561)752-1840
340960	ANAND SJR AT BYB, LLC	12080 S Jog Rd	Boynton Beach	FL	(561)509-0168
350264	Gateway Donuts, LLC	1020 Gateway Blvd	Boynton Beach	FL	(561)345-2332
353378	SHANKARPARVATI, LLC	12658 S Military Trail	Boynton Beach	FL	(561)563-8559
353819	CONGRESS COFFEE, LLC	3000 S Congress Ave	Boynton Beach	FL	(561)777-7155
354971	HIMANSHU HRR AT BYB, LLC	12343 Hagen Ranch Rd	Boynton Beach	FL	(561)413-5010
356204	PA BETHESDA EAST LLC	2815 S Seacrest Blvd	Boynton Beach	FL	(561)523-1915
363555	Sousa Management, Inc.	8240 South State Road 7	Boynton Beach	FL	(561)448-4342
345156	SSRM VB3 LLC	812 62nd St Cir E	Bradenton	FL	(941)747-2618
346802	PURPLE ROCK INVESTMENT COMPANY LLC	14405 Sr 70 East	Bradenton	FL	(941)755-9032
350142	AC Reed Road, Inc.	5235 14th St W	Bradenton	FL	(941)254-7916
350948	AC Management, Inc.	5601 Manatee Ave W	Bradenton	FL	(941)567-6172
356664	SSRM VB1, LLC	4415 34th St W	Bradenton	FL	(941)896-6293
357390	SSRM VB3 LLC	11015 E State Road 64	Bradenton	FL	(941)782-8570
358446	SSRM VB1, LLC	4015 1st St E	Bradenton	FL	(941)251-4439
359163	SSRM WEST 2 LLC	1309 Manatee Ave E	Bradenton	FL	(941)567-4676
300630	Minerva, Inc.	1346 W Brandon Blvd	Brandon	FL	(813)685-3834
310292	Bloomingdale Donuts, Inc.	808 E Bloomingdale Ave	Brandon	FL	(813)657-9037
354727	CAUSEWAY DONUTS, INC.	11210 Causeway Blvd	Brandon	FL	(813)530-4353
340942	South Broad Street Donuts, Inc.	1185 S. Broad St	Brooksville	FL	(352)277-0773
351384	SS STADIUM LLC	30435 Cortez Blvd	Brooksville	FL	(352)799-2333
362582	TOTALE DONUTS LLC	11375 Cortez Blvd	Brooksville	FL	(352)699-7616
349659	CALLAWAY DONUTS, LLC	712 N Tyndall Pkwy	Callaway	FL	(850)730-1680
300469	Quality Brand Group Florida LLC	904 Cape Coral Pky E	Cape Coral	FL	(239)540-7070
341662	Quality Brand Group Florida LLC	2221 Santa Barbara Blvd	Cape Coral	FL	(239)772-8885
342328	Quality Brand Group Florida LLC	3336 Del Prado Blvd S	Cape Coral	FL	(239)549-7656
349365	Quality Brand Group Florida LLC	1662 Ne Pine Island Rd	Cape Coral	FL	(239)242-2638
351726	Quality Brand Group Florida LLC	3051 Ne Pine Island Rd	Cape Coral	FL	(239)971-3229
353982	Quality Brand Group Florida LLC	1715 Cape Coral Pkwy W	Cape Coral	FL	(239)471-4866
356095	NICHOLAS DONUTS LLC	58 Nicholas Parkway	Cape Coral	FL	(239)599-4761
362817	DEL PRADO DONUTS LLC	1014 Del Prado Blvd S	Cape Coral	FL	(239)257-2182
303368	HZ O DONUTS LLC	890 Semoran Blvd	Casselberry	FL	(407)261-5576
352187	HZ O DONUTS LLC	2511 Howell Branch Rd	Casselberry	FL	(689)304-9571
354441	CHIPLEY DONUTS LLC	1600 Main St	Chipley	FL	(850)676-4807
300740	PURPLE SOX, LLC	600 S Missouri Ave	Clearwater	FL	(727)442-2828
351173	PURPLE SOX, LLC	393 Mandalay Ave	Clearwater	FL	(727)462-0220
352193	SUNSET POINT DONUTS, INC.	23924 Us Highway 19 N	Clearwater	FL	(727)726-9400
353070	BELLEAIR DONUTS, LLC	18419 Us 19 N	Clearwater	FL	(727)471-6345
353925	PURPLE SOX, LLC	30323 Us 19 N	Clearwater	FL	(727)754-7949
356193	40th Street North Donuts, LLC	3920 Ulmerton Rd	Clearwater	FL	(727)440-6739
356341	DREW STREET DONUTS, LLC	1749 Drew St	Clearwater	FL	(727)330-3045

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
356630	Highland Avenue Donuts, LLC	1831 N Highland Ave	Clearwater	FL	(727)279-2756
359128	HG PIE RETAILERS JV	St. Pete-Clearwater Int Airport	Clearwater	FL	(352)745-1979
359152	SSP AMERICA PIE, LLC	St. Pete-Clearwater Int Airport	Clearwater	FL	(512)810-8107
362515	SOUTH BAYVIEW AVENUE DONUTS LLC	2970 Gulf To Bay Blvd	Clearwater	FL	(727)471-6186
349795	Trendset Ventures, LLC	511 Us Highway 27	Clermont	FL	(352)241-8206
350310	GENNEX VENTURES LLC	17330 Highway 50	Clermont	FL	(407)654-3363
356524	CLERMONT DONUTS LLC	3299 S Highway 27	Clermont	FL	(954)759-1327
352105	PMG CLEWISTON, LLC	100 S Berner Rd	Clewiston	FL	(863)599-5161
352810	ST. JOHN DONUTS LLC	3820 Fay Blvd	Cocoa	FL	(321)848-0991
356503	SSRM BC 1, LLC	515 W King St	Cocoa	FL	(321)806-4598
356588	SSRM BC 1, LLC	2681 Clearlake Rd	Cocoa	FL	(321)806-4892
356995	SSRM BC 2, LLC	4200 West King Street	Cocoa	FL	(321)208-8061
300867	AC Pleasant St, LLC	5810 N Atlantic Ave	Cocoa Beach	FL	(321)784-0426
355543	COCOA DONUTS 1 LLC	695 North Atlantic Ave	Cocoa Beach	FL	(321)613-0044
310428	HZ Coffee Group, LLC	6502 N State Road 7	Coconut Creek	FL	(754)432-4112
353307	D FL HOLDINGS 1 LLC	5425 Lyons Rd	Coconut Creek	FL	954-355-1392
353971	D FL Holdings 2, LLC	3710 Coconut Creek Pkwy	Coconut Creek	FL	(954)366-2103
341802	D FL HOLDINGS 1 LLC	12397 Sheridan St	Cooper City	FL	954-364-3745
350543	D FL HOLDINGS 1 LLC	9740 Griffin Rd	Cooper City	FL	(754)218-1576
308220	HZ Coffee Group, LLC	1146 N University Dr	Coral Springs	FL	(754)318-3285
310070	HZ Coffee Group, LLC	8175 Wiles Rd	Coral Springs	FL	(754)318-3240
335547	HZ Coffee Group, LLC	5930 Coral Ridge Drive	Coral Springs	FL	(754)318-3298
336119	HZ Coffee Group, LLC	2290 Coral Springs Drive	Coral Springs	FL	(754)318-3288
336231	HZ Coffee Group, LLC	4685 State Route 7	Coral Springs	FL	(754)432-4902
341118	HZ Coffee Group, LLC	12432 W Atlantic Blvd	Coral Springs	FL	(954)755-0745
343671	WESTVIEW DRIVE DONUTS, LLC	9515 Westview Dr	Coral Springs	FL	(954)603-0811
350119	SOUTH FERDON BOULEVARD DONUTS LLC	2408 S Ferdon Blvd	Crestview	FL	(850)306-2418
353622	Dade City Donuts, LLC	13149 Us Highway 301	Dade City	FL	(352)437-3011
310129	HZ Coffee Group, LLC	550 S Federal Hwy	Dania	FL	(954)250-4935
352946	D FL HOLDINGS 1 LLC	3951 Stirling Rd	Dania	FL	954-842-3719
352464	GUNATIT DONUT, LLC	2091 Griffin Rd	Dania Beach	FL	(954)981-8784
345227	STRATEGIC BUSINESS ASSOCIATES, LLC	7571 Osceola Polk Line Rd	Davenport	FL	(407)390-8455
345510	DAVENPORT DONUTS LLC	38219 Highway 27	Davenport	FL	(863)422-5100
355311	FLMS Davenport, LLC	43450 Highway 27	Davenport	FL	(863)547-6210
362727	SSRM 14 LLC	6031 Hwy 17-92 North	Davenport	FL	(863)438-2019
303931	Allied Chase Retail, Inc.	13190 W State Road 84	Davie	FL	(954)999-4489
331899	LUISA DONUTS, LLC	5141 S University Dr	Davie	FL	(954)252-1373
334937	HZ Coffee Group, LLC	4426 Weston Rd.	Davie	FL	(786)288-2208
341233	D FL HOLDINGS 1 LLC	5021 South State Road 7	Davie	FL	954-584-1976
344529	44 Flamingo, Inc.	4401 S Flamingo Rd	Davie	FL	(954)640-3924
345295	Short River Management, Inc.	2895 Davie Rd	Davie	FL	(954)501-2685
345586	84 Pine Island, Inc.	9170 W. State Road 84	Davie	FL	(954)533-5698
351130	D FL HOLDINGS 1 LLC	3501 Davie Rd	Davie	FL	954-355-1391
341640	DJH Enterprises, Inc.	1504 S Nova Rd	Daytona Beach	FL	(386)248-0019
346010	Daytona Beach Donuts, LLC	213 N Atlantic Ave	Daytona Beach	FL	(386)257-9908
355168	Nova King, Inc.	1173 W Intl Speedway Blvd	Daytona Beach	FL	(386)238-9764
356308	NOVA KING 1190 LLC	1100 Cornerstone Blvd	Daytona Beach	FL	(386)492-3801
356554	NOVA KING 1601 LLC	1601 Concierge Blvd	Daytona Beach	FL	(386)310-4869
353664	DeBary Donuts, LLC	54 N Charles R Beall Blvd	Debary	FL	(386)320-0443
332240	Sousa Management, Inc.	1724 Hillsboro Blvd	Deerfield Beach	FL	(954)725-0705
341155	SHREENATHJI DONUT LLC	811 Se 10th St	Deerfield Beach	FL	(954)596-4438

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
341663	D FL HOLDINGS 1 LLC	1305 S Military Trail	Deerfield Beach	FL	954-281-1816
343634	D FL Holdings 2, LLC	1101 S Powerline Rd	Deerfield Beach	FL	(954)596-4490
353673	EAST HILLSBORO COFFEE LLC	273 W Hillsboro Blvd	Deerfield Beach	FL	(954)531-0709
354757	GRANDMA'S COFFEE LLC	119 N Federal Hwy	Deerfield Beach	FL	(754)333-1834
330235	Deland Donuts II, Inc.	1298 S Woodland Blvd	Deland	FL	(386)740-0455
340750	Deland Donuts, Inc.	1540 Garfield Ave	Deland	FL	(386)740-7660
358404	Spring Garden Donuts, Inc	140 S Spring Garden Ave	Deland	FL	(386)873-2834
304530	Maruti Donut Corp.	1911 S Federal Hwy	Delray Beach	FL	(561)243-2628
306288	Jai Meladi Corporation	4800 W Atlantic Ave	Delray Beach	FL	(561)499-5116
310287	Shiv Shakti Donut Corporation	2728 N. Federal Hwy	Delray Beach	FL	(561)272-9233
336833	Vesnodevi Donut Corp.	7231 W. Atlantic Ave	Delray Beach	FL	(561)865-0029
340941	Santoshima Donut Corp	2090 W Atlantic Ave	Delray Beach	FL	(561)278-6377
352519	HARI OM DONUT CORPORATION	4801 Linton Blvd	Delray Beach	FL	(561)499-2242
352986	SAHAJANAND DONUT LLC	1465 S Congress Ave	Delray Beach	FL	(561)359-2771
356707	SHREE MAHANTSWAMI DONUT, LLC	8858 Atlantic Ave	Delray Beach	FL	(561)266-3891
350504	DELTONA DONUTS, LLC	3140 Howland Blvd	Deltona	FL	(386)218-3812
357401	Deltona Ventures, LLC	499 Howland Blvd	Deltona	FL	(407)320-0705
363632	RAMRAKSHA VENTURES, LLC	1235 Providence Boulevard	Deltona	FL	(386)575-3035
342960	DORAL MIAMI DONUTS LLC	11402 Nw 41st St	Doral	FL	(305)392-3998
364386	HZ Coffee Group, LLC	5645 Nw 87th Ave	Doral	FL	(786)957-5126
357484	RADIANT F&B, LLC	4810 Mcintosh Rd	Dover	FL	(813)409-3002
350146	Bayshore Donuts, Inc.	2600 Bayshore Blvd	Dunedin	FL	(727)217-5858
340933	DUNNELLON FOODS LLC	11325 N Williams St	Dunnellon	FL	(352)522-0535
357565	EAST PALATKA DONUTS LLC	218 S Us Highway 17	East Palatka	FL	(386)530-2014
351502	DJH Enterprises, Inc.	1812 South Ridgewood Ave	Edgewater	FL	(386)423-5300
359310	Faber, Coe & Gregg of Florida, Inc.	1701 Florida 85	Eglin Air Force Base	FL	(850)576-3200
359332	Faber, Coe & Gregg of Florida, Inc.	1702 Florida 85	Eglin Air Force Base	FL	(850)576-3200
363526	Faber, Coe & Gregg of Florida, Inc.	1701 State Rd 85 North	Eglin Air Force Base	FL	(850)685-3895
301419	PURPLE ROCK INVESTMENT COMPANY LLC	2495 S. Mccall Rd	Englewood	FL	(941)474-7900
354714	Quality Brand Group Florida LLC	20290 Grande Oak Shoppes Blvd	Estero	FL	(239)301-3784
363700	Quality Brand Group Florida LLC	10131 Estero Town Commons Place	Estero	FL	(239)421-0263
338748	HZ O DONUTS LLC	2390 E Burleigh Blvd	Eustis	FL	(352)602-7093
363018	Sorrento Donuts, Inc	24352 State Road 44	Eustis	FL	(352)729-1140
338647	HZ O DONUTS LLC	429 Ridge Rd	Fern Park	FL	(407)261-5608
352643	FERNANDINA BEACH FOODS LLC	1954 S 8th St	Fernandina Beach	FL	(904)432-7594
344168	HOMESTEAD DONUTS LLC	1485 S. Dixie Hwy	Florida City	FL	(305)246-9896
353082	HOMESTEAD DONUTS LLC	10 Se 1st Ave	Florida City	FL	(305)245-8086
302561	HZ Coffee Group, LLC	901 W State Rd 84	Fort Lauderdale	FL	(754)324-5140
307307	Al-Karim Donuts, Inc.	1070 W Commercial Blvd	Fort Lauderdale	FL	(954)938-9066
308381	HZ Coffee Group, LLC	3904 N Ocean Blvd	Fort Lauderdale	FL	(954)567-7262
337278	D FL Holdings 2, LLC	1450 W Broward Blvd	Fort Lauderdale	FL	(954)462-8990
338886	Al-Karim Donuts, Inc.	4840 N Federal Hwy	Fort Lauderdale	FL	(954)772-5601
342064	HZ Coffee Group, LLC	3280 Davie Blvd	Fort Lauderdale	FL	(754)324-5858
345626	17 & Federal, Inc.	1579 S. Federal Hwy	Fort Lauderdale	FL	(954)453-7006
353453	Sunrise 17 Retail, Inc.	2431 W Sunrise Blvd	Fort Lauderdale	FL	(954)203-8227
353915	D FL Holdings 2, LLC	350 W Sunrise Blvd	Fort Lauderdale	FL	(954)395-8402
354815	SUNRISE EB 21 RETAIL, INC.	2760 W Sunrise Blvd	Fort Lauderdale	FL	(954)448-0693
354976	17 CAUSEWAY 20, INC.	817 Se 17th St	Fort Lauderdale	FL	(954)817-6292

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
364038	Delaware North Companies Travel Hospitality Services, Inc.	200 Upper Terminal Drive	Fort Lauderdale	FL	(954)359-1500
336164	Quality Brand Group Florida LLC	8902 Alico Rd	Fort Myers	FL	(239)243-0530
342250	Quality Brand Group Florida LLC	15301 Mcgregor Blvd	Fort Myers	FL	(239)437-0071
343981	Quality Brand Group Florida LLC	16970 S. Tamiami Trl	Fort Myers	FL	(239)337-9451
344272	Quality Brand Group Florida LLC	11609 S. Cleveland Ave	Fort Myers	FL	(239)337-9990
344273	Quality Brand Group Florida LLC	2475 Cleveland Ave	Fort Myers	FL	(239)461-2700
344826	Quality Brand Group Florida LLC	4726 S. Cleveland Ave	Fort Myers	FL	(239)690-2326
346211	The Paradies Shops, LLC	Ft. Myers Int Aiport	Fort Myers	FL	(239)768-2405
346222	The Paradies Shops, LLC	Ft Myers Intl Airport	Fort Myers	FL	(239)768-2405
350275	Quality Brand Group Florida LLC	14352 Palm Beach Blvd	Fort Myers	FL	(239)344-9150
351221	Quality Brand Group Florida LLC	8291 Dani Dr	Fort Myers	FL	(239)931-9850
353075	Quality Brand Group Florida LLC	6100 Whiskey Creek Dr	Fort Myers	FL	(239)243-0549
353505	Compass Group USA, Inc.	8099 College Pkwy	Fort Myers	FL	(239)489-9477
354713	Quality Brand Group Florida LLC	8951 Daniels Pkwy	Fort Myers	FL	(239)344-8699
354770	Compass Group USA, Inc.	10501 Fgcu Blvd S	Fort Myers	FL	(239)745-4338
355718	Quality Brand Group Florida LLC	3426 Forum Blvd	Fort Myers	FL	(239)202-2059
356207	FAIRVIEW DONUTS LLC	4279 Palm Beach Blvd	Fort Myers	FL	(239)219-6812
356914	Quality Brand Group Florida LLC	13101 Paul J Doherty Pkwy	Fort Myers	FL	(239)288-0490
357496	SIX MILE DONUTS LLC	5611 Six Mile Commercial Ct	Fort Myers	FL	(239)245-8568
357513	COLONIAL DONUTS LLC	3301 Colonial Blvd	Fort Myers	FL	(239)666-1953
359480	Colonial Crossings Donuts LLC	1520 Colonial Blvd	Fort Myers	FL	(239)237-2802
363316	Gordon Donuts LLC	12120 Palm Beach Boulevard	Fort Myers	FL	(239)202-8732
363649	AIRPORT RSW DONUTS LLC	10879 Terminal Access Rd	Fort Myers	FL	999-999-9999
363913	Quality Brand Group Florida LLC	9998 Interstate Commerce Drive	Fort Myers	FL	(239)441-2026
301269	Ekonomy Foods, Inc.	2315 Okeechobee Rd	Fort Pierce	FL	(772)643-6360
302942	Ekonomy Foods, Inc.	7049 Okeechobee Rd	Fort Pierce	FL	(772)807-0844
307627	FT. PIERCE DONUTS LLC	4822 S Us Highway 1	Fort Pierce	FL	(772)801-6593
342461	FT. PIERCE DONUTS LLC	2102 S Us Hwy 1	Fort Pierce	FL	(772)801-6329
343934	FT. PIERCE DONUTS LLC	4876 North Kings Hwy	Fort Pierce	FL	(772)801-6379
348486	Areas USA FLTP, LLC	Mp#144 Fort Pierce (Fl-Tpk)	Fort Pierce	FL	(305)267-8510
352601	FT. PIERCE DONUTS LLC	3302 Orange Ave	Fort Pierce	FL	(772)418-0977
352602	PSL DONUTS, LLC	1998 N Us Highway 1	Fort Pierce	FL	(772)595-9959
359664	PC BLUE HERON LLC	100 N 2nd St	Fort Pierce	FL	(772)801-1607
363496	CEJ Donuts, LLC	835 Seaway Drive	Fort Pierce	FL	(772)242-1571
365393	PM Sunoco LLC	5151 Okeechobee Road	Fort Pierce	FL	(772)577-3079
350423	MARY ESTHER DONUTS LLC	516 Mary Esther Cut Off Nw	Fort Walton Beach	FL	(850)586-7229
359112	EGLIN PARKWAY DONUTS, LLC	169 Eglin Parkway Ne	Fort Walton Beach	FL	(850)904-0112
349193	FT. PIERCE DONUTS LLC	4090 W Midway Rd	Ft Pierce	FL	(772)461-9455
343920	AC Reed Road, Inc.	7011 W Newberry Rd	Gainesville	FL	(352)727-4254
345002	AC Tucker Road, Inc.	3411 Sw Archer Rd	Gainesville	FL	(352)505-5030
352593	AC Russells Mills, Inc.	1412 W University Ave	Gainesville	FL	(352)727-4213
356951	SSRM WEST1, LLC	7605 W Newberry Rd	Gainesville	FL	(352)224-5518
358845	SSRM WEST1, LLC	6200 Nw 23rd St	Gainesville	FL	(352)301-7495
359007	SSRM WEST 2 LLC	491 W University Ave	Gainesville	FL	(352)371-0125
347625	Viva Donuts of Riverview, LLC	6912 Big Bend Rd	Gibsonton	FL	(813)672-7497
359220	PREM & ALAINA, LLC	610 N Orange Ave	Green Cove Springs	FL	(904)863-3915
310127	A & J Donuts, Inc.	6097 Lake Worth Rd	Greenacres	FL	(561)965-9339
355771	Button Donuts LLC	3098 S Jog Rd	Greenacres	FL	(561)660-6979
354057	GULF BREEZE PARKWAY DONUTS LLC	250 Gulf Breeze Pkwy	Gulf Breeze	FL	(850)677-8473
331114	SOFL DONUTS, LLC	201 N Federal Hwy	Hallandale	FL	(954)454-5655
304919	SOFL DONUTS, LLC	825 W Hallandale Beach Blvd	Hallandale Beach	FL	(954)378-7980
301347	D FL HOLDINGS 1 LLC	535 Hialeah Dr	Hialeah	FL	305-889-1003

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AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
301430	D FL HOLDINGS 1 LLC	845 E. 49th St	Hialeah	FL	786-413-3913
303365	D FL HOLDINGS 1 LLC	15905 Nw 57th Ave	Hialeah	FL	305-621-2024
308213	D FL HOLDINGS 1 LLC	1165 W 49th St	Hialeah	FL	305-828-6944
331896	D FL HOLDINGS 1 LLC	2360 W 68th St/Unit 101	Hialeah	FL	305-556-7848
355611	PM PRIMA VISTA LLC	8763 Se Bridge Rd	Hobe Sound	FL	(561)401-2470
301289	Hollywood & 441, Inc.	516 N 60th Ave	Hollywood	FL	(954)693-5095
330552	Fort Horizons Retailing, Inc.	6800 Stirling Road	Hollywood	FL	(954)453-7003
339926	D FL HOLDINGS 1 LLC	7003 Taft St	Hollywood	FL	(954)961-1999
351429	HZ Coffee Group, LLC	2547 Sheridan St	Hollywood	FL	(954)250-4917
351566	HZ Coffee Group, LLC	2780 Stirling Rd	Hollywood	FL	(754)888-6084
306057	HOMESTEAD DONUTS LLC	30125 S Dixie Hwy	Homestead	FL	(305)242-5000
349260	HZ Coffee Group, LLC	31201 Sw 137 Ave	Homestead	FL	(305)420-6965
353924	HOMESTEAD DONUTS LLC	1814 Campbell Dr	Homestead	FL	(786)339-9115
353335	KRITI ENTERPRISES, INC.	9406 S Suncoast Blvd	Homosassa	FL	(352)382-0733
342958	Hudson Donuts LLC	16737 Us Hwy 19	Hudson	FL	(727)863-6200
355096	Falcons Donuts LLC	9322 State Road 52	Hudson	FL	(727)378-4079
351862	STIRLING DONUTS LLC	1558 Lake Trafford Rd	Immokalee	FL	(239)658-0760
355265	INDIALANTIC DONUTS LLC	1220 N Highway A1a	Indialantic	FL	(321)327-8821
352952	PSL DONUTS, LLC	15935 Sw Warfield Blvd	Indiantown	FL	(772)248-2048
353520	DAMOULIS ENTERPRISES, INC	715 W Main St	Inverness	FL	(352)419-4573
304963	103RD LGS LLC	7328 103rd St	Jacksonville	FL	(904)772-7960
306045	JACKSONVILLE LGS LLC	10379 Atlantic Blvd	Jacksonville	FL	(904)642-2205
310291	RDM Duval, LLC	1084 Airport Rd	Jacksonville	FL	(904)741-4300
310476	RDM Baymeadows, LLC	9978 Old Baymeadows Rd	Jacksonville	FL	(904)646-1077
330487	BEACH BLVD LGS LLC	11657 Beach Blvd	Jacksonville	FL	(904)641-6494
336447	5150 UNIVERSITY FOODS LLC	5150 University Blvd W	Jacksonville	FL	(904)737-7244
343637	HENDRICKS LGS LLC	3929 Hendricks Ave	Jacksonville	FL	(904)399-8220
346314	Rima & Raj, LLC	116 Oakleaf Village Pkwy	Jacksonville	FL	(904)778-0700
348958	Rima & Raj, LLC	5555 Roosevelt Blvd	Jacksonville	FL	(904)384-1284
349921	4419 SOUTH SIDE FOODS LLC	4419 Southside Blvd	Jacksonville	FL	(904)997-6996
350098	210 DONUTS, LLC	2225 County Road 210 W	Jacksonville	FL	(904)342-2618
350298	Rima & Raj, LLC	6999 Merrill Rd	Jacksonville	FL	(904)743-0300
350802	Alisha & Pooja, LLC	3930 Sunbeam Rd	Jacksonville	FL	(904)262-8775
350803	Alisha & Pooja, LLC	11857 San Jose Blvd	Jacksonville	FL	(904)503-7028
352297	RDM Atlantic, LLC	842 Dunn Ave	Jacksonville	FL	(904)551-5605
352473	BEACH LGS LLC	13627 Beach Blvd	Jacksonville	FL	(904)423-0922
352474	Alisha & Pooja, LLC	12709 Bartram Park Blvd	Jacksonville	FL	(904)900-1329
353096	Alisha & Pooja, LLC	12453 Philips Hwy	Jacksonville	FL	(904)683-8373
353359	RDM Beach, LLC	3430 University Blvd S	Jacksonville	FL	(904)549-5832
353576	Rima & Raj, LLC	7908 Blanding Blvd	Jacksonville	FL	(904)253-3395
354489	ATLANTIC BOULEVARD DONUTS, INC.	12740 Atlantic Blvd	Jacksonville	FL	(904)423-1151
356427	PREM & ALAINA, LLC	7818 Normandy Blvd	Jacksonville	FL	(904)379-7986
357505	PREM & ALAINA, LLC	3631 Blanding Blvd	Jacksonville	FL	(904)524-8940
358103	Pilot Travel Centers LLC	3515 Zoo Pkwy	Jacksonville	FL	(904)696-9566
358770	ELPX Limited Liability Company	Mayport Naval Station	Jacksonville	FL	(904)619-3448
359364	Alisha & Pooja, LLC	7005 Gate Parkway	Jacksonville	FL	(904)367-3971
362945	PREM & ALAINA, LLC	110 New Berlin Rd	Jacksonville	FL	(904)379-8056
363381	PREM & ALAINA, LLC	6745 Commonwealth Ave	Jacksonville	FL	(904)337-1079
364153	Alisha & Pooja, LLC	10951 Old Saint Augustine Road	Jacksonville	FL	(904)800-2136
364206	Alisha & Pooja, LLC	3635 Philips Highway	Jacksonville	FL	(904)374-0794
364575	Metro Franchising Commissary LLC	4975 Sweetgrass Place	Jacksonville	FL	(845)264-3145
301293	Beach Boulevard Donut, Inc.	1325 Beach Blvd	Jacksonville Beach	FL	(904)249-7088
338728	Jensen Beach Donuts, LLC	4320 Nw Federal Hwy	Jensen Beach	FL	(772)692-9992

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354416	Jensen Beach Donuts, LLC	1603 Ne Jensen Beach Blvd	Jensen Beach	FL	(772)334-5536
300260	HZ Coffee Group, LLC	803 Donald Ross Rd	Juno Beach	FL	(561)624-0103
342539	PMG JUPITER LLC	131 Alt Aia	Jupiter	FL	(561)745-2578
351046	HZ Coffee Group, LLC	6274 W Indiantown Rd	Jupiter	FL	(561)295-1082
350016	KC DONUTS, LLC	4599 66th St N	Kenneth City	FL	(727)329-8998
349332	HZ Coffee Group, LLC	99675 Overseas Hwy	Key Largo	FL	(305)922-2260
359038	PREM & ALAINA, LLC	101 W Walker Dr	Keystone Heights	FL	(352)478-8744
307683	IBM Donuts, LLC	5341 W. Irlo Bronson Mem Hwy	Kissimmee	FL	(407)396-1974
353575	WESTSIDE KISSIMMEE DONUTS LLC	8898 W Bronson Memorial Hwy	Kissimmee	FL	(407)477-7916
353662	MET DONUTS, LLC	4479 W Irlo Bronson Mem Hwy	Kissimmee	FL	(407)507-1540
353809	Poinciana Donuts, LLC	3745 Pleasant Hill Rd	Kissimmee	FL	(407)343-1277
354488	M&R DONUTS LLC	1178 W Osceola Parkway	Kissimmee	FL	(407)201-2301
354581	ESTANCIA DONUTS, LLC	1591 S John Young Parkway	Kissimmee	FL	(407)201-4039
354918	NOBT Coffee and Donuts, LLC	2385 N Orange Blossom Trl	Kissimmee	FL	(407)343-9137
355870	Bronson Foods, LLC	2388 E Irlo Bronson Memorial Hwy	Kissimmee	FL	(407)343-0884
358079	SSRM4, LLC	5125 S Orange Blossom Trail	Kissimmee	FL	(321)697-3736
352330	Broward Donuts LLC	31 S Lee St	Labelle	FL	(863)674-1166
350389	HZ O DONUTS LLC	1561 Bella Cruz Dr	Lady Lake	FL	(352)633-2513
357821	SSRM4, LLC	346 Shinn Blvd	Lake Alfred	FL	(863)229-7900
357789	SSRM WEST1, LLC	14143 S Us Highway 441	Lake City	FL	(386)319-7903
352969	FOREST HILL DONUTS, LLC	1810 Forest Hill Blvd	Lake Clarke Shores	FL	(561)360-2591
302514	HZ O DONUTS LLC	4610 W Lake Mary Blvd	Lake Mary	FL	(407)987-2883
355536	HZ O DONUTS LLC	222 Wheelhouse Ln	Lake Mary	FL	(689)666-3161
365033	HZ O DONUTS LLC	1109 International Parkway	Lake Mary	FL	(407)987-2371
300243	D FL HOLDINGS 1 LLC	301 Federal Hwy	Lake Park	FL	(561)848-5031
352741	PMG LAKE PLACID LLC	195 Us 27 N	Lake Placid	FL	(863)659-4969
345745	Lake Wales Donuts, LLC	2000 State Road 60 E	Lake Wales	FL	(863)679-2700
351518	FLMS Lake Wales, LLC	24195 Us Highway 27	Lake Wales	FL	(863)676-4870
301606	CANYON DONUTS CONGRESS LLC	3060 S Congress Ave	Lake Worth	FL	(561)966-7774
308635	CANYON DONUTS 10TH AVE LLC	2001 10th Ave N	Lake Worth	FL	(561)547-8818
336766	HZ Coffee Group, LLC	4430 Hypoluxo Rd	Lake Worth	FL	(561)304-2995
338390	Sousa Management, Inc.	5905 S. State Road 7	Lake Worth	FL	(561)964-5142
342863	CANYON DONUTS LANTANA LLC	6594 Lantana Rd	Lake Worth	FL	(561)433-4939
345069	College Donut, Inc.	4200 Congress Ave	Lake Worth	FL	(561)868-4022
348485	Areas USA FLTP, LLC	Mp#94 West Palm Beach (Fl-Tpk)	Lake Worth	FL	(305)267-8510
352521	TURNPIKE DONUTS LLC	8221 Lake Worth Rd	Lake Worth	FL	(561)557-1661
355358	Shivshakti Coffee LLC	6014 S Military Trail	Lake Worth	FL	(561)433-1717
357070	SIXTH AVE LAKE WORTH, LLC	611 S Dixie Highway	Lake Worth	FL	(561)328-7387
359387	CPA HYPOLUXO LLC	8777 Hypoluxo Rd	Lake Worth	FL	(561)906-2404
302451	Everfresh Donuts, Inc.	1111 Bartow Rd	Lakeland	FL	(863)683-0333
341394	South Lakeland Donuts, LLC	3110 S. Florida Ave	Lakeland	FL	(863)701-1900
353827	FLMS Lakeland, LLC	3108 Us Highway 98 N	Lakeland	FL	(863)688-9777
358254	SSRM VB3 LLC	2060 Hwy 540a E	Lakeland	FL	(863)940-3385
358503	SSRM VB, LLC	8425 Lorraine Rd	Lakewood Ranch	FL	(941)500-1185
344077	Purple Rainbow, LLC	16055 State Road 52	Land O Lakes	FL	(813)996-3285
356034	LOL DONUTS, LLC	7044 Land O Lakes Blvd	Land O Lakes	FL	(813)575-8603
352175	DIXIE COFFEE, LLC	1101 S Dixie Hwy	Lantana	FL	(561)585-9027
363282	Ambica Coffee LLC	1003 West Lantana Road	Lantana	FL	(561)533-0204
304448	East Bay Donuts, Inc.	3515 E Bay Dr	Largo	FL	(727)538-2828
345153	Ulmerton Donuts, Inc.	7030 Ulmerton Rd	Largo	FL	(727)471-6348
349933	The Adler Group, LLC	600 Missouri Ave N	Largo	FL	(727)586-5100
354868	CITRUS DONUT ENTERPRISES, LLC	2298 Seminole Blvd	Largo	FL	(727)953-3138
356089	LMC DONUTS, LLC	201 14th St Sw	Largo	FL	(727)223-4488

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
304496	BLUEBERRY DONUTS, LLC	7340 W Commercial Blvd	Lauderhill	FL	(954)572-8414
310250	D FL HOLDINGS 1 LLC	7125 W Oakland Park Blvd	Lauderhill	FL	954-742-8511
340590	MSMD Industries, Inc.	4499 N University Dr	Lauderhill	FL	(954)674-7440
350546	D FL HOLDINGS 1 LLC	1599 N State Road 7	Lauderhill	FL	954-736-4800
346009	FBTH Enterprises Inc	782 S. Rowe Ter	Lecanto	FL	(352)527-1607
352306	HZ O DONUTS LLC	641 N 14th St	Leesburg	FL	(352)764-5206
353094	HZ O DONUTS LLC	10315 Us Highway 441	Leesburg	FL	(352)323-8099
359769	LEESEBURG DONUTS INC	27820 Us Highway 27	Leesburg	FL	(352)435-0119
352550	JOHNSON & JOHNSON, INC.	6458 Us Hwy 129	Live Oak	FL	(386)487-9797
306293	HZ O DONUTS LLC	801 W State Road 434	Longwood	FL	(407)951-6638
353093	HZ O DONUTS LLC	300 S Us Highway 17-92	Longwood	FL	(407)636-6911
353533	Rubiano Holdings, Inc.	15689 Southern Blvd	Loxahatchee	FL	(561)469-9337
352309	PURPLE SUNSET, LLC	19130 North Dale Mabry Hwy	Lutz	FL	(813)953-1851
354255	PURPLE SUNSET, LLC	17514 Us Highway 41	Lutz	FL	(813)501-4092
355272	PURPLE SOX, LLC	17852 Aprile Dr	Lutz	FL	(813)591-2242
350705	LYNN HAVEN DONUTS, LLC	2230 S Highway 77	Lynn Haven	FL	(850)772-0350
355268	PREM & ALAINA, LLC	9218 S State Rd 228	Macclenny	FL	(904)259-5747
350600	ORLANDO FOODS, LLC	1605 S Orlando Ave	Maitland	FL	(321)295-7469
349983	HZ Coffee Group, LLC	7301 Overseas Hwy	Marathon	FL	(305)204-4463
349485	M&M Donuts LLC	1089 N Collier Blvd	Marco Island	FL	(239)389-4327
336211	D FL Holdings 2, LLC	399 South State Road 7	Margate	FL	(954)979-3781
338904	ATLANTIC BLVD DONUTS, LLC	5000 W. Atlantic Blvd	Margate	FL	(954)975-4620
344533	Rayhan, Inc.	7300 Royal Palm Blvd	Margate	FL	(954)984-8744
348484	Areas USA FLTP, LLC	Mp#65 Pompano Beach (Fl-Tpk)	Margate	FL	(954)691-2734
350900	SAMPLE ROAD DONUTS, LLC	5610 W Sample Rd	Margate	FL	(954)973-6000
352387	RAYSURI DONUTS, INC.	390 N Rock Island Rd	Margate	FL	(754)205-0108
352970	ROYAL DONUTS, LLC	8010 W Sample Rd	Margate	FL	(954)752-4477
301889	Harbor City Donuts, Inc.	1500 S Harbor City Blvd	Melbourne	FL	(321)726-6631
310233	AC RODMAN ST, LLC	7155 N Wickham Rd	Melbourne	FL	(321)255-7444
340780	DD Foods Eau Gallie, LLC	4640 W Eau Gallie Blvd	Melbourne	FL	(321)255-5045
340861	DD Foods Wickham, LLC	290 S Wickham Rd	Melbourne	FL	(321)674-7363
341641	DD Foods Lake Washington, LLC	3000 Lake Washington Rd	Melbourne	FL	(321)253-2334
351832	AC Pleasant St, LLC	5515 Porada Dr	Melbourne	FL	(321)636-1822
352371	NEWHAVEN DONUTS LLC	2880 W New Haven Ave	Melbourne	FL	(321)312-4612
355891	Racetrack Donuts LLC	4525 W New Haven Ave	Melbourne	FL	(321)831-3497
356375	SSRM BC 3 LLC	3267 S Babcock St	Melbourne	FL	(321)473-8841
357348	Metz Culinary Management, Inc.	Orlando Melbourne Airport	Melbourne	FL	(321)231-7830
363061	Merritt Donuts LLC	1980 North Courtenay Parkway	Merritt Island	FL	(321)453-2334
300797	HZ Coffee Group, LLC	2720 S Dixie Hwy	Miami	FL	(305)444-1805
300985	HZ Coffee Group, LLC	18801 Nw 2nd Ave	Miami	FL	(786)957-5343
302052	HZ Coffee Group, LLC	18099 S. Dixie Hwy	Miami	FL	(305)253-8241
304649	D FL HOLDINGS 1 LLC	658 Nw 103rd St	Miami	FL	(305)908-1393
306614	KENDELL DONUTS LLC	11790 Sw 88th Street	Miami	FL	(305)271-1660
306893	HZ Coffee Group, LLC	8290 W Flagler St	Miami	FL	(305)225-7135
307275	D FL HOLDINGS 1 LLC	18714 Nw 67th Ave	Miami	FL	305-621-0202
308305	HZ Coffee Group, LLC	1496 Ne Miami Gardens Dr	Miami	FL	(786)957-8658
332292	HZ Coffee Group, LLC	10754 Sw 24th St	Miami	FL	(305)207-6835
334776	KENDELL DONUTS LLC	15469 Sw 137th Ave	Miami	FL	(786)242-1531
336117	D FL HOLDINGS 1 LLC	2600 Nw 87th Ave	Miami	FL	305-629-4401
340018	HZ Coffee Group, LLC	12930 Sw 120th St	Miami	FL	(305)233-3578
342711	Carrie Management, LLC	Miami Int. Airport	Miami	FL	(786)265-8400
343382	HZ Coffee Group, LLC	8595 Nw 186th St	Miami	FL	(754)296-9873
343978	HZ Coffee Group, LLC	12561 Biscayne Blvd	Miami	FL	(305)891-1020
344453	DORAL MIAMI DONUTS LLC	14632 S. W. 8th Street	Miami	FL	(305)221-5710

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
346499	DORAL MIAMI DONUTS LLC	2060 Nw 107th Ave	Miami	FL	(305)640-1450
348555	Florida Turnpike Services LLC	Snapper Creek Travel Plz	Miami	FL	(305)253-3755
348579	Compass Group USA, Inc.	11200 Sw 8th St	Miami	FL	(305)348-7797
349261	D FL HOLDINGS 1 LLC	11301 Nw 27th Ave	Miami	FL	305-908-1392
349476	HZ Coffee Group, LLC	6790 Sw 8th St	Miami	FL	(305)330-3767
349618	HZ Coffee Group, LLC	8099 S Dixie Hwy	Miami	FL	(305)330-4357
351116	HZ Coffee Group, LLC	13746 Sw 56th St	Miami	FL	(305)290-2490
351343	FABER MIA NEWS LLC	Miami Int'L Airport	Miami	FL	(786)374-7356
351452	HZ Coffee Group, LLC	9732 N Kendall Dr	Miami	FL	(305)428-3773
352021	HZ Coffee Group, LLC	1050 Nw 14th St	Miami	FL	(305)428-3710
353151	HZ Coffee Group, LLC	1190 Nw 62nd St	Miami	FL	(305)677-2290
354439	HZ Coffee Group, LLC	10855 Sw 72nd St	Miami	FL	(786)360-2937
354589	HZ Coffee Group, LLC	7330 Nw 36th St	Miami	FL	(305)420-6137
354920	HZ Coffee Group, LLC	10880 Biscayne Blvd	Miami	FL	(305)420-5624
355482	HZ Coffee Group, LLC	940 Sw 1st Ave	Miami	FL	(305)420-6526
356861	HZ Coffee Group, LLC	850 Ives Dairy Rd	Miami	FL	(305)420-5924
356864	HZ Coffee Group, LLC	14699 Sw 104th St	Miami	FL	(281)748-3750
356865	HZ Coffee Group, LLC	15260 Sw 42nd St	Miami	FL	(281)748-3750
357217	HZ Coffee Group, LLC	3400 Nw 79th St	Miami	FL	(305)677-2024
357984	HZ Coffee Group, LLC	9900 Bird Rd	Miami	FL	(786)983-9648
307873	HZ Coffee Group, LLC	1606 Alton Rd	Miami Beach	FL	(305)428-3923
355073	D FL HOLDINGS 1 LLC	19801 Nw 27th Ave	Miami Gardens	FL	305-907-7450
355278	HZ Coffee Group, LLC	6710 Main St	Miami Lakes	FL	(305)602-0388
356863	HZ Coffee Group, LLC	9545 Ne 2nd Ave	Miami Shores	FL	(305)420-5641
356387	SSRM BC 1, LLC	7950 Us Highway 1	Micco	FL	(772)571-5660
350722	Rima & Raj, LLC	1543 Blanding Blvd	Middleburg	FL	(904)406-0474
352050	Rima & Raj, LLC	5110 County Road 218	Middleburg	FL	(904)282-0200
364155	Alisha & Pooja, LLC	2591 Blanding Boulevard	Middleburg	FL	(904)406-0084
359300	Pilot Travel Centers LLC	33333 Blue Star Highway	Midway	FL	(850)576-3200
351859	AC Pleasant St, LLC	4412 State Road 46	Mims	FL	(321)383-3090
353326	Minneola Donuts LLC	915 N Highway 27	Minneola	FL	(352)243-1227
301527	SOFL DONUTS, LLC	6190 Miramar Pkwy	Miramar	FL	(954)378-7983
351336	D FL HOLDINGS 1 LLC	2600 S University Dr	Miramar	FL	954-589-1362
351844	D FL HOLDINGS 1 LLC	11612 City Hall Promenade	Miramar	FL	954-441-6655
354199	RED ROAD DONUTS, LLC	3644 Red Rd	Miramar	FL	(954)378-7979
351543	EMERALD COAST PARKWAY DONUTS LLC	10859 Emerald Coast Pkwy W	Miramar Beach	FL	(850)424-7297
339975	Broward Donuts LLC	1575 Pine Ridge Rd	Naples	FL	(239)593-7739
341156	OAKWOOD DONUTS LLC	7775 Preserve Lane	Naples	FL	(239)593-1070
348249	Military Donuts LLC	887 105th Ave N	Naples	FL	(239)592-5653
349019	Las Olas Donuts LLC	6685 Collier Blvd	Naples	FL	(239)530-3008
349848	ATLANTIC DONUTS LLC	4800 Golden Gate Pkwy	Naples	FL	(239)348-2972
350697	ROCK ISLAND DONUTS LLC	8885 Davis Blvd	Naples	FL	(239)348-2844
351159	University Donuts LLC	4835 Immokalee Rd	Naples	FL	(239)596-0681
352128	Gulf Coast Donuts, LLC	14259 Collier Blvd	Naples	FL	(239)352-0667
352470	M&M Donuts LLC	13180 Livingston Rd	Naples	FL	(239)431-5625
353039	Glades Donuts LLC	390 9th St N	Naples	FL	(239)529-6606
355454	CASINO DONUTS LLC	3345 Radio Rd	Naples	FL	(239)919-3347
359754	RANDALL DONUTS LLC	13600 Immokalee Rd	Naples	FL	(239)300-4808
363330	COURTHOUSE SHADOWS DONUTS LLC	3400 Tamiami Trail East	Naples	FL	(239)304-9853
363952	GWR NAPLES LLC	3875 City Gate Boulevard North	Naples	FL	999-999-9999
301551	LEGACY PORT RICHEY QSR LLC	5524 Us Highway 19	New Port Richey	FL	(727)232-2624
342001	PURPLE SOX, LLC	5421 Little Rd	New Port Richey	FL	(727)376-2161

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#	Franchisee	Address	City	ST	Phone or Email
345155	PURPLE SOX, LLC	8406 Little Rd	New Port Richey	FL	(727)842-1755
350699	PURPLE SOX, LLC	10829 State Road 54	New Port Richey	FL	(727)372-5454
345393	DJH Enterprises, Inc.	2365 State Road 44	New Smyrna Beach	FL	(386)428-5700
358666	RADIANT F&B, LLC	1240 North Tamiami Trail	Nokomis	FL	(941)303-6730
340591	Quality Brand Group Florida LLC	14071 N Cleveland Ave	North Fort Myers	FL	(239)995-8400
304593	HZ Coffee Group, LLC	95 Nw 167th St	North Miami Beach	FL	(305)908-1390
343805	D FL HOLDINGS 1 LLC	3467 Ne 163rd St	North Miami Beach	FL	305-908-1391
359054	HZ Coffee Group, LLC	890 N Miami Beach Blvd	North Miami Beach	FL	(305)488-2890
353852	Quality Brand Group Florida LLC	4915 White Ibis Drive	North Port	FL	(941)240-0128
352973	HZ Coffee Group, LLC	751 E Commercial Blvd	Oakland Park	FL	(754)324-5902
310171	College Road Donuts, Inc.	3910 Sw College Rd Bldg 300	Ocala	FL	(352)237-0505
339944	OCALA FOODS LLC	1655 Sw Highway 484	Ocala	FL	(352)245-2106
340469	WEST SILVER FOODS LLC	3622 W Silver Springs Blvd	Ocala	FL	(352)620-0681
343303	MARICAMP FOODS LLC	5457 Se Maricamp Rd	Ocala	FL	(352)624-4020
349960	South Pine Donuts, Inc.	1750 S Pine Ave	Ocala	FL	(352)622-5521
352974	MARICAMP DONUTS, INC.	3015 Southeast Maricamp Rd	Ocala	FL	(352)512-9029
352987	CANOPY OAKS DONUTS, INC.	8121 Sw Highway 200	Ocala	FL	(352)237-1157
353001	PINE FOODS LLC	2303 N Pine Ave	Ocala	FL	(352)368-2007
353469	SGADI OCALA DONUTS LLC	4410 Nw Cr 326	Ocala	FL	(352)620-0674
355050	ROUTE 27 OCALA FOODS LLC	4619 Nw Blitchton Rd	Ocala	FL	(352)620-2729
359370	GRAND OAKS DONUTS, INC	3980 Sw 26th Court	Ocala	FL	(352)351-0414
359973	ALLIGATOR DONUTS LLC	47801 W Sr 84	Ochopee	FL	999-999-9999
330025	IKG & MSS, Inc.	11204 W Colonial Dr	Ocoee	FL	(407)877-2677
352644	WEST COLONIAL FOODS LLC	8844 W Colonial Dr	Ocoee	FL	(407)293-0099
354316	SSRM 11, LLC	2266 Ocoee Apopka Rd	Ocoee	FL	(407)814-3576
354247	VAN DYKE DONUTS LLC	17691 Gunn Highway	Odessa	FL	(813)920-4460
355097	PURPLE SOX, LLC	13260 State Road 54	Odessa	FL	(813)920-6671
348487	Areas USA FLTP, LLC	Mm 184 Florida Tpke	Okeechobee	FL	(305)267-8510
350572	PM OKEECHOBEE, LLC	4993 Us Highway 441 S	Okeechobee	FL	(863)357-0015
353797	PMA OKEECHOBEE LLC	205 Ne Park St	Okeechobee	FL	(863)623-4412
358651	Pilot Travel Centers LLC	3051 State Road 60	Okeechobee	FL	(407)436-1224
364945	PA 441 LLC	2550 U.S. 441	Okeechobee	FL	(863)226-2472
359018	FOREST LAKES DONUTS, LLC	3801 Tampa Rd	Oldsmar	FL	(727)308-5922
332989	HZ O DONUTS LLC	1142 Saxon Blvd	Orange City	FL	(386)774-0299
302355	ORANGE PARK FOODS LLC	373 Blanding Blvd	Orange Park	FL	(904)559-1932
351302	Alisha & Pooja, LLC	4685 Us Highway 17	Orange Park	FL	(904)541-4914
351352	1408 PARK AVENUE FOODS LLC	1408 Park Ave	Orange Park	FL	(904)375-9382
354356	Alisha & Pooja, LLC	1711 Wells Rd	Orange Park	FL	(904)579-4486
301017	HZ O DONUTS LLC	2000 S Orange Ave	Orlando	FL	(689)698-1045
332495	HZ O DONUTS LLC	12173 S Orange Blossom Trl	Orlando	FL	(407)251-5142
336444	HZ O DONUTS LLC	4580 S Semoran Blvd	Orlando	FL	(407)384-0943
336460	SSRM3, LLC	3042 W Sand Lake Rd	Orlando	FL	(407)355-7213
338030	HZ O DONUTS LLC	7440-A International Drive	Orlando	FL	(689)698-9131
338649	HZ O DONUTS LLC	7707 E Colonial Dr	Orlando	FL	(407)208-9595
338993	SOUTH ORANGE FOODS LLC	6215 S Orange Ave	Orlando	FL	(407)812-8580
343618	Osceola Donuts, LLC	10395 Narcoossee Rd	Orlando	FL	(407)658-6250
344536	Lake Bryan Donuts, LLC	13605 S Apopka Vineland Rd	Orlando	FL	(407)238-7800
346218	HZ O DONUTS LLC	12075 Collegiate Way	Orlando	FL	(407)282-7147
347207	HZ O DONUTS LLC	5422 N Orange Blossom Trl	Orlando	FL	(407)299-9531
349390	Goldenrod Donuts, LLC	654 S Goldenrod Rd	Orlando	FL	(321)235-5926
350220	COLONIAL FOODS 2, LLC	4115 E Colonial Dr	Orlando	FL	(407)203-6052
350595	SOUTH ORANGE BLOSSOM FOODS LLC	8485 S Orange Blossom Trl	Orlando	FL	(407)812-8580
350765	COLONIAL FOODS 3, LLC	14813 East Colonial Dr	Orlando	FL	(407)930-6329

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#	Franchisee	Address	City	ST	Phone or Email
352243	SOUTHERN STAR RESTAURANT MANAGEMENT, INC	4210 W Plaza Dr	Orlando	FL	(407)882-3688
352420	TURKEY LAKE FOODS LLC	8015 Turkey Lake Rd	Orlando	FL	(407)730-3073
352475	HZ O DONUTS LLC	3009 Edgewater Dr	Orlando	FL	(407)802-4742
352476	HZ O DONUTS LLC	7067 Narcoossee Rd	Orlando	FL	(407)987-2991
352560	CHICKASAW DONUTS, LLC	2328 S Chickasaw Trl	Orlando	FL	(407)930-6631
353446	South Alafaya Donuts LLC	588 S Alafaya Trl	Orlando	FL	(407)281-7080
353500	Universal Coffee and Donuts, LLC	9924 Universal Blvd	Orlando	FL	(407)930-5677
353591	HZ O DONUTS LLC	5598 W Colonial Dr	Orlando	FL	(407)757-2751
353793	International Coffee and Donuts, LLC	11787 International Dr	Orlando	FL	(407)778-1554
353921	Conroy Coffee and Donuts, LLC	8014 Conroy Windermere Rd	Orlando	FL	(407)270-6370
354027	SSRM8 LLC	5297 S Semoran Blvd	Orlando	FL	(407)930-0918
354029	LANDSTAR DONUTS LLC	13458 Landstar Blvd	Orlando	FL	(407)233-4054
354486	HZ O DONUTS LLC	1418 N Semoran Blvd	Orlando	FL	(689)698-1038
354582	SSRM 12 LLC	7032 S Kirkman Rd	Orlando	FL	(407)704-3451
354583	HZ O DONUTS LLC	1627 Conway Rd	Orlando	FL	(407)720-3554
354700	HZ O DONUTS LLC	486 N Orange Ave	Orlando	FL	(407)674-7385
354859	HZ O DONUTS LLC	255 S Orange Ave	Orlando	FL	(407)987-2947
354937	SSRM 14 LLC	1018 East Colonial Drive	Orlando	FL	(407)723-8103
354938	HZ O DONUTS LLC	801 Lee Rd	Orlando	FL	(407)622-1373
355005	SSRM3, LLC	1800 S Kirkman Rd	Orlando	FL	(407)582-1919
355403	SSRM6, LLC	250 Sand Lake Rd	Orlando	FL	6174487311
355404	HZ O DONUTS LLC	9985 Tagore Pl	Orlando	FL	(689)304-6256
356339	East Colonial Drive Donuts LLC	10360 E Colonial Dr	Orlando	FL	(407)737-3322
357515	SSRM4, LLC	3011 Cathy St	Orlando	FL	(407)985-5924
357912	TRIDENT VENTURES LLC	10039 S Orange Ave	Orlando	FL	(407)984-8942
358785	SSRM VB3 LLC	410 N Terry	Orlando	FL	(407)730-4715
358976	SSRM3, LLC	7710 Palm Parkway	Orlando	FL	(407)412-6250
359580	SSRM 14 LLC	5900 S Orange Blossom Trl	Orlando	FL	(407)845-1627
359988	POWERS FOODS LLC	5590 N Powers Dr	Orlando	FL	(407)601-6864
364093	Avalon Foods LLC	363 Avalon Park South Boulevard	Orlando	FL	773-297-0119
345520	Nova King, Inc.	300 S Nova Rd	Ormond Beach	FL	(386)677-0052
350167	Nova King, Inc.	1628 W Granada Blvd	Ormond Beach	FL	(386)675-6955
351741	Nova King, Inc.	250 S Atlantic Ave	Ormond Beach	FL	(386)256-3830
355048	NOVA KING 1190 LLC	1190 Ocean Shore Blvd	Ormond Beach	FL	(386)872-5971
357357	NOVA KING 1535 LLC	1535 North Us-1	Ormond Beach	FL	(386)492-2324
355449	Quality Brand Group Florida LLC	13140 S Tamiami Trail	Osprey	FL	(941)375-3802
362984	PURPLE ROCK INVESTMENT COMPANY LLC	6 North Tamiami Trail	Osprey	FL	(941)210-6490
343638	HZ O DONUTS LLC	3635 Aloma Ave	Oviedo	FL	(407)667-9046
350933	SSRM2, LLC	3100 Alafaya Trl	Oviedo	FL	(407)542-4947
353745	SSRM7, LLC	3551 Dovera Dr	Oviedo	FL	(407)542-0824
354705	SSRM VB3 LLC	865 W Mitchell Hammock Rd	Oviedo	FL	(407)542-8944
303377	PALATKA LGS LLC	1401 Reid St	Palatka	FL	(386)328-2181
308738	DD Foods Babcock, LLC	4897 Babcock St Ne	Palm Bay	FL	(321)674-9959
335674	AC RODMAN ST, LLC	898 Palm Bay Rd Ne	Palm Bay	FL	(321)723-7170
340594	DD Foods Malabar, LLC	898 Malabar Rd Se	Palm Bay	FL	(321)723-8033
355429	Bayside Donuts LLC	3490 Bayside Lakes Blvd Se	Palm Bay	FL	(321)914-4071
302456	D FL HOLDINGS 1 LLC	2506 Pga Blvd	Palm Beach Gardens	FL	561-624-0063
341661	US HWY ONE AT PBG LLC	11575 Us Highway 1 Ste 85	Palm Beach Gardens	FL	(561)401-4009
350544	HZ Coffee Group, LLC	2931 Northlake Blvd	Palm Beach Gardens	FL	(561)290-2678

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#	Franchisee	Address	City	ST	Phone or Email
352361	HZ Coffee Group, LLC	10800 N Military Trl	Palm Beach Gardens	FL	(561)290-2680
353246	HZ Coffee Group, LLC	4530 Donald Ross Rd	Palm Beach Gardens	FL	(561)625-5428
363591	HZ Coffee Group, LLC	7104 Fairway Drive	Palm Beach Gardens	FL	(561)858-3596
343789	Palm City Donuts, LLC	2858 Town Center Way	Palm City	FL	(772)220-5960
354979	MARTIN DONUTS LLC	3551 Sw Martin Highway	Palm City	FL	(772)341-5033
346715	Town Center Donuts, LLC	5290 East Sr 100	Palm Coast	FL	(386)586-2487
352963	Nova King, Inc.	7 Old Kings Rd N	Palm Coast	FL	(386)446-9113
302529	US 19 Donuts, Inc.	33240 Us Highway 19 N	Palm Harbor	FL	(727)400-6884
353974	PURPLE SOX, LLC	2663 E Lake Rd	Palm Harbor	FL	(727)785-3237
362649	SSRM WEST 2 LLC	5285 69th St E	Palmetto	FL	6174487311
355056	15TH STREET DONUTS LLC	3706 W Highway 98	Panama City	FL	(850)481-1392
347876	PANAMA CITY BEACH DONUTS, LLC	11150 Panama City Beach Pkwy	Panama City Beach	FL	(850)387-0800
353855	THOMAS DRIVE DONUTS, LLC	912 Thomas Dr	Panama City Beach	FL	(850)588-6552
354240	BEACH PARKWAY DONUTS LLC	22909 Panama City Beach Pkwy	Panama City Beach	FL	(850)200-0946
362730	SSRM 14 LLC	11511 Us 301n	Parrish	FL	(941)981-3800
340751	PASADENA AVENUE DONUTS, LLC	1200 Pasadena Ave S	Pasadena	FL	(727)343-3435
310051	D FL HOLDINGS 1 LLC	17720 Pines Blvd	Pembroke Pines	FL	954-431-6979
330907	D FL HOLDINGS 1 LLC	11970 Pines Blvd	Pembroke Pines	FL	954-450-4734
331898	PB DONUTS, LLC	9901 Pines Blvd.	Pembroke Pines	FL	(954)443-3334
345149	D FL HOLDINGS 1 LLC	9121 Pembroke Rd	Pembroke Pines	FL	954-438-1789
351131	D FL HOLDINGS 1 LLC	7200 Pines Blvd	Pembroke Pines	FL	954-355-1390
352891	SHERIDAN COFFEE, LLC	16630 Sheridan St	Pembroke Pines	FL	(954)544-2815
356176	UNIVERSITY NB 12 RETAIL, INC.	1799 N University Dr	Pembroke Pines	FL	(954)453-7012
348606	AIRPORT BOULEVARD DONUTS LLC	1133 Airport Blvd	Pensacola	FL	(850)912-8388
350966	NAVY BOULEVARD DONUTS LLC	720 N Navy Blvd	Pensacola	FL	(850)466-2834
355750	N. Davis Highway Donuts, LLC	8039 N Davis Highway	Pensacola	FL	(850)262-9650
356620	PINE FOREST DONUTS, LLC	9225 Pine Forest Rd	Pensacola	FL	(850)407-8620
304658	GIAVANNA DONUTS, LLC	7315 Us Highway 19 N	Pinellas Park	FL	(727)521-3866
354566	49TH DONUTS, LLC	8650 49th St N	Pinellas Park	FL	(727)440-6043
356564	Bryan Donuts LLC	8150 Bryan Dairy Rd	Pinellas Park	FL	(727)273-0307
356650	PC DONUTS, INC.	2851 Thonotosassa Rd	Plant City	FL	(813)756-3706
359971	SSRM WEST 2 LLC	423 N County Line Rd	Plant City	FL	6174487311
310284	D FL HOLDINGS 1 LLC	7823 Sunrise Blvd	Plantation	FL	954-358-5146
343778	D FL HOLDINGS 1 LLC	560 N Pine Island Rd	Plantation	FL	954-358-5700
350755	D FL HOLDINGS 1 LLC	11 N State Road 7	Plantation	FL	954-327-2509
349657	Capco Real Estate, Inc.	800 Cypress Pkwy	Poinciana	FL	(407)201-4125
304902	HZ Coffee Group, LLC	2250 W Sample Rd	Pompano Beach	FL	(754)432-4973
304976	Krishna Donut Corporation	3301 N. Federal Hwy	Pompano Beach	FL	(954)781-6760
330324	330262 Donuts, Inc.	1405 Sw 26th Avenue	Pompano Beach	FL	(954)974-7494
340228	HZ Coffee Group, LLC	2768-2770 W Atlantic Blvd	Pompano Beach	FL	(754)432-4646
341799	Radhe Donut Corporation	2351 N. Powerline Rd	Pompano Beach	FL	(561)781-8668
352227	HZ Coffee Group, LLC	949 E Mcnab Rd	Pompano Beach	FL	(754)432-4187
353669	CHASE DONUTS, LLC	300 E Atlantic Blvd	Pompano Beach	FL	(954)784-2784
363599	ESR DONUTS LLC	500 East Sample Road	Pompano Beach	FL	978-682-2382
364116	Shree Parvatiji Donut Corporation	1750 North Federal Highway	Pompano Beach	FL	(754)306-5441
352212	A1A DONUTS, LLC	226 Solana Rd	Ponte Vedra Beach	FL	(904)686-1091
354697	CROSSWATER DONUTS LLC	641 Crosswater Pkwy	Ponte Vedra Beach	FL	(904)373-0426
332002	PURPLE ROCK INVESTMENT COMPANY LLC	20101 Peachland Blvd	Port Charlotte	FL	(941)255-1157

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
332003	PURPLE ROCK INVESTMENT COMPANY LLC	3190 Tamiami Trl	Port Charlotte	FL	(941)627-5100
335407	PURPLE ROCK INVESTMENT COMPANY LLC	829 Tamiami Trl	Port Charlotte	FL	(941)627-1833
349981	Quality Brand Group Florida LLC	4233 Tamiami Trl	Port Charlotte	FL	(941)764-1877
363921	PURPLE ROCK INVESTMENT COMPANY LLC	19220 Veterans Boulevard	Port Charlotte	FL	(941)273-9017
303374	DJH Enterprises, Inc.	3821 S Ridgewood Ave	Port Orange	FL	(386)761-0057
350350	DJH Enterprises, Inc.	3817 S Nova Rd	Port Orange	FL	(386)767-0050
354026	DJH Enterprises, Inc.	3665 Clyde Morris Blvd	Port Orange	FL	(386)872-3386
302729	Port Richey Donuts LLC	11409 Us Highway 19	Port Richey	FL	(727)863-4564
354390	BAY BOULEVARD DONUTS LLC	8419 Us Highway 19	Port Richey	FL	(727)203-8916
336686	PSL DONUTS, LLC	1002 St Lucie West Blvd	Port Saint Lucie	FL	(772)336-9058
337625	GATLIN DONUTS, LLC	1924 Sw Gatlin Blvd	Port Saint Lucie	FL	(772)878-0856
338692	PSL DONUTS, LLC	128 Sw Port Saint Lucie Blvd	Port Saint Lucie	FL	(772)871-0025
340186	PSL DONUTS, LLC	1401 Se Village Green Dr	Port Saint Lucie	FL	(772)335-0995
340940	GATLIN DONUTS, LLC	2173 Sw Gatlin Blvd	Port Saint Lucie	FL	(772)878-2790
342467	PSL DONUTS, LLC	1820 Fountainview Blvd	Port Saint Lucie	FL	(772)340-7501
351492	PM AIROSO, LLC	550 Nw Airoso Blvd	Port Saint Lucie	FL	(772)834-2611
352318	PSL DONUTS, LLC	235 Sw Port Saint Lucie Blvd	Port Saint Lucie	FL	(772)873-9731
353303	PM BECKER LLC	650 Se Becker Rd	Port Saint Lucie	FL	(772)807-2066
353506	FT. PIERCE DONUTS LLC	903 E Prima Vista Blvd	Port Saint Lucie	FL	(401)225-1767
358415	MARTIN DONUTS LLC	11165 Sw Village Pkwy	Port Saint Lucie	FL	(772)879-2688
359108	MARTIN DONUTS LLC	3095 Southwest Port Saint Lucie Boulevard	Port Saint Lucie	FL	(772)323-0600
364876	PM St. James LLC	5455 Northwest Saint James Drive	Port Saint Lucie	FL	(772)249-8755
341938	PURPLE ROCK INVESTMENT COMPANY LLC	2517 S Tamiami Trail	Punta Gorda	FL	(941)575-6263
346385	PURPLE ROCK INVESTMENT COMPANY LLC	900 Kings Hwy	Punta Gorda	FL	(941)625-2400
365221	Faber, Coe & Gregg of Florida, Inc.	7930 Skylane Way	Punta Gorda	FL	(941)467-5434
349660	MINERVA 2, INC.	11292 Boyette Rd	Riverview	FL	(813)741-3081
353867	VILA FRANCA DONUTS, LLC	13135 Us Highway 301 S	Riverview	FL	(813)672-6551
354999	Crescent Donuts, Inc.	3872 Us Highway 301 S	Riverview	FL	(813)443-9870
356062	RIVERCREST DONUTS INC.	11404 S Us Hwy 301	Riverview	FL	(813)443-0232
356663	PROGRESS DONUTS, INC.	9020 Progress Blvd	Riverview	FL	(813)231-4884
331280	HZ Coffee Group, LLC	5401 N Military Trl	Riviera Beach	FL	(561)616-1993
341149	BLUE HERON AT RB LLC	1850 W Blue Heron Blvd.	Riviera Beach	FL	(561)461-8160
352043	ROCKET DONUT LLC	1960 Rockledge Blvd	Rockledge	FL	(321)305-5938
358974	SSRM 14 LLC	3710 S Fiske Blvd	Rockledge	FL	(321)735-4200
354751	HZ Coffee Group, LLC	171 S State Road 7	Royal Palm Beach	FL	(561)345-2956
358518	West Palm Beach Donuts, Inc.	1351 Royal Palm Beach Blvd	Royal Palm Beach	FL	(561)795-9900
301282	ST. JOHNS DONUTS, LLC	171 San Marco Ave	Saint Augustine	FL	(904)826-1358
346469	AUGUSTINE FOODS LLC	7440 Us 1 N	Saint Augustine	FL	(904)342-7186
349339	ST. JOHNS DONUTS, LLC	2274 State Road 16	Saint Augustine	FL	(904)827-1240
354039	207 DONUTS, LLC	2435 State Road 207	Saint Augustine	FL	(904)217-3141
355267	WGV DONUTS LLC	180 Capulet Dr	Saint Augustine	FL	(904)547-2548
364218	207 DONUTS, LLC	40 Epic Boulevard	Saint Augustine	FL	(904)217-4587
364823	ST. JOHNS DONUTS, LLC	975 Florida 16	Saint Augustine	FL	(904)217-8325
307800	St. Cloud Donuts, Inc.	4004 13th St	Saint Cloud	FL	(407)892-9424
348488	Areas USA FLTP, LLC	Mp#229 Canoe Creek Plaza	Saint Cloud	FL	(305)267-8510
351665	ATHENA DONUTS LLC	1421 S Narcoossee Rd	Saint Cloud	FL	(407)891-0808
354699	Cloud Foods, LLC	120 E 13th St	Saint Cloud	FL	(407)593-1462
358302	SSRM4, LLC	2435 Old Canoe Creek Rd	Saint Cloud	FL	(407)593-0407

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
354755	RACE TRACK ROAD DONUTS LLC	2532 Racetrack Rd	Saint Johns	FL	(904)217-0054
357157	Bartram Market Donuts LLC	230 Bartram Market Dr	Saint Johns	FL	(904)429-9452
358856	FOUNTAIN DONUTS LLC	1620 County Road 210 W	Saint Johns	FL	(904)342-5632
362592	LONGLEAF DONUTS LLC	6955 Longleaf Pine Parkway	Saint Johns	FL	8605399903
342083	34th STREET NORTH DONUTS, LLC	700 34th St. N	Saint Petersburg	FL	(727)328-9180
342892	LEGACY ST. PETE QSR LLC	7595 4th St N	Saint Petersburg	FL	(727)256-9188
349055	LEGACY 4TH STREET QSR LLC	1046 4th St N	Saint Petersburg	FL	(727)256-9194
349963	34th STREET SOUTH DONUTS, LLC	3850 34th St S	Saint Petersburg	FL	(727)471-6346
351848	The Last Waltz, Inc.	3000 22nd Ave N	Saint Petersburg	FL	(727)201-9967
352827	BAY DONUTS, LLC	9991 Bay Pines Blvd	Saint Petersburg	FL	(727)398-6342
354867	PURPLE SOX, LLC	11200 4th St N	Saint Petersburg	FL	(727)954-4522
355709	TYRONE DONUTS, LLC	1100 Tyrone Blvd N	Saint Petersburg	FL	(727)440-6556
357918	ALEXANDER DONUTS, LLC	6325 9th St N	Saint Petersburg	FL	(727)954-4493
338646	HZ O DONUTS LLC	3768 S Orlando Dr.	Sanford	FL	(407)878-3615
339744	HZ O DONUTS LLC	4510 W State Road 46	Sanford	FL	(407)878-3613
340479	PURPLE ROCK INVESTMENT COMPANY LLC	5871 Fruitville Rd	Sarasota	FL	(941)379-8254
341222	PURPLE ROCK INVESTMENT COMPANY LLC	5641 Clark Rd	Sarasota	FL	(941)924-3878
343785	PURPLE ROCK INVESTMENT COMPANY LLC	8445 Tamiami Tr	Sarasota	FL	(941)922-3639
346368	The Paradies Shops, LLC	Sarasota Bradenton International Airport	Sarasota	FL	(941)358-6572
348029	Quality Brand Group Florida LLC	2525 N Tamiami Trl	Sarasota	FL	(941)955-4502
349621	Capco Real Estate, Inc.	5761 Bee Ridge Rd	Sarasota	FL	(941)379-6199
352532	Quality Brand Group Florida LLC	3824 S Tuttle Ave	Sarasota	FL	(941)870-2837
353169	Quality Brand Group Florida LLC	6285 S Tamiami Trl	Sarasota	FL	(941)894-0578
357290	SSRM VB 2, LLC	7942 North Tamiami Trail	Sarasota	FL	(941)500-1101
359286	Paradies - Shell Factory III, LLC	6000 Airport Circle Post	Sarasota	FL	(941)359-6572
362454	PURPLE ROCK INVESTMENT COMPANY LLC	3090 Fruitville Commons Blvd	Sarasota	FL	(941)209-5254
336134	AC RODMAN ST, LLC	1000 Hwy A1a	Satellite Beach	FL	(321)777-7721
310131	Indian River Donuts, Inc.	900 Us Highway 1	Sebastian	FL	(772)589-0513
300705	Albireh Donuts LLC	3504 Us Highway 27 S	Sebring	FL	(863)471-3622
355211	WAL-DONUTS SEBRING, LLC	3525 Us Highway 27 N	Sebring	FL	(863)314-9344
359343	DEENA DONUTS LLC	5216 Hardware Place	Sebring	FL	518-573-1408
332050	Seminole Donuts, LLC	8490 Park Blvd	Seminole	FL	(727)394-1343
352347	Cali Donuts, LLC	8595 Seminole Blvd	Seminole	FL	(727)399-1234
357022	SSRM VC1, LLC	2450 S. Ridgewood Ave	South Daytona	FL	(386)317-0915
343502	S.T.C. of Hernando County, Inc.	14314 Spring Hill Dr	Spring Hill	FL	(352)797-9442
355783	CFE DONUTS, LLC	10455 County Line Rd	Spring Hill	FL	(352)340-4743
356016	COMMERCIAL DONUTS, LLC	1362 Commercial Way	Spring Hill	FL	(352)701-1348
358798	JACK THOMAS DONUTS, LLC	4287 Mariner Blvd	Spring Hill	FL	(352)293-4072
363105	QUICK SERVICE COFFEE, INC.	13300 Cortez Blvd	Spring Hill	FL	(352)277-0773
332895	JYG South, LLC	1001 S Ponce De Leon Blvd	St Augustine	FL	(904)825-4648
351578	ST. JOHNS DONUTS, LLC	1115 A1a Beach Blvd	St Augustine	FL	(904)342-7747
357008	SHORES DONUTS LLC	890 Santa Maria Blvd	St Augustine	FL	(904)547-2488
355659	PREM & ALAINA, LLC	631 S Walnut St	Starke	FL	(904)964-2061
302512	Stuart Donuts, LLC	840 South Federal Hwy	Stuart	FL	(772)288-6533
302943	Stuart Donuts, LLC	6001 Us 1	Stuart	FL	(772)283-3040
338730	Stuart Donuts, LLC	7850 Sw Lost River Rd	Stuart	FL	(772)220-3583
350857	Stuart Donuts, LLC	2101 Se Ocean Blvd	Stuart	FL	(772)781-9697
354726	Stuart Donuts, LLC	3130 Se Federal Hwy	Stuart	FL	(772)236-8109
310128	Oakland & Hiatus, Inc.	11170 W. Oakland Park Blvd	Sunrise	FL	(954)572-2575

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
332291	HZ Coffee Group, LLC	100 Weston Rd	Sunrise	FL	(754)296-9880
343025	Sunset Strip Donuts, LLC	10019 Sunset Strip	Sunrise	FL	(954)747-9570
348254	MARK DONUTS, LLC	10201 W Commercial Blvd	Sunrise	FL	(954)718-1110
352681	D FL HOLDINGS 1 LLC	2499 N University Dr	Sunrise	FL	954-747-3503
354749	SAWGRASS DONUTS, LLC	12522 W Sunrise Blvd	Sunrise	FL	(754)206-3603
349298	RDM TALLY 1, LLC	6676 Thomasville Rd #2	Tallahassee	FL	(850)727-8958
349673	SC&D Thomasville LLC	3440 Thomasville Rd	Tallahassee	FL	(850)558-5995
350143	SC&D Capital Circle NW LLC	1594 Capital Cir Nw	Tallahassee	FL	(850)391-9638
350594	SC&D North Monroe LLC	2560 N Monroe St	Tallahassee	FL	(850)391-9084
352884	SC&D West Tennessee, LLC	1617 W Tennessee St	Tallahassee	FL	(850)597-8121
354829	RDM BLOUNTSTOWN, LLC	3001 W Tennessee St	Tallahassee	FL	(850)765-4233
355480	RDM W. PENSACOLA, LLC	1955 W Pensacola St	Tallahassee	FL	(850)765-5132
355526	RDM APALACHEE, LLC	3098 Apalachee Parkway	Tallahassee	FL	(850)999-8525
358360	RDM North Monroe, LLC	3738 North Monroe Street	Tallahassee	FL	(850)329-7498
359070	RDM CAPITAL CIRCLE NE, LLC	2320 Capital Cir Ne	Tallahassee	FL	(850)765-7820
359882	RDM MAHAN, LLC	3266 Mahan Drive	Tallahassee	FL	(850)727-0408
362745	TAILWIND TLH, LLC	3300 Capital Circle Southwest	Tallahassee	FL	(850)694-0823
301577	D FL HOLDINGS 1 LLC	4900 N State Road 7	Tamarac	FL	954-730-9008
330909	Aakash Enterprises II Inc.	7450 W Mcnab Rd	Tamarac	FL	(954)726-9911
306298	Agapite and Cloe Donuts, Inc.	4404 W Gandy Blvd	Tampa	FL	(813)835-0694
307136	FLETCHER AVENUE DONUTS, LLC	330 W. Fletcher Ave	Tampa	FL	(813)935-2505
346022	Capco Real Estate, Inc.	6055 W Waters Ave	Tampa	FL	(813)515-5090
346025	Capco Real Estate, Inc.	1930 N Dale Mabry Hwy	Tampa	FL	(813)512-8424
346030	Capco Real Estate, Inc.	11302 N Dale Mabry Hwy	Tampa	FL	(813)374-6459
346491	Capco Real Estate, Inc.	13430 Bruce B. Downs Blvd	Tampa	FL	(813)252-7491
348474	PURPLE SUNSET, LLC	6017 W Linebaugh Ave	Tampa	FL	(813)961-2100
350124	PURPLE SUNSET, LLC	12941 Race Track Rd	Tampa	FL	(813)336-4915
351093	PURPLE SUNSET, LLC	222 W Waters Ave	Tampa	FL	(813)935-0300
351519	Armenia Donuts, Inc.	4012 N Armenia Ave	Tampa	FL	(813)877-5103
352218	SOUTH DALE DONUTS, INC.	3820 S Dale Mabry Hwy	Tampa	FL	(813)284-5999
353104	PURPLE SUNSET, LLC	8809 W Waters Ave	Tampa	FL	(813)886-3500
353521	KB DONUTS, INC.	1622 W Kennedy Blvd	Tampa	FL	(813)253-3322
353545	SSRM VB3 LLC	19090 Bruce B Downs Blvd	Tampa	FL	(813)971-6160
355935	TAMPA SPORTSERVICE, INC.	401 Channelside Dr	Tampa	FL	(813)301-6500
356038	911 Donuts, Inc.	911 N Dale Mabry Highway	Tampa	FL	(813)350-4889
356186	Countryway Donuts, LLC	12181 W Hillsborough Ave	Tampa	FL	(813)565-2009
356394	RADIANT F&B, LLC	7210 E Hillsborough Ave	Tampa	FL	(813)442-4914
357372	WELLSWOOD DONUTS, INC.	2300 W Hillsborough Ave	Tampa	FL	(813)350-4048
357740	CROSSTOWN DONUTS, INC	410 S 50th St	Tampa	FL	(813)405-8002
359586	Legends Hospitality, LLC	4201 N Dale Mabry Highway	Tampa	FL	862-902-5451
359720	56th Donuts Inc	6820 North 56th Street	Tampa	FL	(813)252-9978
363368	WESTSHORE DONUTS, INC	4427 West Kennedy Boulevard	Tampa	FL	(813)443-4191
351803	TARPON SPRINGS DONUTS, LLC	1143 S Pinellas Ave	Tarpon Springs	FL	(727)943-8678
352369	TARPON SPRINGS DONUTS, LLC	40076 Us Highway 19 N	Tarpon Springs	FL	(727)934-0548
354584	HZ O DONUTS LLC	451 S Duncan Dr	Tavares	FL	(352)609-2236
350548	HZ Coffee Group, LLC	91292 Overseas Hwy	Tavernier	FL	(305)509-5173
302055	Rosebud, Inc.	5302 E Busch Blvd	Temple Terrace	FL	(813)989-2039
357023	Rubiano Holdings, Inc.	722 Us Highway 1	Tequesta	FL	(561)250-6821
340628	HZ O DONUTS LLC	3460 Wedgewood Ln	The Villages	FL	(352)430-0758
349702	HZ O DONUTS LLC	1002 Alverez Ave	The Villages	FL	(352)633-1445
353245	HZ O DONUTS LLC	2736 Brownwood Blvd	The Villages	FL	(352)689-2007
358911	HZ O DONUTS LLC	340 Colony Blvd	The Villages	FL	(352)633-0008
363486	HZ O DONUTS LLC	3418 Warm Springs Ave	The Villages	FL	(352)626-9086
354484	Shell Donuts LLC	3590 Cheney Highway	Titusville	FL	(321)567-2052

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#	Franchisee	Address	City	ST	Phone or Email
355840	SSRM BC 1, LLC	3430 Garden St	Titusville	FL	(321)567-7330
355910	SSRM BC 2, LLC	2440 S Washington Ave	Titusville	FL	(321)567-2038
363648	MILES DONUTS, LLC	10927 Gulf Boulevard	Treasure Island	FL	(727)329-8938
341870	Valrico Donuts, Inc.	2206 E Brandon Blvd	Valrico	FL	(813)571-2425
353750	MR60 DONUTS, INC.	3307 E State Road 60	Valrico	FL	(813)381-3935
362825	Lithia Donuts, Inc	3309 Lithia Pinecrest Rd	Valrico	FL	(813)278-8775
300952	PURPLE ROCK INVESTMENT COMPANY LLC	1801 Tamiami Trl S	Venice	FL	(941)496-9581
350221	Quality Brand Group Florida LLC	563 Us Highway 41 Byp	Venice	FL	(941)483-1081
354508	Quality Brand Group Florida LLC	2983 Executive Dr	Venice	FL	(941)375-3771
359139	PURPLE ROCK INVESTMENT COMPANY LLC	12184 Mercado Dr	Venice	FL	(941)213-4608
362642	PRI III, LLC	4150 S Tamiami Trail	Venice	FL	(941)244-4449
310184	Indian River Donuts, Inc.	430 Us Highway 1	Vero Beach	FL	(772)778-8442
346859	O.T.D. Donuts, LLC	9490 90th Ave	Vero Beach	FL	(772)589-6813
351170	T.O.D. Donuts, Inc.	9009 20th St	Vero Beach	FL	(772)770-5662
353807	INDIAN RIVER DONUTS OSLO, LLC	825 27th Ave	Vero Beach	FL	(772)564-7455
355539	INDIAN RIVER DONUTS GRAND HARBOR, LLC	5245 Us Highway 1	Vero Beach	FL	(772)794-9293
356027	INDIAN RIVER DONUTS HIGHLANDS, LLC	2065 Us Highway 1	Vero Beach	FL	(772)569-3134
356893	INDIAN RIVER DONUTS OF VERO BEACH SQUARE, LLC	5135 20th St	Vero Beach	FL	(772)770-0830
363000	Indian River Donuts Midtown LLC	1775 Us Highway 1	Vero Beach	FL	(772)205-2269
347111	AC Russells Mills, Inc.	17276 Ne Us Highway 301	Waldo	FL	(352)468-1082
352612	PMG WAUCHULA LLC	1042 S 6th Ave	Wauchula	FL	(863)448-4039
357997	BRADLEY PAUL DONUTS, LLC	9531 Commercial Way	Weeki Wachee	FL	(352)606-2223
349125	WELLINGTON DONUTS, INC.	12754 Forest Hill Blvd	Wellington	FL	(561)246-4152
350650	RT SEVEN MARATHON AT WTN LLC	2741 S State Road 7	Wellington	FL	(561)408-6202
352520	MAHESH FHB AT WTN, LLC	9104 Forest Hill Blvd	Wellington	FL	(561)355-5245
352958	DEVENDRA WT AT WTN, LLC	13889 Wellington Trce	Wellington	FL	(561)249-1223
354921	Sousa Management, Inc.	13501 South Shore Blvd	Wellington	FL	(561)766-2378
344769	AC Management, Inc.	27616 Wesley Chapel Blvd	Wesley Chapel	FL	(813)991-1221
346608	AC Management, Inc.	2340 Willow Oak Dr	Wesley Chapel	FL	(813)991-4130
355869	SSRM VB3 LLC	28385 State Road 54	Wesley Chapel	FL	(813)406-5520
301559	D FL HOLDINGS 1 LLC	3501 S Dixie Hwy	West Palm Beach	FL	561-473-3407
304670	Okeechobee Donuts, Inc.	4440 Okeechobee Blvd	West Palm Beach	FL	(561)689-7273
304762	Jay Madi Donut Corp	1675 S Military Trl	West Palm Beach	FL	(561)965-2563
308442	AA GALASSO, INC.	194 S State Road 7	West Palm Beach	FL	(561)791-0039
308550	A & B Donuts, Inc.	6300 Forest Hill Blvd	West Palm Beach	FL	(561)967-2973
310288	HZ Coffee Group, LLC	8900 N. Military Trl	West Palm Beach	FL	(561)290-2699
331904	SURESH NMT AT WPB, LLC	878 N Military Trl	West Palm Beach	FL	(561)682-1951
332840	Sousa Management, Inc.	5641 Okeechobee Rd	West Palm Beach	FL	(561)697-9337
338388	SMA Donuts Corp.	10140 Okeechobee Blvd	West Palm Beach	FL	(561)792-0091
344961	HZ Coffee Group, LLC	242 S Congress Ave	West Palm Beach	FL	(561)478-1180
350714	Sousa Management, Inc.	6840 Okeechobee Blvd	West Palm Beach	FL	(561)478-7699
350901	A & J & S Donuts, Inc.	7512 S Dixie Hwy	West Palm Beach	FL	(561)586-3868
351210	Rubiano Holdings, Inc.	10130 Northlake Blvd	West Palm Beach	FL	(561)775-1449
351230	D FL HOLDINGS 1 LLC	7245 N Military Trl	West Palm Beach	FL	954-710-9631
351445	D FL HOLDINGS 1 LLC	1840 Palm Beach Lakes Blvd	West Palm Beach	FL	561-557-5046
351473	Southern Donuts LLC	8843 Southern Blvd	West Palm Beach	FL	(561)795-6595
353336	HZ Coffee Group, LLC	2050 Belvedere Rd	West Palm Beach	FL	(561)814-2166
354588	Sousa Management, Inc.	2087 Palm Beach Lakes Blvd	West Palm Beach	FL	(561)318-7004

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
355007	Sousa Management, Inc.	1921 Okeechobee Blvd	West Palm Beach	FL	(561)373-5825
356504	HZ Coffee Group, LLC	4607 N Australian Ave	West Palm Beach	FL	(561)249-0360
356905	Haverhill Donuts, Inc.	4065 N Haverhill Rd	West Palm Beach	FL	(561)686-2438
362701	JAY HHR AT WPB LLC	215 Haverhill Rd	West Palm Beach	FL	9735382854
363447	HZ Coffee Group, LLC	1225 Palm Beach Lakes Boulevard	West Palm Beach	FL	(728)203-9971
363066	WESTON COFFEE 19, LLC	2575 Glades Cir	Weston	FL	(954)288-7983
307250	Areas USA FLTP, LLC	Florida Turnpike Mm 299	Wildwood	FL	(352)748-5100
355613	HZ O DONUTS LLC	838 E State Road 44	Wildwood	FL	(352)748-2335
303921	D FL Holdings 2, LLC	50 W Oakland Park Blvd	Wilton Manors	FL	(954)561-4171
345801	D FL Holdings 2, LLC	2609 N Dixie Hwy	Wilton Manors	FL	(954)561-4171
364646	MAIA DONUTS LLC	5113 Fl-674	Wimauma	FL	(813)938-1768
354487	SSRM9, LLC	6527 Old Brick Rd	Windermere	FL	(407)217-7045
353806	SSRM3, LLC	4012 Winter Garden Vineland Rd	Winter Garden	FL	(407)347-0685
355274	SSRM7, LLC	16313 New Independence Pkwy	Winter Garden	FL	6174487311
358803	SSRM6, LLC	2245 Western Way	Winter Garden	FL	(407)347-1871
359110	WINTER GARDEN DONUTS LLC	14140 W. Colonial Dr	Winter Garden	FL	(407)614-4124
359408	SSRM WEST 2 LLC	6354 Cypress Gardens Blvd	Winter Haven	FL	(863)875-2460
308673	HZ O DONUTS LLC	2265 Aloma Ave	Winter Park	FL	(407)673-9100
338037	HZ O DONUTS LLC	6627 University Blvd	Winter Park	FL	(407)672-1090
354695	HZ O DONUTS LLC	1655 W Fairbanks Ave	Winter Park	FL	(321)972-5683
353550	SSRM 11, LLC	861 E State Road 434	Winter Springs	FL	(407)542-0360
346032	Capco Real Estate, Inc.	6512 Gall Blvd	Zephyrhills	FL	(813)395-8812
355725	ZEPHYRHILLS DONUTS LLC	36643 State Rd 54	Zephyrhills	FL	(813)602-8910
353268	Acworth Bakery Incorporation	130 Northpoint Pkwy	Acworth	GA	(678)503-8388
358013	358013 GEORGIA DONUTS, LLC	4395 Acworth Dallas Rd	Acworth	GA	(770)675-3774
352697	Coffee Cafe 4, LLC	311 W Oglethorpe Blvd	Albany	GA	(229)496-1150
354235	Coffee Cafe 4, LLC	2409 Dawson Rd	Albany	GA	(229)496-1210
332379	Old Milton Donuts Holdings, LLC	3630 Old Milton Pkwy	Alpharetta	GA	(770)410-5891
351179	McFarland Donuts Holdings, LLC	6020 Atlanta Hwy	Alpharetta	GA	(678)393-5146
356177	McFarland East Donuts Holdings, LLC	1610 Oak Farm Dr	Alpharetta	GA	(470)539-4022
363731	Rucker Donuts Holdings LLC	295 Rucker Road	Alpharetta	GA	(678)404-8728
301816	Cuppa Coffee Inc	771 Prince Ave	Athens	GA	(706)548-3444
356407	The WWZK Group, LLC	1880 Epps Bridge Parkway	Athens	GA	(706)546-1635
358325	The WWZK Group, LLC	935 Highway 29 N	Athens	GA	(706)548-6338
301667	Northridge Donuts Holdings, LLC	8290 Roswell Rd	Atlanta	GA	(770)641-9581
302848	Druid Hills Donuts Holdings, L.L.C.	2827 N. Druid Hills Rd Ne	Atlanta	GA	(404)634-9785
306008	Platinum Donuts, LLC	4040 Peachtree Rd Ne	Atlanta	GA	(404)869-9244
310092	Platinum Donuts, LLC	98 Forsyth St Nw # 100	Atlanta	GA	(404)681-1100
310277	Golden Donuts, LLC	1302 Ralph David Abernathy Blv	Atlanta	GA	(404)753-2013
330704	Golden Donuts, LLC	303 Peachtree St	Atlanta	GA	(404)589-1122
346880	Golden Donuts, LLC	5626 Fulton Industrial Blvd	Atlanta	GA	(404)344-4157
347022	347022 Coffee Cafe, LLC	2022 Powers Ferry Rd	Atlanta	GA	(770)859-2954
348469	Paradies-Atlanta, LLC	Hartsfield Jackson Atl Airport	Atlanta	GA	(404)761-1535
350437	350437 Coffee Cafe, LLC	1841 Piedmont Ave Ne	Atlanta	GA	(404)685-1386
350439	350439 COFFEE CAFE, LLC	6060 Old National Hwy	Atlanta	GA	(770)742-0745
350506	Howell Mill Donuts Holdings, LLC	1766 Howell Mill Rd Nw	Atlanta	GA	(404)351-0775
350824	Lindbergh Donuts Holdings, LLC	2444 Piedmont Rd Ne	Atlanta	GA	(404)343-1985
352523	The Grove, Inc.	Hartsfield Jackson Atl Airport	Atlanta	GA	(404)684-6999
354662	Atlanta Airport Concessions, LLC	Hartsfield Jackson Atl Airport	Atlanta	GA	(813)790-8108
355328	Guzaratti, LLC	3669 Powers Ferry Rd	Atlanta	GA	(404)240-0215
355916	Chamblee Tucker Donuts Holdings, LLC	3530 Chamblee Tucker Rd	Atlanta	GA	(770)496-0436
356199	17th street Donuts Holdings, LLC	530 17th St Nw	Atlanta	GA	(404)685-3146
357913	Platinum Donuts, LLC	30 Moreland Ave Se	Atlanta	GA	(470)698-2097
359422	359422 Coffee Cafe, LLC	120 Piedmont Ave	Atlanta	GA	(770)544-7383

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#	Franchisee	Address	City	ST	Phone or Email
362923	362923 Coffee Cafe LLC	4487 Roswell Rd Ne	Atlanta	GA	(470)719-0017
364516	PHASENEXT HOSPITALITY, LLC	6000 S Terminal Pkwy	Atlanta	GA	(857)335-1558
364841	Coffee Cafe 5 LLC	460 4th Street Northwest	Atlanta	GA	(678)360-4710
350278	WHEELER DONUTS LLC	3668 Wheeler Rd	Augusta	GA	(706)869-3724
352422	Peach Orchard Donuts LLC	2930 Peach Orchard Rd	Augusta	GA	(706)723-1042
354417	Walton Way Donuts LLC	1640 Walton Way	Augusta	GA	(706)496-8343
359966	359966 Georgia Donuts, LLC	3721 Tramore Pointe Pkwy	Austell	GA	(770)544-8694
352766	Oconee County Doughboys, LLC	300 Exchange Blvd	Bethlehem	GA	(678)425-9175
354729	Jones-Stark Properties, LLC	16 Bracketts Way	Blairsville	GA	(706)835-1429
359967	359967 Georgia Donuts, LLC	45 Braselton Commons	Braselton	GA	(706)610-2680
359098	West Georgia Cafe III, Inc.	1623 Alabama Ave S	Bremen	GA	(678)821-3311
349085	Torras Donuts, LLC	41 Torras Ave	Brunswick	GA	(912)267-1070
349658	Altama Donuts, LLC	4435 Altama Ave	Brunswick	GA	(912)289-8010
351077	Dungeness Donuts, LLC	110 Dungeness Dr	Brunswick	GA	(912)267-9995
354379	354379 Coffee Cafe, LLC	3687 Buford Dr.	Buford	GA	(678)714-2489
358579	358579 Georgia Donuts, LLC	4803 Golden Parkway	Buford	GA	(470)350-4151
362472	Byron Donuts LLC	404 Ga-49 North	Byron	GA	(478)259-0196
347188	Pilot Travel Centers LLC	2111 Us Hwy 41 Ne	Calhoun	GA	(706)625-5580
352025	Georgia Donuts SE, LLC	675 Highway 53 E	Calhoun	GA	(770)544-7121
350554	Awale Investments, Inc.	3640 Marietta Hwy	Canton	GA	(770)345-4433
353498	Canton Donuts Holdings, LLC	121 Marietta Hwy	Canton	GA	(678)880-7002
355634	AWALE INVESTMENTS FIVE, INC.	2249 Cumming Highway	Canton	GA	(470)863-5415
356627	Awale Investments Seven, Inc.	180 Vince Merolla Dr	Canton	GA	(770)224-6168
357384	AWALE INVESTMENTS EIGHT, INC.	6110 Hickory Flat Hwy	Canton	GA	(770)224-6355
347757	Pilot Travel Centers LLC	11156 Highway 106	Carnesville	GA	(706)384-3084
349925	YELLOW MOUNTAIN, LLC	1202 S Park St	Carrollton	GA	(770)214-8233
363408	West Georgia Cafe IV Inc	1131 Bankhead Highway	Carrollton	GA	(678)664-0090
350736	YELLOW MOUNTAIN, LLC	101 Gentilly Blvd	Cartersville	GA	(470)742-4783
365134	Awale Investments Twelve, Inc.	1396 Joe Frank Harris Parkway Southeast	Cartersville	GA	(770)334-2618
364384	Clayton Donuts Holdings, LLC	539 Highway 441 S	Clayton	GA	(706)530-2911
365250	Pita Hut Enterprises V LLC	2000 Convention Center Concourse	College Park	GA	4079658811
330454	Coffee Cafe 4, LLC	2621 Manchester Expy	Columbus	GA	(706)243-1206
346411	Coffee Cafe 4, LLC	1523 Veterans Pkwy	Columbus	GA	(706)243-1710
350708	Coffee Cafe 4, LLC	3201 Macon Rd	Columbus	GA	(706)984-8209
354772	Coffee Cafe 4, LLC	6053 Veterans Pkwy	Columbus	GA	(706)221-2338
364291	Coffee Cafe 4, LLC	6859 Midland Commons Blvd	Columbus	GA	(843)516-9021
359451	Flying J Donuts Holdings LLC	4855 Maysville Rd	Commerce	GA	(706)423-0039
330803	Georgia Donuts SE, LLC	2280 Salem Rd Se	Conyers	GA	(770)544-7041
363553	CORNELIA DONUTS HOLDINGS, LLC	1145 Hwy 441	Cornelia	GA	(706)776-6410
353751	Jones-Stark Properties, LLC	2083 Crowell Rd N	Covington	GA	(404)276-3481
356801	Jones-Stark Properties, LLC	10055 Eagle Dr	Covington	GA	(470)327-1581
363625	Platinum Donuts, LLC	12600 Town Center Drive	Covington	GA	(404)641-6284
350745	Peachtree Pkwy Donuts Holdings, LLC	521 Peachtree Pkwy	Cumming	GA	(470)239-7718
354752	Exit 17 Donuts Holdings, LLC	3275 Keith Bridge Rd	Cumming	GA	(770)886-6456
359140	Downtown Cumming Donuts Holdings, LLC	116 Canton Rd	Cumming	GA	(770)844-1601
363793	Matt Hwy Donuts Holdings, LLC	5290 Matt Highway	Cumming	GA	(678)771-5382
364473	Post Road Donuts Holdings LLC	3420 Canton Highway	Cumming	GA	(678)578-6223
354365	354365 Coffee Cafe, LLC	557 Dacula Rd	Dacula	GA	(770)338-4007
349924	Dahlonega Donuts Holdings, LLC	25 Morrison Moore Pkwy	Dahlonega	GA	(706)864-7446
355013	355013 COFFEE CAFE, LLC	8879 Dallas Acworth Hwy	Dallas	GA	(770)975-0682
365673	GEORGIA DONUTS NW, LLC	2101 Seven Hills Connector	Dallas	GA	(678)740-5898

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#	Franchisee	Address	City	ST	Phone or Email
357679	Bluemont Group, LLC	300 Smith Industrial Blvd	Dalton	GA	(706)229-9770
350336	Dawsonville Donuts Holdings, LLC	11 Donut Dr	Dawsonville	GA	(706)265-1046
352171	Ahad Enterprise, Inc.	2555 Wesley Chapel Rd	Decatur	GA	(404)500-1114
355015	355015 Coffee Cafe, LLC	6092 Covington Hwy	Decatur	GA	(678)418-2974
355439	355439 Coffee Cafe, LLC	2512 Blackmon Dr	Decatur	GA	(678)263-3339
363129	363129 Coffee Cafe, LLC	3535 Memorial Drive	Decatur	GA	(404) 458-3287
354610	354610 COFFEE CAFE, LLC	5872 Buford Highway Ne	Doraville	GA	(770)458-9709
302835	Feng Fong Enterprise, Inc.	9476 Highway 5	Douglasville	GA	(770)949-3499
358416	West Georgia Cafe II, Inc.	7001 Concourse Pkwy	Douglasville	GA	(770)949-0710
359419	359419 Coffee Cafe, LLC	5620 Fairburn Rd	Douglasville	GA	(770)544-8920
359175	2181 Dublin LLC	2181 Highway 441 S	Dublin	GA	(478)304-1745
352863	352863 Coffee Cafe, LLC	2001 Pleasant Hill Rd	Duluth	GA	(770)558-2135
353489	Duluth Donuts Holdings, LLC	3185 Buford Hwy	Duluth	GA	(770)476-7269
304875	Mount Vernon Donuts Holdings, LLC	1594 Mount Vernon Rd	Dunwoody	GA	(678)587-9895
354637	North Peachtree Donuts Holdings, LLC	4368 N Peachtree Rd	Dunwoody	GA	(770)936-8665
351984	Jones-Stark Properties, LLC	604 Elbert St	Elberton	GA	(706)213-2398
350603	Elijay Donuts Holdings, LLC	600 Howard Simmons Rd	Ellijay	GA	(706)636-3865
363091	Riverwood Donuts, LLC	5090 Washington Rd	Evans	GA	(706)504-4446
339735	BC 7804 SR, LLC.	7804 Senoia Rd	Fairburn	GA	(770)774-0318
359099	JVS Bakery of Fairburn LLC	5270 Campbellton Fairburn Rd	Fairburn	GA	(470)575-6565
304917	304917 COFFEE CAFE, LLC	129 N Glynn St	Fayetteville	GA	(770)461-1360
363606	Oakwood East Donuts Holdings, LLC	4001 Winder Hwy	Flowery Branch	GA	(678)828-9986
354435	Jones-Stark Properties, LLC	171 N Lee St	Forsyth	GA	(678)544-9611
353148	Army & Air Force Exchange Service	350 Ingersoll St	Fort Benning	GA	(706)689-3672
348836	Bluemont Group, LLC	589 Battlefield Pkwy	Fort Oglethorpe	GA	(706)956-8247
350245	Gainesville Donuts Holdings, LLC	504 Queen City Pkwy	Gainesville	GA	(678)971-5020
355280	Thompson Bridge Donuts Holdings, LLC	1191 Thompson Bridge Rd	Gainesville	GA	(470)892-6035
362911	Georgia Donuts NE LLC	400 Crescent Drive	Gainesville	GA	(770)249-7224
364974	McEver Donuts Holdings,LLC	2895 Browns Bridge Road Sw	Gainesville	GA	4044688006
354612	354612 Coffee Cafe, LLC	15 Grayson New Hope Rd	Grayson	GA	(678)376-8343
356563	Grovetown Donuts, LLC	417 Lewiston Rd	Grovetown	GA	(706)496-8423
362912	Wrightsboro Donuts, LLC	5225 Wrightsboro Rd	Grovetown	GA	(706)955-7247
358739	JVS Backery LLC	925 Virginia Ave	Hapeville	GA	(470)575-6560
364472	Hiawassee Donuts Holdings LLC	385 South Main Street	Hiawassee	GA	(706)438-2896
349708	U DONUTS, LLC	541 W Oglethorpe Hwy	Hinesville	GA	(912)332-7626
331517	Hiram Bakery Incorporation	4470 Jimmy Lee Smith Pkwy	Hiram	GA	(678)567-0630
364654	Hoschton Donuts Holdings, LLC	5994 Hwy 124 W, Suite 100	Hoschton	GA	999-999-9999
347077	Pilot Travel Centers LLC	2995 Highway 36 W	Jackson	GA	(770)504-9206
358088	Jones-Stark Properties, LLC	2781 Highway 16 W	Jackson	GA	(470)928-2303
363911	Jones-Stark Properties, LLC	717 East 3rd Street	Jackson	GA	(470)251-2886
355977	AWALE INVESTMENTS SIX, INC.	751 Noah Dr	Jasper	GA	(706)253-6688
365209	Georgia Donuts NE LLC	1700 Old Pendergrass Road	Jefferson	GA	(706)352-5691
358487	JESUP DONUTS LLC	151 S 1st St	Jesup	GA	(912)385-2456
353523	141 Donuts Holdings, LLC	11250 Medlock Bridge Rd	Johns Creek	GA	(770)622-3958
363219	Old Alabama Donuts Holdings LLC	3000 Old Alabama Rd	Johns Creek	GA	(678)792-5782
330026	Family Donuts 2011, Inc.	6622 Tara Blvd	Jonesboro	GA	(770)968-7306
362643	Georgia Donuts SE, LLC	2091 Mount Zion Road	Jonesboro	GA	(770)249-7141
310096	Awale Investments, Inc.	4311 Bells Ferry Rd	Kennesaw	GA	(770)926-3933
345878	345878 COFFEE CAFE, LLC	1610 Ridenour Blvd Nw	Kennesaw	GA	(770)514-9095
349086	349086 COFFEE CAFE, LLC	3139 Cobb Pkwy Nw	Kennesaw	GA	(770)974-9717
349401	349401 Georgia Donuts, LLC	4100 Jiles Rd Nw	Kennesaw	GA	(678)275-2187
353605	353605 Georgia Donuts, LLC	4443 Wade Green Rd Nw	Kennesaw	GA	(770)218-0909
356296	356296 GEORGIA DONUTS, LLC	2462 Kennesaw Due West Rd Nw	Kennesaw	GA	(678)996-4150
347776	Pilot Travel Centers LLC	1376 Scrubby Bluff Rd	Kingsland	GA	(912)576-7858

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#	Franchisee	Address	City	ST	Phone or Email
349838	RDM Kingsland-GA, LLC	1317 E King Ave	Kingsland	GA	(912)576-8180
356480	GWR GEORGIA PROPERTY OWNER LLC	150 Tom Hall Pkwy	Lagrange	GA	(706)837-9653
358424	Jones-Stark Properties, LLC	1740 Lafayette Parkway	Lagrange	GA	(706)756-3026
363237	Coffee Cafe 4, LLC	217 New Franklin Road	Lagrange	GA	(706)416-2246
358997	Dhreeshay LLC	14177 Jones St	Lavonia	GA	(706)352-4815
340436	Macon Donuts & Coffee, Inc.	938 Buford Dr	Lawrenceville	GA	(678)407-2111
345213	Golden Donuts, LLC	4943 Sugarloaf Pkwy	Lawrenceville	GA	(470)299-5159
349930	Golden Donuts, LLC	845 Scenic Hwy	Lawrenceville	GA	(470)545-4245
353927	353927 Coffee Cafe, LLC	551 W Pike St	Lawrenceville	GA	(770)962-8822
358317	Platinum Donuts, LLC	3020 Five Forks Trickum Rd Sw	Lilburn	GA	(678)395-3142
352471	352471 COFFEE CAFE, LLC	1300 W Corporate Ct	Lithia Springs	GA	(678)945-7919
350148	Khaliya & Brothers, Inc.	3068 Panola Rd	Lithonia	GA	(770)987-7817
349997	Jones-Stark Properties, LLC	2755 Highway 155	Locust Grove	GA	(678)867-4665
350953	Jones-Stark Properties, LLC	4841 Bill Gardner Pkwy	Locust Grove	GA	(770)898-2899
354408	354408 Coffee Cafe, LLC	836 Veterans Memorial Hwy Se	Mableton	GA	(770)739-7667
352641	352641 Georgia Donuts, LLC	860 Forsyth St	Macon	GA	(478)621-4555
352998	352998 Georgia Donuts, LLC	1068 Gray Hwy	Macon	GA	(478)621-7080
358922	Forsyth QSR LLC	4450 Forsyth Rd	Macon	GA	(478)874-9886
363753	Bass Donuts LLC	1425 Bass Road	Macon	GA	(478)867-9553
307688	South Marietta Donuts Holdings, LLC	670 S Marietta Pkwy	Marietta	GA	(770)423-5947
308655	308655 COFFEE CAFE, LLC	2885 Canton Hwy	Marietta	GA	(770)422-3375
347021	Lower Roswell Donuts Holdings, LLC	611 Johnson Ferry Rd	Marietta	GA	(770)971-1710
348449	East Piedmont Donuts Holdings, LLC	980 E Piedmont Rd	Marietta	GA	(770)971-8360
351894	YELLOW MOUNTAIN, LLC	2340 Windy Hill Rd Se	Marietta	GA	(770)859-2000
353902	Shallowford Donuts Holdings, LLC	2378 Shallowford Rd	Marietta	GA	(678)528-1099
359775	359775 Georgia Donuts, LLC	1101 Powder Springs St	Marietta	GA	(770)544-8922
359977	Barrett Parkway Donuts, LLC	2525 Barrett Creek Blvd	Marietta	GA	(770)420-8107
363810	Board of Regents of the University System of Georgia by and on behalf of Kennesaw State University	860 Rossbacher Way	Marietta	GA	(470)578-5207
354777	BELAIR DONUTS, LLC	315 S Belair Rd	Martinez	GA	(706)504-4580
357381	Martinez Donuts, LLC	498 Furys Ferry Rd	Martinez	GA	(706)945-1671
344458	BC 1407 H20W, LLC.	1407 Hwy 20 W	Mcdonough	GA	(770)957-5729
351158	Jones-Stark Properties, LLC	2062 Highway 155 N	Mcdonough	GA	(678)583-6452
352605	Jones-Stark Properties, LLC	898 Highway 81 E	Mcdonough	GA	(770)892-0237
355296	BC JR LLC	1470 Jonesboro Rd	Mcdonough	GA	(678)565-4218
350951	Blueridge Donuts Holdings, LLC	8200 Appalachian Hwy	Mineral Bluff	GA	(706)900-1515
353890	Oconee County Doughboys, LLC	152 Martin Luther King Jr Blvd	Monroe	GA	(678)635-5437
310298	BC 1010 H34E, LLC	1010 Highway 34 E	Newnan	GA	(770)253-9690
363056	BC 250 BD LLC	250 Bullsboro Drive	Newnan	GA	(770)304-7681
302227	302227 COFFEE CAFE, LLC	5345 Jimmy Carter Blvd	Norcross	GA	(770)449-4442
304680	Spalding Donuts Holdings, LLC	4009 Holcomb Bridge Rd	Norcross	GA	(770)242-4046
345539	345539 COFFEE CAFE, LLC	1300 Indian Trail Rd	Norcross	GA	(770)279-0062
354525	Platinum Donuts, LLC	5910 Jimmy Carter Blvd	Norcross	GA	(470)719-8135
349338	Oakwood Donuts Holdings, LLC	3629 Mundy Mill Rd	Oakwood	GA	(678)971-4160
310098	BC 228 EPS, LLC.	228 Peachtree E Shopping Ctr	Peachtree City	GA	(770)487-5070
349992	BC 307 HWY 74 LLC	307 Highway 74 N	Peachtree City	GA	(770)486-8903
363825	BC 1211 HWY74 LLC	1211 Highway 74 South	Peachtree City	GA	(770)629-7034
354102	KAVO Foods, LLC	4941 S Old Peachtree Rd	Peachtree Corners	GA	(770)272-5004
359555	Perry Donuts LLC	1506 Sam Nunn Blvd	Perry	GA	(478)313-5227
355610	Pooler Donuts LLC	103 Park Ave	Pooler	GA	(912)988-3594
359195	POOLER WEST DONUTS LLC	1702 Pooler Parkway	Pooler	GA	(912)988-7996
350997	U DONUTS, LLC	7201 Ga Highway 21	Port Wentworth	GA	(912)349-7882

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#	Franchisee	Address	City	ST	Phone or Email
355732	355732 GEORGIA DONUTS, LLC	4100 Macland Rd	Powder Springs	GA	(678)540-8155
355633	Jones-Stark Properties, LLC	6550 Highway 42	Rex	GA	(678)284-9251
363031	RINCON DONUTS LLC	100 W 12th St	Rincon	GA	(912)295-2062
350677	Rome Bakery Incorporated	12 Shorter Ave Nw	Rome	GA	(706)232-6630
363578	AWALE INVESTMENTS ELEVEN, INC.	2101 Shorter Ave Sw	Rome	GA	(706)784-4879
302918	Holcomb Bridge Donuts Holdings, LLC	775 Holcomb Bridge Rd	Roswell	GA	(770)993-5800
334774	Highway 9 Donuts Holdings, LLC	11706 Alpharetta Hwy	Roswell	GA	(770)664-8817
345546	Holcomb 2 Donuts Holdings, LLC	1590 Holcomb Bridge Rd	Roswell	GA	(770)992-7950
353213	SANDY PLAINS DONUTS HOLDINGS, LLC	4691 Woodstock Rd	Roswell	GA	(770)518-3392
300577	6060 Roswell Donuts Holdings, LLC	6060 Roswell Rd Ne	Sandy Springs	GA	(404)257-1518
363554	Prado Donuts Holdings, LLC	5660 Roswell Road	Sandy Springs	GA	(404)254-1507
349169	U DONUTS, LLC	5921 Ogeechee Rd	Savannah	GA	(912)712-3702
355697	DeRenne Donuts LLC	105 W Derenne Ave	Savannah	GA	(912)231-3253
357336	CHATHAM DONUTS LLC	4333 Ogeechee Rd	Savannah	GA	(912)777-4907
362965	Senoia Donuts Holdings, LLC	8116 Wells St	Senoia	GA	(770)727-9390
302925	302925 COFFEE CAFE, LLC	3300 S. Cobb Dr	Smyrna	GA	(770)436-6350
351171	YELLOW MOUNTAIN, LLC	4928 S Cobb Dr Se	Smyrna	GA	(770)433-8033
331152	Golden Donuts, LLC	2115 E. Main St	Snellville	GA	(678)344-3567
359242	Platinum Donuts, LLC	3455 Centerville Hwy	Snellville	GA	(470)275-4102
359244	Platinum Donuts, LLC	3941 Us Highway 78	Snellville	GA	(678)353-6205
363054	Platinum Donuts, LLC	2229 Scenic Highway North	Snellville	GA	(678)691-5230
357775	KAYLEE DONUTS, INC.	147 Northside Dr E	Statesboro	GA	(912)259-9158
365213	Boro Coffee, LLC	23860 U.S. 80	Statesboro	GA	(912)225-4319
302653	Georgia Donuts SE, LLC	5410 N Henry Blvd	Stockbridge	GA	(770)249-7063
354841	BC HB LLC	1537 Hudson Bridge Rd	Stockbridge	GA	(678)565-6756
359157	West Price Donuts Holdings, LLC	220 Peachtree Industrial Blvd	Sugar Hill	GA	(770)831-9563
310296	Golden Donuts, LLC	2855 Lawrenceville Suwanee Rd	Suwanee	GA	(770)932-7707
350852	OHM NISH SERVICES LLC	7810 Mcginnis Ferry Rd	Suwanee	GA	(678)584-1805
352489	MMM FAMILY 2014 INC	3154 Lawrenceville Suwanee Rd	Suwanee	GA	(770)932-2933
358863	BC 1097 NH19, LLC	1097 Highway 19 N	Thomaston	GA	(706)647-4780
349915	RDM TALLY 2, LLC	2701 E Pinetree Blvd	Thomasville	GA	(229)226-0066
364398	Thomson Donuts LLC	1767 Washington Road	Thomson	GA	(762)309-4253
363345	Dhreeshay II LLC	1270 Big A Road	Toccoa	GA	(706)352-4655
304033	S.N. Lee, Inc.	3935 Lavista Rd	Tucker	GA	(770)934-3359
352613	352613 Coffee Cafe, LLC	4092 Lawrenceville Hwy	Tucker	GA	(470)857-5737
347189	Pilot Travel Centers LLC	3460 Madison Hwy	Valdosta	GA	(229)293-0388
359669	VIDALIA DONUTS LLC	706 E 1st St	Vidalia	GA	(912)805-2013
347403	Pilot Travel Centers LLC	95 Liberty Rd	Villa Rica	GA	(770)456-9941
364266	West Georgia Cafe V Inc	364 Mirror Lake Blvd	Villa Rica	GA	(678)884-0933
344356	344356 Georgia Donuts, LLC	866 Ga Hwy 96	Warner Robins	GA	(478)988-0377
357871	Russell QSR LLC	825 Russell Pkwy	Warner Robins	GA	(478)874-9885
350179	Waycross Donuts, LLC	2403 Plant Ave	Waycross	GA	(912)285-4125
359196	Waynesboro Donuts, LLC	71 Ga Highway 56 N	Waynesboro	GA	(706)264-7805
355357	The WWZK Group, LLC	41 E May St	Winder	GA	(678)963-0139
336992	Awale Investments, Inc.	9755 Hwy 92	Woodstock	GA	(770)926-7770
358663	Awale Investments Nine, Inc.	600 Claremore Professional Way	Woodstock	GA	(770)928-2913
359456	AWALE INVESTMENTS TEN, INC.	8000 Alabama Rd Ne	Woodstock	GA	(678)402-8557
357418	ALOHA PETROLEUM, LTD.	98-1002 Moanalua Rd	Aiea	HI	(808)483-3933
356067	ALOHA PETROLEUM, LTD.	3270 Ualena St	Honolulu	HI	(808)839-7505
357424	ALOHA PETROLEUM, LTD.	2560 Mccarthy Mall	Honolulu	HI	(808)956-6728
363583	Host International, Inc.	300 Rodgers Boulevard	Honolulu	HI	(401)732-5140
356813	ALOHA PETROLEUM, LTD.	4450 Kapolei Parkway	Kapolei	HI	(808)674-1515

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
357407	ALOHA PETROLEUM, LTD.	1170 Kuala St	Pearl City	HI	(808)456-7060
356646	DM DONUTS - 3053 ALTOONA INC.	3053 8th St Sw	Altoona	IA	(515)967-4066
350985	OM SHREE SHANT, LLC	2650 Lincoln Way	Ames	IA	(515)337-1780
351231	OM SHREE ISHWAR, LLC	1620 N Ankeny Blvd	Ankeny	IA	(515)963-1951
357282	QC DONUTS - BETTENDORF, INC.	3592 Middle Rd	Bettendorf	IA	(563)477-1066
352940	Eastern Iowa Food Service, L.L.C.	6004 University Ave	Cedar Falls	IA	(319)266-6402
351365	Eastern Iowa Food Service, L.L.C.	2905 Blairs Ferry Road Ne	Cedar Rapids	IA	(319)378-5573
356210	Eastern Iowa Food Service, L.L.C.	1640 Edgewood Rd Sw	Cedar Rapids	IA	(319)390-3655
357251	Pilot Travel Centers LLC	8950 Earhart Ln Sw	Cedar Rapids	IA	(319)848-4351
357393	QC DONUTS - CLINTON, INC.	1122 N 2nd St	Clinton	IA	(563)519-8055
351162	Eastern Iowa Food Service, L.L.C.	604 2nd St	Coralville	IA	(319)338-2729
353065	QSR 353065, LLC	2200 W Broadway	Council Bluffs	IA	(712)256-1624
348159	QC DONUTS - LOCUST, INC.	1724 W Locust St	Davenport	IA	(563)306-5099
354233	QC DONUTS - 53RD, INC.	2519 E 53rd St	Davenport	IA	(563)477-1072
351369	DM DONUTS - 3611 14TH INC.	3611 Se 14th St	Des Moines	IA	(515)285-3707
351395	OM SHREE YOGI LLC	2610 E University Ave	Des Moines	IA	(515)262-5444
353388	OM SHREE AMRUT, LLC	1220 E 14th St	Des Moines	IA	(515)266-6782
363183	DM DONUTS - 3809 MERLE INC.	3809 Merle Hay Rd	Des Moines	IA	(515)276-4748
353491	OM SHREE VASUDEV, LLC	2520 5th Ave S	Fort Dodge	IA	(515)955-1554
357556	Eastern Iowa Food Service, L.L.C.	5002 Avenue O	Fort Madison	IA	(319)372-2440
365115	LVP FOOD SERVICE CONCEPT LLC	2010 Indorf Avenue	Holstein	IA	(712)368-6211
354234	Eastern Iowa Food Service, L.L.C.	2580 Naples Ave Sw	Iowa City	IA	(319)354-5759
358883	Eastern Iowa Food Service, L.L.C.	8 S Clinton St	Iowa City	IA	(319)354-1788
362713	Eastern Iowa Food Service, L.L.C.	531 Hwy 1 West	Iowa City	IA	(319)316-8390
356645	DM DONUTS - 5300 JOHNSTON INC.	5300 Nw 86th St	Johnston	IA	(515)278-1218
354737	Eastern Iowa Food Service, L.L.C.	584 7th Ave	Marion	IA	(319)377-1603
350896	OM SHREE MAHANT, LLC	10 Lafrentz Lane	Marshalltown	IA	(641)753-1275
357570	Eastern Iowa Food Service, L.L.C.	109 Wapello St S	Mediapolis	IA	(319)394-3011
357106	Eastern Iowa Food Service, L.L.C.	201 E Washington St	Mount Pleasant	IA	(319)385-1165
350775	Eastern Iowa Food Service, L.L.C.	2603 2nd Ave	Muscatine	IA	(563)263-5936
357569	Eastern Iowa Food Service, L.L.C.	2418 Stewart Rd	Muscatine	IA	(563)263-5936
356644	Eastern Iowa Food Service, L.L.C.	620 Meade Dr	North Liberty	IA	(319)665-2743
351394	DM DONUTS - 4206 URBANDALE INC.	4206 Merle Hay Rd	Urbandale	IA	(515)276-9317
359969	Eastern Iowa Food Service, L.L.C.	1108 W Agency Rd	West Burlington	IA	(319)752-0524
350683	DM DONUTS - 1301 8TH INC.	1301 8th St	West Des Moines	IA	(515)223-1779
351108	DM DONUTS - 8950 UNIV INC.	8950 University Ave	West Des Moines	IA	(515)987-8895
356307	ADDISON DONUTS, INC.	2100 Army Trail Rd	Addison	IL	(331)307-3791
353718	ROUTE 62 DONUTS, INC.	1319 E Algonquin Rd	Algonquin	IL	(224)333-0415
354558	1469 RANDALL ROAD DONUTS INC	1469 S Randall Rd	Algonquin	IL	(224)241-8291
362794	ALGONQUIN COFFEE INC.	4005 W Algonquin Rd	Algonquin	IL	(224)833-7668
355112	Thomas Management Associates, Inc.	11843 S Pulaski Rd	Alsip	IL	(708)388-3837
363108	KOSTNER DONUTS INC.	4361 West 127th Street	Alsip	IL	(708)388-3671
343291	ANTIOCH WALMART COFFEE INC.	475 E Route 173	Antioch	IL	(847)533-4517
349939	ANTIOCH ORCHARD ST COFFEE INC.	442 Orchard St	Antioch	IL	(847)533-8036
341737	Arnav International, Inc.	2106 S Arlington Heights Rd	Arlington Heights	IL	(847)758-0001
343115	Alekhya International, Inc.	4204-F N Arlington Heights Rd	Arlington Heights	IL	(847)506-6401
352446	2ND GEN - AH INC.	1818 W Northwest Hwy	Arlington Heights	IL	(847)257-9974
300364	CHEHAR, CORP.	3 N. Smith St	Aurora	IL	(630)820-2556
310427	Chehar #4 Corporation	2112 W. Galena Blvd	Aurora	IL	(630)906-9820
344966	SRD Enterprise Inc.	2681 E New York St	Aurora	IL	(630)499-7505
345725	HARI DONUTS KIRK, INC.	2933 Kirk Rd	Aurora	IL	(630)978-1347
354024	75TH DONUTS, INC.	3999 75th St	Aurora	IL	(630)499-7313

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
356884	AURORA FIFTY NINE DONUTS, INC.	444 N State Route 59	Aurora	IL	(630)849-6599
364086	Lake Street Foods LLC	809 N Lake Street	Aurora	IL	(630)299-3027
350883	LAKE STREET DONUTS, INC.	225 E Lake St	Bartlett	IL	(630)855-5713
351421	COUNTY FARM DONUTS INC.	5590 County Farm Rd	Bartlett	IL	(630)855-6841
354549	DOWNTOWN BATAVIA DONUTS, INC.	108 N Batavia Ave	Batavia	IL	(630)277-1078
357457	BEECHER DONUTS INC.	1121 S Dixie Highway	Beecher	IL	(708)357-1040
363396	Bhallas Bellwood Inc.	445 25th Avenue	Bellwood	IL	(630)202-2451
355207	HIGHWAY 20 DONUTS, INC.	2101 Gateway Center Dr	Belvidere	IL	(779)777-3295
363872	JAAI AMBE LLC	320 West Chrysler Drive	Belvidere	IL	(815)222-0343
302934	Shree Kali Inc.	1004 W Irving Park Rd	Bensenville	IL	(630)230-7005
340182	Geeta International, Inc.	1100 State Route 83	Bensenville	IL	(630)787-1007
343309	Bhallas Berkeley, Inc.	5725 St Charles Rd	Berkeley	IL	(708)493-0310
338384	Royal Corporation	2945 S Harlem	Berwyn	IL	(708)749-0689
302744	Bloomingdale Donuts, Inc.	142 S Gary Ave	Bloomingdale	IL	(630)582-3360
355830	200 EAST LAKE DONUTS, INC.	200 E Lake St	Bloomingdale	IL	(847)285-1831
310397	Sarika, Inc.	13101 S Western Ave	Blue Island	IL	(708)597-6331
335965	Shreeji Corporation Of Bolingbrook	245 South Bolingbrook Drive	Bolingbrook	IL	(630)378-4829
343414	Boughton Donuts, Inc.	1255 W Boughton Rd	Bolingbrook	IL	(630)759-0478
348904	SAACHI DONUTS INC.	200 S Bolingbrook Dr	Bolingbrook	IL	(630)780-4863
353541	SHREE JALARAMSAI INC	760 S Weber Rd	Bolingbrook	IL	(630)378-9060
354522	BOLINGBROOK DONUTS, INC.	419 S Joliet Rd	Bolingbrook	IL	(630)972-1081
357738	Shreeji Corporation Of Bolingbrook	163 E Boughton Rd	Bolingbrook	IL	(630)783-9505
348463	Dal-Momm Enterprises II, Inc.	112 E Bethel Dr	Bourbonnais	IL	(815)933-7100
359162	KEDEB ENTERPRISES, INC.	5916 N Convent St	Bourbonnais	IL	(815)929-9109
300593	O M Namah Inc.	9208 Ogden Ave	Brookfield	IL	(708)485-1117
354191	245 MCHENRY DONUTS, INC.	245 Mchenry Rd	Buffalo Grove	IL	(224)676-1641
303416	Southland Donuts, Inc.	533 Torrence Ave	Calumet City	IL	(708)862-0001
351699	DIYA 127TH, LLC	1400 W 127th St	Calumet Park	IL	(630)544-0192
352336	OM SHREE BHAGAT INC.	1181 Rendleman Rd	Carbondale	IL	(618)490-1398
349378	Prestige Donuts Inc.	317 S Schmale Rd	Carol Stream	IL	(630)517-0279
351078	REEVA DONUTS, INC.	106 E North Ave	Carol Stream	IL	(630)480-0760
354551	B.N.K., Inc.	26w220 Geneva Rd	Carol Stream	IL	(630)665-7781
355591	Kani Donuts Inc.	222 W Army Trail Rd	Carol Stream	IL	(630)462-1940
354960	KMP International, LLC.	830 Northwest Highway	Cary	IL	(847)462-9543
345323	OM SHREE RAM INC.	1302 N. Prospect Ave	Champaign	IL	(217)359-2786
347329	OM SHRI KRISHNA INC.	607 E Green St	Champaign	IL	(217)384-3375
358271	OM SHREE PRAMUKH INC.	2006 W Springfield Ave	Champaign	IL	(217)607-1033
342355	SHIV SHAKTI SMM INC.	23841 W. Eames St	Channahon	IL	(773)329-5923
363319	OM SHREE SITA INC.	250 Lincoln Ave	Charleston	IL	(217)508-4439
300537	Lincoln & California Donuts, Inc.	5723 N. California Ave	Chicago	IL	(773)334-5980
300542	CHICAGO WILSON DONUTS, INC.	4547 N Broadway St	Chicago	IL	(773)784-2500
300548	RMN Corp.	1954 W Peterson Ave	Chicago	IL	(773)274-3939
300562	SURAMBALA CORP.	6738 W Archer Ave	Chicago	IL	(773)586-5969
300910	New A & N Inc.	5448 S Pulaski Rd	Chicago	IL	(773)585-5115
300939	Unique Group, Inc.	6336 W North Ave	Chicago	IL	(773)622-1881
301365	Shri Krishna, Inc.	10401 S Western Ave	Chicago	IL	(773)881-3410
301739	Standard Foods, Inc.	62 E Jackson Blvd	Chicago	IL	(872)873-2938
301944	Shimurima, Inc.	3101 W Irving Park Rd	Chicago	IL	(773)583-4048
302688	NRN 47 Cicero Inc.	4649 S. Cicero Ave	Chicago	IL	(773)767-8662
302858	Diya 79th Street, Inc.	207 W. 79th St	Chicago	IL	(773)602-2710
304663	Platinum Foods, Inc.	39 W Jackson Blvd	Chicago	IL	(872)873-2932
306021	Platinum Coffee, Inc.	6254 N Western Ave	Chicago	IL	(773)274-0094
306072	CHI TOWN COFFEE LLC	6332 N Broadway St	Chicago	IL	(773)973-0829

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
306605	Happytuse, Inc.	500 W Madison St	Chicago	IL	(312)648-5711
307249	CHICAGO ANNA DONUTS, INC.	6970 N Clark St	Chicago	IL	(773)508-0433
307283	RMN Corp.	3535 N Western Ave	Chicago	IL	(773)348-7000
308350	TIN BOYS INC.	2 N Riverside Plaza	Chicago	IL	(312)707-9194
308751	Union Foods, Inc.	233 N Michigan Ave	Chicago	IL	(872)873-2940
308813	RMN Corp.	3214 N Kimball Ave	Chicago	IL	(773)478-2828
310045	Shree Rung Roscoe Inc.	3359 N. Harlem Ave	Chicago	IL	(773)481-0385
310138	333 NORTH AVE DONUTS INC.	333 W North Ave	Chicago	IL	(312)944-2375
310140	Somic Inc.	7156 N Harlem Ave	Chicago	IL	(773)792-0044
330650	Shining Star Foods, Inc.	222 W. Merchandise Mart Plz	Chicago	IL	(872)873-2937
331957	Ruby Foods, Inc.	229 W. Jackson Blvd	Chicago	IL	(872)873-2935
335720	SEVA DT MADISON AND WABASH INC	6 N. Wabash Ave	Chicago	IL	(312)384-1870
336090	CHICAGO LOYOLA DONUTS, INC.	1200 W Loyola Ave	Chicago	IL	(773)381-7478
336132	SEVA DT FINANCIAL PLACE INC.	400 S. Fin. Place Shp Ctr/3-A	Chicago	IL	(312)663-5150
336534	SAII BABA CTA INC.	4612 W 59th St	Chicago	IL	(773)581-7677
336536	A. J. PATEL FOOD SERVICE, INC.	O'Hare Airport	Chicago	IL	(773)462-1051
338015	AMBER FOODS, LLC	201 W Madison St	Chicago	IL	(872)873-2920
338368	SEVA DT LAKE AND LASALLE INC.	100 W Randolph St	Chicago	IL	(312)578-0826
339270	GNA DONUTS INC	1535 W Grand Ave	Chicago	IL	(312)666-3700
339816	Chicagoland Commissary, LLC	4359 N Pulaski Ave	Chicago	IL	(773)326-7085
339872	Western Ogden Food Corporation	2401 W Ogden Ave	Chicago	IL	(312)850-9220
340231	Yakat Inc.	404 N Wabash Ave	Chicago	IL	(312)828-9120
340305	Chicagoland Commissary, LLC	4957 S. Central Ave	Chicago	IL	(773)288-9938
340343	Sejul Donuts, Inc.	3843 N. Cicero	Chicago	IL	(773)545-5436
340630	Jubilee Coffee, Inc.	7240 W Devon Ave	Chicago	IL	(773)775-7525
340892	Jamie P. Dejuras & Jamie C. Dejuras, Jr.	1713 W. Polk St	Chicago	IL	(312)733-1950
340901	Diamond Bakery, Inc.	4645 N Western Ave	Chicago	IL	(773)275-5551
341054	Chicagoland Commissary, LLC	970 W. Pershing Rd	Chicago	IL	(773)726-7167
341739	Chicagoland Commissary, LLC	1345 N. Pulaski Rd	Chicago	IL	(773)326-7396
342563	Belmont Donuts Inc.	6200 W Belmont Ave	Chicago	IL	(773)202-8799
342769	555 West Lake I, Inc.	555 W Lake St	Chicago	IL	(312)887-1050
342933	TKO Inc.	303 E Wacker Dr	Chicago	IL	(312)819-9510
343174	FULLERTON DONUTS, INC.	2565 W Fullerton Ave	Chicago	IL	(773)384-2565
343280	Chuckchoo, Inc.	333 S State St	Chicago	IL	(312)431-1024
343358	Jomani, Inc.	27 W Lake Street	Chicago	IL	(312)443-1295
343383	Chicagoland Commissary, LLC	3960 W Irving Park Rd	Chicago	IL	(773)326-9246
343558	SAII BABA SPAULDING INC	4453 S. Archer Ave	Chicago	IL	(773)247-4499
343826	LARRAMIE DONUTS INC	5201 W Fullerton Ave	Chicago	IL	(773)417-2142
343828	4245 Milwaukee Corp.	4245 N Milwaukee Ave	Chicago	IL	(773)427-4245
343845	IVORY FOODS, LLC	406 S Michigan Ave	Chicago	IL	(872)873-2926
344397	Amila, Inc.	1575 S Michigan Ave	Chicago	IL	(312)447-0951
344434	Thomas Management Associates, Inc.	8145 S Pulaski Rd	Chicago	IL	(773)747-7286
344965	River Foods Enterprises, LLC	27 E Lake St	Chicago	IL	(872)873-2934
345317	BREW BROTHERS LLC	4350 N Central Ave	Chicago	IL	(773)545-7980
345456	Diya Donuts, Inc.	6237 S Halsted Pkwy	Chicago	IL	(773)783-8328
345948	Polk Foods, LLC	547 W Jackson Blvd	Chicago	IL	(872)873-2933
346044	Chicagoland Commissary, LLC	2801 W Division Street	Chicago	IL	(773)326-8536
346057	Irving Donuts, Inc.	4313 W Irving Park Rd	Chicago	IL	(773)853-0295
346489	Western Donut, Inc.	101 N Western Ave	Chicago	IL	(312)526-3264
346705	Kardo 5, Inc.	3949 N Broadway St	Chicago	IL	(773)296-6332
346706	Comboo Enterprises Inc	626 S Clark Street	Chicago	IL	(312)362-0523
347097	NEIL & VIRAL, INC.	3206 W 111th St	Chicago	IL	(773)253-8216
349001	DMM Western, Inc.	7921 S Western Ave	Chicago	IL	(773)424-4772

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#	Franchisee	Address	City	ST	Phone or Email
349138	SEVA DT CLARK AND DIVISION INC.	1201 N Clark St	Chicago	IL	(312)291-9270
349241	MAYA FOODS, LLC	309 W Chicago Ave	Chicago	IL	(872)873-2930
349361	HENA INC.	750 S Halsted St - University	Chicago	IL	(312)413-2434
349784	Cermak Donuts, Inc.	3201 W Cermak Rd	Chicago	IL	(773)475-7055
350099	Dejurs Madison Corp.	1519 W Madison St	Chicago	IL	(773)329-0460
350629	Pulaski 4100 Donuts, Inc.	4113 S Pulaski Rd	Chicago	IL	(224)587-6265
350725	HG FULLERTON LLC	947 W Fullerton Ave	Chicago	IL	(773)248-6101
350726	SEVA DT CLARK AND BELDEN INC.	2300 N Clark St	Chicago	IL	(773)915-3839
350753	JASPER FOODS, LLC	128 N State St	Chicago	IL	(872)873-2927
350867	Belmont Donuts Transit LLC	945 W Belmont Ave	Chicago	IL	(773)997-3034
351079	SHREE ARMITAGE INC.	1768 W Armitage Ave	Chicago	IL	(847)380-6671
351142	The Grove, Inc.	210 S Canal St	Chicago	IL	(312)382-8480
351160	R & D 6, INC.	6701 S Jeffery Blvd	Chicago	IL	(773)955-1985
351209	SEVA DT CHICAGO AND MILWAUKEE INC.	801 N Milwaukee Ave	Chicago	IL	(773)915-3421
351243	SSP AMERICA MDW, LLC	Midway Int'L Airport	Chicago	IL	(877)325-8777
351263	KARDO 7, INC.	2111 W Division St	Chicago	IL	(847)257-2933
351524	2ND GEN - WESTERN INC.	2808 N Western Ave	Chicago	IL	(773)697-9181
351700	DMM 55TH STATE, LLC	5454 S State St	Chicago	IL	(773)558-6695
352049	SHREE KIMBALL INC.	4755 N Kimball Ave	Chicago	IL	(872)588-4935
352146	CHICAGO REDLINE CAFE, LLC	10 W Chicago Ave	Chicago	IL	(312) 643-1224
352354	Chicagoland Commissary, LLC	4901 S Central Ave	Chicago	IL	(773)288-9938
352386	MARBLE FOODS ENTERPRISES, LLC	250 E Superior St	Chicago	IL	(872)873-2928
352445	Chicagoland Commissary, LLC	823 N Western Ave	Chicago	IL	(773)288-9196
352599	DIYA 95TH ASHLAND, LLC	1465 W 95th St	Chicago	IL	(773)941-8586
352828	2ND GEN - PULASKI INC.	2035 N Pulaski Rd	Chicago	IL	(773)697-3233
352950	DIYA PAULINA, LLC	1659 W 18th St	Chicago	IL	(312)846-6141
353029	2nd Gen - Cermak Inc.	1316 W Cermak Rd	Chicago	IL	(312)243-7833
353032	2002 Donuts, Inc.	825 W 47th St	Chicago	IL	(224)551-2769
353478	EMERALD FOODS, LLC	205 W Wacker Dr	Chicago	IL	(872)873-2923
353896	DEPAUL DONUTS INC.	1331 W Fullerton Ave	Chicago	IL	(773)472-9801
354108	SAPPHIRE FOODS, LLC	1015 W Lake St	Chicago	IL	(872)873-2936
354226	DIYA KEDZIE, LLC	800 N Kedzie Ave	Chicago	IL	(630)544-0192
354259	Panjwani Network Restaurants, Inc.	1357 W Morse Ave	Chicago	IL	(773)274-7300
354344	CHICAGO BELMONT DONUTS, INC.	3001 W Belmont Ave	Chicago	IL	(708)724-2938
354360	TOPAZ FOODS, LLC	22 E Roosevelt Rd	Chicago	IL	(872)873-2939
354436	RIYAD KHOWAJA INC.	201 W Lake St	Chicago	IL	(312)781-9425
354807	SAUGANASH FOODS, INC.	4058 W Peterson Ave	Chicago	IL	(773)654-1246
355202	MENARD 6300 DONUTS, INC.	5755 W 63rd St	Chicago	IL	(773)581-9170
355359	GEM FOODS, LLC	203 N La Salle St	Chicago	IL	(872)873-2924
355398	CHICAGO GRANVILLE DONUTS, INC.	1117 W Granville Ave	Chicago	IL	(773)754-0863
355749	TANYA DONUTS, INC.	5602 N Clark St	Chicago	IL	(872)241-9060
355760	SEVA DT MADISON INC.	103 W Madison St	Chicago	IL	(312)920-0823
355780	3N Group, Inc.	6536 S Kedzie Ave	Chicago	IL	(773)436-6400
357006	CHAI COFFEE COMPANY	2301 S King Dr	Chicago	IL	8474776530
357027	Nasa Three, Inc.	6435 S Cicero Ave	Chicago	IL	(773)735-6715
357237	OGDEN PULASKI DONUTS, INC.	3955 W Ogden Ave	Chicago	IL	(773)475-7310
358055	AJP K&K JV, LLC	O'Hare Airport	Chicago	IL	(773)974-2025
358068	CLYBOURN DONUTS, INC.	1745 N Sheffield Ave	Chicago	IL	(312)664-6202
358433	DIYA 32ND ASHLAND LLC	3256 S Ashland Ave	Chicago	IL	(630)544-0192
358528	DIYA 71ST ASHLAND, LLC	7119 S Ashland Ave	Chicago	IL	(773)952-7036
358753	ARYA DONUTS, INC.	1943 West Monterey Avenue	Chicago	IL	(773)941-5104

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
359109	SSP AMERICA MDW, LLC	Midway Airport	Chicago	IL	(773)581-7677
359129	SHASTRIJI ASSOCIATES INC.	5001 South Western Boulevard	Chicago	IL	(773)436-5252
359155	DIYA 69TH PERRY LLC	6903 South Perry Avenue	Chicago	IL	6305440192
359221	DIYA 55TH ASHLAND, LLC	1550 W Garfield Blvd	Chicago	IL	(630)554-0192
359642	SEVA DT RANDOLPH AND WELLS INC.	200 W Randolph St	Chicago	IL	(312)641-3371
362429	Austin Donuts, Inc	4825 North Austin Ave	Chicago	IL	(773)609-9719
362464	DIYA ARCHER, LLC	3542 South Archer Avenue	Chicago	IL	(773)475-7435
362624	DIYA 87TH RYAN, LLC	133 W 87th St	Chicago	IL	(773)846-8400
362706	DIYA 31ST HALSTED, LLC	3121 S Halsted St	Chicago	IL	(312)567-9212
362916	K & K ASAF JV, LLC	O'Hare Airport, Terminal 5 Departures	Chicago	IL	(773)782-6003
363581	Host International, Inc.	10000 West O	Chicago	IL	(401)732-5140
364081	DIYA 25TH KING LLC	2503 S Martin Luther King Drive	Chicago	IL	(773)319-8616
364982	SEVA DT ADAMS AND WELLS INC	211 West Adams Street	Chicago	IL	(312)384-1890
365478	RAISHAAN 95TH AND JEFFERY LLC	2121 East 95th Street	Chicago	IL	(630) 544-019
344310	Chicago Heights Coffee & Donuts Inc.	431 W 14th St	Chicago Heights	IL	(708)747-9595
354415	CHICAGO HEIGHTS TWO INC.	120 N Halsted St	Chicago Heights	IL	(708)973-7532
300679	CH. Ridge, Inc.	6408 W 95th St	Chicago Ridge	IL	(708)599-8633
340877	Chicagoland Commissary, LLC	3146 S. Cicero Ave	Cicero	IL	(773)326-8286
341936	Chicagoland Commissary, LLC	5735 W. Roosevelt Ave	Cicero	IL	(773)288-9932
342996	Chicagoland Commissary, LLC	5756 W. Ogden Ave	Cicero	IL	(773)633-4613
304639	COUNTRYSIDE DONUTS, INC.	5500 S. La Grange Rd	Countryside	IL	(708)354-3305
363252	SHREE MARUTI CREST HILL INC	16664 Weber Road	Crest Hill	IL	(815)280-6433
302567	Crestwood Donuts, Inc.	13661 Cicero Ave	Crestwood	IL	(708)389-5215
363254	DLH CREVE COEUR DONUTS LLC	700 S Main St	Creve Coeur	IL	(309)966-0798
359363	Star Coffee of 31, LLC	290 N Il Route 31	Crystal Lake	IL	(815)455-8151
359284	OM SHREE LAXMI INC.	3216 N Vermilion St	Danville	IL	(217)431-4730
352434	Caribou Donuts, Inc.	2445 75th St	Darien	IL	(630)427-0971
358568	Darien Donuts, Inc.	7532 S Cass Ave	Darien	IL	(630)434-1799
353712	OM SHREE SHIVAM INC.	3016 N Water St	Decatur	IL	(217)330-9326
355519	DOWNTOWN DEKALB DONUTS, INC.	460 E Lincoln Hwy	Dekalb	IL	(815)901-4222
304501	Oakton Donuts, Inc.	1080 E Oakton St	Des Plaines	IL	(847)296-4579
306864	Miner Donuts, Inc.	2120 Miner St	Des Plaines	IL	(847)827-4278
310172	River Donuts, Inc.	1926 S. River Rd	Des Plaines	IL	(847)390-0090
355593	SHREE RAVI INC	2995 Mannheim Rd	Des Plaines	IL	(872)213-9913
358893	DIAMOND TWO INC	3010 E Division Street	Diamond	IL	(815)390-5421
357949	Dixon Donuts Inc	420 North Galena Avenue	Dixon	IL	(815)284-0715
342166	Sibley Boulevard 147, Inc.	250 W. Sibley Blvd	Dolton	IL	(708)201-6300
300717	Jai Bajarang Inc.	522 Ogden Ave	Downers Grove	IL	(630)852-1553
343913	Worth Trip, Inc.	1931 W Ogden Ave	Downers Grove	IL	(630)241-9191
348075	Om Shivay Inc.	6310 Woodward Ave	Downers Grove	IL	(630)964-5465
350475	Lemont Donuts, Inc.	1200 75th St	Downers Grove	IL	(630)968-3988
353201	HAZEL CREST FOODS LLC	17499 Dixie Highway	East Hazel Crest	IL	(708)799-4510
352157	TA Operating LLC	1702 W Evergreen Ave	Effingham	IL	(217)347-7183
352571	Elburn Donuts Inc.	780 N Main St	Elburn	IL	(630)365-6955
303410	Jay Shiv Krupa Inc.	80 Tyler Creek Plz	Elgin	IL	(847)665-8081
351536	LARKIN DONUTS, INC.	1500 Larkin Ave	Elgin	IL	(224)238-3723
353848	NESLER DONUTS, INC.	3191 Us Highway 20	Elgin	IL	(224)227-6251
358572	SHREE GRAND INC.	846 Summit St	Elgin	IL	(847)454-7054
301865	Nitin Patel	700 E. Higgins Rd	Elk Grove Village	IL	(847)593-1419
344425	2ND GEN - EVG INC.	1805 E Oakton St	Elk Grove Village	IL	(773)726-7336
345124	Geeta Foods, Inc.	674 Meacham Rd	Elk Grove Village	IL	(847)534-0000

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
353989	FAYSHA ENTERPRISE, INC.	2750 W Touhy Ave	Elk Grove Village	IL	(847)258-3137
361561	ARIHANTNAMO CORP.	195 E. Butterfield Rd	Elmhurst	IL	(630)839-9233
357005	Elwood Donuts, Inc.	2951 Centerpoint Way	Elwood	IL	(708)310-9161
348457	Kardo 6, Inc.	2494 Oakton St	Evanston	IL	(847)257-3238
307463	NASA TWO, INC.	3332 W 95th St	Evergreen Park	IL	(708)424-9587
352358	PULASKI 9601 DONUTS, INC.	9601 S Pulaski Rd	Evergreen Park	IL	(708)581-4102
304897	Shree Radhasoami Lake Inc.	7200 Circle Ave	Forest Park	IL	(708)366-0810
345708	Forestview Donuts, Inc.	4501 S Harlem Ave	Forest View	IL	(708)484-7960
356652	FNC Fox Lake Corp.	8 Us 12	Fox Lake	IL	(224)225-1188
343679	Star Coffee of Fox River Grove, LLC	916 Northwest Hwy	Fox River Grove	IL	(847)639-1995
332969	A&K Donuts, Inc.	20551 S Lagrange Rd	Frankfort	IL	(815)469-3303
354842	7TH'S NOW BREWING, INC.	19420 S Harlem Ave	Frankfort	IL	(815)469-6044
355669	FREEPORT DONUTS, INC.	1811 S West Ave	Freeport	IL	(815)616-8277
357350	Geneva Donuts, Inc.	206 E State Street	Geneva	IL	(224)407-6932
359605	GENOA DONUTS INC.	705 East Main Street	Genoa	IL	(331)201-0372
356714	Arihantanam Corp.	315 E Higgins Rd	Gilberts	IL	(847)428-3075
359439	K & H TRUCK PLAZA, INC.	1043 S Crescent St	Gilman	IL	(815)265-7625
301869	Glen Ellyn Donuts, Inc.	22w251 North Ave	Glen Ellyn	IL	(630)469-1999
352956	SHREE 2ND GEN - GE2 LLC	1090 Roosevelt Rd	Glen Ellyn	IL	(630)495-0962
354023	DOWNTOWN GLEN ELLYN DONUTS INC.	530 Crescent Blvd	Glen Ellyn	IL	(630)225-8245
350777	GLENCOE BREWS, INC.	81 Green Bay Rd	Glencoe	IL	(847)786-4066
307301	GLENVIEW DONUTS, INC.	9721 Milwaukee Ave	Glenview	IL	(847)965-2299
352293	Karim #10, Inc.	980 Harlem Ave	Glenview	IL	(847)724-1600
353101	GREAT LAKES COFFEE INC.	540 Cluverius Ave	Great Lakes	IL	(847)473-5992
364739	Green Oaks Coffee LLC	14010 West Rockland Road	Green Oaks	IL	8472193546
351438	R & D #9, INC.	350 N Hunt Club Rd	Gurnee	IL	(847)672-9264
356879	GWR ILLINOIS PROPERTY OWNER LLC	1700 Nations Dr	Gurnee	IL	(847)623-9653
356800	HAINESVILLE COFFEE INC.	83 W Belvidere Rd	Hainesville	IL	(847)772-0143
350035	HAMPSHIRE DONUTS INC.	1000 S State St	Hampshire	IL	(847)683-7946
363250	Harvard Coffee Inc	345 South Division St	Harvard	IL	(847)460-8375
352356	HP GREENBAY BREWS, INC.	1996 2nd St	Highland Park	IL	(847)748-8931
342600	Hillside Donuts, Inc.	335 S. Wolf Road	Hillside	IL	(708)236-1227
351868	Hassellton Donuts, Inc.	2089 Barrington Rd	Hoffman Estates	IL	(847)285-5115
352141	HOFFMAN BREWS, INC.	2716 N Sutton Rd	Hoffman Estates	IL	(847)645-1900
363027	Hoffman Coffee Inc	1670 West Algonquin Road	Hoffman Estates	IL	(847)989-5850
344528	Bell Donuts Inc.	15060 S Bell Rd	Homer Glen	IL	(773)326-9095
359844	HG DONUTS INC.	15930 W 159th St	Homer Glen	IL	(708)328-7006
306279	Homewood Donuts, Inc.	17579 Halsted St	Homewood	IL	(708)799-1266
354563	HUNTLEY COFFEE INC.	9800 Highway 47	Huntley	IL	(847)669-8051
362494	ITASCA DONUTS LLC	351 N Rohlwing Rd	Itasca	IL	(630)634-7006
357735	SHIVA 3, INC.	109 E Morton Ave	Jacksonville	IL	(217)717-2535
363084	JOHNSBURG COFFEE LLC	2911 North Richmond Road	Johnsburg	IL	(815)301-5011
344303	Joliet South Chicago Donuts Inc.	422 S Chicago St	Joliet	IL	(815)727-2409
344735	Houbolt Donuts Inc.	1350 Houbolt Rd	Joliet	IL	(815)725-9550
345176	Weber Donuts, Inc.	1401illinois Route 59	Joliet	IL	(815)436-5985
349918	Om Shree Hari, Inc.	4708 Caton Farm Rd	Joliet	IL	(815)439-5999
352255	ELLIE-MAR ENTERPRISES, INC.	2401 S Chicago St	Joliet	IL	(815)727-5400
359590	SHREE HARI DONUTS OF JOLIET, INC.	800 N Raynor Ave	Joliet	IL	(815)321-1803
363640	JTA DONUTS INC.	3000 Maple Road	Joliet	IL	(779)435-5291
364775	Hollywood Rd Donuts Inc	3201 Channahon Road	Joliet	IL	(708)979-1400
358519	SREC - JUSTICE INC.	7801 Archer Ave	Justice	IL	(708)497-2325

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
353537	Chicagoland Commissary, LLC	174 W Court St	Kankakee	IL	(815)802-9969
359679	Chicagoland Commissary, LLC	454 Riverstone Parkway	Kankakee	IL	(773)326-9718
352013	LAKE BLUFF COFFEE INC.	3092 N Skokie Highway	Lake Bluff	IL	(224)610-0134
352991	ROCKLAND COFFEE INC.	707 Rockland Rd	Lake Bluff	IL	(224)706-6933
354294	LAKE FOREST COFFEE INC.	13783 W Oasis Service Rd	Lake Forest	IL	(847)615-1700
354647	LAKE FOREST DOWNTOWN DONUTS INC.	620 N Western Ave	Lake Forest	IL	(224)880-5166
345659	SHIV SHAMBHU, INC.	280 N Randall Rd	Lake In The Hills	IL	(847)458-1403
364919	LAKE VILLA COFFEE LLC	802 Tower Drive	Lake Villa	IL	(847)380-8939
355787	FNC Lakemoor Corp.	209 Rand Rd	Lakemoor	IL	(815)679-6249
356371	AROSH INC.	17050 Torrence Ave	Lansing	IL	(312)859-8543
342193	LEMONT FOODS LLC	12371 Derby Ln	Lemont	IL	(630)243-9613
354704	RAISHAAN 127TH LEMONT, LLC	15629 W 127th St	Lemont	IL	(630)243-0709
363317	RAISHAAN ARCHER LEMONT, LLC	13604 S Archer Ave	Lemont	IL	(630)914-8949
364174	JAY CHEHAR # 1 FOODS LLC	10997 Archer Ave	Lemont	IL	(630)296-0469
344859	LIBERTYVILLE PARK AVE COFFEE INC.	1179 W Park Ave	Libertyville	IL	(847)362-5000
348296	LIBERTYVILLE RT 21 COFFEE INC.	119 N Milwaukee Ave	Libertyville	IL	(847)247-6500
356398	SHIVA 2, INC.	3089 Woodlawn Rd	Lincoln	IL	(217)651-4636
350791	LINCOLNSHIRE COFFEE INC.	435 Milwaukee Ave	Lincolnshire	IL	(847)383-5787
350741	Lincolnwood Foods Inc	6801 N Cicero Ave	Lincolnwood	IL	(847)677-0777
352147	R & D # 8 INC.	3200 W Sand Lake Rd	Lindenhurst	IL	(224)643-7549
353214	SHIVA LANE INC.	4300 Lincoln Ave	Lisle	IL	(630)964-1973
353362	Gold-Aly-Two, Inc.	1103 Maple Ave	Lisle	IL	(708)253-2777
354130	YACKLEY TWO, INC.	2801 Ogden Ave	Lisle	IL	(708)253-3482
310266	RAISHAAN 9TH ST. LOCKPORT, LLC	1069 E 9th St	Lockport	IL	(815)407-6987
355994	RAISHAAN STATE ST. LOCKPORT, LLC	730 S State St	Lockport	IL	(815)353-0277
364430	143 GOUGER DONUTS INC	15913 W 143rd St.	Lockport	IL	(815)510-6319
303396	Shree Durga Inc.	1160 S Main St	Lombard	IL	(630)620-9744
340809	HJK Donuts Inc.	1 E Saint Charles Rd	Lombard	IL	(630)620-0366
350476	Lombard Donuts, Inc.	411 E North Ave	Lombard	IL	(630)613-8182
354557	2ND GEN - YORKTOWN INC.	85 Yorktown Shopping Center	Lombard	IL	(630)953-8388
354775	LONG GROVE DONUTS INC	3980 Highway 22	Long Grove	IL	(847)320-1174
358381	Loves Park Donuts, Inc.	6152 E Riverside Blvd	Loves Park	IL	(815)904-6197
362861	Lynwood Donuts Inc	20433 Torrence Avenue	Lynwood	IL	(708)765-5009
356519	Machesney Park Donuts, Inc.	8058 N 2nd St	Machesney Park	IL	(779)210-4915
364230	Om Shree Surya Inc.	1616 Patton Dr	Mahomet	IL	(217)530-5019
363025	MANHATTAN NORTH STREET DONUTS INC.	535 W North St	Manhattan	IL	(815)478-9801
363410	Chicagoland Commissary, LLC	2803 W Division St	Manteno	IL	(815)907-5600
357223	Marengo Donuts, Inc.	20009 East Grant Highway	Marengo	IL	(815)596-2095
363903	OM SHREE UMA INC.	2812 Joseph Canon Way	Marion	IL	(618)499-7944
364363	Markham Donuts, Inc.	3068 West 159th Street	Markham	IL	(708)596-4244
350174	Simandhar Donuts, Inc.	4632 Lincoln Hwy	Matteson	IL	(708)248-6918
362784	OM SHREE GUNATIT INC	514 Broadway Avenue East	Mattoon	IL	(217)295-1558
302991	Royal Corporation	1317 S 1st Ave	Maywood	IL	(708)345-9777
341144	Chicagoland Commissary, LLC	8147 West Joliet Rd	Mc Cook	IL	(708)442-9083
355228	McHenry Rt 31 Coffee Inc.	617 Front St	Mchenry	IL	(815)534-4053
344885	Pink Rose, Inc.	8490 W North Ave	Melrose Park	IL	(708)344-1560
364910	KAIRA DONUTS INC.	11849 South Kedzie Avenue	Merrionette Park	IL	(708)897-8894
308742	Pulaski Donuts, Inc.	14631 Pulaski Rd	Midlothian	IL	(708)489-0136
357028	MIDLOTHIAN DONUTS INC.	14632 S Cicero Ave	Midlothian	IL	(708)328-7129

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
346603	Minooka Heartland Inc.	2081 Ridge Rd	Minooka	IL	(815)467-4007
342780	Chakru Inc.	18700 S Wolf Rd	Mokena	IL	(708)479-6363
350474	J-ELLIE, INC.	8810 W 191st St	Mokena	IL	(708)478-5100
347922	QC DONUTS - MOLINE, INC.	3501 Avenue Of The Cities	Moline	IL	(309)517-7104
363192	Chicagoland Commissary, LLC	5757 W Monee Manhattan Rd	Monee	IL	(815)907-5599
310202	Chehar #3 Corporation	1601 Douglas Rd	Montgomery	IL	(630)801-8550
355183	Montgomery Donuts Inc.	1060 Ogden Ave	Montgomery	IL	(630)777-1420
363848	JERICHO DONUTS INC.	1055 S Orchard Road	Montgomery	IL	(331)758-2782
346506	Morris Donuts, Inc.	197 E Us Route 6	Morris	IL	(815)941-0089
330103	Shimurima II, Inc.	5843 Dempster St	Morton Grove	IL	(874)583-1828
354035	Panjwani Network Restaurants, Inc.	9480 Waukegan Rd	Morton Grove	IL	(847)470-3600
346939	Wolf Euclid Donuts, Inc.	1301 N Wolf Rd	Mount Prospect	IL	(847)803-3800
359473	Hanuman Inc.	1798 Elmhurst Road	Mount Prospect	IL	(847)981-9022
363017	OM SHREE SHAKTI INC.	2800 Broadway St	Mount Vernon	IL	(618)315-6019
353661	2ND GEN - MTP INC.	230 W Northwest Hwy	Mt Prospect	IL	(847)544-9848
352686	MUNDELEIN RT 45 COFFEE INC.	700 E Us Highway 45	Mundelein	IL	(224)864-4959
301122	Rama Enterprises Incorporated	811 E Ogden Ave	Naperville	IL	(630)355-0472
306321	HALKIAS, INC.	1201 S. Naper Blvd	Naperville	IL	(630)369-2272
342310	Chehar #9 Corporation	1580 West Ogden Ave	Naperville	IL	(630)355-7361
344892	New Praveg, Inc.	1780 N Aurora Rd	Naperville	IL	(630)848-3201
348129	Naperville East Donuts, Inc.	2035 S. Washington St	Naperville	IL	(630)369-4080
354550	SHREE PRAMUKH NAPERVILLE INC.	4940 S Route 59	Naperville	IL	(630)355-9060
359290	RICKERT DONUTS, INC.	967 W 75th St	Naperville	IL	(331)444-6046
364176	OM SHREE NARAYAN INC.	1004 104th Street	Naperville	IL	(630)637-0730
349063	NEW LENOX WALLMART DONUTS INC.	429 E Lincoln Hwy	New Lenox	IL	(815)462-3950
352762	CEDAR DONUTS, INC.	2516 N Cedar Rd	New Lenox	IL	(815)463-8781
355804	NEW LENOX RT 30 DONUTS, INC.	273 E Haven Ave	New Lenox	IL	(815)717-6106
364309	New Lenox Schoolhouse Donuts Inc	1951 East Laraway Road	New Lenox	IL	(224)735-5553
343064	Merchant Foods, Inc.	7235 N Caldwell	Niles	IL	(847)647-9474
353363	Keyaan Foods, Inc.	8080 N Milwaukee Ave	Niles	IL	(847)823-1111
351335	DLH Food Services LLC	1603 N Main St	Normal	IL	(309)451-0200
363347	NORMAL DONUTS LLC	215 Greenbriar Dr	Normal	IL	(309)585-2064
301358	MAP CORPORATION	7801 W. Lawrence Ave	Norridge	IL	(708)453-2002
308843	Norridge Corporation	5050 N Cumberland Ave	Norridge	IL	(708)586-3080
359560	CUMBERLAND DONUTS, INC.	4914 North Cumberland Avenue	Norridge	IL	3123755236
352829	HARI DONUTS NORTH AURORA, INC.	257 Genesis Dr	North Aurora	IL	(630)701-2463
352004	GLENVIEW SHERMER DONUTS, INC.	1945 Willow Rd	Northbrook	IL	(224)235-4349
353357	DUNDEE PFINGSTEN DONUTS, INC.	2775 Dundee Rd	Northbrook	IL	(224)261-8913
351852	NORTHFIELD BREWS, INC.	1900 New Willow Rd	Northfield	IL	(224)255-6343
364573	OM SHREE MADHAV INC.	1755 Frank Scott Parkway East	O Fallon	IL	(618)206-6063
349783	Central Avenue Donuts Inc.	10301 Central Ave	Oak Lawn	IL	(708)422-7450
358724	Oaklawn Donuts, Inc.	8940 S Cicero Ave	Oak Lawn	IL	(708)930-5951
345044	North Avenue Donuts Inc.	7117 North Ave	Oak Park	IL	(708)524-8202
356496	SHREE WEST SUBURBAN INC.	3 Erie Ct	Oak Park	IL	(708)655-0025
352513	OBT Donuts, Inc.	17w460 22nd St	Oakbrook Terrace	IL	(708)622-8008
359198	Pilot Travel Centers LLC	503 N Oakwood St	Oakwood	IL	(217)354-4270
354015	ACKS Donuts, Inc.	15615 S Harlem Ave	Orland Park	IL	(708)429-5533
350473	Oswego Donuts, Inc.	2420 Route 34	Oswego	IL	(630)554-8977
352291	Orchard Donuts, Inc.	3300 Orchard Rd	Oswego	IL	(630)554-8750
351538	PALATINE DONUTS, INC.	231 W Northwest Hwy	Palatine	IL	(847)221-8170

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#	Franchisee	Address	City	ST	Phone or Email
356545	RAISHAAN PALOS HEIGHTS, LLC	11849 Southwest Highway	Palos Heights	IL	(708)361-8502
359615	PALOS HILLS DONUTS INC.	8831 W 95th St	Palos Hills	IL	(708)233-4115
344311	SHIVAY DONUTS CORP.	13029 S Lagrange Rd	Palos Park	IL	(708)382-5453
344808	Karim No. 3, Inc.	2606 Dempster St	Park Ridge	IL	(847)803-6666
349935	2ND GEN - PARK RIDGE INC.	1129 W Touhy Ave	Park Ridge	IL	(847)720-4645
352920	PEKIN DONUTS INC.	2001 Court St	Pekin	IL	(309)349-3298
303385	Peoria University Donuts, Inc.	3428 N University St	Peoria	IL	(309)431-3229
303386	SAB DONUTS, INC.	613 N Western Ave	Peoria	IL	(309)676-9506
358429	PEORIA HEIGHTS DONUTS AND COFFEE, INC.	3810 N Prospect Rd	Peoria	IL	(309)966-2069
362720	Chicagoland Commissary, LLC	31053 S. 88th Ave	Peotone	IL	(815)907-5550
352722	LASALLE PERU DONUTS, INC.	823 Shooting Park Rd	Peru	IL	(815)250-0320
358733	PINGREE GROVE DONUTS, INC.	15n454 Rt 47	Pingree Grove	IL	(847)683-7945
353976	30 Donuts Inc.	22921 W Lincoln Highway	Plainfield	IL	(815)355-7895
356226	Shree Maruti Plainfield Inc.	25653 W Lockport Rd	Plainfield	IL	(815)254-1922
356802	SMD Enterprise, Inc.	11904 S State Route 59	Plainfield	IL	(815)267-6975
359459	SHREE MARUTI 59 INC.	15719 Division St	Plainfield	IL	(815)782-6817
362607	SHREE MARUTI JOLIET INC.	5951 Theodore St	Plainfield	IL	(815)230-6375
363046	SHREE MARUTI CATON INC.	7825 Caton Farm Road	Plainfield	IL	(815)230-6272
349645	Plano Donuts, Inc.	7010 Burroughs Ave	Plano	IL	(630)552-9888
359793	Eldamain Donuts, Inc	10000 E Route 34	Plano	IL	(331)227-0369
353536	SMM 1826 INC.	1826 West Reynolds St	Pontiac	IL	(815)419-2337
343332	OM SAI Corporation	3101 W. 147th St	Posen	IL	(708)371-9150
350903	PH COFFEE AND DONUTS, INC.	1204 N Elmhurst Rd	Prospect Heights	IL	(847)947-2125
365688	Prospect Brews, Inc.	1204 S Milwaukee Ave.	Prospect Heights	IL	(847)748-4681
342005	OM SHREE BAPA INC.	402 S Century Blvd	Rantoul	IL	(217)892-3132
354442	SHREE RIVER GROVE, INC.	2672 River Rd	River Grove	IL	(708)716-3093
355164	ROCHELLE DONUTS, INC.	213 State Route 38	Rochelle	IL	(815)561-6379
356648	QC DONUTS - ROCK ISLAND, INC.	2711 18th Ave	Rock Island	IL	(309)948-2011
352572	Charles Donuts, Inc.	4105 Charles St	Rockford	IL	(779)774-4090
352811	State Donuts, Inc.	7370 E State St	Rockford	IL	(779)423-2602
354965	Alpine Donuts, Inc.	1601 N Alpine Rd	Rockford	IL	(779)774-4851
355509	11th Street Donuts, Inc.	3225 11th St	Rockford	IL	(815)708-8172
359759	Main Street Donuts, Inc.	3402 N Main St	Rockford	IL	(815)904-6239
349709	J & J DONUTS, INC.	1300 Hicks Rd	Rolling Meadows	IL	(847)818-9400
345457	OM Shree Namah Inc.	420 S Weber Rd	Romeoville	IL	(815)436-3434
352763	OM SHREE JALARAM INC.	239 S Weber Rd	Romeoville	IL	(815)838-6270
363300	OM SHREE GYANVATSAL INC	671 North Weber Road	Romeoville	IL	(630)454-8404
346006	Amin Enterprisers, Inc.	247 E. Irving Park Rd	Roselle	IL	(630)893-6150
350195	NIVA DONUTS, INC.	1550 Lake St	Roselle	IL	(847)278-1966
340893	Shaun, Inc.	5801 N River Rd	Rosemont	IL	(847)292-0157
345772	Shree Ganesh Donuts Inc.	369 E Rollins Rd	Round Lake Beach	IL	(847)665-8123
354475	ROUND LAKE SILVER OAK DONUTS, INC.	2592 N Il Route 83 #2596	Round Lake Beach	IL	(847)886-2708
301854	LYLA, INC.	1711 W Main St	Saint Charles	IL	(630)377-0544
352498	HARI DONUTS TIN CUP, INC.	1566 E Main St	Saint Charles	IL	(630)465-9779
338440	Sauk Village Donuts & Ice Cream, Inc.	2703 E Sauk Trail	Sauk Village	IL	(708)758-6210
358725	SV DONUTS, INC.	1445 E Sauk Trail	Sauk Village	IL	(708)357-1070
350184	2ND GEN - SCHAUMBURG INC.	1440 N Meacham Rd	Schaumburg	IL	(224)653-8180
353635	ARYA NETWORK LLC	914 S Roselle Rd	Schaumburg	IL	(847)544-6731
353832	Quick Serve, Inc.	517 Mall Dr	Schaumburg	IL	(847)517-9132
354748	KNOLLBURG DONUTS, INC.	2263 W Schaumburg Rd	Schaumburg	IL	(847)524-2774
308781	OM Gayatri Inc.	9280 Irving Park Rd	Schiller Park	IL	(847)447-3298
348499	Shree Schiller Park Inc.	4121 N Mannheim Rd	Schiller Park	IL	(847)671-8027

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#	Franchisee	Address	City	ST	Phone or Email
354453	JAVA-J ENTERPRISES, INC.	1201 W Jefferson St	Shorewood	IL	(815)280-6582
354491	QC DONUTS - SILVIS, INC.	1220 18th St	Silvis	IL	(309)792-1227
300716	Karim, Inc. #2	3900 Dempster St	Skokie	IL	(847)673-7099
344576	Karim Inc. #4	8408 N. Skokie Blvd (#1)	Skokie	IL	(847)674-0777
353988	IYLA INC.	1051 W Main St	Sleepy Hollow	IL	(847)844-1130
345579	Jay Shiv Shankar, Inc.	514 Randall Rd	South Elgin	IL	(847)214-3602
352424	Jayiden Inc.	245 Randall Rd	South Elgin	IL	(847)589-6978
355120	SOUTH ELGIN DONUTS, INC.	405 N Mclean Blvd	South Elgin	IL	(224)227-6944
358639	ROUTE 25 DONUTS, INC.	14 Route 25	South Elgin	IL	(224)339-6021
354343	OASIS TWO INC.	700 E Tri-State Toll Rd	South Holland	IL	(708)407-0495
351906	SHIVA 1 INC.	102 Chatham Rd	Springfield	IL	(630)560-1153
355863	SHIVA 4, INC	2730 S 6th St	Springfield	IL	(217)210-9112
363360	Chicagoland Commissary, LLC	3800 South Cicero Avenue	Stickney	IL	(773)801-3777
351224	Bhallas SP Inc.	3216 W North Ave	Stone Park	IL	(708)345-8009
344970	Streamwood Donuts, Inc.	656 S. Sutton Rd	Streamwood	IL	(630)497-9379
355515	HARI DONUTS SUGER GROVE, INC.	442 Route 47	Sugar Grove	IL	(331)227-0044
302648	SHIV DONUTS INC.	6144 S Harlem Ave	Summit Argo	IL	(708)458-1808
346261	HARI DONUTS SYCAMORE, INC.	1840 Dekalb Ave	Sycamore	IL	(815)899-8500
359995	Daley-Mommsen Enterprises, Inc.	7941 West 171st Street	Tinley Park	IL	(708)429-4444
342440	Aum Kali Inc.	1 W St Charles Rd	Villa Park	IL	(630)782-5323
354103	Villa Park Donuts, Inc.	298 W North Ave	Villa Park	IL	(630)530-0585
351106	FNC Volo Corp.	280 S Us Highway 12	Volo	IL	(224)338-8595
351694	NORTH WADSWORTH COFFEE INC.	16145 W Highway 173	Wadsworth	IL	(847)665-8160
353354	SOUTH WADSWORTH COFFEE INC.	39090 N Us Highway 41	Wadsworth	IL	(847)244-5200
351073	SP WARRENVILLE DONUTS INC.	2s 721 State Route 59	Warrenville	IL	(630)393-1025
355287	WARRENVILLE BP DONUTS, INC.	3601 Winfield Rd	Warrenville	IL	(331)771-0644
355128	WASHINGTON DONUTS INC.	80 Cherry Tree Shopping Ctr	Washington	IL	(309)886-3284
344362	LEWIS AVE COFFEE INC.	1800 N. Lewis Ave	Waukegan	IL	(847)336-9388
345450	GREEN BAY COFFEE INC.	21 S. Greenbay Rd	Waukegan	IL	(847)665-8207
347935	FOUNTAIN SQUARE COFFEE INC.	3925 Fountain Square Place	Waukegan	IL	(847)665-8161
355231	WASHINGTON ST COFFEE INC.	422 Washington St	Waukegan	IL	(847)665-8210
302946	B.N.K., Inc.	330 S. Neltnor Blvd	West Chicago	IL	(630)231-5640
338462	Puri Corporation	1491 W Roosevelt Rd	West Chicago	IL	(630)562-3351
359146	NV DONUTS, INC.	27w210 North Ave	West Chicago	IL	(331)871-5121
349732	Westchester Donuts & Coffee, Inc.	11204 31st St	Westchester	IL	(708)562-0875
350829	Mannheim Donuts, Inc.	1005 S Mannheim Rd	Westchester	IL	(708)344-7980
346262	HARI DONUTS PRESIDENT, INC.	956 E Roosevelt Rd	Wheaton	IL	(630)682-2580
356106	HARI DONUTS DANADA, INC.	2040 S Naperville Rd	Wheaton	IL	(630)510-9310
364908	HARI DONUTS COUNTY FARM, INC.	2185 W Roosevelt Rd.	Wheaton	IL	(630)538-2884
349692	Wheeling Coffee and Donuts, Inc.	215 E Dundee Rd	Wheeling	IL	(224)676-0230
342416	Chicagoland Commissary, LLC	8424 South Willow Springs Rd	Willow Springs	IL	(773)326-9288
306395	Kingery Donuts, Inc.	7247 Kingery Hwy	Willowbrook	IL	(630)488-8314
300826	Karim, Inc.	3207 Lake Ave # 4-A	Wilmette	IL	(847)853-0066
343682	Woodridge Donuts, Inc.	2401 W. 75th St	Woodridge	IL	(630)910-0470
345283	87TH Donuts, Inc.	1920 87th St	Woodridge	IL	(630)488-1332
351391	Hari Donuts 53 Inc.	6820 Route 53	Woodridge	IL	(773)329-1651
355037	Hari Donuts Yorkville, Inc.	1830 S Bridge St	Yorkville	IL	(630)882-9879
359792	WATERPARK DONUTS, INC.	4100 N Bridge St	Yorkville	IL	999-999-9999
352012	WEST ZION COFFEE INC.	4551 Illinois Route 173	Zion	IL	(224)789-7295
346076	AVON DONUTS INC.	9839 E. Us Hwy 36	Avon	IN	(331)201-0487
358695	BATESVILLE FOODS, INC.	904 State Road 229	Batesville	IN	(812)932-0505
347596	BROWNSBURG DONUTS INC.	13 Commerce Drive	Brownsburg	IN	(331)256-0843
345039	RANGELINE DONUTS INC.	1305 S. Range Line Rd	Carmel	IN	(331)293-7246
345866	CARMEL DONUTS, INC.	2560 E. 146th St	Carmel	IN	(331)293-7249

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358250	MICHIGAN ROAD DONUTS INC.	9800 N Michigan Ave	Carmel	IN	(331)214-1449
352208	CEDAR LAKE DONUTS, INC.	13302 Wicker Ave	Cedar Lake	IN	(219)390-7337
308482	Chesterton Donuts, Inc.	701 Plaza Dr	Chesterton	IN	(219)926-2052
359167	COFFEE CREEK DONUTS INC	502 Pintail Trace	Chesterton	IN	(219)221-8357
348346	COLUMBIA CITY DONUTS INC.	545 W Connexion Way	Columbia City	IN	(260)244-2662
359375	OM CS COLUMBUS DONUTS INC	3039 N National Rd	Columbus	IN	(812)799-7124
362501	OM CS COLUMBUS DONUTS 2 INC	2255 W Jonathan Moore Pike	Columbus	IN	(812)418-8273
363439	OM CONNERSVILLE DONUTS INC	300 West 30th Street	Connersville	IN	(765)222-2920
363400	Corydon Donuts, LLC	2320 Landmark Avenue Northeast	Corydon	IN	(812)225-5445
358490	Pilot Travel Centers LLC	16502 Indiana 63	Covington	IN	(765)793-7307
352549	DAVE DONUTS III, LLC	10970 Broadway	Crown Point	IN	(219)663-1050
362786	Chicagoland Commissary, LLC	11781 W State Road 10	Demotte	IN	(219)246-2300
351689	Dave Donuts II LLC	3325 Hart St	Dyer	IN	(219)227-8369
343172	East Chicago Donut, Inc.	1705 E. Columbus Dr	East Chicago	IN	(219)397-2007
359366	EAST CHICAGO DONUTS INC.	4600 Indianapolis Blvd	East Chicago	IN	(219)221-9152
351911	ELKHART DONUTS INC.	335 County Road 6 E	Elkhart	IN	(574)524-6781
355890	NAPPANEE DONUTS INC.	415 N Nappanee St	Elkhart	IN	(574)390-0500
358891	MARUTI DONUTS 2, INC.	850 N Green River Rd	Evansville	IN	(812)303-5797
364839	Maruti Donuts 5, Inc.	848 South Green River Road	Evansville	IN	(812)900-4949
364785	Jason Wittekind	460 Main Street	Ferdinand	IN	(812)998-2212
351978	96TH DONUTS INC.	8942 E 96th St	Fishers	IN	(331)214-1683
358498	ALLISONVILLE RD DONUTS INC.	11614 Allisonville Rd	Fishers	IN	(331)201-1311
358738	Fishers Donuts, Inc.	12660 E 116th St	Fishers	IN	(317)288-0719
346590	COLDWATER DONUTS INC.	8051 Coldwater Rd	Fort Wayne	IN	(260)755-2355
347513	ST. JOE DONUTS INC.	5767 St. Joe Rd	Fort Wayne	IN	(260)486-9000
351971	ILLINOIS DONUTS INC.	10098 Illinois Rd	Fort Wayne	IN	(260)203-4250
358096	Fort Wayne Donuts Inc.	9821 Lima Rd	Fort Wayne	IN	(260)489-5449
359328	DUPONT DONUTS INC.	5405 E Dupont Rd	Fort Wayne	IN	(260)415-8230
359671	GEORGETOWN DONUTS, INC	6533 East State Boulevard	Fort Wayne	IN	(260)285-0714
344211	Grant Donut, Inc.	3360 Grant St	Gary	IN	(219)980-1680
308226	GOSHEN DONUTS INC.	906 W Pike St	Goshen	IN	(574)374-6842
356333	LINCOLNWAY DONUTS INC.	1952 Lincolnway E	Goshen	IN	(574)374-6933
363934	GRANGER DONUTS INC.	12980 Indiana 23	Granger	IN	(574)336-9898
364545	Benhase Holdings, LLC	448 Dunkin' Dr	Greendale	IN	(812)221-2131
358993	OM GREENSBURG DONUTS INC	1801 N Lincoln St	Greensburg	IN	(812)410-5940
347595	GREENWOOD DONUTS INC.	120 W. Smith Valley Rd	Greenwood	IN	(331)293-7251
346332	ARHA INC	7334 Indianapolis Blvd	Hammond	IN	(219)844-5332
358736	GAURISUTA INC	7935 Indianapolis Boulevard	Hammond	IN	(219)244-6175
340271	Ridge Donut Inc	3820 Ridge Rd	Highland	IN	(219)972-1262
363768	Applegreen IN Welcome Centres LLC	5000 N 475 E	Howe	IN	(260)638-5902
363908	Applegreen IN Welcome Centres LLC	80 90 Toll Rd	Howe	IN	(260)638-5892
345052	86TH ST DONUTS INC.	1216 W. 86th St	Indianapolis	IN	(331)258-4892
345307	SHADELAND DONUTS INC.	3850 N. Shadeland Ave	Indianapolis	IN	(331)293-7248
345343	CAMBY DONUTS INC.	7015 S. Kentucky Ave	Indianapolis	IN	(331)343-9973
346333	US 31 DONUTS INC.	7853 Us 31 S	Indianapolis	IN	(331)293-7253
350187	79TH DONUTS INC.	9926 E 79th St	Indianapolis	IN	(317)436-7714
356841	EMERSON DONUTS INC.	7950 S Emerson Ave	Indianapolis	IN	(331)293-7247
359670	10TH STREET DONUTS INC	4404 E 10th St	Indianapolis	IN	(317)766-0268
362989	College Avenue Donuts, Inc.	4851 North College Avenue	Indianapolis	IN	(463)272-1732
363938	Gilligan-D LLC	10849 East Washington Street	Indianapolis	IN	(317)930-1998
363941	PIKE ROAD DONUTS INC	9910 Pendleton Pike	Indianapolis	IN	(331)293-0521
364257	Gilligan-D LLC	8134 East Southport Road	Indianapolis	IN	(463)273-3880
364647	Gilligan-D LLC	5435 East Thompson Road	Indianapolis	IN	(317)659-7171
359437	RADHEKRISHNA LLC	3085 Newton St	Jasper	IN	(812)556-0102

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#	Franchisee	Address	City	ST	Phone or Email
350979	ANJU DONUTS OF INDIANA LLC	2711 E 10th St	Jeffersonville	IN	(812)913-0494
353016	Shri Laxmi Narayan, Inc.	151 Pine Lake Ave	La Porte	IN	(219)369-4957
354543	TEAL DONUTS, INC.	2131 Sagamore Pkwy S	Lafayette	IN	(331)343-9990
356384	LAFAYETTE DONUTS INC.	4901 Sr 26 E	Lafayette	IN	(765)447-5415
358230	VETERANS DONUTS, INC.	2049 Veterans Memorial Pkwy S	Lafayette	IN	(765)477-1550
354808	LAKE STATION DONUTS, INC.	2345 Ripley St	Lake Station	IN	(219)963-6454
346932	Benhase Holdings, LLC	100 W. Eads Pkwy	Lawrenceburg	IN	(812)577-0580
359834	LEBANON DONUTS INC	1519 West South Street	Lebanon	IN	(765)485-1539
364314	Shree Sahajanandswami, Inc.	3852 East Market Street	Logansport	IN	(574)516-6324
356505	MARION DONUTS INC.	830 N Baldwin Ave	Marion	IN	(765)573-6459
355193	S.A.I. DONUTS INC.	3412 E Lincoln Highway	Merrillville	IN	(219)945-3278
359240	MICHIGAN CITY BURBS DONUTS, INC.	1701 East Michigan Boulevard	Michigan City	IN	(219)249-1427
359168	GRAPE DONUTS INC.	5325 Grape Rd	Mishawaka	IN	(574)395-3778
363440	MISHAWAKA DONUTS INC.	2774 Lincolnway E	Mishawaka	IN	(574)381-0034
358596	MUNCIE DONUTS INC	418 S Tillotson Ave	Muncie	IN	(765)283-4055
364101	Mcgalliard Donuts, Inc.	1010 W Mcgalliard Rd	Muncie	IN	(331)343-9981
355445	ANJANE INC	10411 Calumet Ave	Munster	IN	(219)595-0609
355155	ANJU DONUTS OF INDIANA LLC	3012 Saint Joe Rd	New Albany	IN	(812)944-9880
364620	Gilligan-D LLC	1507 South Memorial Drive	New Castle	IN	(765)422-5535
356138	NEW CHICAGO HOBART DONUTS, INC.	328 W 37th Ave	New Chicago	IN	(219)963-6173
359225	Pilot Travel Centers LLC	3105 S Doyle Rd	New Haven	IN	(260)493-4035
362654	MARUTI DONUTS 3 INC.	3955 Orchard Lane	Newburgh	IN	8565771106
363515	Promise Road Donuts, Inc.	11150 East 146th, St Ste 102	Noblesville	IN	(331)293-1463
350371	PLAINFIELD DONUTS INC.	2120 Stafford Rd	Plainfield	IN	(331)343-9987
308715	Dave Donuts Inc.	6050 Central Ave	Portage	IN	(219)763-1113
356711	ALANI DONUTS, INC.	1895 Crisman Rd	Portage	IN	(219)734-6562
357250	Pilot Travel Centers LLC	389 Rochester Crossing Dr	Rochester	IN	(574)223-4280
365074	Om Salem Donuts Inc,	1317 South Jackson Street	Salem	IN	(812)570-0011
365022	OM Scottsburg Donuts, Inc.	1230 West Mcclain Avenue	Scottsburg	IN	(812)414-2044
363488	OM SEYMOUR DONUTS INC	2020 East Tipton Street	Seymour	IN	(812)200-9904
348827	Om CS Shelbyville Donuts Inc	2546 E State Road 44	Shelbyville	IN	(317)398-7445
350345	933 DONUTS INC.	52931 Indiana State Route 933	South Bend	IN	(574)334-8178
350816	SOUTH BEND DONUTS INC.	4336 S Michigan St	South Bend	IN	(574)395-3660
355850	AILAN DONUTS I, INC.	2424 S 3rd St	Terre Haute	IN	(812)814-4099
359504	TERRE HAUTE DONUTS INC.	2060 Lafayette Ave	Terre Haute	IN	(812)814-4222
358450	SHREE AKSHAR, INC.	2234 E Center St	Warsaw	IN	(574)306-4265
365165	Benhase Holdings, LLC	27968 Indiana 1	West Harrison	IN	(812)363-1603
357721	West Lafayette Donuts Inc	2831 Highway Us 52 W	West Lafayette	IN	(260)248-0007
355790	WESTFIELD DONUTS INC.	950 Tournament Trl	Westfield	IN	(331)201-0477
355156	Radhe Inc.	7955 E 108th Ave	Winfield	IN	(219)213-2395
354836	ZIONSVILLE DONUTS INC.	6842 Whitestown Pkwy	Zionsville	IN	(317)769-0283
355705	PAK MANAGEMENT OF KANSAS INC.	321 S Andover Rd	Andover	KS	(316)733-2889
358028	PAK MANAGEMENT OF KANSAS INC.	2560 N Rock Rd	Derby	KS	(316)858-5418
354847	Leiszler Fare, LLC	2000 Industrial Rd	Emporia	KS	(620)342-9424
364944	LVP FOOD SERVICE CONCEPT LLC	801 West 1st Street	Fairview	KS	(785)467-3071
364735	LVP FOOD SERVICE CONCEPT LLC	1265 Solar Avenue	Garden City	KS	(702)765-4712
304360	Pinku & Chintu Inc.	521 W 23rd St	Lawrence	KS	(785)749-5015
347096	G.M.P., L.L.C.	1400 W 6th St	Lawrence	KS	(785)856-2366
352265	Bluemont Group KC Acquisition Operations, LLC	12075 W 87th St Parkway	Lenexa	KS	(913)310-9900

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354483	Leiszler Fare, LLC	409 Mccall Rd	Manhattan	KS	(785)539-4993
349814	Bluemont Group KC Acquisition Operations, LLC	18051 W 119th St	Olathe	KS	(913)782-0280
348358	Bluemont Group KC Acquisition Operations, LLC	7722 W 151st St	Overland Park	KS	(913)239-0074
348369	Bluemont Group KC Acquisition Operations, LLC	7446 Metcalf Ave	Overland Park	KS	(913)432-5660
351242	Bluemont Group KC Acquisition Operations, LLC	12137 Shawnee Mission Pkwy	Shawnee	KS	(913)631-0130
353805	QSR STORE 10, LLC	4009 Sw 21st St	Topeka	KS	(785)272-2225
358961	QSR STORE 12, LLC	1500 Sw 6th Ave	Topeka	KS	(785)425-4021
353752	PAK MANAGEMENT OF KANSAS INC.	333 S West St	Wichita	KS	(316)944-0047
353835	MSE Branded Foods of Wichita, LLC	Wichita Airport	Wichita	KS	(316)946-1801
354098	MSE Branded Foods of Wichita, LLC	Wichita Airport	Wichita	KS	(316)946-1801
354099	MSE Branded Foods of Wichita, LLC	Wichita Airport	Wichita	KS	(316)946-1801
354351	PAK MANAGEMENT OF KANSAS INC.	11310 East 21st St N	Wichita	KS	(316)315-0688
359025	PAK MANAGEMENT OF KANSAS INC.	364 N Rock Rd	Wichita	KS	(316)712-4057
359843	PAK MANAGEMENT OF KANSAS INC.	409 E 47th St S	Wichita	KS	(316)669-8548
363118	PAK MANAGEMENT OF KANSAS INC.	3100 E Central Ave	Wichita	KS	(316)392-6989
363135	PAK MANAGEMENT OF KANSAS INC.	3134 N Maize Rd	Wichita	KS	(316)392-6192
364688	Love's Travel Stops & Country Stores, Inc.	E. 21st Street N	Wichita	KS	(316)789-7806
363557	Gilligan-D LLC	7904 Alexandria Pike	Alexandria	KY	(859)448-4110
348373	Daulton Duo Franchise, Inc.	2435 Nashville Rd	Bowling Green	KY	(270)843-4886
362529	THE BROCK ORGANIZATION LLC	408 Us 31 West Bypass	Bowling Green	KY	(603)540-4864
355428	Patel Donut 2 LLC	509 E Broadway	Campbellsville	KY	(270)283-4623
358660	Gilligan-D LLC	4765 Alexandria Pike	Cold Spring	KY	(859)525-5401
357187	NKH DONUTS LLC	59 Broadway St	Dry Ridge	KY	(859)823-0777
363412	900 ND LLC	900 North Dixie Highway	Elizabethtown	KY	(270)360-0003
364496	Patel Donut Etown Inc.	181 Lincoln Parkway	Elizabethtown	KY	(270)370-0907
351898	NAMAN DONUTS, LLC	508 Commonwealth Ave	Erlanger	KY	(859)727-2700
358835	RJB Donuts LLC	3163 Dixie Hwy	Erlanger	KY	(859)898-3188
342756	Epicure, LLC	8509 Us Route 42	Florence	KY	(859)746-1999
357233	Gilligan-D LLC	1085 Burlington Pike	Florence	KY	(859)525-5400
363030	ANJ DONUTS LLC	7120a Turfway Road	Florence	KY	(859)212-9969
358892	CBG Fort Campbell LLC	71001 Market Garden Rd	Fort Campbell	KY	(270)275-5543
358771	HARTMAN HOLDINGS, INC.	1600 Spearhead Division Ave	Fort Knox	KY	(502)601-0031
364422	Fort Wright ROD, LLC	1826 Dixie Highway	Fort Wright	KY	(859)279-3616
364730	Frankfort-Arrowhead ROD, LLC	151 Arrowhead Court	Frankfort	KY	(502)352-1778
364173	CBG NASHVILLE RD LLC	1551 Nashville Rd	Franklin	KY	(270)288-0004
363575	Georgetown-Crosswinds ROD, LLC	105 Crosswinds Center Path	Georgetown	KY	(502)542-6003
364042	THE BROCK ORGANIZATION LLC	213 South L Rogers Wells Boulevard	Glasgow	KY	(603)540-4864
364062	MARUTI DONUTS 4 INC.	2222 U.S. 41	Henderson	KY	856-667-5172
359342	Independence ROD, LLC	2037 Harris Pike	Independence	KY	(859)359-0531
346994	Lexington Donuts LLC	1306 South Broadway	Lexington	KY	(859)523-2899
351901	DN LEX, LLC	Blue Grass Airport	Lexington	KY	(859)447-8041
357166	316 New Circle Donuts LLC	316 E New Circle Rd	Lexington	KY	(859)368-0076
359748	M&P Versailles Donuts Corporation	2213 Versailles Rd	Lexington	KY	(859)523-0001

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#	Franchisee	Address	City	ST	Phone or Email
365122	RICHMOND ROAD ROD LLC	2890 Richmond Service Road	Lexington	KY	(859)303-6121
351288	ANJU DONUTS OF LOUISVILLE LLC	12401 Shelbyville Rd	Louisville	KY	(502)384-9276
352137	ANJU DONUTS OF LOUISVILLE LLC	2815 Fern Valley Rd	Louisville	KY	(502)915-8843
353573	ANJU DONUTS OF LOUISVILLE LLC	320 S 4th St	Louisville	KY	(502)384-8094
354642	ANJU DONUTS OF LOUISVILLE LLC	9913 Brownsboro Rd	Louisville	KY	(502)919-7671
354744	Patel Donut 1 LLC	3333 Newburg Rd	Louisville	KY	(502)384-6718
358657	Patel Donut 4 LLC	5201 Preston Highway	Louisville	KY	(502)890-5007
363931	Vyom Donuts Of Cane RD LLC	4301 Cane Run Road	Louisville	KY	(502)409-4120
364020	BROCK COFFEE GROUP LLC	221 South Main Street	Madisonville	KY	603-540-4864
365114	Timothy P. O'Hara	165 Wal-Mart Way	Maysville	KY	(606)934-0447
358134	Patel Donut 3 LLC	140 Shadowmeade Ln	Mount Washington	KY	(502)538-8669
350373	om shree mahadev Inc.	300 N 12th St	Murray	KY	(270)761-3865
349989	Radharam LLC	3011 Frederica St	Owensboro	KY	(270)686-8200
350113	OM SHREE SAHAJANAND Inc.	3199 Jackson St	Paducah	KY	(270)534-5322
354933	OM SHREE DURGA Inc.	5194 Hinkleville Rd	Paducah	KY	(270)557-7652
358613	Pilot Travel Centers LLC	205 Pendleton Rd	Pendleton	KY	(502)743-5222
353339	Wild Buck Donuts, LLC	1029 Sylvia Dr	Richmond	KY	(859)353-8642
363620	Richmond-Leighway ROD, LLC	539 Leighway Dr	Richmond	KY	(859)353-6444
358227	Anju Donuts of Shelbyville, LLC	1530 Midland Trail	Shelbyville	KY	(502)437-5733
352666	ANJU DONUTS OF LOUISVILLE LLC	4601 Dixie Hwy	Shively	KY	(502)890-4816
350717	Wild Buck Donuts 3, LLC	525 S Highway 27	Somerset	KY	(606)416-5933
362523	Taylor Mill ROD, LLC	695 Holland Dr	Taylor Mill	KY	(859)360-6381
363948	Mila's Donuts Corporation	516 Lexington Road	Versailles	KY	(859)251-4006
364390	Richwood ROD, LLC	320 Richwood Road	Walton	KY	(859)493-4186
364417	Walton Rod, LLC	2 School Road	Walton	KY	(859)493-4077
350870	LFO BOSSIER LA, LLC	1701 Jimmie Davis Hwy	Bossier City	LA	(318)588-5588
353772	OM COVINGTON DONUTS LLC	1111 Greengate Dr	Covington	LA	(985)590-4040
358208	Pilot Travel Centers LLC	490 N Elm St	Haughton	LA	(318)390-9709
358570	SWLA DELIGHTS, L.L.C.	621 E Milton Ave	Lafayette	LA	(337)856-6543
358017	SWLA DELIGHTS, L.L.C.	4990 E Mcneese St	Lake Charles	LA	(337)475-7666
363217	Aramark Food and Support Services Group, Inc.	31 Mcalister Dr	New Orleans	LA	(215)238-4013
354272	LFO YOUREE DRIVE, LLC	5705 Youree Dr	Shreveport	LA	(318)861-1511
363822	LFO KINGS HWY LA, LLC	856 Kings Highway	Shreveport	LA	(318)525-2889
358788	SWLA DELIGHTS, L.L.C.	800 Sampson St	Westlake	LA	(337)491-9503
303464	S & S Donuts, LLC	259 Brockton Ave	Abington	MA	(781)878-6902
307420	Walliston Donuts, Inc.	937 Bedford St	Abington	MA	(781)982-1899
342936	Glennco, Inc.	147 N Quincy St	Abington	MA	(781)857-2470
353961	Water Donuts, Inc.	323 Centre Ave	Abington	MA	(781)871-7301
302577	ACM DONUTS, LLC	44 Great Rd	Acton	MA	(978)371-9227
306054	ACM DONUTS, LLC	100 Powdermill Rd	Acton	MA	(978)461-9389
337616	ACM DONUTS, LLC	182 Great Rd	Acton	MA	(978)263-6960
342899	MDM Management Group, LLC	212 Main St	Acton	MA	(978)266-8942
355225	ACM DONUTS, LLC	315 Main St	Acton	MA	(978)266-9512
336637	T C Donuts, Inc.	150 S Main St	Acushnet	MA	(508)985-3076
304749	BAPA 177 COLUMBIA ST DONUTS LLC	177 Columbia St	Adams	MA	(413)743-4973
332984	Agawam Donuts, Inc.	152 Silver Street	Agawam	MA	(413)821-9791
353657	Agawam Donuts, Inc.	389 Main St	Agawam	MA	(413)786-4828
302195	L R Donuts, LLC	210 Harvard Ave	Allston	MA	(617)232-3402
304560	HL Donuts, LLC	179 Brighton Ave	Allston	MA	(617)787-3462
306406	Omid's Donuts, Inc.	209 N Harvard St	Allston	MA	(617)254-5475
341871	Brian's Donuts, LLC	509 Cambridge St	Allston	MA	(617)254-0798
347512	Dimo Donuts, Inc.	219 Cambridge St	Allston	MA	(617)787-1608

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
306337	Amesbury, LLC	80 Macy St	Amesbury	MA	(978)388-3076
336815	Derek Donuts, Inc.	312 College St	Amherst	MA	(413)256-3425
343313	LPJ Donuts, Inc.	175 University Dr	Amherst	MA	(413)253-8167
304968	Andover Donuts, Inc.	349 N Main St	Andover	MA	(978)475-6994
308846	Andover Donuts, Inc.	309 Lowell St	Andover	MA	(978)470-2544
330309	Andover Donuts, Inc.	139 River Rd	Andover	MA	(978)794-9910
352694	Second Chance Donuts, LLC	93 Main Street	Andover	MA	(978)475-4193
302643	ARLINGTON COFFEE CONNECTION, LLC	101 Broadway	Arlington	MA	(781)777-1296
302994	Allco Donuts, LLC	21 Summer St	Arlington	MA	(781)648-9527
304242	Allco Donuts, LLC	1234 Massachusetts Ave	Arlington	MA	(781)777-2030
342071	AF DONUTS, LLC	369 Mass Ave	Arlington	MA	(781)648-1681
340260	Route 13 Donuts, LLC	6 Gardner Rd	Ashburnham	MA	(978)827-1115
330278	123 UNION AVE DONUTS, LLC	123 Union St	Ashland	MA	(508)881-4835
338810	JLW Ashland Donuts, LLC	41 W. Union St	Ashland	MA	(508)881-9940
350754	190 POND ST DONUTS, LLC	190 Pond St	Ashland	MA	(508)861-7813
331330	Assonet Donuts, Inc.	60 S. Main St	Assonet	MA	(774)273-3084
340403	Dew Donuts, LLC	68 South Main St.	Assonet	MA	(508)644-2834
337050	Route 13 Donuts, Inc.	2143 Main St (Rt 2a)	Athol	MA	(978)830-0380
340492	Route 13 Donuts, LLC	1634 S Main St	Athol	MA	(978)249-5566
358292	Route 13 Donuts, Inc.	1271 Templeton Rd	Athol	MA	(978)830-4130
300991	Attleboro Donuts, Inc.	134 Pleasant St	Attleboro	MA	(508)222-8758
304421	South Attleboro Donuts, Inc.	337 Washington St Rte 1	Attleboro	MA	(508)399-8521
306592	WADIH LLC	285 County St	Attleboro	MA	(508)222-5366
332875	South Attleboro Donuts, Inc.	718 Washington St	Attleboro	MA	(508)399-5553
338662	GENMART LLC	227 South Ave	Attleboro	MA	(508)222-4534
343546	Dodgeville Crossings, Inc.	217 South Main St	Attleboro	MA	(508)222-3466
343662	Brothers Donuts, Inc.	106 Washington Street	Attleboro	MA	(508)761-5379
306790	CENTRAL MASS DONUTS, LLC	717 Southbridge St	Auburn	MA	(508)453-6600
330203	CENTRAL MASS DONUTS, LLC	310 Washington St	Auburn	MA	(508)832-0103
338610	Wesdun, LLC	386 Southbridge St	Auburn	MA	(508)832-4588
341351	CENTRAL MASS DONUTS, LLC	895 Southbridge St	Auburn	MA	(508)453-6606
301676	Cafe Management Associates, LLC	600 Page St	Avon	MA	(508)588-9753
308636	WB DONUTS, LLC	20 Memorial Dr	Avon	MA	(508)584-9753
335541	JLW Donuts, LLC	5 Stockwell Drive	Avon	MA	(508)580-6991
307490	Aylit, LLC	16 Park St	Ayer	MA	(978)772-3209
351580	CADETTE AND NADREAU, LLC	34 Elm St	Baldwinville	MA	(978)652-5669
342932	LCJS Donuts, Inc.	570 Summer St	Barre	MA	(978)355-9023
302169	DOUBLE JELLY DONUTS MA, LLC	308 Great Rd	Bedford	MA	(978)488-5294
330003	LEX DONUTS, LLC	Hanscom Air Force Base	Bedford	MA	(781)274-9910
346952	DOUBLE JELLY DONUTS MA, LLC	44 North Rd	Bedford	MA	(978)775-2661
308263	H.A.V., Inc.	The Crossing Plaza,Route 9	Belchertown	MA	(413)323-0504
343559	KATC Corp	37 State St	Belchertown	MA	(413)323-6384
302599	Bellingham Donuts, Inc.	189 Hartford Ave	Bellingham	MA	(508)966-2925
308432	Pulaski Donuts, Inc.	20 Pulaski Blvd	Bellingham	MA	(508)883-8025
340585	Taylor Donuts, Inc.	207 Mechanic St	Bellingham	MA	(508)966-0475
340741	NTC Donuts, LLC	815 S. Main St	Bellingham	MA	(508)876-9204
343726	Maple Donuts, Inc.	300 Hartford Ave	Bellingham	MA	(508)966-0940
335524	Beantown Donuts, LLC	52 Church St	Belmont	MA	(617)489-6010
344123	Beantown Donuts, LLC	353 Trapelo Rd	Belmont	MA	(617)484-9623
353936	Patriot Donuts, LLC	350 Pleasant St	Belmont	MA	(617)932-8183
332068	Berkley Donuts, Inc.	126 Myricks St	Berkley	MA	(508)977-9992
362935	Berkley Coffee Co.,LLC	34-38 Padelford Street	Berkley	MA	(508)386-3056
338416	Aylit, LLC	267 Central St	Berlin	MA	(978)562-8660

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#	Franchisee	Address	City	ST	Phone or Email
349843	Aylit, LLC	64 River Rd W	Berlin	MA	(978)838-2050
351945	CADETTE AND NADREAU, LLC	50 Church St	Bernardston	MA	(413)648-3161
300323	Grade, Inc.	411 Cabot St	Beverly	MA	(978)922-9727
304516	Dean Serpa Co., Inc.	41 Enon St	Beverly	MA	(978)922-6355
335602	Dechal, Inc.	112 Elliott St	Beverly	MA	(978)922-1924
336683	Dechal, Inc.	44 Dodge St	Beverly	MA	(978)232-1106
342906	MAIA, LLC	15 West Street	Beverly	MA	(978)927-3177
343470	MAIA, LLC	443 Essex St	Beverly	MA	(978)922-2732
302683	Gremada Donuts, LLC	729 Boston Rd	Billerica	MA	(978)901-3318
335436	Nashoba Valley Donuts, LLC	612 Middlesex Tpke	Billerica	MA	(978)712-0195
336617	Laney Donuts, LLC	459 Boston Road	Billerica	MA	(978)671-4402
330526	PFP DONUTS, INC.	2 Main St	Blackstone	MA	(508)876-9124
356946	BOLTON ONE, LLC	476 Main St	Bolton	MA	(978)634-1320
332985	Patch Corp.	3086 South Main St	Bondsville	MA	(413)283-8272
300417	Omega Foods, Inc.	715 Boylston St	Boston	MA	(617)267-7153
301697	THE WALDWIN GROUP INCORPORATED	283 Huntington Ave	Boston	MA	(617)541-1911
302710	Watermark Donut Company, Inc.	750 Washington St	Boston	MA	(617)542-6165
302993	John-Kevin Donuts, Inc.	510 Southampton St	Boston	MA	(617)269-9894
304355	THE WALDWIN GROUP INCORPORATED	1131 Tremont St	Boston	MA	(617)541-1911
306139	THE WALDWIN GROUP INCORPORATED	153 Massachusetts Ave	Boston	MA	(617)541-1911
308252	Watermark Donut Company, Inc.	235 Washington St	Boston	MA	(617)248-1987
308475	Mission Hill Donuts LLC	1631 Tremont St	Boston	MA	(617)232-0250
310209	Watermark Donut Company, Inc.	16 Kneeland St #18	Boston	MA	(617)695-0546
310263	Watermark Donut Company, Inc.	457 Brookline Ave	Boston	MA	(617)232-8052
310264	Watermark Donut Company, Inc.	350 Longwood Ave	Boston	MA	(617)738-4490
330294	Watermark Donut Company, Inc.	330 Congress St	Boston	MA	(617)439-3179
330732	THE WALDWIN GROUP INCORPORATED	616 Massachusetts Ave	Boston	MA	(617)541-1911
331941	Fresh Donuts, LLC.	Causeway Street	Boston	MA	(617)248-0554
332761	Plaza Enterprises, Inc.	100 City Hall Plaza	Boston	MA	(617)227-9790
332933	Watermark Donut Company, Inc.	265 Franklin St	Boston	MA	(617)261-4699
334715	Watermark Donut Company, Inc.	101 Summer St	Boston	MA	(617)338-8141
334914	Watermark Donut Company, Inc.	630 Washington St.	Boston	MA	(617)426-9731
334916	Watermark Donut Company, Inc.	111 State St	Boston	MA	(617)523-1451
335808	Old Dover Donuts, Inc.	1138 Washington St	Boston	MA	(617)350-3091
338935	Massave, LLC	434 Mass Ave	Boston	MA	(617)391-0536
338940	Dunbos, LLC	20 North St	Boston	MA	(617)367-0041
339117	THE WALDWIN GROUP INCORPORATED	115 Forsyth St	Boston	MA	(617)541-1911
339260	Delaware North Companies, Inc.-Boston	One Fleet Center	Boston	MA	(617)624-1708
339667	Beantown Donuts, LLC	530 Commonwealth Ave	Boston	MA	(617)236-7673
339702	Prumall, LLC	800 Boylston St.	Boston	MA	(617)536-3521
340668	Delaware North Companies, Inc.-Boston	One Legends Way	Boston	MA	(617)248-0554
340946	Waldwin Retail, LLC	17 Melnea Cass Blvd	Boston	MA	(617)541-1911
341489	THE WALDWIN GROUP INCORPORATED	360 Huntington Ave	Boston	MA	(617)541-1911
341831	Watermark Donut Company, Inc.	417 Washington St	Boston	MA	(617)451-2106
341872	Watermark Donut Company, Inc.	16 Tremont St	Boston	MA	(617)523-1279
342287	Watermark Donut Company, Inc.	1 Summer St	Boston	MA	(617)426-2817
342744	Markad Group, LLC	180 Canal St	Boston	MA	(617)227-4920
343071	Bulfinch Food Corporation, Inc.	59 Causeway St	Boston	MA	(617)367-4565

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
343418	Watermark Donut Company, Inc.	3 Post Office Square	Boston	MA	(617)451-1056
343504	D N Donuts, Inc.	100 Cambridge St	Boston	MA	(617)523-4443
343654	Harry M. Stevens, LLC	4 Yawkey Way	Boston	MA	(617)536-6683
343655	Harry M. Stevens, LLC	4 Yawkey Way	Boston	MA	(617)536-6683
344840	Watermark Donut Company, Inc.	330 Brookline Ave	Boston	MA	(617)667-0690
345299	Fresh Donuts, LLC.	100 Legends Way	Boston	MA	(617)367-4301
345890	E. Alepedis, Inc.	145 Dartmouth St	Boston	MA	(617)236-1025
346629	Aramark Food and Support Services Group, Inc.	10 Buick St	Boston	MA	(617)358-5497
348723	Watermark Donut Company, Inc.	711 Atlantic Ave	Boston	MA	(617)542-1630
350178	THE WALDWIN GROUP INCORPORATED	895 Morton St	Boston	MA	(617)541-1911
350304	Watermark Donut Company, Inc.	1 South Station	Boston	MA	(617)737-8080
350509	Mission Hill Donuts LLC	1443 Tremont St	Boston	MA	(617)445-6909
353097	Sodexo Operations, LLC	100 Morrissey Blvd	Boston	MA	(617)827-5072
353333	Aramark Educational Services, LLC	775 Commonwealth Ave	Boston	MA	(617)358-3299
353579	Watermark Donut Company, Inc.	411 D St	Boston	MA	(617)439-6020
353872	Watermark Donut Company, Inc.	330 Washington St	Boston	MA	(617)227-0565
354227	Medford Coffee LLC	100 1st Ave	Boston	MA	(617)286-7321
356521	Waldwin Concessions LLC	Logan Aiport	Boston	MA	(617)541-1911
356668	Watermark Donut Company, Inc.	147 Tremont St	Boston	MA	(617)904-4025
357295	Compass Group USA, Inc.	400 Fenway	Boston	MA	(617)735-9953
357365	Watermark Donut Company, Inc.	8 Park Plz	Boston	MA	(617)367-2823
357905	HG LOGAN RETAILERS JV	Logan International Airport	Boston	MA	(617)997-7397
358314	Mission Hill Donuts LLC	37 S Huntington Ave	Boston	MA	(617)383-5417
358512	HG LOGAN RETAILERS JV	Logal International Airport	Boston	MA	(551)237-9977
359344	Watermark Donut Company, Inc.	296 Cambridge St	Boston	MA	(617)464-4001
359938	HG LOGAN RETAILERS JV	Logan International Airport	Boston	MA	(551)237-9977
359957	Watermark Donut Company, Inc.	155 Seaport Blvd	Boston	MA	(617)440-2301
363480	BB DONUTS, LLC	1912 Beacon St	Boston	MA	(617)739-7345
363680	Waldwin Concessions LLC	1 Harborside Drive	Boston	MA	(617)541-1911
364246	HG LOGAN RETAILERS JV	1 Harborside Drive B/C Connector	Boston	MA	(857)208-1379
354411	Cape Cod Enterprises, LLC	2 Bourne Rotary Cir N	Bourne	MA	(508)759-7029
363286	Cape Cod Enterprises, LLC	568 Mac Arthur Boulevard	Bourne	MA	(508)563-2479
336421	Aylit, LLC	1425 Mass Ave	Boxborough	MA	(978)264-2986
330282	JLC Donuts, Inc.	270 Shrewsbury St/Rte 140	Boylston	MA	(508)869-2313
336710	Molai Co, LLC	15 S Main Street	Bradford	MA	(978)556-9420
302989	Hancock St. Donuts, Inc.	1172 Washington St	Braintree	MA	(781)849-9343
303452	Granite St. Donuts, Inc.	551 Granite St	Braintree	MA	(781)843-9830
307560	Abington Donuts, Inc.	240 Ivory St	Braintree	MA	(781)843-2592
330048	Abington Donuts, Inc.	375 Washington St	Braintree	MA	(781)428-3360
332804	Abington Donuts, Inc.	238 Grove St	Braintree	MA	(781)849-0815
332998	OM BRAINTREE DONUTS, LLC	421 Quincy Ave	Braintree	MA	(781)848-8739
342288	Hancock St. Donuts, Inc.	2140 Washington St	Braintree	MA	(781)849-8100
343357	Abington Donuts, Inc.	29 Hayward Street	Braintree	MA	(781)849-0099
343524	Abington Donuts, Inc.	553 Pond St	Braintree	MA	(781)848-1615
336948	DENT Donuts, LLC	15 Lower Rd	Brewster	MA	(508)896-6996
303465	GEN 2 LLC	171 Broad St	Bridgewater	MA	(508)697-6295
306228	GEN 2 LLC	955 Pleasant St	Bridgewater	MA	(508)697-3675
330462	GEN 2 LLC	750 Bedford Street	Bridgewater	MA	(508)697-7341
331185	GEN 2 LLC	Route 24 Northbound	Bridgewater	MA	(508)697-9276
331186	GEN 2 LLC	Route 24 Southbound	Bridgewater	MA	(508)697-1567
337680	Sodexo Operations, LLC	135 Burrill Ave	Bridgewater	MA	(508)531-2951
300305	BU Donuts, LLC	214 N. Beacon St	Brighton	MA	(617)254-9433

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#	Franchisee	Address	City	ST	Phone or Email
310456	LDB Donuts LLC	350 Washington St	Brighton	MA	(617)782-0852
344076	LEX DONUTS, LLC	598 Washington St	Brighton	MA	(617)254-2600
351596	SecondQ, LLC	736 Cambridge St	Brighton	MA	(617)779-6212
300208	Montello Donuts, Inc.	66 Montello St	Brockton	MA	(508)583-9754
301401	Pearl St. Donuts, Inc.	317 N Pearl St	Brockton	MA	(508)588-5012
302488	Crescent St. Donuts, Inc.	635 Crescent St	Brockton	MA	(508)427-9811
303451	Montello Donuts, Inc.	1001 N Main St	Brockton	MA	(508)583-9459
308297	Glyfada LLC	784 Belmont St	Brockton	MA	(508)232-7758
308524	TORREY ST. DONUTS, INC.	43 Torrey St	Brockton	MA	(508)588-0703
330621	Montello Donuts, Inc.	634 Centre St	Brockton	MA	(508)427-5730
330735	Chess LLC	1000 W Chestnut St	Brockton	MA	(508)586-3186
332362	Pearl St. Donuts, Inc.	532 Westgate Dr	Brockton	MA	(508)580-2090
337064	GPNP LLC	1775 Main St	Brockton	MA	(508)559-0435
337398	Gianoni Co., LLC	587 Main St	Brockton	MA	(508)588-7281
338321	DZ DONUTS, LLC	1280 Belmont St	Brockton	MA	(508)427-6344
341677	TORREY ST. DONUTS, INC.	304 Belmont St	Brockton	MA	(508)580-4458
343194	Crescent St. Donuts, Inc.	245 E Ashland St	Brockton	MA	(508)894-8049
303457	BB DONUTS, LLC	265 Boylston St	Brookline	MA	(617)731-9007
308618	BB DONUTS, LLC	1316 Beacon St	Brookline	MA	(617)232-9252
330501	BB DONUTS, LLC	8 Harvard St	Brookline	MA	(617)232-7572
304601	DOUBLE JELLY DONUTS, LLC	182a Cambridge St	Burlington	MA	(978)806-0382
308382	DOUBLE JELLY DONUTS, LLC	240 Middlesex Tpke	Burlington	MA	(978)488-5569
330456	Moniz Donuts, Inc.	28 Winn St	Burlington	MA	(781)273-1889
341880	Middlesex Donuts, LLC	69 Middlesex Tpke	Burlington	MA	(781)272-0369
342555	Nashoba Valley Donuts, LLC	85 Wilmington Rd	Burlington	MA	(978)806-0262
343899	DOUBLE JELLY DONUTS, LLC	10 Wall St	Burlington	MA	(978)547-6180
301582	Wareham Management Group, LLC	3052 Cranberry Hwy	Buzzards Bay	MA	(508)295-2501
341794	Cape Management Team, LLC	343 Scenic Hwy	Buzzards Bay	MA	(508)743-0609
344173	Cape Cod Enterprises, LLC	278 Main Street	Buzzards Bay	MA	(508)743-0431
300252	Epstein Porter I, LLC	1 White St	Cambridge	MA	(617)354-8336
304598	Medford Coffee LLC	201 Alewife Brook Pky	Cambridge	MA	(617)492-9107
308730	Hub Donuts, Inc.	517 Concord Ave	Cambridge	MA	(617)491-6414
330421	Beantown Donuts, LLC	65 Jfk St	Cambridge	MA	(617)354-5096
334913	The Epstein Porter II LLC	222 Broadway	Cambridge	MA	(617)868-0259
336411	CAMBRIDGE STREET DONUTS, LLC	1001 Cambridge St Shell	Cambridge	MA	(617)864-8900
340420	Mass Ave Coffee LLC	2480 Massachusetts Ave	Cambridge	MA	(617)491-1400
341965	RVN, Inc.	5 Cambridgepark Dr	Cambridge	MA	(617)491-6400
344044	STRATTON DONUTS, INC.	84 Massachusetts Ave	Cambridge	MA	(617)452-4089
349404	Beantown Donuts, LLC	808 Memorial Dr	Cambridge	MA	(617)492-0758
350183	Beantown Donuts, LLC	61 Church St	Cambridge	MA	(617)714-3827
352979	Beantown Donuts, LLC	1001 Massachusetts Ave	Cambridge	MA	(857)639-5132
357337	Beantown Donuts, LLC	1 Broadway	Cambridge	MA	(617)945-9627
364942	Mission Hill Donuts LLC	655 Massachusetts Avenue	Cambridge	MA	(617)498-3260
300205	NORTH CANTON DONUTS, INC.	22 Washington St	Canton	MA	(781)561-1291
310105	Turnpike St. Donuts, Inc.	360 Turnpike St	Canton	MA	(781)821-4926
336619	Washington Street Donuts, Inc.	2790 Washington St	Canton	MA	(781)401-9941
339122	Lorn, LLC	600 Neponset St.	Canton	MA	(781)821-2074
357349	NORTH CANTON DONUTS, INC.	725 Washington St	Canton	MA	(339)502-9934
336652	Samoset St. Donuts, Inc.	80 Main Street	Carver	MA	(508)866-6729
340489	Second Generation Donuts, LLC	300 Tremont St	Carver	MA	(508)866-2346
350695	Samoset St. Donuts, Inc.	2 Montello St	Carver	MA	(508)866-7267
330360	Cape Cod Enterprises, LLC	1648 Falmouth Rd	Centerville	MA	(508)771-5366
300791	The Epstein Porter II LLC	11 Austin St	Charlestown	MA	(617)242-4396
302670	GREATER BOSTON DONUTS, LLC	99 Cambridge St	Charlestown	MA	(617)242-9406

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
337718	J & O Donuts, Inc.	28 Worcester Rd	Charlton	MA	(508)248-2934
352645	Douglas Donuts, LLC	57 N Main St	Charlton	MA	(508)248-2829
348496	DENT Donuts, LLC	1563 Main Street	Chatham	MA	(508)945-0026
300584	GL DONUTS, LLC	105 Chelmsford St	Chelmsford	MA	(978)256-9845
304225	GL DONUTS, LLC	80 Drum Hill Rd	Chelmsford	MA	(978)458-0927
300236	Holie Donut III, Inc.	276 Beacham St	Chelsea	MA	(617)466-0451
302880	HOLIE DONUT II, INC.	372 Washington Ave	Chelsea	MA	(617)884-5232
303479	R.B.J. Donut Co., Inc.	83 Everett Ave	Chelsea	MA	(617)884-5443
336511	S & S Donuts, LLC	356 Eastern Ave	Chelsea	MA	(617)889-1228
338979	Chelco, LLC	130 Broadway	Chelsea	MA	(617)889-9685
340054	R.B.J. Donut Co., Inc.	234 Everett Ave	Chelsea	MA	(617)884-3233
342613	K.A. Donuts, LLC	936-942 Broadway	Chelsea	MA	(617)889-7138
343602	Holie Donut, Inc.	12 Washington St	Chelsea	MA	(617)884-4946
349635	BAPA 173 NORTH ST DONUTS LLC	173 North St	Cheshire	MA	(413)749-7474
339670	BB DONUTS, LLC	15 Commonwealth Ave	Chestnut Hill	MA	(617)527-5848
300507	ISABEL DONUTS, LLC	820 Memorial Dr	Chicopee	MA	(413)331-6207
308862	Derek Donuts, Inc.	470 Burnett Rd	Chicopee	MA	(413)594-9090
331339	Lori Donuts, Inc.	953 Front St	Chicopee	MA	(413)598-0998
334692	West Side Donuts, Inc.	95 West St	Chicopee	MA	(413)592-2385
335814	Jessica Donuts, Inc.	27 Montgomery St	Chicopee	MA	(413)594-6146
355677	Lori Donuts, Inc.	425 Meadow St	Chicopee	MA	(413)592-1100
356013	Springfield Donuts, Inc.	650 Memorial Dr	Chicopee	MA	(413)268-7220
338424	Moongate, LLC	493 Main St	Clinton	MA	(978)365-6117
351927	Donovan Services, Inc.	1044 Main St	Clinton	MA	(978)368-0501
331772	CHIEF DONUTS LLC	740 Chief Justice Cushing Highway	Cohasset	MA	(781)383-2508
342439	KING DONUTS LLC	156 King St	Cohasset	MA	(781)383-2189
336449	ACM DONUTS, LLC	117 Thoreau Street	Concord	MA	(978)371-0949
340315	MDM Management Group, LLC	1641 Sudbury Rd	Concord	MA	(978)369-0805
364815	ACM DONUTS, LLC	794 Elm Street	Concord	MA	(978)287-6051
300178	Ventura Baking Corp.	99 High St	Danvers	MA	(978)777-7003
302124	DANVERS DONUTS, LLC	79 Andover St	Danvers	MA	(978)774-9883
307882	R.E.D. DONUTS, LLC	153 Endicott St	Danvers	MA	(978)777-8464
337154	JAR Ventura Corp.	128 Water St	Danvers	MA	(978)777-7701
343784	DANVERS CF DONUTS, LLC	160 Andover Street	Danvers	MA	(978)777-7200
350758	Ventura Baking Corp.	420 Newbury St	Danvers	MA	(978)762-3839
336059	IRAKLIS DONUTS, LLC	575 Dartmouth St.	Dartmouth	MA	(508)984-1045
337348	DARTMOUTH MANAGEMENT GROUP, LLC	823 State Rd	Dartmouth	MA	(508)997-3825
337352	DARTMOUTH MANAGEMENT GROUP, LLC	255 State Rd	Dartmouth	MA	(508)993-7299
358912	Compass Group USA, Inc.	285 Old Westport Rd	Dartmouth	MA	(508)910-6953
359996	HAWTHORN ENTERPRISES, LLC	531 Faunce Corner Road	Dartmouth	MA	(774)202-4257
362782	DARTMOUTH MANAGEMENT GROUP, LLC	532 Russells Mills Road	Dartmouth	MA	(774)628-0004
350134	Legacy Donuts, Inc.	806 Providence Hwy	Dedham	MA	(781)686-9890
350510	Saw Mill Donuts, LLC	36 Sawmill Lane	Dedham	MA	(781)686-1603
341685	Courtney's Donuts, LLC	10 Andrews Parkway	Devens	MA	(978)806-0659
300314	THE WALDWIN GROUP INCORPORATED	875 Morrissey Blvd	Dorchester	MA	(617)541-1911
301946	THE WALDWIN GROUP INCORPORATED	2290 Dorchester Ave	Dorchester	MA	(617)541-1911
301949	Boston St. Donuts, Inc.	256 Boston St	Dorchester	MA	(617)288-8361
302415	Kristakait Donuts, Inc.	847 Dorchester Ave	Dorchester	MA	(617)288-5988

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
302776	THE WALDWIN GROUP INCORPORATED	1931 Dorchester Ave	Dorchester	MA	(617)541-1911
304349	THE WALDWIN GROUP INCORPORATED	1236 Dorchester Ave	Dorchester	MA	(617)541-1911
307305	THE WALDWIN GROUP INCORPORATED	1580-A Dorchester Ave	Dorchester	MA	(617)541-1911
335678	THE WALDWIN GROUP INCORPORATED	456 Blue Hill Ave	Dorchester	MA	(617)541-1911
336123	THE WALDWIN GROUP INCORPORATED	719 Gallivan Blvd	Dorchester	MA	(617)541-1911
343347	South Bay Donuts Co., LLC	1100 Mass Ave	Dorchester	MA	(617)288-8361
338608	Douglas Donuts, LLC	63 Main St	Douglas	MA	(508)476-2784
354694	ND DONUTS, LLC	14 Dedham St	Dover	MA	(508)785-9882
303485	DRACUT DONUTS, LLC	1777 Bridge St	Dracut	MA	(978)459-3656
304379	GL DONUTS, LLC	1373 Lakeview Ave	Dracut	MA	(978)957-4989
304380	GL DONUTS, LLC	1198 Mammoth Rd	Dracut	MA	(978)788-2070
337497	DRACUT DONUTS, LLC	177 Broadway Rd	Dracut	MA	(978)275-0537
356327	DRACUT DONUTS, LLC	1500 Broadway Rd	Dracut	MA	(978)934-0783
332922	C.J.A. Donuts, Inc.	269 West Main St	Dudley	MA	(508)943-8705
356568	DUDLEY DONUTS, LLC	10 W Main St	Dudley	MA	(508)671-0007
336409	F.J. Catalano Enterprises, Inc.	238 Pleasant Street	Dunstable	MA	(978)488-1472
301352	Plain St. Donuts, Inc.	5 Chestnut St	Duxbury	MA	(781)934-9492
300240	MAVERICK SQUARE DONUTS, LLC	13-15 Maverick Sq	East Boston	MA	(617)569-2576
300662	BENNINGTON ST DONUTS, LLC	951 Bennington St	East Boston	MA	(617)569-4919
308352	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
308353	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
334756	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
336796	Eastbo, LLC	34 William Kelly Sq. #34	East Boston	MA	(617)569-1542
341135	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
342230	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
342231	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
344435	Waldwin Concessions LLC	Logan Airport	East Boston	MA	(617)541-1911
353866	Waldwin Concessions LLC	15 Transportation Way	East Boston	MA	(617)541-1911
356473	EAST BOSTON DONUTS, LLC	354-356 Bennington St	East Boston	MA	(617)567-1276
357906	HG LOGAN RETAILERS JV	Logan Airport	East Boston	MA	(617)913-8257
310208	WB SEASON DONUTS LLC	650 Plymouth St	East Bridgewater	MA	(508)378-1482
335884	WB SEASON DONUTS LLC	204 N Bedford St	East Bridgewater	MA	(508)378-3591
344081	New Generation Donuts, LLC	363 E. Falmouth Hwy	East Falmouth	MA	(508)495-0164
355855	New Generation Donuts, LLC	1184 Sandwich Rd	East Falmouth	MA	(508)563-0133
363315	Copa, LLC	1 Mason Rd	East Freetown	MA	(508)763-2262
330563	Lori Donuts, Inc.	55 Maple St	East Longmeadow	MA	(413)526-9944
304156	G & M Donut Co., Inc.	21 Providence Hwy	East Walpole	MA	(508)668-5928
337611	Wareham Management Group, LLC	3 Barker Rd	East Wareham	MA	(508)273-0152
308337	Samantha Donuts, LLC	126 Northampton St	Easthampton	MA	(413)529-9288
338119	C&P Donuts, LLC	60 Union St	Easthampton	MA	(413)527-2993
350077	CADETTE AND NADREAU, LLC	63 French King Hwy	Erving	MA	(413)422-1177
302400	MAIA, LLC	125 Main St	Essex	MA	(978)768-6961
302671	Broadway Donuts I, Inc.	903 Broadway	Everett	MA	(617)294-4031
302686	S & S Donuts, LLC	524 Broadway	Everett	MA	(617)387-8818
332266	S & S Donuts, LLC	1886 Revere Beach Pkwy	Everett	MA	(617)381-9469
340616	Roundabout Donuts, Inc.	318 Broadway	Everett	MA	(617)381-9006
345657	S & S Donuts, LLC	1885 Revere Beach Pkwy	Everett	MA	(617)389-9842
346689	Glendale Donut, LLC	321 Ferry St	Everett	MA	(617)381-1177
349982	R.D. Donut II, Inc.	339 Main St	Everett	MA	(617)294-2769

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
357169	Evedun, LLC	1 Horizon Way	Everett	MA	(978)898-1334
339573	Minute Grind, LLC	32 Howland Rd	Fairhaven	MA	(508)992-3300
358427	Biweekly Grind, LLC	18 Plaza Way	Fairhaven	MA	(508)999-1105
359699	FREQUENT GRIND, LLC	277 Bridge St	Fairhaven	MA	(774)328-8463
300309	DARTMOUTH MANAGEMENT GROUP, LLC	15 Robeson St	Fall River	MA	(508)672-9406
301308	GLOBE STREET DONUTS, LLC	499 Globe St	Fall River	MA	(508)692-5732
303480	RHODE ISLAND AVE DONUTS, LLC	64 Rhode Island Ave	Fall River	MA	(508)672-9205
303490	DARTMOUTH MANAGEMENT GROUP, LLC	657 Pleasant St	Fall River	MA	(508)679-1149
331869	TRAIN STATION DONUTS, LLC	190 New Boston Rd	Fall River	MA	(774)488-3379
334687	DARTMOUTH MANAGEMENT GROUP, LLC	400 Quarry St	Fall River	MA	(508)646-1320
334734	Braga Bros. Bakery, Inc.	234 Milliken Blvd	Fall River	MA	(508)672-8036
335766	ELSBREE STREET DONUTS, LLC	325 Elsbree St	Fall River	MA	(774)488-3388
335784	BRAYTON AVE DONUTS, LLC	1510 Brayton Ave	Fall River	MA	(774)488-3389
341010	BEVERAGE DONUTS, LLC	1023 North Main St	Fall River	MA	(774)488-3390
348331	DARTMOUTH MANAGEMENT GROUP, LLC	350 Rodman St	Fall River	MA	(774)365-4557
348688	Vicnik, LLC	1099 William S Canning Blvd	Fall River	MA	(508)235-1015
350734	ILHEU DONUTS, LLC	320 Airport Rd	Fall River	MA	(508)692-5737
352497	SOUTH COAST DONUTS, LLC	540 Brayton Ave	Fall River	MA	(508)235-0458
355661	INNOVATION COFFEE CO., LLC	36 Innovation Way	Fall River	MA	(508)567-0827
364392	200 BROADWAY COFFEE, LLC	200 Broadway	Fall River	MA	(508)567-0952
301287	New Generation Donuts, LLC	614 Main St	Falmouth	MA	(508)548-4496
362573	New Generation Donuts, LLC	435 Palmer Ave	Falmouth	MA	(508)548-6131
355479	Agawam Donuts, Inc.	38 N Westfield St	Feeding Hills	MA	(413)789-9938
331831	Japa, Inc.	469 Main St	Fiskdale	MA	(508)347-1518
302378	KCM Donuts, Inc.	151 Main St	Fitchburg	MA	(978)345-1670
310462	Leominster Donuts, Inc.	129 Whalon St	Fitchburg	MA	(978)345-0844
335831	River St. Donuts, LLC	33-37 River St	Fitchburg	MA	(978)343-3222
336166	Electric Donuts, Inc.	511 Electric Ave	Fitchburg	MA	(978)342-9229
352562	Great Wolf Lodge of New England, LLC	150 Great Wolf Drive	Fitchburg	MA	(866)678-9653
355925	CADETTE AND NADREAU, LLC	487 Princeton Rd	Fitchburg	MA	(978)400-5464
364005	Fitchburg Donuts, Inc.	105 John Fitch Hwy	Fitchburg	MA	(978)343-9754
336241	PATRIOTS COFFEE, LLC	263 Main St	Foxboro	MA	(508)698-9216
346476	PATRIOTS COFFEE, LLC	221 Patriot Place	Foxborough	MA	(781)718-4971
346806	Foxborough Donuts, Inc.	16 Washington St	Foxborough	MA	(508)543-0295
347500	PATRIOTS COFFEE, LLC	30 Commercial St	Foxborough	MA	(508)698-3307
300368	266 CONCORD ST, LLC	266 Concord St	Framingham	MA	(508)872-0785
302800	334 WAVERLY ST DONUTS, LLC	334 Waverly St	Framingham	MA	(508)628-1819
302910	Pick Three Donuts, LLC	692 Cochituate Rd	Framingham	MA	(508)309-3430
303458	517 Fram Co., LLC	517 Worcester Rd	Framingham	MA	(508)872-6581
304673	AF DONUTS, LLC	1170 Worcester Rd	Framingham	MA	(508)875-1023
340209	Framdun, LLC	1670 Worcester Rd	Framingham	MA	(508)875-8192
351992	AF DONUTS, LLC	430 Franklin St	Framingham	MA	(508)626-8120
354691	1 NICHOLAS RD DONUTS, LLC	3 Nicholas Rd	Framingham	MA	(508)877-1586
355493	Sodexo Operations, LLC	100 State St	Framingham	MA	(508)626-4602
364026	Mission Hill Donuts LLC	876 Edgell Road	Framingham	MA	(508)788-3404
308630	Franklin Donuts, Inc.	541 W Central St	Franklin	MA	(508)528-9906
335630	Silver Spring Donuts, Inc.	490 King St.	Franklin	MA	(508)528-5083
336712	140 Donuts, Inc.	547 East Central Street	Franklin	MA	(508)541-6299
332359	Blake & Trombley, Inc.	4 Oak St	Gardner	MA	(978)630-1723
341558	Jada Donuts, LLC	221 Main St	Gardner	MA	(978)630-0161

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
344374	Alco Donuts, LLC	17 Pearson St	Gardner	MA	(978)630-1150
353484	R.E.D. DONUTS, LLC	264 Timpany Blvd	Gardner	MA	(978)632-0307
331822	Mystra LLC	66 E Main St #68	Georgetown	MA	(978)352-6394
300497	Braga Donuts, Inc.	205 Main St	Gloucester	MA	(978)281-2909
330908	Braga Donuts Two, Inc.	130 Washington St	Gloucester	MA	(978)281-8047
331505	Braga Donuts Three, Inc.	103 Eastern Ave	Gloucester	MA	(978)283-3909
349987	Braga Donuts Nine, LLC	85 Washington St	Gloucester	MA	(978)282-8828
301943	GW DONUTS, LLC	72 Worcester St	Grafton	MA	(508)839-0062
302495	AAH, Corp.	77 W State St	Granby	MA	(413)467-3636
304923	South Main Street Donuts L.L.C.	494 Main St	Great Barrington	MA	(413)528-8154
300764	Greenfield Donuts, Inc.	60 Mohawk Trl	Greenfield	MA	(413)773-0460
330052	Mota Donuts, Inc.	378 Federal St	Greenfield	MA	(413)775-0005
354641	Mota Donuts, Inc.	295 Federal St	Greenfield	MA	(413)774-2200
308388	F.J. Catalano Enterprises, Inc.	133 Main Street	Groton	MA	(978)547-6177
342295	Courtney's Donuts, LLC	318 Main St	Groton	MA	(978)488-3808
358311	Courtney's Donuts, LLC	788 Boston Rd	Groton	MA	(978)488-3615
307334	Mason Donuts, LLC	331 Russell St	Hadley	MA	(413)586-2348
356908	PEREIRA DONUTS, LLC	142 Russell St	Hadley	MA	(413)584-0871
357114	GEN 2 LLC	355 Plymouth St	Halifax	MA	(781)293-1440
337035	Rocky Donuts, Inc.	3 Allen Street	Hampden	MA	(413)566-8003
304802	OM HANOVER DONUTS, LLC	1251 Washington St	Hanover	MA	(781)826-6641
331908	OM 2117 WASHINGTON ST DONUTS, LLC	2117 Washington St	Hanover	MA	(774)762-3816
336047	OM COLUMBIA RD DONUTS, LLC	416 Columbia Rd	Hanover	MA	(781)826-9470
355423	Second Generation Donuts, LLC	1222 Hanover St	Hanover	MA	(781)261-9686
302587	WB SEASON DONUTS LLC	487 Liberty St	Hanson	MA	(781)294-8262
332500	WB SEASON DONUTS LLC	1120 Main St	Hanson	MA	(781)293-0532
340052	Courtney's Donuts, LLC	188 Ayer Rd	Harvard	MA	(978)547-6171
304366	DENT Donuts, LLC	109 Route 137	Harwich	MA	(508)432-1700
340106	DENT Donuts, LLC	173 Pleasant Lake Dr	Harwich	MA	(508)432-1354
346807	DENT Donuts, LLC	175 Route 137	Harwich	MA	(508)432-0555
337679	DENT Donuts, LLC	481 Route 28	Harwich Port	MA	(508)430-8594
301691	Acropolis-Op, LLC	407 Amesbury Rd	Haverhill	MA	(978)374-3299
301738	Broadway-Op LLC	614 Broadway	Haverhill	MA	(978)374-3164
302117	Silca Donuts, Inc.	20 Plaistow Rd	Haverhill	MA	(978)521-3926
306131	Tim Donuts, Inc.	784 River St	Haverhill	MA	(978)373-2224
306611	Hellas-Op, LLC	259 Lincoln Ave	Haverhill	MA	(978)521-1250
308878	Marina-Op LLC	755 Main St	Haverhill	MA	(978)374-7580
337610	Win-Op, LLC	215 Winter St	Haverhill	MA	(978)374-9831
353874	Sparta-Op LLC	915 S Main St	Haverhill	MA	(978)521-2497
355379	Pleasant St. Donuts, LLC	142 Main St	Haydenville	MA	(413)268-7220
301583	Whiting St. Donuts, Inc.	187 Whiting St	Hingham	MA	(781)749-0245
358223	PANEK DONUTS, LLC	315 Lincoln St	Hingham	MA	(781)741-6027
335676	South Franklin Donuts, Inc.	30 Union St	Holbrook	MA	(781)767-4852
340874	Holbrook Donuts, LLC	57 S. Franklin St	Holbrook	MA	(781)767-0504
308675	JLC Donuts, Inc.	5 Shrewsbury St	Holden	MA	(508)829-9818
331102	JLC Donuts, Inc.	1175 Main St	Holden	MA	(508)829-5506
340571	441 WASHINGTON ST DONUTS, LLC	441 Washington St	Holliston	MA	(508)429-3845
338724	B.E. Donuts, Inc.	1600 Northampton St	Holyoke	MA	(413)534-0538
348720	Fletcher Donuts, LLC	330 Main St	Holyoke	MA	(413)420-2014
349290	LPJ Donuts, Inc.	225 Whiting Farms Rd	Holyoke	MA	(413)536-1870
356870	LPJ Donuts, Inc.	473 Pleasant St	Holyoke	MA	(413)533-3029
343340	Hopedale Donuts, Inc.	144 Hartford Ave	Hopedale	MA	(508)422-9294
341632	South St. Donuts, Inc	76 South St	Hopkinton	MA	(508)544-1332

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
351431	78 W MAIN ST DONUTS, LLC	78 W Main St	Hopkinton	MA	(508)497-6373
331096	HUD LLC	143 Washington St	Hudson	MA	(978)568-9345
335009	Hudtrom, LLC	234 Washington St	Hudson	MA	(978)562-0537
351769	Hudmain, LLC	350 Main St	Hudson	MA	(978)212-5011
310018	GATEWAY DONUT, LLC	1 Bay St # B	Hull	MA	(781)925-8721
307795	Cape Cod Enterprises, LLC	Route 132 - Liberty Sq	Hyannis	MA	(508)790-1843
335670	Cape Cod Enterprises, LLC	317 Falmouth Rd	Hyannis	MA	(508)778-6453
340235	Cape Cod Enterprises, LLC	147 North St	Hyannis	MA	(508)771-0563
341791	Cape Management Team, LLC	156 Iyannough Rd	Hyannis	MA	(508)775-2796
344092	Cape Cod Enterprises, LLC	751 W Main St	Hyannis	MA	(508)771-1154
304137	Hyde Park Alepede, Inc.	1200 Hyde Park Ave	Hyde Park	MA	(617)364-2010
335011	Wolcott Square, LLC	1800 Hyde Park Ave	Hyde Park	MA	(617)364-5200
340422	Wolcott Square, LLC	942 Hyde Park Ave	Hyde Park	MA	(617)364-0739
307497	Liva Donuts, LLC	6 Lord Sq	Ipswich	MA	(978)356-0130
301292	ROXBURY DONUTS, INC.	757 Centre St	Jamaica Plain	MA	(617)522-8637
301775	Walk Hill Donuts, Inc.	7 Walk Hill St	Jamaica Plain	MA	(617)983-1902
308889	Federal Foods, Inc.	315 Centre St	Jamaica Plain	MA	(617)983-9265
302657	T.J. Donuts, Inc.	183 Summer St	Kingston	MA	(781)585-3369
340734	Second Generation Donuts, LLC	1 Joseph St	Kingston	MA	(781)582-3907
346940	T.J. Donuts, Inc.	187 Summer St	Kingston	MA	(781)585-4430
359868	T.J. Donuts, Inc.	121 Main Street	Kingston	MA	(781)936-2891
336839	Sandy, LLC	330 Bedford St	Lakeville	MA	(508)923-6497
356029	CADETTE AND NADREAU, LLC	1474 Lunenburg Rd	Lancaster	MA	(978)227-5476
304755	C and A Donuts Inc.	99 Winthrop Ave	Lawrence	MA	(978)685-7598
307013	Lawrence Donuts, Inc.	579 Andover St	Lawrence	MA	(978)773-5126
342158	Holie Donut VIII, LLC	100 Marston St	Lawrence	MA	(978) 989-9093
345538	Route 114 Donuts, LLC	226 Winthrop St	Lawrence	MA	(978)689-0900
351443	LAWRENCE STREET DONUTS, LLC	123 Lawrence St	Lawrence	MA	(978)588-8500
336973	Park Street Donuts L.L.C.	200 Housatonic St	Lee	MA	(413)243-1676
342723	CENTRAL MASS DONUTS, LLC	1081 Main St	Leicester	MA	(508)892-9300
307356	Leominster Donuts, Inc.	804 N Main St	Leominster	MA	(978)537-6092
310034	Nashoba Valley Donuts, LLC	280 New Lancaster Rd	Leominster	MA	(978)806-0629
332923	DOUBLE JELLY DONUTS, LLC	76 Main St.	Leominster	MA	(978)547-6179
336695	Route 13 Donuts, Inc.	456 Main Street	Leominster	MA	(978)514-9889
342059	DOUBLE JELLY DONUTS, LLC	1001 Central St	Leominster	MA	(978)806-2918
346338	Nashoba Valley Donuts, LLC	275 New Lancaster Rd	Leominster	MA	(978)545-1651
357464	Nashoba Valley Donuts, LLC	180 Central St	Leominster	MA	(978)806-0584
301304	Allco Donuts, LLC	373 Waltham St	Lexington	MA	(781)538-5158
301937	Allco Donuts, LLC	141 Massachusetts Ave	Lexington	MA	(781)538-5353
345707	Lexing Donuts LLC	286 Lincoln St	Lexington	MA	(781)862-4601
349888	A&P Waltham, LLC	915 Waltham St	Lexington	MA	(781)652-9124
355116	Allco Donuts, LLC	277 Bedford St	Lexington	MA	(781)538-5348
331383	Aylit, LLC	460 King St	Littleton	MA	(781)982-9580
342441	Aylit, LLC	25 King St	Littleton	MA	(978)486-0053
345321	Aylit, LLC	220 Great Rd	Littleton	MA	(978)486-3110
341143	LPJ Donuts, Inc.	711 Bliss Road	Longmeadow	MA	(413)567-2067
301355	GL2 DONUTS, LLC	651 Rogers St	Lowell	MA	(978)452-8612
302030	GL DONUTS, LLC	1081 Gorham St	Lowell	MA	(978)454-2616
306307	GL DONUTS, LLC	1505 Middlesex St	Lowell	MA	(978)788-2064
307967	GL2 DONUTS, LLC	24 Merrimack St	Lowell	MA	(978)937-9776
331572	GL2 DONUTS, LLC	1 Hospital Dr	Lowell	MA	(978)452-4228
331828	GL2 DONUTS, LLC	185 Woburn St	Lowell	MA	(978)934-9333
332244	GL DONUTS, LLC	515 Pawtucket Blvd.	Lowell	MA	(978)788-2071
332420	GL DONUTS, LLC	443 Chelmsford St	Lowell	MA	(978)788-2063

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
340740	GL2 DONUTS, LLC	290 Central St	Lowell	MA	(978)275-9588
343119	GL DONUTS, LLC	182 Riverside St	Lowell	MA	(978)788-2069
344948	GL2 DONUTS, LLC	556 Dutton St	Lowell	MA	(978)735-4527
346039	GL DONUTS, LLC	295 Varnum Ave	Lowell	MA	(978)788-2072
349863	GL DONUTS, LLC	560 Bridge St	Lowell	MA	(978)710-7884
350003	GL DONUTS, LLC	980 Chelmsford St	Lowell	MA	(978)788-2065
330240	Lori Donuts, Inc.	4 Harding Ave	Ludlow	MA	(413)583-3482
331430	KCM Donuts, Inc.	451 Massachusetts Ave	Lunenburg	MA	(978)403-5017
351407	Nashoba Valley Donuts, LLC	134 Leominster Shirley Rd	Lunenburg	MA	(978)775-2691
358991	KCM Donuts, Inc.	400 Electric Ave	Lunenburg	MA	(978)400-5410
300301	Lynn Donuts, Inc.	333 Lynnway	Lynn	MA	(781)599-9435
300316	A C Donuts, Inc.	819 Western Ave	Lynn	MA	(781)595-9263
302968	Sugar Donuts, Inc.	116 Lewis St	Lynn	MA	(781)593-0070
304158	M.C. Donuts, Inc.	25 Boston St	Lynn	MA	(781)599-9445
307897	Sisters Donuts, Inc.	50 Western Ave	Lynn	MA	(781)593-7760
308566	Center Donuts, Inc.	42 Market St	Lynn	MA	(781)592-9060
337606	KDD Donuts, Inc.	80 Boston St	Lynn	MA	(781)477-0877
339457	Walnut Donuts, LLC	577 Walnut St	Lynn	MA	(781)592-2097
341396	Lyndun Co., LLC	932 Lynnfield St	Lynn	MA	(781)592-6773
357688	BREWIN INC.	625 Western Avenue	Lynn	MA	(781)477-0906
302883	Lynnfield LLC	7 Post Office Sq	Lynnfield	MA	(781)596-1752
339120	CTS Donuts, LLC	8 Broadway	Lynnfield	MA	(781)593-0200
300571	C.M.B. Medeiros Inc.	57 Eastern Ave	Malden	MA	(781)324-0186
306388	Dant-Chris Corporation	980 Eastern Ave	Malden	MA	(781)324-9625
308193	Aires & Helena Donuts, Inc.	424 Main St	Malden	MA	(781)324-5337
331924	MRM Donuts Corp.	619 Broadway	Malden	MA	(781)322-6137
337862	Maia Donuts, LLC	99 Charles St	Malden	MA	(781)397-0006
340084	Two Sons Corp	655 Salem St	Malden	MA	(781)322-6504
345712	Maia Donuts, LLC	200 Commercial St	Malden	MA	(781)321-2129
349986	Salvi's Donuts, LLC	155 Beach St	Malden	MA	(781)324-1460
308615	Braga Donuts Four, Inc.	40 Beach St Unit B	Manchester	MA	(978)526-8708
301446	Mansfield Donuts, Inc.	45 Chauncy St	Mansfield	MA	(508)337-6730
340743	DECS Donuts, Inc.	4 South Main St	Mansfield	MA	(508)339-6229
343490	DECS Donuts, Inc.	905 S Main Street	Mansfield	MA	(508)339-3800
351444	DECS Donuts, Inc.	321 School St	Mansfield	MA	(774)284-4064
302691	Spooky Donuts, LLC	161 Pleasant St	Marblehead	MA	(781)990-1853
337717	Marion Donuts, LLC	450 Wareham Rd	Marion	MA	(508)748-0138
330032	East Main St. Donuts, Inc.	681 Boston Post Road	Marlboro	MA	(508)485-8795
331848	Lakeside Ave. Donuts, Inc.	199 Lakeside Ave	Marlboro	MA	(508)229-8609
335680	Lakeside-Op LLC	413 Lakeside Ave	Marlboro	MA	(508)481-2501
302173	East Main St. Donuts, Inc.	269 E Main St	Marlborough	MA	(508)485-9710
307832	Monevasia LLC	312 Maple St	Marlborough	MA	(508)460-6281
310365	Ocean Street Donut, Inc.	1862 Ocean St	Marshfield	MA	(781)834-2906
335628	Plain St. Donuts, Inc.	928 Plain Street	Marshfield	MA	(781)834-9573
353341	Cape Cod Enterprises, LLC	3821 Falmouth Rd	Marstons Mills	MA	(508)428-1314
334724	New Generation Donuts, LLC	401 Main St	Mashpee	MA	(508)477-6105
345353	Cape Management Team, LLC	40 South St	Mashpee	MA	(508)477-9555
349410	New Generation Donuts, LLC	401 Nathan Ellis Hwy	Mashpee	MA	(508)477-0876
355022	MATTAPAN DONUTS, LLC	1621 Blue Hill Ave	Mattapan	MA	(617)696-3300
344090	Oceanfront Donuts, Inc.	51 County Rd	Mattapoisett	MA	(508)758-3177
342642	MDM Management Group, LLC	5 Waltham St	Maynard	MA	(978)897-3854
358614	MDM Management Group, LLC	129 Parker St	Maynard	MA	(978)298-4398
342629	Medfield Donuts, Inc.	270 Main St	Medfield	MA	(508)242-3313
350805	MEDFIELD DONUTS II, INC.	563 Main St	Medfield	MA	(508)242-5587

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
301941	Medford Coffee LLC	364 Boston Ave	Medford	MA	(781)874-0190
302654	GREATER BOSTON DONUTS, LLC	430 Salem St	Medford	MA	(781)395-9302
303455	GREATER BOSTON DONUTS, LLC	620 Fellsway	Medford	MA	(781)395-9727
304202	VALS Donuts, Inc.	154 Main St	Medford	MA	(781)395-9847
306272	GREATER BOSTON DONUTS, LLC	283 Middlesex Ave	Medford	MA	(781)395-0941
306848	Tonka Donuts, Inc.	4 Harvard Ave	Medford	MA	(781)483-3200
330617	Medford Coffee LLC	2 And 4 Salem St	Medford	MA	(781)396-5532
336450	GREATER BOSTON DONUTS, LLC	7 Commercial Street	Medford	MA	(781)827-5224
343777	Medford Coffee LLC	275 Mystic Ave	Medford	MA	(781)395-1146
306103	East Bay Donuts, Inc.	81a Main St	Medway	MA	(508)533-2313
336477	Summit Donuts, Inc.	42 Summer St	Medway	MA	(508)533-2328
300839	Melrose LLC	348 Main St	Melrose	MA	(781)662-0744
335677	Lynnfells Co, LLC	470 Lynn Fells Pkwy	Melrose	MA	(781)662-0647
331095	D & E Donuts, Inc.	4 Uxbridge Rd	Mendon	MA	(508)482-1990
338117	Holie Donuts VI, Inc.	26 Broad St	Merrimac	MA	(978)346-0692
306105	Haverhill Street Donuts, LLC	188 Haverhill St	Methuen	MA	(978)688-8572
308229	Mills Donuts, LLC	58 Broadway	Methuen	MA	(978)681-8220
308527	Rotary Donuts, LLC	464 Lowell St	Methuen	MA	(978)681-8123
332861	Pelham Street Donuts, LLC	147 Pelham St	Methuen	MA	(978)688-1199
336060	Howe Street Donuts, LLC	163 Howe St.	Methuen	MA	(978)794-3097
336602	Jackson Street Donuts, LLC	40 Jackson St	Methuen	MA	(978)688-5552
337489	Gilda Donuts, LLC	450 Broadway	Methuen	MA	(978)685-7108
340051	Route 97 Donuts, LLC	5 Ayers Village Rd	Methuen	MA	(978)685-3748
342294	Capa Donuts, LLC	282 Merrimack St	Methuen	MA	(978)989-0700
303466	East Grove Street Donuts, Inc.	3 E Grove St	Middleboro	MA	(508)947-9794
335039	Wheel In Donuts, Inc.	47 Harding Street	Middleboro	MA	(774)384-6372
336762	N & L West Grove, LLC	565 W Grove St	Middleboro	MA	(508)947-4144
340827	Rock Village Donuts, LLC	447 Wareham St.	Middleboro	MA	(774)384-6821
306798	Fabio Donuts, Inc.	260 S Main St	Middleton	MA	(978)750-4649
339258	Maple Street Donuts, LLC	241 Maple St	Middleton	MA	(978)646-0089
358986	IN SPORTS LLC	15 Manning Rd	Middleton	MA	(978)304-1519
359912	R.P.D. Donut, Inc.	275 North Main Street	Middleton	MA	(978)646-8855
307989	13 MEDWAY DONUTS, LLC	35 Medway Rd	Milford	MA	(508)473-2658
331845	31 MAIN ST DONUTS, LLC	31 Main St	Milford	MA	(508)473-7032
336463	350 E MAIN ST DONUTS, LLC	350 East Main St	Milford	MA	(508)482-5400
343217	146 SOUTH MAIN ST DONUTS, LLC	146 S Main St	Milford	MA	(508)422-9772
355067	Cedar Donuts, Inc.	111 Cedar St	Milford	MA	(508)381-3682
340342	GW DONUTS, LLC	100 Worcester Providence Tpk	Millbury	MA	(508)738-3472
350031	GW DONUTS, LLC	1 Elm St	Millbury	MA	(508)865-4031
331872	Millis Donuts, Inc.	871 Main St	Millis	MA	(508)376-5271
340419	Miltdun, LLC	545 Adams St	Milton	MA	(857)598-4842
338658	H.A.V., Inc.	153 Main St	Monson	MA	(413)267-5558
306083	Natdun, LLC	1362 Worcester St	Natick	MA	(508)655-1573
336720	54 E CENTRAL DONUTS, LLC	50 East Central St	Natick	MA	(508)647-0161
337481	Natick Turnpike, LLC	8 Massachusetts Ave	Natick	MA	(508)647-1022
343072	Natmall, LLC	1245 Worcester St	Natick	MA	(508)650-3959
353410	117 W CENTRAL DONUTS, LLC	117 W Central St	Natick	MA	(508)545-0596
355501	Pick Three Donuts, LLC	223 N Main St	Natick	MA	(508)545-0267
330422	ND DONUTS, LLC	1203 Highland Ave	Needham	MA	(781)449-2825
338665	ND DONUTS, LLC	260 Chestnut St	Needham	MA	(781)453-0289
341634	ND DONUTS, LLC	399 Great Plain Ave	Needham	MA	(781)433-9989
300264	POSIDONAS, LLC	19 Rockdale Ave	New Bedford	MA	(508)996-4520
300319	Millenium Grind, LLC	131 Nauset St	New Bedford	MA	(508)993-4860
303469	C T Donuts, Inc.	231 Union St	New Bedford	MA	(508)997-3047

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
330291	Acushnet Donuts, Inc.	2095 Acushnet Ave	New Bedford	MA	(508)995-5915
335807	Ourly Grind, LLC	3021 Acushnet Ave	New Bedford	MA	(508)998-0932
337353	DARTMOUTH MANAGEMENT GROUP, LLC	53 Popes Island	New Bedford	MA	(508)961-0003
339602	Decade Grind, LLC	1121 Kempton St	New Bedford	MA	(508)992-1386
340501	Century Grind, LLC	450 Ashley Blvd	New Bedford	MA	(508)995-0404
340802	Annual Grind, LLC	1746 Purchase St	New Bedford	MA	(508)992-7836
340882	Eon Grind, LLC	950 Kings Hwy	New Bedford	MA	(508)998-8394
345350	Second Grind, LLC	1169 Braley Rd	New Bedford	MA	(508)985-1937
348728	Infinity Grind, LLC	929 Kempton St	New Bedford	MA	(508)994-1091
348749	Instant Grind, LLC	380 Hathaway Rd	New Bedford	MA	(508)999-2016
357410	FUTURE GRIND LLC	207 Theodore Rice Blvd	New Bedford	MA	(508)998-2650
357970	Daly Grind, LLC	359 S. Front St.	New Bedford	MA	(774)425-3379
358454	Weekly Grind, LLC	99 Belleville Ave	New Bedford	MA	(508)992-0804
363808	Millenium Grind, LLC	140 Nauset Street	New Bedford	MA	(508)993-4860
304921	Sardinha Donuts, Inc.	70 Storey Ave	Newburyport	MA	(978)462-2848
336030	Newburyport Donuts, Inc.	167 State St	Newburyport	MA	(978)465-6696
300232	S & C Donuts, Inc.	401 Watertown St	Newton	MA	(617)527-9688
300259	Newton Donuts, Inc.	940 Boylston St	Newton	MA	(617)964-9819
304922	Needham Street Donuts, Inc.	138 Needham St	Newton	MA	(617)527-9489
330157	CNS Donuts, Inc.	2096 Commonwealth Ave	Newton	MA	(617)964-0622
332519	Langley Road Donuts, Inc.	38 Langley Rd	Newton	MA	(617)558-9358
335428	Newton Donuts, Inc.	1148 Beacon St	Newton	MA	(617)964-6892
335876	West Newton Donuts, LLC	1250 Washington St	Newton	MA	(617)527-8911
339569	Beantown Donuts, LLC	345 Washington St.	Newton	MA	(617)527-7361
353558	G & P DONUTS, INC.	242 Dedham St	Norfolk	MA	(508)384-9080
301367	BAPA 5 UNION ST DONUTS LLC	5 Union St	North Adams	MA	(413)398-5571
308848	Mica Donuts, Inc.	733 Turnpike St	North Andover	MA	(978)975-0600
331411	Charlotte Donuts, Inc.	535 Chickering Rd	North Andover	MA	(978)557-1109
350670	JOSHUA DONUTS, LLC	1018 Osgood St	North Andover	MA	(978)682-2252
351941	MERRIMACK COLLEGE DONUTS, LLC	315 Turnpike St	North Andover	MA	(978)258-5952
300925	MA Donuts I, Inc.	544 S Washington St	North Attleboro	MA	(508)695-6820
338203	DECS Donuts, Inc.	388 Elm St	North Attleboro	MA	(508)699-2951
343500	Seco Donuts, Inc.	1470 S Washington St	North Attleboro	MA	(508)695-1555
353463	North Attleboro Donuts, Inc.	605 E Washington St	North Attleboro	MA	(508)695-0264
304648	Skip Sagris Enterprises, Inc.	181 Boston Rd	North Billerica	MA	(978)663-5377
335900	Capi Donuts, LLC	80 Chelmsford Rd	North Billerica	MA	(978)667-8588
350740	TREBLE COVE ROAD DONUTS, LLC	1 Republic Rd	North Billerica	MA	(978)362-1070
336238	GL DONUTS, LLC	81 Tyngsboro Rd	North Chelmsford	MA	(978)251-0696
345669	DARTMOUTH MANAGEMENT GROUP, LLC	450 State Rd	North Dartmouth	MA	(774)202-1722
345886	DARTMOUTH MANAGEMENT GROUP, LLC	127 Faunce Corner Rd	North Dartmouth	MA	(774)305-4954
358080	RAM FAUCE CORNER DEVELOPMENT, LLC	465 Faunce Corner Road	North Dartmouth	MA	(774)202-7256
330346	AKTF Donuts, LLC	420 Somerset Ave	North Dighton	MA	(508)828-6765
302633	DP Donuts, LLC	285 Washington St	North Easton	MA	(508)297-0289
302974	Depot Donuts, Inc.	700 Depot St	North Easton	MA	(508)230-0070
339598	DP Donuts, LLC	3 Roche Bros Way, Unit F	North Easton	MA	(508)238-2455
347923	DZ DONUTS, LLC	320 Washington St	North Easton	MA	(508)230-0394
307713	New Generation Donuts, LLC	634 N Falmouth Hwy	North Falmouth	MA	(508)563-3325
337345	CENTRAL MASS DONUTS, LLC	138 Southbridge Rd	North Oxford	MA	(508)453-6605
301645	Second Generation Donuts, LLC	125 Hancock St	North Quincy	MA	(617)328-3407

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
306170	THE WALDWIN GROUP INCORPORATED	388 E. Squantum St	North Quincy	MA	(617)541-1911
341562	THE WALDWIN GROUP INCORPORATED	751 E Squantum St	North Quincy	MA	(617)541-1911
306232	Noread Main-Op LLC	13 Main St	North Reading	MA	(978)664-3617
336684	Shauna LLC	293 Main St	North Reading	MA	(978)664-2647
340075	Holie Donuts VII, LLC	6 Washington St	North Reading	MA	(978)664-5994
303454	Greenbridge Donuts, LLC	645 Bridge St	North Weymouth	MA	(781)335-9771
300663	Northampton Donuts, Inc.	132 King St	Northampton	MA	(413)587-0161
341881	Pleasant St. Donuts, LLC	506 Pleasant St	Northampton	MA	(413)584-8701
357276	Northampton Donuts, Inc.	55 Damon Rd	Northampton	MA	(413)585-0521
301538	NOR-Op LLC	70 W Main St	Northborough	MA	(508)393-9441
308711	Great Woods Donuts, Inc.	175 Mansfield Ave	Norton	MA	(508)285-6963
330400	Route 123 Donuts, Inc.	420 Old Colony Rd	Norton	MA	(508)223-4212
336802	Hayat, LLC	246 E Main St	Norton	MA	(508)285-7253
341401	E & S Donuts, Inc.	10 Washington St	Norwell	MA	(781)878-8769
301216	C & M Donuts, Inc.	141 Nahatan St	Norwood	MA	(781)762-0176
338716	Route 1 Donuts, Inc.	1202 Providence Highway	Norwood	MA	(781)551-0459
363060	444 DONUTS, LLC	444 Walpole Street	Norwood	MA	(781)349-8361
338118	Route 13 Donuts, LLC	167 Daniel Shays Hwy	Orange	MA	(978)544-5554
362982	MACK DONUTS, LLC	24 East River Street	Orange	MA	(978)544-2000
331410	DENT Donuts, LLC	136 Cranberry Highway	Orleans	MA	(508)240-0077
344085	Cape Management Team, LLC	792 Main St	Osterville	MA	(508)420-7398
301495	D.D.J., Inc.	17 Sutton Ave	Oxford	MA	(508)987-0417
353831	Bobble J, LLC	123 Sutton Ave	Oxford	MA	(508)987-2087
304937	AAH, Corp.	1559 N Main St	Palmer	MA	(413)284-0163
310180	H.A.V., Inc.	1144 Thorndike Street	Palmer	MA	(413)283-7174
334700	JLC Donuts, Inc.	607 Pleasant St	Paxton	MA	(508)753-6426
300325	J & L DONUTS, INC.	3 Central St	Peabody	MA	(978)531-9788
302775	Paraskevi, LLC	672 Lowell St	Peabody	MA	(978)535-3217
308605	J.C. Donuts, Inc.	162 Washington St	Peabody	MA	(978)854-5611
336294	Matoula LLC	527 Lowell St	Peabody	MA	(978)535-5065
336422	PAT, LLC	117 Newbury St (Rt 1 N)	Peabody	MA	(978)536-2617
345242	PEABODY DONUTS, LLC	256 Andover St	Peabody	MA	(978)531-7711
349372	Olympic-Op, LLC	124 Newbury St	Peabody	MA	(978)535-1584
350021	LYNNFIELD ST. DONUTS, INC.	79 Lynnfield St	Peabody	MA	(978)587-3388
307964	Plain St. Donuts, Inc.	145 Church St	Pembroke	MA	(781)829-9063
330251	Pembroke Donuts, Inc.	152 Center St	Pembroke	MA	(781)293-3770
335416	Plain St. Donuts, Inc.	155 Church St	Pembroke	MA	(781)829-8624
341053	Moni Donuts, Inc.	355 Washington St	Pembroke	MA	(781)829-8963
356283	F.J. Catalano Enterprises, Inc.	61-63 Main St	Pepperell	MA	(978)488-5604
300503	First Donuts L.L.C.	18 1st St	Pittsfield	MA	(413)798-6018
307878	Dalton Donuts L.L.C.	84 Dalton Ave	Pittsfield	MA	(413)447-8999
336893	Andrew Donuts, LLC	480 West Housatonic St	Pittsfield	MA	(413)442-1780
336911	Lenox Donuts, LLC	1025 South St	Pittsfield	MA	(413)442-4267
341478	East Street Donuts, LLC	425 East St	Pittsfield	MA	(413)499-6082
357642	Frank Donuts, LLC	1653 North St	Pittsfield	MA	(413)242-9381
302611	Plainville Donuts, Inc.	4 Taunton St	Plainville	MA	(508)695-9945
337549	Rt 1 Plainville Donuts, Inc.	86a Washington St.	Plainville	MA	(508)316-3280
356402	Stacy Lee Donuts, Inc.	301 Washington St	Plainville	MA	(508)967-7187
301429	Cape Cod Enterprises, LLC	2300 State Rd	Plymouth	MA	(508)888-0146
336453	Samoset St. Donuts, Inc.	134 Samoset Street	Plymouth	MA	(508)732-9125
336505	JJEC Donuts, LLC	160 South St	Plymouth	MA	(508)747-8133
336899	Second Generation Donuts, LLC	11 Long Pond Rd	Plymouth	MA	(508)746-4766

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
339623	Second Generation Donuts, LLC	131 Commerce Way	Plymouth	MA	(508)732-9908
341687	Second Generation Donuts, LLC	265 South Meadow Rd	Plymouth	MA	(508)747-4929
343461	JJEC Donuts, LLC	275 A Sandwich St	Plymouth	MA	(508)830-2070
345762	Second Generation Donuts, LLC	23 Commerce Way	Plymouth	MA	(508)732-0480
345892	JJEC Donuts, LLC	105 Samoset St	Plymouth	MA	(508)732-9989
351539	JJEC Donuts, LLC	367 Court St	Plymouth	MA	(508)746-1796
355854	JJEC Donuts, LLC	765 State Rd	Plymouth	MA	(508)224-1407
335954	Cape Cod Enterprises, LLC	688 Mac Arthur Blvd/Rt 28	Pocasset	MA	(508)564-7215
300255	Quincy Donuts, Inc.	543 Southern Artery	Quincy	MA	(617)472-9502
302693	THE WALDWIN GROUP INCORPORATED	550 Adams St	Quincy	MA	(617)541-1911
302944	Dander Donuts, Inc.	366 Centre St	Quincy	MA	(617)376-4764
306820	C & R Donuts, Inc.	687 Hancock St	Quincy	MA	(617)773-8742
335586	GATEWAY DONUT, LLC	360-364 Sea Street	Quincy	MA	(617)481-1362
336667	SecondQ, LLC	65 Newport Ave	Quincy	MA	(781)982-9580
338201	OM QUINCY AVE DONUTS, LLC	243 Quincy Ave	Quincy	MA	(617)328-1052
339600	Carva Donuts, LLC	100 Granite St	Quincy	MA	(617)328-6045
348015	Second Generation Donuts, LLC	195 Newport Ave	Quincy	MA	(617)328-3282
356890	Quincy Donuts, Inc.	588 Washington St	Quincy	MA	(617)847-5326
364789	Donovan Services, Inc.	109 Franklin Street	Quincy	MA	(617)472-9240
307460	SOUTH SHORE MANAGEMENT GROUP, LLC	39 Warren St	Randolph	MA	(781)767-2729
336423	Cafe Management Associates, LLC	1375-1395 N Main St	Randolph	MA	(781)961-8646
337350	SOUTH SHORE MANAGEMENT GROUP, LLC	105 Mazzeo Drive	Randolph	MA	(781)767-1118
354607	614 Corporation	1245 N Main St	Randolph	MA	(781)963-9752
300303	Proinova, LLC	406 New State Hwy (Rt 44)	Raynham	MA	(508)967-7187
335041	Coco Group, LLC	1701 Broadway	Raynham	MA	(508)967-7406
335697	A & R Retailers, Inc.	290 Broadway	Raynham	MA	(508)823-4630
359002	Proinova, LLC	748 New State Highway	Raynham	MA	(508)967-7187
302675	Kristen, LLC	454 Main St	Reading	MA	(781)944-9799
302940	Read-Sal LLC	273 Salem St	Reading	MA	(781)944-2340
338153	West Street Donuts, Inc.	4 West St	Reading	MA	(781)944-3804
344172	Readshell, LLC	110 Main St	Reading	MA	(781)942-0913
350500	Potami, LLC	87 Walkers Brook Dr	Reading	MA	(781)944-8390
308375	Titan Donuts, Inc.	227 Winthrop St	Rehoboth	MA	(508)252-3566
350516	Krios Donuts, Inc.	3 Park St	Rehoboth	MA	(774)331-2042
300694	S & S Donuts, LLC	145 Broadway	Revere	MA	(781)286-9099
301217	Tori, LLC	477 Beach St	Revere	MA	(781)284-9815
303857	Salvi's Donuts, LLC	35 Squire Rd	Revere	MA	(781)284-9777
332501	REVERE DONUTS, LLC	1 Bennington St	Revere	MA	(781)286-9287
336711	NORTH SHORE ROAD DONUTS, LLC	555 North Shore Rd	Revere	MA	(781)485-5900
338796	Salvi's Donuts, LLC	30 Squire Rd	Revere	MA	(781)289-3191
348201	LEE BURBANK DONUTS, LLC	41 Lee Burbank Hwy	Revere	MA	(781)284-4087
351526	Lu-Jac Corp	338 Squire Rd	Revere	MA	(781)629-3582
335573	Rockland Donuts, Inc.	851 Hingham St	Rockland	MA	(781)878-2247
339762	Rockland Donuts, Inc.	1149 Hingham St	Rockland	MA	(781)982-3189
342648	Water Donuts, Inc.	165 Market St	Rockland	MA	(781)871-0769
300660	Roslindale Donuts, Inc.	4175 Washington St	Roslindale	MA	(617)323-9851
331832	Legion Donuts, Inc.	684 American Legion Hwy	Roslindale	MA	(617)524-3853
332247	Station Donuts, Inc.	4610 Washington St	Roslindale	MA	(617)363-0086
336006	ACD, Inc.	148 Newburyport Turnpike	Rowley	MA	(978)948-7037
304354	THE WALDWIN GROUP INCORPORATED	2360 Washington St	Roxbury	MA	(617)541-1911

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
330311	Watermark Donut Company, Inc.	Boston Medical Center	Roxbury	MA	(617)247-0745
342180	Waldwin Retail, LLC	1926 Columbus Ave	Roxbury	MA	(617)541-1911
356492	THE WALDWIN GROUP INCORPORATED	2493 Washington St	Roxbury	MA	(617)541-1911
335560	C & L Donuts, Inc.	255 Main St	Rutland	MA	(508)886-0294
307668	Cape Cod Enterprises, LLC	24 Meetinghouse Ln	Sagamore Beach	MA	(508)888-5312
300353	WASHINGTON ST DONUTS LLC	152 Washington St	Salem	MA	(978)744-9888
304216	BOSTON ST SALEM DONUTS LLC	68 Boston St	Salem	MA	(978)741-8658
307435	Salem Donuts, Inc.	31 Bridge St	Salem	MA	(978)741-1353
307633	Spooky Donuts, LLC	201 Canal St	Salem	MA	(978)744-6935
332268	NORTH ST DONUTS LLC	105 North St	Salem	MA	(978)745-5658
340126	Spooky Donuts, LLC	248 Highland Ave	Salem	MA	(978)745-6110
342543	Spooky Donuts, LLC	352 Lafayette St	Salem	MA	(978)745-1859
342930	Inspiration Donuts, Inc.	429 Highland Ave	Salem	MA	(978)744-2323
346714	Claycas Corp	9 1/2 Paradise Rd	Salem	MA	(978)741-0000
301912	Salisbury LLC	15 Lafayette Rd	Salisbury	MA	(978)463-9338
331278	Salsun Two LLC	192 Elm St	Salisbury	MA	(978)499-9551
338310	Salisbury Donuts, LLC	61 Main St	Salisbury	MA	(978)462-1189
301772	Cape Cod Enterprises, LLC	111 Route 6a	Sandwich	MA	(508)833-1970
302363	Cape Cod Enterprises, LLC	Route 130	Sandwich	MA	(508)888-7123
310210	Cape Cod Enterprises, LLC	273 Cotuit Rd	Sandwich	MA	(508)539-2716
345592	Cape Cod Enterprises, LLC	336 Route 130	Sandwich	MA	(508)833-0142
300215	BROADWAY COFFEE, LLC	533 Broadway	Saugus	MA	(781)233-9831
300782	Furtado Donuts, Inc.	339 Main St	Saugus	MA	(781)233-0552
304178	GLUE DONUTS, LLC	1204 Broadway	Saugus	MA	(781)233-6398
310455	North Side Donuts, Inc.	86 Broadway #86t	Saugus	MA	(339)600-7340
336328	Hamilton Donuts, Inc.	42 Hamilton St	Saugus	MA	(781)231-0971
339015	Andsaug, LLC	508 Lincoln Ave	Saugus	MA	(781)231-4961
340032	CDJ Corp.	1539 Broadway	Saugus	MA	(781)233-9611
343523	North Side Donuts, LLC	35 Lincoln Ave	Saugus	MA	(781)941-1462
337678	GATEWAY DONUT, LLC	32 Driftway	Scituate	MA	(781)544-3047
303474	Vangeli77, LLC	623 Fall River Ave	Seekonk	MA	(508)336-6036
306035	Nancy Donuts, LLC	1200 Fall River Ave	Seekonk	MA	(508)336-4226
336523	Kostas Donuts, LLC	4 Highland Ave	Seekonk	MA	(508)336-0183
339803	Proinova, LLC	198 Taunton Ave	Seekonk	MA	(508)336-1366
342381	Seco Donuts, Inc.	1035 Newman Ave	Seekonk	MA	(508)761-6670
349722	Bentley Donuts, LLC	822 Fall River Ave	Seekonk	MA	(508)336-4469
332934	Sharon Donuts, Inc.	700 S Main St	Sharon	MA	(781)784-6074
363549	21 S MAIN ST DONUTS, LLC	23 South Main Street	Sherborn	MA	(508)659-3010
339588	Courtney's Donuts, LLC	2 Fredonian St	Shirley	MA	(978)545-1696
300338	Shrewsbury Donuts, Inc.	118 Boston Tpke	Shrewsbury	MA	(508)753-9831
310467	Shrewsbury Donuts, Inc.	307 Hartford Tpke	Shrewsbury	MA	(508)753-4648
339355	Shrewsbury Donuts, Inc.	36 Maple Ave	Shrewsbury	MA	(508)842-6012
340409	Boston Hill Donuts, LLC	866 Hartford Tpke	Shrewsbury	MA	(508)842-2211
353046	Shrewsbury Donuts, Inc.	271 Boston Turnpike	Shrewsbury	MA	(508)753-2104
301650	COUNTY STREET DONUTS, LLC	978 County St	Somerset	MA	(508)692-5733
330306	SOMERSET DONUT EXPRESS, INC.	1073 Grand Army Hwy	Somerset	MA	(508)672-6731
337853	SOMERSET DONUTS, LLC	2756 County St	Somerset	MA	(508)692-5735
340457	G.A.R. DONUTS, LLC	505 Gar Hwy	Somerset	MA	(508)675-0145
300572	SOMERVILLE DONUTS, LLC	282 Somerville Ave	Somerville	MA	(617)623-9703
302531	Some Donuts LLC	504 Broadway	Somerville	MA	(617)623-9574
302673	Epstein-Porter Trust	519 Somerville Ave	Somerville	MA	(617)628-3355
302804	Allco II, Inc.	379 Alewife Brook Pky	Somerville	MA	(617)764-0029
304654	Som-Cas Corp.	220 Broadway	Somerville	MA	(617)623-9194

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
308377	TWIN CITY DONUTS, LLC	14 Mcgrath Hwy	Somerville	MA	(617)623-0012
338737	Somecoffee LLC	154 Highland Ave	Somerville	MA	(617)625-0143
341179	Leone's Donut Shop, Inc.	498 Mystic Ave	Somerville	MA	(508)380-9147
344194	Leone's Donut Shop, Inc.	709 Mcgrath Hwy	Somerville	MA	(617)628-3871
348017	Beantown Donuts, LLC	850 Broadway	Somerville	MA	(617)628-0587
331321	Old Colony Donuts, Inc.	75 Old Colony Ave	South Boston	MA	(617)268-4075
346813	Watermark Donut Company, Inc.	One Harbor St	South Boston	MA	(617)737-1860
351555	L Street Donuts, LLC	77 L St	South Boston	MA	(617)268-1792
338535	Yankee Donuts, Inc.	1 Greenfield Rd	South Deerfield	MA	(413)665-3888
345338	DENT Donuts, LLC	6 Enterprise Rd	South Dennis	MA	(508)394-9555
358384	DENT Donuts, LLC	497 Route 134	South Dennis	MA	(508)619-3998
332838	DZ DONUTS, LLC	606 Washington St	South Easton	MA	(508)230-8737
331503	Lori Donuts, Inc.	South Hadley Shopping Center	South Hadley	MA	(413)533-7988
345606	Liva Donuts, LLC	15 Walnut Rd	South Hamilton	MA	(978)471-0112
300650	S & J DONUTS, LLC	755 Main St	South Weymouth	MA	(781)335-9346
301729	Cape Management Team, LLC	1050 Route 28	South Yarmouth	MA	(508)394-0138
332145	Cape Management Team, LLC	1353 Route 28	South Yarmouth	MA	(508)394-1220
341286	Station Avenue Donuts LLC	436 Station Ave	South Yarmouth	MA	(508)394-1141
336196	Southampton Donuts, Inc.	136 College Highway	Southampton	MA	(413)527-0384
331821	South-Op LLC	162 Cordaville Rd	Southborough	MA	(508)624-9073
301291	Jo-Ad Realty, LLC	419-423 Main St	Southbridge	MA	(508)765-2500
332926	Kookla, Inc.	386 E. Main St	Southbridge	MA	(508)765-0442
346295	Jo-Ad Realty, LLC	736 Worcester St	Southbridge	MA	(508)764-2150
300631	Lori Donuts, Inc.	397 College Hwy	Southwick	MA	(413)569-9144
349756	LPJ Donuts, Inc.	208 College Hwy	Southwick	MA	(413)569-9129
308610	CENTRAL MASS DONUTS, LLC	72 W Main St	Spencer	MA	(508)453-6601
337048	CENTRAL MASS DONUTS, LLC	353 Main St	Spencer	MA	(508)453-6603
300974	Lori Donuts, Inc.	1918 Wilbraham Rd	Springfield	MA	(413)783-1403
304793	Belmont Donuts, Inc.	568 Belmont Ave	Springfield	MA	(413)733-5193
307889	J.A. Donuts, Inc.	805 Main St	Springfield	MA	(413)731-1401
330238	Lori Donuts, Inc.	1500 Main St	Springfield	MA	(413)781-9137
331964	Jessica Donuts, Inc.	350 Cottage Street	Springfield	MA	(413)737-5905
332981	Jessica Donuts, Inc.	1287 Page Boulevard	Springfield	MA	(413)746-1944
335007	Jessica Donuts, Inc.	570 Sumner Avenue	Springfield	MA	(413)747-2296
338684	B.E. Donuts, Inc.	1218 State St	Springfield	MA	(413)732-2754
338685	B.E. Donuts, Inc.	694 Page Blvd	Springfield	MA	(413)731-1859
338723	B.E. Donuts, Inc.	1211 East Columbus Ave	Springfield	MA	(413)732-8253
340461	B.E. Donuts, Inc.	273 Hancock St	Springfield	MA	(413)739-0568
342032	Fletcher Donuts, LLC	11 Tapley St	Springfield	MA	(413)734-6382
342345	Springfield Donuts, Inc.	1190 Boston Rd	Springfield	MA	(413)783-7104
347611	Aramark Food and Support Services Group, Inc.	263 Alden Ave	Springfield	MA	(413)748-3128
348582	Fletcher Donuts, LLC	77 West St	Springfield	MA	(413)382-7117
350154	Springfield Donuts, Inc.	1761 Allen St	Springfield	MA	(413)782-4590
352548	Springfield Donuts, Inc.	100 Congress St	Springfield	MA	(413)382-0237
356047	Lori Donuts, Inc.	1046 Wilbraham Rd	Springfield	MA	(413)783-2741
356634	J.A. Donuts, Inc.	55 Frank B Murray St	Springfield	MA	(413)747-3919
357186	Belmont Donuts, Inc.	3065 Main St	Springfield	MA	(413)732-0871
357204	Fletcher Donuts, LLC	695 Liberty St	Springfield	MA	(413)583-3482
358058	Springfield Donuts, Inc.	140 Armory St	Springfield	MA	(413)733-0648
358457	Belmont Donuts, Inc.	1252 Saint James Ave	Springfield	MA	(413)737-3026
359614	Belmont Donuts, Inc.	1487 Bay St	Springfield	MA	(413)733-7485
335032	C & L Donuts, Inc.	50 Leominster Rd	Sterling	MA	(978)422-0562
302676	Sunnyhurst Donuts, Inc.	196 Main St	Stoneham	MA	(781)438-9713

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
307468	Capi Donuts, Inc.	62a Montvale Ave	Stoneham	MA	(781)438-5536
338977	128 Franklin Street, LLC	128 Franklin St	Stoneham	MA	(781)279-0153
339472	Portugal Donuts, LLC	2 Lynn Fells Pkwy	Stoneham	MA	(781)665-4444
350483	Red Plaza Donuts, LLC	65 Main St	Stoneham	MA	(781)438-1459
301752	NORTH CANTON DONUTS, INC.	145 Sharon St	Stoughton	MA	(781)344-5784
308271	Tori Foods, Inc.	287 Park St	Stoughton	MA	(781)297-7466
308508	Tori Foods, Inc.	372 Washington St	Stoughton	MA	(781)341-0525
339584	Tori Foods, Inc.	438 Washington St	Stoughton	MA	(781)344-9969
341855	Stoughton Donuts, Inc.	1516 Turnpike St	Stoughton	MA	(781)341-3536
308333	Kookla, Inc.	120 Main St	Sturbridge	MA	(508)347-2623
346950	Bobble J, LLC	215 Charlton Rd	Sturbridge	MA	(508)347-7118
359404	Petrogas Group New England, Inc.	236 Route 15	Sturbridge	MA	(774)241-0368
308806	Sud LLC	378 Boston Post Rd	Sudbury	MA	(978)440-9810
342033	Mota Brothers Bakers, Inc.	303 Amherst Rd	Sunderland	MA	(413)665-0400
340083	Sutton Donuts, Inc.	27 Worcester Providence Tpke	Sutton	MA	(508)865-6131
348722	Cassal Corporation	980 Paradise Rd	Swampscott	MA	(781)780-3570
301671	S. C. G. K., Inc.	328 Wilbur Ave	Swansea	MA	(508)676-6621
306427	KRCJB, INC.	2368 G A R Hwy	Swansea	MA	(508)379-9804
330645	G.S.T., Inc.	2345 G A R Hwy	Swansea	MA	(508)379-1270
348150	Ocean, LLC	651 Gar Hwy	Swansea	MA	(508)673-6400
356101	Mylan, LLC	175 Maple Ave	Swansea	MA	(508)567-3005
303482	Chios Donuts, LLC	648 County St	Taunton	MA	(508)823-3447
307996	Red Shift Donuts, Inc.	5 Washington St	Taunton	MA	(508)822-6936
310438	Coco Group, LLC	19 Cape Hwy Rt 44	Taunton	MA	(508)386-2185
337155	KKFS, LLC	983 County St	Taunton	MA	(508)821-4199
340697	Xanthi, LLC	508 Middleboro Ave	Taunton	MA	(508)823-7848
346478	STELIOS DONUTS, LLC	43 Worcester St	Taunton	MA	(508)880-0489
349995	Meohme Associates, Inc.	232 Broadway	Taunton	MA	(508)823-8347
350176	MARKOS DONUTS, LLC	491 Weir St	Taunton	MA	(508)824-1206
358776	Mylan, LLC	148 N Walker St	Taunton	MA	(508)822-0982
362688	DomDom, LLC	336 Winthrop St	Taunton	MA	(508)822-3190
363898	BLUE SKY DONUTS, INC.	2099 Bay Street	Taunton	MA	(774)409-6324
356028	New Generation Donuts, LLC	4 Sandwich Road	Teaticket	MA	(508)540-0418
354619	Route 13 Donuts, LLC	212 Patriots Rd	Templeton	MA	(978)630-9989
304340	DOUBLE JELLY DONUTS MA, LLC	1699 Shawsheen Rd	Tewksbury	MA	(978)488-5587
306673	DOUBLE JELLY DONUTS MA, LLC	1973 Main St	Tewksbury	MA	(978)547-6176
308830	DOUBLE JELLY DONUTS MA, LLC	940 Andover St	Tewksbury	MA	(978)806-0491
331393	DOUBLE JELLY DONUTS MA, LLC	381 Main St	Tewksbury	MA	(978)806-0359
337343	DOUBLE JELLY DONUTS MA, LLC	1220 Main Street	Tewksbury	MA	(978)806-0275
340366	DOUBLE JELLY DONUTS MA, LLC	1785 Andover St	Tewksbury	MA	(978)806-0325
342605	DOUBLE JELLY DONUTS MA, LLC	5 East St	Tewksbury	MA	(978)488-1833
350149	DOUBLE JELLY DONUTS MA, LLC	1992 Main St	Tewksbury	MA	(978)775-2759
340022	MAIA, LLC	367 Boston St	Topsfield	MA	(978)887-3335
308643	F.J. Catalano Enterprises, Inc.	28 Main St	Townsend	MA	(978)775-2786
342296	Courtney's Donuts, LLC	17 Elm St	Townsend	MA	(978)488-5585
306761	Tyngsboro-Op, LLC	440 Middlesex Rd	Tyngsboro	MA	(978)649-5547
351037	GL DONUTS, LLC	95 Westford Road #97	Tyngsboro	MA	(978)226-5417
335456	C & N Food Service, Inc.	10 Hartford Ave	Upton	MA	(508)529-9806
334763	Northbridge Donuts, Inc.	30 Lackey Dam Rd	Uxbridge	MA	(508)476-2640
343545	Sutton Donuts, Inc.	158 N Main St	Uxbridge	MA	(508)278-5050
332267	S & S Donuts, LLC	632 Main St	Wakefield	MA	(781)245-9701
338459	Wakefield Donuts, Inc.	518 Salem St	Wakefield	MA	(781)246-2846
344114	S & S Donuts, LLC	225 North Ave	Wakefield	MA	(781)213-6938
308321	BCG Donut Co., Inc.	703 Main St	Walpole	MA	(508)660-9818

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
331773	BCG DONUT CO., INC., II	506 High Plain St	Walpole	MA	(508)660-0473
338811	Twin Donut Co, Inc.	1425 Main St	Walpole	MA	(508)660-6136
352066	OLD POST DONUT CO., INC.	995 Old Post Rd	Walpole	MA	(508)668-4800
301722	Morley Doughnuts, Inc.	859 Main St	Waltham	MA	(781)893-8641
307078	A&P FOOD, LLC	876a Lexington St	Waltham	MA	(781)893-9880
307877	Valdough, Inc.	49 River St	Waltham	MA	(781)891-5565
330407	House Plante Realty, Inc.	53 Linden St	Waltham	MA	(781)899-7742
337476	Sam Dough's, Inc.	591 Moody St	Waltham	MA	(781)899-7286
340073	BCR Donuts, LLC	130 Lexington St	Waltham	MA	(781)894-1370
340675	Walthdun, LLC	75 3rd Ave	Waltham	MA	(781)890-2936
353251	LEOFOROS TOTTEN LLC	511 Totten Pond Rd	Waltham	MA	(978)225-2270
359433	RVN, Inc.	175 Forest St	Waltham	MA	(617)491-8050
364500	Aramark Food and Support Services Group, Inc.	415 South St	Waltham	MA	(781)736-4341
336194	AAH, Corp.	139 West St	Ware	MA	(413)967-4666
302723	Wareham Management Group, LLC	2360 Cranberry Hwy	Wareham	MA	(508)291-2214
303488	Wareham Management Group, LLC	419 Main St	Wareham	MA	(508)295-4032
336464	Wareham Management Group, LLC	195 Marion Rd	Wareham	MA	(508)295-6413
338097	Wareham Management Group, LLC	2505 Cranberry Hwy	Wareham	MA	(508)273-0162
352581	KATC Corp	1300 W Main St	Warren	MA	(413)436-5407
300498	Beantown Donuts, LLC	49 Mount Auburn St	Watertown	MA	(617)924-9239
300827	Beantown Donuts, LLC	635 Mount Auburn St	Watertown	MA	(617)924-9721
310289	Beantown Donuts, LLC	448 Main St	Watertown	MA	(617)924-9512
337870	Pleasanttown SS Donuts, LLC	171 Watertown Street	Watertown	MA	(617)969-6410
356050	Beantown Donuts, LLC	640 Arsenal St	Watertown	MA	(617)924-0956
330319	Pick Three Donuts, LLC	15 E Plain St	Wayland	MA	(508)545-0137
336239	C.J.A. Donuts, Inc.	144 Thompson Rd	Webster	MA	(508)949-2027
346243	Douglas Donuts, LLC	83 E Main St	Webster	MA	(508)949-0919
357034	C.J.A. Donuts, Inc.	170 Thompson Rd	Webster	MA	(508)943-3202
303453	Donovan Services, Inc.	951 Worcester St	Wellesley	MA	(781)235-1269
331381	Donovan Services, Inc.	12 Washington St	Wellesley	MA	(781)237-3365
343336	Pick Three Donuts, LLC	277 Linden St	Wellesley	MA	(781)235-1237
348078	Compass Group USA, Inc.	231 Forest St	Wellesley	MA	(781)239-4396
348873	Aylit, LLC	978 Worcester St	Wellesley	MA	(781)237-1437
349133	DENT Donuts, LLC	2393 State Hwy Rte 6	Wellfleet	MA	(508)349-2525
331274	Cape Cod Enterprises, LLC	2135 Iyannough Rd	West Barnstable	MA	(508)362-0389
302987	JLC Donuts, Inc.	244 W Boylston St	West Boylston	MA	(508)835-2821
332134	WB DONUTS 4, LLC	506 W Center St	West Bridgewater	MA	(508)588-0409
335762	WB DONUTS, LLC	387 W Center St	West Bridgewater	MA	(508)588-0402
337681	WB DONUTS, LLC	9 North Main St	West Bridgewater	MA	(508)427-9351
341631	WB DONUTS 5, LLC	575 West Center St	West Bridgewater	MA	(508)427-0558
342055	CENTRAL MASS DONUTS, LLC	92 W. Main St	West Brookfield	MA	(508)867-7440
337976	MDM Management Group, LLC	1191 Main St	West Concord	MA	(978)287-4100
345339	C & O Donuts, LLC	927 Main St	West Dennis	MA	(508)394-0496
302682	C.A. Donuts I, Inc.	155 Spring St	West Roxbury	MA	(617)469-0863
332135	Ronnies Donuts, Inc.	5305 Washington St	West Roxbury	MA	(617)325-7159
335679	VFW Parkway Donuts, Inc.	1435-1445 Vfw Pkwy	West Roxbury	MA	(617)325-3107
310431	Lori Donuts, Inc.	1333 Westfield St	West Springfield	MA	(413)746-0640
310434	Derek Donuts, Inc.	2068 Riverdale St	West Springfield	MA	(413)739-1612
337710	West Side Donuts, Inc.	85 Memorial Ave	West Springfield	MA	(413)734-7632
353076	West Side Donuts, Inc.	11 Pierce St	West Springfield	MA	(413)739-8577
350865	Cape Management Team, LLC	464 Route 28	West Yarmouth	MA	(508)862-9062
307416	GW DONUTS, LLC	124 Turnpike Rd	Westborough	MA	(508)366-5784
336018	Westboro Turnpike, LLC	Mile 105 Mass Turnpike	Westborough	MA	(508)366-4207

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
337968	Westbo Co, LLC	35 East Main St	Westborough	MA	(508)871-0957
349299	GW DONUTS, LLC	185 Turnpike Rd	Westborough	MA	(508)898-9801
300533	Villa Franca Donuts, Inc.	93 Main St	Westfield	MA	(413)562-5913
331510	Villa Franca Donuts, Inc.	127 N Elm St	Westfield	MA	(413)562-9820
336678	Westfield Donuts, Inc.	439 N Elm St	Westfield	MA	(413)562-5284
340584	Southwick Road Donuts, Inc.	20 Southwick Rd	Westfield	MA	(413)562-6284
344318	Southwick Road Donuts, Inc.	625 E Main St	Westfield	MA	(413)562-4232
350811	Pleasant St. Donuts, LLC	1 Ely Rd	Westfield	MA	(413)579-3703
353930	Southwick Road Donuts, Inc.	1056 North Rd	Westfield	MA	(413)437-7276
364201	Westfield Donuts, Inc.	212 Southampton Road	Westfield	MA	(413)562-2657
306233	160 Littleton Road Donuts, LLC	160 Littleton Rd	Westford	MA	(978)692-9091
336124	GL DONUTS, LLC	500 Groton Rd. (Rt 40)	Westford	MA	(978)577-2004
337411	F & F Donuts, LLC	179 Littleton Rd	Westford	MA	(978)392-1331
354055	296 Littleton Road LLC	294b Littleton Rd	Westford	MA	(978)692-1122
331160	Leominster Donuts, Inc.	21 Village Inn Rd	Westminster	MA	(978)874-5314
344341	Leominster Donuts, Inc.	97 Main St	Westminster	MA	(978)874-0070
349890	Aramark Educational Services, LLC	235 Wellesley St	Weston	MA	(215)238-4013
350696	P & P DONUTS, LLC	88 Boston Post Rd	Weston	MA	(781)647-3200
340488	DARTMOUTH MANAGEMENT GROUP, LLC	175 State Rd	Westport	MA	(508)235-1122
301696	Coffee Grinder Donuts, Inc.	400 Washington St	Westwood	MA	(781)329-2539
306106	WESTWOOD DONUTS, INC.	208 Providence Hgwy	Westwood	MA	(781)329-2102
308234	Medway Donuts, Inc.	115 Providence Hwy	Westwood	MA	(781)329-6714
332757	High St. Donuts, Inc.	915 High St	Westwood	MA	(781)329-2741
358237	J&G DONUTS, INC.	50 University Ave	Westwood	MA	(781)410-5310
304046	V & O Donuts, LLC	162-180 Bridge St	Weymouth	MA	(781)335-3860
330493	OM 807 WASHINGTON ST DONUTS, LLC	807 Washington St	Weymouth	MA	(781)335-7748
331247	OM MIDDLE ST DONUTS, LLC	634 Middle St	Weymouth	MA	(781)335-8456
338162	Jackson Square Donuts, LLC	1540 Commercial St	Weymouth	MA	(781)337-9345
341447	OM WINTER ST DONUTS, LLC	38 Winter St	Weymouth	MA	(781)337-4526
350692	OM 185 WASHINGTON ST DONUTS, LLC	185 Washington St	Weymouth	MA	(781)335-3533
355016	S & J DONUTS, LLC	1255 Main St	Weymouth	MA	(781)803-3105
310474	Northbridge Donuts, Inc.	1083 Providence Rd	Whitinsville	MA	(508)234-8558
352708	FRESH BREWED, INC.	4 N Main St	Whitinsville	MA	(508)234-2023
308661	WB SEASON DONUTS LLC	811 Bedford St	Whitman	MA	(781)447-5197
331420	WB SEASON DONUTS LLC	26 South Ave	Whitman	MA	(781)447-3464
331576	WB SEASON DONUTS LLC	281 Bedford St	Whitman	MA	(781)447-3515
332154	Jessica Donuts, Inc.	2144 Boston Rd	Wilbraham	MA	(413)596-5787
339981	BAPA 361 MAIN ST DONUTS LLC	361 Main St	Williamstown	MA	(413)458-1877
301613	Wilmington Donuts, Inc.	321 Main St	Wilmington	MA	(978)658-8344
301773	Adam Donuts, Inc.	211 Lowell St	Wilmington	MA	(978)988-0755
302677	C & C Donuts, Inc.	195 Main St	Wilmington	MA	(978)658-5084
341481	Daniel Donuts, Inc.	316 Lowell St	Wilmington	MA	(978)657-8920
343362	Jean Donuts, LLC	586 Main St	Wilmington	MA	(978)694-4076
348061	Hannon Donuts, LLC	357 Middlesex Ave	Wilmington	MA	(978)658-6804
350579	DJQ DONUTS, LLC	66 Concord St	Wilmington	MA	(978)657-6411
351115	Janemarie Donuts, LLC	206 Ballardvale St	Wilmington	MA	(978)447-1059
300258	Blake & Trombley, Inc.	5 Central St	Winchendon	MA	(978)297-2983
340210	Route 13 Donuts, LLC	93 Gardner Rd	Winchendon	MA	(978)297-3445
303463	MCK DONUTS, INC.	797 Main St	Winchester	MA	(781)721-4814
337349	Winthro, LLC	230 Revere Street	Winthrop	MA	(617)539-0685
337721	WINTHROP MAIN DONUTS, LLC	20 Main St	Winthrop	MA	(617)539-9059

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
300277	Natalia Donuts, Inc.	185 Cambridge Rd	Woburn	MA	(781)935-9847
302678	Washington Donuts, Inc.	344 Washington St	Woburn	MA	(781)933-7907
338978	Woburnmont, LLC	318 Montvale Ave	Woburn	MA	(339)227-6901
340034	RVN, Inc.	409 Main St	Woburn	MA	(781)935-6668
340053	A.J.P. Donut, Inc.	75 Main St	Woburn	MA	(781)933-2213
348651	Ava Donuts, LLC	400 Cambridge Rd	Woburn	MA	(781)935-4334
349942	305 MISHAWUM ROAD LLC	305 Mishawum Rd	Woburn	MA	(781)935-0002
350141	F.J. Catalano Enterprises, Inc.	880 Main St	Woburn	MA	(781)932-0548
363339	Loco Donuts, LLC	36 Commerce Way	Woburn	MA	(781)939-3156
302739	Worcester Donuts, Inc.	295 Shrewsbury St	Worcester	MA	(508)757-6168
302817	Park Avenue Donuts, Inc.	1283 Main St	Worcester	MA	(508)798-2159
304192	O & N Donuts, Inc.	490 Lincoln St	Worcester	MA	(508)852-0953
304459	Main Street Donuts, Inc.	845 Main St	Worcester	MA	(508)753-9555
304814	GW DONUTS, LLC	990 Grafton St	Worcester	MA	(508)756-0565
307104	Park Avenue Donuts, Inc.	60 S Ludlow St	Worcester	MA	(508)753-0935
308380	JLC Donuts, Inc.	648 Chandler St	Worcester	MA	(508)767-0341
331894	Worcester Donuts, Inc.	67 W Boylston St	Worcester	MA	(508)854-8011
335826	Worcester Donuts, Inc.	123 Summer St	Worcester	MA	(508)797-1329
336044	G & J Donuts, Inc.	310 Belmont St	Worcester	MA	(508)792-1234
336932	C & L Donuts, Inc.	340 Grove St	Worcester	MA	(508)363-4901
337617	C & L Donuts, Inc.	211 Chandler St	Worcester	MA	(508)798-8354
340644	GW DONUTS, LLC	257 Providence St	Worcester	MA	(508)792-0080
342612	LCJS Donuts, Inc.	100 Institute Rd	Worcester	MA	(508)831-5693
343109	Worcester Donuts, Inc.	765 W Boylston St	Worcester	MA	(508)595-9027
343210	G & J Donuts, Inc.	104 Belmont St	Worcester	MA	(508)756-3275
343334	177 Southwest Cutoff, LLC	177 Southwest Cutoff	Worcester	MA	(508)770-1700
343464	M & A Distribution Co., Inc.	543 Lincoln St	Worcester	MA	(508)852-5637
343898	Main Street Donuts, Inc.	421-427 Main St	Worcester	MA	(508)791-5096
349316	O & N Donuts, Inc.	665 Plantation St	Worcester	MA	(508)852-8400
350502	GW DONUTS, LLC	265 Grafton St	Worcester	MA	(508)755-0115
353287	Park Avenue Donuts, Inc.	185 Park Ave	Worcester	MA	(774)243-1121
356015	Park Avenue Donuts, Inc.	640 Park Ave	Worcester	MA	(508)753-9696
358242	LCJS Donuts, Inc.	590 Southbridge St	Worcester	MA	(508)799-0359
359895	City Donuts, Inc.	55 N Lake Ave	Worcester	MA	(508)717-3826
363358	Main Street Donuts, Inc.	185r Madison St	Worcester	MA	(508)757-3991
363683	City Donuts, Inc.	366 Plantation St	Worcester	MA	(508)735-5805
306081	Wrentham Donuts, Inc.	29 Franklin St	Wrentham	MA	(508)384-9801
336927	SOUTH STREET DONUTS, LLC	1048 South St	Wrentham	MA	(508)384-9617
350004	WRENTHAM GAS DONUTS, LLC	1001 South St	Wrentham	MA	(508)384-0908
342406	Nilkanth Donuts Inc.	645 S. Philadelphia Blvd	Aberdeen	MD	(410)297-6770
342606	Harikrishna Donuts Incorporated	993 Beards Hill Rd	Aberdeen	MD	(410)272-1491
350848	Areas USA MDTP, LLC	Maryland Turnpike I-95 (Mm82)	Aberdeen	MD	(443)681-2103
346048	Anjanisut Donuts, Inc.	3004 Emmorton Rd	Abingdon	MD	(410)569-1103
303435	Ranip Corporation	2004 West St	Annapolis	MD	(410)266-9055
307806	Ranip Corporation	1900 Fairfax Rd	Annapolis	MD	(410)267-6104
350112	Maritime Coffee Time, 38 West, LLC	38 West St	Annapolis	MD	(410)280-1725
354843	MARITIME COFFEE TIME, RIVA RD LLC	2568 Riva Rd	Annapolis	MD	(410)224-0079
359142	MARITIME COFFEE TIME, BAY RIDGE LLC	934 Bay Ridge Road	Annapolis	MD	(410)216-2401
355436	Annapolis Donut Shops, Inc.	951 Ritchie Highway	Arnold	MD	(443)333-5509
300397	Karma Harford LLC	5401 Harford Rd	Baltimore	MD	(443)478-3663
300411	Anand, Inc.	8021 Liberty Rd	Baltimore	MD	(410)655-4146
300495	Union Enterprises, Inc.	7821 Wise Ave	Baltimore	MD	(410)288-2844

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
300617	Chhatral Corporation	2718 Washington Blvd	Baltimore	MD	(410)646-5328
300841	Shriji Investors LLC	1020 W 41st St	Baltimore	MD	(410)366-4595
302516	Sitaram Donuts Inc	9644 Belair Rd C	Baltimore	MD	(410)929-9073
302732	Divya Donut, Inc.	8801 Pulaski Hwy	Baltimore	MD	(410)574-4072
304040	Umashankar Donuts Inc	7924 Belair Rd	Baltimore	MD	(410)929-8711
304078	Nistazos and Sons, Inc.	4022 Pulaski Hwy	Baltimore	MD	(410)276-1516
304750	Akshar Investors LLC	7846 Eastern Ave	Baltimore	MD	(410)282-7048
310376	Jay Kaival, Inc.	6305 Kenwood Ave	Baltimore	MD	(410)866-8196
332496	SAHAJ LLC	3701 Wilkens Ave	Baltimore	MD	(410)368-9555
337465	RADHE, LLC	840 Guilford Ave	Baltimore	MD	(410)332-8030
340177	Shriji Investors LLC	4535 Falls Rd	Baltimore	MD	(410)235-2113
341360	GN LIGHT, LLC	25 Light St	Baltimore	MD	(410)617-8705
342352	Anand, Inc.	2401 Liberty Heights Ave	Baltimore	MD	(410)669-3004
343047	Yogi Donuts, LLC	2016-B N. Maryland Ave	Baltimore	MD	(410)244-1830
345474	Harford Road Donut, LLC	9400 Harford Rd	Baltimore	MD	(410)661-1390
345593	HAMERA FOUR LLC	1100 Light St	Baltimore	MD	(410)545-0522
346871	Faber, Coe & Gregg of Florida, Inc.	1515 N. Charles St	Baltimore	MD	(410)752-4222
347844	HAMERA FOUR LLC	1615 Whetstone Way	Baltimore	MD	(443)438-7329
348406	Easton Donut Shop, Inc.	1903 Taylor Ave	Baltimore	MD	(443)219-4000
350213	SHETH, LLC	30 W Biddle St	Baltimore	MD	(443)529-8437
351819	VP Donuts LLC	5303 Baltimore National Pike	Baltimore	MD	(410)788-1000
354448	LAXMINARAYAN DONUTS INCORPORATED	5980 Belair Rd	Baltimore	MD	(443)708-8082
355346	GN North, LLC	2058 Harford Rd	Baltimore	MD	(410)357-6186
355414	GN CHARLES, LLC	1 N Charles St	Baltimore	MD	(410)680-6180
355872	SHRIJI SECURITY LLC	1750 N Rolling Rd	Baltimore	MD	(410)929-8724
356117	Aramark Sports and Entertainment Services, LLC	1101 Russell St	Baltimore	MD	999-999-9999
356976	SUKARMA DONUTS, LLC	2001 East Monument St	Baltimore	MD	(410)444-7320
357378	Nistazos and Sons, Inc.	7801 Harford Rd	Baltimore	MD	(410)220-4709
357631	GN Village, LLC	7002 A Reisterstown Road	Baltimore	MD	(410)580-9550
358527	PAYAL, INC.	6435 Pulaski Highway	Baltimore	MD	(410)617-0082
358780	GN STADIUM, LLC	1100 E 33rd St	Baltimore	MD	(443)835-4508
359436	GN BELVEDERE LLC	544 E Belvedere Ave	Baltimore	MD	(410)403-6904
359441	GN FLEET, LLC	1308 Fleet St	Baltimore	MD	(443)835-4636
359537	CHHATRAL II CORPORATION	1800 Washington Blvd	Baltimore	MD	(443)853-8676
362576	Eastpoint Refreshment Co., Inc.	555 Dundalk Avenue	Baltimore	MD	(410)633-5476
362910	Woodberry, LLC	2001 W Cold Spring Ln	Baltimore	MD	(443)650-3890
364629	GN PRATT, LLC	300 W Pratt St	Baltimore	MD	(443)438-4547
364701	GN Bluestem, LLC	6243 Falls Rd	Baltimore	MD	(410)832-3479
365186	GN Horseshoe, LLC	1525 Russell Street	Baltimore	MD	(443)438-5944
344463	Maruti Donuts, Inc.	2105 Calvary Rd	Bel Air	MD	(410)734-6500
358185	HANUMAN DONUTS INC.	802 Conowingo Rd	Bel Air	MD	(410)929-9383
358249	KESARI NANDAN DONUTS, INC	2106 North Fountain Green Road	Bel Air	MD	(410)888-7059
358411	Rambhakta Donuts Inc.	2308 E Churchville Rd	Bel Air	MD	(410)888-7344
355321	Ocean City Donut Shops, Inc.	10128 Old Ocean City Blvd	Berlin	MD	(410)216-1660
330116	Pizza Brothers East II, Inc.	8901 Wisconsin Ave	Bethesda	MD	(301)652-4667
352248	LUIS GROUP SIX, LLC	7500 Old Georgetown Rd	Bethesda	MD	(301)961-6070
353395	LUIS GROUP THREE, LLC	4943 Elm St	Bethesda	MD	(301)652-4747
356347	PBE Centrum Cafe, LLC	4600 Sangamore Rd	Bethesda	MD	(301)320-1795
359184	GN CHAPEL LLC	6901 Laurel Bowie Rd	Bowie	MD	(240)206-9607
304418	Shambhu Corporation	5601 Ritchie Hwy	Brooklyn Park	MD	(410)789-6691
344712	The Java Group, LLC	22861 Three Notch Rd	California	MD	(301)866-1712
303442	Easton Donut Shop, Inc.	215 Sunburst Hwy	Cambridge	MD	(410)228-6197

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#	Franchisee	Address	City	ST	Phone or Email
302734	Ashapura, Inc.	6100 Allentown Rd	Camp Springs	MD	(301)899-7282
349766	RISING STAR ENTERPRISES LLC	6412 Central Ave	Capitol Heights	MD	(301)456-1559
354531	Nanduba, Inc.	6400 Frederick Rd	Catonsville	MD	(443)315-5529
355339	SHREE NARAYAN, LLC	6516 Baltimore National Pike	Catonsville	MD	(443)788-1374
356624	BALTIMORE DONUTS LLC	6100 Old Frederick Rd	Catonsville	MD	(443)315-5951
357953	SHREE ENTERPRISES LLC	817 Maiden Choice Lane	Catonsville	MD	(410)247-0876
358319	Compass Group USA, Inc.	1000 Hilltop Rd	Catonsville	MD	(443)612-8380
356190	Easton Donut Shop, Inc.	110 Laser Dr	Centreville	MD	(410)758-1433
344505	The Charlotte Hall Group, LLC	30170 Three Notch Rd	Charlotte Hall	MD	(301)290-1066
359697	Easton Donut Shop, Inc.	715 Washington Ave	Chestertown	MD	(410)224-3117
364808	Chevy Chase Coffee LLC	2 Wisconsin Circle	Chevy Chase	MD	(301)215-7939
351991	Washam Investors LLC	22610 Newcut Rd	Clarksburg	MD	(240)207-4650
358405	SGS, LLC	10 Cranbrook Rd	Cockeysville	MD	(410)666-2489
351248	Capital Brands Group Inc.	10260 Baltimore Ave	College Park	MD	(240)736-9295
357400	CBG College Park, LLC	4211 Knox Rd	College Park	MD	(240)615-8101
359226	CBG LANDMARK LLC	4500 College Ave	College Park	MD	(240)736-9297
310447	Maniba Corporation	5485 Harpers Farm Rd	Columbia	MD	(410)997-2297
330177	Maniba Corporation	7106 Minstrel Way	Columbia	MD	(410)381-5779
350880	Shaker Donuts, Inc.	10430 Shaker Dr	Columbia	MD	(410)992-6989
357632	OAKLAND MILLS DONUTS, INC.	5880 Robert Oliver Place	Columbia	MD	(410)715-1389
358822	Maniba Corporation	7185 Columbia Gateway Dr	Columbia	MD	(443)542-2015
359999	RADHA RANI CORPORATION	10300 Little Patuxent Pkwy	Columbia	MD	(443)812-2823
352939	LUIS GROUP SEVEN, LLC	14600 Frederick Rd	Cooksville	MD	(410)489-5415
336112	Easton Donut Shop, Inc.	601 Legion Rd	Denton	MD	(410)479-5408
363959	PARADISE ENTERPRISES LLC	5409 Silver Hill Road	District Heights	MD	(301)456-1934
354266	UNION ENTERPRISES OF MERRITT BOULEVARD, INC.	1099 Merritt Blvd	Dundalk	MD	(410)288-2180
358231	Union Enterprises of North Point Boulevard Inc	4040 North Point Blvd	Dundalk	MD	(410)388-0388
359134	THE DUNKIRK GROUP LLC	2981 Plaza Dr	Dunkirk	MD	(410)257-1775
353721	Easton Donut Shop, Inc.	210 Marlboro Ave	Easton	MD	(410)457-3177
338634	Maritime Coffee Time, LLC	3033 Solomons Island Rd.	Edgewater	MD	(410)956-1176
345545	Mercantile Donuts, LLC	1928-A Pulaski Hwy	Edgewood	MD	(410)676-1113
358576	MURLI MANOHAR DONUTS INC.	1808 Edgewood Rd	Edgewood	MD	(410)929-9460
340939	Sunbeam Eldersburg, Inc.	1945 Liberty Rd	Eldersburg	MD	(410)552-0031
357218	Shiv Eldersburg LLC	6252 Sykesville Rd	Eldersburg	MD	(410)549-1752
354683	Meadowridge Donuts, Inc.	6010 Meadowridge Center Dr	Elkridge	MD	(410)799-2888
359645	Shriji Corporation	7190 Troy Hill Dr	Elkridge	MD	(410)409-8642
303438	AARK CAPITAL USA, LLC	102 Big Elk Mall	Elkton	MD	(410)392-0183
358101	GOPINATH DONUTS INC	264 Belle Hill Rd	Elkton	MD	(410)929-9435
302849	NORMANDY DONUTS, INC.	8455 Baltimore National Pike	Ellicott City	MD	(410)750-6010
345244	Shri Ram Donuts, Inc.	4872 Montgomery Rd	Ellicott City	MD	(410)480-8430
359724	Snowden Donuts, Inc.	6001 University Boulevard	Ellicott City	MD	(410)465-5882
359465	Silo Hill Road LLC	103 Silo Hill Pkwy	Emmitsburg	MD	(301)458-7261
304577	Kaival, Inc.	1602 Eastern Blvd	Essex	MD	(410)391-8557
344912	HP Donuts, Inc.	1541 Hyde Park Rd	Essex	MD	(410)780-3380
356565	SHARDABA INC	900 Eastern Blvd	Essex	MD	(443)730-6687
355451	VAYUPUTRA DONUTS INCORPORATED	1920 Bel Air Rd	Fallston	MD	(410)877-2445
348548	HAMERA INVESTORS, LLC	3101 Baltimore Blvd	Finksburg	MD	(443)273-3143
353081	Sodexo Operations, LLC	9800 Savage Rd	Fort Meade	MD	(301)204-5839
353834	Shriji Corporation	8375 Mapes Road	Fort Meade	MD	(410)674-7948
304179	Upcounty Donuts, LLC	1296 W Patrick St	Frederick	MD	(301)846-7991
347020	Upcounty Thurmont Donuts LLC	2198 Old Farm Dr	Frederick	MD	(301)624-4181

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#	Franchisee	Address	City	ST	Phone or Email
351664	MONOCACY DONUTS INC	1800 Monocacy Blvd	Frederick	MD	(443)745-5053
352865	SHIV INVESTORS, LLC	1003e W 7th St	Frederick	MD	(240)578-4808
356860	SHIV INVESTORS, LLC	1560 Opossumtown Pike	Frederick	MD	(240)303-3029
362628	GN JEFFERSON, LLC	401 South Jefferson Street	Frederick	MD	(301)835-7651
363592	CUMBERLAND DONUTS, INC.	10711 New Georges Creek Road Southwest	Frostburg	MD	(301)533-8122
342111	Salisbury Donut Shops, Inc.	409 N Fruitland Blvd	Fruitland	MD	(410)219-3280
349457	SV Donuts One, LLC	20 Montgomery Village Ave	Gaithersburg	MD	(301)869-3865
353937	GB Coffee, LLC	610 Quince Orchard Rd	Gaithersburg	MD	(301)799-2080
364326	Goshen Coffee, LLC	20000 Goshen Road	Gaithersburg	MD	(301)527-6132
343315	GN GAMBRILLS, LLC	1336 Defense Highway	Gambrills	MD	(443)292-8722
343781	Purushottam Corporation	1051 State Route 3 N	Gambrills	MD	(410)721-4104
350785	Washam Investors LLC	19781 Frederick Rd	Germantown	MD	(301)250-1024
348470	Milan Patel	Bwi Airport	Glen Burnie	MD	(410)850-4112
348747	Milan Patel	Bwi Airport	Glen Burnie	MD	(410)850-4112
349324	Kamala K Corporation	7984 Crain Hwy S	Glen Burnie	MD	(410)846-1120
355609	SHERTHA CORPORATION	7395 Baltimore Annapolis Blvd	Glen Burnie	MD	(410)768-4150
350814	Metro Trading Corporation	5900 Greenbelt Rd	Greenbelt	MD	(240)736-9293
357199	GN Square, LLC	8827 Greenbelt Rd	Greenbelt	MD	(240)245-3745
345571	Riddhi Siddhi Incorporated	18206 Oak Ridge Dr	Hagerstown	MD	(301)733-5186
352017	GEMA INCORPORATED	18233 Maugans Ave	Hagerstown	MD	(240)347-4922
358371	SHIV HAGERSTOWN, LLC	17850 Garland Groh Blvd	Hagerstown	MD	(240)347-0188
359624	NISCHAY LLC	20145 Professional Boulevard	Hagerstown	MD	(240)576-0349
363812	SN EMERALD POINTE, LLC	19405 Emerald Square	Hagerstown	MD	(240)576-0581
358148	GN SOUTHWESTERN, LLC	5648 Southwestern Blvd	Halethorpe	MD	(410)205-2882
336356	Sunbeam Hampstead Investors, LLC	822 South Main St.	Hampstead	MD	(410)374-1425
343700	Sunbeam Hampstead Investors, LLC	2320 N Hanover Pike	Hampstead	MD	(410)374-3175
340175	DORSEY DONUTS, LLC	1348 Ashton Rd.	Hanover	MD	(410)850-5322
357092	Dorsey Donuts, Inc.	1741 Dorsey Rd	Hanover	MD	(410)796-6169
340665	Sahajanand Donuts, Inc.	1057 Pulaski Hwy	Havre De Grace	MD	(410)939-9680
350763	GN Urbana, LLC	1896 Urbana Pike	Hyattstown	MD	(301)363-8027
338213	PARADISE METRO ENTERPRISES LLC	2970 Belcrest Center Dr	Hyattsville	MD	(301)559-1763
346502	Washington DC Coffee Kings LLC	3030 Queens Chapel Rd	Hyattsville	MD	(240)736-9291
362640	BADRINATH DONUTS INC.	3712 Norrisville Road	Jarrettsville	MD	(410)888-7285
357973	UPCOUNTY FREDERICK DONUTS LLC	3901 Jefferson Pike	Jefferson	MD	(240)651-1303
351811	KANKU, INC.	998 Joppa Farm Rd	Joppa	MD	(410)593-7296
339788	DMD Conn-10625, LLC	10625 Connecticut Ave	Kensington	MD	(301)942-0012
354449	COFFEE KING, INC.	48 Drury Dr	La Plata	MD	(301)539-3647
303903	PPH Corporation	7903 Annapolis Rd	Lanham	MD	(301)459-8244
348405	HAMERA INVESTORS, LLC	3597 Washington Blvd	Lansdowne	MD	(443)808-0104
345682	Saraswati Donuts, Inc.	7530 Montpelier Rd	Laurel	MD	(301)498-2444
349150	DMD Laurel-3523, LLC	3503 Laurel Fort Meade Rd	Laurel	MD	(301)725-7030
352018	GN CRYSTAL LLC	12613 Laurel Bowie Rd	Laurel	MD	(240)280-8099
357219	DMD Washington - 319, LLC	319 Washington Boulevard	Laurel	MD	(301)604-1580
363224	CUMBERLAND DONUTS, INC.	1313 National Hwy	Lavale	MD	(391)356-9036
353645	THE LEONARDTOWN GROUP, LLC	22841 Washington St	Leonardtown	MD	(301)475-5075
349203	Raguveer LLC	458 N Camp Meade Rd	Linthicum	MD	(410)636-3718
355304	LUIS GROUP FIFTEEN, LLC	1616 W Nursery Rd	Linthicum	MD	(410)859-1021
363306	AADITYA LLC	714 Nursery Road	Linthicum Heights	MD	(410)609-0020
346727	Maritime Coffee Time, LLC	5408 Southern Maryland Blvd	Lothian	MD	(410)741-1607
354264	South County Donut, LLC	5075 Solomons Island Rd	Lothian	MD	(443)294-6774
345245	PSG, LLC	1506 York Rd	Lutherville	MD	(410)321-4480

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AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
362758	LUIS GROUP TWENTY, LLC	11100 Barnsley Way	Marriottsville	MD	(410)442-7612
343473	Shreeji Donuts, Inc.	901 Middle River Rd	Middle River	MD	(410)686-6712
351232	Akshar Investors LLC	190 Carroll Island Rd	Middle River	MD	(410)335-2445
354837	MEERA, INC.	730 Concourse Circle	Middle River	MD	(410)344-6440
356842	Baldev, Inc.	121 Beacon Rd	Middle River	MD	(443)730-6074
343779	The LMC Group, LLC	130 N. East Rd	North East	MD	(410)287-0162
364429	Chello Management, Inc	3125 Joseph Biggs Memorial Highway	North East	MD	(302)443-5060
356956	HARIKRUPA DONUTS INC.	8675 Belair Rd	Nottingham	MD	(410)929-9136
362939	RAJAY, INC.	8475 Cordon Way	Nottingham	MD	(410)933-4868
346355	Ocean City Donut Shops, Inc.	8101 Coastal Hwy	Ocean City	MD	(410)520-0067
349095	Ocean City Donut Shops, Inc.	5601 Coastal Hwy	Ocean City	MD	(410)520-0185
349808	Ocean City Donut Shops, Inc.	12641 Ocean Gtwy	Ocean City	MD	(410)213-1186
351860	Ocean City Donut Shops, Inc.	406 S Baltimore Ave	Ocean City	MD	(410)630-4205
357042	Ocean City Donut Shops, Inc.	6701 Coastal Highway	Ocean City	MD	(410)220-4700
362594	Ocean City Donut Shops, Inc.	201 26th St	Ocean City	MD	(410)220-0798
330009	LUIS GROUP TWO, LLC	18100 Village Mart Dr	Olney	MD	(301)570-2410
355132	LUIS GROUP TWELVE, LLC	17920 Georgia Ave	Olney	MD	(301)774-8117
335468	RAJ & KK, L.L.C.	9404 A Reisterstown Rd	Owings Mills	MD	(443)394-7701
357221	RED RUN DONUTS LLC	11050 Red Run Blvd	Owings Mills	MD	(410)998-9997
303440	J & N DONUT, INC.	2053 E Joppa Rd	Parkville	MD	(410)882-4440
304469	SAHAJ LLC	8053 Ritchie Hwy	Pasadena	MD	(410)760-8500
350427	SAHAJ LLC	111 Kenwood Rd	Pasadena	MD	(410)437-2121
351289	BELA ENTERPRISE LLC	4109 Mountain Rd	Pasadena	MD	(410)255-2000
341165	Honeygo Donuts, Inc.	5003 Honeygo Center Dr	Perry Hall	MD	(410)529-6333
342049	Nilkanthvarni Enterprises, Inc.	100 Rt. 40	Perryville	MD	(410)642-0207
354586	GN PIKESVILLE LLC	1101 Reisterstown Rd	Pikesville	MD	(410)580-9009
364753	GN Beltway, LLC	1702 Reisterstown Road	Pikesville	MD	(410)504-5069
362710	GWR PERRYVILLE LLC	1240 Chesapeake Overlook Parkway	Port Deposit	MD	(443)571-2264
310187	DMD Tuckerman-7730, LLC	7739 Tuckerman Ln	Potomac	MD	(301)983-8267
356066	The Prince Frederick Group, LLC	30 Old Field Lane	Prince Frederick	MD	(240)718-4982
357974	Salisbury Donut Shops, Inc.	30415 Umes Blvd	Princess Anne	MD	(410)216-1226
350338	ANAND9901 LLC	9901 Liberty Rd	Randallstown	MD	(410)701-3107
359143	GN PANTRY, LLC	5100 Old Court Rd	Randallstown	MD	(410)701-0793
357198	RAJ & KK, L.L.C.	11808 Reisterstown Rd	Reisterstown	MD	(410)833-4770
304246	DMD Rockville-865, LLC	865 Rockville Pike	Rockville	MD	(443)961-1852
310224	DMD Veirs Mill-2006, LLC	2006 Veirs Mill Rd	Rockville	MD	(301)762-5864
335878	Perk Me Up, LLC	700 Gaither Rd	Rockville	MD	(301)330-5471
353616	DMD Rockville-11530, LLC	11530 Rockville Pike	Rockville	MD	(301)231-6516
353969	LUIS GROUP ELEVEN, LLC	15180 Frederick Rd	Rockville	MD	(301)424-2747
354267	LUIS GROUP THIRTEEN, LLC	1800 Rockville Pike	Rockville	MD	(301)770-0653
354269	LUIS GROUP FOURTEEN, LLC	15235 Siesta Key Way	Rockville	MD	(301)947-2975
357376	LUIS GROUP SIXTEEN, LLC	14801 Southlawn Ln	Rockville	MD	(301)762-5070
363935	Traville Donuts, LLC	9761 Traville Gateway Drive	Rockville	MD	240-463-1404
347445	B M Donuts Inc.	7514 Pulaski Hwy	Rosedale	MD	(410)866-1009
348835	Neelkanth Donuts, Inc.	9506 Philadelphia Rd	Rosedale	MD	(410)686-4810
304229	Salisbury Donut Shops, Inc.	908 Salisbury Blvd	Salisbury	MD	(410)749-5999
350527	Salisbury Donut Shops, Inc.	1200 Nanticoke Rd	Salisbury	MD	(410)630-8260
351401	Salisbury Donut Shops, Inc.	298 Tilghman Rd	Salisbury	MD	(410)216-5065
346916	J & L Donuts, Inc.	13874 Georgia Ave	Silver Spring	MD	(301)603-0088
347108	SV Donuts One, LLC	13424 New Hampshire Ave	Silver Spring	MD	(301)879-6848
350786	Washam Investors LLC	8401 Colesville Rd	Silver Spring	MD	(301)326-2980
358197	Luis Group Nineteen, LLC	13804 Outlet Dr	Silver Spring	MD	(301)847-2023
363311	Cloverly Donuts, LLC	15509 New Hampshire Ave	Silver Spring	MD	(301)681-2903
363983	LAYHILL DONUTS, LLC	14328 Layhill Rd	Silver Spring	MD	(301)438-0234

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#	Franchisee	Address	City	ST	Phone or Email
362715	SN Smithsburg LLC	22413 Jefferson Blvd	Smithsburg	MD	(301)836-5418
343751	SGS, LLC	10 Fila Way	Sparks	MD	(410)472-9402
351565	MARITIME COFFEE TIME, KENT ISLAND LLC	1132 Shopping Center Rd	Stevensville	MD	(410)604-6996
342471	GN Taneytown, LLC	500 E. Baltimore St	Taneytown	MD	(443)918-5472
352938	GN Thurmont, LLC	130 Frederick Rd	Thurmont	MD	(240)288-8746
300381	SGS, LLC	2001 York Rd	Timonium	MD	(410)252-0350
300912	Kaival Krupa, Inc.	1600 E Joppa Rd	Towson	MD	(410)821-1620
310211	Urvi, Inc.	201 York Rd	Towson	MD	(410)821-0810
357790	Aramark Educational Services, LLC	281 University Ave	Towson	MD	(410)704-3290
359660	LIBERTYTOWN 75 LLC	9138 Walnut St	Union Bridge	MD	(240)415-0254
310362	HARSHP, INC.	4705 Crain Hwy	Upper Marlboro	MD	(301)780-8444
353828	HIRAL DONUTS, INC.	7603 Crain Hwy	Upper Marlboro	MD	(301)627-4700
355344	Sunbeam Upperco, LLC	15304 Hanover Pike	Upperco	MD	(410)429-6137
349149	Pinefield, Inc.	2040 Crain Hwy	Waldorf	MD	(301)374-9008
353644	LUIS GROUP NINE, LLC	12800 Frederick Road	West Friendship	MD	(410)489-0170
330905	Sunbeam Carroll, Inc.	576 Jermor Ln	Westminster	MD	(410)857-4511
300354	LUIS GROUP, LLC	2405 Reedie Dr	Wheaton	MD	(301)949-4251
352060	SHIKSHA, INC.	11450 Pulaski Hwy	White Marsh	MD	(410)335-2049
363711	GN ROLLING, LLC	3042 Rolling Road	Windsor Mills	MD	(410)929-9751
362705	Shiva Donuts, Inc.	15850 Old Frederick Road	Woodbine	MD	(410)489-0990
352425	Anand1658 LLC	1658a Whitehead Ct	Woodlawn	MD	(410)944-4829
304120	DMCP Auburn, LLC	360 Center St	Auburn	ME	(207)783-0408
331926	DMCP Auburn, LLC	800 Minot Ave	Auburn	ME	(207)784-8611
338461	DMCP Auburn, LLC	7 Riverside Dr	Auburn	ME	(207)783-8111
342777	DMCP Auburn, LLC	100 Mt. Auburn St.	Auburn	ME	(207)786-2670
359481	Oracle Management IV, Inc.	1779 Washington Street South	Auburn	ME	(207)777-5177
338372	Augusta Donuts, LLC	5 Gaywalk St	Augusta	ME	(207)621-1325
342073	Civic Center Donuts, LLC	201 Civic Center	Augusta	ME	(207)629-9088
352085	Melville Donuts, LLC	22 Western Ave	Augusta	ME	(207)621-2547
352570	Riverside Donuts, LLC	362 Riverside Dr	Augusta	ME	(207)213-4644
353907	Apple N Spice Donuts, LLC	670 Civic Center Dr	Augusta	ME	(207)621-0080
356971	Graziela Donuts, Inc.	56 Bangor St	Augusta	ME	(207)623-5038
300268	DMCP Group, LLC	327 Main St	Bangor	ME	(207)947-8404
302107	Leall, Inc.	995 Union St	Bangor	ME	(207)947-0277
308507	DMCP Group, LLC	394 Odlin Rd	Bangor	ME	(207)942-8150
330724	BW Donuts LLC	1066 Broadway	Bangor	ME	(207)941-0084
336412	Hogan Road Donuts LLC	749 Hogan Rd	Bangor	ME	(207)262-0053
341304	JMD DONUTS LLC	150 Leeman Hwy	Bath	ME	(207)443-1143
352868	DMCP Group, LLC	27 Starrett Dr	Belfast	ME	(207)338-3005
363111	DMCP Group, LLC	22 Belmont Avenue	Belfast	ME	(207)338-0019
357083	DMCP Auburn, LLC	6 Lincoln St	Bethel	ME	(207)824-2199
331830	Alagonia, Inc.	476 Alfred St	Biddeford	ME	(207)282-2002
336557	BIDDEFORD DONUTS, LLC	3 Spruce Street	Biddeford	ME	(207)282-5525
342778	Oracle Management X, Inc.	525 Alfred St.	Biddeford	ME	(207)283-3737
354473	Oracle Management XV, Inc.	580 Alfred Street	Biddeford	ME	(207)571-4200
351662	DMCP Group, LLC	16 South St	Blue Hill	ME	(207)374-7007
359046	Connor Coffee LLC	989 Wiscasset Rd	Boothbay	ME	(207)315-6665
304683	DMCP Group, LLC	271 State St	Brewer	ME	(207)989-7521
340417	DMCP Group, LLC	17 Shilling St	Brewer	ME	(207)989-5111
340360	BMR Donuts, LLC	181 Portland Road	Bridgton	ME	(207)647-5536
344978	PERRY DONUTS LLC	104 Pleasant St	Brunswick	ME	(207)725-0066
359568	BRUNSWICK DONUTS INC.	150 Bath Rd	Brunswick	ME	(207)729-1770
307219	Bucksport Donuts LLC	74 Us Route 1	Bucksport	ME	(207)469-3433

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#	Franchisee	Address	City	ST	Phone or Email
352842	Old Port Foodservice Group IV, LLC	11 Hannaford Dr	Buxton	ME	(207)421-9900
302685	Xanadu, Inc.	131 North St	Calais	ME	(207)454-3301
342222	SMK Donuts, Inc.	247 Main St	Canaan	ME	(207)858-0347
357412	Oracle Management XVIII, Inc.	19 Turner St	Canton	ME	(207)300-4500
356328	DREWCO, LLC	43 Bennett Dr	Caribou	ME	(207)498-2032
364934	Oracle Management XXV, Inc.	153 Hinckley Road	Clinton	ME	(207)900-8880
351469	Corinth Donuts, LLC	685 Main St	Corinth	ME	(207)285-3563
341775	Oracle Management VI, Inc.	204 Maple St	Cornish	ME	(207)625-7775
341487	OG DONUT LLC	434-1 Main St	Damariscotta	ME	(207)563-6355
350247	SMK Donuts, Inc.	45 Church St	Dexter	ME	(207)924-7999
353557	DMCP Group, LLC	36 Main St	Dixfield	ME	(207)562-4842
353488	SMK Donuts, Inc.	1104 W Main St	Dover Foxcroft	ME	(207)564-7001
344339	DMCP Group, LLC	1439 Main Rd	Eddington	ME	(207)843-0476
339743	Eliot Donuts, LLC	151 Harold L Dow Hwy	Eliot	ME	(207)439-9830
338905	L & S, LLC	266 State St.	Ellsworth	ME	(207)667-9209
351144	Kingsland Donuts LLC	15 Kingsland Crossing	Ellsworth	ME	(207)664-0847
308564	Saturn Associates, Inc.	219 Us Route 1	Falmouth	ME	(207)781-2634
335827	Saturn Associates, Inc.	65 Gray Rd	Falmouth	ME	(207)797-3303
351660	DMCP Auburn, LLC	691 Maine Ave	Farmingdale	ME	(207)621-2070
337687	Oracle Management I, Inc.	636 Wilton Rd	Farmington	ME	(207)779-1771
340359	Oracle Management III, Inc.	193 Main St.	Farmington	ME	(207)779-1009
336413	FREEPORT DONUTS LLC	200 Lower Main St	Freeport	ME	(207)865-2157
337604	DMCP Auburn, LLC	35 Bridge St	Gardiner	ME	(207)582-0016
335034	Gorham Distribution Center, LLC	593 Lower Main St	Gorham	ME	(207)839-7044
330726	Gray Donuts, LLC	3 Shaker Rd	Gray	ME	(207)657-4804
341314	DMCP Group, LLC	76 Main Rd N	Hampden	ME	(207)862-2771
355367	Hermon Donuts, LLC	2402 Route 2	Hermon	ME	(207)848-5678
308789	DMCP Group, LLC	1024 Main Road	Holden	ME	(207)843-6931
345472	Oracle Management XI, Inc.	6 Plains Rd	Hollis Center	ME	(207)492-8333
336418	DREWCO, LLC	246 North St	Houlton	ME	(207)532-5954
346905	Nicholas Donuts, LLC	45 Portland Rd (Us Rt 1)	Kennebunk	ME	(207)985-7439
363771	Applegreen ME Welcome Centres LLC	25 Maine Turnpike Northbound	Kennebunk	ME	(207)994-2277
363772	Applegreen ME Welcome Centres LLC	Mm 24 Maine Turnpike Southbound	Kennebunk	ME	(203)985-8250
346525	Kittery Donuts, LLC	400 Us Hwy 1	Kittery	ME	(207)438-0296
346855	ELLS-Mart Donuts, LLC	17 Myrick St	Lamoine	ME	(207)667-3355
357012	Oracle Management XVII, Inc.	291 Carl Broggi Highway	Lebanon	ME	(207)457-6888
301212	Lisbon Donuts, Inc.	1124 Lisbon St	Lewiston	ME	(207)786-2871
337739	DMCP Auburn, LLC	590 Main St	Lewiston	ME	(207)344-2586
350013	Lisbon Donuts, Inc.	828 Lisbon St	Lewiston	ME	(207)755-0099
351451	Pacheco Food Service LLC	741 Sabattus St	Lewiston	ME	(207)241-0583
358092	Lewiston Coffee Co., Inc.	1896 Lisbon Rd	Lewiston	ME	(207)786-2800
359427	DMCP Auburn, LLC	420 Main St	Lewiston	ME	(207)344-2040
363145	Oracle Management XXIV, Inc.	30 Central Ave	Limerick	ME	(207)891-4888
352416	DMCP Group, LLC	142 W Broadway	Lincoln	ME	(207)794-2154
341258	Connor Enterprises, LLC	583 Lisbon St	Lisbon Falls	ME	(207)353-4427
343460	Oracle Management VIII, Inc.	86 Main St	Livermore Falls	ME	(207)897-1104
338112	Lyman Donuts, LLC	1480 Alfred Rd	Lyman	ME	(207)499-2622
339701	Xanadu, Inc.	300 East Main St	Machias	ME	(207)255-6218
344392	SMK Donuts, Inc.	164 Main St	Madison	ME	(207)696-9229
337988	Manchester Donuts, LLC	926 Western Ave	Manchester	ME	(207)621-0093
364783	DREWCO, LLC	749 Central Street	Millinocket	ME	(207)723-0972
350308	DMCP Group, LLC	55 Park St	Milo	ME	(207)943-5911
352898	Dunnap, LLC	377 Roosevelt Trl	Naples	ME	(207)693-4321
356472	Oracle Management XIX, Inc.	8 Mile Hill Rd	New Sharon	ME	(207)203-9300

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#	Franchisee	Address	City	ST	Phone or Email
357530	Primos Donuts, LLC	2484 Carmel Rd N	Newburgh	ME	(207)234-1414
353174	SMK Donuts, Inc.	11 Waterville Rd	Norridgewock	ME	(207)634-6000
342157	Oracle Management IX, Inc	23 Wells St	North Berwick	ME	(207)676-8488
355846	DMCP Group, LLC	60 Fair St	Norway	ME	(207)743-0005
354541	Oakland Donuts, LLC	848 Kennedy Memorial Dr	Oakland	ME	(207)465-0932
354591	Ocean Park Donuts, LLC	14 Ocean Park Rd	Old Orchard Beach	ME	(207)391-4544
359827	DMCP Group, LLC	975 Stillwater Ave	Old Town	ME	(207)827-0015
345504	DMCP Group, LLC	4 Stillwater Ave	Orono	ME	(207)827-0400
351735	DMCP Group, LLC	103 Park St	Orono	ME	(207)866-3297
343802	DMCP Group, LLC	171 River Rd	Orrington	ME	(207)989-5113
354590	DMCP Auburn, LLC	504 Main St	Oxford	ME	(207)539-8134
306526	Newport Donuts, LLC	532 Oxbow Rd	Palmyra	ME	(207)368-2162
342042	SMK Donuts, Inc.	1573 Main St	Palmyra	ME	(207)368-4401
355370	Somerset Ave Donuts, LLC	126 Somerset Plaza	Pittsfield	ME	(207)679-5004
341774	ORACLE MANAGEMENT XXII, INC.	1385 Maine St	Poland	ME	(207)813-5055
354062	ORACLE MANAGEMENT XXIII, INC.	386 Maine St	Poland	ME	(207)813-5155
304697	Saturn Associates, Inc.	1378 Washington Ave	Portland	ME	(207)797-8339
339010	Gorham Distribution Center, LLC	601 Warren Ave	Portland	ME	(207)772-6474
342212	Old Port Foodservice Group II, LLC	1 City Center	Portland	ME	(207)774-7004
353352	DKD Donuts, LLC	1412 Congress St	Portland	ME	(207)774-0030
356088	Portland Donuts, Inc.	325 Saint John St	Portland	ME	(207)772-7561
356533	Old Port Foodservice Group V, LLC	191 Marginal Way	Portland	ME	(207)808-8145
336417	DREWCO, LLC	283 Main St	Presque Isle	ME	(207)762-3835
342706	DREWCO, LLC	781 Main St	Presque Isle	ME	(207)762-3825
363742	DREWCO, LLC	770 Main Street	Presque Isle	ME	(207)762-6242
357520	Speed Ray, LLC	1247 Roosevelt Trail	Raymond	ME	(207)655-6352
347393	Connor Management LLC	5 Ridge Rd	Richmond	ME	(207)737-0973
301591	MAINE COAST DONUTS, LLC	632 Main St	Rockland	ME	(207)594-7756
364177	MAINE COAST DONUTS, LLC	1096 U.S. 1	Rockport	ME	(207)593-9181
308129	DMCP Group, LLC	154 Congress Street	Rumford	ME	(207)364-2128
338626	K.P. Donuts, Inc.	148 Sabattus Rd	Sabattus	ME	(207)375-6092
307243	Saco Donuts, LLC	505 Main St	Saco	ME	(207)815-2244
339119	George Donuts, LLC	865 Portland Rd	Saco	ME	(207)292-4000
301286	San-Do, Inc.	925 Main Street	Sanford	ME	(207)324-8663
336681	San-Do Donuts, LLC	1503 Main St	Sanford	ME	(207)324-8159
342383	Springvale Donuts, LLC	577 Main St	Sanford	ME	(978)682-2382
335035	Scarborough Donuts, LLC	196 Us Rte 1	Scarborough	ME	(207)718-8593
339700	Old Port Foodservice Group III, LLC	91 County Rd	Scarborough	ME	(207)839-9444
352202	Exit 42 Donuts, LLC	284 Payne Rd	Scarborough	ME	(207)883-1645
345243	DMCP Group, LLC	161 E. Main St	Searsport	ME	(207)548-2288
306781	SMK Donuts, Inc.	386 Madison Ave	Skowhegan	ME	(207)474-7167
332971	SMK Donuts, Inc.	175 Water St	Skowhegan	ME	(207)474-0108
307885	South Berwick Donuts, Inc.	175 Main St	South Berwick	ME	(207)384-4188
349134	South China Donuts, LLC	190 Route 3	South China	ME	(207)480-4214
306142	DMCP Group South Paris, LLC	169 Main St	South Paris	ME	(207)743-2020
304691	Broadway Donuts, LLC	617 Broadway	South Portland	ME	(207)228-1024
332371	Maine Mall Donuts, LLC	325 Gorham Rd	South Portland	ME	(207)874-9600
355845	South Portland Donuts, LLC	818 Main St	South Portland	ME	(207)558-6474
331161	Stan Donuts, LLC	30 Ossipee Trl E	Standish	ME	(207)642-7760
345601	Thomaston Foodservice Group, LLC	206 New County Rd	Thomaston	ME	(207)594-4462
331318	A.D.D.M. DONUTS, Inc.	4c Hamilton Court	Topsham	ME	(207)373-0837
355876	DMCP Auburn, LLC	6 Stonecrest Dr	Turner	ME	(207)225-3898
359659	SMK Donuts, Inc.	178 Main St	Unity	ME	(207)948-4000
353173	DMCP Group, LLC	1215 State St	Veazie	ME	(207)990-3200

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336892	MAINE COAST DONUTS, LLC	1400 U.S. Route 1	Waldoboro	ME	(207)832-4100
338555	Oracle Management II, Inc.	40 Sokokis Trail	Waterboro	ME	207-421-9100
303433	College Ave Donuts, LLC	42 College Ave	Waterville	ME	(207)872-0784
339814	Waterville Donuts, LLC	419 Kennedy Memorial Dr	Waterville	ME	(207)509-3583
341926	Waterwal Donuts, LLC	80 Waterville Commons Dr	Waterville	ME	(207)873-1002
352084	Waterville Restaurants, LLC	339 Main St	Waterville	ME	(207)616-0335
308622	PFRF, Inc.	1358 Post Road	Wells	ME	(207)646-7633
345605	Moody Donuts, LLC	329 Post Rd	Wells	ME	(207)646-3100
363774	Applegreen ME Welcome Centres LLC	288 Lewiston Road	West Gardiner	ME	(551)518-2204
302897	Saturn Associates, Inc.	24 Bridgton Rd	Westbrook	ME	(207)878-8546
302898	Saturn Associates, Inc.	29 Main Street	Westbrook	ME	(207)887-4169
340189	Gorham Distribution Center, LLC	73 County Rd	Westbrook	ME	(207)541-9078
357848	Saturn Associates, Inc.	742 Main St	Westbrook	ME	(207)887-9645
341486	DMCP Group, LLC	380 Us Route 2 East	Wilton	ME	(207)645-5038
306799	Windham Donuts, LLC	736 Roosevelt Trail	Windham	ME	(207)892-1704
342779	Walwind, LLC	30 Landing Rd	Windham	ME	(207)892-3525
353564	Winslow Donuts, LLC	50 Bay St	Winslow	ME	(207)859-9457
354538	Winthrop Donuts, LLC	377 Main St	Winthrop	ME	(207)707-7000
342359	WISCASSET DONUTS LLC	632 Bath Rd	Wiscasset	ME	(207)882-1122
342614	Gorham Distribution Center, LLC	936 Us Route 1	Yarmouth	ME	(207)846-5782
362953	OM ALLEN PARK DONUTS INC	16950 Southfield Rd	Allen Park	MI	(313)254-9940
364267	OM LIBERTY DONUTS INC	201 East Liberty Street	Ann Arbor	MI	(248)845-4534
365091	Om State Ann Arbor Donuts Inc	342 South State Street	Ann Arbor	MI	630-674-5912
357236	OM AUBURN DONUTS, INC	2701 University Dr	Auburn Hills	MI	(248)499-7546
359755	HATTAR SIX DONUTS INC	14301 Beadle Lake Road	Battle Creek	MI	3137060414
353962	KARDO 8 LLC	10954 Belleville Rd	Belleville	MI	(734)796-6011
356705	BROYLES HOSPITALITY, LLC	8830 Main St	Birch Run	MI	(989)624-4563
353242	OM BIRMINGHAM DONUTS INC	33588 Woodward Ave	Birmingham	MI	(248)885-8301
351763	OM BLOOMFIELD DONUTS INC	43119 Woodward Ave	Bloomfield Hills	MI	(248)915-9976
355986	BLOOMFIELD SHELL, INC.	3690 W Maple Rd	Bloomfield Hills	MI	(248)590-2926
359678	BLOOMFIELD MOBIL, INC.	6490 Telegraph Rd	Bloomfield Hills	MI	(248)626-4508
362744	BRIDGMAN DONUTS, INC.	10511 Red Arrow Hwy	Bridgman	MI	(773)262-4561
358624	OM BRIGHTON DONUTS, INC	9984 E Grand River Ave	Brighton	MI	(810)522-6789
364096	Shamrock Coffee, Inc.	6464 Byron Center Avenue Southwest	Byron Center	MI	(616)608-6591
359597	OM CHELSEA DONUTS, INC	1629 South Main Street	Chelsea	MI	(734)562-2004
350024	OM CHESTERFIELD DONUTS INC.	28230 23 Mile Rd	Chesterfield	MI	(586)231-5930
302381	OM CLARKSTON DONUTS, INC	6365 Sashabaw Rd	Clarkston	MI	(248)922-7532
359172	OM SPRINGFIELD DONUTS, INC	9677 Dixie Highway	Clarkston	MI	(248)922-7167
304547	OM GROESBECK DONUTS INC.	4 S Groesbeck Hwy	Clinton Township	MI	(586)913-7450
358505	KARDO 21 INC.	41011 Garfield Rd	Clinton Township	MI	(586)375-6026
359760	HALL ROAD DONUTS INC	44975 N Gratiot Ave	Clinton Township	MI	(586)623-2710
362530	15 MILE DONUTS, INC.	16001 15 Mile Rd	Clinton Township	MI	(586)665-7011
306776	OM UNION LAKE DONUTS INC	3050 Union Lake Rd	Commerce Township	MI	(248)366-4113
349705	OM HAGGERTY DONUTS INC	3433 E West Maple Rd	Commerce Township	MI	(248)896-2500
362785	Shamrock Coffee, Inc.	4201 Alpine Ave Nw	Comstock Park	MI	(616)288-7955
358297	OM DMC DONUTS INC.	3980 John R St	Detroit	MI	(313)498-4005
363733	OM Greektown Donuts, Inc.	555 East Lafayette Ave.	Detroit	MI	(313)309-2462
364562	OM Greektown Donuts, Inc.	1200 S Antoine Street	Detroit	MI	(313)309-2462
364737	OM WOODWARD DETROIT DONUTS INC	1043 Woodward Avenue	Detroit	MI	630-674-5912
362460	OM EAST LANSING DONUTS INC	110 W Grand River Ave	East Lansing	MI	(517)242-5851

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
364534	OM 7733 SAGINAW LANSING DONUTS INC	7733 East Saginaw Street	East Lansing	MI	(309)727-4626
354529	FARMINGTON COFFEE INC	20788 Farmington Rd	Farmington	MI	(248)987-4519
363088	OM FENTON DONUTS INC	1314 N Leroy St	Fenton	MI	(248)562-6406
354603	OM Anjaneya Donut, LLC	4265 24th Ave	Fort Gratiot	MI	(810)937-2116
353683	Lekander-Trombo, LLC	3864 Mount Hope Rd	Grass Lake	MI	(517)522-3550
362835	HIGHLAND PARK DONUTS, INC.	15109 Woodward Ave	Highland Park	MI	(313)348-2387
363395	TAILGATERS HOLT, LLC	3517 Holt Road	Holt	MI	999-999-9999
362459	Lekander-Trombo, LLC	1600 Pinckney Road	Howell	MI	(517)292-8333
363969	Lekander-Trombo, LLC	6801 Oak Grove Road	Howell	MI	(517)292-8251
363007	DAIRYLAND OPERATIONS, LLC	1009 S Stephenson Ave	Iron Mountain	MI	(906)239-9270
310307	OM JACKSON DONUTS INC	906 N West Ave	Jackson	MI	(517)787-3123
359768	Shamrock Coffee, Inc.	200 Chicago Dr	Jenison	MI	(616)350-9304
349872	WESTNEDGE DONUTS INC.	3102 S Westnedge Ave	Kalamazoo	MI	(269)666-1103
355288	9TH DONUTS INC.	5200 S 9th St	Kalamazoo	MI	(269)666-1199
350081	OM SAGINAW DONUTS 1 INC	3415 E Saginaw St	Lansing	MI	(517)657-2528
351976	OM SAGINAW DONUTS 2 INC	8205 W Saginaw Hwy	Lansing	MI	(517)731-6904
359095	TAILGATERS LLC	3955 Ernest Way	Lansing	MI	(517)730-1670
300707	Kardo 23 Inc.	19010 Middlebelt Rd	Livonia	MI	(248)474-7476
352459	Livonia Coffee Inc	34899 Plymouth Rd	Livonia	MI	(734)469-4826
363829	14 MILE DONUTS, INC.	1321 W 14 Mile Rd	Madison Heights	MI	(248)930-5715
359577	Tmart Operations I, LLC	3195 Wright St	Marquette	MI	(906)299-0089
356647	Tmart Operations I, LLC	1253 10th Ave	Menominee	MI	(906)290-0131
359975	MT. PLEASANT PARTNERS, LLC	4962 East Broomfield Rd	Mount Pleasant	MI	(989)317-0464
358253	NEW HAVEN COFFEE TREATS INC	57777 Gratiot Ave	New Haven	MI	(586)646-5563
353288	JDAD LLC	3450 Okemos Rd	Okemos	MI	(517)349-2400
359982	KCD COFFEE, LLC	1010 South Lapeer Road	Oxford	MI	2488924400
302232	Plymouth Donut, Inc.	39600 E Ann Arbor Rd	Plymouth	MI	(734)459-5944
364928	Om UWM Donuts inc	700 South Blvd E.	Pontiac	MI	6306745912
356581	KARDO 17 INC.	51511 Schoenherr Rd	Shelby Township	MI	(586)994-7733
364071	SHELBY COFFEE TREATS INC	50995 Van Dyke Avenue	Shelby Township	MI	(586)488-1723
364195	NORTHLINE DONUTS, INC.	16100 Northline Road	Southgate	MI	(248)930-5715
352005	STERLING HEIGHTS DONUTS INC	42851 Van Dyke Ave	Sterling Heights	MI	(586)991-0049
354262	RED ARROW DONUTS, INC.	4609 Red Arrow Highway	Stevensville	MI	(269)201-4032
351749	GREAT WOLF TRAVERSE SPE, LLC	3575 N Us Highway 31 S	Traverse City	MI	(231)941-3600
358300	OM TROY DONUTS INC	2969 E Big Beaver Rd	Troy	MI	(248)825-3726
342045	11 MILE DONUTS INC	3827 E 11 Mile Rd	Warren	MI	(586)576-0402
348568	VAN DYKE DONUTS INC	27033 Van Dyke Ave	Warren	MI	(586)806-4184
354471	KARDO 16 LLC	13588 E 14 Mile Rd	Warren	MI	(586)663-5916
364358	26 Mile Donuts, Inc.	13343 East 10 Mile Road	Warren	MI	(248)765-9555
353574	OM DIXIE DONUTS, INC	4775 Dixie Hwy	Waterford Township	MI	(248)674-9501
354261	Barbat BPA, Inc.	7400 Farmington Rd	West Bloomfield	MI	(248)661-0906
363452	WEST BRANCH PARTNERS, LLC	3701 East Michigan 55	West Branch	MI	(989)701-2004
300648	Bayyouk Classic Donuts, Inc.	1625 S Wayne Rd	Westland	MI	(734)722-2890
338314	OM WHITE LAKE DONUTS INC	10580 Highland Rd	White Lake	MI	(248)301-5642
350929	RDHV Venture, Inc.	47776 Pontiac Trl	Wixom	MI	(248)624-8291
330114	DIYA, WYANDOTTE LLC	215 Eureka Rd	Wyandotte	MI	(734)284-3084
362783	DOUGH RAY ME LLC	2333 44th St Sw	Wyoming	MI	(616)719-2698
346601	OM YPSILANTI DONUTS INC.	608 S. Hewitt Rd	Ypsilanti	MI	(734)434-9380
355734	Kod Kod Enterprises L. L. C.	13650 Hanson Blvd	Andover	MN	(763)308-3387
364619	Kod Kod Enterprises L. L. C.	703 East Main Street	Anoka	MN	(612)638-2900
356876	GWR Minnesota Op Lessee LLC	1700 American Blvd E	Bloomington	MN	(952)851-9653
359446	LC BLOOMINGTON, LLC	60 E Broadway	Bloomington	MN	(612)255-8934

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#	Franchisee	Address	City	ST	Phone or Email
359706	LC West Bloomington, LLC	10606 France Ave S	Bloomington	MN	(612)254-2625
365043	DAIRYLAND OPERATIONS, LLC	3 Washington St Ne	Brainerd	MN	(218)866-9127
363310	LC BUFFALO, LLC	620 5th St Ne	Buffalo	MN	(763)273-5199
358526	Legacy Concepts, LLC	710 N Chestnut St	Chaska	MN	(612)255-3476
365070	LC Crystal, LLC	6827 Bass Lake Road	Crystal	MN	(763)210-5638
353944	Tmart Operations I, LLC	104 West Central Entrance	Duluth	MN	(218)606-2911
357473	Kod Kod Enterprises L. L. C.	8300 University Ave Ne	Fridley	MN	(763)284-1900
356942	Eliasco LLC	1207 Vermillion St	Hastings	MN	(651)432-3984
358827	TANEJA LINO LAKES LLC	7114 Otter Lake Rd	Lino Lakes	MN	(651)348-7675
356438	Original Blend I, LLC	1701 Madison Ave	Mankato	MN	(507)720-6197
363005	Original Blend IV, LLC	620 South Riverfront Dr.	Mankato	MN	(507)720-0239
356656	Legacy Concepts, LLC	9595 Zachary Lane N	Maple Grove	MN	(763)273-8679
364094	LC Maple Grove II LLC	13530 Grove Drive	Maple Grove	MN	(763)273-5640
358007	TANEJA MAPLEWOOD LLC	1275 County Road D E	Maplewood	MN	(651)348-8361
365066	LC Washington, LLC	620 Washington Ave Se	Minneapolis	MN	(612)254-8404
355415	Kod Kod Enterprises L. L. C.	7820 42nd Ave N	New Hope	MN	(612)354-4500
363314	Kod Kod Enterprises L. L. C.	8891 Parrish Ave Ne	Otsego	MN	(763)284-1888
363176	LC PLYMOUTH, LLC	3195a Vicksburg Lane North	Plymouth	MN	(612)254-8452
356550	Legacy Concepts, LLC	6529 Penn Ave S	Richfield	MN	(612)254-8420
358482	Original Blend III, LLC	2519 Commerce Dr Nw	Rochester	MN	(507)361-1219
358658	LC ROGERS, LLC	13135 Main St	Rogers	MN	(612)255-0701
355733	TANEJA ROSEVILLE LLC	2425 Rice St	Roseville	MN	(651)340-1084
362874	TANEJA ROSEDALE LLC	2465 Fairview Ave N	Roseville	MN	(651)340-6939
364222	Kod Kod Enterprises L. L. C.	3317 Division Street	Saint Cloud	MN	(320)497-7400
355310	EZ Chow, Inc.	Minneapolis-St. Paul Int. Airport	Saint Paul	MN	(612)727-1667
358403	TANEJA SAINT PAUL LLC	143 Snelling Ave N	Saint Paul	MN	(651)207-8595
356897	Original Blend II, LLC	1123 S Minnesota Ave	Saint Peter	MN	(507)519-1127
351198	Om Manchester Donuts Inc	13721 Manchester Rd	Ballwin	MO	(314)822-6206
364434	Om Ballpark Donuts Inc	14924 Manchester Road	Ballwin	MO	6306745912
350721	DHAB BLUE SPRINGS ENTERPRISES, LLC	1225 Nw State Route 7	Blue Springs	MO	(816)699-5957
358557	Pilot Travel Centers LLC	1701 W Ashley Rd	Boonville	MO	(660)882-9120
354964	OM CAPE DONUTS INC.	1001 N Kings Highway St	Cape Girardeau	MO	(573)803-1400
363485	BAPA CARTHAGE INC	2424 Fairlawn Drive	Carthage	MO	(417)310-4654
350563	Om Ellisville Donuts Inc	15881 Fountain Plaza Dr	Ellisville	MO	(636)686-7215
362834	OM FESTUS DONUTS INC	1304 Veterans Boulevard	Festus	MO	(636)725-0019
357995	OM SHREE SHYAM INC.	8115 N Lindbergh Blvd	Florissant	MO	(314)274-2440
354257	HARTMAN HOLDINGS, INC.	2624 Missouri Ave	Fort Leonard Wood	MO	(573)329-0698
363253	HARTMAN HOLDINGS, INC.	143 Replacement Ave	Fort Leonard Wood	MO	(573)586-4515
364989	Love's Travel Stops & Country Stores, Inc.	Missouri 72	Fredericktown	MO	(405)302-6606
354093	QSR 354093, LLC	6050 Ne Antioch Rd	Gladstone	MO	(816)216-7884
352533	Sapp Bros., Inc.	27603 Sw Outer Rd	Harrisonville	MO	(816)884-3306
358451	Pilot Travel Centers LLC	1701 E Highway 84	Hayti	MO	(573)359-2007
350289	DHAB INDEPENDENCE ENTERPRISES, LLC	2400 South Hwy 291	Independence	MO	(816)944-3544
364939	Love's Travel Stops & Country Stores, Inc.	651 East Mercer Street	Jasper	MO	(405)302-6606
350463	QSR 350463, LLC	9561 N Mcgee St	Kansas City	MO	(816)436-2244
355252	QSR 355252, LLC	6304 N Chatham Ave	Kansas City	MO	(816)746-7866
363990	Bluemont Group, LLC	1 International Square	Kansas City	MO	(913)318-4097
363991	Bluemont Group, LLC	1 International Square	Kansas City	MO	(913)318-4071
347647	Om Kirkwood Donuts Inc	1208 S Kirkwood Rd	Kirkwood	MO	(314)984-0220
354276	QSR 354276, LLC	953 W Liberty Dr	Liberty	MO	(816)415-3770

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
351820	Om Shree Radha Inc.	1220 Highway K	O Fallon	MO	(636)385-6688
356862	OM POPLAR DONUTS INC.	1880 N Westwood Blvd	Poplar Bluff	MO	(573)609-2880
357411	Pilot Travel Centers LLC	8801 Ne Birmingham Rd	Randolph	MO	(816)453-0076
351743	Bluemont Group KC Acquisition Operations, LLC	8820 E Highway 350	Raytown	MO	(816)358-5770
353975	Om Richmond Heights Donuts Inc	1754 S Hanley Rd	Richmond Heights	MO	(314)341-1359
350774	OM SHREE SARASWATI INC.	1211 S 5th St	Saint Charles	MO	(636)493-6363
350944	3D2HR, LLC	1206 N Belt Hwy	Saint Joseph	MO	(816)364-3130
359295	3D2HR, LLC	1106 S Belt Highway	Saint Joseph	MO	(816)396-0578
348277	Om Manchester STL Donuts Inc	9860 Manchester Rd	Saint Louis	MO	(314)918-1475
349731	Om Telegraph STL Donuts Inc	4220 Telegraph Rd	Saint Louis	MO	(314)416-1923
362974	om shrewsbury donuts inc	7728 Big Bend Boulevard	Saint Louis	MO	(314)677-1188
365178	ARK Food LLC	4400 South Kingshighway Boulevard	Saint Louis	MO	(314)202-5575
353064	OM SHREE GOPAL INC.	7343 Mexico Rd	Saint Peters	MO	(636)387-6111
354622	Love's Travel Stops & Country Stores, Inc.	1401 S Main St	Sikeston	MO	(573)472-6428
355079	Bapa Springfield LLC	4020 S Campbell Ave	Springfield	MO	(417)881-8286
363532	Bapa Campbell Inc	2534 S Campbell Ave	Springfield	MO	(417)942-2383
364718	BAPA CHESTNUT INC	3310 West Chestnut Expressway	Springfield	MO	(417)942-3757
362541	QSR 362541, LLC	101 Tracy Dr	Tracy	MO	7738927624
359804	OM BALLWIN DONUTS INC	1410 Big Bend Road	Twin Oaks	MO	(314)934-3414
364707	Om Washington Donuts Inc	903 Don Ave	Washington	MO	(636)283-2031
354318	LFO Cedar Lake, LLC	919 Cedar Lake Rd	Biloxi	MS	(228)282-4236
356729	LFO BILOXI HR, LLC	777 Beach Blvd	Biloxi	MS	(228)276-3865
357356	LFO Highway 49, LLC	11181 Highway 49 N	Gulfport	MS	(228)282-2872
364099	LFO PASS ROAD MS, LLC	1512 East Pass Road	Gulfport	MS	(228)207-5566
365037	Hernando Donuts Holdings LLC	151 East Commerce Street	Hernando	MS	(601)952-8370
357257	Carolina Concession LLC	100 International Drive	Jackson	MS	999-999-9999
358973	Pilot Travel Centers LLC	10580 Highway 80 W	Meridian	MS	(601)693-5104
358464	Pilot Travel Centers LLC	500 State Highway 15 S	New Albany	MS	(662)539-0222
363057	KNM OLIVE BRANCH LLC	7410 Goodman Rd	Olive Branch	MS	(662)420-7156
363702	Ole Miss Donuts Holdings LLC	1739 University Avenue	Oxford	MS	(662)449-7486
348121	Delta Gourmet, LLC	403 Riverwind Dr	Pearl	MS	(601)939-6234
364212	Senatobia Donuts Holdings, LLC	100 Norfleet Drive	Senatobia	MS	(662)449-7485
349632	KNM SOUTHAVEN LLC	7140 Airways Blvd	Southaven	MS	(662)253-8023
364023	Tupelo Donuts Holdings, LLC	2615 West Main Street	Tupelo	MS	(662)352-8958
349760	CUMBERLAND DONUTS LLC	1798 N Sandhills Blvd	Aberdeen	NC	(910)252-9554
364678	Main St Archdale, LLC	10001 S. Main St	Archdale	NC	(336)880-6966
358168	ASHEBORO QSR LLC	441 E Dixie Dr	Asheboro	NC	(336)521-9566
344727	Citi Brands, LLC	411 Merrimon Ave	Asheville	NC	(828)251-8224
345310	Citi Brands, LLC	1975 Hendersonville Rd	Asheville	NC	(828)684-6048
346954	Citi Brands, LLC	305 Smokey Park Hwy	Asheville	NC	(828)670-0048
355751	Citi Brands, LLC	326 New Leicester Hwy	Asheville	NC	(828)412-3910
359044	Citi Brands, LLC	192 Charlotte Highway	Asheville	NC	(828)412-3032
350440	Beaufort Donuts, LLC	1748 Live Oak St	Beaufort	NC	(252)838-1149
346481	TASTY DELITES OF NC, LLC	6751 E. Wilkinson Blvd	Belmont	NC	(704)829-1090
356221	Benson Raleigh, LLC	11960 Nc Highway 210	Benson	NC	(919)701-5060
349714	Tasty Delites of NC II, LLC	2103 E Main St	Boger City	NC	(704)735-2784
357182	Citi Brands, LLC	280 Asheville Highway	Brevard	NC	(828)884-2880
350712	FOUR STAR QSR LLC	2526 S Church St	Burlington	NC	(336)222-9200
363119	Maple Avenue QSR, LLC	2604 Maple Avenue	Burlington	NC	(336)270-5437
364798	Elon QSR LLC	3538 South Church Street	Burlington	NC	856-630-1921
347186	Pilot Travel Centers LLC	801 Nc Highway 211 E	Candor	NC	(336)794-2814
347837	3511 Cary Raleigh, LLC	3511 Kildaire Farm Rd	Cary	NC	(919)367-9949

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#	Franchisee	Address	City	ST	Phone or Email
350706	Coastal Raleigh Investments, LLC	10030 Green Level Church Rd	Cary	NC	(984)344-4333
362565	PRESTON CORNERS CARY RALEIGH LLC	994 High House Rd	Cary	NC	(984)364-9618
362566	Grande Heights Cary Raleigh, LLC	510 Optical Lane	Cary	NC	(919)973-9962
349336	Cedar Point Donuts, LLC	851 Cedar Point Blvd	Cedar Point	NC	(252)764-0323
353562	Franklin St Chapel Hill Raleigh, LLC	1509 E Franklin St	Chapel Hill	NC	(919)530-0053
358156	STANCELL DRIVE RALEIGH LLC	110 Stancell Dr	Chapel Hill	NC	(984)365-4296
337361	SOUTH BLVD WORTHINGTON CLT, LLC	1831 South Blvd	Charlotte	NC	(704)377-4026
341168	SOUTH BLVD SENECA CLT, LLC	5133 South Blvd	Charlotte	NC	(704)523-5885
341563	North Tryon CLT, LLC	5605 N Tryon St	Charlotte	NC	(704)494-0733
342259	TASTY DELITES OF NC, LLC	231 N Graham St	Charlotte	NC	(704)333-2722
342490	West Sugar Creek, LLC	2037 W. Sugar Creek Rd	Charlotte	NC	(704)509-4909
350894	8509 UNIVERSITY CITY BLVD, LLC	8509 University City Blvd	Charlotte	NC	(704)717-7399
351818	TASTY DELITES OF NC, LLC	1601 W Morehead St	Charlotte	NC	(704)295-0092
351990	HARRIS PROPERTY BAKERY, LLC	9120 Harris Corners Pky	Charlotte	NC	(980)237-7433
352219	TASTY DELITES OF NC, LLC	7845 Colony Rd	Charlotte	NC	(704)295-0086
356012	North Tryon University, LLC	8936 J M Keynes Drive	Charlotte	NC	(704)512-1796
356022	NCDonut-Riverbend LLC	4009 Corning Place	Charlotte	NC	(704)394-8884
357240	CENTRAL AVE CLT, LLC	1308-C The Plaza	Charlotte	NC	(704)723-1351
359695	FPV BRIAR LLC	501 Briar Creek Road	Charlotte	NC	(704)940-9737
362518	Host International, Inc.	5501 Josh Birmingham Pkwy	Charlotte	NC	(704)359-4452
362787	SOUTH TRYON & TYVOLA CLT, LLC	5615 S Tryon St.	Charlotte	NC	(704)975-1063
363032	FPV WILK LLC	2901 Wilkinson Boulevard	Charlotte	NC	(704)940-7324
363398	Rocky River Rd Harrisburg CLT, LLC	9396 Sullivan Vale Lane	Charlotte	NC	(704)318-7884
363443	Host International, Inc.	5501 Josh Birmingham Pkwy	Charlotte	NC	(704)359-4319
364490	Host International, Inc.	5501 Josh Birmingham Parkway	Charlotte	NC	(401)732-5140
363604	HWY 42 CLAYTON RALEIGH, LLC	2627 Hwy 42 E	Clayton	NC	(919)268-2320
348973	Lewisville Clemmons Rd, LLC	2385 Lewisville Clemmons Rd	Clemmons	NC	(336)893-9442
347391	Great Wolf Lodge of the Carolinas, LLC	10175 Weddington Rd Ext	Concord	NC	(704)549-8206
353994	CABARRUS CONCORD, LLC	8845 Christenbury Parkway	Concord	NC	(828)333-5389
354497	CABARRUS CONCORD PARKWAY SO., LLC	30 Raiford Dr	Concord	NC	(704)721-0184
357046	Kannapolis CLT, LLC	538 Kannapolis Pkwy	Concord	NC	(704)650-0495
347413	Pilot Travel Centers LLC	1343 Rock Barn Rd	Conover	NC	(828)465-2613
363039	HARA FOODSERVICE GROUP, LLC	112 Thornburg Dr Se	Conover	NC	(828)348-9092
352994	NCDonut1, LLC	19116 W Catawba Ave	Cornelius	NC	(704)896-7644
349866	OBXDND4, LLC	809 Ocean Trl	Corolla	NC	(252)453-6291
352041	Tasty Delites of NC II, LLC	647 N Highway 16	Denver	NC	(704)483-3499
346744	Hwy 54 Durham Raleigh, LLC	1125 W Nc Hwy 54	Durham	NC	(919)403-6666
353845	Hillsborough Rd Durham Raleigh, LLC	3459 Hillsborough Rd	Durham	NC	(919)819-7039
356462	Roxboro Durham, LLC	3718 N Roxboro St	Durham	NC	(919)402-6535
363737	4823 HWY 55 DURHAM RALEIGH, LLC	4823 North Carolina 55	Durham	NC	(984)484-0117
353323	OBXDND6, LLC	1510 W Ehringhaus St	Elizabeth City	NC	(252)331-2801
363451	OBXDND8, LLC	3845 Conlon Way	Elizabeth City	NC	(252)562-6069
349962	BRAGG DONUTS LLC	2628 Raeford Rd	Fayetteville	NC	(910)252-9293
355514	BRAGG DONUTS LLC	1926 Skibo Rd	Fayetteville	NC	(910)252-9600
358654	BRAGG DONUTS LLC	3500 Bragg Blvd	Fayetteville	NC	(910)252-9620
363448	CUMBERLAND DONUTS LLC	6916 Cliffdale Road	Fayetteville	NC	(910)252-9437
349440	Citi Brands, LLC	754 Upward Rd	Flat Rock	NC	(828)693-1416
358854	Citi Brands, LLC	97 Terminal Dr	Fletcher	NC	(828)687-0036
346378	BRAGG DONUTS LLC	Bldg C5934 Ardennes St	Fort Bragg	NC	(910)436-0063

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#	Franchisee	Address	City	ST	Phone or Email
363070	Franklin Donuts Holdings LLC	917 U.S. 441	Franklin	NC	(828)524-2840
358795	FAYETTEVILLE RD FUQUAY RALEIGH, LLC	8205 Fayetteville Road	Fuquay Varina	NC	(910)985-1722
363308	COMMERCE PKWY GARNER RALEIGH LLC	101 Commerce Pkwy	Garner	NC	(984)480-6494
347355	TASTY DELITES OF NC, LLC	2165 N Chester St	Gastonia	NC	(704)869-0778
353717	Tasty Delites of NC II, LLC	350 N New Hope Rd	Gastonia	NC	(704)671-2795
355759	Goldsboro Raleigh, LLC	500 N Berkeley Blvd	Goldsboro	NC	(919)751-4199
364160	Hwy 70 Goldsboro Raleigh, LLC	2783 U.S. Hwy 70 W	Goldsboro	NC	(919)750-9430
350132	OBXDND4, LLC	6520 Caratoke Hwy	Grandy	NC	(252)453-4298
346360	TRIAD DONUTS LLC	811 S Holden Rd	Greensboro	NC	(336)553-6230
354290	TRIAD DONUTS LLC	7600 Thorndike Rd	Greensboro	NC	(336)553-5857
362768	BATTLEGROUND AVE GREENSBORO, LLC	2609 Battleground Ave	Greensboro	NC	(336)412-1271
346892	Safari Foods, Inc.	2130b Se Greenville Blvd	Greenville	NC	(252)413-0648
348799	Safari Foods, Inc.	1889 E Fire Tower Rd	Greenville	NC	(252)321-2215
357287	Safari Foods, Inc.	1725 W Arlington Blvd	Greenville	NC	(252)353-0634
364366	Safari Foods, Inc.	108 Red Banks Rd	Greenville	NC	(252) 751-0343
345277	Safari Foods, Inc.	10401 Nc Highway 903	Halifax	NC	(252)538-0012
349807	Hampstead Donuts, Inc.	15441 Us Highway 17 N	Hampstead	NC	(910)777-9332
353309	CABARRUS HARRISBURG, LLC	4156 Highway 49 S	Harrisburg	NC	(704)461-0214
347465	Pilot Travel Centers LLC	1044 Jimmie Kerr Rd	Haw River	NC	(336)578-2610
362570	Citi Brands, LLC	2547 Chimney Rock Road	Hendersonville	NC	(828)692-0053
364024	Citi Brands, LLC	845 Spartanburg Highway	Hendersonville	NC	(828)394-0092
350926	TASTY DELITES OF NC, LLC	1205 2nd St Ne	Hickory	NC	(828)322-8908
352457	TASTY DELITES OF NC, LLC	956 16th St Ne	Hickory	NC	(828)304-0956
357377	HARA FOODSERVICE GROUP, LLC	1445 2nd Ave Nw	Hickory	NC	(828)348-9729
362532	HARA FOODSERVICE GROUP, LLC	9505 Nc Highway 127	Hickory	NC	(828)367-0730
363001	HARA FOODSERVICE GROUP, LLC	1935-1949 Startown Road	Hickory	NC	(828)348-9315
364672	Main St High Point, LLC	2850 North Main Street	High Point	NC	(336)880-9457
350292	1501 Holly Springs Raleigh, LLC	1501 Werrington Dr	Holly Springs	NC	(919)285-0958
358815	SUNSET HOLLY SPRINGS RALEIGH, LLC	208 Matthews Dr	Holly Springs	NC	(919)270-5788
358644	NCDonut - Huntersville Market LLC	4605 Hylas Lane	Huntersville	NC	(704)727-5349
358221	INDIAN TRAIL CLT LLC	6405 Old Monroe Rd	Indian Trail	NC	(980)425-4513
348554	North Marine Donuts, LLC	207 N Marine Blvd	Jacksonville	NC	(910)333-1028
352702	RICHLANDS DONUTS, LLC	2431 Gum Branch Rd	Jacksonville	NC	(910)353-9501
351574	Tasty Delites of NC II, LLC	2257 Spider Dr Ne	Kannapolis	NC	(704)298-4456
347113	Pilot Travel Centers LLC	1000 Truckstop Rd	Kenly	NC	(919)284-6109
359810	KERNERSVILLE QSR LLC	101 Clayton Forest Rd	Kernersville	NC	(336)904-0037
346064	OBXDND3, LLC	3210 Croatan Hwy	Kill Devil Hills	NC	(252)261-4629
353283	Leland Wilmington, LLC	1132 New Pointe Blvd	Leland	NC	(910)660-1063
357245	HARA FOODSERVICE GROUP, LLC	219 Wilkesboro Blvd Ne	Lenoir	NC	(828)367-0645
362514	Cotton Grove Rd Lexington, LLC	1502 Cotton Grove Rd	Lexington	NC	(336)867-3122
353284	ROBERTS ROAD LUMBERTON, LLC	2181 N Roberts Ave	Lumberton	NC	(910)795-0328
352321	OBXDND5, LLC	817 Us Highway 64	Manteo	NC	(252)473-1712
359488	HARA FOODSERVICE GROUP, LLC	2017 Sugar Hill Rd	Marion	NC	(828)348-9349
362593	PROVIDENCE RD WAXHAW CLT, LLC	1601 Providence Rd S	Marvin	NC	(704)989-5605
351140	TASTY DELITES OF NC, LLC	9005 E Independence Blvd	Matthews	NC	(704)841-8035
347541	Pilot Travel Centers LLC	907 Knox Rd	Mcleansville	NC	(336)698-9525
350322	TA Operating LLC	500 Buckhorn Rd	Mebane	NC	(919)304-7476
363344	MEBANE, QSR, LLC	136 Millstead Drive	Mebane	NC	(919) 568-0572
347213	Yadkinville Rd Mocksville, LLC	1452 Yadkinville Rd	Mocksville	NC	(336)936-9647

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
350886	2570 W. ROOSEVELT BLVD, LLC	2570 W Roosevelt Blvd	Monroe	NC	(704)238-8706
341548	Four Point Ventures MOW, LLC	842 Williamson Rd	Mooresville	NC	(704)660-5548
356817	FPV INS LLC	417 E Plaza Dr	Mooresville	NC	(704)746-3623
357135	FPV LT, LLC	121 Mecklynn Rd	Mooresville	NC	(704)746-9097
346307	Morehead City Donuts, LLC	5208 Hwy 70 W	Morehead City	NC	(252)622-4774
362618	HARA FOODSERVICE GROUP, LLC	1248 Burkemont Ave	Morganton	NC	(828)348-9231
364080	HARA FOODSERVICE GROUP, LLC	907 North Green Street	Morganton	NC	(828)348-9545
359350	TW ALEXANDER DR RALEIGH, LLC	2121 Tw Alexander Drive	Morrisville	NC	(919)812-2053
362697	NCDonut-MtHolly, LLC	720 S Main St	Mount Holly	NC	(704)820-8029
363190	OBXDND7, LLC	383 Caratoke Highway	Moyock	NC	(252)435-2275
357982	Bluemont Group, LLC	650 W Us Highway 64	Murphy	NC	(828)516-9011
345788	OBXDND2, LLC	2424 S Croatan Hwy	Nags Head	NC	(252)480-1629
363309	Safari Foods, Inc.	102 W Nashville Dr	Nashville	NC	(252)462-5064
345580	James City Donuts, LLC	120 Taberna Way	New Bern	NC	(252)637-9284
346900	Neuse Blvd Donuts, LLC	2315 Neuse Blvd	New Bern	NC	(252)633-2300
357184	Safari Foods, Inc.	2000 S Glenburnie Rd	New Bern	NC	(252)631-5331
364543	Coastal Raleigh Investments, LLC	40 Ramseur Rd, Suite 101	Pittsboro	NC	(984)351-0258
306810	Coastal Raleigh Investments, LLC	3209 S Wilmington St	Raleigh	NC	(984)344-4116
337301	Coastal Raleigh Investments, LLC	4415 Falls Of The Neuse Rd	Raleigh	NC	(984)344-4326
347369	Glenwood Ave Raleigh, LLC	8710 Glenwood Ave	Raleigh	NC	(919)784-0050
347603	Strickland Rd Raleigh, LLC	13240 Strickland Rd	Raleigh	NC	(919)890-0089
348408	New Falls of Neuse Rd Raleigh, LLC	13600 New Falls Of Neuse	Raleigh	NC	(919)562-3054
348417	Western Blvd Raleigh, LLC	3817 Western Blvd	Raleigh	NC	(919)858-6501
348561	Creedmoor Rd Raleigh, LLC	8111 Creedmoor Rd	Raleigh	NC	(919)847-0245
358642	DUNN ROAD RALEIGH, LLC	1500 Dunn Rd	Raleigh	NC	(919)636-0745
359321	SPRING FOREST ATLANTIC RALEIGH, LLC	5601 Atlantic Ave	Raleigh	NC	(984)327-9339
359016	RICHLANDS DONUTS&COFFEE INC.	8133 Richlands Hwy	Richlands	NC	(910)915-6645
362520	Safari Foods, Inc.	1640 Julian R Allsbrook Hwy	Roanoke Rapids	NC	(252)541-2523
355300	ROCKINGHAM CLT, LLC	1501 Broad Ave	Rockingham	NC	(910)434-8777
307442	SHREEJI DONUTS OF ROCKY MOUNT, LLC	2120 Stone Rose Dr	Rocky Mount	NC	(252)972-3483
351105	Safari Foods, Inc.	3646 Sunset Ave	Rocky Mount	NC	(252)200-4520
342999	Tasty Delites of NC II, LLC	715 Jake Alexander Blvd W	Salisbury	NC	(704)216-2841
347202	Pilot Travel Centers LLC	985 Peeler Rd	Salisbury	NC	(704)638-0855
353511	INNES ST SALISBURY CLT, LLC	1009 E Innes St	Salisbury	NC	(704)603-8428
354291	CUMBERLAND DONUTS LLC	3108 S Horner Blvd	Sanford	NC	(919)842-5020
359444	CUMBERLAND DONUTS LLC	2231 Jefferson Davis Hwy	Sanford	NC	(919)842-3239
348536	Selma Raleigh, LLC	446 Us Hwy 70 E	Selma	NC	(919)965-2354
350963	Tasty Delites of NC II, LLC	301 E Dixon Blvd	Shelby	NC	(704)487-7744
359469	HARA FOODSERVICE GROUP, LLC	7936 Bradley Long Dr	Sherrills Ford	NC	(704)745-4698
346412	Smithfield Raleigh, LLC	1006 N Brightleaf Blvd	Smithfield	NC	(919)323-3303
363689	CUMBERLAND DONUTS LLC	201 Spring Avenue	Spring Lake	NC	(910)252-9091
354780	NCDonut-Statesville, LLC	1723 E Broad St	Statesville	NC	(980)223-2807
350239	Surf City Beach Donuts, Inc.	2770 Nc Highway 210 E	Surf City	NC	(910)333-2255
352551	Citi Brands, LLC	2361 Us Hwy 70	Swannanoa	NC	(828)581-0479
347551	Pilot Travel Centers LLC	1006 Charlotte Hwy	Troutman	NC	(704)528-4104
363062	NCDonut-Troutman, LLC	205 N Main St	Troutman	NC	(704)508-1211
351119	Durham Rd Wake Forest Raleigh, LLC	1009 Durham Rd	Wake Forest	NC	(919)556-9007
358977	ROGERS RD WAKE FOREST RALEIGH, LLC	2880 Rogers Rd	Wake Forest	NC	(919)606-6236
359813	CAPITAL BLVD WAKE FOREST RALEIGH, LLC	12612 Capital Blvd	Wake Forest	NC	(984)272-7428
347091	Pilot Travel Centers LLC	2574 W Nc Hwy 24	Warsaw	NC	(910)293-7070

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
356985	WAXHAW CLT, LLC	8121 Kensington Dr	Waxhaw	NC	(704)723-1845
358799	Citi Brands, LLC	1170 Dellwood Rd	Waynesville	NC	(828)246-9295
358625	Wesley Chapel CLT, LLC	6312 Weddington Rd	Wesley Chapel	NC	(980)745-5351
307178	Market Street DD, LLC	5111 Market St	Wilmington	NC	(910)452-2422
331733	Carolina Road DD, LLC	5611a Carolina Beach Rd	Wilmington	NC	(910)392-7260
346643	Aramark Food and Support Services Group, Inc.	601 S College Rd	Wilmington	NC	(910)962-3962
348394	30 Love, Inc.	1127 Military Cutoff Rd	Wilmington	NC	(910)256-4543
350818	4511 OLEANDER WILMINGTON, LLC	4511 Oleander Dr	Wilmington	NC	(910)313-2851
353315	Third Street Donuts, Inc.	101 N 3rd St	Wilmington	NC	(910)899-8565
353451	Murrayville Donuts, Inc.	2304 N College Rd	Wilmington	NC	(910)899-8770
354559	PORTERS NECK WILMINGTON, LLC	130 Hays Lane	Wilmington	NC	(910)795-0312
364907	Faber, Coe & Gregg of Florida, Inc.	1740 Airport Boulevard	Wilmington	NC	(201)330-1515
365215	Coastal Wilmington Investments, LLC	3500 S College Road	Wilmington	NC	(910)599-6163
349993	Safari Foods, Inc.	2113 Nash St Nw	Wilson	NC	(252)991-4774
330174	TRIAD DONUTS LLC	7815 N Point Blvd	Winston Salem	NC	(336)422-7247
349309	Robinhood Rd Winston Salem, LLC	3475 Robinhood Rd	Winston Salem	NC	(336)842-5226
351479	Hawthorne Rd Winston Salem, LLC	2020 S Hawthorne Rd	Winston Salem	NC	(336)955-2911
362563	COUNTRY CLUB RD WINSTON SALEM, LLC	4811 Country Club Rd	Winston-Salem	NC	(336)843-0607
362839	REYNOLDA RD WINSTON SALEM, LLC	2817 Reynolda Rd	Winston-Salem	NC	(336)306-4939
363840	MEADOWLARK DR WINSTON SALEM LLC	5571 Robin Lark Circle	Winston-Salem	NC	(336)930-2248
358523	QSR Store 11, LLC	1720 Galvin Rd S	Bellevue	NE	(531)999-1645
359497	QSR STORE 13, LLC	11511 S 36th St	Bellevue	NE	(402)973-2351
365155	QSR STORE 15, LLC	15530 Ida Street	Bennington	NE	(402)378-9871
359809	QSR STORE 14, LLC	2010 W 2nd St	Grand Island	NE	(308)850-8820
355086	QSR STORE 7, LLC	708 N Burlington Ave	Hastings	NE	(402)834-0236
356097	QSR STORE 8, LLC	1010 3rd Ave	Kearney	NE	(308)224-3334
356179	QSR Store 9, LLC	12121 Mcdermott Plz	La Vista	NE	(402)932-5954
352630	QSR STORE 4, LLC	2520 Old Cheney Rd	Lincoln	NE	(402)423-2314
353958	QSR Store 5, LLC	5815 S 85th St	Lincoln	NE	(402)420-1504
354792	QSR STORE 6, LLC	8355 College Park Dr	Lincoln	NE	(402)805-4659
355080	QSR CAMPUS, LLC	1400 R St	Lincoln	NE	(402)630-7882
352089	South Platte Coffee Shoppe, LLC	201 Platte Oasis Pkwy	North Platte	NE	(308)221-6140
351367	QSR 351367, LLC	14225 Pacific St	Omaha	NE	(402)502-9419
351718	QSR Store 2, LLC	10730 Q St	Omaha	NE	(402)502-8787
352259	QSR 352259, LLC	715 S 72nd St	Omaha	NE	(402)916-4395
352378	QSR Store 3, LLC	4709 L St	Omaha	NE	(402)905-9185
354092	QSR 354092, LLC	10615 Fort St	Omaha	NE	(402)614-6386
354094	QSR 354094, LLC	16250 Evans Plaza	Omaha	NE	(402)614-1262
354809	QSR 354809, LLC	8990 W Center Rd	Omaha	NE	(402)502-5967
355113	QSR 351113, LLC	4909 S 135th St	Omaha	NE	(402)884-5731
363325	QSR 363325, LLC	3914 North 72nd Street	Omaha	NE	(531)375-5501
351109	QSR STORE 1, LLC	9910 S 71st Plz	Papillion	NE	(402)884-6898
365090	Shree Sita LLC	3321 Ave I	Scottsbluff	NE	(308)575-0243
300673	MANCO, LLC	43 Allenstown Rd	Allenstown	NH	(603)485-5327
330377	Alton Donuts, LLC.	50 S Main St	Alton	NH	(603)395-9027
340207	CMLK Donuts, Inc.	125 Route 101a	Amherst	NH	(603)881-3305
341399	CMLK Donuts, Inc.	84 Route 101a	Amherst	NH	(603)249-3306
337412	Antrim Donuts, LLC	1 Concord Street	Antrim	NH	(603)588-3344
340187	A & M Donuts, Inc.	158 Main St.	Ashland	NH	(603)968-9083
346693	Atkinson Donuts, LLC	8 Route 111	Atkinson	NH	(603)698-4940

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
351297	Agroktima, LLC	405 Hooksett Rd	Auburn	NH	(603)483-2299
345911	Fram's Donuts, Inc.	539 Nh Rt 16/302	Bartlett	NH	(603)374-9088
310033	L & K Donuts, Inc.	470 Route 101	Bedford	NH	(603)471-0311
330379	L & K Donuts, Inc.	206 S. River Rd	Bedford	NH	(603)668-0335
339732	KALA DONUTS, INC.	8 White Ave	Bedford	NH	(603)668-6366
351150	L & K Donuts, Inc.	3 Leavey Dr	Bedford	NH	(603)206-5519
362840	L & K Donuts, Inc.	195 S River Rd	Bedford	NH	(603)206-5512
330847	Bobco-Belmont, L.L.C.	918 Laconia Rd	Belmont	NH	(603)267-8067
362734	Montco, LLC	223 Daniel Webster Highway	Belmont	NH	(603)524-9406
301733	Saturn Associates, Inc.	9 Green St	Berlin	NH	(603)752-7573
332925	Felicia Donuts, Inc.	154 King St	Boscawen	NH	(603)931-3071
350665	CALEB DONUTS, LLC	728 New Hampshire 3a	Bow	NH	(603)931-3074
345843	89 Donuts, LLC	107 E Main St	Bradford	NH	(603)938-2232
338638	Fonzi Donut, Inc.	318 Summer St	Bristol	NH	(603)744-9495
354443	Hollis Donuts, Inc.	176 Nh Route 13	Brookline	NH	(603)672-0201
343803	A & M Donuts, Inc.	3 Tower Rd	Campton	NH	(603)726-3010
349743	Gascan, LLC	285 Old Candia Rd	Candia	NH	(603)483-2197
304746	Fram's Donuts, Inc.	3274 Main St	Center Conway	NH	(603)447-2759
337626	Chichester Donuts, LLC	6 Horse Corner Rd	Chichester	NH	(603)931-3072
301680	Clanew Co., LLC	202 Washington St	Claremont	NH	(603)542-0957
352905	Dunclare, LLC	148 Charlestown Rd	Claremont	NH	(603)287-8373
359372	Mountain View Donuts, LLC	84 Main St	Colebrook	NH	(603)237-8585
300231	South Main Donuts, Inc.	121 S Main St	Concord	NH	(603)406-2380
301649	VILA FRANCA DONUTS, LLC	101 Loudon Rd	Concord	NH	(603)224-0154
307516	Azores Donuts, Inc.	62 Manchester St	Concord	NH	(603)406-2381
307538	GREGORY DONUTS, INC.	98 Fisherville Rd	Concord	NH	(603)406-2382
338177	Coca Donuts, LLC	333 Loudon Rd	Concord	NH	(603)406-2383
346297	Bow Donuts, LLC	412 S Main St	Concord	NH	(603)406-2384
350663	DAVID DONUTS, LLC	1 Whitney Rd	Concord	NH	(603)406-2385
346550	Fram's Donuts, Inc.	402 W Main St	Conway	NH	(603)452-5311
301592	JAMAR DONUTS, INC.	5 Crystal Ave	Derry	NH	(603)432-9797
330320	JAMAR DONUTS, INC.	2 Ashleigh Dr	Derry	NH	(603)434-2319
339706	Derry Rock Co, LLC	160 Rockingham Rd	Derry	NH	(603)437-0736
348934	JAMAR DONUTS, INC.	50 Birch St	Derry	NH	(603)537-0046
355860	Derry Donuts, LLC	418 Island Pond Rd	Derry	NH	(603)698-4921
300269	TCG LLC	526 Central Ave	Dover	NH	(603)742-9576
300977	TCG LLC	890 Central Ave	Dover	NH	(603)749-6415
335988	165 DONUTS, INC.	Portland Rd Rt4	Dover	NH	(603)750-3150
340696	A.L. ENTERPRISES LLC	1 Long Hill Rd	Dover	NH	(603)749-0707
355701	TCG LLC	181 Silver St	Dover	NH	(603)750-4150
358769	TCG LLC	14 Central Ave	Dover	NH	(603)740-9649
345240	A.L. ENTERPRISES LLC	2 Dover Rd	Durham	NH	(603)868-5627
350067	Wildcat Donuts LLC	75 Main St	Durham	NH	(603)862-4867
308783	Minda's Donuts, Inc.	6 Colby Corner	East Hampstead	NH	(603)382-2869
342062	Minda's Donuts, Inc.	304 Sandown Rd	East Hampstead	NH	(603)329-6276
342955	89 Donuts, LLC	554 Us Route 4	Enfield	NH	(603)632-3492
302562	E&R LLC	Route 125	Epping	NH	(603)679-5535
338925	A.L. ENTERPRISES LLC	7 Exeter Rd	Epping	NH	(603)679-2319
307156	Epsom Donuts, Inc.	1918 Dover Rd	Epsom	NH	(603)736-8221
301734	Exeter Donuts, Inc.	61 Portsmouth Ave	Exeter	NH	(603)778-8995
350005	Stratham Donuts, Inc.	191 Epping Rd	Exeter	NH	(603)658-0183
331840	Braza Donuts, LLC	Rte 12 & 119	Fitzwilliam	NH	(603)933-4534
342215	Vida Triste Donuts, LLC	63 Gilford East Dr	Gilford	NH	(603)524-7182
354716	Festival Fun Parks, LLC	850 Nh Route 16	Glen	NH	(603)383-0361

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
306010	MANCO, LLC	570 Mast Road	Goffstown	NH	(603)623-4953
357416	KALA DONUTS, INC.	4 Tower Lane	Goffstown	NH	(603)606-1485
304682	Saturn Associates, Inc.	191 Main St	Gorham	NH	(603)466-2979
339863	89 Donuts, LLC	120 Route 10 S	Grantham	NH	(603)632-3493
334736	GEH LLC	381 Portsmouth Ave	Greenland	NH	(603)436-1251
352185	JJ DONUTS, LLC	750 Fitchburg Rd	Greenville	NH	(603)291-0230
352477	Hampstead Donuts, LLC	598 Main St	Hampstead	NH	(603)489-2692
340910	Hampton Donuts II, LLC	369 Lafayette Rd	Hampton	NH	(603)926-6250
346594	89 Donuts, LLC	1805 Old Concord Rd	Henniker	NH	(603)428-3070
302948	Hillsboro Donuts, Inc.	258 W Main St	Hillsboro	NH	(603)464-4888
359227	WILLIAM DONUTS, LLC	737 Main St	Hillsboro	NH	(603)713-5069
349716	BAPA 724 BRATTLEBORO RD DONUTS LLC	724 Brattleboro Rd	Hinsdale	NH	(603)336-7772
330307	Hollis Donuts, Inc.	2 Main St	Hollis	NH	(603)465-9314
304953	MANCO, LLC	1 Benton Rd	Hooksett	NH	(603)623-9270
337630	Westriv Co, LLC	90 West River Road	Hooksett	NH	(603)647-0754
339121	L & K Donuts, Inc.	28 W River Rd	Hooksett	NH	(603)647-0477
342068	Bellhook, LLC	6 Bell Ave	Hooksett	NH	(603)623-1475
350171	DREWMAS, L.L.C.	1560 Hooksett Rd	Hooksett	NH	(603)485-1907
359474	89 Donuts, LLC	54 Park Ave	Hopkinton	NH	(603)276-3973
302867	Lowell Road Donuts LLC	223 Lowell Rd	Hudson	NH	(603)881-5574
304868	Derry Street Donuts LLC	88 Derry Rd	Hudson	NH	(603)880-4334
345602	LRD Donuts, LLC	74 Lowell Rd	Hudson	NH	(603)880-8333
353559	Christina Donuts, LLC	14 Brady Dr	Hudson	NH	(603)417-6160
336755	Jaffrey Donuts L.L.C.	80 Peterborough St	Jaffrey	NH	(603)532-9500
300425	BAPA 191 WEST STREET DONUTS LLC	191 West St	Keene	NH	(603)338-0069
339885	BAPA 410 WEST STREET DONUTS LLC	410 West St	Keene	NH	(603)338-0222
354661	BAPA 828 COURT ST DONUTS LLC	828 Court St	Keene	NH	(603)338-0226
330249	NS Donuts LLC	53 Church St	Kingston	NH	(603)642-8355
339279	ROUTE 125 DONUTS, LLC	126 Route 125	Kingston	NH	(603)642-7588
300279	Laconia Donuts, Inc.	369 S Main St	Laconia	NH	(603)524-5010
346595	Union Avenue Donuts, Inc.	1106 Union Ave	Laconia	NH	(603)524-2206
308880	Mountain View Donuts, LLC	196 Main St	Lancaster	NH	(603)788-4033
349239	Dunleb, LLC	96 Hanover St	Lebanon	NH	(603)727-9448
362587	89 Donuts, LLC	388 Miracle Mile	Lebanon	NH	(603)276-3416
310156	E&R LLC	56 Concord Rd	Lee	NH	(603)868-7943
346017	A & M Donuts, Inc.	44 Main St	Lincoln	NH	(603)745-2010
307680	Mountain View Donuts, LLC	148-150 Main St	Littleton	NH	(603)444-0520
306554	Vencor, Inc.	1 Mohawk Dr	Londonderry	NH	(603)434-8542
331827	JAMAR DONUTS, INC.	12 Nashua Rd	Londonderry	NH	(603)437-3567
337627	Lonrock Co., LLC	201 Rockingham Rd	Londonderry	NH	(603)421-2845
339298	J.R.L.E. Correia Donuts, LLC	41 Nashua Rd.	Londonderry	NH	(603)437-1612
345469	Shasta Donuts, LLC	72 Shasta Dr	Londonderry	NH	(603)432-2898
350023	JAMAR DONUTS, INC.	124 Rockingham Rd	Londonderry	NH	(603)437-0550
352087	Londonderry Donuts, LLC	29 Nashua Rd	Londonderry	NH	(603)437-2669
344739	Loudon Donuts, LLC	214 Rt 106 South	Loudon	NH	(603)931-3073
300420	MANCO, LLC	921 Beech St	Manchester	NH	(603)624-5182
300591	J.M.B. Donuts, Inc.	216 Elm St	Manchester	NH	(603)622-0998
302021	MANCO, LLC	1265 S Willow St	Manchester	NH	(603)641-9991
302949	MANCO, LLC	1022 S Willow St	Manchester	NH	(603)232-6134
304957	L & K Donuts, Inc.	947 2nd St	Manchester	NH	(603)625-6277
335825	KALA DONUTS, INC.	100 Eddy Rd	Manchester	NH	(603)647-2755

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#	Franchisee	Address	City	ST	Phone or Email
336451	MANCO, LLC	1932 Wellington Road	Manchester	NH	(603)647-9268
336577	MANCO, LLC	1932 South Willow Street	Manchester	NH	(603)622-5715
339202	Chesterman, LLC	855 Candia Rd	Manchester	NH	(603)232-1195
339262	Shefdun, LLC	78 Sheffield St	Manchester	NH	(603)641-3975
341400	Browndun, LLC	2297 Brown Ave	Manchester	NH	(603)695-6746
341732	Ellhos, LLC	1 Elliot Way	Manchester	NH	(603)647-1623
343458	C.E.M. Donuts, LLC	1602 Elm St	Manchester	NH	(603)628-3681
344388	25 Lake Drive, LLC	25 Lakeside Dr	Manchester	NH	(603)232-4591
344450	CMLK Donuts, Inc.	100 Mcgregor St	Manchester	NH	(603)624-0199
345808	Mancoair II, LLC	Manchester Airport	Manchester	NH	(603)623-1607
349368	Dunchris, LLC	1037 Hanover St	Manchester	NH	(603)222-1587
350539	Lincoln St. Donuts, LLC	500 Valley St	Manchester	NH	(603)627-4500
350631	MANCO, LLC	20 Roundstone Dr	Manchester	NH	(603)626-4708
351257	Manchester Donuts, Inc.	271 Granite St	Manchester	NH	(603)218-3666
364685	AMERICAN FOOD & VENDING CORPORATION	2521 North River Road	Manchester	NH	(603)857-0241
310393	Bobco-Meredith, L.L.C.	55 Nh Rte 25	Meredith	NH	(603)279-4936
304756	Merrimack Donuts, Inc.	514 Daniel Webster Hwy	Merrimack	NH	(603)424-3291
310010	M.M.M. Donuts, Inc.	308 Daniel Webster Hwy	Merrimack	NH	(603)429-9929
336590	CASA DONUTS, INC.	725 Milford Road	Merrimack	NH	(603)821-5333
336697	Attom Donuts, Inc.	42 Daniel Webster Hwy	Merrimack	NH	(603)886-7126
350456	M.M.M. Donuts, Inc.	80 Continental Blvd	Merrimack	NH	(603)424-8512
303535	Bebe Donuts, Inc.	143 Elm St	Milford	NH	(603)672-6328
307570	Bebe Donuts, Inc.	556 Nashua St	Milford	NH	(603)672-3744
310276	GMC Donuts, Inc.	764 Elm St	Milford	NH	(603)672-8110
353318	Oracle Management Group XIII, Inc.	585 White Mountain Hwy	Milton	NH	(603)652-7222
340938	Bobco-Moultonboro, L.L.C.	70 Whittier Highway	Moultonborough	NH	(603)253-8068
300254	Broad Street Donuts, LLC	103 Broad St	Nashua	NH	(603)883-3476
300590	MAIN STREET DONUTS, LLC	42 Main St	Nashua	NH	(603)318-3422
300976	NAS Donuts, LLC	109 Daniel Webster Hwy	Nashua	NH	(603)891-9674
301404	Amherst St. Donuts, Inc.	260 Amherst St	Nashua	NH	(603)880-0388
304339	CSA DONUTS, INC.	471 Amherst St	Nashua	NH	(603)880-8449
335574	Amherst St. Donuts, Inc.	190 Amherst St	Nashua	NH	(603)880-5352
336789	NASHUA DONUTS, LLC	119 East Hollis St	Nashua	NH	(603)324-8160
336790	Nashway Co., LLC	242 Daniel Webster Highway	Nashua	NH	(603)888-4154
338939	Wesnash Co., LLC	315 West Hollis St	Nashua	NH	(603)889-0543
351186	J.P.M. Donuts, Inc.	239 Main Dunstable Rd	Nashua	NH	(603)579-0800
355463	Gelato LLC	38 Broad St	Nashua	NH	(603)402-3610
358089	JONATHAN DONUTS, LLC	267 Main St	Nashua	NH	(603)318-3393
336573	Bobco-New Hampton, L.L.C.	319 Nh Route 104	New Hampton	NH	(603)744-5158
343457	89 Donuts, LLC	217 Main St	New London	NH	(603)865-7500
347514	Newfields Donuts, LLC	65 Route 108	Newfields	NH	(603)394-0009
351101	Gefyra, LLC	20 S Main St	Newport	NH	(603)865-5159
337608	Fram's Donuts, Inc.	1946 White Mountain Hwy	North Conway	NH	(603)356-5676
342046	Fredo Donuts, LLC	46 North South Rd	North Conway	NH	(603)356-0745
306161	Lafayette Donuts, Inc.	42 Lafayette Rd	North Hampton	NH	(603)964-8856
332859	Landon Donuts, LLC	546 1st Nh Tpke	Northwood	NH	(603)942-8568
307848	Ossipee Donuts, L.L.C.	Rt 16	Ossipee	NH	(603)539-3633
340103	PELHAM DONUTS, LLC	123 Bridge St	Pelham	NH	(603)635-8062
351666	PELHAM DONUTS, LLC	869 Mammoth Rd	Pelham	NH	(603)635-2100
356658	PELHAM DONUTS, LLC	150 Bridge St	Pelham	NH	(603)635-2163
341873	Pembroke Donuts, LLC	16 Sheep Davis Rd	Pembroke	NH	(603)270-9021
334799	Meri Donuts, Inc.	213 Concord St	Peterborough	NH	(603)924-9660
355503	Leland Donuts, LLC	100 Grove St	Peterborough	NH	(603)784-5091

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
342338	Barnstead Donuts, LLC	656 Suncook Valley Hwy	Pittsfield	NH	(603)435-6488
300785	Minda's Donuts, Inc.	134 Newton Rd Unit #14	Plaistow	NH	(603)382-0037
306391	Plaistow Donuts, LLC, East Hampton Donuts, Inc., and Hadley Donuts, Inc.	74 Plaistow Rd.	Plaistow	NH	(603)974-1374
335510	Minda's Donuts, Inc.	119 Plaistow Rd	Plaistow	NH	(603)382-8087
307288	A & M Donuts, Inc.	Route 25 Tenney Mountain Hwy	Plymouth	NH	(603)536-7622
301407	GEH LLC	802 Lafayette Rd	Portsmouth	NH	(603)436-9717
306791	ORACLE MANAGEMENT GROUP XXI, INC.	1976 Woodbury Ave	Portsmouth	NH	(603)431-9755
307396	GEH LLC	531 Islington St	Portsmouth	NH	(603)431-7350
335863	A.L. ENTERPRISES LLC	2875 Lafayette Rd	Portsmouth	NH	(603)430-6055
307804	NS Donuts LLC	7 Freetown Rd	Raymond	NH	(603)895-4764
358598	Braza Donuts, LLC	1448 Nh Route 119	Rindge	NH	(603)986-7413
301354	Progressive Foods, Inc.	111 S Main St	Rochester	NH	(603)332-2326
302486	Progressive Foods, Inc.	64 Milton Rd	Rochester	NH	(603)330-0140
331162	Progressive Foods, Inc.	95 Farmington Rd	Rochester	NH	(603)330-5160
331981	Progressive Foods, Inc.	377 Gonic Rd	Rochester	NH	(603)335-3969
339325	Progressive Foods, Inc.	130 Washington St	Rochester	NH	(603)330-0359
339726	Progressive Foods, Inc.	64 Highland St	Rochester	NH	(603)332-6742
341729	George Roc, LLC	303 N Main St	Rochester	NH	(603)332-0905
342237	Progressive Foods, Inc.	116 Farmington Rd	Rochester	NH	(603)332-0169
304412	Second Time Donuts, LLC	15 S Broadway	Salem	NH	(603)698-4945
336901	ROUTE 38 DONUTS, LLC	36-38 Lowell Street	Salem	NH	(603)890-9130
340424	Stiles Road Donuts, LLC	8 Stiles Rd	Salem	NH	(603)893-2241
350604	NORTH BROADWAY DONUTS, LLC	227 N Broadway	Salem	NH	(603)912-5027
359348	Tuscan Donuts, LLC	4 Mall Rd	Salem	NH	(603)698-4891
330194	Seabrook Donuts, Inc.	443 Lafayette Rd	Seabrook	NH	(603)474-5303
330226	Salema's Cart System, Inc.	12 Ocean Blvd	Seabrook	NH	(603)474-7946
336177	Salema's Cart System, Inc.	720 Lafayette Rd.	Seabrook	NH	(603)474-1136
339124	Barring, LLC	89 Whitehouse Rd	Somersworth	NH	(603)692-5683
345071	Progressive Foods, Inc.	398 High St	Somersworth	NH	(603)692-3419
301677	Stratham Donuts, Inc.	15 Portsmouth Ave	Stratham	NH	(603)772-8394
342907	Salema's Cart System, Inc.	45-48 Portsmouth Ave (Rt 108)	Stratham	NH	(603)658-0660
350508	ELPIDA LLC	546 Route 11	Sunapee	NH	(603)763-1767
331128	BAPA 47 MONADNOCK HWY DONUTS LLC	47 Monadnock Highway	Swanzey	NH	(603)338-0079
337408	BAPA 189 W SWANZEY RD DONUTS LLC	189 W Swanzey Road	Swanzey	NH	(603)338-0080
310294	Tamworth Donuts, L.L.C.	1705 White Mountain Hwy	Tamworth	NH	(603)323-7125
306971	LIA KATASTIMA LLC	541 W. Main St	Tilton	NH	(603)286-8929
330358	LIMNI LLC	65 Laconia Rd	Tilton	NH	(603)286-2770
352514	Oracle Management Group XII, Inc.	24 Main St	Wakefield	NH	(603)473-8838
350305	Dunwal, LLC	549 Main St	Walpole	NH	(603)445-2081
363278	MATT DONUTS, INC.	9 Route 103 W	Warner	NH	(603)810-1188
341730	Weare Donuts, Inc.	427 S Stark Hwy	Weare	NH	(603)529-5547
331966	89 Donuts, LLC	191 S Main St	West Lebanon	NH	(603)276-3423
335562	Mountain View Donuts, LLC	8 Union St	Whitefield	NH	(603)837-8826
350846	BAPA 4 WARWICK ROAD DONUTS LLC	4 Warwick Rd	Winchester	NH	(603)392-0339
339445	Rockingham Donuts, LLC	57 Rockingham Rd	Windham	NH	(603)898-0828
346676	Indian Rock Donuts, LLC	30 Indian Rock Rd	Windham	NH	(603)421-9190
307849	Wolfeboro Donuts, L.L.C.	23 Center St	Wolfeboro	NH	(603)569-9050
341913	C.N. Donuts, LLC	155 Central St	Woodsville	NH	(603)747-2111
341999	Aberdeen Coffee & Donut, Inc.	318 Lloyd Rd	Aberdeen	NJ	(732)583-2007

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#	Franchisee	Address	City	ST	Phone or Email
363868	Fans, Inc.	1029 New Jersey 34	Aberdeen	NJ	(732)566-9805
351771	Absecon Donuts LLC	467 White Horse Pike	Absecon	NJ	(609)646-6832
334720	TRTD Donuts Allendale LLC	15 W Allendale Ave	Allendale	NJ	(201)783-8057
332140	ARIA ANDOVER DONUTS LLC	204 Route 206 N	Andover	NJ	(973)786-5185
358510	Karfee&Donuts, LLC	241 Newton Sparta Rd	Andover	NJ	(973)300-1291
330736	K ASBURY 20 MAIN LLC	20 Main St	Asbury Park	NJ	(732)898-7043
339056	K ASBURY 1401 MAIN LLC	1401 Main St	Asbury Park	NJ	(732)361-7998
348945	Atco Donuts Inc	296 White Horse Pk	Atco	NJ	(856)768-2233
301569	Atlantic Donuts, Inc.	3000 Atlantic Ave	Atlantic City	NJ	(609)344-1026
334684	Atlantic Food Enterprises, Inc.	1800 Atlantic Ave	Atlantic City	NJ	(609)347-8700
352069	AC BOARDWALK FOODS INC	1133 Boardwalk	Atlantic City	NJ	(609)449-8243
355816	Bally's Park Place, Inc.	1900 Pacific Ave	Atlantic City	NJ	(609)340-2175
343481	Atlantic Highlands Donuts, LLC	11 Rt 36	Atlantic Highlands	NJ	(732)291-5223
300428	ST. GEORGE DONUTS, INC.	1360 Saint Georges Ave	Avenel	NJ	(732)527-0369
331554	A & T Donut, Inc.	971 Route 1	Avenel	NJ	(732)855-7559
357459	BARNEGAT DONUTS LLC	770 Lighthouse Dr	Barnegat	NJ	(609)891-0493
339397	Basking Ridge Exchange Inc.	558 Allen Rd	Basking Ridge	NJ	(908)901-9201
344364	ARIYA @ BASKING RIDGE INC	450 S Findley Ave	Basking Ridge	NJ	(908)630-9300
358284	ARISHA INC	415 King George Rd	Basking Ridge	NJ	(908)350-7609
362438	Compass Group USA, Inc.	1 Verizon Way	Basking Ridge	NJ	(732)608-4423
342862	Kishan Donut 4 LLC	545 Broadway	Bayonne	NJ	(201)443-8866
302429	BAYVILLE DONUTS LLC	477 Us Highway 9	Bayville	NJ	(732)269-1454
335507	Shannon Donuts, Inc.	1525 Route 206	Bedminster	NJ	(908)470-1342
344475	Supreme Treats, Inc.	1109 Route 202/206	Bedminster	NJ	(908)658-4005
343117	Belford Donuts, LLC	103 Leonardville Rd	Belford	NJ	(732)787-0740
337206	ANJU Donuts of Belleville LLC	368 Franklin Ave	Belleville	NJ	(973)759-2212
348643	Belleville Fancy Inc	364 Main St	Belleville	NJ	(973)759-3383
300949	Radha Donut Corp.	220 S Black Horse Pike	Bellmawr	NJ	(856)931-9704
301924	K BELMAR OCEAN LLC	1601 Ocean Ave	Belmar	NJ	(732)681-5535
338508	K BELMAR MAIN LLC	1007 Main St	Belmar	NJ	(732)681-1333
357425	AIG Donuts LLC	436 Route 46	Belvidere	NJ	(908)878-6581
340476	From Soup To Donuts, LLC	384 Springfield Ave	Berkeley Heights	NJ	(908)665-8966
335887	Berlin Foods Inc	235 S. White Horse Pike	Berlin	NJ	(856)753-9459
342319	MACS PINEHILL LLC	111 Cross Keys Rd	Berlin	NJ	(856)809-2541
343009	FRANKLIN AVENUE FOODS LLC	206 W White Horse Pike	Berlin	NJ	(856)767-5413
336872	College Donuts, Inc.	651 College Drive	Blackwood	NJ	(856)228-8553
352395	Greco Donuts Inc.	1061 S Black Horse Pike	Blackwood	NJ	(856)401-3060
302831	Biazzo Baking Company, Inc.	548 Broad St	Bloomfield	NJ	(973)429-1770
304012	Park & Sixth Realty, LLC	133 Bloomfield Ave	Bloomfield	NJ	(973)707-2846
332099	Glenwood Donuts, LLC	234 Glenwood Ave #266	Bloomfield	NJ	(973)743-8301
340153	Adinath Donuts, Inc.	313 Franklin Ave	Bloomfield	NJ	(973)566-7150
352410	PENNY DONUTS LLC	60 Belleville Ave	Bloomfield	NJ	(973)707-5855
332773	Myrtle Donuts, LLC	542 Myrtle Ave	Boonton	NJ	(973)394-0101
351015	ARYA DONUTS LLC	260 Route 130	Bordentown	NJ	(609)379-6309
308759	Dharm, Inc.	404 W. Union Ave	Bound Brook	NJ	(732)764-9807
330064	Branchburg Donuts, Inc.	1059 Route 202 N	Branchburg	NJ	(908)575-1377
335792	Christie Donuts, Inc.	3166 Route 22	Branchburg	NJ	(908)231-9600
339239	New Swaraj Foods Limited Liability Company	909 Route 70	Brick	NJ	(732)785-8329
341768	Rampson Foods, Inc.	668 Route 70 West	Brick	NJ	(732)477-4888
343480	K BRICK BEAVERSON LLC	14 Beaverson Blvd	Brick	NJ	(848)232-3540
345031	K BRICK MANTOLOKING LLC	602 Mantoloking Rd	Brick	NJ	(732)920-1277
351629	HV COFFEE LLC	469 Herbertsville Rd	Brick	NJ	(732)840-3963
356415	2026 BRICK LLC	2026 Rte 88	Brick	NJ	(732)295-0075

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#	Franchisee	Address	City	ST	Phone or Email
356757	Rampson Foods, Inc.	9-15 Lanes Mill Road - Unit 1/2	Brick	NJ	(732)458-7787
340819	Bridgeton Donuts Inc.	125 S. Pearl St	Bridgeton	NJ	(856)453-1466
342318	BRIDGEWATER COFFEE, LLC	475 Union Ave	Bridgewater	NJ	(908)725-3033
353270	BRIDGEWATER DONUTS LLC	320 Route 22	Bridgewater	NJ	(908)864-4125
343584	AKSH Donuts, LLC	1007 Route 70	Brielle	NJ	(732)528-5585
335577	Brigantine Donuts, Inc.	4012 Brigantine Blvd	Brigantine	NJ	(609)264-7750
300574	JSG, Inc.	Browning Road And Kings Hwy	Brooklawn	NJ	(856)456-3792
348588	SAHAJ DONUTS LLC	119 Trenton Rd	Browns Mills	NJ	(609)893-6700
302356	VBCE OF BUDD LAKE LIMITED LIABILITY COMPANY	100 Us Highway 46 W	Budd Lake	NJ	(973)347-9890
340687	VBCE OF RT 46 LIMITED LIABILITY COMPANY	375 Us Highway 46	Budd Lake	NJ	(973)527-7686
349400	GHANSHYAM NJ LLC	744 S Harding Hwy	Buena	NJ	(856)896-0120
301556	Priya Donut Corp.	330 W Route 130	Burlington	NJ	(609)387-9870
349198	PSM Donut LLC	1107 Sunset Rd	Burlington	NJ	(609)239-2640
355421	Manav Enterprises, Inc.	2005 Mount Holly Rd	Burlington	NJ	(609)526-2481
362672	Pramukhswami Donuts LLC	2048 Mount Holly Road (Route 541)	Burlington	NJ	(609)320-7651
346153	DBJ SWEET DOUGH ONE, INC.	1388 Hwy 23 North	Butler	NJ	(973)838-4807
346578	BMD Butler LLC	307 Main St	Butler	NJ	(973)492-0525
349931	R D SHOPRITE DONUTS INC	90 Us Hwy 206	Byram	NJ	(973)448-2500
302556	NR Enterprises Syndicate, LLC	226 Bloomfield Ave	Caldwell	NJ	(973)226-9556
343582	GMCE OF CALIFON LLC	429 Route 513	Califon	NJ	(908)975-3219
302509	Vashree Corporation	16 S Broadway St	Camden	NJ	(856)541-3002
334682	Shastriji NJ LLC	2806 Mt. Ephraim Ave	Camden	NJ	(856)619-0100
345670	Metro Donuts LLC	430 Route 17	Carlstadt	NJ	(201)672-0020
353430	Iron Forged, LLC	440 Veterans Blvd	Carlstadt	NJ	(201)804-6239
362561	Applegreen NJ Welcome Centres, LLC	Njtp Mm 116	Carlstadt	NJ	(609)571-0036
345803	POINTSTONE, LLC	327 Slapes Corner Rd	Carneys Point	NJ	(856)299-5877
302813	T & R Donuts, Inc.	1245 Roosevelt Ave	Carteret	NJ	(732)541-6262
355542	WINSLOW 73 LLC	4 N Route 73	Cedar Brook	NJ	(609)481-2327
300399	QSR CEDAR GROVE, LLC	378 Pompton Ave	Cedar Grove	NJ	(973)239-4361
342951	Shailja, L.L.C.	118 Main St	Chatham	NJ	(973)665-0123
348952	Hickory Donuts LLC	641 Shunpike Rd	Chatham	NJ	(973)360-1234
301798	Shyamji Donuts, Inc.	1860 Marlton Pike E	Cherry Hill	NJ	(856)424-9796
306814	Janam Corporation	1550 Kings Hwy N	Cherry Hill	NJ	(856)429-9717
330428	Naina Corp.	2075 Marleton Pike E	Cherry Hill	NJ	(856)424-7677
331778	Radheshyam Corp.	201 Marleton Pike E	Cherry Hill	NJ	(856)429-9006
332860	Cherry Donut, Inc.	2441 Route 38	Cherry Hill	NJ	(856)414-1770
339290	Jamkuben Corporation	909 Church Rd	Cherry Hill	NJ	(856)667-0051
354216	VP CHERRY HILL 70 WEST LLC	2325 Route 70 West	Cherry Hill	NJ	(856)330-4978
358368	WOODCREST FOODS LLC	1490 Haddonfield Berlin Rd	Cherry Hill	NJ	(856)285-5729
358933	PCG 2 LLC	1402 Brace Rd	Cherry Hill	NJ	(267)774-3981
335433	KREME AT CHESTER INC	112 Rte 206 South	Chester	NJ	(908)879-7770
302127	Taj Donuts, Inc.	285 Route 130 S	Cinnaminson	NJ	(856)829-4750
303536	GNJ, Inc.	1102 N Rt 130	Cinnaminson	NJ	(856)786-1127
301795	GARD of Clark Inc.	196 Westfield Ave	Clark	NJ	(732)574-0715
343741	S-76 Central Avenue, LLC	76 Central Ave	Clark	NJ	(908)472-7416
352199	301 CENTRAL AVENUE LLC	315 Central Ave	Clark	NJ	(732)943-7145
359865	Clarksburg Donuts, LLC	508 Monmouth Rd	Clarksburg	NJ	(609)223-7912
343008	Kailash Donuts, LLC	302 N Delsea Dr	Clayton	NJ	(856)307-9200
342587	Blackwood Coffee Corp.	1277 Blackwood Clementon Rd	Clementon	NJ	(856)346-6849
345000	ATJ Vision Corporation	1238 Chews Landing Rd	Clementon	NJ	(856)258-4859
353899	GUNATIT NJ LLC	106 White Horse Pike	Clementon	NJ	(856)282-7828
342029	CLIFFSIDE PARK DONUTS INC	738 Anderson Ave	Cliffside Park	NJ	(201)313-0550

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#	Franchisee	Address	City	ST	Phone or Email
354728	H & D SHAH COFFEE & DONUTS CORPORATION	189 Route 35	Cliffwood	NJ	(732)566-1175
300459	1209 Main Avenue, Inc.	1209 Main Ave	Clifton	NJ	(973)340-8245
307407	New 1578 Clifton Food, LLC	1578 Main Ave	Clifton	NJ	(973)546-9719
332236	Kruller, Inc.	531 Van Houten Ave	Clifton	NJ	(973)777-9531
339999	Khandan Food, Inc.	8 Village Square East	Clifton	NJ	(973)253-2211
340936	Clifton Donuts, L.L.C.	817 Clifton Ave	Clifton	NJ	(973)365-0158
345783	Village Donuts LLC	1372 Clifton Ave	Clifton	NJ	(973)773-2130
349751	Kailash Inc.	590 Route 3	Clifton	NJ	(973)928-6650
353086	SARAH DONUTS LLC	93 Valley Rd	Clifton	NJ	(973)278-1574
353302	CLIFTON 46 BAKERY LLC	1006 Route 46	Clifton	NJ	(973)955-4026
337838	VBCE OF CLINTON LIMITED LIABILITY COMPANY	1707 State Route 31	Clinton	NJ	(908)735-7770
362961	CLINTON DRIVE THRU LLC	82 West Main Street	Clinton	NJ	7329269100
304642	JSG, Inc.	5 E. Crescent Blvd	Collingswood	NJ	(856)854-2361
339972	547 Inman Ave., Inc.	539 Inman Ave	Colonia	NJ	(732)540-8191
337471	Old Route 34 Donuts LLC	26 Rt 34	Colts Neck	NJ	(732)431-0176
352091	Columbus Donuts LLC	23205 Columbus Rd	Columbus	NJ	(609)372-4838
354604	CRANBURY DONUTS, INC.	2668 Route 130	Cranbury	NJ	(609)401-2975
301288	333 NORTH AVENUE EAST LLC	333 North Ave E	Cranford	NJ	(908)325-6693
307763	N.A.T.C. Donuts, Inc.	6-20 South Ave E	Cranford	NJ	(908)325-6665
337394	1230 Raritan Road Assoc., Inc.	1230 Raritan Rd	Cranford	NJ	(908)653-0245
344498	CREAM RIDGE DONUTS LLC	401 Route 539	Cream Ridge	NJ	(609)752-0057
349402	Cresskill Donuts, LLC	32 Piermont Rd	Cresskill	NJ	(201)567-0025
354413	GNJ, Inc.	801 Burlington Ave	Delanco	NJ	(856)705-0080
304726	GNJ, Inc.	130 N. Chester Ave	Delran	NJ	(856)461-6559
338691	DEMAREST POND DONUTS LLC	132 Hardenburgh Ave	Demarest	NJ	(201)203-3065
335401	KOOLATTA @ DENVILLE INC	559 E Main St	Denville	NJ	(973)664-9410
363110	JUHI1 AT DENVILLE15 LLC	85-87 U.S. 46	Denville	NJ	(973)983-1127
307188	Shayona Donut Corp.	1399 North Delsea Drive	Deptford	NJ	(856)208-9073
339651	Shiv Management, Inc.	1901 Deptford Center Rd	Deptford	NJ	(856)227-0404
345029	J.S.P. Krupa, Inc.	125 Washington Ave	Dumont	NJ	(201)385-6200
349289	New Meadowlands Sportservice, Inc.	One Metlife Stadium Dr	E Rutherford	NJ	(201)679-0228
349369	New Meadowlands Sportservice, Inc.	One Metlife Stadium Dr	E Rutherford	NJ	(201)679-0228
331982	Tejal Corp.	319 Us Highway 130	E Windsor	NJ	(609)443-8110
304224	Joemak 18 Corporation	256 State Route 18	East Brunswick	NJ	(732)238-9618
340267	Barty D. & V. Food Industries, Inc.	293 Route 18	East Brunswick	NJ	(732)238-7212
340496	Nosh Operating LLC	14-22 W Prospect St	East Brunswick	NJ	(732)967-8711
364284	Applegreen NJ Welcome Centres, LLC	8n New Jersey Turnpike Milepost 78.7 Northbound	East Brunswick	NJ	(732)254-4225
331892	QSR EAST HANOVER LLC	329 Route 10 East	East Hanover	NJ	(973)884-6215
332237	Ridgedale Donuts, LLC	456 Ridgedale Ave	East Hanover	NJ	(973)887-0700
340353	SHREE BALA DONUTS LLC	36 State Route 10	East Hanover	NJ	(973)515-5090
345656	SHREE SIDDHI DONUTS LLC	85 Eagle Rock Ave	East Hanover	NJ	(973)560-1020
300204	D. L. & R. Donuts, Inc.	140 Central Ave	East Orange	NJ	(973)673-9025
306453	Ho Lun Industrial U.S.A. Corp.	523 Central Ave	East Orange	NJ	(973)672-7913
353026	RSR TREMONT LLC	255 Tremont Ave	East Orange	NJ	(973)619-6745
343350	New Food Franchise II, LLC	300 Route 17	East Rutherford	NJ	(201)460-0941
345094	MM Food Franchise, LLC	758 Paterson Plank Rd	East Rutherford	NJ	(201)438-4100
356964	M & M - One, Inc.	1 American Dream Way	East Rutherford	NJ	(908)648-3808
365235	New Meadowlands Racetrack LLC	1 Racetrack Drive	East Rutherford	NJ	999-999-9999
337113	Hightstown Donuts, Inc.	1 Lake Drive	East Windsor	NJ	(609)448-7870
343676	Tejal Donuts, Inc.	395 Route 130 N	East Windsor	NJ	(609)448-4754
352772	HANKINS DONUTS INC.	1412 Route 130	East Windsor	NJ	(609)336-0398

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
350328	SABRI DONUT LLC	1191 Woodlane Rd	Eastampton	NJ	(609)914-4866
344289	Fort Monmouth Donuts LLC	148 Main St	Eatontown	NJ	(732)389-4900
356578	HOPE ROAD DONUTS, LLC	775 Hope Rd	Eatontown	NJ	(732)289-2320
345481	Access of Edgewater, LLC	955 River Rd	Edgewater	NJ	(201)224-9200
352377	Access Edgewater Harbor LLC	2 Main St	Edgewater	NJ	(201)943-1222
336849	Foram Donut Corp.	4353 Rte 130 S	Edgewater Park	NJ	(609)871-9422
301571	Lily Donuts, Corp.	1790 Lincoln Hwy	Edison	NJ	(732)819-8719
302458	LTN Corporation	30 Route 27	Edison	NJ	(732)494-9883
302886	SAMARPAN AT EDISON LLC	490 Us Highway 1	Edison	NJ	(732)777-0370
308425	Pryosa Inc.	517 Old Post Rd	Edison	NJ	(732)248-8025
337393	D.B. Oak Tree, LLC	1957 Oak Tree Rd	Edison	NJ	(732)548-3400
337659	Woodbridge Raritan Limited Liability Company	2880 Woodbridge Ave	Edison	NJ	(848)200-7883
339060	Woodbridge Fox, Limited Liability Company	1714 Woodbridge Ave	Edison	NJ	(732)985-1250
339427	Amboy-Pierson, LLC	1197 Amboy Ave	Edison	NJ	(732)494-9001
341391	Durham/Talmadge, LLC	260 Talmadge Rd	Edison	NJ	(732)287-0021
345667	Wooding Route One, LLC	691 Route 1 South	Edison	NJ	(718)227-6770
348828	Vineyard Lincoln Limited Liability Company	2193 Route 27	Edison	NJ	(908)287-0001
359635	1125 INMAN AVENUE LLC	1125 Inman Avenue	Edison	NJ	(732)850-2975
337068	Egg Harbor Donuts Inc.	508 White Horse Pike	Egg Harbor City	NJ	(609)804-9500
359814	Hudson ACY Retailers JV	101 Atlantic City Int'L Airport Post Full	Egg Harbor City	NJ	(609)226-3736
357383	ENGLISH CREEK FOODS LLC	6059 East Black Horse Pike	Egg Harbor Township	NJ	(609)645-8130
300995	Koula LLC	370 Morris Ave	Elizabeth	NJ	(908)353-8600
301018	KANAIYYA LLC	236 Rahway Ave	Elizabeth	NJ	(908)440-6026
306342	ELDONA CORPORATION	186 Elmora Ave	Elizabeth	NJ	(908)289-9327
307221	Baya Inc.	920 Newark Ave	Elizabeth	NJ	(908)351-9333
307556	DIVINE DONUTS LLC	701 Spring St	Elizabeth	NJ	(908)282-1900
332939	M & M-TWO, INC.	624 Bayway Ave	Elizabeth	NJ	(908)351-7757
340410	Dorsha LLC	434-438 North Broad St	Elizabeth	NJ	(908)351-0350
346337	MK Two Inc.	211 S Broad St	Elizabeth	NJ	(908)355-0204
352139	RSR Flora LLC	454 Spring St	Elizabeth	NJ	(973)298-3285
353813	MK IV LLC	507 Bayway Ave	Elizabeth	NJ	(908)372-0150
354037	Merpol Corp.	651 Kapkowski Rd	Elizabeth	NJ	(908)355-5505
308522	Sav Eatery LLC	213 Us Highway 46	Elmwood Park	NJ	(201)797-0135
353842	463 MARKET LLC	463 Market St	Elmwood Park	NJ	(201)797-6962
302460	EMERSON DONUTS LLC	130 Kinderkamack Rd	Emerson	NJ	(201)261-1316
339541	PALISADES AVE DONUTS LLC	39 W Palisade Ave	Englewood	NJ	(551)205-9403
351165	Shannon Donuts II, Inc.	70 Route 4	Englewood	NJ	(201)871-7075
346552	Evesham Coffee Donuts Inc	900 Route 73 S	Evesham	NJ	(856)452-5981
352030	Tri-Towne Donuts, Inc.	101 Route 70 E	Evesham	NJ	(856)373-4100
330797	PC AND N #18, LLC	1600 N Olden Ave	Ewing	NJ	(609)394-5500
332058	PC And N #13 LLC	1981 N Olden Avenue Ext	Ewing	NJ	(609)530-9250
345499	Grand Donuts LLC	576 Grand Ave	Ewing	NJ	(609)883-2770
343096	JS SWADES LLC	2085 Pennington Rd	Ewing Twp	NJ	(609)538-0355
358225	Fair Haven Donuts, LLC	598 River Rd	Fair Haven	NJ	(732)530-2131
300335	ABDD V LLC	32-02 Broadway	Fair Lawn	NJ	(201)796-7540
330200	FAIR LAWN JAVA LLC	12-18 River Rd	Fair Lawn	NJ	(201)855-5432
342234	Fairlawn Donuts, Inc.	14-00 State Highway 208	Fair Lawn	NJ	(201)796-5565
345430	JJM Donuts Limited Liability Company	22-20 Fair Lawn Ave	Fair Lawn	NJ	(201)791-5500
355159	TASTE OF FAIR LAWN LLC	23-08 Maple Ave	Fair Lawn	NJ	(201)475-5559

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
331891	Fairfield 46 Donuts LLC	397 Us Highway 46 W	Fairfield	NJ	(973)276-1720
354353	SIDDHIVINAYAK DONUTS INC	294 Route 46 E	Fairfield	NJ	(973)830-3925
330742	KHEDA LLC	222 Bergen Blvd	Fairview	NJ	(201)510-0700
334764	FAIRVIEW DONUTS LLC	427 Anderson Ave	Fairview	NJ	(201)313-3434
308699	Kowtow, Inc.	257 South Ave	Fanwood	NJ	(908)322-2454
354352	Equestra Donuts LLC	1140 Route 33	Farmingdale	NJ	(732)965-5105
302666	Nas Donut, Inc.	295 Us Highway 206	Flanders	NJ	(973)927-6121
302336	RP-Flemington Donuts, Inc.	302 Us Hwy 202	Flemington	NJ	(908)806-8741
342596	Tulsi Food of NJ, Inc.	601 State Rte 12	Flemington	NJ	(908)782-7955
343074	Route 31 Donuts of New Jersey LLC	72 State Hwy Rte 31	Flemington	NJ	(908)237-0018
350909	ASHA DONUTS LLC	2043 Rte 130	Florence	NJ	(609)447-0263
301299	Murani Corp.	583 New Brunswick Ave	Fords	NJ	(732)738-5193
353825	Lacey Donuts LLC	506 Lacey Rd	Forked River	NJ	(609)891-0544
362564	Applegreen NJ Welcome Centres, LLC	76 Garden State Parkway	Forked River	NJ	(609)891-3113
342721	Fort Lee Management, LLC	1196 Anderson Ave	Fort Lee	NJ	(201)886-1011
350217	Access Investors, LLC	2033 Lemoine Ave	Fort Lee	NJ	(201)585-8900
302812	FRANKLIN NJ DONUTS LLC	250 State Route 23	Franklin	NJ	(973)209-9872
306849	MAHANT2016, LLC	3171 State Route 27	Franklin Park	NJ	(732)940-3020
332411	Homeric Donuts, Inc.	3633 Route 9 N	Freehold	NJ	(732)577-0294
337258	Freehold Java LLC	511 Soloman Way	Freehold	NJ	(732)462-2141
340485	Adelphia Donuts, L.L.C.	3263 Highway 9	Freehold	NJ	(732)462-5007
342475	SNERI Foods LLC	843 Route 33	Freehold	NJ	(732)866-8412
358170	Route 9 South Donuts, LLC	4412 U.S. 9	Freehold	NJ	(732)625-8290
343664	Gunatit Krupa, LLC	5359 Broidy Ave	Ft Dix	NJ	(609)723-3450
348705	Compass Group USA, Inc.	101 Vera King Farris Dr	Galloway	NJ	(609)652-4364
351772	GALLOWAY FOODS II LLC	311 E Jimmie Leeds Rd	Galloway	NJ	(609)748-8822
356229	SMITHVILLE FOODS LLC	45 S New York Rd	Galloway	NJ	(609)380-2589
363756	Applegreen NJ Welcome Centres, LLC	Milepost 41 Garden State Pkwy	Galloway	NJ	(609)650-7476
344444	Anjudonuts of Midland, LLC	458 Midland Ave	Garfield	NJ	(973)340-5400
345268	A&S Donuts, LLC	87 River Dr	Garfield	NJ	(973)473-3201
353768	Anjudonuts of Garfield Limited Liability Company	1 Lanza Ave	Garfield	NJ	(973)850-0555
339645	319 Route 28, Inc.	323 North Ave	Garwood	NJ	(908)569-5502
337538	SEEWELL GIBBSBORO DONUT CORPORATION	1 S Lakeview Dr	Gibbsboro	NJ	(856)435-6300
350969	MACS GIBBSTOWN LLC	431 Harmony Rd	Gibbstown	NJ	(856)599-0015
301533	Ghanshyam Donut Corp.	658 Delsea Dr N	Glassboro	NJ	(856)863-1441
331971	RADHA GLENDORA LLC	320 S Black Horse Pike	Glendora	NJ	(856)939-4580
340458	JSG, Inc.	455 S. Broadway	Gloucester City	NJ	(856)456-5007
338264	SHRI AMBICA GREEN BROOK LLC	326 Route 22 West	Green Brook	NJ	(732)752-8000
339106	KAMYA, LLC	227 Route 22 East	Green Brook	NJ	(732)400-8521
350131	Shree Kunthunath Inc	7101 Boulevard E	Guttenberg	NJ	(201)868-7415
301776	ABDD V LLC	25 Hackensack Ave	Hackensack	NJ	(201)488-5219
348179	ABDD V LLC	240 S. Summit Ave	Hackensack	NJ	(201)342-4790
354112	ABDD V LLC	86-110 S River St	Hackensack	NJ	(201)968-5212
301787	VBCE OF HACKETTSTOWN LIMITED LIABILITY COMPANY	170 Mountain Ave	Hackettstown	NJ	(908)452-5369
334920	VBCE OF RT 57 LIMITED LIABILITY COMPANY	1885 State Route 57	Hackettstown	NJ	(908)850-9954
345494	Radha NJ LLC	709 N Black Horse Pk	Haddon Heights	NJ	(856)310-1220
353900	SWAMIBAPA DONUTS LLC	1508 Route 38	Hainesport	NJ	(609)212-1887
302427	B & L Donuts, LLC	490 Haledon Ave	Haledon	NJ	(973)910-3164
346745	Sejal Hamburg Donuts LLC	3672 Route 94 North	Hamburg	NJ	(973)209-4904
310240	PCN Corporation	3100 Quakerbridge Rd	Hamilton	NJ	(609)584-9062

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
340609	Kuser Donuts, LLC	1088 White Horse-Mercerville	Hamilton	NJ	(609)585-3636
350040	PC AND N CORP. #2	2035 Nottingham Way	Hamilton	NJ	(609)587-1997
350201	PC and N #14 LLC	4363 S Broad St	Hamilton	NJ	(609)581-7500
354674	PC and N 23, LLC	988 Route 130	Hamilton	NJ	(609)223-0936
355826	SONI DONUTS LLC	621 Route 130	Hamilton	NJ	(609)838-1198
358595	JS VEER LLC	1147 S Olden Ave	Hamilton	NJ	(609)396-1115
350756	PC AND N #5 LLC	1235 Route 33	Hamilton Square	NJ	(609)890-0507
341546	Edgewater Park Donuts, LLC	130 Marketplace Blvd	Hamilton Township	NJ	(609)581-0440
362580	Applegreen NJ Welcome Centres, LLC	200 Uncle Petes Rd	Hamilton Township	NJ	(609)585-1155
363746	Applegreen NJ Welcome Centres, LLC	75 Merrick Rd	Hamilton Township	NJ	(609)585-1222
310016	RT 30 Hammonton Foods Inc	110 S White Horse Pk	Hammonton	NJ	(609)561-2773
355134	Folsom Foods LLC	1402b Mays Landing Rd	Hammonton	NJ	(609)481-2084
332295	12 Donuts, Inc.	68 Route 173	Hampton	NJ	(908)735-0220
302797	Hima Inc.	420 Bergen St	Harrison	NJ	(973)481-5411
340798	Harrison Donut Corp.	7 Passaic Ave	Harrison	NJ	(973)350-1188
332336	HEIGHTS DONUTS LLC	435 Boulevard	Hasbrouck Heights	NJ	(551)271-1050
308595	Sharon Donuts, Inc.	1063 Goffle Rd	Hawthorne	NJ	(973)304-0334
346967	Hawthorne GG Corp	84 Goffle Rd	Hawthorne	NJ	(973)949-3735
304015	Sequeira Donuts, Inc.	1131 State Route 36	Hazlet	NJ	(732)264-6539
348586	Bethany Donuts LLC	80h Bethany Rd	Hazlet	NJ	(732)203-2014
359231	HIGHTSTOWN COFFEE, INC	119 Franklin St	Hightstown	NJ	(609)336-4699
302978	K.H.K. DONUTS, INC.	411 Us Highway 206	Hillsborough	NJ	(908)359-1222
345269	HILLSDALE JAVA LLC	60 Broadway	Hillsdale	NJ	(201)203-9156
350601	RSR GARDNER INC.	652 Route 22	Hillside	NJ	(908)289-1144
351933	RSR LIBERTY LLC	1156 Liberty Ave	Hillside	NJ	(908)289-1144
355124	RSR NORTH BROAD LLC	1410 N Broad St	Hillside	NJ	(862)255-2452
331553	DF Donuts Inc.	400 Newark St	Hoboken	NJ	(201)222-6959
338668	KISHAN DONUT 6 LLC	700 Washington Ave	Hoboken	NJ	(201)798-0444
338867	Shri Ram Donut #2, L.L.C.	40 Hudson Pl	Hoboken	NJ	(201)792-3113
345305	SHRI RAM DONUT 11 LLC	1200 Grand St	Hoboken	NJ	(201)217-8778
348868	No Surrender No Retreat, LLC	308 Willow Ave	Hoboken	NJ	(201)222-8912
354513	SHRI RAM DONUT 7 LLC	1 Hudson Place	Hoboken	NJ	(201)656-6061
357183	Kishan Donut #1, L.L.C.	212 Washington St	Hoboken	NJ	(201)253-0693
354596	Holmdel Donuts LLC	2055 Route 35	Holmdel	NJ	(732)675-5296
347842	HOPATCONG DONUTS, LLC	42 Hopatchung Rd	Hopatcong	NJ	(973)288-1500
354597	Hope Tree Management LLC	484 Hope Blairstown Rd	Hope	NJ	(908)459-0019
335955	Azores Donuts, LLC	4199 Route 9 N	Howell	NJ	(732)942-9948
336715	Rampson Foods, Inc.	1994 Route 9	Howell	NJ	(732)431-3249
339301	Howell South Donuts, LLC	4862 Route 9	Howell	NJ	(732)886-6600
304408	KK IRVINGTON LLC	857 Springfield Ave	Irvington	NJ	(973)375-3660
308696	Kanha, Inc.	1107 Stuyvesant Ave	Irvington	NJ	(973)399-3535
348458	RSR Coit Inc	545 Chancellor Ave	Irvington	NJ	(973)371-1149
353390	GSP SOUTH, LLC	82 Garden State Pkwy S	Iselin	NJ	(848)205-2292
353595	AJ DONUTS INC.	1189 Green St	Iselin	NJ	(732)527-0124
357602	Faber, Coe & Gregg of Florida, Inc.	100 Middlesex Essex Tpke	Iselin	NJ	(732)882-9873
337572	4 H Management, Inc.	400 South New Prospect Rd	Jackson	NJ	(732)942-0006
339057	4 H Management, Inc.	715 Bennets Mills Rd	Jackson	NJ	(732)928-0440
335022	Buckelew @ Jamesburg, LLC	200 Buckelew Ave	Jamesburg	NJ	(732)521-9430
304243	Brothers L, Inc.	725 State Rt 440	Jersey City	NJ	(201)433-7197
304415	9001 Corporation	507 Summit Ave	Jersey City	NJ	(201)963-2233
304784	9002 Corporation	318 Central Ave	Jersey City	NJ	(201)792-9595
331310	Shri Ram Donut, L.L.C.	463 Tonnele Ave	Jersey City	NJ	(201)459-0006
334685	Brothers L. II, Inc.	2 Garfield Avenue	Jersey City	NJ	(201)209-0320
334706	DF-Jersey City Donuts, Inc	402 Grand St	Jersey City	NJ	(201)360-3444

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335686	DF-Jersey Avenue Donuts, Inc	854 Jersey Ave	Jersey City	NJ	(201)222-0682
336101	Brothers L IV, Inc.	1513-1515 Kennedy Blvd	Jersey City	NJ	(201)209-9951
338581	Shri Ram Donut #3, L.L.C.	31 Broadway	Jersey City	NJ	(201)332-4300
341667	Reason 2 Believe LLC	511 West Side Ave	Jersey City	NJ	(201)434-5355
342762	Shri Ram Post, L.L.C.	80 County Rd	Jersey City	NJ	(201)656-6050
343188	LV 2015 CORP	739 Bergen Ave	Jersey City	NJ	(201)332-8033
343356	Shri Ram Donut 5 LLC	183 12th St	Jersey City	NJ	(201)659-0777
343695	Reason 2 Believe LLC	147 Palisade Ave	Jersey City	NJ	(201)420-4099
348578	Shree Bahubali Incorporated	3438 John F Kennedy Blvd	Jersey City	NJ	(201)216-1066
350152	WORKING ON DREAMS LLC	361 Martin Luther King Jr Dr	Jersey City	NJ	(908)342-2406
350685	9003 Corporation	321 Grove St	Jersey City	NJ	(201)200-1166
351691	ARCHWOOD FOODS LLC	30 Mall Dr W	Jersey City	NJ	(201)656-0769
352934	Compass Group USA, Inc.	2039 John F Kennedy Blvd	Jersey City	NJ	(201)200-2486
356172	Hudson Donut LLC	1 Exchange Place	Jersey City	NJ	(201)918-2573
356200	KISHAN DONUT 5 LLC	105 Greene St	Jersey City	NJ	(201)333-8331
330207	Keansburg Donuts, L.L.C.	Route 36 & Main St	Keansburg	NJ	(732)495-3410
342203	Bayshore Donuts, LLC	171 Main St	Keansburg	NJ	(732)787-4949
307559	Hima Inc.	297 Kearny Ave	Kearny	NJ	(201)998-4544
344291	Passaic Donut Limited Liability Company	946 Passaic Ave	Kearny	NJ	(201)246-4354
356171	Kearny Fancy, Inc.	180 Passaic Ave	Kearny	NJ	(201)428-2531
358087	NISHA 42 LLC	42 Harrison Avenue	Kearny	NJ	(551)253-0205
300487	GARD of Kenilworth Inc.	705 Boulevard	Kenilworth	NJ	(908)241-8115
308280	N.A.T.C. Donuts, Inc.	534 Boulevard	Kenilworth	NJ	(908)276-5859
352022	Millville Donuts, LLC	107 Route 35	Keyport	NJ	(732)203-9040
307630	BMD Kinnelon LLC	1167 State Rt 23	Kinnelon	NJ	(973)492-0292
341061	LAFAYETTE NJ DONUTS LLC	183 State Route 15	Lafayette	NJ	(973)383-3190
337875	Karry, L.L.C.	766 Route 15 S	Lake Hopatcong	NJ	(973)663-0002
353771	Lakehurst Java LLC	104 Route 70	Lakehurst	NJ	(732)849-3118
332337	Rampson Foods, Inc.	1091 River Ave	Lakewood	NJ	(732)942-1678
341894	4 H Management, Inc.	1215 Route 70	Lakewood	NJ	(732)364-2940
352578	4 H Management, Inc.	700 Highway 70	Lakewood	NJ	(732)730-1117
356136	4 H THIRD VENTURE LLC	600 River Ave	Lakewood	NJ	(732)942-6188
334928	GRF-Hopatcong Donuts, Inc.	136 Lakeside Dr	Landing	NJ	(973)770-2336
347367	Forked River Donuts, Inc.	344 N Main St	Lanoka Harbor	NJ	(609)693-7444
337566	Nosh Operating LLC	4 Lawrence Harbor Rd	Laurence Harbor	NJ	(732)765-9119
339089	LAVALLETTE DONUTS, LLC	604 Grand Central Ave	Lavallette	NJ	(732)830-1972
307041	Kishan Corp.	263 White Horse Pike N	Lawnside	NJ	(856)546-2424
354396	VEENA Donuts LLC	3330 Brunswick Pike	Lawrence	NJ	(609)356-0322
335817	PC And N #11 LLC	1278 Lawrence Rd	Lawrenceville	NJ	(609)434-1414
336910	Lawrenceville Donuts, LLC	2098 Brunswick Ave	Lawrenceville	NJ	(609)599-0097
340825	PC And N #10 LLC	3373 Brunswick Pike	Lawrenceville	NJ	(609)750-0015
342156	JS MERI ZINDAGI LLC	1625 Princeton Ave	Lawrenceville	NJ	(609)695-8500
350449	KARMAS NJ LLC	150 Quaker Bridge Mall	Lawrenceville	NJ	(609)799-5500
330486	Branchburg Donuts, Inc.	1255 Us Highway 22 E	Lebanon	NJ	(908)236-7720
302326	KARAM AT 10 INC	470 State Route 10	Ledgewood	NJ	(973)252-4313
364035	BMD Lincoln Park LLC	31 Boonton Turnpike	Lincoln Park	NJ	(973)694-8300
331316	Lincroft Donuts, Inc.	661 Newman Springs Rd	Lincroft	NJ	(732)345-9416
300920	KISHAN 8 LLC	531 N Wood Ave	Linden	NJ	(908)808-4018
331604	Karan Arjun, Inc.	126 East Edgar Rd	Linden	NJ	(908)474-5260
357616	2251 OPERATING LLC	2251 East Edgar Road	Linden	NJ	(908)808-4006
362686	651 OPERATING LLC	651 North Stiles Street	Linden	NJ	(908)808-4017
308576	QSR LITTLE FALLS, LLC	57 E Main St	Little Falls	NJ	(973)890-9458
330027	BALAJI DONUTS INC	1299 Us Highway 46	Little Falls	NJ	(973)256-7033
343175	Sensi Consultants LLC	1500 State Highway Route 46	Little Falls	NJ	(973)812-0927

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#	Franchisee	Address	City	ST	Phone or Email
356084	TASTE OF LITTLE FALLS STREET INC	126 Newark Pompton Tpke	Little Falls	NJ	(973)785-3070
302300	Kruller, Inc.	429 Us Highway 46	Little Ferry	NJ	(201)440-3816
363877	Little Silver Donuts, LLC	18 Sycamore Avenue	Little Silver	NJ	(732)908-3904
308659	QSR LIVINGSTON LLC	43 S. Livingston Ave	Livingston	NJ	(973)992-3766
344414	KALLASH INC.	31-35 East Northfield Rd	Livingston	NJ	(862)245-4667
352860	SHREE TRIPURA LIMITED LIABILITY COMPANY	464 W Mount Pleasant Ave	Livingston	NJ	(973)422-0007
345429	TASTE OF LODI LLC	291 N Main St	Lodi	NJ	(973)472-3700
348135	Sav Eatery LLC	179 Route 46 W	Lodi	NJ	(973)777-6776
338206	GBMG, Inc.	1703 Center Square Rd	Logan Township	NJ	(856)241-7585
338451	Rish Enterprise Inc.	231 3rd Ave	Long Branch	NJ	(732)870-3581
353841	SHARAJ, LLC	492 Joline Ave	Long Branch	NJ	(732)870-2303
355983	Path Foods LLC	588 Ocean Blvd	Long Branch	NJ	(732)571-1015
337514	Sahajanand Donuts, LLC	1621 W Rt 38	Lumberton	NJ	(609)261-8486
304821	Lyndhurst Fancy Inc	425 Valley Brook Ave	Lyndhurst	NJ	(201)896-1115
302395	Kelido, Inc.	227 Main St	Madison	NJ	(973)377-9688
308056	Prayosha Mahwah Donut LLC	115 Franklin Tpke	Mahwah	NJ	(201)529-5559
357640	Sodexo Operations, LLC	505 Ramapo Valley Rd	Mahwah	NJ	(201)684-7773
351097	KESHAV NJ LLC	512 Delsea Dr	Malaga	NJ	(856)422-0792
362927	MANAHAWKIN JAVA LLC	650 New Jersey 72	Manahawkin	NJ	(609)994-0422
302618	Homeric Donuts, Inc.	336 Us Highway 9	Manalapan	NJ	(732)409-4948
338607	GORDONS CORNER COFFEE LLC	285 Gordons Corner Rd	Manalapan	NJ	(732)536-5702
352034	ROUTE 33 EAST DONUTS LLC	123 Route 33 E	Manalapan	NJ	(732)303-0021
346059	Shubh Khushi LLC	50 Union Ave	Manasquan	NJ	(732)223-5111
356353	AMRUT21, LLC	339 S Main St	Manville	NJ	(908)429-9883
350978	KING LENOLA LLC	587 East Kings Highway	Maple Shade	NJ	(856)581-0048
354217	VP Maple Shade 38 LLC	461 Route 38 West	Maple Shade	NJ	(856)320-4158
359620	MAPLE 73 SOUTH LLC	2891 Route 73 S	Maple Shade	NJ	(856)667-9084
359190	NEW MODY LLC	1992 Springfield Ave	Maplewood	NJ	(732)822-8284
337429	Route 9 Texas Road, LLC	34 Rt 9 North	Marlboro	NJ	(732)617-0777
340511	Himarlboro Inc.	460 County Rd 520	Marlboro	NJ	(732)772-1133
363090	TAPOMURTI LLC	2 Ryan Road	Marlboro	NJ	(732)780-9229
335888	Gokuldev, LLC	100 Church Rd.	Marlton	NJ	(856)985-2909
339905	Marlton QSR Donuts, Inc.	901 Old Marlton Pike West	Marlton	NJ	(856)596-6000
355747	VP 73 Greentree LLC	1031 Route 73 N	Marlton	NJ	(856)267-5033
350562	MARMORA FOODS INC	4 S Shore Rd	Marmora	NJ	(609)938-0457
331327	Nesma Donut Inc.	1918 Washington Valley Rd	Martinsville	NJ	(732)560-4050
307858	A-1 Coffee & Donut, Corp.	351d Matawan Rd	Matawan	NJ	(732)566-4030
337569	Old Bridge Coffee & Donuts, Inc.	343 Rte 34	Matawan	NJ	(732)740-7623
350671	FESTIVAL DONUTS LLC	3450 Black Horse Pike	Mays Landing	NJ	(609)909-5350
339093	VP Medford Donuts LLC	178 Route 70	Medford	NJ	(609)953-6957
343672	Medford Donuts Inc	420 Stokes Rd	Medford	NJ	(609)953-2494
354636	VP CHURCH DONUTS LLC	160 Medford Mt Holly Rd	Medford	NJ	(609)257-3785
355618	ARYAN06 AT MENDHAM25 LLC	25 East Main Street	Mendham	NJ	(973)689-8773
348271	Faber, Coe & Gregg of Florida, Inc.	800 Sloan Ave	Mercerville	NJ	(609)890-0679
350959	Kelly-Route 1 Limited Liability Company	77 Us Highway 1	Metuchen	NJ	(732)379-4591
331252	Dharm, Inc.	130 Bound Brook Rd	Middlesex	NJ	(732)968-9745
356734	SHANTI 59 LLC	580 Union Ave	Middlesex	NJ	(732)377-9850
300786	Middle Donuts, Inc.	865 State Route 35	Middletown	NJ	(732)671-9775
357278	HARMONY DONUTS, LLC	1287 Route 35	Middletown	NJ	(732)289-2572
359942	ABDD V LLC	195 Godwin Avenue	Midland Park	NJ	(201)447-1550
310444	QSR MILLBURN LLC	363 Millburn Ave	Millburn	NJ	(973)258-1030
339284	Millstone Donuts, LLC	700 Route 33	Millstone Township	NJ	(732)786-1262

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
343282	Brunswick Coffee, Inc.	23 No Main St	Milltown	NJ	(732)514-1700
351948	Brunswick Coffee, Inc.	116 Ryders Ln	Milltown	NJ	(732)937-8345
342492	Millville Bakery Inc.	1104 W. Main St	Millville	NJ	(856)327-7771
351386	WADE DONUTS INC	10 S Wade Blvd	Millville	NJ	(856)506-0029
349334	VASU AT MINE HILL INC	274 Rte 46	Mine Hill	NJ	(973)270-0742
336904	522 Donuts, Inc.	495 Georges Rd	Monmouth Junction	NJ	(732)274-1988
355532	CARZS COFFEE INC.	4071 Us Rte 1 S	Monmouth Junction	NJ	(732)666-6051
346431	Applegarth Donuts, L.L.C.	316 Applegarth Rd	Monroe	NJ	(609)395-0456
353439	Applegarth Donuts South LLC	221 Applegarth Rd	Monroe Township	NJ	(732)561-4750
349998	MP MONTAGUE INC	15 New Jersey 23	Montague	NJ	(973)552-9068
350813	Valley Road University Foods LLC	1 Normal Ave	Montclair	NJ	(973)655-3226
354911	Syl Dynamic, LLC	295 Bloomfield Avenue	Montclair	NJ	(973)744-7011
301713	Applegreen NJ Welcome Centres, LLC	Garden State Pkwy Mm 172	Montvale	NJ	(551)321-1242
340135	MONTVALE JAVA LLC	128 Chestnut Ridge Rd	Montvale	NJ	(551)226-4508
340755	SAI DONUT CORPORATION	200 West Camden Ave	Moorestown	NJ	(856)231-9919
300933	Kelido, Inc.	246 Littleton Rd	Morris Plains	NJ	(862)217-5619
302930	SPEEDWELL DONUTS, LLC	401 Speedwell Ave	Morris Plains	NJ	(973)401-1270
302742	Kelido, Inc.	30 Lafayette Ave	Morristown	NJ	(862)309-5016
331425	Kelido, Inc.	59-61 Morris St	Morristown	NJ	(973)538-8833
362588	DARSH222 AT MORRISTOWN LLC	222 Madison Avenue	Morristown	NJ	(973)385-6020
348768	Paba Java, LLC	180 Howard Blvd	Mount Arlington	NJ	(973)601-7525
308103	WESTAMPTON DONUTS, LLC	802 B Woodlane Rd	Mount Holly	NJ	(609)261-1104
343975	Shreenadonuts Corporation	317 Rancocas Rd	Mount Holly	NJ	(609)265-2221
302214	Jkp Donuts, Inc.	807 Route 73	Mount Laurel	NJ	(856)234-9844
339052	MOUNT LAUREL ARK ROAD LLC	3101 Marne Hwy	Mount Laurel	NJ	(856)234-9995
350915	AMERICAN FOOD & BEVERAGE L.L.C.	3370 Route 38	Mount Laurel	NJ	(856)581-4907
354609	MKP QSR LLC	3601 Route 38	Mount Laurel	NJ	(856)679-0803
355825	RAMBLEWOOD DONUT LLC	1155 Route 73	Mount Laurel	NJ	(856)724-1807
359401	Pleasant Valley Donuts LLC	525 Pleasant Valley Ave	Mount Laurel	NJ	(856)206-0937
350327	PSMMSM MULLICA HILL CORP	606 Mullica Hill Rd	Mullica Hill	NJ	(856)956-3522
354620	PSMMSM HARRISON CORP	219 N Main St	Mullica Hill	NJ	(856)575-3441
348645	BRUNSWICK DONUTS, INC.	2715 Route 1	N Brunswick	NJ	(732)297-9400
300391	Corlies Avenue Donuts LLC	1400 Corlies Ave	Neptune	NJ	(732)774-6110
335624	Route 66 Donuts LLC	3351 Route 66	Neptune	NJ	(732)918-8031
345500	K NEPTUNE RT 33 LLC	3701 Route 33	Neptune	NJ	(732)922-8122
362586	Neptune City Donuts, LLC	116c Third Ave	Neptune City	NJ	(732)298-7049
348502	SUHANI NETCONG DONUTS LLC	10 Rt 46 E	Netcong	NJ	(973)347-2900
337570	BRUNSWICK DONUTS, INC.	720 Somerset St	New Brunswick	NJ	(732)246-8565
337947	BRUNSWICK DONUTS, INC.	1 Railroad Plz	New Brunswick	NJ	(732)220-1270
340510	BRUNSWICK DONUTS, INC.	335 George St	New Brunswick	NJ	(732)246-2070
345216	BRUNSWICK DONUTS, INC.	18a Elizabeth Street	New Brunswick	NJ	(732)249-4929
334723	NEW PROVIDENCE COFFEE, LLC	1255 Springfield Ave	New Providence	NJ	(908)508-9700
302550	Shree Sambhavnath, LLC	895 Franklin Ave	Newark	NJ	(973)485-1024
302617	Nevada Donuts, Inc.	13 Court St	Newark	NJ	(973)623-2259
302971	Shree Suparashnath Inc	3 Gateway Ctr	Newark	NJ	(973)623-0640
304694	Babson Partners Ferry St LLC	139 1/2 Ferry St	Newark	NJ	(973)817-8230
307131	RSR Bergen Inc.	131 Bergen St	Newark	NJ	(973)242-5040
330445	RSR Mt. Prospect, Inc	880 Mt Prospect Ave	Newark	NJ	(973)483-9055
335482	Babson Partners Chestnut St LLC	275 Chestnut Street	Newark	NJ	(973)589-5377
337339	RSR Hallack Inc	746 Broadway	Newark	NJ	(973)388-6330
338101	KESSAR INC	311 Springfield Ave #313	Newark	NJ	(973)565-9020
341635	M T M Donuts, Inc.	1118 Broad St	Newark	NJ	(973)273-0606
342256	Commuter Foods Corp.	226 Elizabeth Ave	Newark	NJ	(973)424-0140

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
342634	MNM Halsey's of Newark Limited Liability Company	150 Halsey St	Newark	NJ	(973)643-9228
342876	SHREE SAINATH DEV CORPORATION	374 South St	Newark	NJ	(973)688-8295
343583	KOFFEE AT LYONS INC	257 Lyons Ave	Newark	NJ	(862)234-1496
343752	SRAFNA, Inc.	266 Park Ave	Newark	NJ	(973)483-1334
343825	188 Newark Market Donuts Corporation	188 Market St	Newark	NJ	(973)286-2946
346080	Shree Padmavati Inc.	Newark Int'L Airport	Newark	NJ	(973)622-5522
346152	Mazel Newark LLC	40-48 Bloomfield Ave	Newark	NJ	(973)482-1992
348781	Shree Sheetalnath Inc	Newark Int'L Airport	Newark	NJ	(973)623-1242
349102	RSR Ivy Hill Inc	501 Irvington Ave	Newark	NJ	(973)780-6416
350535	SHREE AARNATH INC	Newark Int'L Airport	Newark	NJ	(973)623-6666
350682	NEWARK 21 DONUTS INC.	335 Mccarter Hwy	Newark	NJ	(973)621-0670
350751	HWY CAFE INC	1393-1399 Mccarter Hwy	Newark	NJ	(973)230-9595
351745	MNM Penn Plaza of Newark Limited Liability Company	3 Penn Plz E	Newark	NJ	(973)817-7199
352063	SHREE MAHAVIRAY INCORPORATED	Newark Int'L Airport	Newark	NJ	(973)623-1242
354053	RSR Central LLC	256 Central Ave	Newark	NJ	(973)388-7191
354465	RSR Wilson LLC	192 Wilson Ave	Newark	NJ	(973)619-6745
354506	SHREE MALINATH CORPORATION	Newark Int'L Airport	Newark	NJ	(973)733-2837
355907	Broad St Cafe N' Donuts LLC	707 Broad St	Newark	NJ	(973)622-3038
356456	520 Broad Street Cafe N' Donuts LLC	520 Broad St	Newark	NJ	(973)732-4007
356927	Pilot Travel Centers LLC	400 Doremus Ave	Newark	NJ	(973)589-3090
362517	SHRI BHOMIYAJI INC.	6 Earhart Drive	Newark	NJ	(201)918-3802
363041	Shree Neminath Inc	1 Raymond Plz	Newark	NJ	(973)648-0090
363849	SHRI BHOMIYAJI INC.	6 Earhart Drive Pre Security	Newark	NJ	(201)918-3802
300931	NEWFOUNDLAND DONUTS LLC	2903 State Rt 23	Newfoundland	NJ	(973)208-8338
342114	GA Newton Donuts, LLC	26 Hampton House Rd/Hwy 206	Newton	NJ	(973)940-1007
345282	Sejal Sussex Donuts LLC	128 Water St	Newton	NJ	(973)383-1626
353298	NEWTON DONUTS INC	65 Sparta Ave	Newton	NJ	(973)300-2000
300919	Hima Inc.	206 Ridge Rd	North Arlington	NJ	(201)998-1441
349151	North Arlington Fancy Inc	29 Schuyler Ave	North Arlington	NJ	(201)991-1104
304199	Joell Corporation	9001 Bergenline Ave	North Bergen	NJ	(201)662-1111
338690	Superm, Inc.	1810 Tonnelle Ave	North Bergen	NJ	(201)223-5512
340358	AUM Donut LLC	4108 Tonnelle Ave	North Bergen	NJ	(201)348-3700
343031	Shree Padmaprabhu Inc.	2109 Kennedy Blvd	North Bergen	NJ	(201)863-0500
344198	Parshavnath, Inc.	7401 Tonnelle Ave	North Bergen	NJ	(201)868-5265
352658	SHRI RAM DONUT 6 LLC	6903 Kennedy Blvd	North Bergen	NJ	(201)868-8003
332924	PNS Donuts, LLC	561 Milltown Rd. # 567	North Brunswick	NJ	(732)246-1800
336192	NB DONUTS, LLC	2170 Rte 130 N	North Brunswick	NJ	(732)297-9952
342027	BRUNSWICK DONUTS, INC.	2900 Us-1	North Brunswick	NJ	(732)297-0811
354880	CAPE MAY DONUTS LLC	3704 Bayshore Rd	North Cape May	NJ	(609)551-2140
359076	NORTH HALEDON DONUTS LLC	475 High Mountain Rd	North Haledon	NJ	(201)855-5432
300896	SPVT RESTAURANTS LLC	885 Us Highway 22	North Plainfield	NJ	(908)754-4426
349202	Northfield Donuts Incorporated	809 Tilton Rd	Northfield	NJ	(609)569-0400
346694	NORTHVALE GAS DT JAVA LLC	258 Livingston Ave	Northvale	NJ	(551)226-4173
345281	NORWOOD DT JAVA LLC	520 Livingston Ave	Norwood	NJ	(201)215-4369
301274	Gloria Donut Corp.	177 Washington Ave	Nutley	NJ	(973)235-9827
339362	Blair Donuts, L.L.C.	27 Park Ave	Nutley	NJ	(973)284-1021
352438	NUTLEY FANCY LIMITED LIABILITY COMPANY	159 Kingsland St	Nutley	NJ	(973)320-8809
351247	Oak Ridge Donuts LLC	5748 Berkshire Valley Rd	Oak Ridge	NJ	(973)208-1212

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
338338	RUSIV FOODS LIMITED LIABILITY COMPANY	2112 State Route 35	Oakhurst	NJ	(732)695-2256
300557	Nilkanth Donut Corp.	702 White Horse Pike	Oaklyn	NJ	(856)208-9708
339373	BND Donuts Corporation	1015 Rt 35	Ocean	NJ	(732)660-1588
310280	Ocean City Donuts Inc	962 West Ave	Ocean City	NJ	(609)525-0444
354051	Ogdensburg Donuts, LLC	51 Main St	Ogdensburg	NJ	(973)823-1950
337571	Old Bridge Donuts LLC	3683 Route 9	Old Bridge	NJ	(732)591-6322
339291	Bentley Donuts II, L.L.C.	1449 Rt 18 South	Old Bridge	NJ	(732)607-9900
347353	Texas-Englishtown LLC	169 Texas Rd	Old Bridge	NJ	(732)521-0488
350620	JN 516 Corporation	2614 Highway 516	Old Bridge	NJ	(732)679-2775
352426	Mary 516 Corporation	3833 Route 516	Old Bridge	NJ	(732)753-9212
355009	FERRY OPERATING INCORPORATED	2200 Route 18 N	Old Bridge	NJ	(732)416-6979
331275	JAVA ORANGE LLC	529 Main St	Orange	NJ	(973)672-6199
343735	TASTE OF MAIN STREET INC	306 Main St	Orange	NJ	(973)672-4700
330209	Jimit Donuts, Inc.	1252 Route 73 N	Palmyra	NJ	(856)303-9007
332772	BMD Paramus South LLC	669 Route 17 South	Paramus	NJ	(201)689-9808
342066	ABDD V LLC	175 Sr-4	Paramus	NJ	(201)843-8285
347000	BERGEN TOWN DONUTS LLC	2701 Bergen Town Ctr	Paramus	NJ	(201)203-7078
356304	MAY DONUTS LLC	30 N Route 17	Paramus	NJ	2016946946
359080	SHREE SHIDD INCOPORATED	1 Garden State Plaza	Paramus	NJ	(201)226-2000
359564	BMD Paramus LLC	137 New Jersey 17 South	Paramus	NJ	(570)578-2866
357229	PARLIN DONUTS, LLC	2909 Washington Road	Parlin	NJ	(732)360-7785
302337	SAIRAM DONUTS INC	820 Us Highway 46	Parsippany	NJ	(973)257-9835
307457	Littleton Donuts, LLC	199 Littleton Rd	Parsippany	NJ	(973)402-6126
308217	SHREE SHRIYAI DONUTS LLC	147 Rt 46 East	Parsippany	NJ	(973)227-3070
341932	BEVERWYCK DONUTS, LLC	450 N Beverwyck Rd	Parsippany	NJ	(973)334-5800
344732	DELTA STATION DONUTS, LLC	3440 Route 46	Parsippany	NJ	(973)334-7400
344954	SHREE LAXMI DONUTS LLC	323 Smith Rd	Parsippany	NJ	(973)560-9800
355262	PARSIPPANY DONUTS, LLC	1933 Route 46	Parsippany	NJ	(973)541-2299
363679	TULSI AT PARSIPPANY LLC	1980 New Jersey 10 West	Parsippany	NJ	(973)326-0071
347608	76 Main Donuts, LLC	76 Main Ave	Passaic	NJ	(973)470-8200
352253	KRIDI INC	794 Main Ave	Passaic	NJ	(973)883-8961
354271	TASTE OF MONROE STREET INC	50 Monroe St	Passaic	NJ	(973)574-1301
359082	KALP MAIN LLC	625 Main Ave	Passaic	NJ	(973)883-8960
300687	Shraddha Saburi LLC	161 Union Ave	Paterson	NJ	(973)904-1411
302000	Babson Partners Smith St LLC	7 Smith St	Paterson	NJ	(973)279-5629
306147	PATERSON 20 DT JAVA LLC	39 E 33rd St	Paterson	NJ	(973)910-5701
336360	Magic Partners, LLC	139 Mcbride Ave	Paterson	NJ	(973)278-2061
341459	675 River St Paterson LLC	675 River St	Paterson	NJ	(973)925-4301
351932	Osmosis Business Management, LLC	125 Broadway	Paterson	NJ	(973)279-3282
352494	PATERSON BAKERY LIMITED LIABILITY COMPANY	684 Market St	Paterson	NJ	(973)782-5883
355444	TASTE OF 484 PATERSON INC.	484 Main St	Paterson	NJ	(973)553-1025
359921	BABSON PARTNERS CHAMBERLAIN AVE DT LLC	490 Chamberlain Ave	Paterson	NJ	(973)925-4079
334921	Kinjal Enterprise LLC	99 Borelli Blvd	Paulsboro	NJ	(856)423-7013
363755	Applegreen NJ Welcome Centres, LLC	12 Clara Barton Lane	Pedricktown	NJ	(551)370-4536
330104	SHANTI DONUTS LLC	1 W. Hampton St	Pemberton	NJ	(609)894-8200
346321	Route 31 Tree Farm LLC	1 Tree Farm Rd	Pennington	NJ	(609)737-1668
363754	Applegreen NJ Welcome Centres, LLC	1 John Fenwick Service Area Street	Penns Grove	NJ	(856)514-8402
301619	Krishnakunj, Inc.	6830 S. Crescent Blvd	Pennsauken	NJ	(856)662-3242
330498	Janam Corporation	5245 Marleton Pike	Pennsauken	NJ	(856)665-3424
345907	CJ Marvania LLC	6324 N. Crescent Blvd	Pennsauken	NJ	(856)317-2290

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#	Franchisee	Address	City	ST	Phone or Email
351387	VP PENNSAUKEN LLC	1041 Route 73	Pennsauken	NJ	(856)320-4970
353863	Great Garden State Corporation	5005 N Crescent Blvd	Pennsauken	NJ	(856)333-6948
348954	Chai Wala Inc	421 N Broadway	Pennsville	NJ	(856)299-2035
352247	PENNSTONE DONUTS, LLC	696 S Broadway	Pennsville	NJ	(856)279-2801
330849	Rasi Corp.	113 Smith St	Perth Amboy	NJ	(732)442-8881
337734	W C Donuts, Inc.	482 Smith St	Perth Amboy	NJ	(732)826-0884
340658	Rasi II, Corp	626 State Street	Perth Amboy	NJ	(732)324-4316
362534	CONVERY COFFEE, INC.	365 Convery Blvd	Perth Amboy	NJ	(732)442-8949
302737	Phillipsburg 22 LLC	853 Memorial Parkway	Phillipsburg	NJ	(908)859-2460
310412	Phillipsburg 22 LLC	712 Memorial Pky	Phillipsburg	NJ	(908)859-2450
346066	FORTUNE FOODS, INC.	1312 Us 22 East	Phillipsburg	NJ	(908)213-0022
337017	P.A. Donuts, Inc.	118 Rt 9 North	Pine Beach	NJ	(732)505-0050
342299	SANTU PINE BROOK DONUTS INC	36 Us Highway 46	Pine Brook	NJ	(973)882-3161
344295	Wayne Donuts Inc	263 Changebridge Rd	Pine Brook	NJ	(973)244-0700
343364	Pine Hill Donuts, Inc.	501 Erial Rd	Pine Hill	NJ	(856)346-1772
302481	ADDARSH, LLC	1016 Stelton Rd	Piscataway	NJ	(732)981-0282
336564	Nourhaal Donuts, Inc.	421 S Washington Ave	Piscataway	NJ	(732)424-8000
350309	RIVERROAD PISCATAWAY LIMITED LIABILITY COMPANY	601 River Rd	Piscataway	NJ	(732)377-9041
359033	JAVA SPORTS RUTGERS LLC	83 Rockafeller Rd	Piscataway	NJ	7329338595
352093	RSR Clinton LLC	1 Clinton Ave	Plainfield	NJ	(973)856-8261
356118	REETZ QSR LLC	190 Terrill Road	Plainfield	NJ	(862)324-2396
352502	Joel Donuts, Inc.	10 Schalks Crossing Rd	Plainsboro	NJ	(609)285-5134
302526	Sonal Donuts, Inc.	201 S Main St	Pleasantville	NJ	(609)272-0308
334718	Pleasantville Donuts Inc.	915 N New Rd	Pleasantville	NJ	(609)272-3053
302359	Point Pleasant Donuts, Inc.	1039 Route 88	Point Pleasant	NJ	(732)899-5008
336688	POINT BEACH DONUTS LLC	216 Rt 35 South	Point Pleasant	NJ	(732)701-9990
355617	2430 BRIDGE LLC	2430 Bridge Ave	Point Pleasant	NJ	(732)899-8989
356337	Port Monmouth Donuts, LLC	357-B New Jersey 36	Port Monmouth	NJ	(732)289-2241
330094	Rasi Corp.	301 Port Reading Ave	Port Reading	NJ	(732)855-7667
343690	Valley N Harrison, LLC	301 N. Harrison St	Princeton	NJ	(609)683-8339
357212	PC AND N #9, LLC	3513 Rte 1	Princeton	NJ	(848)260-7479
340340	All-Star Donuts, Inc.	Rte 571 & Cranbury Rd	Princeton Junction	NJ	(609)275-3857
302757	GARD of Rahway Inc.	926 Saint Georges Ave	Rahway	NJ	(732)499-8510
306610	Krishna Akshar, Inc.	1800 Route 1	Rahway	NJ	(732)453-6603
300604	ABDD V LLC	775 State Rt 17 S	Ramsey	NJ	(201)825-8055
302335	ABDD V LLC	926 State Rt 17 North	Ramsey	NJ	(201)327-2970
341191	Friendly Donuts, LLC	233 N. Franklin Turnpike	Ramsey	NJ	(201)327-2828
302996	VD AT RANDOLPH LLC	375 State Route 10	Randolph	NJ	(973)989-6868
304357	Randolph Exchange Inc	224 S. Salem St	Randolph	NJ	(973)328-1119
330087	Red Bank Donuts, Inc.	30 Water St	Red Bank	NJ	(732)224-3885
349514	Riverview Donuts LLC	1 Riverview Plz	Red Bank	NJ	(732)530-2517
304472	RIDGEFIELD BAKERY LLC	470 Broad Ave	Ridgefield	NJ	(201)591-3094
331866	Erica Donuts IV, Inc.	13 N. Broad St	Ridgewood	NJ	(201)652-9417
358081	First Cup, LLC	657 Franklin Turnpike	Ridgewood	NJ	(201)445-5398
355914	RINGWOOD DONUTS LLC	109 Skyline Dr	Ringwood	NJ	(973)341-5707
302005	Tapan Corp	10 Wildwood Blvd	Rio Grande	NJ	(609)886-8006
352503	Krupa J.S.N.P. LLC	1091 Main St	River Edge	NJ	(201)441-9211
362958	A.P.M.P. KRUPA LLC	901 Kinderkamack Road	River Edge	NJ	(201)483-3211
330344	Triple J. Family, Inc.	636 Westwood Ave	River Vale	NJ	(201)358-6900
353939	BMD Morris LLC	72 Hamburg Tpke	Riverdale	NJ	(973)492-0291
356466	RIVERDALE DONUTS, LLC	110 State Route 23	Riverdale	NJ	(973)835-1067
338098	Washington Donuts, LLC	34 Robbinsville Allentown Rd	Robbinsville	NJ	(609)208-1700
363012	Sikand 440 Limited Liability Company	200 W Passaic St	Rochelle Park	NJ	(201)281-9300

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
300518	Oom, Inc.	387 Route 46	Rockaway	NJ	(973)328-9408
342187	KUMKUM @ ROCKAWAY INC	375 Mount Hope Ave	Rockaway	NJ	(973)328-3100
343426	Shri Saantram Donut LLC	437 Route 46	Rockaway	NJ	(973)989-0303
344563	KEESMAT INC.	12 Green Pond Rd	Rockaway	NJ	(973)554-8055
304817	Ganesh Donuts Inc.	1001 Wood Ave	Roselle	NJ	(908)298-6800
335879	Karan Arjun, Inc.	843 St Georges Ave	Roselle	NJ	(908)241-5000
352319	JAI SHREE GANESH DONUTS LLC	105 W 1st Ave	Roselle	NJ	(908)241-0115
330474	Donuts & Coffee LLC	47 W. Westfield Ave	Roselle Park	NJ	(908)620-1986
342737	Narayan Donut Corp.	301 Evesham Rd	Runnemede	NJ	(856)208-7897
335625	Kruller, Inc.	56 Park Ave	Rutherford	NJ	(201)935-0346
347095	Rutherford Java LLC	131-147 Rte 17 N	Rutherford	NJ	(201)939-0702
350861	KRETEE INC.	310 Union Ave	Rutherford	NJ	(201)528-8263
343659	ESLRAM DONUTS LLC	255 Pehle Ave	Saddle Brook	NJ	(201)843-5500
359541	MONMED DONUTS LLC	110 Market St	Saddle Brook	NJ	(201)845-7456
304375	Sayreville Donuts LLC	528 Raritan St	Sayreville	NJ	(732)525-1600
337080	JM Donuts, Inc.	4500 Bordentown Ave	Sayreville	NJ	(732)238-0839
330743	SMHK LLC	2560 Us Highway 22	Scotch Plains	NJ	(908)233-6400
340003	DIVINE LITTLE FERRY LLC	1985 Us Hwy 22	Scotch Plains	NJ	(908)322-0415
357947	Kushee LLC	2246 North Ave	Scotch Plains	NJ	(908)312-5048
330204	Luis & Rosanne Donuts, L.L.C.	2204 State Highway 35	Sea Girt	NJ	(732)528-1919
307009	Shree Vimalnath Inc	1351 Paterson Plank Rd	Secaucus	NJ	(201)605-5555
330345	Divya, Inc.	700 Plaza Dr	Secaucus	NJ	(201)617-9200
342860	Shri Ram Donut #4, L.L.C.	216 County Ave	Secaucus	NJ	(201)863-2001
346803	Faber, Coe & Gregg of Florida, Inc.	100 Laurel Hill Dr (Njt-Rr)	Secaucus	NJ	(201)420-4845
306089	MACS SEWELL LLC	1551 Hurffville Rd	Sewell	NJ	(856)227-1600
340426	Pramukh Donut Corp.	604 Rt 47	Sewell	NJ	(856)269-4198
340987	Sewell Donuts, Inc.	660 Woodbury-Glassboro Rd	Sewell	NJ	(856)464-8555
342850	MACS EGGHARBOR LLC	300 Egg Harbor Rd	Sewell	NJ	(856)553-6508
351483	SHIP BOTTOM BAKERY LLC	330 W 8th St	Ship Bottom	NJ	(609)467-7154
359846	SHORT HILLS FOOD COURT LLC	1200 Morris Tpke	Short Hills	NJ	(973)314-8762
300970	Shrewsbury Donuts, Inc.	15 Newman Springs Rd E	Shrewsbury	NJ	(732)842-9721
337373	PSMMSM Sicklerville Corp	583 Berlin Cross Keys Road	Sicklerville	NJ	(856)677-3935
343675	MACS WINSLOW LLC	334 Sicklerville Rd	Sicklerville	NJ	(856)885-8839
301061	MACS SOMERDALE LLC	150 S White Horse Pike	Somerdale	NJ	(856)344-7096
355711	WARWICK QSR LLC	434 N Warwick Rd	Somerdale	NJ	(856)679-0805
349770	Somers Point Donuts Inc	411 New Rd	Somers Point	NJ	(609)926-8555
302129	Somerset Donuts, Inc.	1067 Easton Ave	Somerset	NJ	(732)249-5997
341169	Cedar Donuts, LLC	1760 Easton Ave	Somerset	NJ	(732)469-2001
346548	Schoolhouse Donuts, LLC	464c Elizabeth Ave	Somerset	NJ	(732)271-1800
355129	CARZS COFFEE INC.	920 Hamilton Street	Somerset	NJ	(732)220-1606
357625	CARZS COFFEE INC.	1165 State Highway 27	Somerset	NJ	(732)422-5424
302462	FOI at Somerville LLC	930 Us Highway 22	Somerville	NJ	(908)231-8097
331939	AB Donuts Inc.	3549 Us Highway 22	Somerville	NJ	(908)534-6565
338701	K A Donuts, Inc.	93 Route 206	Somerville	NJ	(908)704-1819
331101	Not Only Donuts Incorporated	973 Route 9 North	South Amboy	NJ	(732)721-3111
338437	South Amboy Coffee, Inc.	139-145 Broadway	South Amboy	NJ	(732)721-2110
341967	AKSHAR2004, LLC	805 Cranbury Rd	South Brunswick	NJ	(732)656-4252
344945	BRUNSWICK DONUTS, INC.	4180 Route 1 North	South Brunswick	NJ	(732)355-1115
302912	Kowtow 8 Corporation	2 S Orange Ave	South Orange	NJ	(973)762-6122
350581	Gourmet Dining, LLC	400 S Orange Ave	South Orange	NJ	(973)761-9559
300589	TRM Group, Inc.	2007 Park Ave	South Plainfield	NJ	(908)412-8828
306143	M & N Donut Inc.	114 Maple Ave	South Plainfield	NJ	(908)757-7222
355849	EV DONUTS INC	3600 Park Ave	South Plainfield	NJ	(908)757-5182
356921	South Plainfield Donuts, LLC	2875 Hamilton Boulevard	South Plainfield	NJ	(908)561-5068

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
347868	Nosh Operating LLC	75 Main St	South River	NJ	(732)238-1365
356516	JB DONUTS, INC.	2371 Vincetown Columbus Rd	Southampton	NJ	(609)686-4242
362546	Beneficial Coffee, Inc.	1841 New Jersey 70	Southampton Township	NJ	(609)808-4088
341388	Kartreats, L.L.C.	5 Centre St	Sparta	NJ	(973)726-3399
355076	RM SPARTA DONUTS LLC	550 Lafayette Rd	Sparta	NJ	(973)200-0993
339283	Spotswood Donuts, LLC	434 Main St	Spotswood	NJ	(732)251-5575
331928	Ronak Donuts, LLC	7 State Route 71	Spring Lake	NJ	(732)282-0670
330938	Springfield Donuts, Inc.	719 Mountain Ave	Springfield	NJ	(973)376-6658
356742	SS4RH LLC	30-37 Us 22	Springfield	NJ	(973)564-9358
302553	RF BYRAM DONUTS, INC.	25 Us Hwy 206	Stanhope	NJ	(973)347-9500
345010	VBCE OF STEWARTSVILLE LIMITED LIABILITY COMPANY	2437 State Route 57	Stewartsville	NJ	(908)387-8801
307322	Krishna and Khodal Donut, Inc.	1001 Valley Rd	Stirling	NJ	(908)647-1919
346746	STOCKHOLM DONUTS, LLC	2737 Route 23	Stockholm	NJ	(973)697-0100
353769	ROXBURY DONUTS, LLC	57 State Route 10 E	Succasunna	NJ	(862)251-4893
330095	Mahalaxmi Donut, Inc.	33 Union Pl	Summit	NJ	(908)273-1633
348018	Laxmi Donuts LLC	545 Morris Ave	Summit	NJ	(908)273-9303
352106	Shri Donuts LLC	10 Ashwood Ave	Summit	NJ	(908)219-4411
338861	GBMG, Inc.	1111 Route 322	Swedesboro	NJ	(856)467-2041
330225	M & P Pro-One, Inc.	1406 Teaneck Rd	Teaneck	NJ	(201)862-0062
340234	BND Donuts Corporation	4060a Asbury Ave	Tinton Falls	NJ	(732)922-3600
341523	Tinton Falls Donuts, LLC	596 Shrewsbury Ave	Tinton Falls	NJ	(732)219-1725
352700	FALLS VILLAGE DONUTS, LLC	1201 Sycamore Ave	Tinton Falls	NJ	(732)389-7515
301108	Toms River Java LLC	146 Route 37 E	Toms River	NJ	(732)244-4100
335847	K TR LAKEWOOD LLC	1245 Lakewood Rd, Rt 166	Toms River	NJ	(732)286-3635
336718	TR Fischer Donuts LLC	911 Fischer Blvd	Toms River	NJ	(732)288-9707
337372	TR Hooper Donuts LLC	1781 Hooper Ave	Toms River	NJ	(732)255-9308
339061	HN DONUTS NORTH, LLC	1594 Lakewood Rd	Toms River	NJ	(732)914-4740
339458	KOMAL TR RT 37 LLC	1902 Route 37 E	Toms River	NJ	(732)831-0008
344343	HN DONUTS SOUTH, LLC	380 Dover Rd	Toms River	NJ	(732)286-6894
350312	2 ROUTE 37 INC	2 Route 37 W	Toms River	NJ	(848)223-7929
354019	E S P MANAGEMENT LIMITED LIABILITY COMPANY	700 Rte 37 West	Toms River	NJ	(732)244-2143
301653	JF-Totowa Donuts, Inc.	580 Us Highway 46	Totowa	NJ	(973)785-3143
350975	Erica Donuts I, Inc.	303b Pascack Rd	Township Of Washington	NJ	(201)497-3041
300374	PC AND N #16, LLC	225 E State St	Trenton	NJ	(609)392-4494
300481	PC And N Corp. #4	2803 S. Broad St	Trenton	NJ	(609)888-4911
300575	Sai Chaya, Inc.	410 Lalor St	Trenton	NJ	(609)394-0855
300953	PC and N Corp. # 3	766 Highway 33	Trenton	NJ	(609)890-3949
330162	JS HUM SATH LLC	801 N Olden Ave	Trenton	NJ	(609)695-9031
340498	PC AND N 22 LLC	275 Parkway Avenue	Trenton	NJ	(609)394-0455
340499	JS YAAR LLC	47 E. State St.	Trenton	NJ	(609)695-0200
342202	Saath LLC	1072 Chambers St	Trenton	NJ	(609) 989-5800
345900	Faber, Coe & Gregg of Florida, Inc.	72 S Clinton Ave	Trenton	NJ	(609)396-6763
347661	DOJ Donuts LLC	25 Market St	Trenton	NJ	(609)392-3044
352654	DOT Donuts LLC	1035 Parkway Ave	Trenton	NJ	(201)320-3652
359749	DOL DONUTS LLC	1 John Fitch Way	Trenton	NJ	(609)433-1176
358763	TUCKERTON JAVA LLC	201 East Main Street	Tuckerton	NJ	201-543-7701
302002	MACS SOUTH TURNERSVILLE LLC	5751 Route 42 South	Turnersville	NJ	(856)302-6787
335973	PSMMSM NJ LLC	460 Hursville-Crosskeys Rd	Turnersville	NJ	(856)270-5927
341251	MACS SICKLERVILLE LLC	2801 Rt 42	Turnersville	NJ	(856)885-4035
349110	MACS NORTH TURNERSVILLE LLC	5400 Route 42	Turnersville	NJ	(856)352-0317

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
300451	GARD of Union Inc.	2639 Morris Ave	Union	NJ	(908)632-7613
330997	N.A.T.C. Donuts, Inc.	320 Chestnut St	Union	NJ	(908)624-0500
335484	Kanha, Inc.	1451 Stuyvesant Ave.	Union	NJ	(908)687-3336
336191	Gard Of 1401 Morris Ave, Inc.	1401 Morris Ave	Union	NJ	(908)964-8365
345128	1982 Morris Avenue, LLC	1982 Morris Ave	Union	NJ	(908)810-9797
363020	UNION W1 LLC	900 Springfield Road	Union	NJ	9083244956
307961	Shree Donut Corp.	4900 Bergenline Ave	Union City	NJ	(201)865-5886
310297	36 Donut Corp	3606 Bergenline Ave	Union City	NJ	(201)866-7646
344091	Bergenline Donut Corp	2000 Bergenline Ave	Union City	NJ	(201)330-1616
337712	YOGI NJ LLC	10 Landis Ave	Upper Deerfield	NJ	(856)451-0202
330706	622 Valley Montclair Food, LLC	622 Valley Rd	Upper Montclair	NJ	(973)655-9615
351947	GATEWAY 40 DONUTS INC	769 Route 40	Upper Pittsgrove	NJ	(856)521-0934
356233	VENTNOR FOODS LLC	6400 Ventnor Ave	Ventnor City	NJ	(609)541-2933
331606	ABDD III, LLC	301 Route 94 And Church St	Vernon	NJ	(973)764-7744
351742	Verona Bakery, LLC	101 Bloomfield Ave	Verona	NJ	(973)239-7134
301620	Yogi Donut Corp.	360 N Delsea Dr	Vineland	NJ	(856)696-9766
341915	Vineland Donuts Inc.	709 E. Chestnut Ave	Vineland	NJ	(856)691-5444
350062	Sherman Donuts Inc	2881 S Delsea Dr	Vineland	NJ	(856)696-0750
351234	OAK DONUTS INC	975 N Main Rd	Vineland	NJ	(856)696-1491
353567	LINCOLN DONUTS INC	1790 South Lincoln Avenue	Vineland	NJ	(856)506-0600
308215	Shastriji Donut, Inc.	1120 White Horse Rd	Voorhees	NJ	(856)435-2094
349661	BURNT MILL DONUTS LLC	11 S Burnt Mill Rd	Voorhees	NJ	(856)616-0080
330343	Erica Donuts III, Inc.	29 E Prospect St	Waldwick	NJ	(201)493-8810
359105	1902 WALL LLC	1902 State Route 35	Wall Township	NJ	(732)681-9781
342346	New Food Franchise IV, LLC	6 Main St	Wallington	NJ	(973)458-0570
350496	WANTAGE DONUTS LLC	190 Route 23	Wantage	NJ	(973)702-3865
359280	EQUITY PARTNERS WARETOWN LLC	566 Route 9	Waretown	NJ	(609)891-0429
308346	Saber Donut, Inc.	177 Washington Valley Rd.	Warren	NJ	(732)271-4010
358801	KIND AT WARREN LLC	10 Independence Boulevard (Cert)	Warren	NJ	(908)502-7475
304013	Vandac, Inc.	156 Sr-31	Washington	NJ	(908)689-7941
349009	A and G Donuts, LLC	345 State Route 31 S	Washington	NJ	(908)223-1380
306000	BMD Hamburg 2 LLC	2387 Hamburg Tpke	Wayne	NJ	(973)831-9814
343632	Sav Eatery LLC	100 Willowbrook Dr	Wayne	NJ	(973)256-4992
345596	BMD 23 LLC	1957 Route 23 S	Wayne	NJ	(973)872-7200
346755	DBJ SWEET DOUGH TWO, INC.	1467 Route 23	Wayne	NJ	(973)628-0434
352408	BMD Hamburg One LLC	1050 Hamburg Tpke	Wayne	NJ	(973)872-0530
340350	Palisades Donut LLC	2816 Palisades Ave	Weehawken	NJ	(201)867-2865
345033	Park Ave Donut Limited Liability Company	4100 Park Ave	Weehawken	NJ	(201)348-8700
354000	SHRI RAM DONUT 8 LLC	500 Port Imperial Blvd	Weehawken	NJ	(201)766-1432
336897	Akshar Donut Corporation	1100 Mantua Pike	Wenonah	NJ	(856)208-7906
300372	Sita Ram Inc	235 Route 73 North	West Berlin	NJ	(856)768-4488
348384	TASTE OF WEST CALDWELL LLC	592 Passaic Ave	West Caldwell	NJ	(973)226-7772
345931	MAHANT DONUT LLC	1007 Kings Hwy	West Deptford	NJ	(856)845-2121
352029	KESHAV DONUT LLC	1671 Crown Point Rd	West Deptford	NJ	(856)537-1615
300624	SNEH Foods Limited Liability Company	840 Broadway	West Long Branch	NJ	(732)222-6178
332100	West Long Branch Donuts LLC	271 Highway 36	West Long Branch	NJ	(732)542-0605
354790	Compass Group USA, Inc.	400 Cedar Ave	West Long Branch	NJ	(732)263-5608
331605	ABDD III, LLC	1521 Union Valley Road	West Milford	NJ	(973)728-6111
340007	4914 Donut Corp	4914-22 Kennedy Blvd	West New York	NJ	(201)865-6505
341924	OM Riddhi Siddhi, LLC	442 Pleasant Valley Way	West Orange	NJ	(973)325-5664
353155	Babson Partners Northfield Ave DT LLC	563 Northfield Ave	West Orange	NJ	(973)243-4990
353230	Babson Partners Valley Road LLC	12 S Valley Rd	West Orange	NJ	(973)669-8500

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
340788	Swaminarayan Donut, LLC	100 Springside Rancocas Rd	Westampton	NJ	(609)880-1520
335599	N.A.T.C. Donuts, Inc.	421 Central Ave.	Westfield	NJ	(908)228-2046
308571	Janam Corporation	145 Haddon Ave	Westmont	NJ	(856)854-9622
351329	PSMMSM WESTVILLE CORP	1021 Delsea Dr	Westville	NJ	(856)579-8363
330030	Kinare At Wharton LLC	321 State Route 15	Wharton	NJ	(973)442-8322
347099	Sejal Wharton Donuts LLC	314 Route 15	Wharton	NJ	(973)442-8299
355350	PNR Treats, LLC	210 State Route 15 S	Wharton	NJ	(862)244-4862
340583	KASTLE AT WHIPPANY INC	567 Route 10	Whippany	NJ	(973)884-6263
349146	WHITING DONUTS LLC	1200 Route 70	Whiting	NJ	(732)350-0909
351585	OCEAN DONUTS LLC	4014 Boardwalk	Wildwood	NJ	(609)729-5880
356808	Shore Donuts LLC	2402 Boardwalk	Wildwood	NJ	(609)522-0629
343537	Wildwood Donuts, LLC	3120 Boardwalk	Wildwood	NJ	(609)729-5880
337371	MACS WILLIAMSTOWN LLC	50 S. Black Horse Pike	Williamstown	NJ	(856)513-6250
340789	Prayosha Donut LLC	320 Beverly Rancocas Rd	Willingboro	NJ	(609)835-7777
331286	Rasi Corp.	458 Amboy Ave	Woodbridge	NJ	(732)855-8962
338224	A & T Donut II, Inc.	887 St Georges Ave	Woodbridge	NJ	(732)855-8580
338660	Tasty Donuts, Inc.	999 Rahway Ave	Woodbridge	NJ	(732)750-0137
340856	Allied Donuts, Inc.	1152 Us Hwy 9 North	Woodbridge	NJ	(723)596-1250
353389	Parkway North QSR, Inc.	133 Garden State Parkway North	Woodbridge	NJ	(732)965-2209
356422	MALL DONUTS, INC.	428 Woodbridge Center Dr	Woodbridge	NJ	(732)361-1790
356948	CT DONUTS, INC.	848 Us 1 And Tappen St	Woodbridge	NJ	(732)582-5039
337676	Hari Donut Corp	610 Mantua Ave	Woodbury	NJ	(856)845-7750
340152	Khalid Abdalla	1007 Mcbride Ave	Woodland Park	NJ	(973)256-1602
345784	West Paterson Enterprise, LLC	185 Squirrelwood Rd	Woodland Park	NJ	(973)278-2519
347919	Woodstone Donuts LLC	300 West Ave	Woodstown	NJ	(856)769-8400
352508	GBMG, Inc.	2015 Route 322	Woolwich Township	NJ	(856)832-0608
354717	SAMP DONUTS LLC	101 Fort Dix St	Wrightstown	NJ	(609)723-3238
348328	Ivy Donuts LLC	386 Franklin Ave	Wyckoff	NJ	(201)891-1133
355019	NMR-JUAN TABO, LLC	2301 Juan Tabo Blvd Ne	Albuquerque	NM	(505)200-0925
359009	NMR-Central, LLC	4208 Central Ave Sw	Albuquerque	NM	(505)359-7005
362446	LFO WYOMING BLVD NM, LLC	4201 Wyoming Blvd Ne	Albuquerque	NM	(505)929-5906
365026	Fresquez Concessions, Inc.	2200 Sunport Boulevard	Albuquerque	NM	(505)884-7484
357249	Pilot Travel Centers LLC	4200 Mabry Dr	Clovis	NM	(575)769-8369
302375	Garner Enterprises, Inc.	3030 E Main St	Farmington	NM	(505)327-2804
350123	Army & Air Force Exchange Service	8001 Gibson Blvd Se	Kirtland Afb	NM	(505)232-8771
351036	Sizzling Donuts, LLC	2527 N Main St	Las Cruces	NM	(575)524-0384
351881	Sizzling Donuts, LLC	3835 E Lohman Ave	Las Cruces	NM	(575)652-3024
363172	Sizzling Donuts, LLC	1159 S Valley Dr	Las Cruces	NM	(575)338-3380
359490	NMR-RIO, LLC	1197 Rio Rancho Dr Se	Rio Rancho	NM	(505)800-5990
301341	Deubel, LLC	1085 S Saint Francis Dr	Santa Fe	NM	(505)983-2090
345465	NVGRE DONUT, INC.	171 N Gibson Rd	Henderson	NV	(702)564-7036
350026	NVGRE DONUT, INC.	10100 S Eastern Ave	Henderson	NV	(702)558-2160
362933	PN2H2 DONUT, INC.	3510 W Volunteer Blvd	Henderson	NV	(702)944-9535
364272	LVP FOOD SERVICE CONCEPT LLC	1700 Railroad Pass Casino Drive	Henderson	NV	(725)305-0745
345422	Quality Brand Group Nevada LLC	409 E Silverado Ranch Blvd	Las Vegas	NV	(702)616-0085
345643	Quality Brand Group Nevada LLC	5861 W. Craig Rd	Las Vegas	NV	(702)396-5031
345877	NVGRE DONUT, INC.	200 E Fremont St	Las Vegas	NV	(725)204-3117
345904	NVGRE DONUT, INC.	5111 Boulder Hwy	Las Vegas	NV	(702)433-8882
345928	Quality Brand Group Nevada LLC	6295 S. Rainbow Blvd	Las Vegas	NV	(702)876-1324
345933	Quality Brand Group Nevada LLC	6795 Tropicana Ave	Las Vegas	NV	(702)889-1368
346571	Quality Brand Group Nevada LLC	11710 W. Charleston Blvd	Las Vegas	NV	(702)228-0568
346686	NVGRE DONUT, INC.	4125 S Eastern Ave	Las Vegas	NV	(702)732-4336
347434	Quality Brand Group Nevada LLC	7430 Las Vegas Blvd	Las Vegas	NV	(702)263-7403

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
349363	TA Operating LLC	6595 N Hollywood Blvd	Las Vegas	NV	(702)644-0509
350472	Quality Brand Group Nevada LLC	7250 S Durango Dr	Las Vegas	NV	(702)260-4818
350744	Quality Brand Group Nevada LLC	6935 N Durango Dr	Las Vegas	NV	(702)489-9461
353295	Quality Brand Group Nevada LLC	5905 W Sahara Ave	Las Vegas	NV	(702)954-4088
353343	Quality Brand Group Nevada LLC	3481 S Durango Dr	Las Vegas	NV	(702)650-0226
355277	Quality Brand Group Nevada LLC	4503 Paradise Rd	Las Vegas	NV	(702)570-5665
355641	Hudson Group (HG) Retail, LLC	4455 Paradise Rd	Las Vegas	NV	(702)483-4882
359842	Volume Services America, Inc.	336 Convention Center Dr	Las Vegas	NV	(702)943-6925
362442	HANOPA DONUT, INC.	3535 Las Vegas Boulevard S	Las Vegas	NV	(725)204-7808
362443	HANOPA DONUT, INC.	3535 Las Vegas Blvd S	Las Vegas	NV	(702)202-1836
362547	AKTTEL DONUT, INC.	3200 Las Vegas Blvd S	Las Vegas	NV	(702)867-3110
362657	PNH2 Donut Inc	8806 South Maryland Parkway	Las Vegas	NV	(725)204-8771
362836	Ella Inc LLC	3851 West Charleston Boulevard	Las Vegas	NV	(725)233-3938
362877	KEANA Donut, Inc.	4575 Boulder Highway	Las Vegas	NV	(702)476-9588
362880	KEANA Donut, Inc.	740 S Decatur Blvd	Las Vegas	NV	(702)268-8930
363208	PN2H2 DONUT, INC.	8965 Blue Diamond Road	Las Vegas	NV	(702)867-3030
363390	Host International, Inc.	5757 Wayne Newton Blvd	Las Vegas	NV	(401)732-5140
363391	Host International, Inc.	5757 Wayne Newton Blvd	Las Vegas	NV	(401)732-5140
363392	Host International, Inc.	5757 Wayne Newton Boulevard	Las Vegas	NV	(401)732-5140
363497	PITA HUT ENTERPRISES, LLC	3150 Paradise Road	Las Vegas	NV	(702)892-0711
365061	HANOPA DONUT, INC.	3535 Las Vegas Blvd. South	Las Vegas	NV	6302352698
365193	PNH2 Donut Inc	7180 South Jones Blvd	Las Vegas	NV	(702)268-7769
349799	Quality Brand Group Nevada LLC	5485 Simmons St	North Las Vegas	NV	(702)998-1262
357437	Quality Brand Group Nevada LLC	545 W Craig Rd	North Las Vegas	NV	(702)718-5426
358465	Pilot Travel Centers LLC	3812 E Craig Rd	North Las Vegas	NV	(702)644-1600
363279	Toddler INC, LLC	1616 E Lake Mead Blvd	North Las Vegas	NV	(725)205-2342
359630	HT2 FRANCHISING LLC	5260 W 7th St	Reno	NV	(775)787-1732
362691	HT2 FRANCHISING LLC	155 Damonte Ranch Pkwy	Reno	NV	(775)900-3908
353932	HT2 Franchising Store #2, LLC	435 Sparks Blvd	Sparks	NV	(775)356-2720
354706	TA Operating LLC	1440 6th St	Wells	NV	(775)752-2000
346213	Watertown Foodservice Group, LLC	48 West Church St	Adams	NY	(315)232-5005
350029	M & W FOODS II, LLC	935 State Route 37	Akwesasne	NY	(518)358-9480
300365	Cristina Donuts, Inc.	1066 Madison Av	Albany	NY	(518)482-3640
300471	Westside Albany New Day Ventures LLC	1040 Central Ave	Albany	NY	(518)459-4570
304359	Prudencio Donuts, Inc.	439 Madison Avenue	Albany	NY	(518)463-0229
304724	Beaver Creek Enterprises, Ltd	601 New Scotland Ave	Albany	NY	(518)482-3880
307866	Westside Albany North Pearl Ventures LLC	39 N Pearl St	Albany	NY	(518)427-0897
331817	Westside Albany Commerce Ventures LLC	One Commerce Plaza	Albany	NY	(518)426-1678
331927	Westside Albany Calleigh Ventures LLC	1425 Washington Ave	Albany	NY	(518)435-9797
332425	Westside Albany Caleb Ventures LLC	392 Karner Rd	Albany	NY	(518)869-0306
336462	Westside Albany Shaker Ventures LLC	457 Albany Shaker Rd	Albany	NY	(518)437-1509
341801	Westside Albany 677 Central Ventures LLC	677 Central Ave	Albany	NY	(518)438-4698
346688	Aramark Healthcare Support Services, LLC	43 New Scotland Ave	Albany	NY	(518)262-7400
348380	Albany Airport Donuts LLC	Albany International Airport	Albany	NY	(518)242-4316
350822	BAPA 1351 CENTRAL AVE DONUTS LLC	1351 Central Ave	Albany	NY	(518)915-1002
352901	Westside Albany State Plaza Ventures LLC	170 State St	Albany	NY	(518)427-2897
353598	Aramark Sports and Entertainment Services, LLC	51 S Pearl St	Albany	NY	(518)487-2130

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#	Franchisee	Address	City	ST	Phone or Email
353599	Aramark Sports and Entertainment Services, LLC	51 S Pearl St	Albany	NY	(518)487-2130
353702	CROSSGATES DONUTS INC.	1 Crossgates Mall Rd	Albany	NY	(518)434-2611
353763	BAPA 131 COLONIE CENTER DONUTS LLC	131 Colonie Ctr	Albany	NY	(518)915-1006
356413	Clifton Park Donuts, LLC	500 Northern Blvd	Albany	NY	(518)465-1001
357999	SOUTHERN BLVD DONUTS, LLC	339 Southern Blvd	Albany	NY	(518)451-9636
352183	BAPA SOUTH MAIN ST LLC	153 S Main St	Albion	NY	(585)283-4061
343841	Indus Restaurants, Inc.	3242 W. State St	Allegheny	NY	(716)372-1281
362990	ALTAMONT DONUTS, INC.	6495 New York 158	Altamont	NY	(518)595-4599
343113	PVDB3, LLC	55 Cross Point Pkwy	Amherst	NY	(716)206-3093
343124	PVDB3, LLC	3640 Main St	Amherst	NY	(716)206-3093
343889	Delta-Sonic Carwash Systems, Inc.	1355 Niagara Falls Blvd	Amherst	NY	(716)832-4050
336443	Garcia Donuts, Inc.	160 Church Street	Amsterdam	NY	(518)842-8219
346707	Kevin Donuts, Inc.	4882 State Highway 30	Amsterdam	NY	(518)842-2443
350707	Joey Donuts, Inc.	218 State Highway 30s	Amsterdam	NY	(518)843-0486
332257	High Test Coffee LLC	7858 State Route 434	Apalachin	NY	(607)625-4855
351720	Hillcrest Marshall, Inc.	875 Saw Mill River Rd	Ardsley	NY	(914)674-8530
306660	Metro Franchising Commissary LLC	3114 Ditmars Blvd	Astoria	NY	(718)274-3011
338115	Metro Franchising Commissary LLC	4307 Astoria Blvd	Astoria	NY	(718)267-8020
348016	Ditmas Donuts Corp.	3723 Ditmars Blvd	Astoria	NY	(718)204-0115
348576	Guru Donut Corporation	32-48 Steinway St	Astoria	NY	(718)777-6655
349014	Queens Place Donut Corp.	2412 Steinway St	Astoria	NY	(718)204-8408
357417	SARADA DONUT LLC	25-22 30th Ave	Astoria	NY	(347)507-0354
359636	Metro Franchising Commissary LLC	22-78 31st St	Astoria	NY	(718)721-0872
303543	BAPA E GENESEE DONUTS LLC	2 E Genesee St	Auburn	NY	(315)282-7400
304010	BAPA GRANT AVE DONUTS LLC	149 Grant Ave	Auburn	NY	(315)515-3228
350284	BAPA 160 STATE DONUTS LLC	160 State St	Auburn	NY	(315)282-7384
359166	NS Donuts LLC	1578 Clark Street Rd	Auburn	NY	(315)704-5223
331770	Paula Donuts, Inc.	2781 Lakeville Rd	Avon	NY	(585)226-3778
349753	Webster Donuts, Inc.	265 E Main St	Avon	NY	(585)226-3029
347587	Upstate Foodservice Group, LLC	1320 E. River Rd	Bainbridge	NY	(607)967-7168
351023	Upstate Foodservice Group, LLC	117 State Highway 7	Bainbridge	NY	(607)563-4010
302211	WESTSIDE DONUT BALDWIN VENTURES LLC	1680 Grand Ave	Baldwin	NY	(516)378-9186
349649	764 Sunrise LLC	764 Sunrise Hwy	Baldwin	NY	(516)442-4042
343848	SOMERS DONUTS, LLC	55 Route 6	Baldwin Place	NY	(914)551-6001
331499	Syracuse Foodservice Group, Inc.	34 E Genesee St	Baldwinsville	NY	(315)635-2845
342244	Syracuse Foodservice Group, Inc.	2244 Downer St	Baldwinsville	NY	(315)635-7480
363393	Route 50 Donuts, LLC	9 Round Lake Rd	Ballston Lake	NY	(518)899-8001
308855	M.A.L. Donut Venture Of Saratoga, Ltd.	2007 Doubleday Ave	Ballston Spa	NY	(518)885-8530
342327	Route 50 Donuts, LLC	194 Church Ave	Ballston Spa	NY	(518)884-8076
353659	KANAK BARDONIA, LLC	301 Route 304	Bardonia	NY	(845)501-7322
349878	Barneveld Donuts, LLC	7995 State Route 12	Barneveld	NY	(315)896-4211
300924	136 West Main Street, Inc.	136 W Main St	Batavia	NY	(585)201-7054
353639	136 West Main Street, Inc.	405 West Main St	Batavia	NY	(585)219-4015
346361	BAPA MORRIS ST LLC	350 W Morris St	Bath	NY	(607)622-5062
359313	Bapa Rt 54 Donuts LLC	7173 State Route 54	Bath	NY	(607)622-6010
341943	Metro Franchising Commissary LLC	1403 Brentwood Rd	Bayshore	NY	(631)969-8660
344878	Pine Aire Donuts LLC	195 Pine Aire Dr	Bayshore	NY	(631)617-6739
332345	Metro Franchising Commissary LLC	3504 Bell Blvd	Bayside	NY	(718)428-3344
340295	BELL QSR LLC	4008 Bell Blvd	Bayside	NY	(718)224-7013
345100	Francis Lewis Donuts LLC	2605 Francis Lewis Blvd	Bayside	NY	(718)225-3040
353746	Metro Franchising Commissary LLC	21295 26th Ave	Bayside	NY	(718)428-3275

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#	Franchisee	Address	City	ST	Phone or Email
355871	SNR FOOD INC.	45-54 Francis Lewis Blvd	Bayside	NY	(718)225-8500
354656	Hillcrest Marshall, Inc.	9 Haines Rd	Bedford Hills	NY	(914)666-0794
347103	Metro Franchising Commissary LLC	24501 Jamaica Ave.	Bellerose	NY	(718)347-0856
345922	Newbridge QSR, Inc.	1526 Newbridge Rd	Bellmore	NY	(516)221-0580
356290	BELLPORT DONUT GROUP, INC.	790 S Sunrise Hwy	Bellport	NY	(631)619-8591
358021	MONTAUK DONUT GROUP, INC.	1669 Montauk Hwy	Bellport	NY	(631)776-6080
362550	INDUS QSR IV INC.	5744 County Road 20 W	Belmont	NY	(585)449-1142
352156	INDUS QSR III INC.	8073 Clinton Street Rd	Bergen	NY	(585)494-2234
339746	Route 107 QSR, Inc.	597 Hicksville Rd	Bethpage	NY	(516)822-2132
358995	L&B Donuts, LLC	521 Stewart Avenue	Bethpage	NY	(516)531-6008
306480	Sonraj, Inc.	1315 Upper Front St	Binghamton	NY	(607)722-0455
336971	Sonraj, Inc.	211 Main St	Binghamton	NY	(607)797-1969
344725	Bapa Upper Court LLC	715 Upper Court St	Binghamton	NY	(607)238-7794
354287	Bapa 1168 Vestal Ave LLC	1168-70 Vestal Ave	Binghamton	NY	(607)203-1128
300779	JAK-Blauvelt Donuts, Inc.	580 Route 303	Blauvelt	NY	(845)398-2724
354132	ROCHESTER COFFEE BREWING, INC.	3 Main St	Bloomfield	NY	(585)657-6497
349038	Blue Point Donut Group Inc	33 Montauk Hwy	Blue Point	NY	(631)419-6656
310458	Milfa International Corp.	4541 Sunrise Hwy	Bohemia	NY	(631)589-5352
342476	Metro Franchising Commissary LLC	1573 Lakeland Ave	Bohemia	NY	(631)244-3618
352335	BOONVILLE DONUTS, LLC	13190 State Route 12	Boonville	NY	(315)271-2381
358688	MULTIBRANDS BRENTWOOD 786 SUFFOLK AVENUE OPERATING COMPANY LLC	786 Suffolk Ave	Brentwood	NY	(631)231-2200
336340	Syracuse Foodservice Group, Inc.	9555 Brewerton Rd	Brewerton	NY	(315)676-2494
300848	DEBONIS BREWSTER, LLC	1583 Route 22	Brewster	NY	(845)278-4667
338797	Donuts By B & P, Inc.	111a Independant Way	Brewster	NY	(845)278-1802
357403	Donuts By DeBonis Corp.	1 Star Ridge Rd	Brewster	NY	(845)278-2578
344719	FAC Briarcliff LLC	80 N State Rd	Briarcliff Manor	NY	(914)762-6564
350927	DJ Bridgehampton Incorporated	2044 Montauk Hwy	Bridgehampton	NY	(631)537-0542
343665	Upstate Foodservice - Bridgeport, LLC	8010 State Rd 31	Bridgeport	NY	(315)633-2333
341766	Avila Donuts, Inc.	3682 State Hwy 30	Broadalbin	NY	(518)883-6150
352210	INDUS QSR III INC.	4675 Lake Rd S	Brockport	NY	(585)637-2988
356899	INDUS QSR IV INC.	7535 W Ridge Rd	Brockport	NY	(585)637-2077
304622	FAC BOSTON POST RD LLC	4090 Boston Rd	Bronx	NY	(347)202-8555
330160	Kings Point Ventures, LLC	763 E. Gun Hill Rd	Bronx	NY	(718)652-7845
331197	Kings Point Ventures, LLC	1374 Metropolitan Ave	Bronx	NY	(718)824-3096
331418	Men At Work, LLC	1752 Crosby Ave	Bronx	NY	(347)201-2510
332150	FAC EAST GUN HILL RD LLC	1780 E Gun Hill Rd	Bronx	NY	(347)202-8557
332355	Men At Work, LLC	3732 E. Tremont Ave	Bronx	NY	(347)201-1258
332794	ADR Ventures WPRA, LLC	4399a White Plains Rd	Bronx	NY	(929)207-4427
335890	AMG Baychester Quickserve LLC	3804 Boston Post Rd	Bronx	NY	(718)231-8014
336074	Kings Point Ventures, LLC	701 Allerton Ave	Bronx	NY	(718)708-4459
336943	Men At Work, LLC	5987 Broadway #89	Bronx	NY	(347)606-1952
337905	950 Donuts, Inc.	950 Allerton Ave	Bronx	NY	(718)450-8346
338263	Nulife of Prospect LLC	1041 Prospect Ave	Bronx	NY	(718)304-7723
338595	845 Donuts Corp.	843 East 149th St	Bronx	NY	(718)292-6882
340091	Bronx 163 Foods Inc.	511 E. 163rd St	Bronx	NY	(718)402-6700
340367	RV Eastchester Foods Inc.	2451 Eastchester Rd	Bronx	NY	(646)368-7281
340725	Bronx Bruckner Foods Inc.	114 Bruckner Blvd	Bronx	NY	(347)478-7685
341192	HM DONUTS LLC	1325 Hutchinson River Pkwy	Bronx	NY	(929)207-4572
341194	HM DONUTS LLC	1320 Hutchinson River Pkwy	Bronx	NY	(929)207-4571
342732	ADR Ventures WPR, LLC	2200 White Plains Rd	Bronx	NY	(929)207-4422
342733	Shibly, Inc.	880 Garrison Ave	Bronx	NY	(718)861-4171

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#	Franchisee	Address	City	ST	Phone or Email
344428	Kings Point Ventures, LLC	2973 E. Tremont Ave	Bronx	NY	(718)239-8019
345132	AMG WEBSTER QUICKSERVE, LLC	3059 Webster Ave	Bronx	NY	(718)944-1590
345427	ADR Ventures SUB, LLC	980 E 233rd St	Bronx	NY	(929)207-4425
345431	AMG Mosholu Quickserve LLC	3276 Jerome Ave	Bronx	NY	(718)220-2547
345512	AMG Rosedale Quickserve, LLC	1730 Cross Bronx Expressway	Bronx	NY	(718)861-5528
345513	AMG Throgs Neck Quickserve LLC	4147 Throggs Neck Expy	Bronx	NY	(718)824-9292
345536	AMG Jerome Quickserve LLC	2350 Jerome Ave	Bronx	NY	(718)220-5651
345867	Kings Point Ventures, LLC	3421 E. Tremont Ave	Bronx	NY	(718)823-6660
345895	ADR Ventures WEST, LLC	1791 Westchester Ave	Bronx	NY	(929)207-4423
345918	NK 1021, LLC	209 W. 231st St	Bronx	NY	(718)432-2741
345950	Kings Point Ventures, LLC	2400 Westchester Ave	Bronx	NY	(718)239-6958
345951	Kings Point Ventures, LLC	2515 Boston Road	Bronx	NY	(718)231-2835
345956	Kings Point Ventures, LLC	1090 Morris Park	Bronx	NY	(718)975-0433
347530	AMG 233rd Quickserve LLC	1 E. 233rd St	Bronx	NY	(718)798-3950
347712	AMG BRUCKNER QUICKSERVE LLC	281 Bruckner Blvd	Bronx	NY	(718)401-5817
348453	Legends Hospitality, LLC	1 E 161st St	Bronx	NY	(646)977-8501
348748	AMG 4201 Quickserve LLC	4201 Webster Ave	Bronx	NY	(718)881-0380
349310	Metro Franchising Commissary LLC	70 Major Deegan Expy	Bronx	NY	(718)798-4858
349311	Metro Franchising Commissary LLC	71 Major Deegan Expressway	Bronx	NY	(718)798-5266
349750	ADR Ventures WEB, LLC	1805 Webster Ave	Bronx	NY	(929)207-4424
349896	AMG E Fordham Quickserve, LLC	601 E Fordham Rd	Bronx	NY	(718)220-8654
350276	AMG GUNHILL QUICKSERVE LLC	47 E Gun Hill Rd	Bronx	NY	(347)691-3379
350647	Bronx 138 Foods Inc	262 Alexander Ave	Bronx	NY	(347)297-3808
350659	CN 2011 LLC	260 E 161st St	Bronx	NY	(718)292-2908
351123	Bronx Prospect Foods Inc.	839 Prospect Ave	Bronx	NY	(646)368-5923
351663	BMD 259 LLC	568 West 235th St #570	Bronx	NY	(917)477-5452
351669	AMG Bartow Quickserve LLC	1930 Bartow Ave	Bronx	NY	(718)320-1000
351853	CS 2010 LLC	50 E 161st St	Bronx	NY	(718)292-6510
351966	KETHY'S, INC.	4 E Fordham Rd	Bronx	NY	(718)563-5555
352102	AMG SOUTHERN BLVD QUICKSERVE LLC	762 Southern Blvd	Bronx	NY	(347)270-5434
352136	CSN10 LLC	3033 3rd Ave	Bronx	NY	(718)742-1200
352264	2035 Bartow Quickserve LLC	2035 Bartow Ave	Bronx	NY	(718)320-1590
352365	RVN Foods, Inc.	1592 Westchester Ave	Bronx	NY	(718)378-3069
352674	Nulife of Tremont LLC	760 E Tremont Ave	Bronx	NY	(718)766-5202
352917	AMG Tremont Quickserve LLC	1111 E Tremont Ave	Bronx	NY	(718)828-1188
352925	MEN AT WORK WATERS PLACE, LLC	1776 Eastchester Rd	Bronx	NY	(718)713-7762
353192	AMG CROSSING QUICKSERVE LLC	925 Hunts Point Ave	Bronx	NY	(718)378-5672
353569	1779 Southern Donuts LLC	1779 Southern Blvd	Bronx	NY	(929)207-4570
355653	1929 DONUTS INC.	1929 Bruckner Blvd	Bronx	NY	(718)484-4664
355911	MSV COFFEE LLC	6301 Riverdale Ave	Bronx	NY	(718)405-3200
356319	BRONX MARKET FOODS INC	610 Exterior St	Bronx	NY	(718)255-7530
359052	CSN 19 LLC	5201 Broadway	Bronx	NY	(347)431-9625
359381	AMG 149TH QUICKSERVE LLC	99 East 149th Street	Bronx	NY	(718)766-5440
362481	STORY 1905 LLC	1905 Story Ave	Bronx	NY	(347)862-1282
364658	FORTY SEVEN TWENTY INC.	4722 Third Avenue	Bronx	NY	(718)521-2499
365095	ADR Ventures REL, LLC	4194 White Plains Road	Bronx	NY	(929)207-4426
365714	AMG Burnside Quickserve LLC	34 West Burnside Avenue	Bronx	NY	(917)597-4271
304133	Deck Kings-373, LLC	373 Kings Hwy	Brooklyn	NY	(718)787-1308
304397	Deck Kings-1422, LLC	1422 Kings Hwy	Brooklyn	NY	(718)998-2632
306813	Deck Flatbush - 1575, LLC	1575 Flatbush Ave	Brooklyn	NY	(347)588-0394
307815	Deck Court-56, LLC	56 Court St	Brooklyn	NY	(718)625-2068
308107	Deck Rockaway - 2092, LLC	2092 Rockaway Pky	Brooklyn	NY	(718)251-5014

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#	Franchisee	Address	City	ST	Phone or Email
310149	Deck U - 6620, LLC	6620 Avenue U	Brooklyn	NY	(718)241-4064
310177	Deck 3-552, LLC	552 3rd Ave	Brooklyn	NY	(718)788-7888
310196	DECK CONEY - 3031 LLC	3031 Coney Island Ave	Brooklyn	NY	(718)332-2033
330870	Deck 5-6755, LLC	6755 5th Ave	Brooklyn	NY	(718)491-2068
331529	Deck 3-7111, LLC	7111 3rd Ave	Brooklyn	NY	(718)748-3294
331707	UNIVERSAL DONUT CORP.	1556 Broadway	Brooklyn	NY	(347)425-0860
332351	Metro Franchising Commissary LLC	1939 Linden Blvd	Brooklyn	NY	(718)272-5801
332353	Metro Franchising Commissary LLC	418 Coney Island Ave	Brooklyn	NY	(718)437-7730
335014	Metro Franchising Commissary LLC	8775 Bay Pkwy	Brooklyn	NY	(718)996-5181
336064	Deck Mermaid - 3015 LLC	3015 Mermaid Ave	Brooklyn	NY	(718)372-3198
336750	Deck Linden-1427, LLC	1427 Linden Blvd	Brooklyn	NY	(718)489-3096
337503	40 EMPIRE DONUT CORP.	40 Empire Blvd.	Brooklyn	NY	(718)284-0103
339369	Deck 5-7519, LLC	7519 5th Avenue	Brooklyn	NY	(718)439-7305
339755	Shree Laxmandav LLC	640 Conduit Blvd	Brooklyn	NY	(718)235-2960
340157	Deck Newkirk - 10, LLC	10 Newkirk Plaza	Brooklyn	NY	(718)421-1947
342307	Church Avenue Donuts Inc.	1700 Church Ave	Brooklyn	NY	(718)282-0112
343683	Deck Penn-1358, LLC	1358 Pennsylvania Ave	Brooklyn	NY	(718)489-3096
344472	Deck Hamilton-289, LLC	289 Hamilton Ave	Brooklyn	NY	(718)596-1902
344544	DECK KINGS - 1903 LLC	1903 Kings Hwy	Brooklyn	NY	(718)975-0646
344818	K & R Donuts Inc.	8704 Fourth Ave	Brooklyn	NY	(718)238-3300
345142	U Bake Corp.	2419 Coney Island Ave	Brooklyn	NY	(718) 376-3590
345147	Deck Bay Parkway - 6627, LLC	6627 Bay Pkwy	Brooklyn	NY	(718)232-0290
345816	Deck Atlantic - 1720, LLC	1720 Atlantic Ave	Brooklyn	NY	(718)756-1011
345997	Deck McDonald's-1080 LLC	1080 Mcdonald Ave	Brooklyn	NY	(718)252-0218
347358	Greenpoint Leasing Corp.	356 Mcguinness Blvd	Brooklyn	NY	(718)383-1042
347364	Deck Utica-1900 Limited Liability Company	4926 Avenue K	Brooklyn	NY	(718)968-1173
347533	AMG Grand Quickserve LLC	1049 Grand St	Brooklyn	NY	(718)599-1549
347950	Belt Donuts, Inc.	2801 Knapp St	Brooklyn	NY	(718)615-3184
348148	Deck Third - 8924 LLC	8924 Third Ave	Brooklyn	NY	(718)680-0019
348270	Deck Eastern Parkway-542 LLC	542 Eastern Pkwy	Brooklyn	NY	(718)221-0036
348788	Metro Franchising Commissary LLC	809 Grand St	Brooklyn	NY	(718)387-6033
348791	Metro Franchising Commissary LLC	6000 Shore Pkwy	Brooklyn	NY	(718)258-3241
349242	HALSEY DONUTS AND GAS LLC	1379 Halsey St	Brooklyn	NY	(347)787-7774
349244	Deck Livingston - 322, LLC	322 Livingston St	Brooklyn	NY	(718)858-4218
349367	Deck Ralph-2317 LLC	2317 Ralph Ave	Brooklyn	NY	(718)444-0244
349646	Deck Canarsie-8925 LLC	8925 Avenue D	Brooklyn	NY	(718)451-1213
349671	Deck Cortelyou-1506 LLC	1506 Cortelyou Rd	Brooklyn	NY	(718)282-8800
349734	Deck Avenue U-2501 LLC	2501 Avenue U	Brooklyn	NY	(718)332-8918
349768	Deck Fort Hamilton - 4912 LLC	4912 Fort Hamilton Pkwy	Brooklyn	NY	(347)492-4294
349948	Deck 86th Street-1510 LLC	1510 86th St	Brooklyn	NY	(917)507-7425
349980	DECK 7th AVENUE - 306 LLC	306 7th Ave	Brooklyn	NY	(347)529-5253
350503	Deck Jay - 387 LLC	387 Jay St	Brooklyn	NY	(347)689-4067
350541	873 Donut Corp.	873 Flatbush Ave	Brooklyn	NY	(718)282-1238
350778	DECK 86th - 2168, LLC	2168 86th St	Brooklyn	NY	(718)758-5140
350902	Deck Neptune - 359 LLC	359 Neptune Ave	Brooklyn	NY	(347)713-1057
351216	Deck Fulton - 1151 LLC	1151 Fulton St	Brooklyn	NY	(718)975-2177
351287	A.K. Nasary Corp.	1132 Myrtle Ave	Brooklyn	NY	(718)443-0726
351571	Deck Flatbush - 1014 LLC	1014 Flatbush Ave	Brooklyn	NY	(347)240-1831
352140	Deck 5 - 8509 LLC	8509 5th Ave	Brooklyn	NY	(718)833-6400
352301	Metro Franchising Commissary LLC	182 Bedford Ave	Brooklyn	NY	(718)782-8210
352504	DECK MYRTLE - 513 LLC	513 Myrtle Ave	Brooklyn	NY	(718)230-0099
352505	Deck Utica - 289 LLC	289 Utica Ave	Brooklyn	NY	(718)771-2009
352543	DECK 17th - 7823 LLC	7823 17th Ave	Brooklyn	NY	(718)331-0976

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#	Franchisee	Address	City	ST	Phone or Email
352555	DECK PROSPECT PARK - 250 LLC	250 Prospect Park W	Brooklyn	NY	(347)588-0390
352744	Metro Franchising Commissary LLC	527 Metropolitan Ave	Brooklyn	NY	(718)782-0175
353269	DECK X - 267 LLC	267 Avenue X	Brooklyn	NY	(718)975-2325
353276	Deck 5 - 3921 LLC	3921 5th Ave	Brooklyn	NY	(917)909-1814
353360	Crescent Cityline, Inc.	439 Crescent St	Brooklyn	NY	(862)219-1333
353485	Metro Franchising Commissary LLC	272 Broadway	Brooklyn	NY	(718)388-0847
353640	Deck 806 - Franklin, LLC	806 Franklin Ave	Brooklyn	NY	(347)365-6010
353723	EMMYS DONUT CORP.	1052 Flushing Ave	Brooklyn	NY	(347)663-1130
353789	DECK GATEWAY - 590 LLC	590 Gateway Dr	Brooklyn	NY	(347)588-0403
354250	Deck Bedford - 1671 LLC	1671 Bedford Ave	Brooklyn	NY	(347)588-0392
354858	Deck Kings Plaza, LLC	5100 Kings Plaza	Brooklyn	NY	(718)873-1370
354873	Deck Beverly - 110, LLC	110 Beverley Rd	Brooklyn	NY	(718)975-0551
355369	Deck Cropsey - 2978, LLC	2978 Cropsey Ave	Brooklyn	NY	(718)872-5488
355867	Metro Franchising Commissary LLC	893 Manhattan Ave	Brooklyn	NY	(718)383-2519
356151	Metro Franchising Commissary LLC	1752 Shore Pkwy	Brooklyn	NY	(347)744-1629
356152	Deck BJs Gateway, LLC	339 Gateway Dr	Brooklyn	NY	(718)235-3148
356218	Deck Nostrand - 1930, LLC	1930 Nostrand Ave	Brooklyn	NY	(347)627-3780
356546	LEGACY LINDEN QSR LLC	2492 Linden Blvd	Brooklyn	NY	(718)272-9090
356868	Deck Utica - 1149, LLC	1149 Utica Ave	Brooklyn	NY	(347)627-5202
357260	Deck Flatbush - 365, LLC	365 Flatbush Ave	Brooklyn	NY	(718)622-2400
358215	Deck Church-5012, LLC	5012 Church Ave	Brooklyn	NY	(718)345-5372
359066	Deck Brighton - 617, LLC	617 Brighton Beach Ave	Brooklyn	NY	(718)769-1745
359458	Ghazi Associates Inc.	418 Avenue P	Brooklyn	NY	(718)513-1668
361797	Kings Kitchen Corporation	934 Kings Hwy	Brooklyn	NY	(718)627-2450
361816	Deck Clarkson-506, LLC	506 Clarkson Ave	Brooklyn	NY	(718)804-0635
363371	DECK KNICKERBOCKER - 446, LLC	446 Knickerbocker Ave	Brooklyn	NY	(718)489-3096
363427	Deck Kings-4801, LLC	4801 Kings Highway	Brooklyn	NY	(718)540-2129
363517	786 Paradise Associates, Inc.	179 Avenue U	Brooklyn	NY	(718)265-3015
363817	Sultan Foods Corp	302 Avenue U	Brooklyn	NY	(347)240-0599
364513	Deck Sheepshead-1618, LLC	1618 Sheepshead Bay Road	Brooklyn	NY	508-768-6222
364616	Deck 18-6306, LLC	6306 18th Avenue	Brooklyn	NY	(929)324-0959
365295	R and Z Donut Inc.	1597 Mcdonald Avenue	Brooklyn	NY	(347)371-9400
365589	DECK ATLANTIC-557, LLC	557 Atlantic Avenue	Brooklyn	NY	(347)716-9668
365590	Deck Fulton-1319, LLC	1319 Fulton Street	Brooklyn	NY	(347)365-7147
365703	DECK 86-1976, LLC	1976 86th Street	Brooklyn	NY	(718)333-0615
365733	Deck Flatbush-705, LLC	705 Flatbush Avenue	Brooklyn	NY	(718)940-6861
338782	Buchanan Donuts, LLC	113 Albany Post Rd	Buchanan	NY	(914)734-7771
342152	Delta-Sonic Carwash Systems, Inc.	1264 Main St	Buffalo	NY	(716)541-2116
344071	PVDB1, LLC	2340 Delaware Ave	Buffalo	NY	(716)206-3093
362555	180 RAM NARAYAN LLC	180 Perry St	Buffalo	NY	(585)553-0695
301760	M.A.L. Donut Venture Of Saratoga, Ltd.	809b Route 50	Burnt Hills	NY	(518)384-0038
356855	BAPA 281 MAIN ST DONUTS LLC	281 Main St	Cairo	NY	(518)622-3248
353592	Metro Franchising Commissary LLC	20815 Linden Blvd	Cambria Heights	NY	(516)472-7100
352006	Upstate Foodservice Group, LLC	6 Harden Blvd	Camden	NY	(315)820-4343
343699	Camillus Donuts, LLC	5300 W. Genesee St	Camillus	NY	(315)484-9231
353651	Love's Travel Stops & Country Stores, Inc.	State Route 22	Canaan	NY	(518)781-4040
350420	Canandaigua Donuts, LLC	170 Eastern Blvd	Canandaigua	NY	(585)412-6233
340438	CNY Foodservice - N. Peterboro St., LLC	369 North Peterboro St	Canastota	NY	(315)697-7160
354856	CNY Foodservice-Canastota SavOn, LLC	3802 State Highway 31	Canastota	NY	(315)875-5230
341694	M & W FOODS, INC.	103 East Main St	Canton	NY	(315)386-2704
343817	Kent Donuts Corp	1090 Route 52	Carmel	NY	(845) 228-1238
346988	DEBONIS CARMEL, LLC	1863 Route 6	Carmel	NY	(845)225-1803

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
349315	Watertown Foodservice Group, LLC	4 S Broad St	Carthage	NY	(315)519-3020
359864	Upstate Foodservice Group, LLC	1166 Castle Creek Rd	Castle Creek	NY	(607)204-1026
339956	BAPA 95 MILLER RD DONUTS LLC	95 Miller Rd	Castleton On Hudson	NY	(518)915-1013
353408	Empire Foodservice Group, LLC	3475 Route 370	Cato	NY	(315)626-4075
308831	BAPA 213 W BRIDGE ST DONUTS LLC	213 W Bridge St	Catskill	NY	(518)943-2061
348937	Upstate Foodservice Group, LLC	135 Albany Street	Cazenovia	NY	(315)655-0660
359824	CENTER MORICHES DONUT GROUP, INC.	790 Montauk Hwy	Center Moriches	NY	(631)892-3257
343191	DJ CENTEREACH INC	2165 Middle Country Rd	Centereach	NY	(631)981-0684
336384	Syracuse Foodservice Group, Inc.	3041 East Ave/ Rt 49	Central Square	NY	(315)676-3385
338636	ABDD LLC	10 Center Dr	Central Valley	NY	(845)782-7872
349130	M & W FOODS, INC.	1038 State Route 11	Champlain	NY	(518)298-3869
357527	M & W FOODS II, LLC	122 W Main St	Chateaugay	NY	(518)615-7001
341976	Delta-Sonic Carwash Systems, Inc.	2285 Walden Ave	Cheektowaga	NY	(716)206-8651
351765	ABDD LLC	78 Brookside Ave	Chester	NY	(845)469-6026
340239	Upstate Foodservice - Chittenango Plaza, LLC	900 E Genesee St	Chittenango	NY	(315)687-7700
342253	Syracuse Foodservice Group, Inc.	8083 Brewerton Rd	Cicero	NY	(315)699-7865
349164	BAPA 5865 ROUTE 31 DONUTS LLC	5865 State Route 31	Cicero	NY	(315)288-5004
353479	Empire Foodservice Group, LLC	6166 S Bay Rd	Cicero	NY	(315)288-4917
362806	Applegreen NY Travel Plazas LLC	4002 Ransom Road	Clarence	NY	(716)669-5546
336968	Syracuse Foodservice Group, Inc.	4206 Nys Route 31	Clay	NY	(315)546-0064
300176	DES, Inc.	1752b Route 9	Clifton Park	NY	(518)509-1819
338717	Westside Albany Halfmoon Ventures LLC	1530 Route 9	Clifton Park	NY	(518)373-0384
343409	Corri, Inc.	602 Plank Rd	Clifton Park	NY	(518)509-1822
343823	Westside Albany Route 87 Ventures LLC	1532 Crescent Rd	Clifton Park	NY	(518)373-2900
332120	Clinton Donuts, LLC	35 Utica St	Clinton	NY	(315)853-5709
351486	Kirkland Donuts, LLC	7481 State Route 5	Clinton	NY	(315)381-3538
302632	T.S.T.S. Donuts, Inc.	990 E Main St	Cobleskill	NY	(518)239-0045
306146	Westside Albany Cohoes Ventures LLC	92 Saratoga St	Cohoes	NY	(518)233-1811
353904	North Country Donuts, LLC	1095 New Loudon Rd	Cohoes	NY	(518)783-6579
350537	Cold Spring Donuts, LLC	33 Chestnut St	Cold Spring	NY	(845)265-3164
341410	Metro Franchising Commissary LLC	13007 20th Ave	College Point	NY	(718)321-3573
350214	DOWNTOWN NU DONUTS INC.	1834 College Point Blvd	College Point	NY	(718)539-0016
356167	Avenue Nu Donuts Inc	137-05 20th Ave	College Point	NY	(203)470-1971
336401	Westside Albany 1636 Central Ave Ventures LLC	1636 Central Ave	Colonie	NY	(518)862-1030
340272	Westside Albany Wolf Road Ventures LLC	186 Wolf Rd	Colonie	NY	(518)454-9400
308727	Commack Road II Donuts LLC	169a Commack Rd	Commack	NY	(631)493-0152
346635	Multibrands Commack Inc.	6166 Jericho Tpke	Commack	NY	(631)462-2652
359365	Square Scoop, Ltd.	1 Garet Place	Commack	NY	(631)864-0031
330477	JAJ-Congers Donuts, Inc.	15 S. Route 303	Congers	NY	(845)267-0484
362807	Applegreen NY Travel Plazas LLC	8319 Indian Falls Road	Corfu	NY	(484)350-1798
302889	BAPA CONHOCTON ST LLC	125 Conhocton St	Corning	NY	(607)654-7953
332132	Giatri Donuts Inc.	45 Quaker Ave	Cornwall	NY	(845)534-4300
345493	CORONA QSR LLC	10227 Roosevelt Ave	Corona	NY	(718)424-2592
342265	CNY Foodservice - Tompkins St., LLC	927 Tompkins St	Cortland	NY	(607)758-8410
345076	CNY Foodservice Group, LLC	152 Clinton Ave	Cortland	NY	(607)218-6340
350332	CNY Foodservice Group, LLC	162 Tompkins St	Cortland	NY	(607)299-4799

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
365259	AUXILIARY SERVICES CORPORATION OF SUNY CORTLAND	103 Prospect Terrace	Cortland	NY	(607)753-5418
300789	CORTLANDT MANOR DONUTS, LLC	2102 Main St	Cortlandt Manor	NY	(914)737-5571
342423	Annsville Circle Donuts, LLC	98 Roa Hook Rd	Cortlandt Manor	NY	(914)734-4171
348176	FAC CROSS RIVER, LLC	20 N Salem Rd	Cross River	NY	(914)763-0165
335799	Hillcrest Marshall, Inc.	22 Maple St	Croton On Hudson	NY	(914)271-2309
352074	Croton Donuts, LLC	2030 Albany Post Rd	Croton On Hudson	NY	(914)495-3223
353058	INDUS QSR III INC.	9924 Route 408	Dalton	NY	(585)476-2022
350294	M & W FOODS, INC.	1165 State Route 374	Dannemora	NY	(518)492-7290
340745	Indus QSR Inc.	9475 Airport Plaza	Dansville	NY	(585)335-6850
304537	DELMAR DONUTS, INC.	232 Delaware Ave	Delmar	NY	(518)439-7661
336630	Syracuse Foodservice Group, Inc.	6681 Collamer Rd	Dewitt	NY	(315)701-1320
330196	Hillcrest Marshall, Inc.	1 Southfield Ave	Dobbs Ferry	NY	(914)674-8552
341985	ABDD VI LLC	3 Dover Village Plaza	Dover Plains	NY	(845)789-1496
343317	CNY Foodservice - 36 North Street, Dryden, LLC	36 North St	Dryden	NY	(607)844-5336
331325	T.S.T.S. Donuts, Inc.	6030 Duanesburg Rd	Duanesburg	NY	(518)895-5331
344967	PVDB7, LLC	3929 Vineyard Dr	Dunkirk	NY	(716)206-3093
351340	LONG BEACH DONUTS Corp.	1070 W Beech St	East Atlantic Beach	NY	(516)431-1393
341050	Metro Franchising Commissary LLC	10801 Grand Central Pkwy	East Elmhurst	NY	(718)478-1926
341051	Metro Franchising Commissary LLC	10702 Grand Central Pky East	East Elmhurst	NY	(718)397-8283
347893	Astoria Boulevard Donuts, LLC	83-10 Astoria Blvd	East Elmhurst	NY	(718)505-1360
359278	SSP America LGA, LLC	100 Central Terminal Dr	East Elmhurst	NY	(919)200-5114
359279	SSP America LGA, LLC	100b Central Terminal Dr	East Elmhurst	NY	(919)200-5114
340554	Westside Albany Troy Road Ventures LLC	97 Troy Rd	East Greenbush	NY	(518)477-4087
349691	Westside Albany East Greenbush Ventures LLC	557 Columbia Tpke	East Greenbush	NY	(518)477-9691
345056	Metro Franchising Commissary LLC	300 E. Main St	East Islip	NY	(631)859-2626
331264	Front Street Donut Corp.	329 Merrick Ave	East Meadow	NY	(516)542-6155
341348	D & S East Meadow, Inc.	2675 North Jerusalem Rd	East Meadow	NY	(516)826-4571
352381	MULTIBRANDS ELWOOD OPERATING LLC	1903 Jericho Tpke	East Northport	NY	(631)499-4900
353449	Penfield Donuts Inc.	966 Linden Ave	East Rochester	NY	(585)383-1544
351856	5050 Veterans Highway, LLC	5050 Nesconset Hwy	East Setauket	NY	(631)650-7863
353107	Multibrands East Setauket Operating Company LLC	197 Main St	East Setauket	NY	(631)751-4500
331771	Syracuse Foodservice Group, Inc.	4 Chevy Dr	East Syracuse	NY	(315)463-7474
357825	Empire Foodservice Group, LLC	7043 Manlius Center Rd	East Syracuse	NY	(315)627-0130
362856	Empire Foodservice Group, LLC	6360 E Taft Rd	East Syracuse	NY	(315)928-6040
335687	FAC 38 ML LLC	38 A Mill Rd	Eastchester	NY	(914)793-1947
363667	M & W FOODS, INC.	5556 State Route 11	Ellenburg Center	NY	(518)615-7169
308532	ABDD LLC	2 1/2 N Main St	Ellenville	NY	(845)647-6334
341244	BORNER DONUTS, LLC	91-23 Queens Blvd	Elmhurst	NY	(718)205-9464
348661	CORONA DONUTS AND GAS LLC	9403 Corona Ave	Elmhurst	NY	(917)396-4635
356613	Elmhurst Donuts LLC	86-10 Queens Blvd	Elmhurst	NY	(917)832-6434
300479	Gopalanand Swamibapa Corporation	301 Madison Ave	Elmira	NY	(607)734-9769
351696	ABJI BAPASHREE CORP.	1141 Broadway St	Elmira	NY	(607)767-6081
354913	Bapa Elmira Donuts LLC	2001 College Ave	Elmira	NY	(607)398-2047
345193	BAPA CORNING RD LLC	2501 Corning Rd	Elmira Heights	NY	(607)767-6264
341245	WESTSIDE DONUT ELMONT VENTURES LLC	1791 Dutch Broadway	Elmont	NY	(516)256-0199
302955	Hillcrest Marshall, Inc.	91 E Main St	Elmsford	NY	(914)347-5671

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#	Franchisee	Address	City	ST	Phone or Email
334933	Hillcrest Marshall, Inc.	182 Saw Mill River Rd	Elmsford	NY	(914)347-5768
357124	Hillcrest Marshall, Inc.	609 Saw Mill River Rd	Elmsford	NY	(914)363-6600
357792	Hillcrest Marshall, Inc.	92 W Main St	Elmsford	NY	(914)909-0382
304411	Sonraj, Inc.	1400 E Main St	Endicott	NY	(607)757-0180
343359	Bapa Country Club Rd LLC	3521 Country Club Rd	Endwell	NY	(607)785-2720
337453	Watertown Foodservice Group, LLC	26370 Us Route 11	Evans Mills	NY	(315)629-2623
343591	Paula Donuts, Inc.	650 Moseley Rd	Fairport	NY	(585)425-8590
344470	Paula Donuts, Inc.	1311 Fairport Rd	Fairport	NY	(585)388-7441
352082	Beach 59th Gas & Donuts LLC	5914 Beach Channel Dr	Far Rockaway	NY	(718)474-1091
356476	BEACH 84TH STREET DONUTS, LLC	87-07 Rockaway Beach Blvd	Far Rockaway	NY	(347)619-5751
364469	Mott Ave Donuts LLC	2120 Mott Avenue	Far Rockaway	NY	(475)328-2288
302484	575 Fulton Donuts, Inc.	575 Fulton St	Farmingdale	NY	(516)752-8177
306883	CMA AT FARMINGDALE, INC.	203 Broadhollow Rd	Farmingdale	NY	(631)777-7765
345518	Jericho-Underhill LLC	34 Hempstead Tpke	Farmingdale	NY	(516)694-0451
351189	MERRITTS COFFEE, LLC	194 Merritts Rd	Farmingdale	NY	(516)586-4985
356168	MULTIBRANDS FARMINGDALE BJ LLC	50 Daniel St	Farmingdale	NY	(516)695-6963
345258	Farmington Donuts, LLC	1297 Route 332	Farmington	NY	(585)924-9682
343098	T & G Holdings, LLC	1075 Portion Rd	Farmingville	NY	(631)698-1807
345764	FV Donuts Inc.	1105 Horseblock Rd	Farmingville	NY	(631)732-7707
354585	BAPA 501 GENESEE ST DONUTS LLC	501 E Genesee St	Fayetteville	NY	(315)632-6018
339749	9 North Cafe, LLC	680 Route 9	Fishkill	NY	(845)897-3010
358350	TD Cafe, LLC	18 Westage Dr	Fishkill	NY	(845)202-7601
330015	ABDD III, LLC	158 N. Main St	Florida	NY	(845)651-9800
306457	Metro Franchising Commissary LLC	4102 College Point Blvd	Flushing	NY	(718)460-2571
310406	135 NBG Inc.	13541 Roosevelt Ave	Flushing	NY	(718)460-2096
331882	Great Spot of Queens, Inc.	8922 Roosevelt Ave	Flushing	NY	(718)899-8484
332347	Metro Franchising Commissary LLC	219-02 Horace Harding Blvd	Flushing	NY	(718)423-6860
346539	A1 PRECIOUS LLC	3402 Union St	Flushing	NY	(718)709-8567
347899	Flushing Plaza Donuts, LLC	4159 Kissena Blvd	Flushing	NY	(718)321-2096
351655	Metro Franchising Commissary LLC	79-27 Main Street	Flushing	NY	(718)969-3439
352231	RUPANI & SONS LLC	14636 45th Ave	Flushing	NY	(718)766-9165
353345	NORTHERN DONUTS INC.	166-01 Northern Blvd	Flushing	NY	(917)563-5257
353570	WESTSIDE DONUT PARSONS VENTURES LLC	2517 Parsons Blvd	Flushing	NY	(718)353-8327
356165	Metro Franchising Commissary LLC	13107 40th Rd	Flushing	NY	(516)322-5565
330459	KPNFD-Forest Hills, Inc.	9712 Metropolitan Ave	Forest Hills	NY	(718)793-5785
331708	VALPAR 5 CORP	71-67 Yellowstone Blvd	Forest Hills	NY	(718)263-5606
344421	S&J Donuts Queens, LLC	100-05 Queens Blvd	Forest Hills	NY	(718)793-3690
350050	Metro Franchising Commissary LLC	10721 71st Ave	Forest Hills	NY	(718)261-4257
355550	Donuts Of Rutland, Inc.	69 Catherine St	Fort Ann	NY	(518)639-1024
330356	Glens Falls Donut Group, LLC	Upper Broadway	Fort Edward	NY	(518)746-0009
353677	ABDD IV LLC	897-987 Route 9w	Fort Montgomery	NY	(845)977-8024
362804	Applegreen NY Travel Plazas LLC	227w New York State Thruway	Frankfort	NY	(315)895-5039
306341	Metro Franchising Commissary LLC	595 Franklin Ave	Franklin Square	NY	(516)354-6055
341863	CANYON DONUTS FRANKLIN SQUARE, INC.	1106 Hempstead Tpke	Franklin Square	NY	(516)328-0177
304369	VBR DONUT CORP.	35-37 E Sunrise Hwy	Freeport	NY	(516)546-3333
350325	CNY Foodservice Group, LLC	1414 Dryden Rd	Freeville	NY	(607)319-5176
347890	Metro Franchising Commissary LLC	19605 Grand Central Pkwy	Fresh Meadows	NY	(718)264-1326
300398	Oswego Foodservice Group, LLC	314 S 2nd St	Fulton	NY	(315)598-8912
336576	Oswego Foodservice Group, LLC	9 W 1st St S	Fulton	NY	(315)593-1120
347874	Oswego Foodservice-Fulton Plaza, LLC	810 W Broadway	Fulton	NY	(315)592-7893

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#	Franchisee	Address	City	ST	Phone or Email
342366	Westside Albany Fultonville Ventures LLC	121 Riverside Dr	Fultonville	NY	(518)278-7712
339529	NORTH STAR DONUT GROUP, LLC	1297 Saratoga Rd	Gansevoort	NY	(518)793-8093
342498	Canyon Donuts Garden City, Inc.	334 Nassau Blvd	Garden City	NY	(516)481-4600
354385	Deck Roosevelt, LLC	630 Old Country Rd	Garden City	NY	(516)747-1082
356312	Metro Franchising Commissary LLC	711 Stewart Ave	Garden City	NY	(347)993-8383
304065	Izsak's Donut Corp.	2458 Jericho Tpke	Garden City Park	NY	(516)248-6207
343697	Garnerville Donuts, Inc.	22 W Ramapo Rd	Garnerville	NY	(845)786-3975
331769	Paula Donuts, Inc.	4310 Lakeville Rd	Geneseo	NY	(585)245-8473
355746	ROCHESTER COFFEE BREWING, INC.	4179 Lakeville Rd	Geneseo	NY	(585)243-0737
350417	Hamilton Donuts, LLC	477 Hamilton St	Geneva	NY	(315)759-5912
302049	WESTSIDE DONUT GLEN COVE VENTURES LLC	5 Brewster St	Glen Cove	NY	(516)759-0858
339910	Metro Franchising Commissary LLC	25609 Union Turnpike	Glen Oaks	NY	(718)343-3611
353641	Metro Franchising Commissary LLC	9005 Myrtle Avenue	Glendale	NY	(718)849-0563
347094	Westside Albany Glenmont Ventures LLC	415 Route 9w	Glenmont	NY	(518)436-3619
307666	Glenville Donuts, Inc.	65 Freemans Bridge Rd	Glenville	NY	(518)377-7402
342185	Joseph Donuts, Inc.	2915 Amsterdam Rd	Glenville	NY	(518)382-3161
343714	GLENRIDGE RD. DONUTS, INC.	245 Saratoga Rd	Glenville	NY	(518)384-0479
362718	Gloversville Donuts, LLC	1008 New York 29a	Gloversville	NY	(518)725-5700
354364	ABDD LLC	400 Greenwich Ave	Goshen	NY	(845)294-3229
357134	Watertown Foodservice Group, LLC	8 Rock Island St	Gouverneur	NY	(315)535-4176
349231	2024 NARAYAN LLC	2024 Grand Island Blvd	Grand Island	NY	(716)775-5953
355427	Donuts Of Rutland, Inc.	75 Quaker St	Granville	NY	(518)345-5293
307739	Great Neck Donuts, Inc.	35 N Station Plz	Great Neck	NY	(516)487-2233
349730	GNN QSR Inc.	566 Middle Neck Rd	Great Neck	NY	(516)708-9389
353512	LEGACY BAYSIDE QSR LLC	164 Northern Blvd	Great Neck	NY	(516)487-3561
306265	BAJRANGI DEWEY DONUTS LLC	3665 Dewey Ave	Greece	NY	(585)663-7241
352189	Indus QSR II Inc.	834 Long Pond Rd	Greece	NY	(585)225-0315
342843	Green Island Donuts, LLC	25 Lower Hudson Rd	Green Island	NY	(518)270-1670
340761	GREENLAWN DONUTS INC.	112 Broadway	Greenlawn	NY	(631)261-6353
308598	Greenvale Donuts, Inc.	1 Glen Cove Rd	Greenvale	NY	(516)625-6081
353473	BAPA 11501 ROUTE 32 DONUTS LLC	11501 Route 32	Greenville	NY	(518)966-4303
330370	M.A.L. Donut Venture Of Saratoga, Ltd.	Route 29	Greenwich	NY	(518)692-1031
356928	ABDD IV LLC	70 Ten Eyck Ave	Greenwood Lake	NY	(845)595-1795
355803	CNY Foodservice Group, LLC	202 Main St	Groton	NY	(607)898-2133
304094	Westside Albany Star Plaza Ventures LLC	2060 Western Ave	Guilderland	NY	(518)456-4864
342260	Westside Albany Guilderland Ventures LLC	1573 Western Ave	Guilderland	NY	(518)456-0026
349754	Clifton Park Donuts, LLC	325 Route 146	Halfmoon	NY	(518)509-1046
345717	PVDB7, LLC	5073 Camp Rd	Hamburg	NY	(716)648-4185
345835	Callen Donuts, LLC	34 Utica St	Hamilton	NY	(315)824-0974
364453	INDUS QSR IV INC.	1722 Lake Road North	Hamlin	NY	(585)964-3009
301726	DJ Hampton Bays Inc.	127 E Montauk Hwy	Hampton Bays	NY	(631)594-1928
300241	FAC 260 Hals LLC	260 Halstead Ave	Harrison	NY	(914)835-0513
349680	Lite N Sweet II, Inc.	269 S Central Ave	Hartsdale	NY	(914)230-5150
357828	PSNS Donuts LLC	221 E Hartsdale Ave	Hartsdale	NY	(914)230-4429
302009	AGJ Four, Inc.	1275 Veterans Memorial Hwy	Hauppauge	NY	(631)366-0033
308531	MULTIBRANDS HAUPPAUGE ADAMS AVENUE OPERATING COMPANY LLC	160 Adams Ave	Hauppauge	NY	(631)434-9810
331018	J & J At Hauppauge, Inc.	205 Wheeler Rd	Hauppauge	NY	(631)342-8019

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AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
338588	Metro Franchising Commissary LLC	410 Wheeler Rd	Hauppauge	NY	(631)234-3566
349036	Multibrands Hauppauge Inc.	694 Motor Pkwy	Hauppauge	NY	(631)231-5100
304832	Front Street QSR Inc.	1 Front St	Hempstead	NY	(516)323-5126
352795	Hempstead Courthouse Donuts LLC	98 Main St	Hempstead	NY	(516)292-7612
357657	Vijay Enterprises, Inc.	1000 Fulton Ave	Hempstead	NY	(516)463-6536
337752	Herkimer Donuts, LLC	505 West State Street	Herkimer	NY	(315)866-9811
345771	F.K.B. Donuts of Hewlett LLC	31 Franklin Ave	Hewlett	NY	(516)295-2210
331807	Dack, LLC	490 W. Old Country Rd	Hicksville	NY	(516)433-0319
342636	Metro Franchising Commissary LLC	388 W. John St.	Hicksville	NY	(516)932-6542
352251	CENTER QSR INC.	432 Jerusalem Ave	Hicksville	NY	(516)513-0349
356214	Hicksville QSR II Inc	538 S Broadway	Hicksville	NY	(516)300-9254
344086	Highland Donuts, LLC	3600 Us Highway 9w	Highland	NY	(845)691-7058
354957	BRIDGEVIEW DONUTS, LLC	3668 Rt 9 W	Highland	NY	(845)834-2514
330252	Krishna Donuts, Inc.	310 Main St	Highland Falls	NY	(845)446-5510
302582	202 NBG Inc.	202-09 Hillside Ave	Hollis	NY	(718)740-2002
352098	GREAT SPOT OF HOLTSVILLE, INC.	1100 Waverly Ave	Holtsville	NY	(631)307-9377
350513	CNY Foodservice Group, LLC	31 S West St	Homer	NY	(607)299-4385
351792	BAPA W MAIN DONUTS LLC	116 W Main St	Honeoye Falls	NY	(585)497-7295
338829	BAPA 4474 ROUTE 7 DONUTS LLC	4744 State Route 7	Hoosick Falls	NY	(518)686-4013
301560	ABDD VI LLC	807 State Rt 82	Hopewell Junction	NY	(845)592-4260
343709	ABDD VI LLC	2593 Route 52	Hopewell Junction	NY	(845)226-4166
344296	ABDD VI LLC	1600 Route 82	Hopewell Junction	NY	(845)592-4275
352423	Archway Cafe, LLC	1997 Route 52	Hopewell Junction	NY	(845)202-7355
341966	Indus Restaurants, Inc.	1050 State Route 36	Hornell	NY	(607)324-6394
341284	BAPA CHAMBERS RD LLC	3317 Chambers Rd	Horseheads	NY	(607)442-1503
348931	Muktajeevan Swamibapa Corporation	1020 Center St	Horseheads	NY	(607)739-1049
355507	BAPA COUNTY RD CORP	1400 County Rd 64	Horseheads	NY	(607)767-7065
302933	CROSSBAY QSR LLC	16302 Cross Bay Blvd	Howard Beach	NY	(347)825-4557
347926	Metro Franchising Commissary LLC	82-09 153rd Ave	Howard Beach	NY	(718)323-2892
302015	BAPA 3 HEALY BLVD DONUTS LLC	3 Healy Blvd	Hudson	NY	(518)828-9574
341975	BAPA 460 FAIRVIEW AVE DONUTS LLC	460 Fairview Ave	Hudson	NY	(518)828-3032
302222	WESTSIDE DONUT HUNTINGTON 2 VENTURES LLC	336 W Jericho Tpke	Huntington	NY	(631)424-5451
345223	Metro Franchising Commissary LLC	838 New York Avenue	Huntington	NY	(631)421-2010
356826	Metro Franchising Commissary LLC	15 Southdown Rd	Huntington	NY	(631)424-0647
349340	Hyde Park Cafe Incorporated	3979 Albany Post Rd	Hyde Park	NY	(845)229-4146
344279	Ilion Donuts, LLC	40 First St	Ilion	NY	(315)895-3077
338167	BAPA HUDSON AVE DONUTS LLC	2255 Hudson Ave	Irondequoit	NY	(585)563-6065
347227	FRJ Austin Donuts Inc.	4261 Austin Blvd	Island Park	NY	(516)432-4924
355175	ISLANDIA FRANCHISING CORP.	1966 Veterans Memorial Hwy	Islandia	NY	(631)203-4333
343337	CNY Foodservice - 205 South Meadow St., LLC	205 S Meadow St	Ithaca	NY	(607)272-3619
351104	CNY Foodservice Group, LLC	408 Elmira Rd	Ithaca	NY	(607)379-6269
352415	CNY Foodservice Group, LLC	302 Pine Tree Rd	Ithaca	NY	(607)319-0069
302733	37th Avenue Jackson Heights, LLC	7520 37th Ave	Jackson Heights	NY	(718)397-5770
344539	Cain Management Queens, LLC	8118 Roosevelt Ave	Jackson Heights	NY	(718)779-3947
351303	87 NORTHERN BLVD. LLC	87-10 Northern Blvd	Jackson Heights	NY	(718)458-5260
308509	Metro Franchising Commissary LLC	13801 Queens Blvd	Jamaica	NY	(718)297-3062
308817	Rassell Enterprises Ltd	13118 Merrick Blvd	Jamaica	NY	(718)527-4653
332779	Metro Franchising Commissary LLC	138-17 Hillside Ave	Jamaica	NY	(718)526-1500
337510	Metro Franchising Commissary LLC	13344 150th St	Jamaica	NY	(718)659-0014
338209	ROCKAWAY BLVD. BASEMENT LLC	14601 Rockaway Blvd	Jamaica	NY	(718)323-2444
342633	Jamaica Four Donuts Inc.	162-25 Liberty Ave	Jamaica	NY	(718)739-2284

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#	Franchisee	Address	City	ST	Phone or Email
343686	Jamaica Three Donuts Inc.	159-02 Jamaica Ave	Jamaica	NY	(718) 206-3593
346724	Air Ventures LGA, LLC	Jfk Intl Airport	Jamaica	NY	(202)277-4848
346725	Air Ventures LGA, LLC	Jfk Intl Airport	Jamaica	NY	(202)277-4848
346726	Air Ventures LGA, LLC	Jfk Intl Airport	Jamaica	NY	(202)277-4848
347527	13430 Atlantic Avenue, LLC	13430 Atlantic Ave	Jamaica	NY	(718)297-2990
349291	M.A.R. Air Foods Inc.	Jfk Intl Airport	Jamaica	NY	(718)553-2988
349449	Metro Franchising Commissary LLC	17725 Rockaway Blvd	Jamaica	NY	(516)422-2299
349967	Metro Franchising Commissary LLC	8000 Utopia Pkwy	Jamaica	NY	(781)990-7381
350652	SSP America JFK, LLC	Jfk Intl Airport	Jamaica	NY	(718)751-4797
351137	M & R JFK1 JV, LLC	Jfk Intl Airport	Jamaica	NY	(718)751-1600
351154	SSP America JFK, LLC	Jfk Intl Airport	Jamaica	NY	(718)751-4797
351693	Sona Donuts Inc.	21911 N Conduit Ave	Jamaica	NY	(718)712-2600
352480	169-10 NBG INC	16910 Hillside Ave	Jamaica	NY	(718)658-1596
353847	M & R CONCESSIONS LLC	Jfk Intl Airport	Jamaica	NY	(718)751-1600
355745	SUTPHIN DONUTS LIRR INC	9331 Sutphin Blvd	Jamaica	NY	(917)300-7887
356618	Metro Franchising Commissary LLC	211-02 Jamaica Ave	Jamaica	NY	(718)528-0022
356917	SSP AMERICA KCGI JFK T7, LLC	Jfk Intl Airport	Jamaica	NY	(718)751-4797
356918	HUDSON-KELLEE JFK 7 JV	Jfk Intl Airport	Jamaica	NY	(718)425-5751
358184	SSP America JFK, LLC	Jfk Intl Airport	Jamaica	NY	(516)487-3561
354821	DJ JAMESPORT INC	1451 Main Rd	Jamesport	NY	(631)779-3706
352623	Valley Donuts, LLC	3663 Lee Rd	Jefferson Valley	NY	(914)302-7569
302442	Neilkamal Enterprises Inc.	336 N Broadway	Jericho	NY	(516)938-5768
342217	Bapa Reynolds Rd LLC	216 Reynolds Rd	Johnson City	NY	(607)770-3835
349881	Bapa Baldwin St LLC	120 Baldwin St	Johnson City	NY	(607)729-7900
358966	BAPA 724 Main St Donuts LLC	724 Main St	Johnson City	NY	(607)237-0019
331323	Johnstown Donuts, LLC	209 N Comrie Ave	Johnstown	NY	(518)762-5700
308143	JMRassell, Inc.	8155 Lefferts Blvd	Kew Gardens	NY	(718)846-0089
331314	12074 Queens Boulevard, LLC	12074 Queens Blvd	Kew Gardens	NY	(718)544-4040
336601	Jas Donut, Inc.	585 Ulster Avenue	Kingston	NY	(845)331-3633
342570	Sousa Donuts, LLC	1285 Ulster Ave	Kingston	NY	(845)336-5241
344491	ABDD VI LLC	1151 State Rte 55	Lagrangeville	NY	(845)849-9333
343953	M.A.L. Donut Venture Of Saratoga, Ltd.	1412 State Route 9	Lake George	NY	(518)793-7512
344713	NORTH STAR DONUT GROUP, LLC	3624 State Route 9	Lake George	NY	(518)623-3542
364340	MG LAKEGROVE, INC.	2760 Middle Country Road	Lake Grove	NY	(631)285-3694
346810	CNY Foodservice Group, LLC	32 Peruville Rd	Lansing	NY	(607)533-0206
345845	Riverview Donuts, LLC	849 Second Ave	Lansingburg	NY	(518)237-6960
300485	Men At Work, LLC	1311 Boston Post Rd	Larchmont	NY	(914)315-9335
300583	Colonie Donuts II, Inc	667 New Loudon Rd	Latham	NY	(518)783-2063
335794	Route 7 Donuts, Inc.	1003 Troy-Schenectady Rd	Latham	NY	(518)220-9293
340465	Westside Albany Benfica Ventures LLC	1198 Troy Schenectady Rd	Latham	NY	(518)785-0020
343739	North Country Donuts, LLC	890 New Loudon Rd	Latham	NY	(518)220-9848
350833	Route 9 Donuts, Inc.	620 New Loudon Rd	Latham	NY	(518)786-7278
302583	Burnside Avenue Donuts, Inc.	299 Burnside Ave	Lawrence	NY	(516)239-2052
352672	BAPA WEST MAIN ST LLC	125 W Main St	Le Roy	NY	(585)768-8747
343333	Westside Donut Levittown One Ventures LLC	2944 Hempstead Tpke	Levittown	NY	(516)520-0494
345452	Westside Donut Levittown Two Ventures LLC	3497 Hempstead Tpke	Levittown	NY	(516)520-0071
356314	LBBC Donuts LLC	3635 Hempstead Tpke	Levittown	NY	(631)478-7599
308823	ABDD LLC	1935 State Rte 52	Liberty	NY	(845)292-3657
349124	Welcome Group, Inc.	155 W Sunrise Hwy	Lindenhurst	NY	(631)592-1175
350958	Alexashel 6 Corp.	41 Sunrise Hwy	Lindenhurst	NY	(631)210-6006
303550	BAPA 7645 OSWEGO RD DONUTS LLC	7645 Oswego Rd	Liverpool	NY	(315)641-0999

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#	Franchisee	Address	City	ST	Phone or Email
336906	Syracuse Foodservice Group, Inc.	409 7th North Street	Liverpool	NY	(315)451-6603
342057	Syracuse Foodservice Group, Inc.	7281 Oswego Rd	Liverpool	NY	(315)451-4430
351761	Syracuse Foodservice Group, Inc.	4744 Buckley Rd	Liverpool	NY	(315)396-0691
355552	Empire Foodservice Group, LLC	105 2nd St	Liverpool	NY	(315)802-2491
308520	Metro Franchising Commissary LLC	51 E Park Ave	Long Beach	NY	(516)897-2538
331289	Mitra Trading Corp.	3043 Steinway St	Long Island City	NY	(718)721-7888
343736	Metro Franchising Commissary LLC	4925 Van Dam St	Long Island City	NY	(718)706-6025
348317	Astoria Donut Corporation	3530 36th St	Long Island City	NY	(718)784-2703
353431	59TH STREET BRIDGE DONUTS LLC	31-05 Queens Blvd	Long Island City	NY	(718)361-1942
353589	Kew Donut Corporation	44-80 21st St	Long Island City	NY	(718)707-0019
353951	Renson Food Corporation	2304 Jackson Ave	Long Island City	NY	(718)361-2848
355974	Prime Donut Corporation	30-17 39th Ave	Long Island City	NY	(718)784-2658
357162	Metro Franchising Commissary LLC	34-21 Greenpoint Ave	Long Island City	NY	(718)937-7770
357178	QUEENS PLAZA SOUTH DONUTS LLC	27-04 Queens Plaza S	Long Island City	NY	(718)729-3858
359075	Queens Boro Donut LLC	40-35 21st St	Long Island City	NY	(929)208-0383
341064	Watertown Foodservice Group, LLC	7389 Utica Blvd	Lowville	NY	(315)376-4344
304699	Lynbrook Donut System, LLC	355 Sunrise Hwy	Lynbrook	NY	(516)887-9720
364118	Lyons Donuts Inc.	13 Forgham Street	Lyons	NY	(315)665-0240
339958	ROCHESTER COFFEE BREWING, INC.	1231 State Route 31	Macedon	NY	(315)986-4427
340643	DEBONIS MAHOPAC, LLC	969 Route 6	Mahopac	NY	(845)628-4060
335898	M & W FOODS, INC.	3414 State Route 11	Malone	NY	(518)615-7187
349180	M & W FOODS, INC.	3 Spaulding Ave	Malone	NY	(518)615-7167
335774	M.A.L. Donut Venture Of Saratoga, Ltd.	509 State Route 67	Malta	NY	(518)899-4265
301670	Men At Work, LLC	229 Mamaroneck Ave	Mamaroneck	NY	(914)272-7938
344994	Men At Work 427 Boston Post, LLC	427 E Boston Post Rd	Mamaroneck	NY	(914)272-7940
351836	Route 96 Donuts, LLC	4127 State Route 96	Manchester	NY	(585)412-5526
331354	Plandome Donuts, Inc.	370 Plandome Rd	Manhasset	NY	(516)365-5232
353234	Copley Coffee 2, LLC	916 3rd Ave #18	Manhattan	NY	(646)524-5805
338343	BAPA 306 FAYETTE ST DONUTS LLC	306 Fayette St	Manlius	NY	(315)692-8008
349976	DJ EASTPORT Inc.	460 County Road 111	Manorville	NY	(631)399-1803
345836	Marcy Donuts, LLC	9221 River Rd	Marcy	NY	(315)736-2703
354798	9W Bakery LLC	1417 Route 9w	Marlboro	NY	(609)606-5593
307496	Upcoming, Inc.	6908 Grand Ave	Maspeth	NY	(718)247-9530
339943	Metro Franchising Commissary LLC	5951 Queens Midtown Expy	Maspeth	NY	(718)424-2637
344342	JSK Donuts LLC	1000 Carmans Rd	Massapequa	NY	(516)795-1805
345136	Wall-Main LLC	20 Broadway	Massapequa	NY	(516)799-1466
302865	F.K.B. Donuts Of Massapequa, Inc.	4886 Sunrise Hwy	Massapequa Park	NY	(516)798-3602
338312	M & W FOODS, INC.	371 S. Main St	Massena	NY	(315)769-8773
356923	DJ MASTIC BEACH INC	490 Mastic Rd	Mastic Beach	NY	(631)772-2820
345164	LEE DONUTS, INC.	2470 State Highway 30	Mayfield	NY	(518)661-5344
343322	CNY Foodservice - 3742 Route 11 McGraw, LLC	3742 State Route 11	Mcgraw	NY	(607)758-3838
330129	Dack Donuts, Inc.	16 S Central Ave	Mechanicville	NY	(518)509-1041
364683	Metro Franchising Commissary LLC	2717 New York 112	Medford	NY	(631)289-3808
352186	BAPA MAPLE RIDGE RD LLC	11378 Maple Ridge Rd	Medina	NY	(585)798-9531
346318	Metro Franchising Commissary LLC	516 Walt Whitman Rd	Melville	NY	(631)423-2946
335816	Corri, Inc.	60 Broadway	Menands	NY	(518)621-4167
346936	Oswego Foodservice-Mexico, LLC	3378 Main St	Mexico	NY	(315)963-7122
351021	Metro Franchising Commissary LLC	6010 80th St	Middle Village	NY	(718)424-0615
345553	Middle RT302 Donuts LLC	2580 Route 302	Middletown	NY	(845)361-5753
350687	CRYSTAL RUN DONUTS, LLC	2 Ben Gilman Way	Middletown	NY	(845)673-5170

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353476	Middle RT17 Donuts LLC	486 Route 17m	Middletown	NY	(845)645-1183
359423	211 MIDDLETOWN DONUTS, LLC	350 Route 211 E	Middletown	NY	(845)956-0090
359861	Kelly Way Donuts, LLC	2 James Kelly Way	Middletown	NY	(845)381-1090
353236	ABDD VI LLC	1445 Route 199	Milan	NY	(845)835-5093
356131	Route 50 Donuts, LLC	14 Trieble Ave	Milton	NY	(518)884-8506
303892	D & S Systems, Inc.	126 Jericho Turnpike	Mineola	NY	(516)248-4666
342183	Metro Franchising Commissary LLC	120 Old Country Rd	Mineola	NY	(516)873-2500
352997	ABDD IV LLC	2067 State Route 32	Modena	NY	(845)883-3194
340671	Mohegan Lake Donuts, LLC	1851 E Main St	Mohegan Lake	NY	(914)526-5560
310013	ABDD LLC	791 Rt. 17	Monroe	NY	(845)774-1260
341931	ABDD LLC	1197 Route 208	Monroe	NY	(845)782-8753
354144	ABDD LLC	411 State Route 17m	Monroe	NY	(845)783-4410
355931	Montgomery Bakery LLC	308 Route 17k	Montgomery	NY	(518)328-6466
363205	GOODWILL DONUTS, LLC	2099 New York 208	Montgomery	NY	(845)769-7213
302434	Monticello Donuts, LLC	Route 42 N	Monticello	NY	(845)794-2788
354060	RACEWAY DONUTS, LLC	144 Jefferson St	Monticello	NY	(845)513-4674
355880	CNY Foodservice Group, LLC	1695 State Route 38	Moravia	NY	(315)497-1220
348508	FAC Mt Kisco LLC	681 E Main St	Mount Kisco	NY	(914)244-9771
363942	Hillcrest Marshall, Inc.	195 North Bedford Road	Mount Kisco	NY	(914)241-2841
352333	BAPA EAST STATE ST LLC	66 E State St	Mount Morris	NY	(585)658-9049
350674	SSK Donuts LLC	381 Route 25a	Mount Sinai	NY	(631)473-0060
335404	FAC SANFORD BLVD LLC	440 E Sanford Blvd	Mount Vernon	NY	(914)663-7708
350776	AMG S.C. Quickserve LLC	759 S Columbus Ave	Mount Vernon	NY	(914)668-4862
362872	ADR Ventures GRT, LLC	9 West Prospect	Mount Vernon	NY	(914)620-8766
357043	SICOMAC PARTNERS-NANUET II, LLC	300 West Route 59	Nanuet	NY	(845)871-2664
352906	NESCONSET D3 LLC	223 Smithtown Blvd	Nesconset	NY	(631)361-5100
335811	Sicomac Partners-New City, Inc.	30 N Main St	New City	NY	(845)634-7239
342736	Kellogg Road Donuts, LLC	45 Kellogg Rd	New Hartford	NY	(315)732-7604
349515	New Hartford Donuts, LLC	8471 Seneca Tpke	New Hartford	NY	(315)732-2233
351420	Burrstone Donuts, LLC	1707 Burrstone Rd	New Hartford	NY	(315)570-2397
332505	601 Jericho Donuts, Inc.	601 Jericho Tpke	New Hyde Park	NY	(516)616-1702
349322	Canyon Donuts New Hyde Park, Inc.	1600 Hillside Ave	New Hyde Park	NY	(516)352-2600
302396	Taconic Donuts, LLC	250 Main St	New Paltz	NY	(845)255-0505
310000	FAC 646 NORTH AVE LLC	646 North Ave	New Rochelle	NY	(914)636-1640
345301	Men At Work 85 North, LLC	85 North Ave	New Rochelle	NY	(914)633-0028
351953	FAC 1333 NORTH AVE, LLC	1333 North Ave	New Rochelle	NY	(914)636-8800
355021	Hillcrest Marshall, Inc.	799 Main St	New Rochelle	NY	(914)355-2533
345535	Little Windsor Donuts LLC	1053 Little Britain Rd	New Windsor	NY	(518)772-2582
356528	SHIVRAJ DONUTS, INC.	2915 Route 9w	New Windsor	NY	(845)561-2078
306250	800 2nd DONUTS LLC	800 Second Avenue	New York	NY	(646)974-9115
307107	5 PARK PLACE DONUTS LLC	250 Broadway	New York	NY	(212)732-0406
310026	NYC 15 FOODS INC	266 First Ave	New York	NY	(212)533-4189
330461	Deck 3-412, LLC	412 3rd Ave	New York	NY	(212)686-6362
332445	AMG 1342 AMSTERDAM QUICKSERVE LLC	1342 Amsterdam Ave	New York	NY	(212)222-4136
338583	875 3rd DONUTS LLC	875 3rd Ave	New York	NY	(646)974-8105
339424	NYC 125 FOODS INC	105 West 125th Street	New York	NY	(646)340-2833
339432	CS 08 LLC	30 Rockefeller Ctr	New York	NY	(212)333-4412
339747	Krishna Kumari, LLC	269 8th Ave	New York	NY	(646)396-8390
340112	Copley Coffee 1, LLC	75 Christopher St	New York	NY	(212)691-3138
340161	WESTSIDE DONUT 2ND AVE. VENTURES LLC	1093 Second Ave	New York	NY	(212)838-8838
340355	Copley Coffee 1, LLC	175 Varick St	New York	NY	(212)924-7060

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340423	1433 2nd DONUTS LLC	1433 2nd Avenue	New York	NY	(646)974-9121
340611	MGM Donuts LLC	130 Church St	New York	NY	(212)608-3512
340849	Sriny, Inc.	1391 Madison Ave	New York	NY	(212)423-0190
341139	Deck Hudson - 395, LLC	395 Hudson St	New York	NY	(212)645-2515
341679	Nulife of Saint Nicholas LLC	1599 St Nicholas Ave	New York	NY	(212) 568-1039
342616	Compass Group USA, Inc.	110 E 14th St	New York	NY	(212)443-3611
343107	WESTSIDE DONUT 40TH STREET VENTURES LLC	240 W 40th St	New York	NY	(212)395-9280
343540	6 46th DONUTS LLC	6 East 46th St	New York	NY	(646)661-5827
343857	WESTSIDE DONUT 31ST STREET VENTURES LLC	152 W 31st St	New York	NY	(212)594-1656
344513	381 CANAL DONUTS LLC	381 Canal St	New York	NY	(212)226-4662
344724	NYC 121 FOODS INC	2264 Frederick Douglas Blvd	New York	NY	(646)597-8172
344766	Copley Coffee 1, LLC	638 Lexington Ave	New York	NY	(212)644-5848
344824	NYC 25 FOODS INC	243 9th Ave	New York	NY	(212)337-0251
344936	WESTSIDE DONUT 8TH AVE. VENTURES LLC	265 W 37th St	New York	NY	(212)302-8080
345781	RUS FAST FOODS, LLC	666 5th Ave	New York	NY	(212)315-3408
346049	Copley Coffee 2, LLC	730 Columbus Ave	New York	NY	(212)280-3396
346298	SMS Donuts LLC	1873 2nd Ave	New York	NY	(646)685-7994
346540	Copley Coffee 2, LLC	687 Amsterdam Ave	New York	NY	(212)864-1046
346983	Copley Coffee 2, LLC	234 Thompson St	New York	NY	(212)533-1310
347525	AMG 10th Ave Quickserve LLC	3936 10th Ave (Bp)	New York	NY	(212)942-4351
347534	WESTSIDE DONUT 10TH AVE. VENTURES LLC	466 10th Ave	New York	NY	(212)564-7613
347535	AMG Broadway Quickserve LLC	4353 Broadway	New York	NY	(212)740-0001
347623	NYC LENOX FOODS INC.	525 Lenox Ave	New York	NY	(646)937-8711
347934	Copley Coffee 2, LLC	535 Amsterdam Ave	New York	NY	(646)370-5831
348020	Greenwich Donuts Inc.	19 Rector St	New York	NY	(212)785-8111
348531	Copley Coffee 1, LLC	101 E 16th St	New York	NY	(212)254-2055
348533	NYC 136 FOODS INC.	3369 Broadway	New York	NY	(646)368-5127
348821	WESTSIDE DONUT 23RD STREET VENTURES, LLC	101 W 23rd St	New York	NY	(646)992-4459
349060	NYC 178 FOODS INC.	4199 Broadway	New York	NY	(212)795-1949
349077	WESTSIDE DONUT 34TH STREET VENTURES LLC	316 W 34th St	New York	NY	(212)760-2600
349809	WESTSIDE DONUT 70TH STREET VENTURES LLC	411 E 70th St	New York	NY	(646)368-1713
349887	1248 LEXINGTON AVENUE LLC	1248 Lexington Ave	New York	NY	(646)755-8586
350125	Hudson Group (HG) Retail, LLC	2 Penn Plz	New York	NY	(212)643-7083
350126	Hudson Group (HG) Retail, LLC	2 Penn Plz	New York	NY	(212)971-6042
350127	Hudson Group (HG) Retail, LLC	2 Penn Plz	New York	NY	(212)643-7080
350331	CENTRE DONUTS INC.	139 Centre St	New York	NY	(212)226-8955
350464	WESTSIDE DONUT BROADWAY VENTURES LLC	1369 Broadway	New York	NY	(646)649-3753
350617	New Age Partners Inc.	111 Central Park North	New York	NY	(212)222-0700
350713	Pine Donuts Inc.	50 Pine St	New York	NY	(646)678-4029
350792	Copley Coffee 2, LLC	1571 York Ave	New York	NY	(212)249-1155
351200	Fouress Group, Inc.	122 Fulton St	New York	NY	(212)227-0991
351225	Hudson Group (HG) Retail, LLC	625 8th Ave	New York	NY	(212)563-1030
351226	Hudson Group (HG) Retail, LLC	625 8th Ave	New York	NY	(212)563-1030
351251	49 Nassau Donuts Inc.	49 Nassau Street	New York	NY	(212)566-8650
351273	Copley Coffee 1, LLC	712 3rd Ave	New York	NY	(212)661-0700
351274	SRIDUTT INC.	1703 3rd Ave	New York	NY	(732)906-1164

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
351292	200EAST 89 STREET LLC	200 E 89th St	New York	NY	(646)691-4242
351620	AMG 4030 Broadway Quickserve LLC	4030 Broadway	New York	NY	(212)923-2222
351633	Broad Donuts Inc.	90 Broad St	New York	NY	(212)422-7991
351785	Salz Enterprises, Inc.	33 Beaver St	New York	NY	(212)785-8001
351866	WESTSIDE DONUT 54TH STREET VENTURES LLC	200 W 54th St	New York	NY	(212)757-7754
351891	GRAND STREET DONUTS INC	351 Grand St	New York	NY	(646)398-7070
352201	WESTSIDE DONUT 37TH STREET VENTURES LLC	48 W 37th St	New York	NY	(646)590-8020
352263	WESTSIDE DONUT 39TH STREET VENTURES LLC	42 W 39th St	New York	NY	(646)590-8351
352392	Copley Coffee 1, LLC	208 E 14th St	New York	NY	(212)254-1814
352670	WESTSIDE DONUT 33RD STREET VENTURES LLC	10 W 33rd St	New York	NY	(212)239-0175
352696	Copley Coffee 2, LLC	398 Audobon Ave	New York	NY	(212)781-3288
353428	471 LEX DONUTS LLC	471 Lexington Ave	New York	NY	(646)895-6430
353448	FULTON HUB LLC	200 Broadway	New York	NY	(646)863-2164
353862	AMG 104 Quickserve LLC	896 Amsterdam Ave	New York	NY	(212)222-4738
354321	WESTSIDE DONUT 36TH STREET VENTURES LLC	153 West 36th St	New York	NY	(212)933-0159
354629	Deck East 8 - 52, LLC	52 E 8th St	New York	NY	(212)475-0890
354759	NYC 159 FOODS INC	1995 Amsterdam Ave	New York	NY	(646)340-2983
354922	WESTSIDE DONUT 35TH STREET VENTURES LLC	155 W 35th St	New York	NY	(332)400-3998
355203	Deck MSG, LLC	4 Pennsylvania Plaza	New York	NY	(508)768-6200
355204	Deck MSG, LLC	4 Pennsylvania Plaza	New York	NY	(508)768-6200
355205	WESTSIDE DONUT 72ND STREET VENTURES LLC	166 W 72nd St	New York	NY	(646)767-9048
355206	303 Canal Donuts LLC	303 Canal St	New York	NY	(212)226-2333
355440	WESTSIDE DONUT AMSTERDAM VENTURES LLC	353 Amsterdam Ave	New York	NY	(212)580-0737
355516	SRIVIDHYA INC	1964 3rd Ave	New York	NY	(646)974-8844
356051	Copley Coffee 2, LLC	1482 1st Ave	New York	NY	(646)993-8407
356365	New Age Partners III Inc	750 8th Ave	New York	NY	(212)944-1009
356534	2 WEST LN 14TH ST LLC	2b W 14th St	New York	NY	(646)691-4724
357115	Copley Coffee 2, LLC	1235 Amsterdam Ave	New York	NY	(646)907-5996
357621	90 WEST DONUTS LLC	90 West St	New York	NY	(212)587-9500
357713	Beren Coffee, LLC	215 Lexington Ave	New York	NY	(201)926-7105
357725	CARDOZO COFFEE, LLC	55 5th Ave	New York	NY	(212)790-0200
357879	NYC Broadway Foods Inc.	2414 Broadway	New York	NY	(212)362-7022
358025	1104 LEXINGTON AVENUE LLC	1104 Lexington Ave	New York	NY	(646)691-0888
358138	New Age Partners 4 Inc	850 8th Ave	New York	NY	(212)245-8444
358139	172 WATER DONUTS LLC	172 Water St	New York	NY	(212)785-4030
358258	Westside Donut 1235 Broadway Ventures LLC	1235 Broadway	New York	NY	(212)251-0001
358307	WESTSIDE DONUT 38th STREET VENTURES LLC	210 W 38th St	New York	NY	(212)575-2638
358349	WHITEHALL FERRY DONUTS LLC	4 Whitehall St	New York	NY	(212)742-8001
358471	WESTSIDE DONUT 501 VENTURES LLC	501 5th Ave	New York	NY	(646)992-4447
358478	WESTSIDE DONUT 411 VENTURES LLC	411 9th Ave	New York	NY	(212)564-0651
358915	900 2nd Donuts LLC	900 2nd Ave	New York	NY	(646)974-8112
358936	58B Fulton Donuts LLC	58b Fulton St	New York	NY	(212)323-2902

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#	Franchisee	Address	City	ST	Phone or Email
359193	693 9TH DONUTS LLC	693 9th Ave	New York	NY	(646)867-7251
359362	Westside Donut 47th Street Ventures LLC	150 W 47th St	New York	NY	999-999-9999
359461	124 57th Donuts LLC	124 E 57th St	New York	NY	(646)912-6125
359528	Westside Donut 1031 Ventures LLC	1031 6th Ave	New York	NY	999-999-9999
359582	1602 Second Donuts LLC	1602 2nd Ave	New York	NY	(646)381-2422
359594	Westside Donut 1721 Ventures LLC	1721 Broadway	New York	NY	999-999-9999
359639	Westside Donut Rainbow Ventures LLC	376 5th Ave	New York	NY	999-999-9999
359680	SRISUKTAAM INC	1631 Lexington Ave	New York	NY	(212)426-3131
359786	MALL PATH DONUTS LLC	185 Greenwich St	New York	NY	(332)266-7622
359796	MALL DONUTS LLC	185 Greenwich Street	New York	NY	(332)266-7622
362476	973 EIGHTH AVE DONUTS LLC	973 8th Ave	New York	NY	(646)760-9230
362478	Copley Coffee 1, LLC	370 Lexington Ave	New York	NY	(212)682-4210
362897	1006 FIRST DONUTS LLC	1006 1st Avenue	New York	NY	(646)974-9143
363004	ADR VENTURES 102 LLC	102 8th Ave	New York	NY	(929)232-2746
363302	SRICHAKRA INC.	1590 Madison Avenue	New York	NY	(212)426-5599
363334	Nulife of Nicholas LLC	1406 Saint Nicholas Ave	New York	NY	(732)692-3296
363522	Legacy Donut 32nd Street LLC	1271 Broadway	New York	NY	999-999-9999
363687	WESTSIDE DONUT 50TH STREET VENTURES LLC	157 W 50th St	New York	NY	15163189968
363919	WSD 303 VENTURES, LLC	303 W 42nd St	New York	NY	(929)999-9022
363950	Deck East Houston - 250, LLC	250 E Houston St	New York	NY	(347)652-1420
364151	LEGACY DONUT 157 LLC	157 W 33rd Street (Dd/Jj #4471 Multi-Brand)	New York	NY	(347)630-0255
364400	BAL YOGI LLC	336 - 342 Broadway	New York	NY	(212)577-7550
364450	FERRY BOATS DONUTS LLC	4 South Street	New York	NY	(212)742-8001
364466	275 MADISON DONUTS LLC	275 Madison Avenue	New York	NY	(646)974-9118
364528	2264 BROADWAY LLC	2264 Broadway	New York	NY	(646)691-4181
364612	Legacy Donut 450 7th LLC	203 West 34th Street	New York	NY	516-603-7234
364740	ADR Ventures 1501 LLC	212 West 44th Street	New York	NY	(929)294-9545
364905	SHIVOHAM INC.	1712 Madison Avenue	New York	NY	(646)992-4482
364912	LEGACY DONUT PARK AVE LLC	125 Park Avenue	New York	NY	(646)992-4447
364960	NYC HEIGHTS FOODS INC.	3830 Broadway	New York	NY	(212)568-4800
365113	Copley Coffee 2, LLC	1661 1st Avenue	New York	NY	(646)329-6704
365542	Cort Broad Donuts LLC	4 Cortlandt Street	New York	NY	(212)566-3921
354005	Coconut Donuts, LLC	4862 Commercial Dr	New York Mills	NY	(315)864-5003
310372	ROCHESTER COFFEE BREWING, INC.	242 E Union St	Newark	NY	(315)331-3075
301926	Shree Ram Donuts, Inc.	73 North Plank Rd	Newburgh	NY	(845)569-0283
331653	ABDD LLC	1404 Union Ave	Newburgh	NY	(845)566-9992
342639	Shreeji Donuts, Inc.	122 S. Robinson Ave	Newburgh	NY	(845)562-2818
352327	Newburgh RT32 Donuts LLC	301 Route 32	Newburgh	NY	(585)633-3260
353368	Newburgh RT300 Donuts LLC	1208 Route 300	Newburgh	NY	(518)772-1496
355621	Shivji Donuts, Inc.	445 Robinson Ave	Newburgh	NY	(845)562-0202
301780	6601 NARAYAN LLC	6601 Niagara Falls Blvd	Niagara Falls	NY	(716)236-7671
342375	1900 NARAYAN LLC	1900 Military Rd	Niagara Falls	NY	(716)205-8486
358072	621 RAM NARAYAN LLC	621 Niagara St	Niagara Falls	NY	(716)299-0123
336061	D & S Bellmore, Inc.	2813 Jerusalem Ave	North Bellmore	NY	(516)785-3388
351840	BAPA UNION ST LLC	3249 Union St	North Chili	NY	(585)594-2114
338556	1011 RT. 109 CORP.	1011 Route 109	North Lindenhurst	NY	(631)225-5324
302914	Syracuse Foodservice Group, Inc.	818 N Main St	North Syracuse	NY	(315)214-0088
331409	Syracuse Foodservice Group, Inc.	3800 Brewerton Rd	North Syracuse	NY	(315)452-1502
337056	Syracuse Foodservice Group, Inc.	5194 W Taft Rd	North Syracuse	NY	(315)701-0140

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
356666	MULTIBRANDS NORTHPORT OPERATING COMPANY LLC	838 Fort Salonga Rd(Relofsconv	Northport	NY	(631)261-4207
345567	Upstate Foodservice Group, LLC	5697 State Highway 12	Norwich	NY	(607)336-3865
354986	Upstate Foodservice Group, LLC	4839 State Highway 23	Norwich	NY	(607)373-4047
341804	Kuber Nyack, Inc.	25 Route 59	Nyack	NY	(845)353-2550
345226	Metro Franchising Commissary LLC	7910 Springfield Blvd	Oakland Gardens	NY	(718)736-0100
300677	FRJ Oceanside Donuts, Inc.	2885 Long Beach Rd	Oceanside	NY	(516)766-5831
347226	FRJ Lawson Donuts Inc.	3151 Lawson Blvd	Oceanside	NY	(516)678-1241
352007	Watertown Foodservice Group, LLC	1147 Patterson St	Ogdensburg	NY	(315)713-4465
332121	Oneida Donuts, LLC	213 Genesee St	Oneida	NY	(315)363-9938
302823	BAPA 433 CHESTNUT ST DONUTS LLC	433 Chestnut St	Oneonta	NY	(607)386-4003
310039	BAPA 374 MAIN ST DONUTS LLC	374 Main St	Oneonta	NY	(607)386-4006
357842	BAPA 5054 STATE HIGHWAY 23 DONUTS LLC	5054 State Highway 23	Oneonta	NY	(607)433-2008
362620	High Test Coffee LLC	4968 New York 23	Oneonta	NY	(607)432-8893
343952	ROCHESTER COFFEE BREWING, INC.	6250 Furnace Rd	Ontario	NY	(315)524-5342
352617	ROCHESTER COFFEE BREWING, INC.	1873 Route 104	Ontario	NY	(315)524-3012
307218	Oswego Foodservice Group, LLC	105 State Route 104	Oswego	NY	(315)342-2028
335539	Oswego Foodservice Group, LLC	255 West Seneca Street	Oswego	NY	(315)342-3237
357951	Oswego Foodservice Group, LLC	275 W 1st St	Oswego	NY	(315)207-2095
303553	High Test Coffee LLC	135 Park St	Owego	NY	(607)687-3222
306055	Maheen Enterprises Inc.	10202 Atlantic Ave	Ozone Park	NY	(718)850-9383
348079	Metro Franchising Commissary LLC	13415 Cross Bay Blvd	Ozone Park	NY	(718)322-0792
350832	Metro Franchising Commissary LLC	107-11/15 Rockaway Blvd	Ozone Park	NY	(718)835-3682
354673	BAPA ADDISON RD LLC	869 Addison Rd	Painted Post	NY	(607)654-7010
355227	BAPA PAINTED POST CORP	125 Victory Highway	Painted Post	NY	(607)542-3851
352110	ROCHESTER COFFEE BREWING, INC.	544 E Main St	Palmyra	NY	(315)597-5849
343167	Oswego Foodservice Group, LLC	2877 East Main Street	Parish	NY	(315)625-7054
302022	Medford QSR Inc.	500 Medford Ave	Patchogue	NY	(631)447-5473
351462	WAVERLY QSR INC	305 Waverly Ave	Patchogue	NY	(631)739-8371
308387	Sicomac Partners-Pearl River, Inc.	112 N Middletown Rd	Pearl River	NY	(845)735-1905
338868	Peekskill Donuts, LLC	422 Washington Ave	Peekskill	NY	(914)788-9100
356732	CROSSROADS DONUTS, LLC	1101 Main St	Peekskill	NY	(914)930-8329
348518	FAC Pelham LLC	33 E Lincoln Ave	Pelham	NY	(914)633-3859
330198	Hillcrest Marshall, Inc.	4785 Boston Post Rd	Pelham Manor	NY	(914)738-3464
336886	Rochester Donuts, Inc.	2055 Fairport Nine Mile Point	Penfield	NY	(585)421-8014
339570	Worcester Upstate Donuts, Inc.	1802 Penfield Rd	Penfield	NY	(585)586-1520
339946	Ghansham Maharaj Corp	203 Lake St	Penn Yan	NY	(315)536-7680
355839	M & W FOODS II, LLC	729 Bear Swamp Rd	Peru	NY	(518)643-5525
349804	ABDD LLC	2380 Route 52	Pine Bush	NY	(845)744-2091
348402	Worcester Upstate Donuts, Inc.	690 Pittsford Victor Rd	Pittsford	NY	(585)218-0860
348444	Webster Donuts, Inc.	57 North Main Street	Pittsford	NY	(585)586-7242
302334	BSB Donuts, Inc.	1068 Old Country Rd	Plainview	NY	(516)935-0205
340163	Metro Franchising Commissary LLC	337 South Oyster Bay Rd	Plainview	NY	(516)932-2245
346976	MH Donuts Inc.	156 Manetto Hill Rd	Plainview	NY	(516)933-9003
301568	M & W FOODS, INC.	311 Cornelia St	Plattsburgh	NY	(518)561-5504
332777	M & W FOODS, INC.	11 Skyway Shopping Ctr	Plattsburgh	NY	(518)561-8066
337757	M & W FOODS, INC.	693 State Route 3	Plattsburgh	NY	(518)562-5008
344423	M & W FOODS II, LLC	7155 State Route 9	Plattsburgh	NY	(518)561-9056
350709	M & W FOODS II, LLC	1 Archie Bordeau Rd	Plattsburgh	NY	(518)561-0890

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
352680	M & W FOODS II, LLC	6054 Route 22	Plattsburgh	NY	(518)562-9660
330224	CCH Industry, Incorporated	Main St - Rte 44	Pleasant Valley	NY	(845)635-9108
331260	FAC 505 Bed, LLC	505a Bedford Rd	Pleasantville	NY	(914)741-1830
346154	FAC 505 Bed, LLC	2 Washington Ave	Pleasantville	NY	(914)769-4189
350318	MT. IVY DONUTS, INC.	361 Route 202	Pomona	NY	(845)290-0288
362808	Applegreen NY Travel Plazas LLC	310e New York State Thruway	Port Byron	NY	(315)975-6597
300698	Port Chester Donuts, Inc.	330 Boston Post Rd	Port Chester	NY	(914)939-8331
331239	Midland Donut, Inc.	295 Midland Ave	Port Chester	NY	(914)935-9034
308552	DJ MAIN STREET INC.	122 Main St	Port Jefferson	NY	(631)473-7937
359777	MP-Jervis Donuts, Inc.	291 E Main St	Port Jervis	NY	(845)856-7513
308551	Canyon Donuts Port Washington, Inc.	55 Main St	Port Washington	NY	(516)944-9364
332029	Canyon Donuts Shore Road, Inc.	158 Shore Rd	Port Washington	NY	(516)944-3423
341726	M & W FOODS, INC.	132 Market St	Potsdam	NY	(315)265-5104
357519	M & W FOODS II, LLC	119 Maple St	Potsdam	NY	(518)615-7168
301184	Poughkeepsie Main Cafe, LLC	764 Main St	Poughkeepsie	NY	(845)849-9151
302448	Poughkeepsie Donuts, LLC	2580 South Rd	Poughkeepsie	NY	(845)454-3430
340947	Violet Avenue Cafe, LLC	411 Violet Ave	Poughkeepsie	NY	(845)471-5455
342108	ABDD VI LLC	349 Noxon Rd	Poughkeepsie	NY	(845)214-0710
346509	Higgins Donuts, LLC	816-818 Dutchess Tpke	Poughkeepsie	NY	(845)452-7012
350151	Neptune Donuts, LLC	2265 South Rd	Poughkeepsie	NY	(845)462-0606
353014	LAZEN GROUP-CIVIC CENTER, LLC	1 Civic Center Plaza	Poughkeepsie	NY	(845)485-3588
358987	North Rd. Cafe, LLC	3480 North Road	Poughkeepsie	NY	18452294146
362860	ABDD VI LLC	48 Vassar Road	Poughkeepsie	NY	(845)462-2684
338579	ABDD VI LLC	2444 Route 55 & Beekman Rd	Poughquag	NY	(845)447-4951
347937	CNY Foodservice Group, LLC	7073 Route 281	Preble	NY	(607)218-6360
356217	Oswego Foodservice Group, LLC	3884 Rome Rd	Pulaski	NY	(315)298-7702
354461	HOWARD BEACH DONUTS LLC	79-30 S Conduit Ave	Queens	NY	(718)296-4295
357836	Healthy Food Concepts, LLC	Laguardia Airport	Queens	NY	(973)223-8527
359647	Queens Center Kiosk LLC	90-15 Queens Blvd	Queens	NY	(203)822-2147
359752	M & R JFK1 JV, LLC	500 Terminal Drive	Queens	NY	(646)450-8644
362556	JAMAICA FIVE DONUTS INC	163-18 Jamaica Ave	Queens	NY	(646)974-8146
364014	Metropolitan Avenue Foods Inc.	7905 Metropolitan Avenue	Queens	NY	(718)326-7837
364273	LEGACY PHINDA QSR LLC	108-68 Roosevelt Avenue	Queens	NY	(718)255-1582
364389	Queens Plaza LLC	210-21 Northern Blvd (Dd/Jj #4452)	Queens	NY	(718)954-9092
364708	MAFJ Clintonville Donuts LLC	10-02 Clintonville Street	Queens	NY	(718)352-0300
365027	SAI DONUT LLC	66-39 Fresh Pond Road	Queens	NY	(347)294-4514
365044	M & R CONCESSIONS LLC	Space M4a Post Security	Queens	NY	(917)733-6708
365333	LAKSHMI DONUT LLC	3-19 27th Avenue	Queens	NY	(347)242-3320
300461	Metro Franchising Commissary LLC	21911 Hillside Ave	Queens Village	NY	(718)776-8609
308716	Metro Franchising Commissary LLC	21816 Jamaica Ave	Queens Village	NY	(718)217-0688
301314	NORTH STAR DONUT GROUP, LLC	713 Upper Glen St	Queensbury	NY	(518)792-8469
331893	NORTH STAR DONUT GROUP, LLC	22 Main St	Queensbury	NY	(518)743-9544
338971	NORTH STAR DONUT GROUP, LLC	365 Dix Avenue	Queensbury	NY	(518)798-4728
343755	Glens Falls Donut Group, LLC	474 Aviation Rd	Queensbury	NY	(518)798-7471
355243	NORTH STAR DONUT GROUP, LLC	985 State Route 149	Queensbury	NY	(518)793-2905
345603	2560 NARAYAN LLC	2560 Youngstown Lockport Rd	Ransomville	NY	(716)791-1220
355107	Felicity Donuts, Inc.	2450 Us Route 9w	Ravena	NY	(518)756-3782
304827	Red Hook Donuts, Inc.	7331 S Broadway	Red Hook	NY	(845)758-9111
346634	96-37 Rego Park, LLC	9637 Queens Blvd	Rego Park	NY	(718)275-2949
330340	Westside Albany Rensselaer Ventures LLC	448 Broadway	Rensselaer	NY	(518)462-9398
337055	Westside Albany Isabel Ventures LLC	324 Troy Rd	Rensselaer	NY	(518)283-4170
336631	Rexford Donuts, Inc.	1607 Rte 146	Rexford	NY	(518)384-3490
345949	135-04 Jamaica Avenue, LLC	135-04 Jamaica Ave	Richmond Hill	NY	(718)262-9566

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#	Franchisee	Address	City	ST	Phone or Email
351516	Lefferts Landmark LLC	8611 Lefferts Blvd	Richmond Hill	NY	(347)392-4103
350888	ASK Donuts 2 LLC	1780 Middle Country Rd	Ridge	NY	(631)448-7046
302982	KPNFD-Ridgewood, Inc.	5602 Metropolitan Ave	Ridgewood	NY	(718)381-3200
331265	New York Donut Corporation	6040 Myrtle Ave	Ridgewood	NY	(718)386-4633
350831	Guru Donut Corporation	325 Wyckoff Ave	Ridgewood	NY	(718)366-2414
352315	DJ RIVERHEAD 3 INC.	626 W Main St	Riverhead	NY	(631)258-0505
300480	BAJRANGI RIDGE DONUTS LLC	277 Ridge Rd E	Rochester	NY	(585)342-8080
306446	BAPA MT HOPE DONUTS LLC	1500 Mount Hope Ave	Rochester	NY	(585)270-4735
306449	BAJRANGI MONROE DONUTS LLC	300 Monroe Ave	Rochester	NY	(585)232-1640
336878	BAJRANGI LAKE DONUTS LLC	741 Lake Ave	Rochester	NY	(585)254-4640
337473	Rochester Donuts, Inc.	1300 Scottsville Rd	Rochester	NY	(585)235-5660
338200	BAPA LYELL AVE DONUTS LLC	573 Lyell Ave	Rochester	NY	(585)471-8534
338227	Worcester Upstate Donuts, Inc.	2740 W. Henrietta Rd	Rochester	NY	(585)427-8810
340017	Worcester Upstate Donuts, Inc.	1691 East Ave	Rochester	NY	(585)271-7410
343289	Indus QSR Inc.	1090 Long Pond Rd	Rochester	NY	(585)225-0190
343931	Indus QSR Inc.	2044 Latta Rd	Rochester	NY	(585)621-7433
344858	Indus QSR Inc.	3152 Chili Ave	Rochester	NY	(585)247-7560
345399	Paula Donuts, Inc.	Greater Rochester Int. Airport	Rochester	NY	(585)235-6810
349166	Indus QSR II Inc.	2960 Buffalo Rd	Rochester	NY	(585)426-2553
349391	BAPA CULVER RD DONUTS LLC	2299 Culver Rd	Rochester	NY	(585)730-5898
351800	BAPA LONG POND DONUTS LLC	1587 Long Pond Rd	Rochester	NY	(585)340-6808
351838	BAPA 89 STATE DONUTS LLC	89 State St	Rochester	NY	(585)546-1026
352195	BAPA MT READ DONUTS LLC	3580 Mount Read Blvd	Rochester	NY	(585)413-3330
352468	Webster Donuts, Inc.	1300 Jefferson Rd	Rochester	NY	(585)272-7573
352484	Penfield Donuts Inc.	4178 W Henrietta Rd	Rochester	NY	(585)334-6746
352525	Penfield Donuts Inc.	2341 Brighton Henrietta	Rochester	NY	(585)475-9378
352935	Penfield Donuts Inc.	2787 Monroe Ave	Rochester	NY	(585)244-3249
353291	BAJRANGI CHARLOTTE DONUTS LLC	3885 Lake Ave	Rochester	NY	(585)865-8823
353409	BAJRANGI IRONDEQUOIT DONUTS LLC	1220 E Ridge Rd	Rochester	NY	(585)338-1189
356887	Penfield Donuts Inc.	375 Kenneth Dr	Rochester	NY	(585)359-0945
363231	INDUS QSR IV INC.	1578 Spencerport Rd	Rochester	NY	(585)429-6222
363707	INDUS QSR III INC.	3821 W Ridge Rd	Rochester	NY	(585)434-0014
364054	INDUS QSR IV INC.	1425 Portland Avenue	Rochester	NY	(585)414-3067
354220	MP ROCKHILL INC	253 Rock Hill Dr	Rock Hill	NY	(845)513-4165
330723	FRJ Rockville Donuts, Inc.	61 N. Village Ave	Rockville Centre	NY	(516)764-1014
335691	FRJ Merrick Donuts, Inc.	574 Merrick Rd	Rockville Centre	NY	(516)764-1963
302594	ROME DONUTS, LLC	1701 Black River Blvd N	Rome	NY	(315)334-4106
342837	Erie Donuts, LLC	1155 Erie Blvd W	Rome	NY	(315)336-1570
310160	F.K.B. Donuts Of Ronkonkoma, Inc.	90 Railroad Ave	Ronkonkoma	NY	(631)588-7421
343463	Metro Franchising Commissary LLC	4560 Express Dr S	Ronkonkoma	NY	(631)588-1222
363645	Host International, Inc.	100 Arrival Ave	Ronkonkoma	NY	(631)285-7684
359543	ROOSEVELT QSR INC.	509 Nassau Rd	Roosevelt	NY	(516)322-5827
345923	Metro Franchising Commissary LLC	245-01 Francis Lewis Blvd	Rosedale	NY	(718)341-2894
346735	Mrassell Coffee Corp	23436 Merrick Blvd	Rosedale	NY	(718)712-3577
300467	A.W. Roslyn Food LLC	1063 Northern Blvd	Roslyn	NY	(516)266-2099
340752	Metro Franchising Commissary LLC	191 Mineola Ave	Roslyn Heights	NY	(516)625-8788
351515	Metro Franchising Commissary LLC	300 Roslyn Rd	Roslyn Heights	NY	(516)277-1621
332874	Exit 25 Donuts, Inc.	1128 Duanesburg Rd.	Rotterdam	NY	(518)355-0753
345418	Campbell Road Donuts, LLC	135 W. Campbell Rd	Rotterdam	NY	(518)372-2457
356929	RYE BROOK DONUTS, INC.	267 S Ridge St	Rye Brook	NY	(914)937-0485
352083	LINDEN COFFEE CORP	18905 Linden Blvd	Saint Albans	NY	(718)977-1081
350022	Metro Franchising Commissary LLC	665 Middle Country Rd	Saint James	NY	(631)656-6686

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
349955	ABDD VI LLC	2406 Route 44	Salt Point	NY	(845)677-3490
343927	3821 NARAYAN LLC	3821 Lockport Rd	Sanborn	NY	(716)216-4048
340659	M & W Donuts Of New York, LLC	600 Lake Flower Avenue	Saranac Lake	NY	(518)891-8424
300452	M.A.L. Donut Venture Of Saratoga, Ltd.	207 S Broadway	Saratoga Springs	NY	(518)587-6556
332264	M.A.L. Donut Venture Of Saratoga, Ltd.	80 West Ave	Saratoga Springs	NY	(518)587-5837
340504	Route 50 Donuts, LLC	647 Maple Ave	Saratoga Springs	NY	(518)581-1053
340518	Route 50 Donuts, LLC	3014 Route 50	Saratoga Springs	NY	(518)580-9756
338967	Kerin Donuts, LLC	138 Ulster Ave	Saugerties	NY	(845)246-6420
342348	Saugerties Donuts, LLC	3112 Highway 9w	Saugerties	NY	(845)247-9630
362803	Applegreen NY Travel Plazas LLC	103 New York State Thruway	Saugerties	NY	(845)830-3066
343370	Sayville Donut Group, Inc.	165 Main St	Sayville	NY	(631)750-6107
345003	FAC 53 Spence, LLC	10 Depot Pl	Scarsdale	NY	(914)725-0568
351044	FAC WEAVER LLC	1481 Weaver St	Scarsdale	NY	(914)723-1361
363897	WSD Schag Ventures LLC	6 Main Street	Schaghticoke	NY	(518)801-9011
300478	Schenectady Donuts, Inc.	1200 State St	Schenectady	NY	(518)370-4968
304406	Westside Albany Mohawk Ventures LLC	3526 State St	Schenectady	NY	(518)344-0211
304948	Rotterdam Donuts, Inc.	1900 Curry Rd	Schenectady	NY	(518)355-9929
339357	Westside Albany Schenectady Ventures LLC	2500 Albany St	Schenectady	NY	(518)393-9565
340586	Camelo Donuts, LLC	1420 Broadway	Schenectady	NY	(518)346-3528
344070	Five Corners Donuts, LLC	3045 Broadway	Schenectady	NY	(518)374-2761
350172	WAYTO ROAD DONUTS, INC.	300 Wayto Rd	Schenectady	NY	(518)982-1698
355770	Union Street Donuts, LLC	1700 Union Street	Schenectady	NY	(518)374-6309
356619	Erie Boulevard Donuts, Inc.	2 Rush St	Schenectady	NY	(518)374-3120
339948	BAPA 1792 COLUMBIA TPKE DONUTS LLC	1792 Columbia Tpke	Schodack	NY	(518)915-1011
310430	T.S.T.S. Donuts, Inc.	106 Park Pl	Schoharie	NY	(518)868-4501
302110	Glenville Donuts, Inc.	266 Saratoga Rd	Scotia	NY	(518)384-1875
304771	Jason Donuts, Inc.	17 Mohawk Ave	Scotia	NY	(518)382-0499
359201	WESTSIDE DONUT SEA CLIFF VENTURES LLC	347 Glen Cove Ave	Sea Cliff	NY	(516)676-4308
335596	Canyon Donuts Seaford, Inc.	4007 Merrick Rd	Seaford	NY	(516)679-2888
345261	Plainedge Donut Inc.	1041 Hicksville Rd	Seaford	NY	(516)279-6117
347176	FALLS DONUTS, LLC	2014 Route 5 And 20	Seneca Falls	NY	(315)257-0026
355174	DJ Shirley 2 Inc	454 Williamfloyd Pky	Shirley	NY	(631)395-7830
345415	Slingerlands Donuts, LLC	1365 New Scotland Rd	Slingerlands	NY	(518)439-4232
302836	Prayosha Sloatsburg Donut Corp.	59 Orange Tpke	Sloatsburg	NY	(845)753-6907
308585	Applegreen NY Travel Plazas LLC	Nys Thruway Mile 33 N	Sloatsburg	NY	(845)753-2705
306482	Glens Falls Donut Group, LLC	95 Saratoga Ave	South Glens Falls	NY	(518)792-5255
351149	Metro Franchising Commissary LLC	12903 N Conduit Ave	South Ozone Park	NY	(718)641-2404
352780	Ram Narayan LLC	12217 Liberty Ave	South Richmond Hill	NY	(718)848-4874
348908	DJ Southampton Inc.	20 County Rd 39	Southampton	NY	(631)377-3999
347930	DJ Southold Inc	53345 Route 25	Southold	NY	(631)876-5133
349184	Indus QSR II Inc.	5017 West Ridge Rd	Spencerport	NY	(585)349-2615
347388	Prayosha Donut Corp.	288 N. Main St	Spring Valley	NY	(845)352-1004
354660	Sicomac Partners - Ridge, Inc.	274 Old Nyack Tpke	Spring Valley	NY	(845)262-1488
341315	Indus QSR Inc.	565 West Main St	Springville	NY	(716)592-2561
300645	SI HYLAN 2425 LLC	2425 Hylan Blvd	Staten Island	NY	(917)830-0170
301690	Victory Perry LLC	1955a Victory Blvd	Staten Island	NY	(718)273-9407
302977	SHREE SHIV OF ROSSVILLE AVE INC.	655 Rossville Ave	Staten Island	NY	(718)984-2451
304909	SI FOREST LLC	1351 Forest Ave	Staten Island	NY	(917)397-8882
332962	SI ARTHUR LLC	1769 Arthurkill Rd.	Staten Island	NY	(347)630-7043

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#	Franchisee	Address	City	ST	Phone or Email
336574	SI NIKI WRS LLC	180 West Service Rd	Staten Island	NY	(347)273-8157
337641	SI HYLAN 4000 LLC	4000 Hylan Blvd	Staten Island	NY	(347)983-4690
337663	SI HUGUENOT LLC	901 Huguenot Ave	Staten Island	NY	(347)838-6426
337725	SHREE SHIV VICTORY BLVD INC.	1201 Victory Blvd	Staten Island	NY	(718)981-2064
339101	SI AMBOY LLC	6390 Amboy Rd	Staten Island	NY	(347)273-8161
339597	STUYVESANT DONUTS LLC	97 Stuyvesant Pl	Staten Island	NY	(718)816-1917
342308	Richmond Forest, LLC	1776 Forest Ave	Staten Island	NY	(718)698-8240
343388	Richmond Nome, LLC	2275-2375 Richmond Avenue	Staten Island	NY	(718)370-0082
343788	SI RICHMOND LLC	2795 Richmond Ave	Staten Island	NY	(929)284-7217
343905	SI MANOR 995 LLC	995 Manor Rd	Staten Island	NY	(917)830-0184
343906	Hylan Ebbits, LLC	2704 Hylan Blvd	Staten Island	NY	(718)351-7185
345420	Richmond-Jefferson LLC	1781 Richmond Rd	Staten Island	NY	(718)351-3653
345822	Veterans Crossing LLC	2965 Veterans Rd W	Staten Island	NY	(718)984-3717
346672	Hylan-Quintard LLC	1300 Hylan Blvd	Staten Island	NY	(718)667-1563
349406	Manor Gannon Limited Liability Company	764 Manor Rd	Staten Island	NY	(718)370-2615
350495	AMBOY-CLARKE LLC	3291 Amboy Rd	Staten Island	NY	(917)538-4402
352228	William Bay Limited Liability Company	450 Bay St	Staten Island	NY	(347)861-7524
353381	RSR VETERANS WEST LLC	585 Veterans Rd W	Staten Island	NY	(718)673-3298
353897	RSR WOOD LLC	7316 Amboy Road	Staten Island	NY	(973)850-3399
355263	RSR SI MALL LLC	2655 Richmond Ave	Staten Island	NY	(646)340-3751
355638	RSR Richmond Terrace LLC	700 Richmond Ter	Staten Island	NY	(718)673-3298
355862	RSR Richmond LLC	3845 Richmond Ave	Staten Island	NY	(646)340-3751
356135	RSR Bridge LLC	2449 Veterans Rd W	Staten Island	NY	(646)247-3086
359745	RSR HYLAN LLC	2600 Hylan Blvd	Staten Island	NY	646-247-8101
359757	RSR CASTLE LLC	770 Castleton Ave	Staten Island	NY	646-247-8101
362847	RSR VICTORY LLC	1842 Victory Boulevard	Staten Island	NY	(347)406-0455
365222	RSR Greaves Lane LLC	150-B Greaves Lane	Staten Island	NY	(646)580-7092
365417	SI Hylan 1854 LLC	1854 Hylan Boulevard	Staten Island	NY	(347)273-8149
330034	ABDD LLC	3853 Main St	Stone Ridge	NY	(845)687-2130
359640	Compass Group USA, Inc.	100 Nicolls Road	Stony Brook	NY	(917)667-3718
338580	Stony Point Donuts, Inc.	291 Willow Grove Rd	Stony Point	NY	(845)786-2380
338798	Prayosha Suffern Donut Corp.	66 Lafayette Ave	Suffern	NY	(845)357-2693
341836	ABDD LLC	14 North Airmont Rd	Suffern	NY	(845)357-3902
346786	Metro Franchising Commissary LLC	333 Jericho Tpke	Syosset	NY	(516)364-2148
302834	BAPA 3336 GENESEE ST DONUTS LLC	3336 W Genesee St	Syracuse	NY	(315)299-5771
310175	Syracuse University	303 University Pl	Syracuse	NY	(315)380-8977
334716	BAPA S SALINA DONUTS LLC	3915 S Salina	Syracuse	NY	(315)399-4012
335450	Syracuse Foodservice Group, Inc.	2921 James St	Syracuse	NY	(315)432-4498
335864	BAPA 4886 SENECA TURNPIKE DONUTS LLC	4886 West Seneca Turnpike	Syracuse	NY	(315)299-8006
336385	Syracuse Foodservice Group, Inc.	6584 Thompson Rd	Syracuse	NY	(315)701-0035
340099	BAPA 746 CROUSE AVE DONUTS LLC	746 S. Crouse Ave	Syracuse	NY	(315)399-5019
344512	Upstate Foodservice - Carousel, LLC	9520 Carousel Ctr. Dr	Syracuse	NY	(315)476-0747
349321	Syracuse Foodservice Group, Inc.	649 N Salina St	Syracuse	NY	(315)314-7050
349701	VELASKO ROAD DONUTS, LLC	400 Velasko Rd	Syracuse	NY	(315)314-7314
351025	Syracuse Foodservice Group, Inc.	1001 W Genesee St	Syracuse	NY	(315)214-3740
351063	Empire Foodservice Group, LLC	110 Almond St	Syracuse	NY	(315)870-9043
351252	Syracuse Foodservice Group, Inc.	2723 Brewerton Rd	Syracuse	NY	(315)299-5559
351714	Syracuse Foodservice Group, Inc.	1909 Teall Ave	Syracuse	NY	(315)314-6434
352915	DN SYR, LLC	Syracuse Hancock Int'L Airport	Syracuse	NY	(315)283-3139
353219	Empire Foodservice Group, LLC	2851 Erie Blvd E	Syracuse	NY	(315)802-6256

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#	Franchisee	Address	City	ST	Phone or Email
353407	Empire Foodservice Group, LLC	299 Farrell Rd	Syracuse	NY	(315)218-5729
355431	BAPA 6238 THOMPSON RD DONUTS LLC	6238 Thompson Rd	Syracuse	NY	(315)399-5023
356109	BAPA 977 BRIGHTON AVE DONUTS LLC	977 E Brighton Ave	Syracuse	NY	(315)399-5029
358640	Syracuse University	900 Irving Ave	Syracuse	NY	(315)443-9888
358963	Empire Foodservice Group, LLC	2083 Park St	Syracuse	NY	(315)991-4571
359234	Empire Foodservice Group, LLC	3493 Erie Blvd E	Syracuse	NY	(315)299-6630
345229	FAC West Donuts, LLC	137 Wildey St	Tarrytown	NY	(914)332-4600
352223	BRASH DONUTS INC.	662 Columbus Ave	Thornwood	NY	(914)747-7499
350621	Donuts Of Rutland, Inc.	1141 Wicker St	Ticonderoga	NY	(518)503-5063
337756	2112 NARAYAN LLC	2112 Niagara Falls Blvd	Tonawanda	NY	(716)389-2409
339864	PVDB2, LLC	2200 Sheridan Dr	Tonawanda	NY	(716)206-3093
339410	Brunswick Donuts, LLC	749 Hoosick Rd	Troy	NY	(518)328-0005
342978	Oakwood Donuts, LLC	310 A Oakwood Avenue	Troy	NY	(518)235-7036
350965	Courtview Donuts, LLC	65 Congress St	Troy	NY	(518)326-0011
352211	Magellan Donuts, LLC	202 Hoosick St	Troy	NY	(518)266-0874
356649	CAMPBELL DONUTS LLC	487 Campbell Ave	Troy	NY	(518)244-5120
363274	Van Donuts, LLC	76 North Greenbush Road	Troy	NY	(518)238-3846
337751	Utica Donuts, LLC	112 N Genesee St	Utica	NY	(315)733-9999
342459	King Donuts, LLC	1300 Genesee St	Utica	NY	(315)368-0157
342742	Oriskany Donuts, LLC	31 Schuyler St	Utica	NY	(315)793-9303
346455	East Utica Donuts, LLC	1133 Mohawk St	Utica	NY	(315)724-7402
304729	Laxmi Donuts, Inc.	1002 Route 94	Vails Gate	NY	(845)562-2171
339413	BAPA 3366 RT 9H DONUTS LLC	3366 Rt 9h	Valatie	NY	(518)610-8553
300460	Valley Stream Donuts, Inc.	120 E Sunrise Hwy	Valley Stream	NY	(516)596-0400
356298	Metro Franchising Commissary LLC	125 Green Acres Rd	Valley Stream	NY	(516)806-9789
348339	CNY Foodservice Group, LLC	5264 Willow Place	Verona	NY	(315)363-3331
354946	CNY Foodservice-Verona SO, LLC	5527 Route 31	Verona	NY	(315)280-0674
300476	Sonraj, Inc.	3000 Vestal Pky E	Vestal	NY	(607)797-0421
344007	Bapa Vestal Pkwy West LLC	201 Vestal Pkwy West	Vestal	NY	(607)754-1064
345346	Bapa 4005 Vestal Pkwy LLC	4005 Vestal Pkwy	Vestal	NY	(607)217-7377
353170	Sonraj, Inc.	2405 Vestal Pkwy E	Vestal	NY	(607)798-1871
355098	Titomado, Inc.	Connector Rd	Vestal	NY	(607)777-3904
339783	Paula Donuts, Inc.	167 West Main St	Victor	NY	(585)924-4810
362805	Applegreen NY Travel Plazas LLC	350 New York State Thruway	Victor	NY	(585)788-6436
348264	Ask Donuts LLC	6346 Route 25a	Wading River	NY	(631)929-4787
354126	ABDD LLC	123 E Main St	Walden	NY	(845)778-3129
343748	Wallkill Donuts, LLC	711 Route 211 East	Wallkill	NY	(845)692-6250
308700	F.K.B. Donuts, Inc.	3267 Sunrise Hwy	Wantagh	NY	(516)781-7646
358697	TRISTATE MOBILE CONCESSIONS INC	895 Bay Parkway	Wantagh	NY	5166352502
301313	Y & C Restaurant, Inc.	1582 Route 9	Wappingers Falls	NY	(845)297-0017
353482	Wappingers Cafe, LLC	1491 Route 9	Wappingers Falls	NY	(845)218-9045
353590	Chelsea Cafe Group, LLC	2036 Highway 9d	Wappingers Falls	NY	(845)440-7647
356996	Myers Corners Cafe, LLC	241 Myers Corners Rd	Wappingers Falls	NY	(845)632-2244
362549	INDUS QSR IV INC.	2489 Route 19 N	Warsaw	NY	(585)558-0368
353085	ABDD LLC	93 Main St	Warwick	NY	(845)544-7679
341835	Washingtonville Donuts, LLC	30 W Main St	Washingtonville	NY	(845)496-4485
363541	Tyre Donuts, LLC	1781 New York 318	Waterloo	NY	508-509-9701
301525	Watertown Foodservice Group, LLC	1250 Arsenal St	Watertown	NY	(315)788-6650
337452	Watertown Foodservice Group, LLC	1238 Washington St	Watertown	NY	(315)779-8105
352892	Watertown Foodservice Group, LLC	1279 Coffeen St	Watertown	NY	(315)405-8787
352893	Watertown Foodservice Group, LLC	23582 Nys Route 342	Watertown	NY	(315)405-8793

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
342735	Watervliet Donuts, LLC	318 19th St	Watervliet	NY	(518)274-1930
345359	Anadimukta Corp.	311 S. Franklin St	Watkins Glen	NY	(607)535-7542
336624	Rochester Donuts, Inc.	2100 Empire Blvd	Webster	NY	(585)671-6760
336626	Rochester Donuts, Inc.	62 North Ave	Webster	NY	(585)216-1010
338617	Rochester Donuts, Inc.	873 Holt Rd	Webster	NY	(585)872-3580
351370	Weedsport Donuts, LLC	9032 N Seneca St	Weedsport	NY	(315)834-3030
339203	Indus Restaurants, Inc.	38 W. Dyke St.	Wellsville	NY	(585)593-2420
343863	Alexashel Two Corp	393 Little East Neck Rd	West Babylon	NY	(631)210-5291
342992	BAPA 12165 STATE ROUTE 9W DONUTS LLC	12165 State Route 9w	West Coxsackie	NY	(518)731-1555
302235	West Haverstraw Donuts, Inc.	40 S. Route 9w	West Haverstraw	NY	(845)429-9448
362816	Applegreen NY Travel Plazas LLC	Milepost 366	West Henrietta	NY	585-832-9003
353024	MULTIBRANDS WEST ISLIP 2 OPERATING COMPANY LLC	187 Sunrise Hwy	West Islip	NY	(631)587-5700
306312	Kuber West Nyack, Inc.	361 Route 59	West Nyack	NY	(845)358-0666
348177	Kuber Palisades Center, Inc.	1000 Palisades Center Dr	West Nyack	NY	(845)358-6073
359558	WSL DONUTS LLC	3696 New York 43	West Sand Lake	NY	(518)712-5052
343694	PVDB6, LLC	1145 Union Rd	West Seneca	NY	(716)608-6225
342240	Metro Franchising Commissary LLC	253 Post Avenue	Westbury	NY	(516)997-0173
348624	467C Donuts LLC	467 Old Country Rd	Westbury	NY	(516)414-4425
349879	705 DONUTS LLC	705 Old Country Rd	Westbury	NY	(516)280-9041
344162	Indus QSR Inc.	1482 Buffalo Rd	Westgate	NY	(585)235-5120
352591	DJ WESTHAMPTON INC	223 Montauk Hwy	Westhampton Beach	NY	(631)684-9366
352909	ABDD IV LLC	1459 State Route 17b	White Lake	NY	(845)583-3052
302692	FAC 50 MAM, LLC	50 Mamaroneck Ave	White Plains	NY	(914)682-5649
310249	FAC 755 North Broad, LLC	755 N. Broadway	White Plains	NY	(914)948-1460
330429	FAC 570 MAM, LLC	570 Mamaroneck Ave	White Plains	NY	(914)644-8358
330441	FAC 42 LK, LLC	42 Lake St	White Plains	NY	(914)949-2031
338924	Men At Work II, LLC	154 Westchester Ave	White Plains	NY	(914)654-1603
344495	West Post II Corp.	482 Tarrytown Rd	White Plains	NY	(914)230-4428
345300	FAC West Donuts, LLC	425 Central Park Ave	White Plains	NY	(914)993-6340
343937	Yorkville Donuts, LLC	81 Oriskany Blvd	Whitesboro	NY	(315)736-0418
310304	MSFJ 150 St. Donuts LLC	1423 150th St	Whitestone	NY	(718)747-2472
335015	Metro Franchising Commissary LLC	1755 Francis Lewis Blvd	Whitestone	NY	(718)746-7803
350392	Upstate Foodservice Group, LLC	2920 Us Route 11	Whitney Point	NY	(607)634-4161
340520	PVDB4, LLC	6800 Transit Rd	Williamsville	NY	(716)608-2184
330050	Canyon Donuts Williston Park, Inc.	276 Hillside Ave	Williston Park	NY	(516)747-4348
350017	ABDD VI LLC	1782 State Highway 22	Wingdale	NY	(845)310-1052
349845	Metro Franchising Commissary LLC	8285 Jericho Tpke	Woodbury	NY	(516)307-8990
349206	Queens Center Donut Corp.	68-09 Queens Blvd	Woodside	NY	(718)440-8549
353111	Rupani & Sons II LLC	5109 Broadway	Woodside	NY	(347)229-1865
353864	Queens Center Donut Corp.	6314 Queens Blvd	Woodside	NY	(718)898-0619
355823	69th STREET LLC	69-06 Roosevelt Ave	Woodside	NY	(347)408-1786
358342	MP Wurts, LLC	159 Kingston Ave	Wurtsboro	NY	(845)316-0051
332876	College View Donuts, L.L.C.	69 Main St	Wynantskill	NY	(518)283-3765
307075	FAC 132 Tuck LLC	132 Tuckahoe Rd	Yonkers	NY	(914)376-0619
331196	FAC 710 MCC LLC	710 Mclean Ave	Yonkers	NY	(914)376-2903
331991	FAC 1591 CPA, LLC	1591 Central Park Ave	Yonkers	NY	(914)793-4896
332915	FAC 851 Yon LLC	851 Yonkers Ave	Yonkers	NY	(914)423-1041
332995	FAC 850 BRR, LLC	850 Bronx River Rd	Yonkers	NY	(914)237-5921
340133	NRM HOLES NORTH BROADWAY, LLC	1034 North Broadway	Yonkers	NY	(914)375-0920
340194	Nrm Holes, LLC	2365 Central Park Ave	Yonkers	NY	(914)337-5868

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#	Franchisee	Address	City	ST	Phone or Email
340208	NRM Holes Nepperhan Avenue, LLC	590 Nepperhan Ave	Yonkers	NY	(914)969-5700
345684	FAC Yonk Donuts, LLC	678 Central Park Ave	Yonkers	NY	(914)423-1253
347066	FAC Riverdale LLC	433 Riverdale Ave	Yonkers	NY	(914)968-9638
349796	FAC 296 McLean, LLC	296 Mclean Ave	Yonkers	NY	(914)969-7457
354655	FAC Getty Square, LLC	1 Palisade Ave	Yonkers	NY	(914)375-3700
359494	FAC 987 CENTRAL PARK AVENUE, LLC	987 Central Park Ave	Yonkers	NY	(914)423-6688
303548	Renttarb Donuts, Inc.	374 Downing Dr	Yorktown Heights	NY	(914)962-2191
336519	Mar-Stew, Inc.	1041 West State St.	Alliance	OH	(330)823-7621
345330	Gilligan-D LLC	1264 State Route 125	Amelia	OH	(513)752-4075
352237	SDAA LLC	1008 Commerce Pkwy	Ashland	OH	(419)281-0025
364617	SDAA LLC	624 Claremont Avenue	Ashland	OH	(419)496-0141
351872	UMIYA DONUTS, INC.	2222 E Prospect Rd	Ashtabula	OH	(440)261-9007
359269	Pilot Travel Centers LLC	2246 State Route 45	Austinburg	OH	(440)275-3303
336131	J.A.M. Donuts, Inc.	4812 Mahoning Ave	Austintown	OH	(330)799-5900
348060	J.A.M. Donuts, Inc.	1123 N Canfield Niles Rd	Austintown	OH	(330)505-1200
355363	BK Coffee, Inc.	1514 S Raccoon Rd	Austintown	OH	(330)953-3228
358696	J.A.M. Donuts, Inc.	6073 Mahoning Ave	Austintown	OH	(330)953-1991
357669	HOLE IN THE MIDDLE, LLC	1990 Moore Rd	Avon	OH	(440)695-0547
357695	Gilligan-D LLC	1326 N Fairfield Rd	Beavercreek	OH	(937)705-6575
358441	Gilligan-D LLC	1515 N Fairfield Rd	Beavercreek	OH	(937)401-8492
358313	OM BEDFORD HEIGHTS DONUTS, INC.	5095 Northfield Rd	Bedford Heights	OH	(216)662-8850
359247	HOLE IN THE MIDDLE, LLC	1117 S Main St	Bellefontaine	OH	(937)210-5091
357105	HOLE IN THE MIDDLE, LLC	750 State Route 97 W	Bellville	OH	(419)719-8013
359265	Pilot Travel Centers LLC	66377 Belmont Morristown Rd	Belmont	OH	(740)782-0134
350648	Gilligan-D LLC	9188 Plainfield Rd	Blue Ash	OH	(513)791-3514
362513	HOLE IN THE MIDDLE, LLC	499 State Route 103	Bluffton	OH	(567)226-1044
347398	Spice Mill, Inc.	7635 Market St	Boardman	OH	(330)729-9712
350589	Spice Mill, Inc.	748 Boardman-Canfield Rd	Boardman	OH	(330)953-3943
359391	JSN DONUTS, INC.	1049 S Main St	Bowling Green	OH	(419)806-4031
363475	HOLE IN THE MIDDLE, LLC	2245 Southgate Pkwy	Cambridge	OH	(740)255-5263
359149	Youngstown C+1, LLC	730 12th St	Campbell	OH	(330)360-5700
335698	Spice Mill, Inc.	4299 Boardman Canfield Rd	Canfield	OH	(330)533-7432
348628	Mar-Stew, Inc.	4561 Tuscarawas St W	Canton	OH	(330)479-9654
350540	Mar-Stew, Inc.	3255 Cleveland Ave Nw	Canton	OH	(330)956-5421
352353	Mar-Stew, Inc.	5126 Whipple Ave Nw	Canton	OH	(234)214-0500
355147	Youngstown C+1, LLC	5264 Fulton Drive Nw	Canton	OH	(330)610-0943
359267	Pilot Travel Centers LLC	2320 Faircrest St Sw	Canton	OH	(330)484-3965
364082	Youngstown C+1, LLC	2536 Cleveland Avenue Southwest	Canton	OH	(234)341-0801
364824	Youngstown C+1, LLC	817 Canton Road Northwest	Carrollton	OH	(330)936-8298
363280	HOLE IN THE MIDDLE, LLC	1914 Havemann Rd	Celina	OH	(567)279-9189
352436	Gilligan-D LLC	9010 S Main St	Centerville	OH	(937)813-2012
353011	Gilligan-D LLC	6490 Wilmington Pike	Centerville	OH	(937)949-3517
340451	Lila Donuts, Inc.	370 Center St	Chardon	OH	(440)279-4579
363833	Timothy P. O'Hara	800 Western Avenue	Chillicothe	OH	(740)777-6974
302560	JND OF BEECHMONT LLC	8000 Beechmont Ave	Cincinnati	OH	(513)474-8400
302722	Benhase Holdings, LLC	511 Walnut St	Cincinnati	OH	(513)241-4175
306039	HRK OF GLENWAY LLC	5991 Glenway Ave	Cincinnati	OH	(513)451-1700
306075	Benhase Holdings, LLC	5431 N Bend Rd	Cincinnati	OH	(513)481-1866
348928	Gilligan-D LLC	10809 Montgomery Rd	Cincinnati	OH	(513)489-0027
349677	Gilligan-D LLC	8051 Montgomery Rd	Cincinnati	OH	(513)745-0839
349949	Gilligan-D LLC	2700 Madison Rd	Cincinnati	OH	(513)731-0032
350532	Benhase Holdings, LLC	425 Walnut St	Cincinnati	OH	(513)376-7814

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
351435	Benhase Holdings, LLC	5055 Delhi Ave	Cincinnati	OH	(513)429-3067
351679	Gilligan-D LLC	6210 Wooster Pike	Cincinnati	OH	(513)620-8965
352232	Gilligan-D LLC	8611 Winton Rd	Cincinnati	OH	(513)620-8690
352328	Benhase Holdings, LLC	125 E Court St	Cincinnati	OH	(513)345-7484
353191	Gilligan-D LLC	9760 Colerain Ave	Cincinnati	OH	(513)245-1326
354849	Gilligan-D LLC	5301 Ridge Ave	Cincinnati	OH	(513)246-2031
355316	Gilligan-D LLC	205 Calhoun St	Cincinnati	OH	(513)281-4282
356181	Gilligan-D LLC	901 W 8th St	Cincinnati	OH	(513)421-9273
356486	Gilligan-D LLC	2967 Gilbert Ave	Cincinnati	OH	(513)961-7435
358474	Benhase Holdings, LLC	5119 Glenway Ave	Cincinnati	OH	(513)440-1200
358880	Gilligan-D LLC	8394 Colerain Ave	Cincinnati	OH	(513)246-2013
363244	Gilligan-D LLC	850 Eastgate North Drive	Cincinnati	OH	(513)943-3590
363805	Benhase Holdings, LLC	6308 Harrison Avenue	Cincinnati	OH	(513)655-4199
346315	Tirupatinath, Inc.	230 W. Huron Rd	Cleveland	OH	(216)515-2021
347711	Prapti Donuts Inc.	4140 Lee Rd	Cleveland	OH	(216)751-2100
348515	OM CLEVELAND AIRPORT DONUTS INC.	Cleveland Hopkin Int'L Airport	Cleveland	OH	(216)267-1124
356903	BISHOP DONUTS, INC.	1404 E 9th St	Cleveland	OH	(216)523-1120
357795	OM CARNEGIE DONUTS, INC.	8000 Carnegie Ave	Cleveland	OH	(216)331-0686
362557	CASTLE DONUTS, INC.	3255 W 117th St	Cleveland	OH	(216)772-2111
363067	OM BROADWAY DONUTS INC.	6001 Broadway Avenue	Cleveland	OH	(330)572-0935
363814	Compass Group USA, Inc.	11038 Bellflower Road	Cleveland	OH	(216)368-0471
365608	CSU Donuts, Inc.	1750 Euclid Avenue	Cleveland	OH	(216)999-7000
362942	HOLE IN THE MIDDLE, LLC	637 W Mcpherson Hwy	Clyde	OH	(567)855-5136
350847	Mar-Stew, Inc.	44985 State Route 14	Columbiana	OH	(330)482-5332
346965	Pramukh Vandan LLC	8235 N High St	Columbus	OH	(614)396-8710
352528	Pramukh Vandan LLC	5095 W Broad St	Columbus	OH	(614)996-8638
352878	Pramukh Vandan LLC	2060 N High St	Columbus	OH	(614)826-2343
357796	Gilligan-D LLC	1866 Summit St	Columbus	OH	(614) 299-2050
362968	Gilligan-D LLC	1576 W 5th Ave	Columbus	OH	(614)300-1799
363022	Gilligan-D LLC	5736 North Hamilton Road	Columbus	OH	(614)474-8688
363537	Gilligan-D LLC	3646 East Broad Street	Columbus	OH	(614)618-9826
354783	Youngstown C+1, LLC	3299 Niles Cortland Rd Ne	Cortland	OH	(234)244-4642
362845	S & L FAST FOODS, INC.	233 S 2nd St	Coshocton	OH	(740)295-9678
355095	Gilligan-D LLC	1310 Woodman Dr	Dayton	OH	(937)660-6059
357694	Gilligan-D LLC	2815 Harshman Rd	Dayton	OH	(937)401-8424
358251	Gilligan-D LLC	5901 Far Hills Ave	Dayton	OH	(937)401-8283
365579	HARTMAN HOLDINGS, INC.	4881 Sugar Maple Drive	Dayton	OH	(719)785-4823
363958	Narayan Donuts, Inc.	1119 Ralston Avenue	Defiance	OH	(419)576-5522
356687	Youngstown C+1, LLC	15679 State Route 170	East Liverpool	OH	(330)383-2867
363609	EASTLAKE DONUTS, INC.	36005 Lake Shore Blvd	Eastlake	OH	(440)510-8877
348721	SQF of Abbe Road, LLC	994 N Abbe Rd	Elyria	OH	(440)366-3865
359546	HOLE IN THE MIDDLE, LLC	905 E Broad St	Elyria	OH	(440)406-9596
363264	Gilligan-D LLC	849 S Main St	Englewood	OH	(937)540-1240
340547	EUCLID DONUTS, INC.	22200 Lakeshore Blvd	Euclid	OH	(216)731-7234
358182	Gilligan-D LLC	168 E Dayton-Yellow Springs Rd	Fairborn	OH	(937)401-8373
359258	HARTMAN HOLDINGS, INC.	11th Street	Fairborn	OH	(937)582-4073
356132	Gilligan-D LLC	7504 Dixie Highway	Fairfield	OH	(513)246-2028
362447	Gilligan-D LLC	6315 S Gilmore Rd	Fairfield	OH	(513)744-6880
364329	Gilligan-D LLC	510 Nilles Road	Fairfield	OH	(513)875-6699
340607	Jai Bootbhavani, Inc.	21015 Lorain Rd	Fairview Park	OH	(440)331-3265
358488	HOLE IN THE MIDDLE, LLC	416 W Trenton Ave	Findlay	OH	(567)250-9246
358924	HOLE IN THE MIDDLE, LLC	1030 N County Line St	Fostoria	OH	(419)436-7382
357246	Pilot Travel Centers LLC	6830 Franklin Lebanon Rd	Franklin	OH	(937)746-4409

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#	Franchisee	Address	City	ST	Phone or Email
362938	HOLE IN THE MIDDLE, LLC	2251 W State St	Fremont	OH	(567)201-2169
352107	OM SHIV 0406 LLC	361 S Hamilton Rd	Gahanna	OH	(614)532-6429
351269	OM Garfield Heights Donuts Inc.	5126 Turney Rd	Garfield Heights	OH	(216)663-0000
345547	Mar-Stew, Inc.	2720 Salt Springs Road	Girard	OH	(330)530-8049
364074	HOLE IN THE MIDDLE, LLC	655 Wagner Avenue	Greenville	OH	(937)459-4315
342745	HAMILTON DONUTS LLC	1871 Erie Blvd	Hamilton	OH	(513)887-9111
348498	LIBERTY DONUTS LLC	4200 Hamilton Middletown Rd	Hamilton	OH	(513)737-7400
345572	Benhase Holdings, LLC	9990 Harrison Ave	Harrison	OH	(513)202-1695
357082	Benhase Holdings, LLC	10570 New Haven Rd	Harrison	OH	(513)452-4059
359963	S & L FAST FOODS, INC.	668 Hebron Road	Heath	OH	(740)348-5206
357693	RAIBA DONUTS INC.	6237 Wilson Mills Rd	Highland Heights	OH	(440)771-4051
349678	Mar-Stew, Inc.	2373 N Main St	Hubbard	OH	(330)568-4232
363511	Gilligan-D LLC	7680 Old Troy Pike	Huber Heights	OH	(937)343-4690
353061	Gilligan-D LLC	1864 E Stroop Rd	Kettering	OH	(937)813-3008
348381	Parth Donut Inc.	17609 Detroit Ave	Lakewood	OH	(216)221-8139
350243	Manki Donuts, Inc.	1520 W 117th St	Lakewood	OH	(216)221-5500
362522	Gilligan-D LLC	4969 Princeton Road	Liberty Township	OH	(513)869-4599
363932	DW CAFE LLC	1122 Bellefontaine Avenue	Lima	OH	(567)212-5002
353765	Youngstown C+1, LLC	8009 State Route 45	Lisbon	OH	(330)870-4089
359047	Youngstown C+1, LLC	6573 Reno Dr	Louisville	OH	(234)567-7455
349798	Mahadev, Inc.	226 Loveland Madeira Rd	Loveland	OH	(513)583-5864
351326	Gilligan-D LLC	3928 State Route 22 And 3	Loveland	OH	(513)630-1382
362441	Gilligan-D LLC	5990 State Route 48	Maineville	OH	(513)480-0103
363401	AVI FOOD SYSTEMS, INC.	9250 Limeridge Rd	Mantua	OH	(234)405-0930
363402	AVI FOOD SYSTEMS, INC.	9270 Limeridge Rd	Mantua	OH	(234)405-0942
359548	HOLE IN THE MIDDLE, LLC	1136 Mount Vernon Ave	Marion	OH	(740)914-5144
348927	Gilligan-D LLC	9791 S Mason Montgomery Rd	Mason	OH	(513)770-4013
349608	Gilligan-D LLC	2430 Kings Mills Rd	Mason	OH	(513)204-1462
354017	GWR OP LESSEE OH LLC	2501 Great Wolf Dr	Mason	OH	(513)459-8885
359737	Gilligan-D LLC	5305 Kings Mills Rd	Mason	OH	(513)246-2038
351095	Mar-Stew, Inc.	2151 Wales Ave Nw	Massillon	OH	(330)809-6565
351112	Mar-Stew, Inc.	309 Lincoln Way W	Massillon	OH	(330)880-0311
356351	Youngstown C+1, LLC	4000 Erie St S	Massillon	OH	(330)691-1662
362487	HARI DONUTS, INC.	1398 Conant St	Maumee	OH	(419)891-3100
331201	Gusco, Inc.	5790 Mayfield Rd	Mayfield Heights	OH	(440)461-3500
340371	Jai Bootmatajee, Inc.	9584 Mentor Ave	Mentor	OH	(440)358-9770
340982	LAKESHORE DONUTS, INC.	7742 Lakeshore Blvd	Mentor	OH	(440)257-7790
349801	DHRUMIL CORPORATION	7825 Mentor Ave	Mentor	OH	(440)255-4949
363674	Gilligan-D LLC	9960 Summit Point Dr	Miamisburg	OH	(937)530-3312
359008	Gilligan-D LLC	1300 S Breiel Blvd	Middletown	OH	(513)246-2034
302371	RSN Enterprises, Inc.	880 State Route 28	Milford	OH	(513)831-5916
362486	Pilot Travel Centers LLC	10480 Baltimore Rd Sw	Millersport	OH	(740)964-9602
365334	Youngstown C+1, LLC	1041 East Lincolnway	Minerva	OH	(234)575-1710
356436	Gilligan-D LLC	1270 Hamilton Lebanon Rd E	Monroe	OH	(513)246-2030
359547	Gilligan-D LLC	9321 Montgomery Rd	Montgomery	OH	(513)246-2036
362482	HOLE IN THE MIDDLE, LLC	568 W Marion Rd	Mount Gilead	OH	(419)751-7144
358406	S & L FAST FOODS, INC.	400 W High St	Mount Vernon	OH	(740)326-9576
363971	Varni Donuts, Inc.	1465 Scott Street	Napoleon	OH	(419)717-9577
363023	Gilligan-D LLC	9855 Johnstown Road	New Albany	OH	(614)656-4058
352638	Youngstown C+1, LLC	58 Youngstown Warren Rd	Niles	OH	(330)505-6013
359148	Youngstown C+1, LLC	619 North Main Street	Niles	OH	(330)787-1609
336737	Mar-Stew, Inc.	4898 Portage St Nw	North Canton	OH	(330)494-9821
355944	Youngstown C+1, LLC	4809 Shuffel St	North Canton	OH	(330)933-4824
358496	Youngstown C+1, LLC	101 N Bailey Rd	North Jackson	OH	(330)986-9909

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#	Franchisee	Address	City	ST	Phone or Email
354514	BK Coffee, Inc.	11686 Market St	North Lima	OH	(234)759-3114
356390	HOLE IN THE MIDDLE, LLC	333 Milan Ave	Norwalk	OH	(567)743-9703
358605	SHAYAN DONUTS, INC.	2474 Navarre Ave	Oregon	OH	(419)214-9016
363695	SDAA ORRVILLE LLC	230 W High St	Orrville	OH	(330)930-3000
344708	ARS Donuts, Inc.	110 West Main Street	Owensville	OH	(513)732-5800
358882	Gilligan-D LLC	431 S Locust St	Oxford	OH	(513)246-2022
342521	SHIV DONUTS, INC.	2080 Snow Rd	Parma	OH	(216)398-2455
357985	Shree Donuts, Inc.	26555 N Dixie Hwy	Perrysburg	OH	(419)931-0294
357493	Spice Mill, Inc.	1305 Boardman Poland Rd	Poland	OH	(330)758-8881
342418	MAC'S CONVENIENCE STORES LLC	1370 E Main St	Ravenna	OH	(330)298-2661
356538	Youngstown C+1, LLC	4099 State Route 44	Rootstown	OH	(330)727-1172
343027	Mar-Stew, Inc.	2823 E. State St	Salem	OH	(330)337-3327
362463	Mar-Stew, Inc.	809 W State St	Salem	OH	(330)332-8632
353438	GWR Sandusky Op Lessee LLC	4600 Milan Rd	Sandusky	OH	(419)609-6000
353714	HOLE IN THE MIDDLE, LLC	2228 Hayes Ave	Sandusky	OH	(419)502-2929
355020	HOLE IN THE MIDDLE, LLC	4701 Milan Rd	Sandusky	OH	(419)502-0233
302724	LAXMINARAYAN, CORP.	12045 Lebanon Rd	Sharonville	OH	(513)563-6022
306299	MOHAN DONUTS INC.	6353 Som Center Rd	Solon	OH	(440)349-3638
351008	Gilligan-D LLC	11595 Princeton Pike	Springdale	OH	(513)671-0634
353043	Gilligan-D LLC	1931 S Limestone St	Springfield	OH	(937)505-3949
359545	HRG Steubenville, LLC	1987 Sunset Blvd	Steubenville	OH	(740)457-5331
352329	BK Coffee, Inc.	412 Youngstown-Poland Rd	Struthers	OH	(330)750-1850
358502	ANAY DONUTS, INC.	5649 W Alexis Rd	Sylvania	OH	(567)402-4343
352557	HOLE IN THE MIDDLE, LLC	1804 W Market St	Tiffin	OH	(567)220-6878
302349	ALINA DONUTS, INC.	2709 W Central Ave	Toledo	OH	(419)480-0504
362954	AIRPORT DONUTS INC.	3531 Airport Highway	Toledo	OH	(419)720-4297
364518	Alexis Donuts, Inc.	1210 East Alexis Road	Toledo	OH	(419)720-4368
364923	Franklin Donuts Inc	5001 Monroe Street	Toledo	OH	(419)754-6666
365196	HRG Toronto, LLC	1861 Franklin St	Toronto	OH	(740)337-6100
352608	Mar-Stew, Inc.	3651 Massillon Rd	Uniontown	OH	(234)294-0047
351613	ASHOK DONUTS, INC.	13880 Cedar Rd	University Heights	OH	(216)932-0000
363975	HOLE IN THE MIDDLE, LLC	1129 East Us Highway 36	Urbana	OH	(937)508-4324
363582	Host International, Inc.	3621 Terminal Drive	Vandalia	OH	(937)231-3718
351614	HOLE IN THE MIDDLE, LLC	1718 State Rt 60	Vermilion	OH	(440)963-9140
362940	HOLE IN THE MIDDLE, LLC	905 Apollo Dr	Wapakoneta	OH	(567)356-4049
343769	R & B Donuts, Inc.	3545 Youngstown Rd Se	Warren	OH	(330)369-1459
346420	Spice Mill, Inc.	1501 Niles Cortland Rd Se	Warren	OH	(330)505-8150
346788	R & B Donuts, Inc.	3481 Elm Rd Ne	Warren	OH	(330)372-5132
349250	Spice Mill, Inc.	4429 Mahoning Ave Nw	Warren	OH	(330)373-0177
352866	R & B Donuts, Inc.	3920 E Market St	Warren	OH	(330)856-4001
358662	Youngstown C+1, LLC	759 W Market St	Warren	OH	(330)469-1787
357561	HOLE IN THE MIDDLE, LLC	508 S Main St	Wellington	OH	(440)647-3331
351293	Gilligan-D LLC	8267 Princeton Glendale Rd	West Chester	OH	(513)860-3723
354047	Gilligan-D LLC	8315 Cincinnati Dayton Rd	West Chester	OH	(513)847-6127
362853	Gilligan-D LLC	7412 Tylersville Road	West Chester	OH	(513)759-8710
363327	Gilligan-D LLC	1252 County Line Road	Westerville	OH	(614)212-4913
363328	Gilligan-D LLC	481 S State St	Westerville	OH	(614)212-4134
364425	HOLE IN THE MIDDLE, LLC	416 Walton Street East	Willard	OH	(419)951-6023
338084	Vishnu Donuts Corporation	35535 Euclid Ave	Willoughby	OH	(440)953-4402
352170	OM WILLOUGHBY HILLS DONUTS INC.	2801 Bishop Rd	Willoughby Hills	OH	(440)569-1580
358717	Willowick Donuts, Inc.	32400 Vine St	Willowick	OH	(440)833-4382
359520	HRG Wintersville, LLC	101 Canton Rd	Wintersville	OH	(740)457-5019
363510	Gilligan-D LLC	2014 W Main St	Xenia	OH	(937)347-3866

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#	Franchisee	Address	City	ST	Phone or Email
341695	Spice Mill, Inc.	1001 E. Western Reserve Road	Youngstown	OH	(330)629-8761
349889	Compass Group USA, Inc.	1 University Plz	Youngstown	OH	(330)941-2191
353477	Youngstown C+1, LLC	4305 Belmont Ave	Youngstown	OH	(234)855-1010
357167	BK Coffee, Inc.	3547 S Meridian Rd	Youngstown	OH	(330)333-3128
362575	BK Coffee, Inc.	3900 Market St	Youngstown	OH	(330)953-0453
364546	S & L FAST FOODS, INC.	3516 Maple Avenue	Zanesville	OH	(740)586-0436
356819	LFO Broken Arrow, LLC	1101 N Aspen Ave	Broken Arrow	OK	(918)994-7570
301171	Goli Enterprise LLC	1600 S Sunnylane Rd	Del City	OK	(405)672-4919
362655	ROSE CREEK DONUTS, LLC	16321 N May Ave	Edmond	OK	(405)896-5121
364447	BROADWAY DONUTS LLC	1325 S Kelly Ave.	Edmond	OK	(405)531-0031
355114	Love's Travel Stops & Country Stores, Inc.	235 Nw 24th St	Newcastle	OK	(405)387-2661
359289	SOUTHLAKE DONUTS LLC	3281 S. Classen Blvd	Norman	OK	(405)896-5045
359567	ROBINSON DONUTS LLC	301 E Robinson St	Norman	OK	(405)561-5658
362924	MAIN MILE DONUTS, LLC	2531 West Main Street	Norman	OK	(405)561-5678
300978	Natash LLC	3612 N May Ave	Oklahoma City	OK	(405)942-5413
302096	Babak Enterprises, Inc.	4400 Nw 39th St	Oklahoma City	OK	(405)946-8550
354523	Western Donuts LLC	9100 S Western Ave	Oklahoma City	OK	(405)845-3141
356000	VILLAGE DONUTS, LLC	9705 N May Ave	Oklahoma City	OK	(405)443-1966
364258	CHD Cafe LLC	1200 Children'S Avenue	Oklahoma City	OK	(405)271-3865
363688	LFO OWASSO OK LLC	11420 E 96th Street N	Owasso	OK	(918)500-3315
362811	LFO YALE AVE, LLC	1869 S Yale Ave	Tulsa	OK	(918)271-5029
363662	LFO 41 169 OK, LLC	10249 East 41st Street	Tulsa	OK	(918)805-3334
363835	LFO Lewis OK LLC	6981 South Lewis Avenue	Tulsa	OK	(918)370-4273
363907	Drakestone Donuts, LLC	717 North Mustang Road	Yukon	OK	(405)896-6979
339435	Sunbeam Abington Inc	1701 Old York Rd	Abington	PA	(215)657-4717
350071	HRG Aliquippa, LLC	2658 Brodhead Rd	Aliquippa	PA	(724)788-1010
300521	Shivgauri, LLC	1427 W Tilghman St	Allentown	PA	(610)433-0773
308445	BAPA HAMILTON STREET LLC	215 W. Hamilton St	Allentown	PA	(610)435-8355
308570	Shivgauri, LLC	4793 W Tilghman St	Allentown	PA	(610)395-5770
331199	K.N.K. Donuts, Inc.	3219 Hamilton Blvd	Allentown	PA	(610)770-9466
339782	Valley Donuts, Inc.	1870 Catasauqua Rd	Allentown	PA	(610)264-2890
341980	Hamilton Donuts, Inc.	4777 Hamilton Blvd	Allentown	PA	(610)366-9235
346805	PNP Group, LLC	1403 N Cedar Crest Blvd	Allentown	PA	(610)477-4887
350139	BAPA LLOYD STREET LLC	261 Lloyd St	Allentown	PA	(610)443-3300
351205	Shivgauri, LLC	5831 W Tilghman St	Allentown	PA	(610)366-1916
352531	Parkway Donuts, Inc.	1547 Lehigh St	Allentown	PA	(610)366-9289
354391	Amiraj Donuts, Inc.	1928 Hamilton St	Allentown	PA	(610)433-1024
354593	SHREE MORESHWAR LLC	3111 Lehigh St	Allentown	PA	(610)253-6304
359283	Chris Donuts Inc	Leigh Valley Int. Airport	Allentown	PA	(718)687-0688
364372	BAPA SIXTH STREET LLC	902 Hamilton St, Suite 110	Allentown	PA	(610)434-9300
340811	SVP West, LLC	3132 Pleasant Valley Blvd	Altoona	PA	(978)263-6200
356203	SVP West, LLC	200 Sierra Dr	Altoona	PA	(814)944-4152
363182	Shatabdi LLC	30 South Bethlehem Pike	Ambler	PA	(267)468-5925
362891	CONCHESTER DONUTS LLC	464a Conchester Highway	Aston	PA	(610)800-4681
355104	HRG Avalon, LLC	940 Ohio River Blvd	Avalon	PA	(412)761-9768
341390	RSD 81 Baltimore Pike Donuts LLC	81 Baltimore Pike	Avondale	PA	(484)720-8532
350528	Radhekrishna Donut Inc.	439 Blue Valley Dr	Bangor	PA	(610)863-4405
346041	BARTONSVILLE DONUTS LLC	5 Route 611	Bartonsville	PA	(570)391-9971
348200	Sadguru Enterprises, LLC	107 E Main St	Bath	PA	(484)281-3831
354231	Cope Enterprises LLC	2999 Bear Creek Blvd	Bear Creek Township	PA	(570)824-1770
340931	Bechtelsville GMA Inc.	830 Route 100 N	Bechtelsville	PA	(267)270-9262
303687	HRG Belle Vernon, LLC	5120 State Route 51	Belle Vernon	PA	(724)379-3131

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
355952	May Brands, LLC	2825 Benner Pike	Bellefonte	PA	(814)353-4840
336368	Krishna Treats, LLC	2901 Hulmville Rd	Bensalem	PA	(215)245-6898
339159	J.P.Y. Donuts, LLC	1301 Bristol Pike	Bensalem	PA	(215)245-0245
340478	Jorish II, L.L.C.	3610 Bristol Rd	Bensalem	PA	(215)741-1628
344863	J.P.Y. Donuts II Inc.	5716 Hulmeville Rd	Bensalem	PA	(215)741-1960
348541	Sunshine Donuts LLC	3401 Street Rd	Bensalem	PA	(215)645-1602
302698	Summit Valley Partners, LLC	219 W Front St	Berwick	PA	(570)752-6500
352225	HRG Bethel Park, LLC	1031 Paxton Dr	Bethel Park	PA	(412)595-7064
363006	HRG South Park, LLC	2777 South Park Road	Bethel Park	PA	(412)248-3622
301638	BAPA STEFKO BLVD LLC	1910 Stefko Blvd	Bethlehem	PA	(610)867-3597
332008	Bethlehem Doughnuts LLC	3055 Schoenersville Rd	Bethlehem	PA	(610)866-6868
340538	OM GANADEVAYA NAMAH LLC	4460 Easton Ave	Bethlehem	PA	(267)621-4817
342904	Omkar Enterprises, LLC	3606 Linden St	Bethlehem	PA	(610)865-2299
345222	OM GANAJITE NAMAH LLC	3655 Route 378	Bethlehem	PA	(267)621-4818
345408	BAPA LINDEN STREET LLC	1301 Linden St	Bethlehem	PA	(610)866-9030
345459	BAPA FOURTH STREET LLC	213 W. 4th St	Bethlehem	PA	(610)865-9400
356655	Aditi Group, LLC	4098 Bath Pike	Bethlehem	PA	(610)419-9073
359233	HRG Blairsville, LLC	54 Short Dr	Blairsville	PA	(724)675-8175
342879	Tobyhanna Donuts, LLC	57 Route 940	Blakeslee	PA	(570)643-0665
340388	PA Blandon Foods LLC	8448 Allentown Pike	Blandon	PA	(610)926-2619
303623	SVP Bloomsburg LLC	895 Columbia Blvd	Bloomsburg	PA	(570)784-0108
364757	Aramark Educational Services, LLC	400 East 2nd Street	Bloomsburg	PA	(215)238-4013
310169	MNRD Enterprises, Inc.	608 Conchester Hwy	Boothwyn	PA	(610)485-3318
347667	Radhey Enterprise LLC	2343 Chichester Ave	Boothwyn	PA	(484)480-2475
343593	AROD ENTITIES LLC	849 E Philadelphia Ave	Boyertown	PA	(267)397-3800
357522	Bapa Chautauqua Place LLC	9 Chautauqua Place	Bradford	PA	(814)596-0050
348758	TA Operating LLC	16520 Lincoln Hwy	Breezewood	PA	(814)735-7272
353396	HRG Collier, LLC	1098 Washington Pike	Bridgeville	PA	(412)564-5780
356242	HRG SOUTH FAYETTE, LLC	179 Millers Run Rd	Bridgeville	PA	(412)319-7152
344542	PC AND N #8 LLC	5007 Bristol Pike	Bristol	PA	(215)788-8880
351602	PRAYOSHA BRISTOL LLC	1159 Veterans Highway	Bristol	PA	(215)458-8837
345348	REGENCY DONUTS LLC	118 Route 209	Brodheadsville	PA	(570)992-0747
300450	Bansari Enterprises, Inc.	2705 Edgmont Ave	Brookhaven	PA	(610)447-1214
358602	AMOLI ENTERPRISES LLC	4580 Edgmont Ave	Brookhaven	PA	(484)480-4505
357086	Radhey 2500 LLC	2500 West Chester Pike	Broomall	PA	(484)424-9450
351049	Bryn Mawr Coffee LLC	596 W Lancaster Ave	Bryn Mawr	PA	(610)519-1380
303615	NEDO, INCORPORATED	324 South Logan Blvd	Burnham	PA	(717)248-3596
346966	HRG Butler, LLC	540 Butler Crossing	Butler	PA	(724)284-1177
353703	HRG Butler City, LLC	236 N Main St	Butler	PA	(724)841-0017
363579	HRG South Butler, LLC	134 Pittsburgh Rd	Butler	PA	(412)248-7725
346292	Kings Point Ventures, LLC	503 N 21st St	Camp Hill	PA	(717)761-1803
354289	HRG Canonsburg, LLC	105 Cavasina Dr	Canonsburg	PA	(724)743-2171
303628	CARBONDALE DONUTS, LLC	40 S Main St	Carbondale	PA	(570)282-3364
342393	HARI HIGH ST. DONUTS, INC.	402 E High St	Carlisle	PA	(717)960-0093
345119	HARI HARRISBURG PIKE DONUTS, INC.	1651 Harrisburg Pike	Carlisle	PA	(717)243-0236
358486	Penn Coffee Group, LLC	370 Allen Rd	Carlisle	PA	(717)966-6001
362852	HRG Carnegie, LLC	500 East Main Street	Carnegie	PA	(412)248-8554
362981	May Brands, LLC	479 South Pennsylvania Avenue	Centre Hall	PA	(814)531-8410
358083	SARVASVA LLC	191 E Butler Ave	Chalfont	PA	(215)716-3361
335467	Nyal Karan Donut Inc.	1479 Lincoln Way E	Chambersburg	PA	(717)264-4402
358934	Shree Naval Donut, Inc.	1051 Wayne Ave	Chambersburg	PA	(717)261-9902
339708	Vakratund Corp.	81 Cheltenham Ave	Cheltenham	PA	(215)782-8116
364057	Kamala At Chester Springs, LLC	165 Pottstown Pike	Chester Springs	PA	(610)458-9773

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
359772	HRG Chippewa, LLC	2561 Constitution Blvd	Chippewa	PA	(724)643-4660
363929	Sandhoo's Inc	79 North Point Drive	Clarion	PA	(814)609-9054
364131	HRG Clarion, LLC	639 Main Street	Clarion	PA	(724)719-9011
339436	May Brands, LLC	927 S. State St	Clarks Summit	PA	(570)587-0103
346347	Clearfield Donuts LLC	14319 Clearfield Shawville Hwy	Clearfield	PA	(814)765-5907
358108	Caln Rd Network LLC	4 North Caln Road	Coatesville	PA	(610)968-0440
348938	ET Foods LLC	125 Gravel Pike	Collegeville	PA	(610)489-4343
350925	ET Foods LLC	407 2nd Ave	Collegeville	PA	(610)409-1665
304669	CHESTER HOLDINGS ONE LLC	5 Macdade Blvd	Collingdale	PA	(610)583-1600
349975	Asha Corporation	1050 Bethlehem Pike	Colmar	PA	(215)822-7800
358529	PAR-DELTA LLC	3929 Columbia Ave	Columbia	PA	(717)522-5613
359803	HRG Connellsville, LLC	628 Highland Ave	Connellsville	PA	(724)603-2700
302013	Ashta Vinayak, Inc.	108 W Ridge Pike	Conshohocken	PA	(610)834-1145
346982	R.S. Dough Inc.	318 S 3rd St	Coopersburg	PA	(610)282-2021
350359	HRG Moon, LLC	830 Beaver Grade Rd	Coraopolis	PA	(412)474-3245
357131	Airport Management Services, LLC	Pittsburgh International Airport	Coraopolis	PA	(412)472-0463
357132	Airport Management Services, LLC	Pittsburgh International Airport	Coraopolis	PA	(412)472-3090
358009	HRG Findlay, LLC	781 Aten Rd	Coraopolis	PA	(412)200-2838
348825	HRG Crafton LLC	40 Foster Ave	Crafton	PA	(412)458-5044
348160	HRG Cranberry, LLC	20411 Route 19	Cranberry Township	PA	(724)772-2288
359049	CRESSON DONUTS, LLC	7503 Admiral Peary Highway	Cresson	PA	(814)886-1432
359239	Krishna Treats, LLC	801 Bristol Pike	Croydon	PA	(215)785-1562
349220	DALEVILLE DONUTS, LLC	Route 502 & 435	Daleville	PA	(570)843-6168
344709	May Brands, LLC	3168 Memorial Hwy	Dallas	PA	(570)674-9803
355065	May Brands, LLC	3970 Memorial Highway	Dallas	PA	(570)675-7536
303692	Danville Donuts LLC	627 Walnut St	Danville	PA	(570)275-3998
358853	WATER GAP DONUTS LLC	101 Broad St	Delaware Water Gap	PA	(570)484-5931
338381	Shree Sharda, LLC	891 Lancaster Ave	Devon	PA	(610)688-8554
303650	MAIN ST. DONUTS, LLC	1510 Main Street	Dickson City	PA	(570)489-2070
354031	KPV Dillsburg, LLC	406 North Us Highway 15	Dillsburg	PA	(717)778-8961
346432	AROD ENTITIES LLC	955 Ben Franklin Hwy	Douglassville	PA	(484)650-3979
358836	AROD ENTITIES LLC	1130 Benjamin Franklin Highway	Douglassville	PA	(484)447-3056
338382	West Chester Donuts, Inc.	3907 Lincoln Highway	Downingtown	PA	(610)968-0144
356146	THARASTONE DONUTS, INC.	107 Quarry Rd	Downingtown	PA	(484)593-0141
357843	Downingtown Network LLC	1245 Horseshoe Pike	Downingtown	PA	(484)593-0580
342342	ET Foods LLC	3611 North Easton Rd	Doylestown	PA	(215)489-2017
353472	OM GANESHAY LLC	1715 S Easton Rd	Doylestown	PA	(267)621-4822
343717	Great Philly LLC	1713 Limekiln Pike	Dresher	PA	(215)643-5020
300982	OHM Springfield, LLC	712 N Lansdowne Ave	Drexel Hill	PA	(610)623-8269
330338	CHESTER HOLDING LLC	5060 Township Line Rd	Drexel Hill	PA	(267)916-3504
357398	Summit Valley Partners, LLC	547 N Hunter Hwy	Drums	PA	(570)788-8805
357477	SVP West, LLC	943 E Dubois Ave	Dubois	PA	(814)372-2359
338791	SVP SCRANTON LLC	702 N Blakely St	Dunmore	PA	(570)343-1216
348725	MOISERS DONUTS LLC	5200 Seven Bridge Rd	E Stroudsburg	PA	(570)422-6644
351143	TILAK ENTERPRISES LLC	100 W Germantown Pike	East Norriton	PA	(484)679-1370
346941	Kings Point Ventures, LLC	2006 Miller Rd	East Petersburg	PA	(717)560-8700
308394	GOPALKRISHNA INC	8 Liberty Sq	East Stroudsburg	PA	(570)223-1992
359230	PROSPECT DONUTS LLC	350 Prospect St	East Stroudsburg	PA	(570)241-9597
362506	COURTLAND DONUTS LLC	256 N Courtland St	East Stroudsburg	PA	(570)245-1355
353397	KPV 2270 East Market, LLC	2270 E Market St	East York	PA	(717)747-1025
303640	Shree Ganesha LLC	2926 William Penn Hwy	Easton	PA	(610)438-4171
343112	SSV Enterprises, LLC	3722 Easton-Nazareth Rd	Easton	PA	(610)252-9797

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
343715	Easton Square Doughnuts LLC	54 Centre Sq	Easton	PA	(610)252-0180
349163	BAPA PHILADELPHIA ROAD LLC	700 Philadelphia Rd	Easton	PA	(610)250-7797
348787	Ebensburg Donuts LLC	542 S Center St	Ebensburg	PA	(814)203-4084
359932	D.A.L.R.T. Inc.	1008 Marketplace Dr	Edinboro	PA	(814)250-2050
353636	Cope Enterprises LLC	33a W Side Mall	Edwardsville	PA	(570)714-1045
350374	EFFORT PA DONUTS LLC	3198 Pa Route 115	Effort	PA	(570)624-9315
364322	PAR-DELTA LLC	820 South Market Street	Elizabethtown	PA	(717)689-3126
352143	M and M Donuts, LLC	4612 Route 209	Elizabethville	PA	(717)362-1900
336372	SAI SHRADDHA INC.	2 Township Line Rd	Elkins Park	PA	(267)621-4814
355145	UNITED FOOD VENTURE, INC.	1403 W Cheltenham Ave	Elkins Park	PA	(215)277-3327
364802	HRG Ellwood City,LLC	208 5th Street	Ellwood City	PA	(724)719-9785
341629	AROD ENTITIES LLC	800 Crossings Blvd	Elverson	PA	(484)514-5711
346220	Emmaus Doughnuts LLC	4030 Chestnut St	Emmaus	PA	(610)966-4160
357993	RADHA-KRISHNA, Inc.	423 N Enola Rd	Enola	PA	(717)732-2623
351517	KPV EPHRATA, LLC	1111 S State St	Ephrata	PA	(717)466-2888
363404	KPV Ephrata II, LLC	28 Quarry Ridge Drive	Ephrata	PA	(717)863-9767
349204	D.A.L.R.T. Inc.	7165 Peach St	Erie	PA	(814)864-6769
353942	D.A.L.R.T. Inc.	2545 W 12th St	Erie	PA	(814)920-7492
358171	D.A.L.R.T. Inc.	5624 Peach St	Erie	PA	(814)315-0914
363369	D.A.L.R.T. WEST 26TH STREET, LLC	3310 West 26th Street	Erie	PA	(814)315-9355
364208	DALRT Buffalo Road, LLC	4007 Buffalo Road	Erie	PA	(814)315-4895
348824	HRG Shaler, LLC	911 Butler St	Etna	PA	(412)486-1508
363492	GN York Etters LLC	2210 Old Trail Road	Etters	PA	(717)323-1311
343066	Reca Enterprises, Inc.	102 N Pottstown Pike	Exton	PA	(610)363-8117
364295	Lionville LLC	80 East Uwchlan Avenue	Exton	PA	(267)621-4830
302931	EYNON DONUTS, LLC	671 Scranton Carbondale Hwy	Eynon	PA	(570)876-4552
339621	PC AND N #20, LLC	555 Lincoln Hwy	Fairless Hills	PA	(215)428-3600
351099	RAO 12 INC.	15 Bustleton Pike	Feasterville Trevose	PA	(267)621-4823
356064	Fleetwood Foods II LLC	60 Farmers Dr	Fleetwood	PA	(484)575-8814
357079	AROD ENTITIES LLC	3124 Pricetown Rd	Fleetwood	PA	(484)575-4002
338087	Sarjudas, Inc.	1821 Bethlehem Pike	Flourtown	PA	(215)836-7800
353983	Sonak Donuts, Inc.	7721 Glenlivet West Dr	Fogelsville	PA	(610)841-4408
356098	CornerStone Donuts Inc.	1876 Delmar Dr	Folcroft	PA	(484)540-3154
310005	Tripura, Inc.	1601 Macdade Blvd	Folsom	PA	(610)534-4184
337632	Shivasutaya, Inc.	225 Towncenter Blvd	Forks	PA	(610)438-0306
353689	FORT WASHINGTON RETAIL FOODS LLC	520 W Pennsylvania Ave	Fort Washington	PA	(267)621-4821
354426	ABJIBAPA ENTERPRISES, LLC	1406 Naamans Creek Rd	Garnet Valley	PA	(484)816-2760
358099	Keshav Karuna LLC	861 York Rd	Gettysburg	PA	(717)549-3747
355366	HRG Hampton, LLC	5161 William Flynn Highway	Gibsonia	PA	(724)939-3081
353105	Gopalbapa Enterprises, LLC	485 Baltimore Pike	Glen Mills	PA	(610)558-3140
363508	Shree Donuts, Inc.	364 Wilmington West Chester Pike	Glen Mills	PA	(610)459-3319
338570	Altair Services, Inc.	146 N. Macdade Blvd	Glenolden	PA	(610)586-9711
338972	Shanker Corp.	230 S Easton Rd	Glenside	PA	(215)887-3580
353600	Goldwater Greencastle LLC	705 E Baltimore St	Greencastle	PA	(717)643-1247
349152	HRG Greensburg, LLC	5233 State Route 30	Greensburg	PA	(724)837-1525
350216	HRG S. Greensburg, LLC	1295 S Main St	Greensburg	PA	(724)205-6143
363445	HRG APOD, LLC	2200 Greengate Center Circle	Greensburg	PA	(412)248-7795
355969	D.A.L.R.T. Inc.	415 S Broad St	Grove City	PA	(724)264-4040
341721	Bapa Hallstead Plaza LLC	364 Hallstead Plaza	Hallstead	PA	(570)879-2144
339950	D & M Enterprizes, Inc.	1618 Mountain Rd	Hamburg	PA	(610)562-9499
349865	DMS Enterprizes Inc.	3672 Mountain Rd	Hamburg	PA	(610)488-1080
364213	Double Eagle Ventures, LLC	535 Hamlin Highway	Hamlin	PA	(570)689-7495
356122	Pragat Krupa Co., LLC	1039 Baltimore St	Hanover	PA	(717)633-1450

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#	Franchisee	Address	City	ST	Phone or Email
357326	Pragat Krupa Co., LLC	1039 Carlisle St	Hanover	PA	(717)646-0700
349045	Premsai Inc.	345 Main St	Harleysville	PA	(215)256-0200
300400	Kings Point Ventures, LLC	4005 Jonestown Rd	Harrisburg	PA	(717)545-2039
301290	RADHA-KRISHNA, Inc.	2820 Paxton St	Harrisburg	PA	(717)564-2009
339823	Kings Point Ventures, LLC	107 N. 2nd St	Harrisburg	PA	(717)233-4005
347288	Pilot Travel Centers LLC	7833 Linglestown Rd	Harrisburg	PA	(717)545-5517
351212	KPV Union Deposit, LLC	4212 Union Deposit Rd	Harrisburg	PA	(717)540-4299
351683	KPV Progress Avenue, LLC	530 N Progress Ave	Harrisburg	PA	(717)545-1555
363713	KPV PENNSYLVANIA, LLC	4105 North Front Street	Harrisburg	PA	(717)635-9703
363946	Gunatit Krupa LLC	6823 Paxton Street	Harrisburg	PA	(717)547-5470
348540	COUNTY DONUTS LLC	598 N York Rd	Hatboro	PA	(215)675-3200
353934	Samjan LLC	500 Forty Foot Rd	Hatfield	PA	(267)263-4734
300552	OHM Havertown, LLC	901 W Chester Pike	Havertown	PA	(610)449-3500
343387	Riya Donuts, Inc.	2804 Township Line Rd	Havertown	PA	(610)853-3040
346684	MR739, LLC	604 Route 739	Hawley	PA	(570)775-0203
348650	MP Lake Corp.	2527 Route 6	Hawley	PA	(570)390-4450
330031	Summit Valley Partners, LLC	1190 N Church St	Hazleton	PA	(570)450-7298
351908	Summit Valley Partners, LLC	48 Pennsylvania 93	Hazleton	PA	(570)497-4938
350079	BAPA MAIN STREET LLC	730 Main St	Hellertown	PA	(484)851-3051
303689	Stew-Mar, Inc.	3560 E State St	Hermitage	PA	(724)342-2444
355953	Stew-Mar, Inc.	2355 S Hermitage Rd	Hermitage	PA	(724)301-8512
345030	Akshar Ashish	100 West Hershey Park Dr	Hershey	PA	(215)416-3447
345497	Akshar Ashish	605 Park Ave	Hershey	PA	(717)533-2080
343943	BC COFFEE 3, LLC	1492 Buck Rd	Holland	PA	(215)579-5600
339666	VRAJ 15 LLC	1250 Easton Rd	Horsham	PA	(215)441-4200
363826	Seva LLC	400 Privet Road	Horsham	PA	(215)907-3143
359138	Akshar Ashish	233 Hershey Rd	Hummelstown	PA	(717)753-8099
302642	RAO 11 DONUTS INC.	2112 County Line Rd	Huntingdon Valley	PA	(267)621-4824
349059	JIYA COFFEE LLC	618 Welsh Rd	Huntingdon Valley	PA	(267)621-4825
349381	HRG Indiana, LLC	1669 Oakland Ave	Indiana	PA	(724)471-2235
364806	HRG Indiana Locust, LLC	680 Locust St	Indiana	PA	(724)719-9478
350471	J.A.M., Inc.	9504 Lincoln Highway E	Irwin	PA	(724)864-0120
338278	SAMAGAM LLC	1625 Kendarbren Dr	Jamison	PA	(215)343-4922
350859	HRG Jeannette, LLC	6524 State Route 30	Jeannette	PA	(724)522-5124
352398	SUNBEAM JENKINTOWN, INC.	445 Old York Rd	Jenkintown	PA	(215)572-9300
346210	JTown Donuts LLC	1439 Scalp Ave	Johnstown	PA	(814)266-2300
353612	SVP West, LLC	1918 Minno Dr	Johnstown	PA	(814)255-2959
337323	RSD 934 BALTIMORE PIKE DONUTS LLC	934 E Baltimore Pike	Kennett Square	PA	(610)388-4553
342206	Akshar 745 LLC	745 W. Cypress St.	Kennett Square	PA	(484)784-6200
302420	Shree Ganapati Inc.	132 W Dekalb Pike	King Of Prussia	PA	(610)992-0111
355964	KOP Doughnuts, Inc.	160 N Gulph Rd	King Of Prussia	PA	(484)681-4404
350212	HRG Kittanning, LLC	300 S Water St	Kittanning	PA	(724)548-7393
352176	Jeel Donuts Inc	110 E Main St	Kutztown	PA	(610)426-0074
357340	sventures, LLC	2160 Golden Key Rd	Kutztown	PA	(610)562-9499
344801	Kings Point Ventures, LLC	2120 Lincoln Hwy E	Lancaster	PA	(717)291-5712
344802	R.P. Foods LLC	1906 Columbia Ave	Lancaster	PA	(717)394-2555
346480	Kings Point Ventures, LLC	1838 Fruitville Pike	Lancaster	PA	(717)569-0643
353722	KPV Lititz Pike, LLC	1242 Lititz Pike	Lancaster	PA	(717)208-7587
362741	GANSHYAM KRUPA, LLC	580 Centerville Rd	Lancaster	PA	(717)893-9240
302811	PC AND N #17, LLC	1615 E. Lincoln Hwy	Langhorne	PA	(215)269-9970
337707	PC AND N #19, LLC	1255 E Old Lincoln Highway	Langhorne	PA	(215)757-0888
349859	Middletown Donuts LLC	628 W Maple Ave	Langhorne	PA	(215)702-1444
350834	AB-DONUT INC	2300 E Lincoln Hwy	Langhorne	PA	(215)702-1701

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#	Franchisee	Address	City	ST	Phone or Email
342184	RAO1, Inc.	549 Doylestown Rd	Lansdale	PA	(215)361-4336
343349	Sarvopari LLC	787 Sumneytown Pk	Lansdale	PA	(215)661-1222
352405	SAMARPAN LLC	1857 N Broad St	Lansdale	PA	(215)368-6325
343832	CHESTER HOLDINGS TWO LLC	23 E Baltimore Ave	Lansdowne	PA	(610)626-9203
349328	HRG Latrobe, LLC	300 Lloyd Ave	Latrobe	PA	(724)539-4380
353923	KPV QUENTIN ROAD, LLC	1950 Quentin Rd	Lebanon	PA	(717)778-8962
356111	AiTF Limited Liability Company	5546 Pottsville Pike	Leesport	PA	(484)447-3041
342175	Summit Valley Partners, LLC	92 Bridge St	Lehighton	PA	(610)377-4500
362616	Nilkanth Krupa LLC	271 Market St	Lemoyne	PA	(717)608-7013
340453	Shahil, Inc.	366 W. Main St	Leola	PA	(717)656-8040
300390	Poonam Donut Corp.	4001 New Rodgers Rd	Levittown	PA	(215)945-7577
303884	Quadruple S, Inc.	8333 Bristol Pike	Levittown	PA	(215)943-3380
330279	Sunbeam Newtown, Inc.	8621 New Falls Rd	Levittown	PA	(215)269-1330
344609	PC and N # 6 LLC	997 Woodbourne Rd	Levittown	PA	(215)945-0660
303602	SVP Bloomsburg LLC	600 N Derr Dr	Lewisburg	PA	(570)524-7495
343940	NEDO, INCORPORATED	10470 Us Hwy 522 S	Lewistown	PA	(717)248-8911
338288	Shayona Donut Corporation	6 Kugler Rd	Limerick	PA	(610)495-6540
353017	LINDEN DONUTS, LLC	7865 N Route 220 Hwy	Linden	PA	(570)398-2111
350295	Dipu Enterprises, LLC	2450 Market St	Linwood	PA	(484)482-6472
359042	PAR-DELTA LLC	737 South Broad Street	Lititz	PA	(223)258-4128
364016	SN LITTLESTOWN, LLC	425 North Queen Street	Littlestown	PA	(717)345-6601
303641	NEDO, INCORPORATED	420 Bellefonte Ave	Lock Haven	PA	(570)748-6016
364275	HRG Burrell Plaza, LLC	110 Burrell Plaza	Lower Burrell	PA	(724)719-9234
338086	ET Foods LLC	210 West Lancaster Avenue	Malvern	PA	(610)722-5717
356747	KAMALA AT MALVERN RE LLC	12 General Warren Blvd	Malvern	PA	(484)329-7577
346479	Kings Point Ventures, LLC	105 Glen Dr	Manchester	PA	(717)266-4867
350838	MA UMA LLC	1424 S Main St	Mansfield	PA	(570)513-0777
363271	RADHA-KRISHNA, Inc.	1154 River Rd	Marietta	PA	(717)604-4256
350871	HRG McKeesport, LLC	2525 5th Ave	Mckeesport	PA	(412)872-4494
355368	HRG Peters, LLC	3528 Washington Rd	Mcmurray	PA	(724)941-4266
357751	D.A.L.R.T. Inc.	18184 Conneaut Lake Rd	Meadville	PA	(814)337-0211
306751	Vasudev Donuts, Inc.	5306 Carlisle Pike	Mechanicsburg	PA	(717)697-5306
363304	Pramukh Ashish LLC	1423 South Market Street	Mechanicsburg	PA	(717)602-6810
364679	Shree Radha Krishna Donuts,Inc	1110 East Simpson Road	Mechanicsburg	PA	(215)669-3283
301785	Radhey 400 LLC	400 E. Baltimore Pike	Media	PA	(484)842-0075
302522	Radhey 1165 LLC	1165 W. Baltimore Pike	Media	PA	(484)841-4570
338291	Baku Enterprises, Inc.	5101 Pennell Rd	Media	PA	(610)485-3855
353110	SVP Bloomsburg LLC	611 East Main St	Middleburg	PA	(570)837-2500
353690	SiYaDe LLC	Harrisburg Int'L Airport	Middletown	PA	(717)948-4980
365063	PSMMSM Middletown LLC	1955 West Harrisburg Pike	Middletown	PA	(717)546-0860
346260	MP Matamoras Donuts, LLC	141 Route 209 S	Milford	PA	(570)491-9991
348383	MRD Milford, LLC	107 E Harford St	Milford	PA	(570)296-9994
358164	Pilot Travel Centers LLC	5609 Nittany Valley Dr	Mill Hall	PA	(570)726-4080
340951	HRG Monaca, LLC	Pa Rt 18 Walmart Plaza	Monaca	PA	(724)775-4424
359802	HRG Wilkins, LLC	3410 William Penn Highway	Monroeville	PA	(412)727-1200
340169	ZIVA COFFEE LLC	1109 Bethlehem Pike	Montgomeryville	PA	(267)621-4820
356374	MONTGOMERYVILLE DONUTS LLC	738 Bethlehem Pike	Montgomeryville	PA	(267)621-4801
355046	Double Eagle Ventures, LLC	614 Grow Ave	Montrose	PA	(570)432-0129
303668	SVP SCRANTON LLC	3525 Birney Ave	Moosic	PA	(570)342-8499
300652	Sunbeam Morrisville, Inc.	395 W Trenton Ave	Morrisville	PA	(215)736-9991
348479	M Donuts, LLC	2 W Bridge St	Morrisville	PA	(215)337-8181
343939	RADHA-KRISHNA, Inc.	807 E Main St	Mount Joy	PA	(717)653-5605
359825	HRG Mt. Pleasant, LLC	150 Countryside Plaza	Mount Pleasant	PA	(724)547-2964
341500	Pocono Donuts, LLC	38 Sterling Ave	Mount Pocono	PA	(570)839-9609

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
363014	Summit Valley Partners, LLC	43 South Mountain Boulevard	Mountain Top	PA	(570)403-1111
350249	MUNCY DONUTS, LLC	1380 E Penn St	Muncy	PA	(570)935-0281
303649	North Versailles Coffee Ltd Liability Company	3980 William Penn Hwy	Murrysville	PA	(724)733-1228
362901	AROD ENTITIES LLC	291 West Lincoln Avenue	Myerstown	PA	(717)389-1010
332118	Lambodara LLC	848 Nazareth Pike	Nazareth	PA	(610)759-4066
303682	Donald A. & Annette L. Miller	134 N Mill St	New Castle	PA	(724)652-2979
336746	D.A.L.R.T. Inc.	2503 Wilmington Rd	New Castle	PA	(724)652-2998
353161	D.A.L.R.T. Inc.	2428 E Washington St	New Castle	PA	(724)202-6944
345102	BC Coffee 2, LLC	1 N. Main St	New Hope	PA	(215)862-0600
354008	Double Eagle Ventures, LLC	1550 Oliver Rd	New Milford	PA	(570)782-2002
364380	PSMMSM NEW OXFORD FOODS LLC	5625 York Road	New Oxford	PA	(717)316-0306
363171	Penn Coffee Group, LLC	315 Bretz Court	Newport	PA	(717)596-5330
342226	BC COFFEE 3, LLC	30 Richboro Newtown Rd	Newtown	PA	(215)968-8630
350446	Radhey 20 LLC	20 N Newtown Street Rd	Newtown Square	PA	(484)424-9190
308684	Shree Swaminarayan Corporation	450 W Johnson Hwy	Norristown	PA	(610)272-8404
330105	Smaran LLC	1941 Main St	Norristown	PA	(610)539-1398
339434	Ganishanjali, Inc	939 E Main St	Norristown	PA	(610)279-0939
340570	Vidhi Donut Corp.	151 W. Main St.	Norristown	PA	(610)275-0350
303596	North Versailles Coffee Ltd Liability Company	1121 Lincoln Hwy	North Versailles	PA	(412)823-0301
342969	Varadamurti LLC	1679 Nor Bath Blvd	Northampton	PA	(610)590-4648
300810	Delite Inc.	600 Chester Pike	Norwood	PA	(610)532-6547
352959	SHANTILAL ENTERPRISES LLC	108 Black Rock Rd	Oaks	PA	(484)895-1800
350853	SVP SCRANTON LLC	103 N Main St	Old Forge	PA	(570)457-2150
351098	AROD ENTITIES LLC	1121 Memorial Hwy	Oley	PA	(484)334-7219
344415	Orefield Donuts, Inc.	3626 Route 309	Orefield	PA	(610)391-1182
347206	RSD 321 N 3rd St Donuts LLC	321 N 3rd St	Oxford	PA	(610)932-1992
338522	Vedas Of Lehigh Valley, LLC	2500 Nazareth Rd	Palmer	PA	(610)515-0140
349880	Summit Valley Partners, LLC	555 Delaware Ave	Palmerton	PA	(610)824-4000
359493	AESHA DONUTS LLC	81 N Londonderry Sq	Palmyra	PA	(717)859-0020
359962	Akshar Ashish	101 N Larkspur Dr	Palmyra	PA	(717)753-8099
349482	ET Foods LLC	49 E Lancaster Ave	Paoli	PA	(610)644-6880
342085	PA Parkesburg Foods LLC	760 Commons Dr	Parkesburg	PA	(610)857-3582
347328	HRG Penn Hills, LLC	344 Rodi Rd	Penn Hills	PA	(412)371-1258
358090	HRG Saltsburg Road, LLC	7315 Saltsburg Rd	Penn Hills	PA	(412)798-9770
339908	PC and N # 7 LLC	200 Lincoln Hwy	Penndel	PA	(215)752-7350
342018	R.S. DOUGH III INC.	400 Main St	Pennsburg	PA	(215)541-4641
353060	SAIRAM II Inc	1301 N 5th St	Perkasie	PA	(215)257-4000
300221	RP DOUGH 1 INC	1500 Jfk Blvd, Suburban Statio	Philadelphia	PA	(215)563-2983
300230	Kunal Enterprises, LLC	3313 Wharton St	Philadelphia	PA	(215)389-1278
300496	Creek Capital Partners LLC	7000 Chester Ave	Philadelphia	PA	(215)729-8238
300551	Hong's Enterprises, Inc.	6608 Frankford Ave	Philadelphia	PA	(215)708-0164
300723	Northeast Donut Shops Management Corporation	6401 Roosevelt Blvd	Philadelphia	PA	(215)535-2349
300898	Sai Shakti Corporation	1401 S 10th St	Philadelphia	PA	(215)463-7675
301530	United Food Systems, Inc.	6323 Castor Ave	Philadelphia	PA	(215)288-3531
301602	Hong's Enterprises, Inc.	1325 E. Washington Ln	Philadelphia	PA	(215)224-9822
301935	RP DOUGH 2 INC	117 South 16th Street	Philadelphia	PA	(215)231-2006
302446	10500 Philadelphia Hospitality LLC	10050 Roosevelt Blvd	Philadelphia	PA	(215)464-2477
302795	United Food Systems, Inc.	5233 Torresdale Ave	Philadelphia	PA	(215)535-0283
304047	UNITED FOOD VENTURE, INC.	7300 Rising Sun Ave	Philadelphia	PA	(215)722-7712

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
304079	Northeast Donut Shops Management Corporation	5001 Rising Sun Ave	Philadelphia	PA	(215)457-8300
304154	UNITED FOOD VENTURE, INC.	7512 Bustleton Ave	Philadelphia	PA	(215)552-5058
304173	Jalaram, Inc.	330 W. Oregon Ave	Philadelphia	PA	(215)551-7910
304270	Jocas, Corp.	9900 Frankford Ave	Philadelphia	PA	(215)632-0999
304288	RP DOUGH 3 INC	1500 Market Street Concourse	Philadelphia	PA	(215)563-0329
304485	RP DOUGH 4 INC	2025 S. Broad St	Philadelphia	PA	(215)551-1283
304503	Umamahesh, LLC	6191 Ridge Ave	Philadelphia	PA	(215)508-1368
304587	Jocas, Corp.	8902 Frankford Ave	Philadelphia	PA	(215)335-4528
304681	Northeast Donut Shops Management Corporation	5401 N 5th St	Philadelphia	PA	(215)276-1641
304766	Maha Vallabha Corp.	5100 City Ave	Philadelphia	PA	(215)578-5100
304778	United Food Venture II, Inc.	7221 Torresdale Ave	Philadelphia	PA	(215)332-4090
304863	PCG 01 LLC	2654 S 18th St	Philadelphia	PA	(215)271-8338
304936	Northeast Donut Shops Management Corporation	2001 Chestnut St	Philadelphia	PA	(215)575-0575
306608	UNITED FOOD VENTURE, INC.	8000 Pine Rd	Philadelphia	PA	(215)722-6215
306609	United Food Systems, Inc.	1820 Torresdale Ave	Philadelphia	PA	(215)535-1378
306715	Mangalam Corp.	701 Market Street	Philadelphia	PA	(215)629-7000
308212	Northeast Donut Shops Management Corporation	6017 N Broad St	Philadelphia	PA	(215)424-2962
310144	United Food Systems, Inc.	3437 Walnut St	Philadelphia	PA	(215)222-7955
310207	Northeast Donut Shops Management Corporation	4700 N. Broad St	Philadelphia	PA	(215)457-9709
310381	United Food Venture II, Inc.	6409 Torresdale Ave	Philadelphia	PA	(215)335-4299
310382	Rao 7 Inc.	1619 Grant Ave	Philadelphia	PA	(267)621-4808
310408	Sunbeam 7th & Market Inc	634 Market St	Philadelphia	PA	(215)922-6447
310461	Northeast Donut Shops Management Corporation	5901 Rising Sun Ave	Philadelphia	PA	(215)722-4628
330106	Northeast Donut Shops Management Corporation	5753 Wayne Ave	Philadelphia	PA	(215)842-1672
330122	Northeast Donut Shops Management Corporation	6620 N Broad St	Philadelphia	PA	(215)224-3976
330161	Northeast Donut Shops Management Corporation	1345 W Olney Ave	Philadelphia	PA	(215)924-2184
330374	Jocas, Corp.	3200 Red Lion Rd	Philadelphia	PA	(215)281-1033
330753	Jodelon Donuts, Inc.	3501 Aramingo Ave	Philadelphia	PA	(215)533-1900
330796	Amrut Krishna, Inc.	4046 Woodhaven Blvd	Philadelphia	PA	(215)612-0564
331427	SHREE SAINATH KRUPA LLC	809 S Broad St	Philadelphia	PA	(215)545-9677
331646	Northeast Donut Shops Management Corporation	3705 Germantown Ave	Philadelphia	PA	(215)228-9666
331658	Shree Acquisition Corp.	416 N. 63rd St #36	Philadelphia	PA	(215)528-5011
331955	United Food Systems, Inc.	917 W Girard Ave # 31	Philadelphia	PA	(215)769-0137
331956	Northeast Donut Shops Management Corporation	6391 Oxford Ave	Philadelphia	PA	(215)744-2144
332057	United Food Systems, Inc.	839 N Broad St	Philadelphia	PA	(215)769-1978
332393	PCG 4 LLC	7601 Lindbergh Blvd	Philadelphia	PA	(215)365-4291
332408	United Food Systems, Inc.	700 E Hunting Park Ave	Philadelphia	PA	(267)686-3274
332499	Pramukh Krupa, Inc.	2951 Market St	Philadelphia	PA	(215)387-6564
332893	United Food Systems, Inc.	7500 Frankford Ave	Philadelphia	PA	(215)335-3155
332941	BUSTLETON RETAIL BUSINESS LLC	9834 Bustleton Ave	Philadelphia	PA	2152423660
332963	RP DOUGH 6 INC	1600 Jfk Blvd, Suburbanstation	Philadelphia	PA	(215)241-8789
335449	Subh Laksmi Corporation	5506 Chestnut St	Philadelphia	PA	(215)748-1500
335835	Pramukh Krupa, Inc.	30th & Market St Station	Philadelphia	PA	(215)222-4838

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
335981	OM GANATRATRE NAMAH LLC	532 W Lehigh Ave	Philadelphia	PA	(267)621-4805
336373	Sunbeam 12th & Market, Inc.	1113 Market St	Philadelphia	PA	(215)351-9370
336598	Philly Donuts LLC	11725 Bustleton Ave	Philadelphia	PA	(215)464-4375
336599	Jorish, L.L.C.	12375 Academy Rd	Philadelphia	PA	(215)867-8141
337069	Ganeshwar Inc.	1501 N 52nd St	Philadelphia	PA	(215)877-5200
337079	RAO 11 INC.	2998 A Welsh Rd	Philadelphia	PA	(267)621-4806
337488	BC COFFEE 3, LLC	3320 Grant Ave	Philadelphia	PA	(215)677-2335
338010	Grant Avenue Donuts, LLC	9490 Blue Grass Rd	Philadelphia	PA	(215)671-9117
338572	Vikat, Inc.	7520 City Line Ave	Philadelphia	PA	(215)878-7500
338594	Umamahesh, LLC	7104 Ridge Ave	Philadelphia	PA	(215)726-1623
339255	Umamahesh, LLC	6110 Woodland Ave	Philadelphia	PA	(215)966-1530
339356	Om Ganpati Corp	1 E Penn Sq	Philadelphia	PA	(215)751-1451
339616	KJ Donuts, Inc.	1630 E Wadsworth Ave	Philadelphia	PA	(267)621-4811
339866	Front Street Donut Inc.	2805-2809 S Front St	Philadelphia	PA	(215)755-0995
339884	SHRI SAINATH CORPORATION	1551 Washington Ave	Philadelphia	PA	(215)735-0158
340430	Kamla Corporation	300 Erie Ave	Philadelphia	PA	(215)291-9674
340794	PCG 6 LLC	6190 N Front St	Philadelphia	PA	(267)297-6384
340870	OM GANESVARAYA NAMAH LLC	221 W Hunting Park Ave	Philadelphia	PA	(267)621-4812
341167	OM GANABANDHAVE NAMAH LLC	4017-59 N 5th St	Philadelphia	PA	(267)621-4815
341218	United Food Systems, Inc.	5272 Frankford Ave	Philadelphia	PA	(215)535-2364
341727	State Road Donuts, Inc.	9240 State Rd	Philadelphia	PA	(215)612-1008
342305	A & J Donuts, Inc.	2530 Aramingo Ave	Philadelphia	PA	(215)634-7750
342324	KRISHNA SAINATH KRUPA LLC	1500 Spring Garden St.	Philadelphia	PA	(215)557-7927
342380	UNITED FOOD VENTURE, INC.	7970 Dungan Rd	Philadelphia	PA	(267)686-2063
343026	RAM SAINATH KRUPA LLC	329 Spring Garden	Philadelphia	PA	(215)923-2515
343288	NEW YORK ICE CREAM INC.	Philadelphia Int. Airport	Philadelphia	PA	(215)937-0659
343497	AUM SHREEJI LLC	842 Red Lion Rd	Philadelphia	PA	(215)464-2671
343501	United Food Systems, Inc.	2327 Cottman Ave	Philadelphia	PA	(215)708-0585
343512	SHIRDI SAINATH KRUPA LLC	1420 W. Cecil B Moore	Philadelphia	PA	(215)765-0703
343685	RP DOUGH 8 INC	1700 Jfk Blvd, Suburban Statio	Philadelphia	PA	(215)751-1075
343948	Front Street Donuts LLC	5643 Ridge Ave	Philadelphia	PA	(215)848-1107
343949	Columbus Boulevard Donuts LLC	2901 Abbotsford Ave	Philadelphia	PA	(215)848-1107
344039	Columbus Boulevard Donuts LLC	4268 Ridge Ave	Philadelphia	PA	(215)844-6440
345489	8200 PHILADELPHIA HOSPITALITY LLC	5801 Oxford Ave	Philadelphia	PA	(215)941-6150
345985	9271 PHILADELPHIA HOLDINGS LLC	5051 Wissahickon Ave	Philadelphia	PA	(267)331-9686
345986	Rao 4 Inc	3218 Willits Rd	Philadelphia	PA	(267)621-4810
346058	B & A Donuts, Inc.	2300 E Butler St	Philadelphia	PA	(215)533-0295
347838	Charlie Donuts LLC	4301 Market St	Philadelphia	PA	(215)222-7800
347993	Northeast Donut Shops Management Corporation	5301 Chew Ave	Philadelphia	PA	(215)844-1290
348094	CBP Enterprises, LLC	4160 Monument Rd	Philadelphia	PA	(215)477-3970
348447	United Food Systems, Inc.	8113 Stenton Ave	Philadelphia	PA	(215)248-7558
348933	RP DOUGH 9 INC	1100 Walnut St	Philadelphia	PA	(215)925-1919
349170	Hudson Group (HG) Retail, LLC	Philadelphia Int. Airport	Philadelphia	PA	(215)365-7170
349171	Hudson Group (HG) Retail, LLC	Philadelphia Int. Airport	Philadelphia	PA	(215)365-7170
350372	Columbus Food Services LLC	1100 S Columbus Blvd	Philadelphia	PA	(215)964-9447
350910	Megha Donuts, LLC	125 S 40th St	Philadelphia	PA	(215)596-0364
351050	Allegheny Donuts Inc.	2145 W Allegheny Ave	Philadelphia	PA	(267)621-4803
351057	MITRA DONUTS, LLC	551 Franklin Mills Cir	Philadelphia	PA	(215)632-1806
351676	Baltimore Avenue Donuts, LLC	5716 Baltimore Ave	Philadelphia	PA	(215)472-3484
351681	Sunbeam Chester, Inc.	4100 Chester Ave	Philadelphia	PA	(215)387-3300
352238	LakshmiGanapati, LLC	1600 John F Kennedy Blvd	Philadelphia	PA	(215)751-1602

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#	Franchisee	Address	City	ST	Phone or Email
352326	United Food Venture II, Inc.	2344 N Broad St	Philadelphia	PA	(215)221-5836
352885	United Food Venture II, Inc.	1425 Locust St	Philadelphia	PA	(215)545-2137
353149	Northeast Donut Shops Management Corporation	1509 Chestnut St	Philadelphia	PA	(215)636-0910
353150	BAKERS SQUARE INC.	2749 W Hunting Park Ave	Philadelphia	PA	(267)621-4804
353551	Columbus Food Services LLC	2201 Penrose Ave	Philadelphia	PA	(267)273-0089
353648	Aramark Sports and Entertainment Services, LLC	1 Lincoln Financial Field Way	Philadelphia	PA	(267)570-4219
353649	Aramark Sports and Entertainment Services, LLC	1 Lincoln Financial Field Way	Philadelphia	PA	(267)570-4219
353650	Aramark Sports and Entertainment Services, LLC	1 Lincoln Financial Field Way	Philadelphia	PA	(267)570-4219
354460	Market Street Donuts, LLC	3601 Market St	Philadelphia	PA	(215)883-0395
354561	PCG 3 LLC	2640 S Carlisle St	Philadelphia	PA	(215)648-3582
354789	SHREE GAURITANAYA, LLC	1038 Arch St	Philadelphia	PA	(215)625-4546
355146	PHILADELPHIA RESTAURANT HOLDINGS LLC	901 Market St	Philadelphia	PA	(267)815-3455
355687	NEW YORK ICE CREAM INC.	Philadelphia Int. Airport	Philadelphia	PA	(215)365-3233
355692	UNITED FOOD VENTURE, INC.	2100 Market St	Philadelphia	PA	(215)563-6139
356316	STAR ALLIANCE CAPITAL LLC	2054 Red Lion Rd	Philadelphia	PA	(267)621-4828
358996	Baltimore Avenue Donuts, LLC	49 Snyder Ave	Philadelphia	PA	(267)807-1273
359788	Northeast Donut Shops Management Corporation	5200 Whitaker Avenue	Philadelphia	PA	(215)743-4396
364250	Rivers Donuts GA Inc.	1001 North Delaware Avenue	Philadelphia	PA	(267)270-9262
364412	One Hospitality Opco LLC	8200 Roosevelt Boulevard	Philadelphia	PA	(215)242-3660
365361	Welsh Hospitality LLC	2301 Welsh Road	Philadelphia	PA	(267)621-4807
362507	SVP West, LLC	1161 Philipsburg Bigler Highway	Philipsburg	PA	(814)342-1011
352279	ET Foods LLC	218 Nutt Rd	Phoenixville	PA	(610)935-9400
354357	SHREE AKSHAYAAYA, LLC	390 Schuylkill Rd	Phoenixville	PA	(484)474-7774
346772	HRG Market Square, LLC	28 Market Sq	Pittsburgh	PA	(412)281-3195
348440	HRG Homestead, LLC	4578 Browns Hill Rd	Pittsburgh	PA	(412)421-1560
348524	HRG Squirrel Hill, LLC	5889 Forbes Ave	Pittsburgh	PA	(412)521-2618
348529	HRG Dormont, LLC	2961 W Liberty Ave	Pittsburgh	PA	(412)572-6701
348700	HRG Oakland, LLC	3907 Forbes Ave	Pittsburgh	PA	(412)687-1308
348993	HRG Grant Street, LLC	601 Grant St	Pittsburgh	PA	(412)281-4070
349047	HRG West View, LLC	800 W View Park Dr	Pittsburgh	PA	(412)415-0794
349884	HRG Carrick, LLC	2150 Brownsville Rd	Pittsburgh	PA	(412)881-1394
350387	HRG Arena, LLC	1001 5th Ave	Pittsburgh	PA	(412)321-0313
350878	HRG Brentwood, LLC	3200 Saw Mill Run Blvd	Pittsburgh	PA	(412)885-1475
352224	HRG Harmar, LLC	2725 Freeport Rd	Pittsburgh	PA	(412)828-1707
353720	HRG Mt. Lebanon, LLC	1541 Washington Rd	Pittsburgh	PA	(412)207-9158
357081	HRG Forest Hills, LLC	2065 Ardmore Blvd	Pittsburgh	PA	(412)871-0324
359540	HRG Banksville, LLC	1523 Banksville Rd	Pittsburgh	PA	(412)415-8876
359832	HRG Oakland 2, LLC	4560 Centre Ave	Pittsburgh	PA	(412)281-2070
310062	Cope Enterprises LLC	801 Wyoming Ave	Pittston	PA	(570)602-2245
350085	Cope Enterprises LLC	308 S Main St	Pittston	PA	(570)654-4639
356137	Metz Culinary Management, Inc.	Wilkes Barre Scranton Airport	Pittston	PA	(570)457-0410
353782	Cope Enterprises LLC	158 S River St	Plains	PA	(570)822-1927
349049	HRG Pleasant Hills, LLC	360 Curry Hollow Rd	Pleasant Hills	PA	(412)653-1638
358477	HRG PH 51, LLC	98 Clairton Blvd	Pleasant Hills	PA	(412)714-4312
356437	HRG Plum, LLC	1803 Golden Mile Highway	Plum	PA	(724)327-9135
351476	ET Foods LLC	5762 Easton Rd	Plumsteadville	PA	(267)362-5037
346331	Cope Enterprises LLC	22 W. Main St	Plymouth	PA	(570)719-0108
352173	Narayan Donut Corporation	439 W Germantown Pike	Plymouth Meeting	PA	(610)832-0969

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
357324	940 Donuts LLC	111 Pa Route 423	Pocono Pines	PA	(570)355-7444
362661	940 Harvest Donuts LLC	174 Harvest Lane	Pocono Summit	PA	(570)580-4980
356231	RAMKRISHNA DONUTS INC.	398 Delaware Ave	Portland	PA	(570)897-5599
303683	Yogi Donut Corporation	1495 E High St	Pottstown	PA	(610)718-9925
342422	Pottstown GMA 101 Inc.	2321 Pottstown Pike	Pottstown	PA	(267)270-9262
303599	Bowers Donuts, Inc.	3 Westwood Ctr	Pottsville	PA	(570)622-3130
303607	Bowers Donuts, Inc.	413 Claude A Lord Blvd.	Pottsville	PA	(570)622-9842
304374	Tripura, Inc.	921 Lincoln Ave	Prospect Park	PA	(610)583-8772
331701	Param, Inc.	120 S West End Blvd	Quakertown	PA	(215)538-3778
343716	R.S. DOUGH IV INC.	1918 John Fries Hwy	Quakertown	PA	(215)536-6060
353843	Quakertown Donuts, Inc.	1110 S West End Blvd	Quakertown	PA	2672423660
354865	Quakertown Food Operations LLC	224 W Broad St	Quakertown	PA	(267)621-4816
300424	Shivkanta Corporation	1905 N 5th Street	Reading	PA	(610)376-3515
345126	AROD ENTITIES LLC	5401 Perkiomen Ave	Reading	PA	(484)345-2525
348902	Jay Dev LLC	800 Lancaster Ave	Reading	PA	(610)775-0415
352111	Perkiomen 2458 LLC	2458 Perkiomen Ave	Reading	PA	(610)621-2405
356057	Warren Street Foods LLC	1350 Carbon St	Reading	PA	(610)396-5198
356224	AROD ENTITIES LLC	645 Penn St	Reading	PA	(484)334-2509
356686	PotsvillePike 3634 LLC	3634 Pottsville Pike	Reading	PA	(610)621-2940
362591	AROD ENTITIES LLC	101 Love Rd	Reading	PA	(484)339-2698
363137	NEDO, INCORPORATED	15 Gateway Drive	Reedsville	PA	(717)667-7888
363561	BC Coffee 1, LLC	960 2nd Street Pike	Richboro	PA	(215)357-1114
363218	WILDBREEZE LLC	97 Nason Drive	Roaring Spring	PA	(814)729-7004
355023	AROD ENTITIES LLC	2 W Penn Ave	Robesonia	PA	(484)335-2537
300299	Northeast Donut Shops Management Corporation	937 Easton Rd	Roslyn	PA	(215)572-8323
351477	Pragji Enterprises LLC	800 Main St	Royersford	PA	(484)427-2400
345406	Bowers Donuts, Inc.	400 Terry Rich Blvd	Saint Clair	PA	(570)429-0104
358855	SVP West, LLC	843 S Saint Marys St	Saint Marys	PA	(814)834-9214
346162	BAPA NORTH ELMIRA ST LLC	949 North Elmira St	Sayre	PA	(570)731-4157
353584	BAPA SOUTH KEYSTONE AVE LLC	101 S Keystone Ave	Sayre	PA	(570)731-4154
363513	SCHENECKSVILLE JY, INC.	5350 Pennsylvania 873	Schnecksville	PA	(610)735-2230
357664	GWR OP LESSEE PA LLC	1 Great Wolf Dr	Scotrun	PA	(570)688-9899
310055	SVP SCRANTON LLC	1339 N Main Ave	Scranton	PA	(570)343-2720
335983	SVP SCRANTON LLC	1101 S Washington Ave	Scranton	PA	9999999999
343076	SVP SCRANTON LLC	742 Davis St	Scranton	PA	(570)330-0116
346873	May Brands, LLC	100 Mulberry St	Scranton	PA	(570)963-7856
348478	DICKSON CITY DONUTS, LLC	1251 Scranton-Carbondale Hwy	Scranton	PA	(570)483-4705
352075	SVP SCRANTON LLC	1137 Moosic St	Scranton	PA	(570)348-4093
358859	SCRANTON DONUTS, LLC	3380 N Main Ave	Scranton	PA	(570)800-7119
362871	SVP SCRANTON LLC	1120 S Washington Ave	Scranton	PA	9999999999
303609	SVP Bloomsburg LLC	1769 N Susquehanna Trail	Selinsgrove	PA	(570)743-8333
303691	SVP Bloomsburg LLC	200 W Sunbury St	Shamokin	PA	(570)648-0387
337063	CHESTER HOLDINGS THREE LLC	1100 Chester Pike	Sharon Hill	PA	(610)532-8610
341211	Laxmi Donuts, Inc.	2241 Lancaster Pike	Shillington	PA	(610)796-0201
352711	Aramark Educational Services, LLC	1871 Old Main Dr	Shippensburg	PA	(717)477-1825
359690	Tilak Donts, Inc.	122 Walnut Bottom Rd	Shippensburg	PA	(717)530-0270
353047	Doylestown Retail Foods LLC	103 S Baringer Ave	Silverdale	PA	(267)621-4819
344455	Shyamsons Donut Corporation	3818 Penn Ave	Sinking Spring	PA	(610)678-4504
359625	HRG Slippery Rock, LLC	304 S Main St	Slippery Rock	PA	(724)406-0097
357797	Somerset Donuts LLC	915 N Center Ave	Somerset	PA	(814)792-2936
363761	Applegreen PA Welcome Centres LLC	327 Industrial Park Road	Somerset	PA	(814)279-9043
364294	BC COFFEE 3, LLC	436 Second Street Pike	Southampton	PA	(215)953-6645
300581	Tripura, Inc.	100 Baltimore Pike	Springfield	PA	(610)544-1581

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
344416	Crystal Inc.	1158 Baltimore Pike	Springfield	PA	(610)543-1352
345525	Radhey 821 Sproul LLC	819 W.Sproul Rd	Springfield	PA	(484)301-0050
345541	200 Wildcats LLC	200 W College Ave	State College	PA	(814)235-1905
349070	1381 Wildcats LLC	1381 E College Avenue	State College	PA	(814)308-9626
349071	3180 Wildcats LLC	3180 W College Ave	State College	PA	(814)278-7491
354065	May Brands, LLC	1311 S Atherton St	State College	PA	(814)308-8032
354996	May Brands, LLC	1430 N Atherton St	State College	PA	(814)308-0120
364984	141 Wildcats, LLC	141 South Garner Street	State College	PA	(814)753-4885
342531	STOWE GMA INC.	1601 West High St	Stowe	PA	(267)270-9262
302369	823 Donuts, LLC	823 Main St	Stroudsburg	PA	(570)421-5221
330016	1163 Donuts, LLC	1163 N Nine St	Stroudsburg	PA	(570)424-9020
349205	SVP Bloomsburg LLC	1183 N 4th St	Sunbury	PA	(570)286-2500
350240	Swiftwater Donuts, LLC	2055 Route 611	Swiftwater	PA	(570)243-8300
341255	Summit Valley Partners, LLC	9 Mahanoy Ave	Tamaqua	PA	(570)668-2720
350084	Summit Valley Partners, LLC	30 Center St	Tamaqua	PA	(570)668-4178
342918	GOPIKRISHNA INC	28 Alger Ave	Tannersville	PA	(570)629-6242
355376	CROSSING DONUTS LLC	1000 Premium Outlets Dr	Tannersville	PA	(570)688-9100
347605	HRG Tarentum, LLC	301 E 10th Ave	Tarentum	PA	(724)224-2266
347106	SVP SCRANTON LLC	1325 S Main Ave	Taylor	PA	(570)343-1664
340764	Laxmi Donuts, Inc.	5334 Allentown Pike	Temple	PA	(610)939-8970
355044	196 Donuts LLC	515 Sterling Rd	Tobyhanna	PA	(570)243-9606
303644	Bapa 382 York Ave Donuts LLC	382 York Ave	Towanda	PA	(570)265-5222
300830	Jocas, Corp.	2451 Lincoln Hwy # Us	Trevose	PA	(215)244-3255
345825	Trevose Donut LLC	1866 Brownsville Rd	Trevose	PA	(215)396-8492
342836	Trexlertown Donuts, Inc.	6366 Hamilton Blvd	Trexlertown	PA	(610)366-7201
353609	Shantilal LLC	2600 Ridge Pike	Trooper	PA	(484)370-8154
351703	MA BRAHMANI LLC	472 Elmira Rd	Troy	PA	(570)297-0884
343069	May Brands, LLC	2 Lane Hill Rd	Tunkhannock	PA	(570)836-7887
352877	HRG Uniontown, LLC	299 Mcclellandtown Rd	Uniontown	PA	(724)439-1742
362455	HRG SOUTH UNION, LLC	548 Morgantown St	Uniontown	PA	(724)438-3533
337264	OHM Param Shanti, LLC	1500 Garrett Rd	Upper Darby	PA	(610)626-0444
343833	OHM Upper Darby, LLC	126 S 69th St	Upper Darby	PA	(610)352-2770
345085	OHM Marshall, LLC	6898 Marshall Rd	Upper Darby	PA	(610)734-0131
358425	Radhey 321 LLC	7720 W Chester Pike	Upper Darby	PA	(484)361-4900
354675	HRG USC, LLC	145 Mcmurray Rd	Upper St Clair	PA	(412)835-3458
302398	Trinity Family, Inc.	325 S Best Ave	Walnutport	PA	(610)767-4986
332159	BC COFFEE 3, LLC	360 Jacksonville Rd	Warminster	PA	(215)293-9661
336998	SMRUTI LLC	1055 York Rd	Warminster	PA	(215)956-9311
342638	BC COFFEE 3, LLC	590 West Street Rd	Warminster	PA	(215)441-4562
342872	SEVAK LLC	1425 W Street Rd	Warminster	PA	(215)444-9180
351259	ROSEMORE DONUTS INC.	1069 W County Line Rd	Warminster	PA	(267)621-4813
363481	Bapa 333 Jackson Run Road Donuts LLC	333 Jackson Run Road	Warren	PA	(814)230-9006
337839	Gorman Enterprises, Inc.	334 Easton Rd	Warrington	PA	(215)343-0795
354188	HRG Washington, LLC	202 Murtland Ave	Washington	PA	(724)225-8684
355756	HRG Racetrack Road, LLC	600 Adios Dr	Washington	PA	(724)249-2326
357438	HRG Chestnut LLC	1271 West Chestnut St	Washington	PA	(724)206-9392
354469	WC DONUTS LLC	1118 Gen Washington Mem Blvd	Washington Crossing	PA	(215)321-3700
351048	Wayne Donuts LLC	110 E Lancaster Ave	Wayne	PA	(484)580-6264
356752	RIDDHI SIDDHI PA, INC	1900 E Main St	Waynesboro	PA	(717)387-5932
357805	HRG Waynesburg, LLC	278 E Roy Furman Highway	Waynesburg	PA	(724)833-9482
303633	M. N. & J., Inc.	7 Main St	Wellsboro	PA	(570)724-4556
302285	Om Donut Corporation	1009 W Chester Pike	West Chester	PA	(610)918-3282
303606	Om Donut Corporation	607 E Market St	West Chester	PA	(610)436-8666

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#	Franchisee	Address	City	ST	Phone or Email
342144	OM GANACARAYA NAMAH LLC	750 Miles Rd	West Chester	PA	(267)621-4829
351597	Ishwarbapa Enterprises, LLC	1500 Paoli Pike	West Chester	PA	(484)999-8869
355808	PA JENNERSVILLE FOODS LLC	390 Vineyard Way	West Grove	PA	(610)345-5161
343581	HRG Wexford, LLC	11175 Perry Hwy	Wexford	PA	(724)934-0227
306077	NAVADURGA LLC	1174 Macarthur Rd	Whitehall	PA	(610)820-0661
330080	SIDDHIPRIYA LLC	2364 Macarthur Rd	Whitehall	PA	(610)433-4800
345514	DHANADEEPA LLC	2267 Macarthur Road	Whitehall	PA	(610)776-2300
349173	DHARINI LLC	3670 Macarthur Rd	Whitehall	PA	(610)440-0317
302540	Cope Enterprises LLC	532 Scott St	Wilkes Barre	PA	(570)208-1238
346915	Cope Enterprises LLC	41 Public Sq	Wilkes Barre	PA	(570)970-3444
349484	Cope Enterprises LLC	1146 Highway 315 Blvd	Wilkes Barre	PA	(570)208-1181
349640	Cope Enterprises LLC	1020 Wilkes-Barre Twnshp Blvd	Wilkes Barre	PA	(570)822-2243
303589	RCJFPA Management, Inc.	1900 E 3rd St	Williamsport	PA	(570)322-1215
303598	RCJFPA Management, Inc.	1975 W 4th St	Williamsport	PA	(570)323-8162
346209	RCJFPA Management, Inc.	30 E. Southern Ave	Williamsport	PA	(570)323-2022
304502	Shree Heri Corporation	1035 Easton Rd	Willow Grove	PA	(215)706-4444
335516	Neelkanth, LLC	2618 Easton Rd	Willow Grove	PA	(215)442-1602
346208	SJM Foods, LLC	3608 Welsh Rd	Willow Grove	PA	(215)659-2193
359584	WGP DONUTS INC	2500 W Moreland Rd	Willow Grove	PA	(267)270-9262
363560	MM MORYA LLC	938 S. Broadway	Wind Gap	PA	(610)863-6359
304475	Tripura, Inc.	1300 Macdade Blvd	Woodlyn	PA	(610)833-1302
351510	PEMMA, INC.	2960 Skippack Pike	Worcester	PA	(484)991-8067
356357	Wrightstown Donuts, LLC	811 Durham Road	Wrightstown	PA	(267)536-3893
348681	May Brands, LLC	Rr#1 Rte 6	Wyalusing	PA	(570)746-3331
359655	Sunbeam Wyncote Inc	8250 Ogontz Avenue, Suite A	Wyncote	PA	(215)885-1665
341305	PA Wyomissing Foods LLC	1 Cheltenham Drive	Wyomissing	PA	(610)927-9960
341350	1050 Yardley Hospitality LLC	1050 Stony Hill Rd	Yardley	PA	(215)860-3211
345675	Kings Point Ventures, LLC	701 Loucks Rd	York	PA	(717)771-5845
357153	Mahant Krupa, LLC	2700 Carlisle Rd	York	PA	(717)467-0080
359032	GN YORK RICHLAND LLC	930 S Richland Ave	York	PA	(717)779-1909
359725	GN York Queen L.L.C.	2690 S Queen St	York	PA	(717)814-9137
363036	GN York Prospect LLC	2905 E Prospect Rd	York	PA	(717)850-8630
363665	HRG Youngwood, LLC	407 South 3rd Street	Youngwood	PA	(724)719-9111
364383	HRG Zelienople, LLC	301 U.S. 19	Zelienople	PA	(724)719-9217
357177	AROD ENTITIES LLC	1 Circle Dr	Zieglerville	PA	(484)552-9006
340995	Sophia Donuts, LLC	231 Main St	Ashaway	RI	(401)637-4554
308473	Barrington Donuts, LLC	258 County Rd	Barrington	RI	(401)394-4988
303709	416 Metacom Bakers, Inc.	416 Metacom Ave	Bristol	RI	(401)253-3496
353462	C & C Donuts, Inc.	381 Metacom Ave	Bristol	RI	(401)396-5427
343493	Burrillville Donuts, Inc.	1452 Broncos Hwy	Burrillville	RI	(401)567-0172
353526	Cumberland Donuts, LLC	957 Broad St	Central Falls	RI	(401)723-2462
336952	Ninigret Donuts, Inc.	3983 Old Post Rd	Charlestown	RI	(401)364-0035
338022	Chepachet Donuts, Inc.	1018 Putnam Pike	Chepachet	RI	(401)568-7090
304231	Coventry Donuts, Inc.	800 Tiogue Ave	Coventry	RI	(401)821-8703
343916	Kateden Donuts, LLC	851 Tiogue Avenue	Coventry	RI	(401)828-1692
348693	Main Street Donuts, LLC	24 Coventry Shoppers Park	Coventry	RI	(401)615-3500
355299	Pike Donuts, LLC	2285 New London Turnpike	Coventry	RI	(401)615-5343
300245	Torus I, Inc.	630 Reservoir Ave	Cranston	RI	(401)781-8837
306079	GREATER PROVIDENCE DONUTS, LLC	235 Atwood Ave	Cranston	RI	(401)943-4410
306476	F & C Donuts, Inc.	900 Cranston St	Cranston	RI	(401)944-9844
306989	Edgewood Donuts, LLC	283 Park Ave	Cranston	RI	(401)461-6690
308805	Torus Garden City Donuts, Inc.	189 Sockanosset Cross Rd	Cranston	RI	(401)946-4180
337151	Oaklawn Donuts, LLC	1288 Oaklawn Ave	Cranston	RI	(401)463-9889

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#	Franchisee	Address	City	ST	Phone or Email
341402	Torus Park Ave, Inc.	1111 Park Ave	Cranston	RI	(401)944-2845
343821	Pontiac Donuts, LLC	480 Pontiac Ave	Cranston	RI	(401)781-3702
345604	Torus I, Inc.	8 Chapel View Blvd	Cranston	RI	(401)946-4180
358939	Oaklawn Gas Donuts, LLC	644 Oaklawn Ave	Cranston	RI	(401)563-8335
359713	ZWERGE, Inc.	548 Reservoir Avenue	Cranston	RI	(401)781-0647
302050	RHODE ISLAND DONUTS, LLC	1700 Mendon Rd	Cumberland	RI	(401)334-4207
310388	RHODE ISLAND DONUTS, LLC	2077 Diamond Hill Rd	Cumberland	RI	(401)333-8046
330246	RHODE ISLAND DONUTS, LLC	20 Ann And Hope Way	Cumberland	RI	(401)725-1921
336950	Hot Spot, LLC	3781 Mendon Rd	Cumberland	RI	(401)658-2484
346669	K D Donuts, Inc.	4120 Mendon Rd	Cumberland	RI	(401)658-1912
310232	Ten Rod Donuts, Inc.	2611 S County Trl	East Greenwich	RI	(401)398-0347
331431	E.G. Donuts, Inc.	720 Main St	East Greenwich	RI	(401)884-9677
332873	Rock Donuts, Inc.	1239 Division Rd	East Greenwich	RI	(401)885-3462
300286	East Providence Donuts, LLC	235 Taunton Ave	East Providence	RI	(401)434-9815
300547	Pawtucket Ave Donuts, LLC	2371 Pawtucket Ave	East Providence	RI	(401)434-9747
310193	East Providence Donuts, LLC	484 Taunton Ave	East Providence	RI	(401)431-0301
330528	Karine77, LLC	900 Wampanoag Trl	East Providence	RI	(401)435-4536
357275	East Providence Donuts, LLC	3300 Pawtucket Ave	East Providence	RI	(401)438-5356
339572	Oak Harbour Donuts, Inc.	561b South County Trail	Exeter	RI	(401)267-0038
344400	Future Donuts, Inc.	260 Nooseneck Hill Rd	Exeter	RI	(401)397-4910
300535	Atwood Donuts, LLC	1491 Atwood Ave	Johnston	RI	(401)443-1497
306153	Borden Donuts, Inc	602 Killingly St	Johnston	RI	(401)351-7192
307211	Forty-Four Donuts, Inc.	39a Putnam Pike	Johnston	RI	(401)232-0118
307459	HARTFORD AVE DONUTS, LLC	2738 Hartford Ave	Johnston	RI	(401)443-1499
308165	1999 Corp.	1999 Plainfield Pike	Johnston	RI	(401)946-6810
338793	South County Donuts, Inc.	120 Fortin Rd	Kingston	RI	(401)284-2346
349861	South County Donuts, Inc.	50 Lower College Rd	Kingston	RI	(401)874-7777
306028	383 Corp.	1600 Louisquisset Pike	Lincoln	RI	(401)725-9490
331768	383 Corp.	1600b Louisquisett Pike Unit 2	Lincoln	RI	(401)725-9490
335537	DFG Donuts, Inc.	629 George Washington Hwy	Lincoln	RI	(401)333-8206
337274	146 COFFEE, INC.	1319 Eddie Dowling Hwy	Lincoln	RI	(401)765-0800
355720	CASINO BOUND DONUTS, LLC	1783 Old Louisquisset Pike	Lincoln	RI	(401)642-5653
300330	Aquidneck Donuts, Inc.	811 W Main Rd	Middletown	RI	(401)849-7505
307375	Aquidneck Donuts, Inc.	536 E Main Rd	Middletown	RI	(401)849-4516
350009	TECS DONUTS, INC.	159 E Main Rd	Middletown	RI	(401)842-6900
306498	J.D.B. Donuts, Inc.	94 Point Judith Rd	Narragansett	RI	(401)284-2313
336043	904 Boston Neck, Inc.	1189 Boston Neck Rd	Narragansett	RI	(401)284-2340
331819	Aquidneck Donuts, Inc.	7 Memorial Blvd	Newport	RI	(401)849-2537
334771	Aquidneck Donuts, Inc.	194 Connell Hwy	Newport	RI	(401)849-9568
304272	BBA Donuts Incorporated	6923 Post Rd	North Kingstown	RI	(401)471-7263
330465	NK Donuts, Inc.	1241 Ten Rod Road	North Kingstown	RI	(401)294-3112
335037	MJ Donuts, Inc.	6166 Post Rd	North Kingstown	RI	(401)886-5230
302809	Admiral Donuts, Inc.	50 Admiral St	North Providence	RI	(401)421-2840
304041	1484 MSA DONUTS, LLC	1484 Mineral Spring Ave	North Providence	RI	(401)854-1097
339394	Andrade Cranston Donuts, Inc.	1075 N Main St	North Providence	RI	(401)831-7860
343063	1871 MSA DONUTS, LLC	1871 Mineral Spring Ave	North Providence	RI	(401)854-0958
349908	D & D Coffee, Inc.	1800 Smith St	North Providence	RI	(401)349-3440
353740	1592 MSA DONUTS, LLC	1592 Mineral Spring Ave	North Providence	RI	(401)854-0998
336929	CHOPMIST DONUTS, LLC	1199 Chopmist Hill Rd	North Scituate	RI	(401)227-9290
330325	Slate Donuts, Inc.	941 Victory Hwy	North Smithfield	RI	(401)769-1505
349728	Dowling Donuts, Inc.	120 Eddie Dowling Hwy	North Smithfield	RI	(401)766-2178
338942	PASCOAG DONUTS, INC.	1 South Main St	Pascoag	RI	(401)710-9747
300297	Newport Ave. Donuts, Inc.	81 Newport Ave	Pawtucket	RI	(401)722-1009
300511	MSA DONUTS, LLC	750 Mineral Spring Ave	Pawtucket	RI	(401)854-1092

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#	Franchisee	Address	City	ST	Phone or Email
303708	AM Donuts, Inc.	205 Dexter St	Pawtucket	RI	(401)721-0755
304300	Blackstone Donuts, Inc.	421 Broadway	Pawtucket	RI	(401)724-1800
307230	RJW Enterprises, Inc.	337 Armistice Blvd	Pawtucket	RI	(401)726-9801
307318	Blackstone Donuts, Inc.	109 East St	Pawtucket	RI	(401)724-6366
330091	Newport Cedar Donuts, Inc.	105 Cedar St	Pawtucket	RI	(401)729-5887
330401	Central Avenue Donuts, Inc.	1113 Central Avenue	Pawtucket	RI	(401)722-7177
330527	Newport Division Donuts, Inc.	1414 Newport Ave	Pawtucket	RI	(401)724-2412
332256	Newport Division Donuts, Inc.	192 Division St	Pawtucket	RI	(401)729-4887
342100	Cottage Street Donuts, Inc.	372 Cottage St	Pawtucket	RI	(401)723-5878
345145	Lonsdale Donuts, Inc.	465 Lonsdale Ave	Pawtucket	RI	(401)721-0755
359037	SMITHFIELD AVE DONUTS, LLC	1 Colfax St	Pawtucket	RI	(401)473-0253
301877	Aquidneck Donuts, Inc.	1550 W Main Rd	Portsmouth	RI	(401)682-1396
303714	Portsmouth Donuts, Inc.	3001 E Main Rd	Portsmouth	RI	(401)683-9832
300244	Calf Donuts, Inc.	1245 N Main St	Providence	RI	(401)274-3472
300296	MEREDITH DONUTS, LLC	315 Broad St	Providence	RI	(978)682-2382
302876	South County Donuts, Inc.	51 Manton Ave	Providence	RI	(401)808-6448
304465	Smith Street Donuts, Inc.	251 Smith St	Providence	RI	(401)273-0880
306436	Branch Avenue Donuts, Inc.	740 Branch Ave	Providence	RI	(401)521-5760
310435	Pleasant Donuts, Inc.	14 Pleasant Valley Pky	Providence	RI	(401)272-6910
332122	Plainfield Donuts, Inc.	672 Plainfield St	Providence	RI	(401)464-4546
333014	GREATER PROVIDENCE DONUTS, LLC	860 Elmwood Ave	Providence	RI	(401)461-8647
335055	RHODE ISLAND DONUTS, LLC	133 Gano Street	Providence	RI	(401)831-9515
335767	Allens Ave Donuts, LLC	820 Allens Ave	Providence	RI	(401)473-0248
337245	141 Westminster Corp.	141 Westminster St	Providence	RI	(401)831-3234
338828	Andrade Cranston Donuts, Inc.	552 Cranston St	Providence	RI	(401)861-0288
340317	Atwells Ave Donuts, LLC	579 Atwells Ave	Providence	RI	(401)473-0252
341627	LaSALLE DONUTS, INC.	1009 Smith St	Providence	RI	(401)490-9760
345409	One Francis Corp.	5515 Providence Place Mall	Providence	RI	(401)270-1255
345439	73 Washington Corp.	81 Washington St	Providence	RI	(401)272-0374
349233	Eddy Street Donuts, LLC	850 Eddy St	Providence	RI	(401)461-5700
350632	FRIARS DONUTS, LLC	1 Cunningham Sq	Providence	RI	(401)865-1535
358959	Academy Donuts, Inc.	270 Academy Ave	Providence	RI	(401)563-8652
364033	78 Dorrance Corp.	75 Clifford Street	Providence	RI	(401)626-1391
300611	Rich Donuts, Inc.	26 Kingstown Rd	Richmond	RI	(401)539-0610
342433	Beaver River Donuts, Inc.	418 Kingston Road	Richmond	RI	(401)783-0003
303704	Willett Avenue Donuts, Inc.	925 Willett Ave	Riverside	RI	(401)433-4570
310213	Rumford Donuts, LLC	399 N Broadway	Rumford	RI	(401)434-3213
332746	Newport 223 Donuts, Inc.	223 Newport Ave	Rumford	RI	(401)431-0001
343240	Tower Hill Road Donuts, Inc.	3045 Tower Hill Rd	Saunderstown	RI	(401)789-0913
301927	Wedge Donuts, Inc	151 Douglas Pike Unit 10	Smithfield	RI	(401)231-1580
304142	GREENVILLE DONUTS, LLC	385 Putnam Pike # Rte	Smithfield	RI	(401)231-3080
334773	GREENVILLE DONUTS, LLC	471 Putnam Pike	Smithfield	RI	(401)949-6916
339162	DKS COFFEE, INC.	970 Douglas Pike	Smithfield	RI	(401)349-4396
345908	BRYANT COFFEE, INC.	1130 Douglas Pike	Smithfield	RI	(401)531-6675
353547	Ionian, Inc.	259 Putnam Pike	Smithfield	RI	(401)231-4835
358689	GREENVILLE DONUTS, LLC	639b Putnam Pike	Smithfield	RI	(401)949-3861
339414	South County Donuts, Inc.	1892 Kingstown Rd	South Kingstown	RI	(401)284-2334
300812	Themie, LLC	1735 Stafford Rd	Tiverton	RI	(401)625-1063
303971	Artemida, LLC	496 Main Rd	Tiverton	RI	(401)624-2742
358321	Mineral Enterprises, Inc.	777 Tiverton Casino Blvd	Tiverton	RI	(401)816-5024
308590	South County Donuts, Inc.	231 Old Tower Hill Rd	Wakefield	RI	(401)789-5419
301384	WRI Donuts, LLC	375 Main St	Warren	RI	(401)394-4199
310111	Metacom Ave. Donuts, Inc.	670 Metacom Ave	Warren	RI	(401)245-0811

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#	Franchisee	Address	City	ST	Phone or Email
335462	Warren Donuts, LLC	621 Metacom Ave	Warren	RI	(401)245-4892
300270	A & A DONUTS, INCORPORATED	1678 Post Rd	Warwick	RI	(401)732-4105
303712	G. & F. Donuts, Inc.	860 Post Rd	Warwick	RI	(401)941-5650
304091	R & D Donuts, Incorporated	2677 W Shore Rd	Warwick	RI	(401)738-4396
304689	Boulevard Donuts, Inc.	27 Jefferson Blvd	Warwick	RI	(401)941-0310
304825	Greenwich Donuts, Inc.	1346 Greenwich Ave	Warwick	RI	(401)738-6260
304949	A & A DONUTS, INCORPORATED	2003 Post Rd	Warwick	RI	(401)737-8832
330247	Ten Rod Donuts, Inc.	422 Warwick Ave	Warwick	RI	(401)785-9332
330366	Elmwood Donuts, Inc.	1719 Elmwood Ave	Warwick	RI	(401)941-5651
332744	Grove Bay Concessions PVD, LLC	Tf Green Airport	Warwick	RI	(401)732-5140
335397	Meadow Donuts, Inc.	1710 West Shore Rd	Warwick	RI	(401)736-0378
335768	Apex Donuts, Inc.	708 Greenwich Ave	Warwick	RI	(401)739-3642
338759	JST Donuts, Inc.	2128 Elmwood Ave	Warwick	RI	(401)941-0638
339481	Meadow Donuts, Inc.	2456 Warwick Ave	Warwick	RI	(401)738-6404
340885	D.B. Donuts, Incorporated	895 Bald Hill Rd	Warwick	RI	(401)320-8855
342891	Centerville Donuts, LLC	1016 Centerville Rd	Warwick	RI	(401)821-2441
345396	Grove Bay Concessions PVD, LLC	T.F. Green Airport	Warwick	RI	(401)732-5140
358829	Tollgate Donuts, Inc	341 Providence St	Warwick	RI	(401)302-7110
362493	Hoxsie Four Corporation	35 West Shore Road	Warwick	RI	(401)732-7015
330192	J.D.B. Donuts, Inc.	49 Nooseneck Hill Rd	West Greenwich	RI	(401)392-8422
342939	Hopkins Hill Donuts, Inc.	111 Hopkins Hill Rd	West Greenwich	RI	(401)397-2339
345351	Victory Highway Donuts, Inc.	780 Victory Hwy	West Greenwich	RI	(401)392-1214
306218	Cowesett Donuts, Inc.	275 Cowesett Ave Rt 3	West Warwick	RI	(401)828-6530
306718	West Warwick Donuts, Inc.	88 W Warwick Ave	West Warwick	RI	(401)828-4920
340645	Clyde Donuts, Inc.	970 Main St	West Warwick	RI	(401)586-6558
341004	JPT Donuts, LLC	164 Granite St	Westerly	RI	(401)315-5150
342545	Mystic Foods, LLC	224 Post Rd	Westerly	RI	(401)322-5095
300247	Woonsocket Donuts, Inc.	308 Cumberland St	Woonsocket	RI	(401)762-9645
307456	Square Donuts, Inc.	1338 Park Ave	Woonsocket	RI	(401)762-5057
339359	Social St. Donuts, Inc.	240 Social St	Woonsocket	RI	(401)766-0364
353301	Kansas Donuts, Inc.	176 Mendon Rd	Woonsocket	RI	(401)769-9840
357726	TRIANGLE DONUTS, INC.	246 S Main St	Woonsocket	RI	(401)356-4531
350568	Wyoming Donuts, Inc.	1214 Main St	Wyoming	RI	(401)491-9979
346996	Richland Donuts, LLC	3526 Richland Ave W	Aiken	SC	(803)649-0124
349446	Whiskey Donuts, LLC	1909b Whiskey Rd	Aiken	SC	(803)641-9588
350096	FAC North Main LLC	2933 N Main St	Anderson	SC	(864)225-1039
363589	Bluemont Group, LLC	2015 E Greenville St	Anderson	SC	(864)614-8086
348612	BEAUFORT DONUTS LLC	2427 Boundary St	Beaufort	SC	(843)379-3865
347689	Pilot Travel Centers LLC	1340 Sumter Hwy	Bishopville	SC	(803)428-2248
347756	Pilot Travel Centers LLC	2768 E Cherokee St	Blacksburg	SC	(864)936-9984
351698	BLUFFTON DONUTS LLC	50 Burnt Church Rd	Bluffton	SC	(843)757-6666
357875	OKATIE DONUTS LLC	6 Palmer Grace Dr E	Bluffton	SC	(843)705-6464
350605	FAC BLYTHEWOOD, LLC	235 Blythewood Rd	Blythewood	SC	(803)764-6911
351546	FAC CAYCE, LLC	549 Knox Abbott Dr	Cayce	SC	(803)661-8269
301850	Coastal Franchising, LLC	1843 Savannah Hwy	Charleston	SC	(843)769-2093
346712	754 FOLLY ROAD, LLC	754 Folly Rd	Charleston	SC	(843)406-4916
354709	Hudson Group (HG) Retail, LLC and Branded Works, Inc.,	Charleston Int. Airport	Charleston	SC	(403)250-5720
364159	Clements Ferry Rd CHS LLC	838 Foundation St	Charleston	SC	(843)955-9623
346516	FAC Tiger LLC	1068 Tiger Blvd	Clemson	SC	(864)653-9050
352742	LAKE WILEY SC, LLC	335 Vesla Lane	Clover	SC	(803)675-6044
302068	BROAD RIVER DONUTS, LLC	1525 Broad River Rd	Columbia	SC	(803)798-6630
303716	FAC FOREST DR LLC	4727 Forest Dr	Columbia	SC	(803)787-1117
303718	FAC TWO NOTCH RD LLC	9311 Two Notch Rd	Columbia	SC	(803)736-6578

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
346937	FAC Clemson LLC	1011 Wildewood Centre Dr	Columbia	SC	(803)736-2233
351286	FAC Devine LLC	3303 Devine St	Columbia	SC	(803)764-0720
354649	TA Operating LLC	7400 Wilson Blvd	Columbia	SC	(803)786-7680
356134	FAC ST. ANDREWS, LLC	744 Saint Andrews Rd	Columbia	SC	(803)939-2365
359294	FAC GARNERS FERRY RD LLC	7338a Garners Ferry Rd	Columbia	SC	(803)834-5238
346783	CRP-NMB LLC	1607 Church St	Conway	SC	(843)488-2575
355356	CRP-NMB LLC	1477 Sc Hwy 544	Conway	SC	(843)347-6010
363117	CRP-NC LLC	2607 Main St	Conway	SC	(843)488-1939
363433	Shreeji Donuts of Dillon LLC	709 Radford Boulevard	Dillon	SC	(843)627-3039
346640	FAC East Main LLC	1520 E Main St	Duncan	SC	(864)433-0420
345551	FAC Calhoun LLC	5308 Calhoun Memorial Highway	Easley	SC	(864)855-8007
346784	Florence Palmetto, LLC	6515 E Palmetto St	Florence	SC	(843)662-6722
349413	Florence Southern Donuts, LLC	2123 W Evans St	Florence	SC	(843)665-2550
353294	FLORENCE WEST LUCAS, LLC	2210 W Lucas St	Florence	SC	(843)536-0067
364300	Florence Pamplico Hwy, LLC	1526 S Church St	Florence	SC	(843)799-7961
345850	TEGA CAY DONUTS LLC	5009 Lake Vista Dr	Fort Mill	SC	(803)802-7322
355327	GOLD HILL CLT, LLC	1014 Wilson Business Pkwy	Fort Mill	SC	(803)818-2630
364157	Fort Mill Pkwy Fort Mill CLT, LLC	1344 E Hwy 160	Fort Mill	SC	(803)616-0420
364349	Bluemont Group, LLC	286 Mccarter Road	Fountain Inn	SC	(864)535-0041
346710	Coastal Franchising, LLC	216 St. James Ave	Goose Creek	SC	(843)572-1004
350218	Pilot Travel Centers LLC	574 Bettis Academy Rd	Graniteville	SC	(803)663-6674
302065	FAC Wade LLC	2423 Wade Hampton Blvd	Greenville	SC	(864)244-1002
330220	FAC Woodruff LLC	1779 Woodruff Rd	Greenville	SC	(864)234-7273
345194	FAC Laurens LLC	1551 Laurens Road	Greenville	SC	(864)232-8600
345196	FAC North Pleasantburg LLC	2903 N Pleasantburg Dr	Greenville	SC	(864)282-9070
345207	FAC Parkway LLC	101 The Parkway	Greenville	SC	(864)254-6060
356343	FAC 722 Grove Road LLC	722 Grove Rd	Greenville	SC	(864)520-2068
344963	FAC West Wade LLC	1129 W. Wade Hampton Blvd	Greer	SC	(864)968-9544
351122	Hudson Group (HG) Retail, LLC and Branded Works, Inc.,	Greenville-Spartanburg Airport	Greer	SC	(864)655-5362
349272	HARDEEVILLE DONUTS LLC	524 Independence Blvd	Hardeeville	SC	(843)784-5555
357077	Pilot Travel Centers LLC	15976 Whyte Hardee Blvd	Hardeeville	SC	(843)784-3350
349841	HH ISLAND DONUTS LLC	4 Southwood Park Dr	Hilton Head Island	SC	(843)715-2794
351661	FAC IRMO, LLC	937 Lake Murray Blvd	Irmo	SC	(803)407-5956
358804	FAC DUTCH FORK ROAD LLC	1131 Dutch Fork Rd	Irmo	SC	(803)851-1077
363605	HWY 9 LANCASTER CLT, LLC	763 Highway 9 Bypass West	Lancaster	SC	(843)834-0096
347567	Pilot Travel Centers LLC	1504 Highway 38 W	Latta	SC	(843)752-9169
350817	FAC SOUTH LAKE, LLC	1123 S Lake Dr	Lexington	SC	(803)356-0114
354560	FAC West Lexington, LLC	1120 W Main St	Lexington	SC	(803)957-9907
358607	FAC SUNSET BLVD LLC	5225 Sunset Blvd	Lexington	SC	(803)821-9016
359897	CRP-NC LLC	2496 Highway 9 East	Little River	SC	(843)399-3049
349940	FAC Mauldin, LLC	101 S Main St	Mauldin	SC	(864)329-8404
363038	HWY 52 MONCKS CORNER CHS, LLC	2727 Hwy 52	Moncks Corner	SC	(843)872-1485
346566	Coastal Franchising, LLC	840 Coleman Blvd	Mount Pleasant	SC	(843)971-5922
351864	MT PLEASANT HC, LLC	1683 N Highway 17	Mount Pleasant	SC	(843)849-1689
362528	North Hwy 17 Mt Pleasant CHS, LLC	2840 North Highway 17	Mount Pleasant	SC	(843)998-5890
362790	Hwy 707 Murrells Inlet LLC	11876 Highway 707	Murrells Inlet	SC	(843)990-3013
363821	Hwy 17 Bypass Murrells Inlet LLC	3961 U.S. 17	Murrells Inlet	SC	(843)344-5881
306722	Carolina Restaurant Partners LLC	3001 N Kings Hwy	Myrtle Beach	SC	(843)626-2890
340618	Carolina Restaurant Partners LLC	4883-A Highway 501	Myrtle Beach	SC	(843)236-8816
351616	CRP-NMB LLC	5429 Dick Pond Rd	Myrtle Beach	SC	(843)650-7706
355530	Best Bite, Inc.	9497 Highway 707	Myrtle Beach	SC	(843)215-9850
356099	CRP-NMB LLC	3490 Belle Terre Blvd	Myrtle Beach	SC	(843)236-0998

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
359689	Farrow Pkwy Myrtle Beach, LLC	3635 Walton Dr	Myrtle Beach	SC	(843)447-9121
363107	CRP-NC LLC	1937 Mr. Joe White Avenue	Myrtle Beach	SC	(843)839-1450
363249	Best Bite, Inc.	9710 N Kings Hwy	Myrtle Beach	SC	(843)449-2628
354327	FAC NEWBERRY, LLC	1215 Wilson Rd	Newberry	SC	(803)276-0994
353027	Edgefield Donuts, LLC	1014 Edgefield Rd	North Augusta	SC	(803)426-8504
342726	University Blvd Charleston, LLC	9155 University Blvd	North Charleston	SC	(843)797-6667
344355	Coastal Franchising, LLC	4930 Center Pointe Dr	North Charleston	SC	(843)308-5936
362992	Rivers Ave CHS, LLC	7818 Rivers Ave	North Charleston	SC	(843)637-7947
349736	CRP-NMB LLC	118 Highway 17 S	North Myrtle Beach	SC	(843)427-7016
351182	SOUTHERN PAWLEYS ISLAND, LLC	10225 Ocean Hwy	Pawleys Island	SC	(843)235-2379
364465	Bluemont Group, LLC	203 Drayton St	Pendleton	SC	(864)619-0050
356749	FAC SC Powdersville LLC	3421 Highway 153	Powdersville	SC	(864)603-3050
347691	Pilot Travel Centers LLC	2221 Sc Highway 773	Prosperity	SC	(803)321-2392
358643	HECKLE BLVD ROCK HILL CLT, LLC	1767 Heckle Blvd	Rock Hill	SC	(803)323-9205
362789	Cherry Rd Rock Hill CLT, LLC	2353 Cherry Rd	Rock Hill	SC	(803)833-7506
347688	Pilot Travel Centers LLC	9587 Charleston Hwy	Saint George	SC	(843)563-6306
363871	JIM BILTON BLVD ST GEORGE CHS LLC	5992 West Jim Bilton Boulevard	Saint George	SC	(843)955-9330
364768	Bluemont Group, LLC	1024 Bypass 123	Seneca	SC	(864)691-3178
346538	FAC Fairview LLC	697 Fairview Rd	Simpsonville	SC	(864)228-9053
352435	FAC REIDVILLE LLC	2417 Reidville Rd	Spartanburg	SC	(864)308-8580
363467	Bluemont Group, LLC	1452 W O Ezell Blvd	Spartanburg	SC	(864)686-7709
351544	COASTAL SUMMERVILLE, LLC	1099 N Main St	Summerville	SC	(843)408-4057
356363	DORCHESTER LADSON, LLC	4720 Ladson Rd	Summerville	SC	(843)714-5749
357261	Carnes Goose Creek, LLC	2519 N Main St	Summerville	SC	(843)725-8015
357647	Pilot Travel Centers LLC	700 Jedburg Rd	Summerville	SC	(719)336-2573
358842	Knightsville CHS, LLC	1605 Central Ave	Summerville	SC	(843)834-6583
359017	Cane Bay CHS, LLC	205 S Creek Drive	Summerville	SC	(843)964-0379
351280	FAC BROAD STREET LLC	2567 Broad St	Sumter	SC	(803)905-5053
340729	Carolina Restaurant Partners LLC	8709 U.S. Hwy 17	Surfside Beach	SC	(843)215-8124
357667	Carolina Restaurant Partners LLC	2751 Beaver Run Blvd	Surfside Beach	SC	(843)215-0236
345195	FAC North U.S. Highway LLC	520 N Highway 25	Travelers Rest	SC	(864)834-2559
350962	WALTERBORO 95 LLC	1457 Bells Hwy	Walterboro	SC	(843)538-1711
354424	FAC LEXINGTON LLC	2871 Sunset Blvd	West Columbia	SC	(803)851-0071
363726	FAC 2223 Augusta Road LLC	2223 Augusta Road	West Columbia	SC	(803)888-6122
364260	Carolina Concession LLC	3250 Airport Boulrvard	West Columbia	SC	(803)822-5905
347693	Pilot Travel Centers LLC	10959 State Highway 200	Winnsboro	SC	(803)482-6844
356606	Bluemont Group, LLC	5306 Cane Ridge Rd	Antioch	TN	(615)678-8675
350065	Bluemont Group, LLC	2632 Decatur Pike	Athens	TN	(423)252-0236
353908	ROUTE 65, LLC	4930 Thoroughbred Ln	Brentwood	TN	(615)307-7308
358032	BROYLES HOSPITALITY, LLC	1291 Highway 11 W	Bristol	TN	(423)652-0420
349815	Bluemont Group, LLC	7647 E Brainerd Rd	Chattanooga	TN	(423)521-7264
350100	Bluemont Group, LLC	627 Signal Mountain Rd	Chattanooga	TN	(423)531-3845
354653	Bluemont Group, LLC	4535 Highway 58	Chattanooga	TN	(423)468-3732
358900	Bluemont Group, LLC	3334 Broad St	Chattanooga	TN	(423)475-5206
302619	CBG TN 302619 LLC	1645 Fort Campbell Blvd	Clarksville	TN	(931)645-4676
350293	CBG 1761 LLC	1761 Tiny Town Rd	Clarksville	TN	(931)401-1002
362574	CBG TN 3431 LLC	3431 Fort Campbell Boulevard	Clarksville	TN	(931)546-8177
364621	CBG SANGO LLC	175 Tennessee 76	Clarksville	TN	(931)542-6025
350025	Sodexo Management, Inc.	1120 N Ocoee St	Cleveland	TN	(423)614-8018
352349	Bluemont Group, LLC	1621 25th St Nw	Cleveland	TN	(423)790-7058
357359	Bluemont Group, LLC	2428 Blackburn Rd Se	Cleveland	TN	(423)813-7067
357354	Bluemont Group, LLC	2303 Andersonville Highway	Clinton	TN	(865)498-0032

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
343529	ROUTE 65, LLC	1245 Trotwood Ave	Columbia	TN	(615)358-9436
356082	ROUTE 65, LLC	1110 Nashville Highway	Columbia	TN	(615)358-9536
349724	Bluemont Group, LLC	980 S Jefferson Ave	Cookeville	TN	(931)854-1450
363716	Bluemont Group, LLC	1545 East 10th Street	Cookeville	TN	(865)378-5782
354904	KNM CORDOVA LLC	775 N Germantown Pkwy	Cordova	TN	(901)759-4966
363823	Cordova Donuts Holdings, LLC	1241 N Houston Levee Road	Cordova	TN	(901)730-5780
351928	Bluemont Group, LLC	4234 Highway 127 N	Crossville	TN	(931)337-0600
363370	Bluemont Group, LLC	757 N Main St	Crossville	TN	(931)281-1549
364966	Bluemont Group, LLC	3395 Rhea County Highway	Dayton	TN	(423)518-0663
345451	Sweet Liberty LLC	105 Mathis Dr	Dickson	TN	(615)446-2250
348968	Sweet Liberty LLC	2331 Highway 46 S	Dickson	TN	(615)375-8491
364286	HARMONY DONUTS 1 INC	770 Us 51	Dyersburg	TN	(731)259-4112
355824	Bluemont Group, LLC	6408 Ringgold Rd	East Ridge	TN	(423)702-5358
364060	BROYLES HOSPITALITY, LLC	1522 West Elk Avenue	Elizabethton	TN	(423)543-0200
358383	BROYLES HOSPITALITY, LLC	517 Jonesborough Rd	Erwin	TN	(423)735-1189
346823	Sweet Liberty LLC	1425 North Hwy 96	Fairview	TN	(615)799-0321
355703	ROUTE 65, LLC	2243 Fairview Blvd	Fairview	TN	(615)334-0169
363819	9 VILLE, LLC	1109 Huntsville Highway	Fayetteville	TN	(931)655-4236
349816	ROUTE 65, LLC	1441 New Highway 96 West	Franklin	TN	(615)358-9610
359845	ROUTE 65, LLC	5043 Carothers Parkway	Franklin	TN	(615)307-7852
362814	ROUTE 65, LLC	500 Cool Springs Blvd	Franklin	TN	(615)358-9477
348585	KNM GERMANTOWN LLC	9077 Poplar Ave	Germantown	TN	(901)753-1153
348818	Pilot Travel Centers LLC	502 Gordonsville Hwy	Gordonsville	TN	(615)683-3410
359734	BROYLES HOSPITALITY, LLC	401 Roy Martin Rd	Gray	TN	(423)477-0026
348737	Bluemont Group, LLC	3110 E Andrew Johnson Hwy	Greeneville	TN	(423)525-4343
357007	CROCKETT ENTERPRISES, INC.	195 Van Hill Rd	Greeneville	TN	(423)234-4451
355405	BROYLES HOSPITALITY, LLC	4953 Highway 19 E	Hampton	TN	(423)725-2621
355283	Bluemont Group, LLC	1827 Griffith Dr	Harriman	TN	(865)248-8272
351879	Route 40, LLC	206 Indian Lake Blvd	Hendersonville	TN	(615)358-9480
359174	Route 40, LLC	303 New Shackle Island Rd	Hendersonville	TN	(615)358-9510
348551	Bluemont Group, LLC	5311 Highway 153	Hixson	TN	(423)710-1873
350320	KNM STONEBRIDGE LLC	5 Stonebridge Blvd	Jackson	TN	(731)300-3800
364474	Route 40, LLC	1560 South Highland Avenue	Jackson	TN	(615)358-9547
365154	Route 40, LLC	2741 North Highland Avenue	Jackson	TN	(615)208-7550
364356	Bluemont Group, LLC	305 East Broadway Boulevard	Jefferson City	TN	(865)346-6337
349201	BROYLES HOSPITALITY, LLC	900 Sunset Dr	Johnson City	TN	(423)282-9447
351201	BROYLES HOSPITALITY, LLC	607 Twin Oaks Dr	Johnson City	TN	(423)929-0223
359502	Sodexo Operations, LLC	344 J L Seehorn Jr Rd	Johnson City	TN	(423)650-6452
350820	BROYLES HOSPITALITY, LLC	141 Boone St	Jonesborough	TN	(423)753-4950
363407	Bluemont Group, LLC	120 Main St	Kimball	TN	(423)518-0649
349200	BROYLES HOSPITALITY, LLC	120 W Stone Dr	Kingsport	TN	(423)246-9447
354378	BROYLES HOSPITALITY, LLC	4222 Fort Henry Dr	Kingsport	TN	(423)239-5476
359424	BROYLES HOSPITALITY, LLC	101 Hospitality Place	Kingsport	TN	(423)279-0229
346922	Bluemont Group, LLC	7114 Kingston Pike	Knoxville	TN	(865)212-9906
347325	Bluemont Group, LLC	9411 Northshore Dr	Knoxville	TN	(865)690-4822
352640	Bluemont Group, LLC	10631 Hardin Valley Rd	Knoxville	TN	(865)337-7961
352675	Bluemont Group, LLC	4829 N Broadway St	Knoxville	TN	(865)444-2962
353481	Bluemont Group, LLC	2800 Chapman Hwy	Knoxville	TN	(865)200-5251
354961	Bluemont Group, LLC	720 Merchant Dr	Knoxville	TN	(865)247-7015
355282	Bluemont Group, LLC	4466 Western Ave	Knoxville	TN	(865)444-3917
358440	Bluemont Group, LLC	712 N Campbell Station Rd	Knoxville	TN	(865)671-4110
359214	Bluemont Group, LLC	401 N Cedar Bluff Rd	Knoxville	TN	(865)690-4670
363174	Bluemont Group, LLC	6115 Asheville Hwy	Knoxville	TN	(865)657-1357
363601	Bluemont Group, LLC	9704 Westland Drive	Knoxville	TN	(865)346-6343

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#	Franchisee	Address	City	ST	Phone or Email
365208	Bluemont Group, LLC	111 West Swaggerty Rd	Kodak	TN	(865)346-6362
355792	Bluemont Group, LLC	5285 Murfreesboro Rd	La Vergne	TN	(615)471-1115
349629	KNM LAKELAND LLC	8984 Us Highway 64	Lakeland	TN	(901)266-6005
356938	ROUTE 65, LLC	1534 N Locust Ave	Lawrenceburg	TN	(615)358-9533
345508	Route 40, LLC	1645 W. Main St	Lebanon	TN	(615)358-9523
355719	Route 40, LLC	636 S Cumberland St	Lebanon	TN	(615)358-9547
363864	Route 40, LLC	350 Tennessee 109 N	Lebanon	TN	(615)358-9479
348004	Bluemont Group, LLC	1021 Highway 321 N	Lenior City	TN	(865)988-3132
364063	Bluemont Group, LLC	4525 U.S. 411	Madisonville	TN	(423)518-0652
356621	Bluemont Group, LLC	2224 Hillsboro Blvd	Manchester	TN	(931)954-5891
351064	Bluemont Group, LLC	1810 W Broadway Ave	Maryville	TN	(865)233-7570
356434	Bluemont Group, LLC	618 S Washington St	Maryville	TN	(865)724-1056
347506	KNM WHITTEN LLC	1674 Whitten Rd	Memphis	TN	(901)379-2626
349258	KNM UNION LLC	1540 Union Ave	Memphis	TN	(901)272-0172
350850	KNM WINCHESTER LLC	7670 Winchester Rd	Memphis	TN	(901)756-0301
364163	Kirby Donuts Holdings,LLC	2735 Kirby Road	Memphis	TN	(901)310-3805
349394	Pilot Travel Centers LLC	640 Dixie Lee Ave	Monteagle	TN	(931)924-5111
362906	Bluemont Group, LLC	509 E Stratton Ave	Monterey	TN	(931)281-6759
347505	Bluemont Group, LLC	2531 E Morris Blvd	Morristown	TN	(423)839-2035
359976	Bluemont Group, LLC	2902 West Andrew Johnson Highway	Morristown	TN	(423)839-0653
359672	Route 40, LLC	2234 North Mount Juliet Road	Mount Juliet	TN	(615)358-9483
352439	Bluemont Group, LLC	2943 S Church St	Murfreesboro	TN	(615)956-6828
354119	Bluemont Group, LLC	833 Memorial Blvd	Murfreesboro	TN	(615)956-7120
354623	Bluemont Group, LLC	3028 S Rutherford Blvd	Murfreesboro	TN	(615)546-4802
357152	Bluemont Group, LLC	3031 Medical Center Pkwy	Murfreesboro	TN	(615)956-7982
357991	Bluemont Group, LLC	1639 New Salem Highway	Murfreesboro	TN	(615)410-7051
359021	Bluemont Group, LLC	3250a Memorial Blvd	Murfreesboro	TN	(615)203-6683
363245	Bluemont Group, LLC	5619 Franklin Road	Murfreesboro	TN	(615)505-1468
345491	Route 24, LLC	7201 Highway 70 S	Nashville	TN	(615)358-9481
345694	Route 24, LLC	847 Briley Pkwy	Nashville	TN	(615)270-1498
346212	Route 24, LLC	326 Harding Pl	Nashville	TN	(615)358-9465
347509	Bluemont Group TN Acquisition Operations, LLC	400 Charlotte Ave	Nashville	TN	(615)256-0067
350049	Bluemont Group TN Acquisition Operations, LLC	1500 21st Ave S	Nashville	TN	(615)915-3850
352126	Bluemont Group TN Acquisition Operations, LLC	2310 Elliston Pl	Nashville	TN	(615)212-2484
358316	Sweet Liberty LLC	2036 Rosa L Parks Blvd	Nashville	TN	(615)724-2095
358318	Route 40, LLC	5101 Harding Rd	Nashville	TN	(615)358-9434
358921	Bluemont Group TN Acquisition Operations, LLC	400 21st Ave S	Nashville	TN	(615)724-1909
359828	ROUTE 65, LLC	191 Burkitt Commons Ave	Nashville	TN	(615)270-6842
363413	Bluemont Group, LLC	2526 Murfreesboro Pike	Nashville	TN	(615)505-1495
363926	Bluemont Group, LLC	926 Gallatin Avenue	Nashville	TN	(931)203-6885
365279	Bluemont Group, LLC	1040 Dr. Martin L. King Jr Blvd	Nashville	TN	(615)395-5501
352953	Bluemont Group, LLC	1529 Oak Ridge Tpke	Oak Ridge	TN	(865)298-5619
364200	Route 40, LLC	511 Hadley Village Blvd	Old Hickory	TN	(615)684-7826
357757	Bluemont Group, LLC	5024 Hunter Rd	Ooltewah	TN	(423)910-0076
358932	Sweet Liberty LLC	1015 Mineral Wells Ave	Paris	TN	(731)924-6454
350441	Bluemont Group, LLC	2209 Parkway	Pigeon Forge	TN	(865)365-1396
363225	Bluemont Group, LLC	3262 Parkway	Pigeon Forge	TN	(865)263-7840
364920	BROYLES HOSPITALITY, LLC	6745 Bristol Hwy	Piney Flats	TN	999-999-9999
346822	Sweet Liberty LLC	2601 Highway 49 East	Pleasant View	TN	(615)746-5360
362428	Route 40, LLC	301 South Broadway	Portland	TN	(615)358-9548

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#	Franchisee	Address	City	ST	Phone or Email
363361	ROUTE 65, LLC	1125 W College St	Pulaski	TN	(615)212-9064
348711	Bluemont Group, LLC	330 Winfield Dunn Pkwy	Sevierville	TN	(865)286-5515
363052	Bluemont Group, LLC	870 Dolly Parton Parkway	Sevierville	TN	(865)378-5760
357990	Bluemont Group, LLC	10646 Chapman Highway	Seymour	TN	(865)286-8197
355963	Bluemont Group, LLC	1735 N Main St	Shelbyville	TN	(931)735-6557
357658	Bluemont Group, LLC	561 Sam Ridley Pkwy W	Smyrna	TN	(615)462-5450
364327	Bluemont Group, LLC	2201 Almaville Rd	Smyrna	TN	(615)505-1464
364064	Bluemont Group, LLC	9334 Dayton Pike	Soddy-Daisy	TN	(423)518-0653
365603	Bluemont Group, LLC	541 West Bockman Way	Sparta	TN	(931)281-6763
357147	ROUTE 65, LLC	4885 Port Royal Rd	Spring Hill	TN	(615)358-9537
362862	Sweet Liberty LLC	2029 Memorial Blvd	Springfield	TN	(615)382-2909
365298	Bluemont Group, LLC	1300 North Jackson Street	Tullahoma	TN	(865)405-7739
351934	Sweet Liberty LLC	810 Highway 76	White House	TN	(615)334-5540
347194	Pilot Travel Centers LLC	3663 Roy Messer Hwy	White Pine	TN	(865)674-2900
356820	Sweet Liberty LLC	500 Hickory Hills Blvd	Whites Creek	TN	(615)727-1181
359180	Pilot Travel Centers LLC	1103 S Main St	Andrews	TX	(432)524-2124
350940	Cooper Donuts, Inc.	4935 S Cooper St	Arlington	TX	(682)270-0343
308829	Coffee Action West, LLC	12200 Research Blvd	Austin	TX	(512)258-6560
353290	Coffee Action West, LLC	401 W Slaughter Ln	Austin	TX	(512)953-9501
355630	HZ T Treats, LLC	4160 E Grand Parkway S	Baytown	TX	(346)660-3891
301301	HZ T Treats, LLC	4370 E. Lucas Dr	Beaumont	TX	(409)892-9163
301350	HZ T Treats, LLC	920 N. 11th St	Beaumont	TX	(409)827-2852
300737	EKTA Holdings Inc.	5406 Bellaire Blvd	Bellaire	TX	(713)666-6000
358467	Pilot Travel Centers LLC	204 S Waller Ave	Brookshire	TX	(281)934-4133
353074	Sizzling Donuts, LLC	2409 Boca Chica Blvd	Brownsville	TX	(956)621-0932
345815	Yogi Donut of Dallas, LLC	3216 E Hebron Pkwy	Carrollton	TX	(972)306-1202
365321	Shree Nikanth Donut Corporation of Dallas	1008 West Hebron Parkway, Suite 108	Carrollton	TX	561-808-8445
355411	Round Rock Real Estate LLC	1105 N Bell Blvd	Cedar Park	TX	(512)528-5109
364254	HZ T Treats, LLC	10463 Texas 242	Conroe	TX	2817483750
357090	QUALITY BRAND GROUP TEXAS LLC	1575 S Belt Line Rd	Coppell	TX	(972)304-6887
353365	Sizzling Donuts, LLC	6093 Saratoga Blvd	Corpus Christi	TX	(361)452-4122
363552	Sizzling Donuts, LLC	6510 Weber Rd	Corpus Christi	TX	(361)213-0095
345813	QUALITY BRAND GROUP TEXAS LLC	13535 Preston Rd	Dallas	TX	(972)239-1700
350269	Hudson Group (HG) Retail, LLC and Regali Inc., collectively doing business as HG Regali DFW JV	Dfw Int. Airport	Dallas	TX	(972)973-7309
350843	HG-MULTIPLEX-REGALI DALLAS JV	Dallas Love Field Airport	Dallas	TX	(214)358-8521
350844	HG-MULTIPLEX-REGALI DALLAS JV	Dallas Love Field Airport	Dallas	TX	(214)358-8521
352682	The Grove, Inc.	Dfw Int. Airport	Dallas	TX	(708)409-3243
355248	HG DFW RETAILERS JV	Dfw Int. Airport	Dallas	TX	(469)203-5541
358010	QUALITY BRAND GROUP TEXAS LLC	6401 E Northwest Highway	Dallas	TX	(214)987-1704
364987	QUALITY BRAND GROUP TEXAS LLC	5406 Harry Hines Boulevard	Dallas	TX	(469)480-6029
352168	HZ T Treats, LLC	3313 Center St	Deer Park	TX	(832)780-3082
365509	Shree Denton Donut Corporation of Dallas	401 West University Drive	Denton	TX	(940)304-0683
354251	Sizzling Donuts, LLC	4323 S Mccoll Rd	Edinburg	TX	(956)627-6207
364762	Sizzling Donuts, LLC	1708 West University Drive	Edinburg	TX	(956)646-1160
301136	Sizzling Donuts, LLC	9114 Dyer St	El Paso	TX	(915)755-3031
302466	Sizzling Donuts, LLC	1105 N. Yarbrough Dr	El Paso	TX	(915)598-1130

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#	Franchisee	Address	City	ST	Phone or Email
350841	Sizzling Donuts, LLC	12379 Edgemere Blvd	El Paso	TX	(915)307-3597
350920	Sizzling Donuts, LLC	1355 George Dieter Dr	El Paso	TX	(915)261-7273
350996	Sizzling Donuts, LLC	655 E Redd Rd	El Paso	TX	(915)584-1862
351456	Sizzling Donuts, LLC	6045 Montana Ave	El Paso	TX	(915)307-6259
355708	Sizzling Donuts, LLC	5401 N Mesa St	El Paso	TX	(915)304-0771
363228	Sizzling Donuts, LLC	13649 Eastlake Blvd, A1	El Paso	TX	(915)265-7842
363229	Sizzling Donuts, LLC	14010 Pebble Hills Blvd	El Paso	TX	(915)272-5540
363305	Sizzling Donuts, LLC	12703 Montana Ave, Building A	El Paso	TX	(915)272-5520
363405	Sizzling Donuts, LLC	1191 Sean Haggerty Drive, Suite 101	El Paso	TX	(915)272-5510
364105	Sizzling Donuts, LLC	7721 Paseo Del Norte	El Paso	TX	(915)336-8080
358135	Pilot Travel Centers LLC	1419 S Us Highway 281	Falfurrias	TX	(361)325-1166
350378	Shiv Shakti Donut of Dallas, LLC	2705 Flower Mound Rd	Flower Mound	TX	(972)355-1795
350120	SUN CITY MGT, LLC	1310 Cassidy Rd	Fort Bliss	TX	(915)564-5275
350102	Army & Air Force Exchange Service	Fort Hood	Fort Hood	TX	(254)532-0021
356054	Big Horn Travel Center, LLC	1301 Markum Ranch Rd	Fort Worth	TX	(817)560-0000
358751	QUALITY BRAND GROUP TEXAS LLC	5144 Golden Triangle Blvd	Fort Worth	TX	(817)993-3280
359296	QUALITY BRAND GROUP TEXAS LLC	4601 W Bailey Boswell Rd	Fort Worth	TX	(817)237-2229
363384	QUALITY BRAND GROUP TEXAS LLC	7367 North Beach Street	Fort Worth	TX	(817)232-8063
346585	Radhe Donut of Dallas, LLC	2875 Main St	Frisco	TX	(945)732-7372
353415	Shree Ganesh Donut of Dallas, LLC	8445 Preston Rd	Frisco	TX	(214)872-1922
362898	Shree Jai Ambe Donut Corporation of Dallas Inc	2155 West University Dr.	Frisco	TX	(254)396-8091
302428	Alex Agathakis	803 W Centerville Rd	Garland	TX	(972)681-1950
362714	QUALITY BRAND GROUP TEXAS LLC	1906a S Jupiter Rd	Garland	TX	(972)271-4796
356733	Pioneer Donuts, Inc.	423 E Pioneer Parkway	Grand Prairie	TX	(469)660-0076
357242	Pilot Travel Centers LLC	3206 W Trinity Blvd	Grand Prairie	TX	(972)237-7905
364741	A.N.T ENTERPRISES, LLC	3190 Lynn Creek/Mildred Walker Parkway, Suite 300	Grand Prairie	TX	(817)583-6320
364439	QUALITY BRAND GROUP TEXAS LLC	2040 W Glade Road, Suite 300	Grapevine	TX	(254)834-4234
365014	Aramark Services, Inc.	1601 Texas 114	Grapevine	TX	(817)722-2567
358524	QUALITY BRAND GROUP TEXAS LLC	6201 Denton Highway	Haltom City	TX	(817)514-4980
358909	HELOTES DONUTS, INC.	12423 Bandera Rd	Helotes	TX	(210)369-9405
358142	Pilot Travel Centers LLC	2000 Fm 1488 Rd	Hempstead	TX	(979)826-0182
364930	HZ T Treats, LLC	32202 Us-290 W Suite C	Hockley	TX	(832)660-9681
302537	Yogi Investments, Inc.	814 Fm 1960 Rd W	Houston	TX	(281)444-7858
349238	LaTrelle's Next Gen, LLC	Houston Hobby Airport	Houston	TX	(713)640-8601
351125	Peacole, Inc	Bush Intl Airport	Houston	TX	(281)233-3239
351458	HZ T Treats, LLC	10705 Westheimer Rd	Houston	TX	(713)900-4254
351712	HZ T Treats, LLC	2330 S Shepherd Dr	Houston	TX	(346)771-9642
352552	Vintage Donuts, LLC	10220 Louetta Rd	Houston	TX	(832)559-1046
352553	HZ T Treats, LLC	1525 Bay Area Blvd	Houston	TX	(346)771-8212
352691	HZ T Treats, LLC	2808 Highway 6 S	Houston	TX	(346)771-9634
357119	HZ T Treats, LLC	9405 Main St	Houston	TX	(346)771-8229
357125	HZ T Treats, LLC	2002 Yale St	Houston	TX	(346)771-9641
364461	HZ T Treats, LLC	4501 Highway 6 North	Houston	TX	(346)654-1282
351822	HZ T Treats, LLC	18315 W Lake Houston Pkwy	Humble	TX	(346)791-1368
345830	QUALITY BRAND GROUP TEXAS LLC	1661 Precinct Line Rd	Hurst	TX	(817)503-8168

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#	Franchisee	Address	City	ST	Phone or Email
358746	QUALITY BRAND GROUP TEXAS LLC	760 W Pipeline Rd	Hurst	TX	(817)280-9737
363718	QBD Belt Line & Finely, LLC	3405 N Belt Line Rd	Irving	TX	(972)252-1079
365015	Aramark Services, Inc.	300 Kings Fort Parkway	Kaufman	TX	(469)770-6065
358146	Pilot Travel Centers LLC	127 W State Highway 302	Kermit	TX	(432)586-2531
359035	Pilot Travel Centers LLC	700 W State Highway 302	Kermit	TX	(432)586-2616
359763	HZ T Treats, LLC	1301 North Park Dr	Kingwood	TX	(346)756-8214
359402	SWIFT FOOD 146, LLC	1900 Highway 146 S	La Porte	TX	(281)941-4774
353367	Sizzling Donuts, LLC	7718 Mcpherson Rd	Laredo	TX	(956)701-3451
363548	QUALITY BRAND GROUP TEXAS LLC	905 Texas Hwy 78, Suite A.	Lavon	TX	(469)485-2105
351667	Maruti Donut of Dallas, LLC	1510 W Main St	Lewisville	TX	(214)222-5436
354679	Live Oak Donuts, LLC	7939 Pat Booker Rd	Live Oak	TX	(210)599-2334
365568	LUBBOCK COFFEE LC LLC	803 University Avenue Suite 100	Lubbock	TX	(806)696-5700
357216	1488 FOODS, LLC	5201 Fm 1488 Rd	Magnolia	TX	(281)789-4833
353103	Mansfield Donuts, Inc.	2950 Matlock Rd	Mansfield	TX	(682)400-8857
363089	Sizzling Donuts, LLC	2825 Nolana Avenue Suite 10	Mcallen	TX	(956)597-4230
349911	Krishna Donut of Dallas, LLC	3201 W Eldorado Pkwy	Mckinney	TX	(972)369-0776
357508	Shree Hardin Donuts, LLC	3805 W University Dr	Mckinney	TX	(214)491-1867
363610	SHREE VIRGINIA DONUT CORPORATION OF DALLAS	2761 Virginia Parkway Suite 100	Mckinney	TX	(469)301-6557
365016	Aramark Services, Inc.	5001 Mckinney Ranch Parkway	Mckinney	TX	(469)617-4038
358582	Pilot Travel Centers LLC	11501 State Hwy 191	Midland	TX	(432)586-2616
359159	Pilot Travel Centers LLC	801 W Interstate 20	Midland	TX	(432)687-1658
364786	Sizzling Donuts, LLC	209 N. Shary Road, Suite 100	Mission	TX	(956)420-0544
359998	HZ T Treats, LLC	6231 Highway 6	Missouri City	TX	(281)208-7931
359036	Pilot Travel Centers LLC	101 S Loop 464 Rd	Monahans	TX	(432)943-2505
353274	QUALITY BRAND GROUP TEXAS LLC	313 E Fm 544	Murphy	TX	(972)424-9400
355919	A.N.T ENTERPRISES, LLC	1955 N Kings Highway	Nash	TX	(903)255-7622
355430	46 Donuts, LLC	599 S State Highway 46	New Braunfels	TX	(830)625-2077
363290	306 Donuts, LLC	237 Fm 306, Suite 101	New Braunfels	TX	(830)214-0242
357327	QUALITY BRAND GROUP TEXAS LLC	8183 Precinct Line Rd	North Richland Hills	TX	(817)428-3701
365089	Jai Mahakali Donut Corporation of Dallas	3032 Farm To Market Road 720	Oak Point	TX	(945)319-6373
357643	Pilot Travel Centers LLC	4200 W Highway 302	Odessa	TX	(432)366-0277
358144	Pilot Travel Centers LLC	3145 Meteor Crater Rd	Odessa	TX	(432)381-5248
356740	A.N.T ENTERPRISES, LLC	3070 Ne Loop 286	Paris	TX	(903)706-5187
358143	Pilot Travel Centers LLC	2500 S Bickley Ave	Pecos	TX	(432)445-1238
353790	Sizzling Donuts, LLC	807 S Jackson Rd	Pharr	TX	(956)961-4488
364459	HZ T Treats, LLC	32346 Tx 249	Pinehurst	TX	(346)701-4020
345827	QUALITY BRAND GROUP TEXAS LLC	7212 Independence Pkwy	Plano	TX	(469)467-9130
346310	QUALITY BRAND GROUP TEXAS LLC	7317 Parkwood Blvd	Plano	TX	(972)673-0031
364847	QUALITY BRAND GROUP TEXAS LLC	340 Coit Rd, Suite 100	Plano	TX	(945)294-1348
363479	Sodexo Operations, LLC	100 University Drive	Prairie View	TX	(936)261-3311
363588	QUALITY BRAND GROUP TEXAS LLC	1401 West Princeton Drive	Princeton	TX	(469)936-1323
359961	Saraswatiji Donut Corporation	1921 N Preston Rd	Prosper	TX	(469)481-2100
365017	Aramark Services, Inc.	500 Richland Boulevard	Prosper	TX	(469)587-0904
362542	QBD Plano & Belt Line, LLC	1225 East Belt Line Road	Richardson	TX	(469)902-3758

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#	Franchisee	Address	City	ST	Phone or Email
352275	QUALITY BRAND GROUP TEXAS LLC	3035 Ridge Rd	Rockwall	TX	(469)314-1438
363143	QUALITY BRAND GROUP TEXAS LLC	2325 S Goliad St	Rockwall	TX	(469)757-2030
346762	Coffee Action West, LLC	1500 S Aw Grimes Blvd	Round Rock	TX	(512)388-2272
359486	HARTMAN HOLDINGS, INC.	130 Valiant St	San Angelo	TX	(325)340-1053
301255	Military Donuts, Inc.	7000 W Military Dr	San Antonio	TX	(210)673-4521
350918	Mesquite Country Business Venture, LLC	11026 Culebra Rd	San Antonio	TX	(210)368-2859
353792	Mesquite Country Business Venture, LLC	7551 Bandera Rd	San Antonio	TX	(210)257-9567
356104	NW Military Donuts, Inc.	14510 Nw Military Hwy	San Antonio	TX	(210)236-8734
357430	Babcock Donuts, Inc.	2026 Babcock Rd	San Antonio	TX	(210)670-7102
358229	SAI5 Franchising, LLC	10029 San Pedro Ave	San Antonio	TX	(210)592-1275
358790	MARBACH DONUTS, INC	8306 Marbach Rd	San Antonio	TX	(210)673-5902
358894	SHAENFIELD DONUTS, INC.	8027 W Loop 1604 N	San Antonio	TX	(210)263-9365
359081	R & J International Company	9800 Airport Boulevard	San Antonio	TX	(210)362-0002
359241	Sai 9 Franchising, LLC	19087 Blanco Rd	San Antonio	TX	(210)817-4554
359470	HUEBNER DONUTS INC.	10222 Huebner Rd	San Antonio	TX	(210)467-5107
364100	1525 Donuts LLC	1525 Southwest Military Drive	San Antonio	TX	(210)251-2044
365255	405 Donuts LLC	405 North Saint Mary'S Street	San Antonio	TX	(210)265-3934
365683	SAI 2 FRANCHISING, L.L.C.	25510 Bulverde Road	San Antonio	TX	(210)253-9544
353980	Compass Group USA, Inc.	100 W Woods St	San Marcos	TX	(512)245-9953
359123	Weiderstein Donuts, LLC	18384 Interstate 35 N	Schertz	TX	(210)904-8124
351791	TA Operating LLC	6701 Us 90	Sealy	TX	(979)732-2908
349752	QUALITY BRAND GROUP TEXAS LLC	2255 W Southlake Blvd	Southlake	TX	(817)488-8828
355349	HZ T Treats, LLC	5029 Louetta Rd	Spring	TX	(346)756-9222
355702	Sodexo Operations, LLC	1351 W Vanderbilt St	Stephenville	TX	(254)968-9445
359816	Shree Hanumanji Donut Corporation of Dallas	4907 Main St	The Colony	TX	(469)362-3025
364205	Om Enterprise of Tyler LLC	5012 Troup Highway	Tyler	TX	(903)258-9893
363367	Sizzling Donuts, LLC	8501 N Navarro St	Victoria	TX	(361)584-0040
355059	VALLEY MILLS DONUTS, INC.	1200 N Valley Mills Dr	Waco	TX	(254)732-0629
358618	Pilot Travel Centers LLC	1201 Interstate 20	Weatherford	TX	(817)341-4600
364897	GWR Webster LLC	1250 Fairway Drive	Webster	TX	999-999-9999
365018	Aramark Services, Inc.	2050 South State Highway 78	Wylie	TX	(972)202-9002
364659	HARTMAN HOLDINGS, INC.	7277 4th Street	Hill Air Force Base	UT	(385)298-0137
365362	HZ Coffee Group, LLC	1410 West 9000 South	West Jordan	UT	(385)699-2243
349944	BROYLES HOSPITALITY, LLC	24468 Lee Hwy	Abingdon	VA	(276)619-9447
363336	BROYLES HOSPITALITY, LLC	197 Jonesboro Road	Abingdon	VA	(276)619-5140
303739	JBAR, Inc.	3050 Duke St	Alexandria	VA	(703)751-8986
307823	Woodbridge Donuts, Inc.	504d S. Van Dorn St	Alexandria	VA	(703)461-3282
344265	EC Edsall, LLC	6451 Edsall Rd	Alexandria	VA	(703)256-4534
348454	Foxchase Donut, L.L.C.	4653 Duke St	Alexandria	VA	(703)461-3135
349686	VIGARIO INVESTMENT SIXTEEN, LLC	7001 Manchester Blvd	Alexandria	VA	(703)313-4701
354568	DVA S King-4700, LLC	4700 S King St	Alexandria	VA	(571)312-8670
354718	DVA Fordson-7645, LLC	7645 Fordson Rd	Alexandria	VA	(703)360-2500
356044	DVA Telegraph-7710, LLC	7710 Telegraph Rd	Alexandria	VA	(703)202-3401
356760	DVA Huntington, LLC	5836 N Kings Highway	Alexandria	VA	(703)329-9222
357280	DVA Eisenhower - 2415, LLC	2415 Eisenhower Ave	Alexandria	VA	(703)202-3343
358121	DVA Woodlawn, LLC	8702 Richmond Highway	Alexandria	VA	(703)810-7230
364774	DVA Columbia-7025, LLC	7025 Columbia Pike	Annandale	VA	(703)202-8859
343818	The Grove, Inc.	Ronald Reagan Airport	Arlington	VA	(703)414-3708
346020	Clarendon Holdings LLC	1413 S Fern St	Arlington	VA	(703)920-0677

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#	Franchisee	Address	City	ST	Phone or Email
350977	DVA Wilson-2201, LLC	2201 Wilson Blvd	Arlington	VA	(571)312-7369
353139	DVA Wilson-4201, LLC	4201 Wilson Blvd	Arlington	VA	(571)312-2383
353800	BMG Consulting Services, LLC	Ronald Reagan Airport	Arlington	VA	(240)565-8570
353801	BMG Consulting Services, LLC	Ronald Reagan Airport	Arlington	VA	6105216707
356048	DVA Glebe - 70, LLC	70 N Glebe Rd	Arlington	VA	(571)970-5443
356962	The Grove, Inc.	Ronald Reagan Airport	Arlington	VA	(703)414-5666
362893	DVA Wilson - 3300, LLC	3300 Wilson Boulevard	Arlington	VA	(571)325-1390
364498	THE GROVE/M2 JV, LLC	1 Ronald Reagan Washington National Airport Access Road	Arlington	VA	(703)566-2793
350041	DVA Ashburn-44110, LLC	44110 Ashburn Village Blvd	Ashburn	VA	(571)415-6080
363524	Vigario Investment Twenty Two, LLC	44795 Dulles Overlook Dr #180	Ashburn	VA	(703)724-0130
351950	VIRGINIA DONUTS XXXVI	11657 N Lakeridge Pkwy	Ashland	VA	(804)496-6765
364817	Coastal Roanoke Investments, LLC	1111 East Lynchburg Salem Turnpike	Bedford	VA	(540)655-8747
350752	Virginia Polytechnic & State University	150 Kent St	Blacksburg	VA	(540)231-4901
353402	Parker Oil Company, Incorporated	3134 State Route 903	Bracey	VA	(434)447-0242
364367	BROYLES HOSPITALITY, LLC	3769 Lee Highway	Bristol	VA	(276)642-0072
354651	Bristow Donuts LLC	12713 Braemar Village Plz	Bristow	VA	(703)335-2908
352163	DVA Burke-6050, LLC	6050 Burke Commons Rd	Burke	VA	(703)239-0390
352184	VIRGINIA DONUTS IX, LLC	13440 Carrollton Blvd	Carrollton	VA	(757)238-9096
343749	DVA Lee-14631, LLC	14631 Lee Hwy	Centreville	VA	(703)815-4020
354479	VIGARIO INVESTMENT ELEVEN, LLC	13902 Lee Jackson Memorial Hwy	Chantilly	VA	(703)263-1073
347994	JBAR RIVANNA LLC	305 Rivanna Plaza Dr	Charlottesville	VA	(434)244-9998
343718	Virginia Donuts XXXXVI, LLC	1100 Cedar Rd	Chesapeake	VA	(757)548-2440
350784	Vattom Donuts, LLC	4444 Portsmouth Blvd	Chesapeake	VA	(757)392-3089
350992	Vattom Donuts, LLC	1336 Poindexter St	Chesapeake	VA	(757)233-3377
353646	VIRGINIA DONUTS VIII, LLC	215 Hillcrest Pkwy	Chesapeake	VA	(757)421-3467
356065	VIRGINIA DONUTS XI, LLC	1444 Mt Pleasant Rd	Chesapeake	VA	(757)482-2629
356916	Virginia Donuts XXI, LLC	1108 Volvo Pkwy	Chesapeake	VA	(757)547-7271
363654	Vattom Donuts, LLC	3112 Western Branch Boulevard	Chesapeake	VA	(757)686-8815
344955	Virginia Donuts XXIX, LLC	4417 W. Hundred Rd	Chester	VA	(804)454-0423
354747	VIRGINIA DONUTS XIV, LLC	2500 W Hundred Rd	Chester	VA	(804)717-8299
364577	Roanoke St Christianburg VA, LLC	2384 Roanoke Street	Christiansburg	VA	(540)750-9837
358630	Winchester Donuts II, llc	120 Business Blvd	Clear Brook	VA	(540)901-4240
363051	VIRGINIA DONUTS XVIII, LLC	1603 Boulevard	Colonial Heights	VA	(804)524-4934
352759	Culpeper LGS LLC	500 Meadowbrook Dr	Culpeper	VA	(540)727-0202
364242	Vigario Investment Twenty Three, LLC	4101 Dale Blvd	Dale City	VA	(703)580-5825
364406	Coastal Roanoke Investments, LLC	133 Market Center Way	Daleville	VA	(540)855-1259
347576	Pilot Travel Centers LLC	4610 County Dr	Disputanta	VA	(804)863-4612
353992	Goldwater Dulles Landing LLC	24560 Dulles Landing Dr	Dulles	VA	(703)665-1036
357281	VIGARIO INVESTMENT EIGHTEEN, LLC	17020 Richmond Highway	Dumfries	VA	(703)221-7947
358084	Virginia Donuts XXXVIII, LLC	908 Market Dr	Emporia	VA	(434)336-9991
302694	Vigario Investment Two LLC	13061 Lee Jackson Memorial Hwy	Fairfax	VA	(703)631-4503
306136	Vigario Investment Five, LLC	9550 Fairfax Blvd	Fairfax	VA	(703)591-3855
308047	Vigario Investment Three LLC	10633 Braddock Rd	Fairfax	VA	(703)691-4090
349668	Fairfax Station Holdings, L.L.C.	10955 Fairfax Blvd	Fairfax	VA	(703)279-1859
350656	DVA Main-10020, LLC	10020 Main St	Fairfax	VA	(703)537-0851
356615	Sodexo Operations, LLC	4349 Chesapeake Ln	Fairfax	VA	(703)993-6688
350773	DVA Annandale - 101, LLC	101 E Annandale Rd	Falls Church	VA	(703)829-1630
353322	DVA Arlington - 6138, LLC	6138 Arlington Blvd	Falls Church	VA	(571)325-1380
300908	Woodbridge Donuts, Inc.	5985 13th St	Fort Belvoir	VA	(703)781-3000
363626	Virginia Donuts XXXXIII, LLC	1130 Armory Dr	Franklin	VA	(757)304-9252
354658	RIYA2 ENTERPRISES LLC	3730 Plank Rd	Fredericksburg	VA	(540)786-3334

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
356542	ANNALI ENTERPRISE LLC	11785 Tidewater Trl	Fredericksburg	VA	(540)681-1000
356661	Shrikrishna 2 Corporation	150 Warrenton Rd	Fredericksburg	VA	(540)681-1918
356771	PARTH ENTERPRISE LLC	5459 Plank Rd	Fredericksburg	VA	(540)412-9787
356772	AASHI Enterprise LLC	5410 Jefferson Davis Hwy	Fredericksburg	VA	(540)693-4042
330183	Winchester Donuts, L.L.C.	202 S Commerce Ave	Front Royal	VA	(540)636-8830
330186	Winchester Donuts, L.L.C.	9886 Winchester Rd	Front Royal	VA	(540)622-6002
358050	Winchester Donuts II, llc	114 South St	Front Royal	VA	(540)252-4210
347884	Stonewall Donut, L.L.C.	7901 Stonewall Shops Sq	Gainesville	VA	(703)239-3913
355673	Heritage Donut LLC	13801 Heathcote Boulevard	Gainesville	VA	(703)468-4912
354569	THG - LEXINGTON FARM, LLC	10260 W Broad St	Glen Allen	VA	(804)303-8512
356816	THG-Fairground, LLC	2738 Fairground Rd	Goochland	VA	(804)556-0422
355259	VIRGINIA DONUTS XXXXI, LLC	79 Freedom Dr	Gordonsville	VA	(540)406-5101
349460	Virginia Donuts II, LLC	2129 W Mercury Blvd	Hampton	VA	(757)262-1121
351926	Virginia Donuts V, LLC	2006 Nickerson Blvd	Hampton	VA	(757)850-0002
353941	VIRGINIA DONUTS X, LLC	1133 W Mercury Blvd	Hampton	VA	(757)838-3563
357612	Virginia Donuts XXVI, LLC	3370 Commander Shepard Blvd	Hampton	VA	(757)766-4109
351942	Aramark Educational Services, LLC	738 S Mason St	Harrisonburg	VA	(540)568-5797
353514	HARRISONBURG UNIVERSITY LLC	291 University Blvd	Harrisonburg	VA	(540)217-5517
356056	Pleasant Valley AP LLC	81 Pleasant Valley Rd	Harrisonburg	VA	(540)205-8126
358809	Pilot Travel Centers LLC	3634 N Valley Pike	Harrisonburg	VA	(858)599-3716
359275	Port Republic LGS LLC	1085 Port Republic Rd	Harrisonburg	VA	(540)646-0877
359836	THG-Lauderdale, LLC	3125 Lauderdale Dr	Henrico	VA	(804)308-3918
364988	THG - LEXINGTON FARM, LLC	3443 Cox Road	Henrico	VA	(804)447-1329
344857	DVA Spring-141, LLC	141 Spring St	Herndon	VA	(703)437-5672
362709	Sodexo Operations, LLC	3443 Historic Sully Way	Herndon	VA	(301)204-5839
358048	FAC VA PETERS CREEK RD LLC	7000 Peters Creek Rd	Hollins	VA	(540)366-2006
358589	Vigario Investment Fourteen, LLC	308 Kellys Ford Plaza Se	Leesburg	VA	(703)771-0250
363155	LEXINGTON AGA LLC	30 Econo Ln	Lexington	VA	(540)249-1025
353138	DVA Lorton-9425, LLC	9425 Lorton Market St	Lorton	VA	(703)372-1815
355668	FAC 3309 Old Forest Rd LLC	3309 Old Forest Rd	Lynchburg	VA	(434)385-0142
364361	Timberlake Rd Lynchburg VA, LLC	7916 Timberlake Road	Lynchburg	VA	(434)316-8093
364343	Madison Heights VA, LLC	4764 South Amherst Highway	Madison Heights	VA	(434)948-0828
331797	Vigario Investment LLC	8985 Centreville Rd	Manassas	VA	(703)393-0010
345766	Vigario Investment Four LLC	8386 Sudley Rd	Manassas	VA	(703)330-1781
343631	Sodexo Operations, LLC	930 Dolley Madison Blvd	Mclean	VA	(703)482-9242
346366	Sodexo Operations, LLC	1550 Tysons Mclean Dr	Mclean	VA	(703)482-9242
349313	Virginia Donuts XXXI, LLC	9225 Atlee Rd	Mechanicsville	VA	(804)789-0514
355236	VIRGINIA DONUTS XII, LLC	13521 Waterford Place	Midlothian	VA	(804)744-5384
358850	Virginia Donuts XXXII, LLC	3601 Price Club Blvd	Midlothian	VA	(804)675-9077
363221	Virginia Donuts XXXX, LLC	1366 Sycamore Sq	Midlothian	VA	(804)794-6315
363459	Virginia Donuts XXV, LLC	2500 Promenade Parkway	Midlothian	VA	252 489 4677
356892	New Market LGS LLC	145 W Old Cross Rd	New Market	VA	(540)740-9080
306263	Virginia Donuts IV, LLC	12753 Jefferson Ave	Newport News	VA	(757)877-2500
347639	Virginia Donuts I, LLC	12425 Warwick Blvd	Newport News	VA	(757)597-0010
353211	VIRGINIA DONUTS VII, LLC	3201 Washington Ave	Newport News	VA	(757)380-0025
359412	Virginia Donuts XXXIII, LLC	12259 Hornsby Lane	Newport News	VA	(757)249-0371
359933	Virginia Donuts XXXIX, LLC	15488 Warwick Boulevard	Newport News	VA	(757)888-3047
362567	Virginia Donuts XXXV, LLC	692 J Clyde Morris Blvd	Newport News	VA	(757)594-0013
346443	Norfolk Donuts, LLC	3901 Hampton Blvd	Norfolk	VA	(757)489-7990
352692	Norfolk Donuts, LLC	841 N Military Hwy	Norfolk	VA	(757)321-0395
355286	Norfolk Donuts, LLC	8410 Hampton Blvd	Norfolk	VA	(757)904-1839
355111	DVA Chain - 2946, LLC	2946 Chain Bridge Rd	Oakton	VA	(571)340-3567
359136	JBAR ORANGE LLC	593 N Madison Rd	Orange	VA	(540)875-2224
346555	JBAR PALMYRA LLC	271 Turkeysag Trail	Palmyra	VA	(434)589-1762

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
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#	Franchisee	Address	City	ST	Phone or Email
358063	Virginia Donuts XXVII, LLC	153 Wagner Rd	Petersburg	VA	(804)722-1651
306955	Norfolk Donuts, LLC	4701 George Washington Hwy	Portsmouth	VA	(757)558-3073
352662	Vattom Donuts, LLC	3014 Turnpike Rd	Portsmouth	VA	(757)392-3936
357919	THG - Flat Rock, LLC	2650 Wilton Square Place	Powhatan	VA	(804)263-3218
353459	VISHWAS PURCELLVILLE LLC	1200 Wolf Rock Dr	Purcellville	VA	(540)441-3806
358509	PIZZA BROTHERS EAST, INC.	3500 Russell Rd	Quantico	VA	(571)931-6383
355665	VIRGINIA DONUTS XXIII, llc	1 Cooper Tavern Rd	Quinton	VA	(804)932-3265
347055	Pilot Travel Centers LLC	713 Oakland Cir	Raphine	VA	(540)377-9329
349165	HW DONUT LLC	2280 Hunters Woods Plz	Reston	VA	(703)860-9252
307173	The Heritage Group, LLC	7300 Staples Mill Rd	Richmond	VA	(804)262-9393
345322	VIRGINIA DONUTS XXX, LLC	11556 Busy St	Richmond	VA	(804)464-1654
349767	THG - Spring Oak, LLC	4050 Spring Oak Dr	Richmond	VA	(804)918-2346
353926	Aramark Corporation	15010 Capital One Dr	Richmond	VA	(804)284-1566
354286	VIRGINIA DONUTS XIII, LLC	900 W Broad St	Richmond	VA	(804)644-0853
355075	THG - Glen Eagles, LLC	10390 Ridgefield Parkway	Richmond	VA	(804)528-4216
355235	VIRGINIA DONUTS XV, LLC	4869 Nine Mile Rd	Richmond	VA	(804)236-0279
356452	THG - Patterson, LLC	10600 Patterson Ave	Richmond	VA	(804)658-5875
356915	Virginia Donuts XIX, LLC	8501 Midlothian Turnpike	Richmond	VA	(804)320-3260
357010	THG - Brook Rd, LLC	7721 Brook Road	Richmond	VA	(804)562-7556
358522	Virginia Donuts XXVIII, LLC	7021 Hull Street Rd	Richmond	VA	(804)675-1000
358927	THG - Woodman, LLC	2300 Hungary Rd	Richmond	VA	(804)269-5925
358962	THG Dominion, LLC	600 E. Canal St.	Richmond	VA	(804)308-1911
364345	Virginia Donuts XXXXII,LLC	4000 Mechanicsville Turnpike	Richmond	VA	(804)401-8942
346485	ROANOKE COFFEE AND DONUTS, LLC	5044 Keagy Rd	Roanoke	VA	(540)772-3951
354043	FAC VA 670 Brandon Ave, LLC	670 Brandon Ave	Roanoke	VA	(540)985-3113
355496	FAC VA 3424 Orange Ave, LLC	3424 Orange Ave Ne	Roanoke	VA	(540)344-2454
345577	JBAR RUCKERSVILLE LLC	5920 Seminole Trail	Ruckersville	VA	(434)985-2422
354555	VIRGINIA DONUTS XVII, LLC	23807 Rogers Clark Blvd	Ruther Glen	VA	(804)448-8000
355212	FAC VA Salem, LLC	1803 W Main St	Salem	VA	(540)375-2868
349374	Pilot Travel Centers LLC	781 Moores Ferry Rd	Skippers	VA	(434)336-9100
349483	Pilot Travel Centers LLC	2190 Philpott Rd	South Boston	VA	(434)572-2340
355342	East Gate Donut LLC	25421 Lizzio Center Dr	South Riding	VA	(703)349-6670
345314	DVA Back-6715, LLC	6715 Backlick Rd	Springfield	VA	(571)325-1400
363083	Shrikrishna 3 Corporation	428 Garrisonville Road	Stafford	VA	(540)446-2614
363406	Staunton AGA LLC	704 Greenville Avenue	Staunton	VA	(540)368-6861
363045	Winchester Donuts II, llc	1145 State Route 647	Stephens City	VA	(540)866-0040
342056	THE GROVE/M2 JV, LLC	Dulles Intl Airport	Sterling	VA	(703)572-6845
342090	THE GROVE/M2 JV, LLC	Dulles Intl Airport	Sterling	VA	(703)572-6845
344775	DVA Oak-23070, LLC	23070 Oak Grove Rd	Sterling	VA	(703)435-9233
349292	THE GROVE/M2 JV, LLC	Dulles International Airport	Sterling	VA	(703)896-6645
350092	THE GROVE/M2 JV, LLC	Dulles Intl Airport	Sterling	VA	(703)896-6645
364243	DVA Great Falls-20789, LLC	20789 Great Falls Plaza	Sterling	VA	(571)202-6001
350934	Winchester Donuts, L.L.C.	314 W King St	Strasburg	VA	(540)465-8676
357080	Virginia Donuts I, LLC	2400 Holland Rd	Suffolk	VA	(757)539-5849
358573	Virginia Donuts XXIV, llc	1940 N Main St	Suffolk	VA	(757)923-1000
358062	VIRGINIA DONUTS XXXIV, LLC	1616 Tappahannock Blvd	Tappahannock	VA	(804)443-4139
347147	Pilot Travel Centers LLC	1014 Mount Olive Rd	Toms Brook	VA	(540)436-3121
302972	Vigario Investment Six, LLC	314 Maple Ave W	Vienna	VA	(703)865-4760
350973	DVA Gallows-2750, LLC	2750 Gallows Rd	Vienna	VA	(703)992-8522
358600	DVA 1495 Cornerside, LLC	1495 Cornerside Blvd	Vienna	VA	(703)936-0986
356128	FAC VA VINTON LLC	999 Hardy Rd	Vinton	VA	(540)345-1654
302507	V.B. Donuts, LLC	5600 Princess Anne Rd	Virginia Beach	VA	(757)490-1944
306384	V.B. Donuts, LLC	2928 Shore Dr	Virginia Beach	VA	(757)496-5801

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#	Franchisee	Address	City	ST	Phone or Email
346930	Vattom Donuts, LLC	6119 Indian River Rd	Virginia Beach	VA	(757)531-7751
347518	V.B. Donuts, LLC	2196 First Colonial Rd	Virginia Beach	VA	(757)412-1196
349462	Vattom Donuts, LLC	627 Independence Blvd	Virginia Beach	VA	(757)961-2929
349974	V.B. Donuts, LLC	4508 Princess Anne Rd	Virginia Beach	VA	(757)309-4777
353306	V.B. Donuts, LLC	4877 Shore Dr	Virginia Beach	VA	(757)222-9641
353317	V.B. Donuts, LLC	208 N Birdneck Rd	Virginia Beach	VA	(757)965-7868
354265	V.B. Donuts, LLC	3701 Pacific Ave	Virginia Beach	VA	(757)351-3609
354571	V.B. Donuts, LLC	5740 Northampton Blvd	Virginia Beach	VA	(757)333-7754
356748	V.B. Donuts, LLC	1297 General Booth Blvd	Virginia Beach	VA	(757)500-4812
358796	V.B. Donuts, LLC	3529 Virginia Beach Blvd	Virginia Beach	VA	(757)904-3434
358800	V.B. Donuts, LLC	5284 Providence Rd	Virginia Beach	VA	(757)937-3669
359253	V.B. Donuts, LLC	345 N Great Neck Rd	Virginia Beach	VA	(757)937-8538
364886	V.B. Donuts, LLC	2052 South Independence Boulevard	Virginia Beach	VA	(757)937-0781
348627	PMG TRAVEL PLAZA, LLC	12461 Old Stage Rd	Warfield	VA	(434)478-4547
349941	Warrenton Donut, LLC	700 James Madison Hwy	Warrenton	VA	(540)347-6088
353087	LAXMAN ENTERPRISE LLC	316 W Lee Hwy	Warrenton	VA	(540)347-3937
358122	WAYNESBORO ROSSER LLC	501a Shenandoah Village Dr	Waynesboro	VA	(540)808-0840
347537	GREAT WOLF WILLIAMSBURG SPE, LLC	549 E Rochambeau Dr	Williamsburg	VA	(757)229-9700
350700	Virginia Donuts XX, llc	6384 Richmond Rd	Williamsburg	VA	(757)565-2001
356009	Virginia Donuts XXII, LLC	1317 Richmond Rd	Williamsburg	VA	(757)476-8010
330181	Winchester Donuts, L.L.C.	992 Millwood Pike	Winchester	VA	(540)667-9775
330182	Winchester Donuts, L.L.C.	2605 Valley Ave	Winchester	VA	(540)662-0738
331607	Winchester Donuts, L.L.C.	303 W Boscawen St	Winchester	VA	(540)662-7622
335439	Winchester Donuts, L.L.C.	1208 Berryville Rd	Winchester	VA	(540)667-7456
351358	Winchester Donuts, L.L.C.	1571 Martinsburg Pike	Winchester	VA	(540)431-5724
358051	Winchester Donuts II, llc	190 Crock Wells Mill Dr	Winchester	VA	(540)722-4777
353497	VIGARIO INVESTMENT SEVENTEEN, LLC	14200 Smoketown Rd	Woodbridge	VA	(571)552-3177
347061	Pilot Travel Centers LLC	1318 E. Lee Hwy	Wytheville	VA	(276)228-2421
350827	Virginia Donuts I, LLC	6605 George Washington Mem Hwy	Yorktown	VA	(757)874-1235
340762	Ascutney Junction, LLC	100 Rt 131	Ascutney	VT	(802)674-2397
345953	Quality Donuts, Inc.	571 Us Route 302	Barre	VT	(802)622-0250
355670	Quality Donuts, Inc.	350 N Main St	Barre	VT	(802)622-0730
331319	Verm Co., LLC	124 Rockingham St	Bellows Falls	VT	(802)463-8167
336770	BAPA 237 NORTH ST DONUTS LLC	237 North St.	Bennington	VT	(802)440-5321
339195	BAPA 209 NORTHSIDE DRIVE DONUTS LLC	209 Northside Drive	Bennington	VT	(802)440-5297
352099	Donuts Of Rutland, Inc.	9 1/2 Conant Square	Brandon	VT	(802)465-8664
304874	BAPA 469 CANAL STREET DONUTS LLC	469 Canal St	Brattleboro	VT	(802)490-2855
307890	BAPA 1071 PUTNEY ROAD DONUTS LLC	1071 Putney Rd	Brattleboro	VT	(802)490-2902
339736	BAPA 328 MARLBORO RD DONUTS LLC	327 Marlboro Rd	Brattleboro	VT	(802)490-2897
300403	Tasty Delites Northeast, LLC	206 Shelburne Rd	Burlington	VT	(802)658-6299
348340	Donuts Of Rutland, Inc.	2194 Main St	Castleton	VT	(802)468-3044
301674	Tasty Delites Northeast, LLC	807 College Pky	Colchester	VT	(802)655-6197
350520	Tasty Delites Northeast, LLC	25 Macrae Rd	Colchester	VT	(802)399-2275
351541	Tasty Delites Northeast, LLC	156 Roosevelt Hwy	Colchester	VT	(802)655-3000
353275	NORTHEAST KINGDOM DONUTS I LLC	4584 Us Route 5	Derby	VT	(802)624-4127
302606	Tasty Delites Northeast, LLC	134 Jericho Rd	Essex	VT	(802)879-4145
301648	Tasty Delites Northeast, LLC	122 Pearl St	Essex Junction	VT	(802)879-7466

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#	Franchisee	Address	City	ST	Phone or Email
352774	Tasty Delites Northeast, LLC	2 Carmichael St	Essex Junction	VT	(802)857-5763
363011	Donuts Of Rutland, Inc.	71 Washington St	Fair Haven	VT	(802)278-8416
308574	Donuts Of Rutland, Inc.	195 Main St	Ludlow	VT	(802)228-7382
300852	C.N. Donuts, LLC	78 Broad St/Us Rt 5 & 91	Lyndonville	VT	(802)626-4451
337758	Donuts Of Rutland, Inc.	4604 Main St	Manchester Center	VT	(802)362-4127
335834	Donuts Of Rutland, Inc.	16 Court St	Middlebury	VT	(802)388-9300
331841	Tasty Delites Northeast, LLC	Route 6	Milton	VT	(802)893-2820
337347	Choice Donuts, Inc.	51 Berlin St	Montpelier	VT	(802)223-0928
310116	Tasty Delites Northeast, LLC	157 Vt Route 15 W	Morrisville	VT	(802)888-3251
349044	Donuts Of Rutland, Inc.	5356 Ethan Allen Hwy	New Haven	VT	(802)453-2892
352038	Sodexo Management, Inc.	158 Harmon Dr	Northfield	VT	(802)485-2296
349335	DUNQUE, LLC	7024 Woodstock Rd	Quechee	VT	(802)295-7323
335824	Donuts Of Rutland, Inc.	14 South Main St.	Randolph	VT	(802)728-7101
300380	Donuts Of Rutland, Inc.	142 S Main St	Rutland	VT	(802)773-8545
331967	Donuts Of Rutland, Inc.	446 West Street	Rutland	VT	(802)775-6355
350672	Donuts Of Rutland, Inc.	93 Woodstock Ave	Rutland	VT	(802)772-7725
302595	Tasty Delites Northeast, LLC	138 Swanton Rd	Saint Albans	VT	(802)527-1791
350564	Tasty Delites Northeast, LLC	725 Fairfax Rd	Saint Albans	VT	(802)528-5267
301219	C.N. Donuts, LLC	473 Railroad St	Saint Johnsbury	VT	(802)748-5225
355063	Tasty Delites Northeast, LLC	4109 Shelburne Rd	Shelburne	VT	(802)489-5679
301732	Tasty Delites Northeast, LLC	1220 Williston Road	South Burlington	VT	(802)658-4157
354739	Tasty Delites Northeast, LLC	977 Shelburne Rd	South Burlington	VT	(802)497-1756
336021	Verm Co., LLC	50 Clinton St	Springfield	VT	(802)885-2120
351728	Dunspring, LLC	252 River St	Springfield	VT	(802)885-8466
348703	Tasty Delites Northeast, LLC	911 S Main St	Stowe	VT	(802)253-8335
300361	Tasty Delites Northeast, LLC	Rt 78 (1st St)	Swanton	VT	(802)868-2465
341421	Westmin Co, LLC	5190 Us Route 5	Westminster	VT	(802)722-9862
354835	ZoeDough LLC	352 N Hartland Rd	White River Junction	VT	(802)369-2116
352198	Tasty Delites Northeast, LLC	2939 St George Rd	Williston	VT	(802)662-4926
364564	Tasty Delites Northeast, LLC	10 Simons Plaza Suite 3	Williston	VT	(802)888-3251
354915	C & N, LLC	43 E Main St	Wilmington	VT	(802)464-5761
351103	Tmart Operations I, LLC	W3208 County Road Kk	Appleton	WI	(920)733-7740
356839	Tmart Operations I, LLC	2787 Milwaukee Rd	Beloit	WI	(608)346-0443
365170	Tmart Operations I, LLC	2760 Prairie Avenue	Beloit	WI	(608)904-0409
364113	Tmart Operations I, LLC	609 State Highway 54	Black River Falls	WI	(715)896-2919
364241	DAIRYLAND OPERATIONS, LLC	W62n245 Washington Avenue	Cedarburg	WI	(262)838-1917
352721	Tmart Operations I, LLC	950 Main Ave	De Pere	WI	(920)632-4390
350181	DELAVAN SR & NG VENTURE LLC	502 Borg Rd	Delavan	WI	(262)725-7248
356501	Tmart Operations I, LLC	1431 South Hastings Way	Eau Claire	WI	(715)577-0079
347346	Rhyan Management Co.	11180 Goede Rd	Edgerton	WI	(608)884-0333
355859	Tmart Operations I, LLC	735 W Johnson St	Fond Du Lac	WI	(920)204-2228
357138	Rhyan Management Co.	1646 Madison Ave	Fort Atkinson	WI	(920)542-1552
356965	DAIRYLAND OPERATIONS, LLC	2125 Main St	Green Bay	WI	(920)492-0032
358748	Shree ARK LLC	7575 W Cold Spring Rd	Greenfield	WI	(414)979-5318
354496	Tmart Operations I, LLC	1595 E Sumner St	Hartford	WI	(262)788-3088
352720	Tmart Operations I, LLC	2455 Lineville Rd	Howard	WI	(920)412-4372
350431	Rhyan Management Co.	2121 Milton Ave	Janesville	WI	(608)754-4054
310453	Quick Serve, Inc.	11748 75th St	Kenosha	WI	(262)857-9192
362833	Quick Serve, Inc.	3400 Market Ln	Kenosha	WI	(262)748-1277
354822	Tmart Operations I, LLC	1422 Losey Blvd S	La Crosse	WI	(608)881-9001
364098	DAIRYLAND OPERATIONS, LLC	431 Lang Drive	La Crosse	WI	(608)716-1509
362754	Rhyan Management Co.	300 Peller Rd	Lake Geneva	WI	(262)203-5051
350032	Tmart Operations I, LLC	801 S Park St	Madison	WI	(608)819-6090

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#	Franchisee	Address	City	ST	Phone or Email
350610	Tmart Operations I, LLC	739 S Gammon Rd	Madison	WI	(608)467-7705
355441	Tmart Operations I, LLC	1401 Emil St	Madison	WI	(608)609-0610
359959	Tmart Operations I, LLC	1502 W Broadway	Madison	WI	(608)350-9779
364438	TMART OPERATIONS I LLC	1007 Gateway Avenue	Mauston	WI	(608)847-8829
358872	Tmart Operations I, LLC	1490 Oneida St	Menasha	WI	(920)740-0221
349839	MILWAUKEE COFFEE HOSPITALITY MENOMONEE FALLS LLC	N56w15560 Silver Spring Dr	Menomonee Falls	WI	(262)373-1799
356640	Tmart Operations I, LLC	2320 State Highway 25 N	Menomonie	WI	(715)563-2999
365054	TMART OPERATIONS I LLC	11511 N Port Washington Road	Mequon	WI	(262)933-9200
300605	Shree Layton LLC	151 W Layton Ave	Milwaukee	WI	(414)815-6743
351918	MILWAUKEE COFFEE HOSPITALITY WATER STREET LLC	111 E Wisconsin Ave	Milwaukee	WI	(414)224-7924
352162	Shree 27th LLC	4550 S 27th St	Milwaukee	WI	(414)281-4766
357232	VN 76ST LLC	7272 N 76th St	Milwaukee	WI	(414)284-7604
357235	VN CAPITOL LLC	7926 W Capitol Dr	Milwaukee	WI	(414)284-7609
362666	Shree L27 LLC	3659 S 27th St	Milwaukee	WI	(414)255-7651
364280	VN Brown Deer, LLC	8111 West Brown Deer Road	Milwaukee	WI	(414)431-4220
364843	VN 242 Capitol LLC	242 East Capitol Drive	Milwaukee	WI	(414)268-6999
365128	VN LOVERS LANE LLC	5430 North Lovers Lane Road	Milwaukee	WI	(414)268-6823
365514	Host International, Inc.	5300 South Howell Avenue	Milwaukee	WI	(401)732-5140
365520	Host International, Inc.	5300 South Howell Avenue	Milwaukee	WI	(401)732-5140
353729	Tmart Operations I, LLC	501 8th St	Monroe	WI	(608)403-4344
355410	Milwaukee Coffee Hospitality Sunneyside Avenue LLC	1215 N Greenbay Rd	Mount Pleasant	WI	(414)216-7164
350091	MILWAUKEE COFFEE HOSPITALITY NEW BERLIN LLC	3500 S Moorland Rd	New Berlin	WI	(262)785-1305
349936	MILWAUKEE COFFEE HOSPITALITY OAK CREEK LLC	2345 W Ryan Rd	Oak Creek	WI	(414)761-5051
352158	MILWAUKEE COFFEE HOSPITALITY SOUTH HOWELL LLC	8750 S Howell Ave	Oak Creek	WI	(414)571-2440
352642	MILWAUKEE COFFEE HOSPITALITY OCONOMOWAC LLC	427 E Wisconsin Ave	Oconomowoc	WI	(262)567-7273
350455	Tmart Operations I, LLC	3005 Village Park Dr	Plover	WI	(715)544-0515
353194	Tmart Operations I, LLC	2950 New Pinery Rd	Portage	WI	(608)745-5700
355833	Tmart Operations I, LLC	90 Riverside Square	Prairie Du Chien	WI	(608)306-0090
362894	Tmart Operations I, LLC	10 Viking Dr	Reedsburg	WI	(608)495-4486
353089	Tmart Operations I, LLC	1415 Lincoln St	Rhinelander	WI	(715)420-2004
364114	TMART OPERATIONS I LLC	1651 U.S. 14	Richland Center	WI	(608)408-6807
363806	TANEJA RIVER FALLS, LLC	1287 N Main St	River Falls	WI	(715)629-8080
356838	Tmart Operations I, LLC	410a Phillips Blvd	Sauk City	WI	(608)640-7300
364278	DAIRYLAND OPERATIONS, LLC	1209a East Green Bay Street	Shawano	WI	(608)669-0670
351882	Tmart Operations I, LLC	2832 S Business Dr	Sheboygan	WI	(920)889-5210
351994	MILWAUKEE COFFEE HOSPITALITY SOUTH MILWAUKEE LLC	3103 South Chicago Ave	South Milwaukee	WI	(414)570-2111
356987	Tmart Operations I, LLC	2480 State Highway 138	Stoughton	WI	(608)208-2003
353225	MILWAUKEE COFFEE HOSPITALITY STURTEVANT LLC	9209 Durand Ave	Sturtevant	WI	(262)287-2288
362508	Quick Serve, Inc.	717 S Sylvania Ave	Sturtevant	WI	262-888-1098
353200	Tmart Operations I, LLC	950 Windsor St	Sun Prairie	WI	(608)834-3434
354236	Tmart Operations I, LLC	3110 Tower Ave	Superior	WI	(715)919-0959
352431	Tmart Operations I, LLC	1825 N Superior Ave	Tomah	WI	(608)374-5678
350655	MILWAUKEE COFFEE HOSPITALITY WAUKESHA LLC	2450 N Grandview Blvd	Waukesha	WI	(262)524-0353

CURRENT DUNKIN' RESTAURANT FRANCHISEES					
AS OF DECEMBER 29, 2024					
#	Franchisee	Address	City	ST	Phone or Email
351709	Milwaukee Coffee Hospitality Sunset LLC	804 W Sunset Dr	Waukesha	WI	(262)888-3176
350274	Tmart Operations I, LLC	404 W Main St	Waunakee	WI	(608)807-1307
359371	Tmart Operations I, LLC	1030 W Fulton St	Waupaca	WI	(715)467-7266
363962	DAIRYLAND OPERATIONS, LLC	103 Gateway Drive	Waupun	WI	(920)260-1620
352545	Tmart Operations I, LLC	225620 Rib Mountain Dr	Wausau	WI	(715)409-1776
350984	Shree West Allis LLC	2865 S 108th St	West Allis	WI	(414)321-8268
364092	SHREE 7801 LLC	7801 West Greenfield Avenue	West Allis	WI	(414)446-2029
349917	Shree Miller Park LLC	2068 Miller Park Way	West Milwaukee	WI	(414)384-8532
365648	Tmart Operations I, LLC	83 Buol Road	West Salem	WI	(608)461-2532
352546	Tmart Operations I, LLC	4020 Schofield Ave	Weston	WI	(715) 409-1843
350170	VN WHITEFISH BAY LLC	106 W Silver Spring Dr	Whitefish Bay	WI	(414)284-7608
362598	Tmart Operations I, LLC	69 Commerce St	Wisconsin Dells	WI	(608)350-9029
356958	Tmart Operations I, LLC	2121 8th St S	Wisconsin Rapids	WI	(715)204-5260
362521	Profit Concepts, Inc.	8224 Us Route 60	Barboursville	WV	(304)988-8005
352042	Profit Concepts, Inc.	4223 Robert C Byrd Dr	Beckley	WV	(304)254-8102
353780	Profit Concepts, Inc.	2005 Harper Rd	Beckley	WV	(304)255-9283
357509	Profit Concepts, Inc.	2046 Harper Rd	Beckley	WV	(304)253-9619
348597	Doughnut Joe's, LLC	50 Genesis Blvd	Bridgeport	WV	(304)808-6005
349901	Doughnut Joe's, LLC	20 S Wedge St	Bridgeport	WV	(304)933-3666
364570	Profit Concepts, Inc.	510 Old Co 3/3 Road	Chapmanville	WV	(304)310-2349
363977	Profit Concepts, Inc.	288 Oakwood Road	Charleston	WV	(304)343-1955
364572	Profit Concepts, Inc.	4121 Maccorkle Avenue Southeast	Charleston	WV	(304)925-0000
359248	Profit Concepts, Inc.	932 Cross Lanes Dr	Cross Lanes	WV	(304)759-9185
355655	Doughnut Joe's, LLC	1005 Fairmont Ave	Fairmont	WV	(681)404-6491
359298	MARLOWE DONUTS INCORPORATED	88 Corporate Blvd W	Falling Waters	WV	(681)242-2134
356596	Profit Concepts, Inc.	35 Davis St	Fayetteville	WV	(304)574-6906
358199	Profit Concepts, Inc.	1909 5th Ave	Huntington	WV	(681)378-3912
352027	Profit Concepts, Inc.	308 Hurricane Creek Rd	Hurricane	WV	(681)233-4001
362849	Inwood Donuts Incorporated	86 Dunkin Dr	Inwood	WV	732-822-1173
365380	Profit Concepts, Inc.	10410 Mccorkle Avenue	Marmet	WV	(304)949-4524
308835	Niyam, LLC	1294 Edwin Miller Blvd	Martinsburg	WV	(304)264-4164
350960	Giga Gema Incorporated	39 Severna Parkway	Martinsburg	WV	(304)262-6585
351062	Doughnut Joe's, LLC	1899 Earl L Core Rd	Morgantown	WV	(304)212-5634
353160	Doughnut Joe's, LLC	725 Chestnut Ridge Rd	Morgantown	WV	(304)241-1386
358004	Doughnut Joe's, LLC	49 Red Dog Way	Morgantown	WV	(304)241-1239
363186	HRG Moundsville, LLC	18 Walmart Dr	Moundsville	WV	(304)238-5701
350517	Doughnut Joe's, LLC	601 Division St	Parkersburg	WV	(304)893-9494
351615	Doughnut Joe's, LLC	3701 Murdoch Ave	Parkersburg	WV	(304)893-9880
364503	Doughnut Joe's, LLC	10116 Emerson Ave	Parkersburg	WV	(681)588-0764
356232	Profit Concepts, Inc.	918 Stafford Dr	Princeton	WV	(304)425-2509
364292	Profit Concepts, Inc.	9562 Big Laurel Highway	Princeton	WV	(304)323-7053
357510	Profit Concepts, Inc.	2001 Sutton Ln	Sutton	WV	(304)750-2080
353553	HRG Weirton, LLC	250 Three Springs Dr	Weirton	WV	(304)914-3490
364747	HRG Wheeling, LLC	855 National Road	Wheeling	WV	(304)215-1899
365320	Wyoming Horse Racing LLC	5640 High Plains Rd	Cheyenne	WY	(307)300-7777

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
354848	10 Decatur, LLC	1024 6th Ave Se	Decatur	AL	(256)960-9349
355292	TA Operating LLC	426 Al Highway 69 S	Hanceville	AL	(256)287-1299
356761	LFO TROY AL, LLC	100 Troy Plaza Loop	Troy	AL	(334)808-1353
359681	43 Albert LLC	8171 Us Highway 431	Albertville	AL	(256)869-6075
362997	Quintard Donuts Holdings, LLC	700 S Quintard Ave	Oxford	AL	(256)831-0702
363671	Sweeney Hollow Donuts Holdings, LLC	2148 Sweeney Hollow Rd	Birmingham	AL	(205)419-9949
363782	Alabama Donuts, LLC	2315 Highway 78 E	Jasper	AL	(205)265-2545
352020	LFO HOT SPRINGS AR, LLC	3340 Central Ave	Hot Springs	AR	(501)802-1586
354447	LFO ARKADELPHIA AR, LLC	2708 Pine St	Arkadelphia	AR	(870)464-1553
300754	DESERT DONUTS ONE LLC	5346 E 22nd St	Tucson	AZ	(520)790-5892
304990	SURJ LLC	1655 W. Valencia Rd	Tucson	AZ	(520)729-1407
352280	RAMY LLC	15980 S Rancho Sahuarita Blvd	Sahuarita	AZ	(520)207-4194
354293	QUALITY BRAND GROUP ARIZONA LLC	8847 E Talking Stick Way	Scottsdale	AZ	(480)291-6590
356018	QUALITY BRAND GROUP ARIZONA LLC	85 Lake Havasu Ave N	Lake Havasu City	AZ	(928)846-8466
356735	QUALITY BRAND GROUP ARIZONA LLC	211 N Estrella Pkwy	Goodyear	AZ	(623)455-5004
356809	QUALITY BRAND GROUP ARIZONA LLC	3015 N Glassford Hill Rd	Prescott Valley	AZ	(928)458-5600
356990	QUALITY BRAND GROUP ARIZONA LLC	1006 S Main St	Cottonwood	AZ	(928)399-7020
358338	USHA LLC	522 W Mariposa Rd	Nogales	AZ	(520)399-6715
358670	QUALITY BRAND GROUP ARIZONA LLC	5800 W Chandler Blvd	Chandler	AZ	(480)940-2458
362477	QUALITY BRAND GROUP ARIZONA LLC	12685 W Indian School Rd	Avondale	AZ	(602)635-1619
362552	AJO AMERICANO LLC	1993 East Ajo Way	Tucson	AZ	(520)372-2683
362583	QUALITY BRAND GROUP ARIZONA LLC	2520 Arizona 95	Bullhead City	AZ	(928)450-4260
362903	QUALITY BRAND GROUP ARIZONA LLC	3333 E Baseline	Phoenix	AZ	(602)903-2662
353652	MAIN ST COFFEE COMPANY LLC	1410 Main St	Ramona	CA	(760)789-0210
353808	SAWS, LLC	36270 Hidden Springs Rd	Wildomar	CA	(951)678-0669
354485	Framily Industries, LLC	26722 Portola Parkway	Foothill Ranch	CA	(949)916-9288
355628	Prell Restaurant Group, LLC	1428 S Azusa Ave	West Covina	CA	(626)727-6272
356197	Mohammed Abid Hussain and Shanaz Hussain	775 W State Highway 20	Upper Lake	CA	(707)275-9090
356198	Burton Restaurants, LLC	1770 Rosecrans St	San Diego	CA	(619)900-7141
357207	Prell Restaurant Group, LLC	1955 Durfee Ave	South El Monte	CA	(626)444-5282
357492	Framily Industries, LLC	2804 Lenwood Rd	Barstow	CA	(949)629-8609
358597	Prell Restaurant Group, LLC	410 E Washington Blvd	Los Angeles	CA	(213)741-3965
359305	TA Operating LLC	5621 Outlets At Tejon Parkway	Tejon Ranch	CA	(661)885-3400
359593	SHIVA D CALI 5 INC	282 Sunset Ave	Suisun City	CA	(707)440-4204
359595	State Street Coffee Company LLC	671 N State St	San Jacinto	CA	(951)654-0011
363873	ASA Restaurants LLC	3970 Missouri Flat Road	Placerville	CA	(530)675-8651
354041	Red Mountain Breakfast Company, LLC	16401 E Arapahoe Rd	Aurora	CO	(303)766-3595
355169	I 84 Donuts LLC	2766 S Broadway	Englewood	CO	(303)789-5214
355505	HARTMAN HOLDINGS, INC.	5940 Ellis St	Fort Carson	CO	(719)800-5055
358337	Quality Brand Group Colorado LLC	1803 S Townsend Ave	Montrose	CO	(970)964-3306
300396	D. P. T. Enterprises, Inc.	375 East Putnam Avenue	Cos Cob	CT	(203) 869-7454
304368	458 Westport Avenue Norwalk, LLC	458 Westport Ave	Norwalk	CT	(203)846-2908

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
310353	MAC GLASTONBURY, LLC	141 Hebron Ave	Glastonbury	CT	(860)659-1324
330826	196 East Avenue Norwalk, LLC	196 East Ave	Norwalk	CT	(203)855-5348
339303	Monroe Coffee, LLC	135 Main St	Monroe	CT	(203)268-5718
341698	Southport Donuts, Inc.	3355 Post Rd	Southport	CT	(203)319-0736
349314	D CT HOLDINGS 2, LLC	450 S Main St	West Hartford	CT	(860)521-5153
355099	Sodexo Operations, LLC	50 Independence Ave Se	Washington	DC	(800) 447-0013
337643	Jerome And Brenda And Associates, Inc.	Shirley Memorial Hwy	Washington	DC	(703)271-4346
337723	Jerome And Brenda And Associates, Inc.	Shirley Memorial Hwy	Washington	DC	(703)271-4347
359701	DDC 8 - 406, LLC	406 8th St Se	Washington	DC	(202)630-4930
339437	Dover Donut Shops, Inc.	4080 Dupont Hwy	Camden	DE	(302)698-1160
340943	Rehoboth Donut Shops, Inc.	1 Midway Shopping Ctr	Rehoboth Beach	DE	(302)645-8744
342165	Rehoboth Donut Shops, Inc.	146 Rehoboth Ave	Rehoboth Beach	DE	(302)227-4262
355320	Rehoboth Donut Shops, Inc.	33364 S Pennsylvania Ave	Bethany Beach	DE	(302)539-1454
357112	Compass Group USA, Inc.	11300 Ne 2nd Ave	Miami Shores	FL	(305) 899-3300
304057	Ayyan Donuts LLC	807 W Vine St	Kissimmee	FL	(407)933-2545
304498	CANYON DONUTS LAKE WORTH LLC	4644 Lake Worth Rd	Lake Worth	FL	(561)439-6661
304606	HZ Coffee Group, LLC	1801 W Oakland Park Blvd	Oakland Park	FL	(954)485-7075
304964	66th Street Donuts, Inc.	13013 66th St	Largo	FL	(727)471-6347
330007	Vista Donuts, L.L.C.	12236 S Apopka Vineland Rd	Orlando	FL	(407)778-4390
330155	SSRM 13 LLC	1131 S Semoran Blvd	Orlando	FL	(407)737-0306
330411	HZ Coffee Group, LLC	341 41st St	Miami Beach	FL	(305)420-5492
330930	SARA DONUTS, LLC	7644 W Irlo Bronson Mem Hwy	Kissimmee	FL	(407)397-7060
331811	SAKS ASSOCIATES, LLC	1110 E. Hwy 50	Clermont	FL	(352)243-9188
332745	D FL HOLDINGS 1 LLC	14305 Miramar Parkway	Miramar	FL	(954)378-7986
332894	SSRM VB3 LLC	22722 State Road 54	Lutz	FL	(813)909-8434
332988	Silver Springs Donuts, Inc.	2431 E. Silver Springs Blvd	Ocala	FL	(352)629-7895
332991	Miriam Donuts, LLC	1935 East Osceola Pkwy	Buena Ventura Lakes	FL	(407)348-7822
336445	SSRM3, LLC	13781 S John Young Pkwy	Orlando	FL	(407)240-3737
336448	CASSAT FOODS LLC	741 Cassat Ave	Jacksonville	FL	(904)515-6969
336456	Tampa Road Donuts, Inc.	3720 Tampa Rd	Oldsmar	FL	(813)852-9857
336458	SSRM VB3 LLC	18003 Highwoods Preserve Pkwy	Tampa	FL	(813)971-7547
336484	LEGACY MILLPOND QSR LLC	7635 State Road #54	New Port Richey	FL	(727)232-2670
336538	PURPLE SUNSET, LLC	8714 W. Hillsborough Ave	Tampa	FL	(813)881-9894
336903	Palm Coast Parkway Donuts, LLC	1310 Palm Coast Pkwy Sw	Palm Coast	FL	(386)302-0646
336907	HZ Coffee Group, LLC	7135 W Mcnab Rd	North Lauderdale	FL	(754)324-5851
336978	Cortez Donuts, Inc.	13179 Cortez Blvd	Spring Hill	FL	(352)277-0773
336979	AC Popes Island, Inc.	1719 E Silver Star Rd	Ocoee	FL	(407)523-7363
337435	Sir John's Global Investment, Inc.	1601 E Sunrise Blvd	Fort Lauderdale	FL	(954)453-7800
337999	AC Management, Inc.	4325 Hillsborough Plz	Tampa	FL	(813)884-1600
338033	Jenlin, Inc.	4471 Commercial Way	Spring Hill	FL	(352)597-9010
338392	D FL HOLDINGS 1 LLC	4660 W Hillsboro Blvd	Coconut Creek	FL	(954)426-2699
338680	Lord Sheba Investment Group, Inc.	2321 S Univeristy Dr	Davie	FL	(954)453-7002
338746	SSRM 13 LLC	1650 N Alafaya Trl	Orlando	FL	(407)384-9377
339889	HZ Coffee Group, LLC	5128 Biscayne Blvd	Miami	FL	(305)479-2695
340382	HZ Coffee Group, LLC	4721 N. Ocean Dr	Lauderdale By The Sea	FL	(954)783-6815
340445	Gulf To Bay Donuts, Inc.	2551 Gulf To Bay Blvd	Clearwater	FL	(727)725-5020
340463	DALE MABRY DONUTS, LLC	7004 N. Dale Mabry Hwy	Tampa	FL	(813)888-8650
340468	LEGACY HOLIDAY QSR LLC	2409 Us Highway 19	Holiday	FL	(727)935-4237
341045	AC Management, Inc.	11200 East M. L. King Blvd	Seffner	FL	(813)315-9892

CURRENT COMBO RESTAURANT FRANCHISEES
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#	Franchisee	Address	City	ST	Phone
341060	Legacy Donuts West Busch, LLC	1909 E Bearss Ave	Tampa	FL	(813)632-8744
341067	301 DONUTS, INC.	7028 Us Highway 301 S	Riverview	FL	(813)677-1083
341077	PHILLIPS HIGHWAY FOODS LLC	7171 Phillips Highway	Jacksonville	FL	(904)296-6022
341150	Winter Haven Donuts, LLC	1578 3rd Street Sw	Winter Haven	FL	(863)297-9100
341157	Parkview Pointe Donuts, Inc.	950 Lumsden Rd	Brandon	FL	(813)689-3865
341499	North Lakeland Donuts, LLC	5614 Us Highway 98 N	Lakeland	FL	(863)853-3005
341646	Legacy Donuts 6, Inc.	13510 Cypress Glenn Lane	Tampa	FL	(813)972-4481
341770	DJH Enterprises, Inc.	441 3rd Ave	New Smyrna Beach	FL	(386)426-5885
341860	HZ Coffee Group, LLC	4880a Nw 183rd St	Miami	FL	(305)623-1115
342149	Legacy Donuts Busch LLC	3203 E. Busch Blvd	Tampa	FL	(813)985-4750
342150	Quality Brand Group Florida LLC	2706 Lee Blvd	Lehigh Acres	FL	(239)369-0111
342321	Legacy Donuts Hillsborough LLC	3512 E Hillsborough Ave	Tampa	FL	(813)231-4350
342882	Main Street Donuts, Inc.	1461 Main St	Dunedin	FL	(727)210-1678
342884	ATLANTIC LGS LLC	719 Atlantic Blvd	Atlantic Beach	FL	(904)241-6603
343305	FLMS Plant City, LLC	2307 James L. Redmond Pkwy	Plant City	FL	(813)659-1300
343508	Agapite and Cloe Donuts, Inc.	5227 Ehrlich Rd	Tampa	FL	(813)968-3100
343568	DEPE Enterprises of Inverness Inc	599 S. Stone Way	Inverness	FL	(352)726-0109
343576	DJSFMA ENTERPRISES, INC.	631 Ne 5th St	Crystal River	FL	(352)563-0199
343733	AC Management, Inc.	3710 Nw 13th St	Gainesville	FL	(352)378-8559
344481	CROSS CREEK DONUTS, LLC	10960 B-Cross Creek	Tampa	FL	(813)388-6877
345017	AC Reed Road, Inc.	3745a Bruce B Downs Blvd	Wesley Chapel	FL	(813)994-5364
348740	Paleohora Enterprises, Inc.	6885 S Suncoast Blvd	Homosassa	FL	(352)621-3002
350068	HZ Coffee Group, LLC	3124 N Roosevelt Blvd	Key West	FL	(305)290-2459
350110	FLMS Auburndale, LLC	501 Magnolia Ave	Auburndale	FL	(863)967-5500
350352	AC Reed Road, Inc.	612 10th St E	Palmetto	FL	(941)723-7711
350919	SSRM5, LLC	2525 University Pkwy	Sarasota	FL	(941)822-8837
351146	Legacy Donuts Fowler, LLC	5610 E Fowler Ave	Temple Terrace	FL	(813)985-8600
351383	SSRM3, LLC	2209 N Young Blvd	Chiefland	FL	(352)283-7971
352159	SAO MIGUEL DONUTS, LLC	717 Cypress Village Blvd	Ruskin	FL	(813)633-3003
352379	AC Russells Mills, Inc.	5259 30th St E	Bradenton	FL	(941)243-3881
352469	MONUMENT LGS LLC	3031 Monument Rd	Jacksonville	FL	(904)683-5522
352637	MCMULLEN BOOTH DONUTS, LLC	2451 N Mcmullen Booth Rd	Clearwater	FL	(727)223-5906
352886	ELIAS DONUTS LLC	6101 Gulf Blvd	Saint Pete Beach	FL	(727)201-9713
353267	SSRM5, LLC	6420 Us 301 N	Ellenton	FL	(941)417-2857
353289	GROVELAND DONUTS LLC	7901 Sr 50	Groveland	FL	(352)429-0503
353554	CG DONUTS, LLC	8224 Champions Gate Blvd	Davenport	FL	(321)401-4072
353621	SSRM9, LLC	6200 W Irlo Bronson Mem Hwy	Celebration	FL	(407)507-1509
353856	OAKLAND 18 RETAIL, INC.	3960 W Oakland Park Blvd	Lauderdale Lakes	FL	(954)859-5639
354296	SSRM VB, LLC	2900 Sw 42nd St	Gainesville	FL	(352)505-5030
354814	YULEE FOODS LLC	463889 State Road 200	Yulee	FL	(904)491-1500
354830	23RD STREET DONUTS, LLC	1200 W 23rd St	Panama City	FL	(850)262-8107
354900	SSRM WEST1, LLC	2888 W Us Highway 90	Lake City	FL	(386)319-7903
354970	ISLAM DONUTS, LLC	2705 Simpson Rd	Kissimmee	FL	(407)962-0209
355078	Niceville Donuts, LLC	1152 John Sims Pkwy E	Niceville	FL	(850)812-5078
355380	DESTIN DONUTS, LLC	1012 Highway 98 E	Destin	FL	(850)517-4080
355383	BAY CITY POINT DONUTS, LLC	516 E 23rd St	Panama City	FL	(850)392-7940
355773	Gibsonton Donuts, LLC	10608 East Bay Rd	Gibsonton	FL	(813)533-2175
355775	Nine Mile Donuts, LLC	304 E 9 Mile Rd	Pensacola	FL	(850)262-8660
355802	Legacy West Fowler LLC	1911-C E Fowler Ave	Tampa	FL	(813)513-8652
355807	SSRM VB1, LLC	3302 E Bay Dr	Holmes Beach	FL	(941)242-0260
355813	4th Street South Donuts, LLC	1524 4th St S	Saint Petersburg	FL	(727)289-3927
355848	SSRM WEST1, LLC	8181 Nw 38th Lane	Gainesville	FL	(352)224-5235
355934	GULFPORT DONUTS, LLC	5602 Gulfport Blvd S	Gulfport	FL	(727)330-3685
356321	MOBILE HIGHWAY DONUTS, LLC	4835 Mobile Highway	Pensacola	FL	(850)262-8112

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
356433	DEFUNIAK SPRINGS DONUTS, LLC	1480 Us 331	Defuniak Springs	FL	(850)307-5566
356562	49TH STREET DONUTS, LLC	3934 49th St N	Saint Petersburg	FL	(727)471-6343
356873	WALSINGHAM ROAD DONUTS, LLC	13050 Walsingham Rd	Largo	FL	(727)471-4911
357159	Marianna Donuts, LLC	2206 Florida 71	Marianna	FL	(850)600-5056
357458	Efrosini of Beverly Hills Enterprises, Inc.	3470 N Lecanto Hwy	Beverly Hills	FL	(352)249-7729
357534	Redington Beach Donuts, LLC	17307 Gulf Blvd	North Redington Beach	FL	(727)471-6344
358612	PURPLE ROCK INVESTMENT COMPANY LLC	151 S Indiana Ave	Englewood	FL	(941)212-5877
358632	Milan Patel	9303 Jeff Fuqua Blvd	Orlando	FL	(407)825-2399
358685	FH Donuts, Inc.	16645 Fishhawk Blvd	Lithia	FL	(813)381-3669
358722	ALEX JAMES DONUTS, LLC	11046 Spring Hill Dr	Spring Hill	FL	(352)688-0628
358745	Pace Donuts, LLC	4804 Us 90	Pace	FL	(850)262-8227
359526	SUNRISE COFFEE LLC	12801 West Sunrise Boulevard	Sunrise	FL	(954)601-7804
359723	NAVARRE DONUTS, LLC	8856 Navarre Pkwy	Navarre	FL	(850)710-1313
362996	Ponta Delgada Donuts LLC	14407 Us Highway 301	Wimauma	FL	(813)938-1768
363272	FBKB ENTERPRISES INC	2461 East Gulf To Lake Rd	Inverness	FL	(352)341-1667
364021	Trinity QSR LLC	7815 Mitchell Boulevard	New Port Richey	FL	(727)232-6455
364268	Orlando Airport Donuts, LLC	10505 Jeff Fuqua Boulevard	Orlando	FL	(754)281-7413
365182	Santa Rosa Donuts,LLC	3620 Us Hwy 98 West	Santa Rosa Beach	FL	(850)812-4425
302060	Macon Donuts & Coffee, Inc.	4760 Memorial Dr	Decatur	GA	(404)292-6111
302116	Georgia Donuts SE, LLC	2704 Candler Rd	Decatur	GA	(770)544-7168
302140	302140 COFFEE CAFE, LLC	2651 Cobb Pky Nw	Atlanta	GA	(770)952-2009
302564	302564 COFFEE CAFE, LLC	3435 Peachtree Industrial Blvd	Duluth	GA	(934)284-5332
302851	Macon Donuts & Coffee, Inc.	5161 Highway 78	Stone Mountain	GA	(678)344-9920
304785	304785 COFFEE CAFE, LLC	2765 Sandy Plains Rd	Marietta	GA	(770)977-2722
307475	307475 Georgia Donuts, LLC	121 Tom Hill Sr Blvd	Macon	GA	(478)475-0770
307881	Golden Donuts, LLC	3725 Club Dr	Duluth	GA	(770)564-2783
310095	RIS VIS, INC.	2475 Dallas Hwy Sw	Marietta	GA	(770)792-6677
330524	Golden Donuts, LLC	5558 Peachtree Industrial Blvd	Chamblee	GA	(770)454-1574
331009	Exit 14 Donuts Holdings, LLC	1165 Buford Hwy	Cumming	GA	(770)781-5805
332011	Golden Donuts, LLC	4450k Nelson Blogden Blvd	Sugar Hill	GA	(770)271-4200
332138	APS Investments, Inc.	3024 Washington Rd	Augusta	GA	(706)869-3793
334708	Macon Donuts & Coffee, Inc.	5075 Peachtree Pkwy	Norcross	GA	(678)966-0909
335411	Golden Donuts, LLC	3935 Lawrenceville Hwy	Lilburn	GA	(770)921-8669
336181	Awale Investments, Inc.	875 Towne Lake Parkway	Woodstock	GA	(770)928-2582
336381	336381 COFFEE CAFE, LLC	741 Townpark Ln Nw	Kennesaw	GA	(678)355-5518
336382	APS Investments, Inc.	4366 Washington Rd	Evans	GA	(706)496-2197
336991	Georgia Donuts SE, LLC	5663 Jonesboro Rd	Lake City	GA	(770)249-7038
338629	COFFEE CAFE 2, LLC	4152 Atlanta Hwy	Loganville	GA	(943)230-7184
340398	BC 1800 EW, LLC.	1800 N Expressway	Griffin	GA	(770)467-9534
340542	340542 GEORGIA DONUTS, LLC	3111 Watson Blvd	Warner Robins	GA	(478)953-1333
344447	Georgia Donuts SE, LLC	1890 Highway 20 Se	Conyers	GA	(770)544-8811
347710	347710 COFFEE CAFE, LLC	7087 Highway 85	Riverdale	GA	(770)909-0011
350168	Oconee County Doughboys, LLC	2081 Hog Mountain Rd	Watkinsville	GA	(706)769-8363
350432	350432 COFFEE CAFE, LLC	682 Boulevard Ne	Atlanta	GA	(404)810-0010
350737	Oconee County Doughboys, LLC	1045 Gaines School Rd	Athens	GA	(706)353-7166
350788	350788 COFFEE CAFE, LLC	4760 Jonesboro Rd	Union City	GA	(770)969-9181
351323	351323 COFFEE CAFE, LLC	1942 Atkinson Rd	Lawrenceville	GA	(770)339-0011
351651	Milledgeville Donuts LLC	1966 N Columbia St	Milledgeville	GA	(478)453-3330
352036	BC 11286 TB, LLC.	11286 Tara Blvd	Hampton	GA	(770)472-9906
352698	BC 2ABR LLC	12 Bailey Station Dr	Sharpsburg	GA	(770)253-0022

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#	Franchisee	Address	City	ST	Phone
353820	Hamilton Mill Donuts Holdings, LLC	2710 Hamilton Mill Rd	Buford	GA	(678)546-0229
354030	354030 Coffee Cafe, LLC	5870 Cumming Highway	Sugar Hill	GA	(770)904-1171
354533	THIRD CUPPA COFFEE INC.	5470 Bethelview Rd	Cumming	GA	(470)839-2730
354631	1949 Dublin LLC	1949 Veterans Blvd	Dublin	GA	(478)353-1364
355335	355335 Coffee Cafe, LLC	2630 Old Winder Highway	Braselton	GA	(678)960-4056
355726	West Georgia Cafe, Inc.	135 Commerce Dr	Villa Rica	GA	(770)459-3113
356161	356161 GEORGIA DONUTS, LLC	751 Whitlock Ave Sw	Marietta	GA	(770)575-4107
356594	Hemani Group Development LLC	212 S Main St	Cleveland	GA	(706)865-2072
357150	357150 Coffee Cafe, LLC	1800 Eatonton Rd	Madison	GA	(706)847-4205
358224	358224 GEORGIA DONUTS, LLC	110 Banks Crossing Dr	Commerce	GA	(770)544-8926
358682	358682 Coffee Cafe, LLC	1270 Spring St Nw	Atlanta	GA	(770)278-9328
359151	359151 Coffee Cafe 1, LLC	2230 Marietta Blvd Nw	Atlanta	GA	(770)544-7382
359376	Windermere Donuts Holdings, LLC	3065 Old Atlanta Rd	Cumming	GA	(770)887-4416
359606	359606 Coffee Cafe, LLC	881 Peachtree St Ne	Atlanta	GA	(470)826-4054
359612	Cogburn Donuts Holdings, LLC	670 N Main St	Alpharetta	GA	(770)797-5427
359739	Platinum Donuts, LLC	1250 Moreland Ave Se	Atlanta	GA	(470)225-6182
359791	359791 Coffee Cafe, LLC	2550 Lawrenceville Highway	Decatur	GA	(470)731-6638
360623	SKS Ice Cream, Inc.	606 Fair Rd	Statesboro	GA	(912)681-1227
362271	Georgia Donuts SE, LLC	3153 Highway 278 Ne	Covington	GA	(770)651-7726
362622	Cartersville West Donuts Holdings, LLC	11 Charley Harper Dr	Cartersville	GA	(678)719-8434
362647	Spout Springs Donuts Holdings, LLC	5915 Spout Springs Rd	Flowery Branch	GA	(678)828-7504
362948	Poplar Donuts Holdings, LLC	740 Poplar Rd	Newnan	GA	(404)905-5513
363049	Lake Oconee LLC	1000 Salem Walk Drive	Greensboro	GA	(470)398-3120
363050	Clarkesville Donuts Holdings, LLC	487 Washington Street	Clarkesville	GA	(706)839-1592
363270	SG DONUTS LLC	2917 North Ashley Street	Valdosta	GA	(229)232-4508
363790	363790 Coffee Cafe LLC	985 Glynn St North, Bldg 200	Fayetteville	GA	(470)944-9125
363867	Tifton Donuts LLC	1505 Us Highway 82 W	Tifton	GA	(229)479-3392
351575	Eastern Iowa Food Service, L.L.C.	2660 Dodge Street	Dubuque	IA	(563)556-1228
363858	Eastern Iowa Food Service, L.L.C.	3240 Redhawk Street	Coralville	IA	(319)359-1004
302945	BELVIDERE COFFEE INC.	2900 Belvidere Rd	Waukegan	IL	(847) 336-2266
306280	Purity, Inc	150 East Ogden Avenue	Hinsdale	IL	(630) 325-9191
343263	WC DONUTS AND COFFEE LLC	110 W Roosevelt Rd	West Chicago	IL	(630) 293-9054
347245	Mukhiji Inc.	892 S Main Street	East Dundee	IL	(847) 428-7163
349817	TA Operating LLC	809 Edwardsville Road	Troy	IL	(618) 667-9931
357224	DIYA 75TH KING, LLC	7450 S. Martin Luther King Dr.	Chicago	IL	(773) 319-8616
358907	Padma, Inc.	3608 Vollmer Rd	Flossmoor	IL	
300561	Unique Group, Inc.	6601 Cermak Rd	Berwyn	IL	(708)749-0906
300566	Royal Food, Inc.	1743 W. Lawrence Ave	Chicago	IL	(773)334-0554
300606	Royal Corporation	7020 Ogden Ave	Berwyn	IL	(708)795-5444
300676	Sarika, Inc.	2323 W. 127th St	Blue Island	IL	(708)371-8558
300682	Karam Foods, Inc.	1755 W Addison St	Chicago	IL	(773)248-4777
300700	Jay Chehar Corporation	1604 N Bridge St	Yorkville	IL	(630)553-2030
300729	A. J. PATEL FOOD SERVICE, INC.	3132 W Devon Ave	Chicago	IL	(773)262-4561
300734	CALUMET TWO, INC.	664 River Oaks Dr	Calumet City	IL	(708)253-8843
300928	Worth 1, Inc.	6707 W 111th St	Worth	IL	(708)671-1870
300938	Purohit Brothers Inc.	7171 W Irving Park Rd	Chicago	IL	(773)286-1668
301000	Unique Group, Inc.	5600 W 16th St	Cicero	IL	(708)780-9330
301124	Gul Foods, Inc.	4045 W Lawrence Ave	Chicago	IL	(773)427-9777
301316	Vishal, Inc.	5000 W. Irving Park Rd	Chicago	IL	(773)545-0515
301361	Anusha International, Inc.	1010 E Rand Rd	Arlington Heights	IL	(847)577-0506
301476	Schaumburg Donuts, Inc.	893 E. Schaumburg Rd	Schaumburg	IL	(847)584-2562
301479	MUNDELEIN LAKE ST COFFEE INC.	346 N Lake St	Mundelein	IL	(847)961-4544
301481	183 Donuts, Inc.	2353 183rd St	Homewood	IL	(708)922-1818

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#	Franchisee	Address	City	ST	Phone
301626	SHREE CICERO INC.	2337 N Cicero Ave	Chicago	IL	(773)237-1300
301852	Unique Group, Inc.	19 W 63rd St	Westmont	IL	(630)271-8261
301863	2nd Gen - Oakbrook Terrace Inc.	17521 Roosevelt Rd	Oakbrook Terrace	IL	(630)629-9026
302147	Suresh, Inc.	108 S Northwest Hwy	Barrington	IL	(847)381-3808
302435	Doloma, Inc.	3225 Chicago Rd	Chicago Heights	IL	(708)754-9774
302513	Territorial Corporation	3039 N. Central Ave	Chicago	IL	(773)777-4773
302581	Mariyam II, Inc.	1724 N Plainfield Rd	Crest Hill	IL	(815)741-4511
302635	Carol Stream Donuts, Inc.	880 West Army Trail Road	Carol Stream	IL	(630)289-6568
302689	Satelite Inc.	2801 S Kedzie Ave	Chicago	IL	(773)847-5930
303383	Naaz Foods, Inc.	6250 N Clark St	Chicago	IL	(773)338-2700
303395	Rozenan, Inc.	936 N York Rd	Elmhurst	IL	(630)530-9292
303400	Express Donuts, Inc.	4525 N Sterling Ave	Peoria	IL	(309)682-0272
304027	Jay Varai, Inc.	20 S Larkin Ave	Joliet	IL	(815)730-3777
304500	ORLAND PARK FOODS LLC	14461 S La Grange Rd	Orland Park	IL	(708)460-3088
304536	V RUN BELLWOOD, INC.	502 Mannheim Rd	Bellwood	IL	(708)401-5601
304551	RMN Corp.	3000 N Ashland Ave	Chicago	IL	(773)929-6669
304563	Karim, Inc. #2	5150 Touhy Ave	Skokie	IL	(847)982-0000
304641	Dejurs Belmont Corporation	3801 W. Belmont Ave	Chicago	IL	(773)539-1125
304662	SAII BABA ASHLAND INC.	4302 S Ashland Ave	Chicago	IL	(773)847-3337
304777	De Jurs Enterprises, Inc.	3310 W Addison St	Chicago	IL	(773)539-8114
304851	NRN 69 Pulaski Inc.	6925 S. Pulaski Rd	Chicago	IL	(773)585-5999
304907	Shree Jalaram Grand Inc.	7201 W Grand Ave	Elmwood Park	IL	(708)452-0145
304908	SHREEJI ASSOCIATES INC.	6100 S. Western Ave	Chicago	IL	(773)776-3421
304935	Deluxe Foods Inc.	6342 N Milwaukee Ave	Chicago	IL	(773)763-7181
304950	Gold, Inc.	3910 S Archer Ave	Chicago	IL	(773)410-4810
304977	Bhallas, Inc.	912 Winston Plaza	Melrose Park	IL	(708)344-6807
306011	Fayyaz Enterprises Inc.	1750 Milwaukee Ave	Glenview	IL	(847)390-0277
306016	RIYA GROUP CORP.	12807 S Harlem Ave	Palos Heights	IL	(773)649-3784
306048	HIGHLAND PARK BREWS, INC.	1990 Skokie Valley Rd	Highland Park	IL	(847)432-9177
306062	NRN I, Inc.	4701 S Kedzie Avenue	Chicago	IL	(773)254-3489
306178	Kardo 4, Inc.	2658 Green Bay Rd	Evanston	IL	(847)257-6326
306424	CHEHAR, CORP.	1255 N Farnsworth Ave	Aurora	IL	(630)898-7000
306437	VERNON HILLS COFFEE INC.	700 N Milwaukee Ave	Vernon Hills	IL	(847)233-1141
306451	Samorma, Inc.	3937 Sauk Trl	Richton Park	IL	(708)481-8080
306474	Melrose Park Donut, Inc.	2033 N. Mannheim Rd	Melrose Park	IL	(708)344-1390
306625	CICERO 22ND DONUTS LLC	2147 S Cicero Ave	Cicero	IL	(708)656-2090
306690	NORTH CHICAGO COFFEE INC.	2829 22nd St	North Chicago	IL	(847)620-2632
306753	Amrit, Inc.	5200 N Lincoln Ave	Chicago	IL	(773)784-5070
306987	RS NILES INC.	7525 N Harlem Ave	Niles	IL	(847)410-7294
307271	A. Jay Bajrang, Inc.	485 South Rand Rd	Lake Zurich	IL	(847)540-7776
307504	Dhara I Corporation	3481 S. Dr Martin L King Jr Dr	Chicago	IL	(312)949-1111
307724	Veterans Square Donuts, Inc.	4867 N Milwaukee Ave	Chicago	IL	(773)202-0988
307992	Gold Coast Foods, Inc.	31 E Adams St	Chicago	IL	(872)873-2925
308139	Shimurima, Inc.	1244 N Ashland Ave	Chicago	IL	(773)227-0890
308162	Shree Dutt Belmont Inc.	8257 W. Belmont Ave	River Grove	IL	(708)453-7944
308537	Bartlett Donuts, Inc.	751 S Route #59	Bartlett	IL	(630)213-2340
310168	105 Dundee Corporation	105 W. Dundee Rd	Arlington Heights	IL	(847)342-0406
310285	Central Foods, Inc.	1231 S Wabash Ave	Chicago	IL	(312)765-9952
310404	Godly Inc.	9400 Joliet Rd	Hodgkins	IL	(708)387-7108
330136	Dunning Donuts, Inc.	6408 W. Irving Park Rd	Chicago	IL	(773)545-9875
330257	Aga Donuts, Inc.	1441 W Montrose Ave	Chicago	IL	(773)348-4888
330329	RMN Corp.	3910 W Touhy Ave	Lincolnwood	IL	(847)677-3400
330663	RIDGELAND DONUTS, INC.	8723 Ridgeland Ave	Oak Lawn	IL	(708)598-7510
331015	Jasmine Inc.	516 W. Irving Park Rd	Wood Dale	IL	(630)521-1122
331730	Narima, Inc.	3350 Kirchoff Rd.	Rolling Meadows	IL	(847)818-9675

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#	Franchisee	Address	City	ST	Phone
331731	Shree Pandya Inc.	95 Clock Tower Plz	Elgin	IL	(847)454-3944
331816	CHICAGO ANILA DONUTS, INC.	3427 W Diversey Ave	Chicago	IL	(773)252-5600
331837	SOUTH HOLLAND TWO, INC.	460 E. 162nd St	South Holland	IL	(708)407-0468
332397	Western Irving Food Corp.	4010 N. Western Ave.	Chicago	IL	(773)604-4433
332479	Purodar Inc.	5650 W Fullerton Ave	Chicago	IL	(773)385-6564
335426	Romeoville Donuts, Inc.	649 N Independence Blvd	Romeoville	IL	(815)293-2894
335722	Oaklawn Inc.	10801 S Cicero Ave	Oak Lawn	IL	(708)952-1080
336005	Shree Shiv Shakti, Inc.	5959 Diversey Ave	Chicago	IL	(773)745-0731
336088	SURAMBALA CORP.	5615 S Harlem Ave	Chicago	IL	(773)586-6460
336172	Zuri, Inc.	7578 N Western Ave	Chicago	IL	(773)274-7800
336346	New Praveg, Inc.	1991 Brookdale Rd	Naperville	IL	(630)848-0030
336427	Jay Maruti #3 Corporation	407 S. Lincolnway	North Aurora	IL	(630)906-4040
336486	OM SHREE KESHAV INC.	515 S. Neil St	Champaign	IL	(217)359-7005
336488	3 RD Inc.	17733 Torrence Ave	Lansing	IL	(708)418-8701
336489	RAISHAAN OAK FOREST, LLC	5159 159th St	Oak Forest	IL	(708)687-0269
336492	Royal Corporation	6820 W. Roosevelt	Oak Park	IL	(708)386-3322
336501	AADINATHNAM CORP	506 W North Ave	Elmhurst	IL	(630)279-1933
336502	Samir & Sunena, Inc.	1730 N. State St	Elgin	IL	(847)531-8700
336528	Hanuman Inc.	1001 S Busse Rd	Mount Prospect	IL	(847)690-0650
336529	Karim No. 3, Inc.	7039 W Dempster St	Niles	IL	(847)965-2100
336533	P K & G Investors Inc.	33 E Lake St	Addison	IL	(630)279-7125
336579	Shree Ashok Inc.	812 E Chicago St	Elgin	IL	(847)841-7411
336600	Roosevelt Eatery, LLC	1651 W Roosevelt Rd	Chicago	IL	(312)563-1377
336650	Matru Krupa, Inc.	10131 W Grand Ave	Franklin Park	IL	(847)288-9261
336651	Arihantenam Corp.	477 West Golf Rd	Schaumburg	IL	(847)839-0500
336656	Devlata Investors Inc.	1750 West Lake St	Addison	IL	(630)773-9890
336659	RAISHAAN ORLAND PARK, LLC	8940 W 159th St	Orland Park	IL	(708)590-6770
336665	RKR Dreams, Inc.	3011 Plainfield Rd	Joliet	IL	(815)609-5870
336692	Palatine Coffee Inc.	801 East Dundee Rd	Palatine	IL	(847)874-7015
336741	Diya, Inc.	8753 S Stony Island Ave	Chicago	IL	(773)375-2426
336742	Peoria Bloomington Donuts, Inc.	2306 East Oakland Ave	Bloomington	IL	(309)662-2622
336862	Barrington Donuts Inc.	7450 Barrington Rd	Hanover Park	IL	(630)540-1740
336941	Lisle Two, Inc.	819 Ogden Ave	Lisle	IL	(708)253-8664
336980	DEERFIELD BREWS, INC.	499 Lake Cook Rd	Deerfield	IL	(847)272-6100
336988	Five Star Brothers Inc	1136 E. Sibley Blvd	Dolton	IL	(708)849-3991
337106	GURNEE COFFEE INC.	5414 Grand Ave	Gurnee	IL	(847)249-9200
337268	New Prakash, Inc.	1237 N Eola Rd	Aurora	IL	(630)375-0991
337399	SHAUN ASSOCIATES INC.	2477 S Archer Ave	Chicago	IL	(312)225-3211
337460	Jay Maruti Corporation	185 W. North Ave	West Chicago	IL	(630)562-9001
337556	EAST ZION COFFEE INC.	2101 Sheridan Rd	Zion	IL	(847)665-8144
337587	Purohit Brothers Inc.	5050 N Cicero Ave	Chicago	IL	(773)481-1488
337637	Jaffer Khowaja	2270 Randall Rd	Carpentersville	IL	(847)844-3938
337720	Thomas Management Associates, Inc.	3977 W Columbus Ave	Chicago	IL	(773)581-6530
337724	McHenry Donuts, Inc.	4502 W Elm St	Mchenry	IL	(815)363-1974
337732	SHREE MT PROSPECT INC.	820 E Rand Rd	Mount Prospect	IL	(847)394-8654
338026	Kardo 2, Inc.	1900 Dempster St	Evanston	IL	(847)257-5454
338152	National Foods, Inc.	3946 W Devon Ave	Lincolnwood	IL	(847)677-7077
338463	Sanderimata, Inc.	7501 W Cermak Rd	North Riverside	IL	(708)447-9023
338604	OM Shree Neelkanth, Inc.	13313 S State Route 59	Plainfield	IL	(815)609-1940
338694	Mokena Donuts Inc	11212 W Lincoln Hwy	Mokena	IL	(815)806-8270
338740	OM Shreeji, Inc.	955 Brook Forest Ave	Shorewood	IL	(815)609-5570
338747	Nilesh, Inc.	469 W Liberty St	Wauconda	IL	(847)487-6880
338802	Crystal Foods Inc.	200 E Ohio St	Chicago	IL	(872)873-2922
338969	Janki & Mamta Corp.	5443 W 127th St	Crestwood	IL	(708)396-9701

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#	Franchisee	Address	City	ST	Phone
339071	Nasa One, Inc.	8049 S Harlem Ave	Burbank	IL	(708)430-4791
339233	15060 SOUTH BELL DONUTS, INC.	14135 S Bell Rd	Homer Glen	IL	(708)301-9588
339235	OM SHRI SAI INC.	404 W University Ave	Urbana	IL	(217)328-3513
339425	Harvey Donuts, Inc.	16242 S Halsted	Harvey	IL	(708)331-5801
339462	Orland Park Donuts, Inc.	11309 W 143rd St	Orland Park	IL	(708)364-7150
339524	Country Club Donuts, Inc.	4021 W 183rd St	Country Club Hills	IL	(708)206-1606
339721	KATE & MAJ INC.	6001 West Addison Ave	Chicago	IL	(773)202-1915
339728	Moonstone Foods Enterprises, LLC	600 S. Wabash Ave	Chicago	IL	(872)873-2931
339870	JJL Inc.	12090 Princeton Dr	Huntley	IL	(847)669-9495
340173	Shree Dutt, Inc.	2640 N Narragansett Ave	Chicago	IL	(773)622-7591
340344	North Riverside Donuts, Inc.	8360 W Cermak Ave	North Riverside	IL	(708)447-9201
340378	Jay Maa, Inc.	34484 N Us Highway 45	Third Lake	IL	(847)223-5353
340379	Chung Jin Corp.	4821 N. Kedzie Ave	Chicago	IL	(773)463-2691
340391	K.M. Coffee Inc.	335 S. Eastwood Dr	Woodstock	IL	(815)338-9499
340404	PATEL DONUT MILWAUKEE INC.	2247 N. Milwaukee Ave	Chicago	IL	(773)235-1365
340608	Oak-Elm Donuts, Inc.	782 W Oakton	Des Plaines	IL	(847)290-0752
340620	J & SP Food Inc.	510 Auburn Drive	Island Lake	IL	(847)665-8114
340842	Alsip Donuts, Inc.	12150 S. Cicero Ave	Alsip	IL	(708)824-9744
340873	Kokila Corporation	7905 S Cicero	Chicago	IL	(773)585-2432
341237	Grand Donuts, Inc.	5050 W Grand Ave	Chicago	IL	(773)622-3373
341285	SHREE SHIV INC.	4644 W Diversey	Chicago	IL	(773)202-1940
341408	2nd Gen - DWTN AH, INC	122 S Arlington Heights Rd	Arlington Heights	IL	(847)483-9820
341432	MUNDELEIN RT 83 COFFEE INC.	722 S. Rt. 83	Mundelein	IL	(847)796-8763
341527	New Lenox Donuts Inc	970 Laraway Rd	New Lenox	IL	(815)485-8270
341761	Joliet Donuts, Inc.	2959 W Jefferson St	Joliet	IL	(815)729-1940
341762	Oak Forest Donuts, Inc.	4152 W 167th St	Oak Forest	IL	(708)331-9610
341778	Des Plaines Donuts, Inc.	1552 Rand Rd	Des Plaines	IL	(847)635-3342
342011	PPP EOLA DONUTS INC.	2380 South Eola Rd	Aurora	IL	(630)820-1869
342052	MANISHA INC.	817 E Belvidere Rd	Grayslake	IL	(847)230-0313
342164	Sodagar Business, Inc.	901 W Washington Blvd	Chicago	IL	(312)850-3450
342243	PG & VE, Inc.	148 W North Ave	Northlake	IL	(708)531-9006
342335	Nagle Donuts Inc.	5205 N Nagle Avenue	Chicago	IL	(773)763-7160
342436	Worth 2, Inc.	10340 S Harlem Ave	Palos Hills	IL	(708)907-3622
342442	Matru Krupa 2, Inc.	4740 N River Road	Schiller Park	IL	(847)671-9588
342488	SHAN-ZEE'S INVESTMENT GROUP LLC	210 Peterson Rd	Libertyville	IL	(847)680-8008
342523	Vinayak Donuts, Inc.	9800 S Western Ave	Evergreen Park	IL	(708)424-6666
342731	1600 Donut, Inc.	1600 N. Knoxville Ave	Peoria	IL	(309)688-2021
342748	4851 Belmont Donut Inc.	4851 W Belmont Ave	Chicago	IL	(773)777-7589
343082	SHREE BKR, INC.	5707 W North Ave	Chicago	IL	(773)622-5360
343084	Hickory Hills Donuts, Inc.	7847 W. 95th St	Hickory Hills	IL	(708)599-6500
343093	Peterson Foods, Inc.	3401 W. Peterson Ave	Chicago	IL	(773)267-6777
343169	De Jurs Enterprises, Inc.	3347 W. North Ave	Chicago	IL	(773)486-7974
343190	Minooka Donuts Inc	106 N. Ridge Rd	Minooka	IL	(815)521-2911
343456	DEJURAS LARAMIE GROUP CORP.	782 N Laramie Ave	Chicago	IL	(773)626-2343
343774	Broadview Donuts and Coffee Inc	1940 Roosevelt Rd	Broadview	IL	(708)681-2420
343864	NRN 59 Kedzie, Inc.	5931 S. Kedzie Ave	Chicago	IL	(773)776-5900
344036	Shacha Inc.	7086 W. 183rd St	Tinley Park	IL	(708)444-0800
344408	God Shiva Inc.	8007 Ogden Ave	Lyons	IL	(708)442-8412
344422	HARI DONUTS BATAVIA, INC.	2002 W Wilson St	Batavia	IL	(630)406-9170
344504	Star Coffee of Crystal Lake, LLC	4817 Northwest Hwy	Crystal Lake	IL	(815)477-4817
345349	HG FOSTER LLC	5130 N Broadway St	Chicago	IL	(773)878-4623
345698	Shree Radhakrishna Inc.	7660 W Madison St	Forest Park	IL	(708)488-9488
345798	GRAND AVE COFFEE INC.	1609 Grand Ave	Waukegan	IL	(847)629-7528
346737	Canal Foods, Inc.	500 W. Roosevelt Rd	Chicago	IL	(872)873-2921

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#	Franchisee	Address	City	ST	Phone
347231	Gunatit, Inc.	9100 S Commercial Ave	Chicago	IL	(773)221-3991
347869	Shree Madison Donuts, Inc.	217 W Madison St	Oak Park	IL	(708)660-9379
349441	HYDEPARK TWO INC.	1418 E 53rd St	Chicago	IL	(773)410-6338
349945	Karim Inc #6	1410 Waukegan Rd	Glenview	IL	(847)724-3200
350036	OM SHREE BHOLENATH INC.	6008 N Illinois St	Fairview Heights	IL	(618)489-1026
350101	Shimurima, Inc.	1651 N Western Ave	Chicago	IL	(773)697-8582
350197	EVA I INC	448 E 87th St	Chicago	IL	(773)846-8400
350881	HARLEM DONUTS, INC.	5401 N Harlem Ave	Chicago	IL	(708)831-4209
350908	SOUTHSIDE MANAGEMENT INC.	1749 W 87th St	Chicago	IL	(773)233-8887
351253	2ND GEN - GLEN ELLYN INC.	651 Roosevelt Rd	Glen Ellyn	IL	(630)474-0463
351268	Zuri, Inc.	7553 N Paulina St	Chicago	IL	(773)274-0204
351290	HARI DONUTS DEKALB, INC.	1101 W Lincoln Hwy	Dekalb	IL	(815)901-0484
351403	DMM 103RD KING, LLC	350 E 103rd St	Chicago	IL	(773)468-1407
351650	AMIKRU, INC.	9500 179th St	Tinley Park	IL	(708)429-9600
352059	Shivam Donuts, Inc.	702 S Washington St	Naperville	IL	(331)472-4495
352190	Karim #9, Inc.	742 W Higgins Rd	Park Ridge	IL	(847)823-4300
352209	Lake Park Two, Inc.	1400 E 47th St	Chicago	IL	(708)263-9739
352355	Karim #11, Inc.	4445 Golf Rd	Skokie	IL	(847)675-7800
352463	DMM 115TH, LLC	11525 S Halsted St	Chicago	IL	(773)726-2538
352499	ASHA DONUTS, INC.	2057 Lincoln Highway	Saint Charles	IL	(630)444-0828
352619	Naperville Donuts, Inc.	2880 95th St	Naperville	IL	(630)922-4432
353202	2ND GEN - BIESTERFIELD INC.	50 Biesterfield Rd	Elk Grove Village	IL	(847)437-1004
353215	PEORIA KNOXVILLE DONUTS, INC.	8209 N Knoxville Ave	Peoria	IL	(309)643-1779
353588	HARI DONUTS MAIN STREET, INC.	2701 E Main St	Saint Charles	IL	(331)901-5116
353655	Westmont Donut, Inc.	121 W Ogden Ave	Westmont	IL	(630)395-9698
354633	ARMY TRAIL DONUTS, INC.	2130 Bloomingdale Rd	Glendale Heights	IL	(847)648-4941
354795	Rock Fall Donuts Two, Inc.	1800 1st Ave	Rock Falls	IL	(708)263-9756
355127	DIYA TORRENCE, LLC	10351 S Torrence Ave	Chicago	IL	(773)633-1557
355623	Morton Donuts, Inc.	120 W Ashland St	Morton	IL	(309)263-4635
355784	ROLLING MEADOWS DONUTS, INC.	1921 W Algonquin Rd	Rolling Meadows	IL	(847)670-0440
355993	SREC - BRIDGEVIEW INC.	7949 W 79th St	Bridgeview	IL	(708)458-2143
356396	CANTON DONUTS LLC	59 W Locust St	Canton	IL	(309)357-5198
356417	Peoria Quincy Donuts, Inc	2602 Broadway St	Quincy	IL	(217)214-3865
356491	Dundee Coffee Inc.	1169 Dundee Ave	Elgin	IL	(630)206-3936
356796	Peoria Macomb Donuts, Inc	820 W Jackson St	Macomb	IL	(309)421-0337
357030	Oaklawn Metra Donuts Inc.	9500 S 50th Ct	Oak Lawn	IL	(224)735-5554
357392	East Peoria Donuts Incorporated	303 S Main St	East Peoria	IL	(309)966-3007
357815	STREATOR TWO DONUTS INC.	2377 North Bloomington St	Streator	IL	(773)956-3943
357948	Peoria Grand Prairie, Inc.	5207 W War Memorial Dr	Peoria	IL	(309)731-4914
358434	RIDGE COFFEE LLC	9680 S Ridgeland Ave	Chicago Ridge	IL	(630)841-4406
358732	DIYA STONY LLC	7013 S Stony Island Ave	Chicago	IL	(773)633-0849
359059	POSEN DONUTS INC.	2306 W 147th St	Posen	IL	(708)357-8591
359369	DIYA AVENUE O, LLC	11711 S Ave O	Chicago	IL	(773)437-4064
359380	Expansion 83 Inc.	1165 Mchenry Rd	Buffalo Grove	IL	(847)353-1363
359414	Bhakti Associates Inc	3501 Roosevelt Road	Chicago	IL	(773)405-6262
359561	Diversey D.B.T., Inc.	2706 N Halsted St	Chicago	IL	(773)871-8646
362660	BAKER'S DONUT, INC	8584 W Dempster St	Niles	IL	(847)768-1900
362708	DHRUVI ASSOCIATES INC.	8736 S Kedzie Ave	Evergreen Park	IL	(773)776-2263
362749	ROUND LAKE COFFEE, LLC	751 North Fairfield Road	Round Lake	IL	(847)242-8247
362796	Radhe Krishna, Inc.	351 S Randall Rd	Elgin	IL	(847)622-0100
363287	Lockwood Coffee Inc	5252 Dempster Street	Skokie	IL	(847)470-7100
363385	Ottawa Donuts, Inc.	2866 Columbus St	Ottawa	IL	(815)434-0093
363651	Hoffman Donuts, Inc.	1305 Barrington Road	Hoffman Estates	IL	(224)329-5452
364102	DIYA 24th WESTERN LLC	2448 W 24th St	Chicago	IL	(872)444-8180

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#	Franchisee	Address	City	ST	Phone
364125	GALESBURG DONUTS AND ICE CREAM, INC.	955 North Henderson Street	Galesburg	IL	(309)541-6000
364245	K & K ASAF JV, LLC	O'Hare Airport, Terminal 5 Arrivals	Chicago	IL	(773)462-1051
300415	Indianapolis Donut, Inc.	1531 Indianapolis Blvd	Whiting	IN	(219)659-0232
301633	VCAL Donuts, Inc.	3310 Calumet Ave	Valparaiso	IN	(219)465-0440
301635	Griffith Donut, Inc.	6060 W Ridge Rd	Gary	IN	(219)972-3942
301651	Broadway Donut Inc.	5775 S Broadway	Merrillville	IN	(219)887-4710
304650	Urat, Inc.	9228 Indianapolis Blvd	Highland	IN	(219)838-2350
307466	Valpo30 Donuts, Inc.	1651 Morthland Dr	Valparaiso	IN	(219)531-6363
310448	Northwest Indiana Donuts, Inc.	4614 Calumet Ave	Hammond	IN	(219)931-5060
336487	Aumshiv, Inc.	1695 U.S. Route 41	Schererville	IN	(219)865-5102
336490	Priya, Inc.	1126 N. Main St	Crown Point	IN	(219)661-9441
336784	Hobart Donuts, Inc.	1621 East 37th Ave	Hobart	IN	(219)947-7670
339070	Shree Balagi, Inc.	9405 Wicker Ave	Saint John	IN	(219)365-1230
339087	Sweet Treats, Inc.	1371 Joliet St	Dyer	IN	(219)322-6699
339793	HAMMOND DONUTS INC	7306 Calumet Ave	Hammond	IN	(219)933-0853
339801	Krishna Aum Shiv Incorporated	2050 W. 81st Ave	Merrillville	IN	(219)736-6800
339980	JEFFERSON ROAD DONUTS INC	6747 Jefferson Blvd	Fort Wayne	IN	(260)432-8291
341449	Balagi, Inc.	8235 Calumet Ave	Munster	IN	(219)836-8525
345683	Route 6 Donuts, Inc.	6550 U.S. Highway 6	Portage	IN	(219)763-4400
346517	Michigan City Donuts, Inc.	5234 Franklin St	Michigan City	IN	(219)879-2922
354825	BOUCHER INC.	7410 Kennedy Ave	Hammond	IN	(219)803-6461
357273	MARUTI DONUTS 1 INC	3960 N 1st Ave	Evansville	IN	(812)550-1500
359688	RAISHAAN BLOOMINGTON DONUTS, LLC	300 S College Mall Rd	Bloomington	IN	(812)822-0951
362863	LOWELL DONUTS, INC.	1660 East Commercial Avenue	Lowell	IN	(219)695-0287
363285	HOBART LAKE PARK DONUTS, INC.	1475 South Lake Park Avenue	Hobart	IN	(219)945-9600
365414	Southlake Coffee LLC	2018 Southlake Mall	Merrillville	IN	(708)743-5615
359485	HARTMAN HOLDINGS, INC.	5917 Ashby Ave	Fort Riley	KS	(785)209-3558
362802	PAK MANAGEMENT OF KANSAS INC.	1533 E 17th Ave.	Hutchinson	KS	(620)860-0166
358772	HARTMAN HOLDINGS, INC.	2013 Eisenhower Ave	Fort Knox	KY	(502) 233-8289
306066	CRESCENT SPRINGS ROD, LLC	2410 High St	Crescent Springs	KY	(859)331-4202
355956	Wild Buck Donuts 2, LLC	1653 Highway 192 W	London	KY	(606)260-8475
358226	CBG HOPKINSVILLE LLC	2525 Fort Campbell Blvd	Hopkinsville	KY	(270)632-1071
364180	St. Charles Gaming Company, L.L.C.	100 Westlake Avenue	Westlake	LA	(337)430-2432
351729	SRI SAI DONUTS, L.L.C.	4300 Veterans Memorial Blvd	Metairie	LA	(504)252-9565
352056	OM LAPLACE DONUTS LLC	1334 W Airline Hwy	La Place	LA	(985)359-9244
357915	SWLA DELIGHTS, L.L.C.	228 S Cities Service Highway	Sulphur	LA	(337)287-4366
357916	SWLA DELIGHTS, L.L.C.	4301 Nelson Rd	Lake Charles	LA	(337)564-6309
363403	HARTMAN HOLDINGS, INC.	7323 Utah Avenue	Fort Polk South	LA	(337)404-6210
363619	SWLA DELIGHTS, L.L.C.	2700 Ruth Street	Sulphur	LA	(337)888-1087
301868	Norfolk Donuts, Inc.	134 Main St	Norfolk	MA	(508)528-8853
337973	Allco II, Inc.	10 Woburn St	Lexington	MA	(781)652-8558
340429	FT Donuts, Inc.	127 Main St.	Foxboro	MA	(508)543-5460
330619	A & L Donuts, Inc.	12200 Veirs Mill Road	Silver Spring	MD	(301) 946-7391
300553	Nanduba, Inc.	580 Frederick Rd	Catonsville	MD	(410)788-7001
300595	Rupani Corporation	7152 Ritchie Hwy	Glen Burnie	MD	(410)761-3995
301779	Shriji Corporation	6305 Washington Blvd	Elkridge	MD	(410)379-5338
302506	Savi Group, Inc.	2057 University Blvd E	Hyattsville	MD	(301)434-6196
302911	DMD BALTIMORE-14903, LLC	14903 Baltimore Ave	Laurel	MD	(301)617-4965
303444	Ashapura, Inc.	4767 Allentown Rd	Suitland	MD	(301)568-9872
303446	Easton Donut Shop, Inc.	8461 Ocean Gtwy	Easton	MD	(410)820-8300

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#	Franchisee	Address	City	ST	Phone
304201	Shree Radhe Corporation	604 Ritchie Hwy	Severna Park	MD	(240)856-9841
304962	Ocean City Donut Shops, Inc.	11901 Coastal Hwy	Ocean City	MD	(410)524-0346
306186	PDP Corporation	1200 Route 3	Crofton	MD	(410)721-4750
310192	DMD BALTIMORE-9701, LLC	9701 Baltimore Ave	College Park	MD	(301)220-0347
310326	Gayatry, Inc.	3510 Crain Hwy	Waldorf	MD	(301)645-9303
330139	Narayan Donuts Inc.	18a Bel Air South Parkway	Bel Air	MD	(410)569-4205
330620	DMD Darnestown-12168, LLC	12168 Darnestown Rd	Gaithersburg	MD	(301)947-3496
335440	A & L Donuts, Inc.	13810 Connecticut Ave	Aspen Hill	MD	(301)438-2650
338256	GN GWYNN OAK, LLC	6929 Liberty Rd	Gwynn Oak	MD	(410)701-0510
338941	Nistha, LLC	1427 Dual Highway	Hagerstown	MD	(240)513-6120
339568	Shriji Corporation	1614 Annapolis Rd	Odenton	MD	(410)674-3800
339785	Harshidh Donuts, Inc.	12210 Clarksville Pike	Clarksville	MD	(443)535-0600
340171	BMD Accokeek LLC	15793 Livingston Rd	Accokeek	MD	(301)292-3339
340242	DAHI DONUTS, LLC	6900 Dogwood Rd	Woodlawn	MD	(410)277-0995
340477	Ragu Ram, Inc.	7061 Baltimore Annapolis Blvd	Glen Burnie	MD	(410)691-0215
340523	Annapolis Donut Shops, Inc.	350 Mountain Rd	Pasadena	MD	(410)255-4680
340524	Annapolis Donut Shops, Inc.	8564 Veterans Hwy	Millersville	MD	(410)729-4130
340596	RAJ & KK, L.L.C.	9419 Common Brook Dr	Owings Mills	MD	(410)356-9922
340682	Shriji Corporation	8743 Piney Orchard Pkwy	Odenton	MD	(410)695-2223
340769	GN New Market, LLC	11715 Old National Pike	New Market	MD	(301)865-1509
340804	SGP, LLC	48 Main St	Reisterstown	MD	(410)833-0411
341097	Durga Donuts, Inc.	8305 Ice Crystal Dr	Scaggsville	MD	(301)498-3250
341327	DMD Wisteria-12915, LLC	12915 Wisteria Dr	Germantown	MD	(301)528-6250
341430	SGP, LLC	10902 Boulevard Circle	Owings Mills	MD	(410)363-9893
342224	Nanduba, Inc.	7916 Dorsey Run Road	Jessup	MD	(410)799-7570
342562	Karma Donuts, LLC	5800 Reisterstown Rd	Baltimore	MD	(410)358-3404
342589	Nistazos and Sons, Inc.	3600 Boston St	Baltimore	MD	(410)276-0644
342993	Ocean City Donut Shops, Inc.	11001 Manklin Creek Rd	Berlin	MD	(410)208-3609
342998	Umiya Donuts Inc	7529 Belair Rd	Baltimore	MD	(410)929-8113
343091	LAABH Incorporated	13108 Pennsylvania Ave	Hagerstown	MD	(301)665-3762
343128	SV Donuts One, LLC	6851 New Hampshire Avenue	Takoma Park	MD	(301)270-2445
343292	NKJ Lusby Donuts, LLC	174 Village Center Dr	Lusby	MD	(410)326-9196
343691	Krishna Donuts, Inc.	9469 Baltimore National Pk	Ellicott City	MD	(410)203-1777
344327	Salisbury Donut Shops, Inc.	223 Pocomoke Marketplace	Pocomoke City	MD	(443)345-1435
344460	BOWIE COFFEE LLC	6101 Highbridge Rd	Bowie	MD	(301)262-8239
345177	GN Fingerboard, LLC	8925 Fingerboard Rd	Frederick	MD	(301)810-5103
347679	Nistazos and Sons, Inc.	1342 Cape Saint Claire Rd	Annapolis	MD	(410)349-0070
348786	Mt. Airy Donuts, Inc.	1401 S Main St	Mount Airy	MD	(301)829-9005
349041	Shree Nathji Corporation	15640 Old Columbia Pike	Burtonsville	MD	(301)476-7305
349129	Preeti Corporation	8600 Washington Blvd	Jessup	MD	(301)875-4732
349240	Milan Patel	Bwi Airport	Glen Burnie	MD	(410)859-8033
349916	Damascus Donuts, Inc.	9803 Main St	Damascus	MD	(301)391-6100
351305	LUIS GROUP FOUR, LLC	18558 Woodfield Rd	Gaithersburg	MD	(240)631-2222
351503	RADHA RANI CORPORATION	2733 Annapolis Rd	Hanover	MD	(443)661-4645
351789	Salisbury Donut Shops, Inc.	109a Hampshire Road	Salisbury	MD	(410)630-8180
351841	LUIS GROUP FIVE, LLC	4905 Cordell Ave	Bethesda	MD	(301)652-7656
351858	APNA DONUTS LLC	11121 York Rd	Cockeysville	MD	(443)281-8439
352331	BHAKTINANDAN DONUTS INC.	35 Osborne Pkwy	Forest Hill	MD	(410)929-9177
352490	GN STATION, LLC	15231 Hall Rd	Bowie	MD	(240)206-8363
352491	SAT GURU DONUTS LLC	7657 Arundel Mills Blvd	Hanover	MD	(410)799-5100
352713	Ocean City Donut Shops, Inc.	405 N Boardwalk	Ocean City	MD	(410)289-2081
353305	Upcounty Thurmont Donuts LLC	4969 Westview Dr	Frederick	MD	(240)815-5960
354268	Upcounty Thurmont Donuts LLC	200 Middletown Pkwy	Middletown	MD	(240)490-8681
355137	CBG Riverdale, LLC	5603 Riverdale Rd	Riverdale Park	MD	(240)764-6542
355551	GN PLAZA, LLC	12172 Central Ave	Mitchellville	MD	(301)249-4100

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#	Franchisee	Address	City	ST	Phone
356537	GN Hill, LLC	6868b Race Track Rd	Bowie	MD	(240)260-3050
356768	SHIV HAGERSTOWN, LLC	10319 Sharpsburg Pike	Hagerstown	MD	(240)850-3015
357109	UPCOUNTY FREDERICK DONUTS LLC	1194 Dutchmans Creek Dr	Brunswick	MD	(301)969-0349
357487	Luis Group Eighteen, LLC	19706 Fisher Ave	Poolesville	MD	(301)407-9139
357488	LUIS GROUP SEVENTEEN, LLC	18006 Mateny Rd	Germantown	MD	(301)515-0737
358833	GN NISH, LLC	8909 Central Ave	Capitol Heights	MD	(301)324-3078
359462	White Oak Donuts, LLC	11140 New Hampshire Ave	Silver Spring	MD	(301)593-1045
362437	Maniba Corporation	9200 Old Annapolis Rd	Columbia	MD	(410)740-6661
363120	Four Corners Donuts, LLC	115 University Boulevard West	Silver Spring	MD	(301)681-2903
363596	DMD Frederick-16268, LLC	16268 Frederick Road	Gaithersburg	MD	(301)990-9499
363714	GN ROLAND, LLC	6223 North Charles Street	Baltimore	MD	(410)929-8789
301888	DIYA, WOODHAVEN LLC	20050 West Road	Woodhaven	MI	(734) 692-4445
300569	Manikrupa Corporation	34417 Ford Rd	Westland	MI	(734)578-0016
300653	OM OAK PARK DONUTS INC	25170 Greenfield Rd	Oak Park	MI	(248)967-6288
300702	OM SOUTHFIELD DONUTS INC	24740 Telegraph Rd	Southfield	MI	(248)352-8447
300712	KARDO 15 LLC	28875 Dequindre Rd	Madison Heights	MI	(248)915-5539
301485	ST JOSEPH DONUTS, INC.	2731 Niles Ave	Saint Joseph	MI	(269)983-7909
301487	KARDO 13 LLC	11111 Telegraph Rd	Taylor	MI	(734)626-5580
304009	OM NOVI DONUTS INC	39415 W 10 Mile Rd	Novi	MI	(248)426-9348
304461	OM FARMINGTON HILLS DONUTS INC	27919 Grand River Ave	Farmington Hills	MI	(248)427-0264
306020	DIYA, 8 MILE LLC	14900 E 8 Mile Rd	Detroit	MI	(313)521-8196
306041	OM CANTON DONUTS INC	41511 Ford Rd	Canton	MI	(734)844-1589
306487	KARDO 18 LLC	22451 Woodward Ave	Ferndale	MI	(248)914-4313
331348	Atty Seventy Five, LLC	21980 Sibley Rd	Brownstown	MI	(734)281-8952
336551	OM WIXOM DONUTS INC	28040 S Wixom Rd	Wixom	MI	(248)449-8815
336555	KARDO 14 LLC	44603 Mound Rd	Sterling Heights	MI	(586)223-6654
337273	Jaybharat, Inc.	600 S Opdyke Rd	Pontiac	MI	(248)758-1900
337855	OM REDFORD DONUTS INC.	9406 Telegraph Rd	Redford	MI	(313)539-4910
339503	OM GREENFIELD DONUTS INC	23113 Greenfield Rd	Southfield	MI	(248)234-8525
339641	Lekander-Trombo, LLC	763 S. Michigan Ave	Howell	MI	(517)546-3100
340300	KARDO 9 LLC	24235 Michigan Ave	Dearborn	MI	(313)400-2287
340661	KARDO 20 LLC	1700 W 14 Mile Rd	Royal Oak	MI	(248)838-8221
349005	Brighton-Hilton, LLC	8281 Grand River Rd	Brighton	MI	(810)229-5330
349387	KCD Development, L.L.C.	378 S Broadway St	Lake Orion	MI	(248)693-7855
349468	Waterford Donuts, Inc.	4399 Highland Rd	Waterford	MI	(248)681-7000
353401	13 MILE DONUT INC	5847 13 Mile Rd	Warren	MI	(586)275-2807
354602	SOUTHFIELD DONUTS INC	28777 Northwestern Highway	Southfield	MI	(248)353-1710
354606	DIYA, MONROE LLC	1520 N Telegraph Rd	Monroe	MI	(734)206-1945
355043	Lekander-Trombo, LLC	11055 Highland Rd	Hartland	MI	(810)991-0004
356372	OM Keego Harbor Donuts, Inc.	2907 Orchard Lake Rd	Keego Harbor	MI	(248)977-1785
358610	KARDO 22 INC.	46895 Gratiot Avenue	Chesterfield	MI	(586)940-0149
359386	AVE CAFE, LLC	12951 Michigan Ave	Dearborn	MI	(313)406-5384
359482	FLAT ROCK DONUTS INC.	27050 Telegraph Road	Flat Rock	MI	(734)789-7017
360456	KARDO 11 LLC	4005 Dix Hwy	Lincoln Park	MI	(313)588-0497
362656	SOUTHGATE G DONUTS LLC	14791 Eureka Rd	Southgate	MI	(734)807-1226
362746	BENTON HARBOR DONUTS, INC.	2680 Michigan 139	Benton Harbor	MI	(269)605-4454
363257	Niles Michigan Donuts, Inc.	1005 South 11th Street	Niles	MI	(269)479-0555
364555	DAIRYLAND OPERATIONS, LLC	501 Memorial Drive	Houghton	MI	(906)299-4890
356642	Eliasco LLC	1420 Yankee Doodle Rd	Eagan	MN	(651)478-4795
356643	Eliasco LLC	1224 Robert St S	West Saint Paul	MN	(651)207-5593
358873	Eliasco 4 Woodbury, LLC	6671 Valley Creek Rd	Woodbury	MN	(651)348-2369
358888	Eliasco 5 Lakeville, LLC	16179 Kenrick Ave	Lakeville	MN	(952)378-4332
359498	DAIRYLAND OPERATIONS, LLC	100 Paul Bunyan Dr S	Bemidji	MN	(218)398-2282

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#	Franchisee	Address	City	ST	Phone
359700	Eliasco 6 Cliff, LLC	2105 Cliff Rd	Eagan	MN	(651)493-8049
363260	DAIRYLAND OPERATIONS, LLC	1632 2nd Avenue	International Falls	MN	(218)403-0552
363352	Pennock-DB7 LLC	7668 150th St W	Apple Valley	MN	(952)255-8275
363364	Grove-DB8, LLC	7584 80th Street South	Cottage Grove	MN	(651)478-4381
365341	DAIRYLAND OPERATIONS, LLC	1250 South Pokegama Avenue	Grand Rapids	MN	(218)793-3425
336989	Nam-Ho Development LLC	1518 Bob F Griffin Road	Cameron	MO	(816)632-3415
351388	Om Arnold Donuts Inc	900 Jeffco Blvd	Arnold	MO	(636)287-3856
353804	Bapa Columbia Inc	3100 S Providence Rd	Columbia	MO	(573)514-7020
354444	Om Shree Hanuman Inc.	4009 Highway K	O Fallon	MO	(636)244-0825
355426	Om Shree Narayana Inc.	12121 Saint Charles Rock Rd	Bridgeton	MO	(314)455-4400
355752	Bapa W. Highway 76 MO LLC	1305 W Highway 76	Branson	MO	(417)942-1163
357163	Bapa Range Line Inc	3075 Range Line St	Columbia	MO	(573)607-3865
357164	OM SHREE GOVINDA INC	10250 Page Ave	Overland	MO	(314)731-6071
359024	Bapa Republic LLC	756 Us Highway 60 E	Republic	MO	(417)732-2922
362959	Bapa Glenstone Inc	1614 S Glenstone Ave	Springfield	MO	(417)942-2998
363074	Stuckeys Doolittle LLC	90 Truman St	Newburg	MO	(573)762-3111
363450	The Hospitality Group Inc.	711 Lucky Ln	Robinsonville	MS	(662)363-5825
307528	Krish Retail, LLC	433a Western Blvd	Jacksonville	NC	(910)939-5257
330299	Havelock Donut LLC	113 E Main St	Havelock	NC	(252)444-3030
330489	Morehead Donuts, LLC	2908 Arendell St	Morehead City	NC	(252)247-4888
331785	Coastal Raleigh Investments, LLC	7137 Us Hwy 64 East	Knightdale	NC	(984)344-4276
334786	Coastal Raleigh Investments, LLC	5265 Six Forks Rd	Raleigh	NC	(984)344-4317
336996	Four Point Ventures Statesville, LLC	241 Turnersburg Hwy	Statesville	NC	(704)838-1004
337413	TASTY DELITES OF NC, LLC	14055 Hwy 74 West	Indian Trail	NC	(704)882-3858
337709	SOUTH TRYON & SANDY PORTER CLT, LLC	9033 S Tryon St	Charlotte	NC	(704)583-0411
340396	Clayton Raleigh, LLC	770 Enterprise Drive	Clayton	NC	(919)359-8464
340408	Four Point Ventures, LLC	701 S Kings Dr	Charlotte	NC	(704)331-2940
340674	Four Point Ventures BFR, LLC	5029 Beatties Ford Rd	Charlotte	NC	(704)394-2828
340853	BRAGG DONUTS LLC	3411 Ramsey St	Fayetteville	NC	(910)252-9476
340985	TRIAD DONUTS LLC	274 Eastchester Drive	High Point	NC	(336)781-4555
341210	JAS Inc.	2561 Peters Creek Pkwy	Winston Salem	NC	(336)784-0266
341313	NCDonut-Gilead, LLC	10310 Wilmington St	Huntersville	NC	(704)948-5454
341488	1450 Fuquay Raleigh, LLC	1450 N Main Street	Fuquay Varina	NC	(919)577-1150
341637	Mint Hill Property, LLC	7001 Matthews Mint Hill Rd	Mint Hill	NC	(704)545-7480
342104	HWY 55 CARY RALEIGH, LLC	2740 Nc Hwy 55	Cary	NC	(919)303-4334
342298	Albemarle Rd CLT, LLC	6763 Albemarle Rd	Charlotte	NC	(704)569-1051
342371	Four Point Ventures MOR, LLC	651 River Hwy	Mooresville	NC	(704)664-1220
342494	TASTY DELITES OF NC, LLC	2302 S New Hope Rd	Gastonia	NC	(704)869-4522
344346	Coastal Raleigh Investments, LLC	3570 Davis Dr	Morrisville	NC	(984)344-4330
344367	C L Donut LLC	1238 Birch St	Camp Lejeune	NC	(910)451-2599
344467	800 Apex Raleigh, LLC	800 Perry Road	Apex	NC	(919)303-5800
344919	BALLANTYNE DONUTS LLC	16131 Lancaster Hwy	Charlotte	NC	(704)542-2998
345098	NCDonut-Mallard, LLC	3014 Driwood Ct	Charlotte	NC	(704)717-7300
345190	TASTY DELITES OF NC, LLC	3114 Fincher Farm Rd	Matthews	NC	(704)708-9547
345913	Erwin Rd Durham Raleigh, LLC	2608 Erwin Rd	Durham	NC	(919)309-0000
349131	Capital Blvd Raleigh, LLC	8401 Capital Blvd	Raleigh	NC	(919)521-4960
350144	TASTY DELITES OF NC, LLC	8334 Pineville Matthews Rd	Charlotte	NC	(704)542-4667
351484	TASTY DELITES OF NC, LLC	716 Nc 24/27 Byp E	Albemarle	NC	(704)986-4608
353742	NCDonut-Antiquity, LLC	19921 Zion Ave	Cornelius	NC	(980)231-5764
356804	CUMBERLAND DONUTS LLC	1490 Nc 24-87	Cameron	NC	(910)984-2026
356833	TASTY DELITES OF NC, LLC	4920 Old Sardis Rd	Charlotte	NC	(704)650-0077
357532	FPV TRT LLC	1007 Charlotte Highway	Troutman	NC	(704)980-0045
358157	SHREEJI DONUTS, INC.	925 Sunset Ave	Clinton	NC	(910)631-1010
359413	SHREEJI DONUTS II, INC.	1201 S Main St	Laurinburg	NC	(910)501-3053

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#	Franchisee	Address	City	ST	Phone
359563	CUMBERLAND DONUTS LLC	9566 Cliffdale Rd	Fayetteville	NC	(910)900-5486
363154	SHREEJI DONUTS III LLC	1006 Smyrna Drive	Whiteville	NC	(910)207-6027
363232	SHREEJI DONUTS V LLC	1109 East Caswell Street	Wadesboro	NC	(704)465-2298
363518	SHREEJI DONUTS OF GOLDSBORO, LLC	2345 U.S. 117	Goldsboro	NC	(919)947-0200
364143	Shreeji Donuts of Pembroke, LLC	807 West 3rd Street	Pembroke	NC	(910)775-9098
365111	SHREEJI DONUTS OF TARBORO LLC	1402 Western Boulevard	Tarboro	NC	(252)774-9400
357967	QSR 357967, LLC	10177 S 168th Ave	Omaha	NE	(531)444-4355
363415	NARMADE INC	500 Glover Road	Sidney	NE	(308)203-1106
300781	Triple J. Family, Inc.	275 South Washington Ave	Bergenfield	NJ	(201) 385-0761
300493	Sikand 380 Limited Liability Company	380 Essex St	Lodi	NJ	(201)845-5933
300623	Erica Donuts II, Inc.	278 Closter Dock Rd	Closter	NJ	(201)784-9861
301302	Global Food Franchise Inc.	443 Paterson Ave	Wallington	NJ	(201)939-7405
304358	A & T Donut, Inc.	Us Highway 1 & Green St	Iselin	NJ	(732)855-1420
304619	Visun, Inc.	704 Kennedy Blvd	Union City	NJ	(201)866-8648
304627	59 Donut Corp	5915 Bergenline Ave	West New York	NJ	(201)854-0010
310459	Bloomfield Ave Clifton Food LLC	1053 Bloomfield Ave	Clifton	NJ	(973)473-9631
330060	Clearwater Foods Inc	40 Journal Sq	Jersey City	NJ	(201)216-9797
331074	AADHAR CORP	572 Valley Rd	Wayne	NJ	(973)696-3430
331180	BMD Paramus North LLC	494 N State Rt 17	Paramus	NJ	(201)261-9687
331775	SHREE KRISHNA DONUTS INC	14 Eisenhower Pkwy	Roseland	NJ	(973)228-9808
331947	Fejagee, Inc.	250 Bergen Tpke	Little Ferry	NJ	(201)373-0373
332375	ABDD LLC	1001 Macarthur Blvd	Mahwah	NJ	(201)236-8099
335170	Shiv Donuts Inc.	1212 Madison Avenue	Paterson	NJ	(973)523-4200
335188	SAMP1993, LLC	1254 Stelton Rd	Piscataway	NJ	(732)777-9550
336078	BMD Fort Lee LLC	1430 Route 46 East	Fort Lee	NJ	(201)242-8006
336771	Conpark, Inc.	378 Passiac Ave	Fairfield	NJ	(973)276-7966
337102	BMD Wanaque LLC	1353 Ringwood Ave	Haskell	NJ	(973)616-7168
337327	KK MARKET ST LLC	596 Market St	Newark	NJ	(973)274-1500
337338	LCFD CORPORATION	802 S Orange Ave	Newark	NJ	(973)416-1800
337382	Rampson Foods, Inc.	1500 Ocean Avenue	Lakewood	NJ	(732)942-6188
337484	Hillsborough Donuts, Inc.	315 Rt 206	Hillsborough	NJ	(908)904-0220
337564	Sokol Donuts Incorporated	1076 Route 9	Old Bridge	NJ	(732)553-0375
337568	BMD Pequannock LLC	560 Route 23	Pompton Plains	NJ	(973)248-3380
337719	Brunswick Coffee, Inc.	1345 Rte 1	North Brunswick	NJ	(732)418-9520
338277	MANAHAWKIN BAKERY LLC	601 Washington Ave	Manahawkin	NJ	(609)489-0008
338606	Bentley Donuts, Inc.	680 Rte 18 N	East Brunswick	NJ	(732)254-5433
338615	Access Elmwood Park, LLC	210 Us-46	Elmwood Park	NJ	(201)791-4880
338873	RS PARAMUS DONUTS LLC	440-A Forest Ave	Paramus	NJ	(201)599-0666
339005	Kishan Donut 3 LLC	171 Lefante Way	Bayonne	NJ	(201)437-8080
339029	NS3 Management LLC	633 Morris Tpke	Springfield	NJ	(973)379-5551
339297	ENGLISHTOWN COFFEE LLC	14 Wilson Ave	Englishtown	NJ	(732)446-3217
339420	ABDD V LLC	150 Passaic St	Hackensack	NJ	(201)343-1206
339553	Old Hook Donuts LLC	441 Old Hook Rd	Emerson	NJ	(201)203-0588
339655	Park Avenue Donut Corp.	4801 Park Ave	Union City	NJ	(201)330-3288
339704	Cedar Hill Donuts, LLC	525 Cedar Hill Ave	Wyckoff	NJ	(201)612-7600
339775	BMD Totowa LLC	410 Minnisink Rd	Totowa	NJ	(973)890-4405
339953	Clinton Donuts Inc	186 Center St.	Clinton	NJ	(908)713-1212
340000	BMD Kinnelon LLC	1161 State Rt 23	Kinnelon	NJ	(973)492-0770
340230	Santarelli Enterprises, LLC	20 Meadowlands Pky	Secaucus	NJ	(201)617-0100
340311	Prospect Donuts, LLC	886 Prospect St	Glen Rock	NJ	(201)612-9090
340433	G-FLORES INC	754 River Rd	New Milford	NJ	(201)261-2173
340449	BAV Enterprises, Inc.	4110 Quakerbridge Rd Bldg A	Lawrenceville	NJ	(609)716-6001
340818	Jaianuj, LLC	176 Columbia Turnpike	Florham Park	NJ	(973)822-0404

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#	Franchisee	Address	City	ST	Phone
340935	Madrash Corp.	55 Raritan Ave	Highland Park	NJ	(732)828-5485
341058	Heavenlea Donuts, Inc.	184 Kinderkamack Rd Unit D	Park Ridge	NJ	(201)391-9616
341317	Kishan Donut #2, L.L.C.	4 North St	Bayonne	NJ	(201)437-1248
341362	Shree Ganesh Donuts Inc.	460 Elizabeth Ave	Elizabeth	NJ	(908)351-1192
341412	Superm, Inc.	109 E Main St	Bound Brook	NJ	(732)302-9022
341929	251 Market St Paterson, LLC	251 Market St	Paterson	NJ	(973)341-9331
342028	CEDAR LANE DONUTS LLC	332 Cedar Ln	Teaneck	NJ	(201)523-6804
342089	Sikand 209 Limited Liability Company	209 Main St	Ridgefield Park	NJ	(201)440-1430
342105	Leonia Management, LLC	353 Broad Ave	Leonia	NJ	(201)592-6645
342284	ANS Valley Treats, LLC	62 East Mill Rd	Long Valley	NJ	(908)876-3093
342340	Yummy Treats, Inc.	215 West Front Street	Plainfield	NJ	(908)757-7773
342353	E.A.A.T. Foods LLC	1111 Route 37 W	Toms River	NJ	(732)281-1388
342415	Keshav Inc.	19 West Main Street	Somerville	NJ	(908)685-9115
343678	BMD Oakland LLC	338 Ramapo Valley Rd	Oakland	NJ	(201)651-0980
343910	TASTE OF WEST ORANGE LIMITED LIABILITY COMPANY	382 Main St	West Orange	NJ	(973)325-0999
344171	Supreme Treats, Inc.	750 Somerset St	Watchung	NJ	(908)561-1004
350679	Talaee VII Corporation	489 Grand Ave	Englewood	NJ	(201)227-1900
352033	A&A DONUTS LLC	527 River Dr	Elmwood Park	NJ	(201)791-3113
354840	405 CLIFTON, INC.	405 Piaget Ave	Clifton	NJ	(973)615-5525
355232	WOOD-RIDGE DONUTS LLC	699 Avalon Dr	Wood Ridge	NJ	(201)203-2775
355246	CHUNKY TOO DONUTS, LLC	794 Franklin Ave	Franklin Lakes	NJ	(201)891-6545
357057	Java Bernardsville, LLC	108 Morristown Rd	Bernardsville	NJ	(908)502-5211
304248	LFO 4TH ST NM, LLC	5502 4th St Nw	Albuquerque	NM	(505)929-5991
304676	LFO CENTRAL AVE NM, LLC	1902 Central Ave Se	Albuquerque	NM	(505)929-5920
355481	NMR-Bernalillo, LLC	195 E Highway 550	Bernalillo	NM	(505)717-1292
355801	NMR-ROSEWELL, LLC	800 N Main St	Roswell	NM	(575)208-0454
356354	NMR-La Orilla, LLC	3200 La Orilla Rd Nw	Albuquerque	NM	(505)503-1073
359339	NMR-White Sands, LLC	1400 S White Sands Blvd	Alamogordo	NM	(575)812-8018
359484	NMR - ALAMO HB, LLC	551 West 4th St	Holloman Air Force Base	NM	(575)551-7299
359525	NMR-HOBBS, LLC	2220 North Grimes Street	Hobbs	NM	(575)241-2415
364261	NMR-Carlsbad LLC	851 South Canal Street	Carlsbad	NM	(575)689-2627
301331	AJP Restaurant Corp.	314 Larkfield Road	East Northport	NY	(631) 368-1555
339433	Arthur Richmond, LLC	680 Arthur Kill Rd	Staten Island	NY	(718) 948-0600
352786	RICHMOND CORAL LLC	1650 Richmond Ave	Staten Island	NY	(718) 698-6940
362681	Coffee On Hudson 31 LLC	595 10th Ave	New York	NY	
300202	DJ Holbrook Inc.	411 Furrows Rd	Holbrook	NY	(631)467-2419
300359	IAT City Line, Inc.	1213 Liberty Ave	Brooklyn	NY	(718)348-9282
300392	Ganpati Donuts, Inc.	674 Broadway	Newburgh	NY	(845)562-4720
300462	OM Shree Hanuman LLC	14625 Northern Blvd	Flushing	NY	(917)285-2824
300465	Jericho Donuts LLC	2073 Jericho Tpke	Commack	NY	(631)543-3392
300697	Hempstead Donut System, LLC	247 Greenwich St	Hempstead	NY	(516)486-6477
301353	Main Street QSR Inc.	369 E Main St	Patchogue	NY	(631)730-3321
301660	MULTIBRANDS BRENTWOOD ISLIP AVENUE OPERATING COMPANY LLC	1694 Islip Ave	Brentwood	NY	(631)231-0500
301788	Donut Always Go Around, Inc.	1906 Deer Park Ave	Deer Park	NY	(631)667-8919
302006	DJ Riverhead Inc.	1051 Old Country Rd	Riverhead	NY	(631)591-3820
302007	MCR II Donuts LLC	350 Middle Country Rd	Coram	NY	(631)846-6491
302221	Metro Franchising Commissary LLC	235 W. Main St	Smithtown	NY	(631)360-1236
302224	West Hempstead Donuts Inc.	475 Hempstead Tpke	West Hempstead	NY	(516)505-1828
302237	Long Island Combo Shops, Inc.	1399 Hicksville Rd	Massapequa	NY	(516)798-8601
302267	Deck Flatlands - 8301, LLC	8301 Flatlands Ave	Brooklyn	NY	(718)531-4469

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#	Franchisee	Address	City	ST	Phone
302270	DJ NESCONSET INC	5017 Nesconset Hwy	Port Jefferson Station	NY	(631)473-7937
302283	Metro Franchising Commissary LLC	2800 Merrick Rd	Bellmore	NY	(516)785-1497
302365	Metro Franchising Commissary LLC	529 E. Main St	Bay Shore	NY	(631)666-3077
302406	ALEXASHEL FIVE CORP.	280 E Sunrise Hwy	Lindenhurst	NY	(631)206-6113
302447	Valpar 2 Corp.	21920 Northern Blvd	Bayside	NY	(718)224-7112
302480	DJ Shirley 1 Inc	545 William Floyd Pkwy	Shirley	NY	(631)395-4887
302485	Metro Franchising Commissary LLC	116 Broadhollow Rd	Melville	NY	(631)425-0935
302530	HILLSIDE QSR LLC	25420 Hillside Ave	Floral Park	NY	(347)216-6547
302542	Metro Franchising Commissary LLC	16822 Union Tpke	Flushing	NY	(718)591-6616
302607	Lakeville Donuts, Inc.	2062 Lakeville Rd	New Hyde Park	NY	(516)775-8630
302627	2317 BLESSING FOOD, LLC	13210 14th Ave	College Point	NY	(929)225-8560
302875	Renson Food Corporation	4202 Northern Blvd	Long Island City	NY	(718)392-0146
302954	Metro Franchising Commissary LLC	1731 Merrick Rd	Merrick	NY	(516)379-8149
304011	Kissena Donuts, Inc.	15367 Horace Harding Expy	Flushing	NY	(718)358-4031
304122	Metro Franchising Commissary LLC	23819 Linden Blvd	Elmont	NY	(516)612-7222
304255	Metro Franchising Commissary LLC	219 Hempstead Tpke	Elmont	NY	(516)328-6757
304313	CASTLE HILL QSR LLC	2172 Westchester Ave	Bronx	NY	(718)918-1235
304335	Deck Flatbush - 1922, LLC	1922 Flatbush Ave # L	Brooklyn	NY	(718)758-0002
304353	GRAHAM QSR LLC	13 Graham Ave	Brooklyn	NY	(718)388-6845
304361	Deck 4-9243, LLC	9243 4th Ave	Brooklyn	NY	(718)745-4060
304362	Deck 86th Street - 2630 LLC	2630 86th St	Brooklyn	NY	(718)372-3824
304401	N.N. Ahluwalia, Inc.	6103 Flushing Ave	Maspeth	NY	(718)521-6190
304483	Metro Franchising Commissary LLC	9405 Rockaway Blvd	Jamaica	NY	(718)843-0400
304484	OUR COFFEE SHOP COURT ST. INC.	6365 Woodhaven Blvd	Rego Park	NY	(718)396-0178
304728	Valpar 4 Corp.	24809 Northern Blvd	Little Neck	NY	(718)225-0513
304823	Fortune Donut Corp.	7016 Northern Blvd	Flushing	NY	(718)672-1433
306003	Multibrands Bayshore II Inc.	1261 Sunrise Hwy	Bay Shore	NY	(631)647-7535
306825	34-01 Donut Corp.	3401 Broadway	Long Island City	NY	(718)278-4860
306826	Central Donuts, Inc.	8777 Parsons Blvd	Jamaica	NY	(718)526-4820
307262	WESTSIDE DONUT WHITESTONE VENTURES LLC	3015 Stratton St	Flushing	NY	(718)321-0567
307284	3080 Donuts, Inc.	3080 Boston Rd	Bronx	NY	(718)483-8078
307515	Deck Avenue J - 1410 LLC	1410 Avenue J	Brooklyn	NY	(718)252-1312
307669	New York Donut Corporation	5615 Myrtle Ave	Flushing	NY	(718)497-3581
307977	Metro Franchising Commissary LLC	8413 Jamaica Ave	Woodhaven	NY	(718)847-9129
308608	Metro Franchising Commissary LLC	159 Pine Hollow Rd	Oyster Bay	NY	(516)922-7888
308652	Metro Franchising Commissary LLC	1766 Merrick Ave N	Merrick	NY	(516)377-3827
310001	Khattab & Son, Inc.	245 Highland Pl	Brooklyn	NY	(718)277-1995
310079	WESTSIDE DONUT 5TH AVE. VENTURES LLC	302 5th Ave	New York	NY	(212)268-0686
310225	FAC 5 Golden, LLC	5 Goldens Bridge Shopping Ctr	Goldens Bridge	NY	(914)232-1860
310340	Hoyt 2002, LLC	2502 31st St	Astoria	NY	(718)726-6982
310373	Metro Franchising Commissary LLC	560 Smithtown Byp	Smithtown	NY	(631)257-5072
330038	Bethpage QSR, Inc.	4025b Hempstead Tpke	Bethpage	NY	(516)622-1145
330039	MULTIBRANDS AMITYVILLE OPERATING COMPANY LLC	355 Broadway	Amityville	NY	(631)789-1010
330049	Metro Franchising Commissary LLC	13 W. Main St	East Islip	NY	(631)859-0786
330135	Deck Broadway-1285, LLC	1285 Broadway	Brooklyn	NY	(347)435-0280
330148	Tasty Treats Inc.	1051 Willis Ave	Albertson	NY	(516)746-5999
330153	Metro Franchising Commissary LLC	3547 Francis Lewis Blvd	Flushing	NY	(718)886-5279
330187	FAC 2248 CPA, LLC	2248 Central Park Ave	Yonkers	NY	(914)793-1075
330197	Metro Franchising Commissary LLC	165 7th St	Garden City	NY	(516)248-4417
330267	19 Food, Inc.	9925 Horace Harding Expy	Flushing	NY	(718)271-9222

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#	Franchisee	Address	City	ST	Phone
330342	AMG 181 QUICKSERVE LLC	728 W 181st St	New York	NY	(212)795-0101
330348	DECK UTICA - 610, LLC	610 Utica Ave	Brooklyn	NY	(917)814-7612
330367	Men At Work, LLC	96 E Main St	New Rochelle	NY	(914)222-0654
330415	Ukatosh Corporation	3102 36th Ave	Long Island City	NY	(718)383-1000
330873	Fresh & Tasty Of New York, Inc.	628 Horseblock Rd	Farmingville	NY	(631)732-7569
331065	PORTLAND QSR LLC	8347 Parsons Blvd	Jamaica	NY	(718)526-9690
331182	Santoshi Trading Corporation	4513 Queens Blvd	Sunnyside	NY	(347)738-5838
331183	New York Donut Corporation	3326 21st St	Long Island City	NY	(718)267-0279
331288	L & M At Bayshore, Inc.	19 Bay Shore Rd	Bay Shore	NY	(631)254-9092
331929	179 NBG Inc.	17915 Hillside Ave	Jamaica	NY	(718)658-1728
332030	Metro Franchising Commissary LLC	281 Walt Whitman Rd	Huntington Station	NY	(631)547-1685
332067	MAFJ Bronx Donuts LLC	2148 White Plains Rd	Bronx	NY	(718)792-3686
332798	Nulife of Kingsbridge LLC	2 E Kingsbridge Ave	Bronx	NY	(718)733-4347
332974	FAC 132 BRR, LLC	132 Bronx River Rd	Yonkers	NY	(914)237-5275
334727	Grand Central Donuts, Inc.	10009 Astoria Blvd	East Elmhurst	NY	(718)478-4443
335049	137 Nasary Donut Corp.	137 Wyckoff Ave	Brooklyn	NY	(718)418-2483
335880	Forest Broadway LLC	770 Forest Ave	Staten Island	NY	(718)273-9641
335881	SHREE SHIV SHAKTI INC.	1131 Bay St	Staten Island	NY	(718)420-4920
336563	Donuts By W.J.D., Inc.	3115 Route 22	Patterson	NY	(845)878-7655
336572	Jamaica Donuts LLC	146-17 Jamaica Ave	Jamaica	NY	(718)262-0299
336583	Metro Franchising Commissary LLC	9217 Jamaica Ave	Woodhaven	NY	(718)850-2717
336628	Metro Franchising Commissary LLC	11611 Liberty Ave	South Richmond Hill	NY	(718)845-2649
336925	ROCKAWAY BLVD. DRIVE THRU LLC	13320 Rockaway Blvd	South Ozone Park	NY	(718)845-9875
337355	116 Donut Kitchen Corp.	53 West 116th St	New York	NY	(212)289-0770
337400	1333 Donuts LLC	1852 Route 112	Coram	NY	(631)846-8077
337498	Nulife of Bruckner LLC	3685 Bruckner Blvd	Bronx	NY	(718) 518-0341
337509	N.N.R. Hollis Food LLC	10962 Francis Lewis Blvd	Jamaica	NY	(929)232-1471
337513	NYC Lexington Foods Inc.	2083 Lexington Ave	New York	NY	(646)368-5906
337531	Nulife of Jerome LLC	1733 Jerome Avenue	Bronx	NY	(718) 731-2200
337533	Chandan Subarna Corp.	5501 Broadway	Bronx	NY	(718)432-2606
337561	Sebella Brands LLC	1225 1st Ave	New York	NY	(212)734-5465
337599	JDHAKA Coffee Corp	13850 Jamaica Ave	Jamaica	NY	(718)291-3107
337653	56 East Sunrise Corp.	56 E Sunrise Hwy	Merrick	NY	(516)608-5436
337762	Nulife of Third LLC	4115 3rd Ave	Bronx	NY	(718)294-5344
337904	Metro Franchising Commissary LLC	61-58 Springfield Blvd	Oakland Gardens	NY	(718)357-1273
338196	Metro Franchising Commissary LLC	59 Jackson Ave	Syosset	NY	(516)364-2299
338208	Metro Franchising Commissary LLC	389 Atlantic Ave	Freeport	NY	(516)377-5292
338221	Deck Smith - 148, LLC	148 Smith St	Brooklyn	NY	(718)403-0386
338313	Metro Franchising Commissary LLC	115 Veterans Highway	Commack	NY	(631)864-4259
338398	F.K.B. Donuts, Inc. Of Jericho	81 Jericho Tpke	Jericho	NY	(516)334-7351
338558	Ditmas Donuts Corp.	4322 Ditmars Blvd	Astoria	NY	(718)204-2110
338592	Jamaica One Donuts Inc.	18711 Jamaica Ave	Jamaica	NY	(718)454-3501
338698	FAC Yonk Donuts, LLC	2241 Southern Blvd	Bronx	NY	(718)220-4946
338766	Kings Point Ventures, LLC	1650 Bruckner Blvd	Bronx	NY	(718)893-2090
338807	SHREE SHIV OF FOREST AVE INC.	2222 Forest Ave	Staten Island	NY	(718)442-6630
338818	Broadwill Associates, Inc.	1710 Eastern Pkwy	Brooklyn	NY	(718)566-6280
338870	LITE N SWEET, INC.	94 Croton Ave	Ossining	NY	(914)230-4361
338871	Deck Coney - 906, LLC	906 Coney Island Ave	Brooklyn	NY	(718)871-0526
338922	LITE N SWEET, INC.	81 Knollwood Rd	White Plains	NY	(914)949-4468
338949	DJ RONKONKOMA LLC	125 Portion Rd	Ronkonkoma	NY	(631)471-2090
339024	Deck Jamaica-43, LLC	43 Jamaica Ave	Brooklyn	NY	(718)922-5387
339025	Deck Atlantic-1993, LLC	1993 Atlantic Ave	Brooklyn	NY	(347)435-0278
339039	Deck 7 - 289, LLC	289 7th Ave	New York	NY	(347)588-0384
339090	Phoenix Donut Corp.	1201 Deer Park Ave	North Babylon	NY	(631)667-3900

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#	Franchisee	Address	City	ST	Phone
339302	ABDD LLC	262 Route 59	Suffern	NY	(845)504-5303
339305	Sunset Industries Ltd.	5702 2nd Ave	Brooklyn	NY	(718)439-5119
339350	Chandan Subarna Corp.	110 West 145th St	New York	NY	(212)234-3440
339386	Metro Franchising Commissary LLC	200 E Main St	Huntington	NY	(631)935-0031
339387	11602 Metropolitan Avenue, LLC	11602 Metropolitan Ave	Richmond Hill	NY	(718)441-8006
339430	Deck Nostrand-1467, LLC	1467 Nostrand Ave	Brooklyn	NY	(718)703-0198
339647	Mineola Bakery Inc.	265 East Jericho Tpk	Mineola	NY	(516)739-2503
339742	MERRICK AVE COMBO LLC	207 W. Merrick Rd	Valley Stream	NY	(516)256-4445
339817	OM Shree Laxmandav LLC	6122 Fresh Pond Rd	Middle Village	NY	(718)418-2393
339818	Spdaisy Coffee Corp	13328 Springfield Blvd	Jamaica	NY	(718)978-8028
339841	Metro Franchising Commissary LLC	731 Nesconset Hwy	Smithtown	NY	(631)724-0345
339842	20th ST WAVE CREST LLC	239 Beach 20th St	Far Rockaway	NY	(718)868-0448
339914	Deck Knapp Street - 2302 LLC	2302 Knapp St # 2310	Brooklyn	NY	(718)332-6152
340005	Westside Donut Huntington Ventures LLC	795 East Jericho Tpk	Huntington Station	NY	(631)673-5286
340082	GSK Properties LLC	587 Old Country Rd	Plainview	NY	(516)433-8128
340252	Astoria Donut Corporation	7007 Myrtle Ave	Glendale	NY	(718)628-0350
340294	Metro Franchising Commissary LLC	11716 Queens Blvd	Forest Hills	NY	(718)268-5380
340313	Copley Coffee 1, LLC	476 Second Ave	New York	NY	(212)684-2173
340356	1375 Parkway Enterprise Inc.	1375 Rockaway Parkway	Brooklyn	NY	(718)257-6490
340361	Tristate Donut Group Inc.	1495 Montauk Hwy	Mastic	NY	(631)281-2103
340362	61-20 Fresh Meadow Lane, LLC	6120 Fresh Meadow Ln	Fresh Meadows	NY	(718)463-5819
340370	AMG City Island Quickserve, LLC	636 City Island Ave	Bronx	NY	(718)885-3057
340439	B.I.N.D. Corp.	3701 Nostrand Ave	Brooklyn	NY	(718)743-6555
340450	D.C.G.N. Corporation	448 Fifth Ave	Brooklyn	NY	(718)832-9460
340462	FAC Yonk Donuts, LLC	1040 Westchester Ave	Bronx	NY	(718)328-1482
340464	Coffee & Donuts At Elm, Inc.	1510 Elm Avenue	Brooklyn	NY	(718)627-0667
340467	MN New York Management LLC	241-A Rockaway Pkwy	Brooklyn	NY	(929)294-9173
340537	NYC DELANCEY FOODS INC.	140 Delancey St	New York	NY	(646)340-4526
340575	Deck 35-126, LLC	126 35th St	Brooklyn	NY	(718)499-9055
340587	VSK Donuts, LLC	285-291 Glen Street	Glen Cove	NY	(516)674-6756
340588	Roosevelt Ave Donuts, Inc.	74-13 Roosevelt Ave	Jackson Heights	NY	(718)205-4440
340817	MN New York Management LLC	5401 108th St	Corona	NY	(718)521-5298
340834	815 10th Donuts LLC	815 10th Ave	New York	NY	(646)866-7462
340851	HEMPSTEAD DRIVE THRU LLC	579 Peninsula Blvd	Hempstead	NY	(516)292-1004
340852	Lic Donut Corporation	4128 Queens Blvd	Sunnyside	NY	(718)361-6825
340876	Versatile Elysee, Inc.	2366 Grand Concourse	Bronx	NY	(718)220-4828
341059	Deck Fulton-3319, LLC	3319 Fulton St	Brooklyn	NY	(347)435-0286
341102	Bronx 170 Foods Inc	140 E 170th St	Bronx	NY	(718)293-3535
341392	Multibrands Kings Park Inc.	101 Pulaski Rd	Kings Park	NY	(631)544-0031
341450	NYC 148 Foods Inc.	3600 Broadway	New York	NY	(646)434-6286
341501	100 CHAMBERS DONUTS LLC	100 Chambers St	New York	NY	(212)608-1601
341574	Deck Ralph-1547, LLC	1556 Ralph Ave	Brooklyn	NY	(718)758-4167
341639	DJ MEDFORD LLC	3197 Horseblock Road	Medford	NY	(631)654-4936
341697	MPS Properties, Inc.	24 Newbridge Rd	Hicksville	NY	(516)931-5777
341830	ADR Ventures MOR, LLC	699 Morris Park Ave	Bronx	NY	(929)207-4421
341842	Deck Lafayette-573, LLC	573 Lafayette Ave	Brooklyn	NY	(718)230-4518
342008	Metro Franchising Commissary LLC	989 Atlantic Ave	Baldwin	NY	(516)868-2101
342009	Hillcrest Marshall, Inc.	80 Virginia Rd	White Plains	NY	(914)328-2412
342109	Patel Food Corp.	9507 57th Ave	Elmhurst	NY	(718)592-0940
342155	Plaza Donuts Corp.	3500 48th St	Long Island City	NY	(718)784-3639
342188	Great Spot of Oakdale, Inc.	1243 Montauk Hwy	Oakdale	NY	(631)567-3010
342238	OB Donuts, Inc.	726 Old Bethpage Rd	Old Bethpage	NY	(516)752-7520
342239	CF 55 Corporation	55 West 55th St	New York	NY	(212)245-4655
342248	Copley Coffee 1, LLC	361 First Avenue	New York	NY	(212)228-8895

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#	Franchisee	Address	City	ST	Phone
342286	DECK 14 - 6502 LLC	6502 14th Ave	Brooklyn	NY	(347)492-0734
342293	CSK Donuts LLC	100 North Broadway	Hicksville	NY	(516)932-3594
342376	Hicksville Donut, LLC	420 Newbridge Rd	Hicksville	NY	(516)935-0088
342378	WESTSIDE DONUT GLEN HEAD VENTURES LLC	36 Glenhead Rd	Glen Head	NY	(516)676-1800
342626	DECK 18 - 7121 LLC	7121 18th Ave	Brooklyn	NY	(718)256-0358
342627	SPS PARTNERS LLC	352 Graham Ave	Brooklyn	NY	(718)384-7640
342644	Richmond-Christopher, LLC	1445 Richmond Ave	Staten Island	NY	(718)370-0601
342683	Sicomac Partners West, Inc.	213 W Route 59	Nanuet	NY	(845)215-5605
342725	Richmond Hill Road, LLC	77 A Richmond Hill Rd	Staten Island	NY	(718)370-1238
342772	Venkatesh, Inc.	1392 Lexington Avenue	New York	NY	(212)722-5767
342833	SPS MANHATTAN, LLC	643 Manhattan Ave	Brooklyn	NY	(718)472-3745
342887	Kings High Corporation	2344 Flatbush Ave	Brooklyn	NY	(718)338-0530
342968	Copley Coffee 2, LLC	100 1st Ave	New York	NY	(212)420-7031
342977	Alexashel Three Corp	5477-5515 Merrick Road	Massapequa	NY	(516)203-7519
342984	Nulife of Broadway LLC	4942 Broadway	New York	NY	(212)544-0453
343028	Deck Court 383, LLC	383 Court St	Brooklyn	NY	(718)797-3542
343283	Park Bakery Corporation	2926 Avenue I	Brooklyn	NY	(718)252-5349
343304	Jamaica Two Donuts Inc.	16804 Jamaica Ave	Jamaica	NY	(718)526-3376
343329	BMD 235 LLC	508 259th St	Bronx	NY	(718)432-1289
343692	Metro Franchising Commissary LLC	21522 73rd Ave	Bayside	NY	(718)217-1599
343693	Andhra Foods, Inc.	1167 Webster Ave	Bronx	NY	(718)588-7232
343754	Dogwood Donuts Inc.	662 Dogwood Ave	Franklin Square	NY	(516)481-4900
343843	Salim Coffee Corp	11420 Sutphin Blvd	Jamaica	NY	(718)925-8791
343979	DECK 13 - 7602 LLC	7602 13th Ave	Brooklyn	NY	(347)497-5150
344018	Copley Coffee 1, LLC	455 Park Ave S	New York	NY	(212)213-9010
344267	St James Donuts LLC	430 North Country Rd	Saint James	NY	(631)584-5874
344454	Metro Franchising Commissary LLC	840 Carman Ave	Westbury	NY	(516)333-0344
344497	Flora Enterprise, Inc.	274 E. 149th St	Bronx	NY	(718)292-1478
344530	WESTSIDE DONUT DEER PARK VENTURES LLC	501 Commack Rd	Deer Park	NY	(631)586-0304
344558	Westside Donut Bay Shore Ventures LLC	1750 Fifth Ave	Bayshore	NY	(631)231-1650
344580	Sicomac Partners-Orange, Inc.	15 Orangetown Center	Orangeburg	NY	(845)398-9702
344821	Kings High Corporation	1243 Surf Ave	Brooklyn	NY	(718)265-0102
344829	WJDS Systems Inc.	545 Uniondale Ave	Uniondale	NY	(516)280-3160
345537	NYC 145 FOODS INC.	356 W 145th St	New York	NY	212-281-0056
346449	Prime Donut Corporation	2514 Broadway	Astoria	NY	(718)728-0087
346759	NYC 114 FOODS INC	2103 Frederick Douglass Blvd	New York	NY	(212)280-6414
347073	Copley Coffee 2, LLC	140 E 34th St	New York	NY	(212)481-2905
348800	BSK Donuts LLC	6 Ocean Ave	Lynbrook	NY	(516)256-2821
348971	Flavorit Place, Ltd	20 Vanderbilt Pkwy	Commack	NY	(631)499-2231
349043	Alexashel Four Corp.	1148 Wantagh Ave	Wantagh	NY	(516)203-7344
349074	Great Spot of Stony Brook Inc.	1085 Route 25a	Stony Brook	NY	(631)689-0350
349800	Multibrands Farmingdale Donuts Inc.	2109 Broadhollow Rd	Farmingdale	NY	(631)393-0910
350010	Manhattan Donut Corp.	4902 Vernon Blvd.	Long Island City	NY	(718)433-4543
350145	Hudson Group (HG) Retail, LLC, Kellee Communications Group, Inc. and Tarra Enterprises, Inc., collectively doing business as	Jfk Intl Airport	Jamaica	NY	(718)244-0359
350254	ARVERNE DONUTS LLC	6820 Rockaway Beach Blvd	Arverne	NY	(347)230-4213
350391	81-11 NBG Inc.	8111 Broadway	Elmhurst	NY	(718)898-0110
350511	WESTSIDE DONUT 9TH AVE. VENTURES LLC	484 9th Ave	New York	NY	(646)590-2933
350524	Deck 5-5425, LLC	5510 5th Ave	Brooklyn	NY	(347)227-7184

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#	Franchisee	Address	City	ST	Phone
350701	GREAT SPOT OF CENTEREACH INC.	1327 Middle Country Rd	Centereach	NY	(631)736-5186
350994	25 43rd DONUTS LLC	25 W 43rd St	New York	NY	(646)974-8119
351339	201 Madison Street LLC	201 Madison St	New York	NY	(332)242-0613
351929	LIBERTY AVENUE COFFEE CUP LLC	14401 Liberty Ave	Jamaica	NY	(718)657-0518
351930	BEACH CHANNEL DRIVE THRU DONUTS LLC	11320 Beach Channel Dr	Far Rockaway	NY	(347)230-4599
351935	882 LEX DONUTS LLC	882 Lexington Ave	New York	NY	(646)661-5825
352113	Eastport Donut Group, Inc.	20 Eastport Manor Rd	Eastport	NY	(631)801-6211
352191	KOSHER UNION TURNPIKE DONUTS LLC	18823 Union Tpke	Fresh Meadows	NY	(347)548-4154
352314	Miller Place II Donuts LLC	725 Route 25a	Miller Place	NY	(631)228-4347
352393	Copley Coffee 2, LLC	542 E 14th St	New York	NY	(646)484-5519
352512	154 DONUTS INC.	1030 154th St	Whitestone	NY	(718)767-0009
352547	SOMERS DOUGHNUTS CORP	325 Route 100	Somers	NY	(914)276-7606
352671	Metro Franchising Commissary LLC	15029 Crossbay Blvd	Jamaica	NY	(718)738-1245
353369	MIKAEL, INC.	321 E Kingsbridge Rd	Bronx	NY	(718)367-7022
353475	Twenty-Eighty Corp.	2050 Hempstead Tpke	East Meadow	NY	(516)794-7155
353779	Metro Franchising Commissary LLC	7302 Austin St	Forest Hills	NY	(718)575-0892
353892	NYC 155 FOODS INC	900 Saint Nicholas Ave	New York	NY	(646)340-3929
354025	CSN11 LLC	193 W 237th St	Bronx	NY	(347)602-5756
354069	LEGACY LIBERTY QSR LLC	5801 Woodside Ave	Woodside	NY	(718)458-1903
354124	MULTIBRANDS WEST ISLIP 343 UNION BLVD. OPERATING COMPANY LLC	343 Union Blvd	West Islip	NY	(631)587-3300
354394	1888 DONUTS INC.	1888 Eastchester Rd	Bronx	NY	(718)684-6440
354517	MULTIBRANDS LINDENHURST OPERATING COMPANY LLC	320 E Montauk Hwy	Lindenhurst	NY	(631)225-2507
354671	CSN 12, LLC	459 E 149th St	Bronx	NY	(718)292-0491
354846	NYC PARK FOODS INC	57 E 125th St	New York	NY	(646)340-2446
355290	CANYON DONUTS GLEN COVE ROAD, INC.	251 Glen Cove Rd	Carle Place	NY	(516)500-9894
355462	Metro Franchising Commissary LLC	24-28 Lowell Ave	Islip Terrace	NY	(631)224-1984
355712	NYC 143 FOODS INC.	3504 Broadway	New York	NY	(646)240-4021
355728	2141 DONUTS INC	2141 Williamsbridge Rd	Bronx	NY	(718)684-6144
355892	WESTSIDE DONUT 544 VENTURES LLC	544 Avenue Of The Americas	New York	NY	(212)727-0444
356058	Metro Franchising Commissary LLC	16995 137th Ave	Jamaica	NY	(718)738-1245
356376	SSK Donuts 2 LLC	597 Route 25a	Rocky Point	NY	(631)849-6097
356378	JUNCTION DONUTS LLC	37-76 Junction Blvd	Corona	NY	(718)397-5770
356450	NYC THIRD AVENUE FOODS INC	147 E 116th Street	New York	NY	(646)597-9456
356490	WOODSIDE VALPAR LLC	61-12 Roosevelt Ave	Woodside	NY	(718)205-7105
357252	BRONX BROOK FOODS INC	513 E 138th St	Bronx	NY	(347)261-0722
357292	453 ENTERPRISE INC.	453 Mother Gaston Blvd	Brooklyn	NY	(718)498-0178
357328	MULTIBRANDS COPIAGUE OPERATING COMPANY LLC	1115 Montauk Hwy	Copiague	NY	(631)889-1064
358336	Maya Donut, LLC	31-19 30th Ave	Astoria	NY	(718)956-3582
358374	Walli Associates Inc	1621 Avenue U	Brooklyn	NY	(718)975-2565
358650	51 34th DONUTS LLC	10 Park Ave	New York	NY	(646)974-9114
359682	Copley Coffee 1, LLC	361 3rd Ave	New York	NY	(212)686-1500
359808	255 West 108 LLC	2800 Broadway	New York	NY	(646)684-3788
359911	Vijay Enterprises, Inc.	760 Fulton Avenue	Hempstead	NY	(516)485-2953
362538	United Star LLC	49 E 167th St	Bronx	NY	(347)994-9167
362865	NYC DYCKMAN FOODS INC	109 Dyckman St	New York	NY	(212)544-0272

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#	Franchisee	Address	City	ST	Phone
362889	Shan-E-Panjab, Inc.	6401 108th St	Queens	NY	(718)275-4575
363502	American Racing and Entertainment, LLC	2384 W River Rd	Nichols	NY	(607)699-9300
363961	GDJ-New Horizons, Inc.	711a 65th St	Brooklyn	NY	(718)833-1459
364122	NYC 98 FOODS INC.	2600 Broadway	New York	NY	(917)503-4699
364138	NYC 102 FOODS INC.	1976 1st Avenue	New York	NY	(212)876-3312
364307	BAPA 23 COMMONS DRIVE DONUTS LLC	3 Commons Drive	Cooperstown	NY	(607)293-3015
365350	2702 Donuts Inc.	2708 East Tremont Avenue	Bronx	NY	(929)777-9099
365530	NYC Manhattan Foods Inc.	2257 1st Avenue	New York	NY	(646)597-9421
302106	PK Foods LLC	27 N Springboro Pike	Dayton	OH	(937)439-1944
302277	Pramukh Vandan LLC	2255 E Dublin Granville Rd	Columbus	OH	(614)392-1294
302387	RR Bhavani, Inc	17801 Bagley Rd	Middleburg Heights	OH	(440)243-8787
304946	OM North Olmsted Donuts Inc.	26963 Lorain Rd	North Olmsted	OH	(440)734-2272
306594	BROOKLYN DONUTS INC	4740 Ridge Rd	Brooklyn	OH	(216)741-4438
336364	SQF Of Amherst, LLC	5494 Leavitt Rd	Lorain	OH	(440)282-4440
336756	KAMM'S DONUTS, INC.	16204 Lorain Ave	Cleveland	OH	(216)812-3865
338519	OM STREETSBORO DONUTS INC	9168 State Route 14	Streetsboro	OH	(330)422-1155
340548	OM WARRENSVILLE HEIGHTS DONUTS INC.	4959 Richmond Rd	Warrensville Heights	OH	(216)292-0455
341152	Duttguru Corporation	1111 N Hamilton Rd	Gahanna	OH	(614)337-0750
341899	MAC'S CONVENIENCE STORES LLC	1150 S Broadway	Geneva	OH	(440)466-1847
342094	Om Painesville Donuts Inc.	255 Richmond St	Painesville	OH	(440)354-7117
342373	FAIRFIELD DONUTS LLC	6641 Dixie Hwy	Fairfield	OH	(513)874-4756
342449	MAC'S CONVENIENCE STORES LLC	310 Tallmadge Rd	Cuyahoga Falls	OH	(330)929-2051
343184	Gusco, Inc.	4233 Mayfield Rd	South Euclid	OH	(216)382-5937
344417	PK&D Foods LLC	435 E Martin Luther King Dr	Cincinnati	OH	(513)281-3700
353077	Pramukh Vandan LLC	1325 Bethel Rd	Columbus	OH	(614)914-6691
354521	SDAA LLC	1812 Cleveland Rd	Wooster	OH	(330)601-0688
355318	Ramesh C. Arora, Manish Walia & Rachna Walia	751 N Cable Rd	Lima	OH	(567)289-9125
355748	Timothy P. O'Hara	114 Glover Dr	Mount Orab	OH	(937)444-7076
357512	MAHANT DONUTS LLC	1220 Morse Rd	Columbus	OH	(614)420-2200
359549	KESHAV BROAD LLC	3788 W Broad St	Columbus	OH	(614)541-3000
362695	GONDAL LINWORTH LLC	6130 Linworth Rd	Worthington	OH	(614)705-6580
363373	ADYK Delaware LLC	50 Coughlin Ln	Delaware	OH	(740)513-4449
363520	Applegreen OH Welcome Centres LLC	1012 North County Road 260	Clyde	OH	(419)765-3028
363521	Applegreen OH Welcome Centres LLC	1012 Ohio Turnpike	Clyde	OH	(419)547-4717
364197	Atladara High LLC	3245 North High Street	Columbus	OH	(614)600-2801
355991	MOORE DONUTS, LLC	630 Sw 4th St	Moore	OK	(405)735-8744
356488	Midwest Donuts, LLC	2301 S Douglas Blvd	Midwest City	OK	(405)582-2271
356871	Uptown Donuts, LLC	323 Nw 23rd St	Oklahoma City	OK	(405)212-2376
359668	SEMINOLE INVESTORS LLC	11242 Oklahoma 99	Seminole	OK	(405)303-2200
364185	Natwest Investment LLC	16700 West South Avenue	Tonkawa	OK	(580)225-2561
310348	Sairam, Inc.	653 E Broad St	Souderton	PA	(215)799-0199
337322	J&V Management, Inc.	1181 Texas Palmyra Highway	Honesdale	PA	(570)253-8480
338038	Mount Rose Enterprises, LLC	1015 Mt. Rose Ave	York	PA	(717)848-3999
340911	Denver Donuts, LLC	2055 N Reading Rd	Denver	PA	(717)336-2332
342522	Lebanon Donuts, LLC	2199 Cumberland St	Lebanon	PA	(717)272-1122
342770	May Brands, LLC	1318 Wyoming Ave	Kingston	PA	(570)714-4449
343037	Neelkanth Investments LLC	1 S Chester Rd	Swarthmore	PA	(484)472-8891

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#	Franchisee	Address	City	ST	Phone
343079	OM GANABHUJE NAMAH LLC	376 W Uwchlan	Downingtown	PA	(267)621-4830
343208	M and M Donuts, LLC	4342 Linglestown Rd	Harrisburg	PA	(717)909-1222
343729	Queen Street Enterprises, LLC	2175 S Queen St	York	PA	(717)741-0088
345051	Red Lion Enterprises, LLC	3103 Cape Horn Rd	Red Lion	PA	(717)246-2666
349437	SCOTT'S CUP OF JOE, INC.	654 Millcreek Mall	Erie	PA	(814)866-1121
352894	MAHAPRABHUJI INC.	110 E Street Rd	Feasterville Trevose	PA	(267)621-4826
353710	Ardmore Donuts LLC	12 Greenfield Ave	Ardmore	PA	(610)649-3684
357533	TA Operating LLC	16563 Lincoln Highway	Breezewood	PA	(814)735-2011
358499	HRG Bloomfield, LLC	5241 Liberty Ave	Pittsburgh	PA	(412)586-7127
358535	GN SHREWSBURY LLC	549 S Main St	Shrewsbury	PA	(717)759-2062
363269	GN York Springs LLC	39 West Hanover Street	Spring Grove	PA	(717)505-8565
363751	Applegreen PA Welcome Centres LLC	5 Marsh Road	Elverson	PA	(717)329-9957
363758	Applegreen PA Welcome Centres LLC	3744 North Hess Road	Waterfall	PA	(443)278-6026
363759	Applegreen PA Welcome Centres LLC	1 Pennsylvania Turnpike	Lawn	PA	(717)400-7266
363760	Applegreen PA Welcome Centres LLC	1350 Pennsylvania Turnpike	Bowmansville	PA	(717)400-7266
363762	Applegreen PA Welcome Centres LLC	179 North Plaza Access Road	Somerset	PA	(814)421-4415
363839	Applegreen PA Welcome Centres LLC	5052 Cetronia Rd	Allentown	PA	(717)218-5962
336908	SPRINGSTEEN RD ROCK HILL CLT, LLC	1932 Springsteen Rd	Rock Hill	SC	(803)325-2305
338554	Best Bite, Inc.	593 Highway 90 E	Little River	SC	(843)280-7530
340400	Best Bite, Inc.	2901 S Highway 17	Murrells Inlet	SC	(843)357-8411
341236	CELANESE RD ROCK HILL CLT, LLC	2677 Celanese Rd	Rock Hill	SC	(803)980-3865
350258	8501 DORCHESTER ROAD, LLC	8507 Dorchester Rd	North Charleston	SC	(843)628-0778
350890	INDIAN LAND SC, LLC	8374 Charlotte Hwy	Indian Land	SC	(803)802-3020
351124	Hudson Group (HG) Retail, LLC and Branded Works, Inc.,	2000 Gsp Dr	Greer	SC	(864)655-5362
353079	Best Bite, Inc.	4282 River Oaks Dr	Myrtle Beach	SC	(843)796-2084
358847	Best Bite, Inc.	7102 N Kings Highway	Myrtle Beach	SC	(843)449-9383
362469	SHREEJI DONUTS IV, LLC	1089 South 4th Street	Hartsville	SC	(843)917-4017
363621	Shreeji Donuts of Lake City LLC	705 U.S. 52	Lake City	SC	(843)374-7373
362261	CBG Wilma Rudolph LLC	2531 Wilma Rudolph Boulevard	Clarksville	TN	(931) 378-5614
343536	ROUTE 65, LLC	9100a Carothers Pkwy	Franklin	TN	(615)358-9445
345184	Route 40, LLC	14835 Lebanon Rd	Old Hickory	TN	(615)358-9509
345186	Route 40, LLC	5205 Old Hickory Blvd	Hermitage	TN	(615)358-9476
345354	Route 40, LLC	1545 Nashville Pike	Gallatin	TN	(615)270-1528
350299	KNM POPLAR LLC	5150 Poplar Ave	Memphis	TN	(901)766-9903
350728	ROUTE 65, LLC	2098 Wall St	Spring Hill	TN	(615)358-9519
356411	ROUTE 65, LLC	1041 Sgt Asbury Hawn Way	Smyrna	TN	(615)358-9544
351214	SAI 1 FRANCHISING, LLC	12311 Nacogdoches Road	San Antonio	TX	(210) 281-5830
353795	CYPRESS DONUTS, LLC	11523 Spring Cypress Road	Tomball	TX	(281) 904-1868
363815	SAI 10 Franchising, LLC	5523 E. Evans Road	San Antonio	TX	
306422	SFG DBR #306422, LLC	2001 Coit Rd	Plano	TX	(972)985-9994
331574	Swetika Corporation	7510 Highway 6 N	Houston	TX	(281)463-0966
346510	Fort Worth Donuts, Inc.	9629 White Settlement Rd	Fort Worth	TX	(682)707-2930
349738	Coffee Action West, LLC	1851 S Lakeline Blvd	Cedar Park	TX	(512)382-5658
350093	Cedar Hill Donuts, Inc.	650 Uptown Blvd	Cedar Hill	TX	(972)291-5727
351153	The Grove, Inc.	Dfw Int. Airport	Dallas	TX	(972)574-4616

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
351331	HZ T Treats, LLC	4130 Fairmont Pkwy	Pasadena	TX	(346)771-8064
351500	AFCO Bakeries No. 1, LLC	5105 Walzem Rd	Windcrest	TX	(210)277-7030
351716	EKTA Holdings Inc.	6127 Fm 2920 Rd	Spring	TX	(832)639-8820
351869	HZ T Treats, LLC	3061 N Fry Rd	Katy	TX	(346)322-4055
351952	HZ T Treats, LLC	7017 Barker Cypress Rd	Cypress	TX	(346)377-6691
351985	Mesquite Country Business Venture, LLC	9230 Potranco Rd	San Antonio	TX	(210)451-0929
352053	HZ T Treats, LLC	2340 Marina Bay Dr	League City	TX	(346)709-4298
352196	HZ T Treats, LLC	10840 Scarsdale Blvd	Houston	TX	(346)771-8059
352267	QUALITY BRAND GROUP TEXAS LLC	2101 Lakeview Pkwy	Rowlett	TX	(469)759-1388
352483	Coffee Action West, LLC	20371 Interstate Highway 35	Kyle	TX	(512)268-1200
352495	Burleson Donuts, Inc.	735 Sw Wilshire Blvd	Burleson	TX	(682)703-2079
352496	QUALITY BRAND GROUP TEXAS LLC	14841 Coit Rd	Dallas	TX	(972)788-8120
352510	LUBBOCK COFFEE LB LLC	7723 Milwaukee Ave	Lubbock	TX	(806)589-0196
352584	Jai Meladi Donut of Dallas, LLC	116 S Custer Rd	Mckinney	TX	(972)347-6164
352712	HZ T Treats, LLC	800 N Loop 336 W	Conroe	TX	(936)283-6604
353252	PAK MANAGEMENT OF TYLER INC	1400 W Southwest Loop 323	Tyler	TX	(903)201-6990
353319	Coffee Action West, LLC	551 Tx Hwy 71	Bastrop	TX	(512)985-5347
353432	SAI 3 Franchising, LLC	18235 Bulverde Rd	San Antonio	TX	(210)530-8342
353796	BINGLE, LLC	5101 Bingle Rd	Houston	TX	(281)414-3785
353933	QUALITY BRAND GROUP TEXAS LLC	711 S Industrial Blvd	Euless	TX	(817)685-1011
354018	STEP Values LLC	2823 Western Ave	Amarillo	TX	(806)553-2274
354395	Round Rock Real Estate LLC	1610 E Parmer Lane	Austin	TX	(512)487-5578
354668	SAI FRANCHISING 4, L.L.C.	23503 Hardy Oak Blvd	San Antonio	TX	(210)481-9229
354801	LUBBOCK COFFEE LA LLC	4328 50th St	Lubbock	TX	(806)686-0825
354857	PAK MANAGEMENT OF NACOS INC	2801 North St	Nacogdoches	TX	(936)305-5123
355010	FM78 Donuts, LLC	8250 Fm 78	Converse	TX	(210)272-0787
355149	PAK MANAGEMENT OF KILGORE INC	4405 Highway 42 N	Kilgore	TX	(903)345-6050
355348	EKTA Holdings Inc.	3085 College Park Dr	Conroe	TX	(936)242-1249
355399	Shahbaz Raza	36311 Interstate 10 W	Winnie	TX	(409)374-2010
355680	7272 DONUTS, INC.	7272 Culebra Rd	San Antonio	TX	(210)370-3566
355681	Boerne Donuts, Inc.	214 W Bandera Rd	Boerne	TX	(830)331-2251
355856	HZ T Treats, LLC	6392 Phelan Blvd	Beaumont	TX	(409)305-0382
355896	Round Rock Real Estate LLC	166 Hargraves Dr	Austin	TX	(512)582-0156
356329	HZ T Treats, LLC	2222 Rayford Rd	Spring	TX	(281)972-6142
356586	HZ T Treats, LLC	2203 Spring Stuebner Rd	Spring	TX	(281)972-0511
356611	ABILENE COFFEE LA LLC	2901 S 14th St	Abilene	TX	(325)261-4918
356895	D2J Solution LLC	4519 Kemp Blvd	Wichita Falls	TX	(940)386-3716
357149	HZ T Treats, LLC	112 S Main St	Lumberton	TX	(409)751-2097
357201	DOMINION DONUTS, INC.	21715 W Interstate 10	San Antonio	TX	(210)600-3270
357220	PAK MANAGEMENT OF DALLAS INC	5801 Office Park Dr	Arlington	TX	(817)563-9474
357285	The Grove, Inc.	Dfw Int. Airport	Dallas	TX	(972)973-4786
357325	Anju Donuts of Beaumont 2, LLC	580 N Main St	Vidor	TX	(409)422-0645
357649	Clear Creek Donuts, Inc.	2250 Clear Creek Rd	Killeen	TX	(254)519-0000
357672	Shahbaz Raza	17498 Interstate 10	Beaumont	TX	(409)794-3021
357741	QUALITY BRAND GROUP TEXAS LLC	834 N Hampton Rd	Desoto	TX	(469)747-3103
357958	HEWITT DONUTS, INC.	1701 Hewitt Dr	Waco	TX	(254)294-8869

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
358035	HARKER HEIGHTS DONUTS, INC.	529 E Knights Way	Harker Heights	TX	(254)213-0400
358703	SAI 7 Franchising, LLC	11910 Blanco Road	San Antonio	TX	(210)910-5009
358705	Empresario Donuts Inc	11330 Potranco Rd.	San Antonio	TX	(210)236-9708
358743	Sai 6 Franchising, LLC	1667 W State Highway 46	New Braunfels	TX	(830)327-1240
359496	FORT HOOD DONUTS, INC.	1516 S Fort Hood St	Killeen	TX	(254)226-3178
359574	SAI 8 Franchising, LLC	2882 Thousand Oaks	San Antonio	TX	(210)963-6003
359644	WELLBORN DONUTS, INC.	12061 Fm 2154	College Station	TX	(979)422-1480
359776	Shahbaz Raza	12099 Farm To Market Road 1442	Orange	TX	(409)216-8542
359858	Pramukhji Donut Corporation of Dallas	11680 Us 380	Cross Roads	TX	(940)365-5735
359888	Kerrville Donuts, Inc.	801 Sidney Baker St	Kerrville	TX	(830)890-5798
359980	HZ T Treats, LLC	3011 Ella Blvd	Houston	TX	(346)537-7506
362644	Lake Ridge Donuts, Inc.	5170 Lake Ridge Pkwy	Grand Prairie	TX	(214)518-6547
362664	SAHAJANAND DONUT CORPORATION	3555 Legacy Dr	Frisco	TX	(972)704-3434
362762	HZ T Treats, LLC	24211 Kuykendahl Road	Spring	TX	(346)534-5008
362967	Temple Donuts Inc	7451 West Adams Avenue	Temple	TX	(254)314-2006
363024	Copperas Cove Donuts Inc	2406 E Business 190	Copperas Cove	TX	(254)238-7132
363236	Collins Donuts, Inc.	4501 South Collins Street	Arlington	TX	(682)270-0109
363238	Duncanville Donuts, Inc.	310 South Clark Road	Duncanville	TX	(469)868-6144
363312	HZ T Treats, LLC	12655 Tomball Parkway	Houston	TX	(281)809-2195
363355	HZ T Treats, LLC	3831 W Grand Parkway	Katy	TX	(346)608-8053
363449	Priceless Coffee, Inc.	7621 Summer Creek Rd.	Fort Worth	TX	(682)250-5615
363902	Kallison Donuts Inc	14048 Culebra Rd. Suite 118	San Antonio	TX	(210)255-1167
364043	SHMARK Restaurant Group, LLC	4531 Garth Road Suite 120	Baytown	TX	(832)479-0631
364247	Hemani Group Development LLC	901 Fm 1431 Ste 100	Marble Falls	TX	(830)201-4019
364571	150 Donuts, LLC	150 South Ww White Road	San Antonio	TX	(210)233-9649
364814	HZ T Treats, LLC	20995 Katy Freeway	Katy	TX	(346)615-2068
364970	216 Lufkin LLC	216 South Timberland Drive	Lufkin	TX	(936)955-2974
365730	HZ T Treats, LLC	23601 Southwest Fwy	Rosenberg	TX	(364)651-2901
349159	Sodexo Operations, LLC	7500 Heller Loop	Fort Belvoir	VA	(703) 569-0216
351301	Shrikrishna 1 Corporation	551 Warrenton Road	Fredericksburg	VA	(540) 371-1277
301767	Dumfries Donuts, Inc.	18021 Main St	Dumfries	VA	(703)441-1837
303740	Shrikrishna Corporation	305 Garrisonville Rd	Stafford	VA	(540)659-4223
304706	Woodbridge Donuts, Inc.	13607 Richmond Hwy	Woodbridge	VA	(703)491-8089
306326	Virginia Donuts XXXXVII, LLC	3900 Holland Rd	Virginia Beach	VA	(757)463-1748
306659	Virginia Donuts XXXXV, LLC	1435 Battlefield Blvd N	Chesapeake	VA	(757)436-2285
307670	Leesburg LGS LLC	521j E. Market St	Leesburg	VA	(703)777-2694
330215	Winchester Donuts, L.L.C.	345 W Reservoir Rd	Woodstock	VA	(540)459-5800
331809	DVA Columbia-3100, LLC	3100 Columbia Pike	Arlington	VA	(703)271-1004
335717	DVA Jefferson-3325, LLC	3325 Jefferson Davis Hwy	Alexandria	VA	(703)548-2413
335797	DVA Community-47010, LLC	47010 Community Plz	Sterling	VA	(703)202-8091
335956	DVA Columbia-5701, LLC	5701 Columbia Pike	Falls Church	VA	(571)481-4239
337642	Winchester Donuts, L.L.C.	1462 N Frederick Pike	Winchester	VA	(540)722-3800
340310	JLA - Donuts, LLC	5113 Oaklawn Blvd	Hopewell	VA	(804)352-7968
340875	Staunton Richmond LLC	1028 Richmond Ave	Staunton	VA	(540)885-5147
340884	JLA - Donuts, LLC	13847 Hull Street Rd	Midlothian	VA	(804)818-2429
341252	DVA Truro Parish-42876, LLC	42876 Truro Parish Dr	Ashburn	VA	(703)723-0350
341409	Jerome And Brenda And Associates, Inc.	13585 Minnieville Rd	Woodbridge	VA	(703)590-3544
341545	NOVA CBC, LLC	2201 Old Bridge Rd	Lake Ridge	VA	(703)490-5035
342341	DVA Lee-3520, LLC	3520 Lee Hwy	Arlington	VA	(703)294-4024
343294	NOVA CBC, LLC	1500 Belle View Blvd	Alexandria	VA	(703)778-1135
343316	Winchester Donuts, L.L.C.	760 Warrior Dr	Stephens City	VA	(540)868-9693

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
343544	DVA Watson - 8119, LLC	8119 Watson St	Mclean	VA	(703)829-1610
348237	Winchester Donuts, L.L.C.	8153 John Mosby Hwy	Boyce	VA	(540)837-9080
352073	Vigario Investment Seven, LLC	7421 Sudley Rd	Manassas	VA	(703)331-3002
353496	Vigario Investment Eight, LLC	12701 Shoppes Ln	Fairfax	VA	(703)818-7480
353725	Sodexo Operations, LLC	1 Champion Circle	Lynchburg	VA	(434)592-4745
354082	RIYA2 ENTERPRISES LLC	5101 Jefferson Davis Hwy	Fredericksburg	VA	(540)693-1305
354632	Vigario Investment Nine, LLC	7797 Centreville Rd	Manassas	VA	(703)331-0160
355814	AASHNI ENTERPRISES LLC	5231 James Madison Parkway	King George	VA	(540)413-1404
357066	Luray LGS LLC	1046 Us Highway 211 W	Luray	VA	(540)860-0516
358631	Vigario Investment Twelve, LLC	13414 Dumfries Road	Manassas	VA	(571)399-7933
359071	RIYA BJS LLC	1800 Carl D Silver Parkway	Fredericksburg	VA	(540)207-8082
359114	Vigario Investment Fifteen, LLC	44135 Ashbrook Marketplace Plaza	Ashburn	VA	(571)291-9465
362637	JBAR RIVERBEND LLC	160 Riverbend Drive	Charlottesville	VA	(434)218-4210
362639	RIYA ENTERPRISES LLC	2203 Plank Rd	Fredericksburg	VA	(540)899-2007
362764	GUM SPRING DONUTS LLC	42204 Mcgraw Ridge Drive	Chantilly	VA	(202)823-3414
363525	VIGARIO INVESTMENT NINETEEN, LLC	8625 Sudley Rd	Manassas	VA	(703)330-4411
363684	Springfield (VA) Donuts, Inc.	6310 Backlick Road	Springfield	VA	(703)569-9764
349089	LAXMI MA, LLC	612 West Wisconsin Avenue	Milwaukee	WI	(414) 347-1599
349710	Tmart Operations I, LLC	2415 Wisconsin Dells Parkway	Wisconsin Dells	WI	(608) 253-5353
350367	MILWAUKEE COFFEE HOSPITALITY KENOSHA LLC	4028 75th St.	Kenosha	WI	(262) 697-9070
350611	Tmart Operations I, LLC	245 East Business Highway 151	Platteville	WI	(608) 433-2244
352357	Tmart Operations I, LLC	915 North Central Avenue	Marshfield	WI	(715) 898-1450
352792	Tmart Operations I, LLC	2836 North Clairemont Avenue	Eau Claire	WI	(715) 598-1500
341519	Manvee, Inc.	6026 Washington Ave	Racine	WI	(262)884-0404
342377	Rhyan Management Co.	1905 Center Ave	Janesville	WI	(608)758-9937
351364	MILWAUKEE COFFEE HOSPITALITY HALES CORNER LLC	5480 South 108th St	Hales Corners	WI	(414)525-0115
358461	Milwaukee Coffee Hospitality Menomonee Falls #2 LLC	N82 W15272 Appleton Ave	Menomonee Falls	WI	(262)875-9171
359438	Tmart Operations I, LLC	110 W Bridge St	Wausau	WI	(715)660-0015
359468	DAIRYLAND OPERATIONS, LLC	1610 W Washington St	West Bend	WI	(262)622-8148
359562	DAIRYLAND OPERATIONS, LLC	3506 Calumet Ave	Manitowoc	WI	(920)717-8065
359721	Tmart Operations I, LLC	1650 Oshkosh Ave	Oshkosh	WI	(920)365-2202
359927	MILWAUKEE COFFEE HOSPITALITY MUSKEGO INC.	W190 S7797 Racine Ave	Muskego	WI	(262)263-9773
359935	MILWAUKEE COFFEE HOSPITALITY SUSSEX LLC	249 Wisconsin 164	Sussex	WI	(262)232-4523
362678	Tmart Operations I, LLC	617 Division St	Stevens Point	WI	(715)225-6271
362692	Milwaukee Coffee Hospitality Wales LLC	511 North Wales Road	Wales	WI	(262)623-9895
363487	Milwaukee Coffee Hospitality Cudahy LLC	6250 South Packard Avenue	Cudahy	WI	(224)471-4816
363602	Tmart Operations I, LLC	1241 Kalahari Drive	Baraboo	WI	(608)254-1111
363732	Tmart Operations I, LLC	110 Limestone Pass	Cottage Grove	WI	(608)860-1788
363820	Quick Serve, Inc.	24602 75th Street	Paddock Lake	WI	(262)586-5122
364076	Milwaukee Coffee Hospitality Franklin Inc	5444 West Rawson Avenue	Franklin	WI	(773)849-8575
364112	Tmart Operations I, LLC	828 Park Ave.	Beaver Dam	WI	(920)392-4258
364182	DAIRYLAND OPERATIONS, LLC	1590 W South Park Avenue	Oshkosh	WI	(920)718-0718
364440	TMART OPERATIONS I LLC	110 East 2nd Street	Superior	WI	(715)919-2240
364579	DAIRYLAND OPERATIONS, LLC	2005 South Main Street	Rice Lake	WI	(715)822-0099

CURRENT COMBO RESTAURANT FRANCHISEES
AS OF DECEMBER 29, 2024

#	Franchisee	Address	City	ST	Phone
365163	DAIRYLAND OPERATIONS, LLC	4295 W College Avenue	Grand Chute	WI	(920)851-9024
342994	Goldwater Ranson, LLC	33 W. Virginia Way	Ranson	WV	(304)724-7030
354117	GIGA RETAILS INCORPORATED	42 Vantage View Dr	Falling Waters	WV	(304)274-6187
358056	GEMA RETAILS INCORPORATED	980 Foxcroft Ave	Martinsburg	WV	(304)229-2115
357148	HARTMAN HOLDINGS, INC.	6305 Missile Dr	Fe Warren Afb	WY	(307)222-2694

DUNKIN' - LIST OF DEVELOPERS

ST	Franchisee	Phone or Email
AL	BBC AL Coffee, Inc.	jfort@jsfortgroup.com
AL	Shams Charania and Raju Dhanani	shams@zscenterprises.com
AZ	QUALITY BRAND GROUP ARIZONA LLC	(602)635-1619
AZ	USHA LLC	(520)399-6715
AZ	Ventura Enterprises LLC	ofirventura@yahoo.com
CA	ASA Restaurants LLC	(530)675-8651
CA	Burton Restaurants, LLC	(760)430-7646
CA	JM3 Holdings, LLC	jgama01@me.com
CA	Shasta Coffee	ggursavek@gmail.com
CA	Sips & Sprinkles LLC	sabithind925@gmail.com
CA	Worldwide Treats LLC	rajsysus@gmail.com
CO	NARMADE INC	(308)203-1106
CO	Spios, LLC	chmuraheather@gmail.com
CO	Sugar Donuts Co LLC	cgonzalez@premiertaxesllc.com
CO, OH	Gilligan-D LLC	(859)448-4110
FL	Dean Donuts LLC	lsnlemos@aol.com
FL	Gira Patel	4evamoksha@gmail.com
FL	HZ O DONUTS LLC	(407)987-2676
FL	Metro Franchising Commissary LLC	(718)274-3011
FL	NAPLES DONUTS LLC	mkoroghlian@naplesdonuts.com
FL	SOUTHEAST ENTERPRISE HOLDINGS, LLC	954-589-1362
FL	Thomas Masson, Susan Masson and Cathleen R. Cavanagh	ccavanagh@stcdonuts.com
FL	TRIDENT VENTURES LLC	(407)984-8942
FL	Viva Donuts of Riverview, LLC	(813)672-7497
FL	Windmill Donuts,LLC	ppaquette.donuts@yahoo.com
GA	Knightsville CHS, LLC	(843)834-6583
GA	ROBERTS ROAD LUMBERTON, LLC	(910)795-0328
GA	Sandip M. Patel and Ronakkumar C. Patel	1 678 8581183
GA	Wrightsboro Donuts, LLC	(706)955-7247
GA, TX	IOAN DONUTS HOLDINGS, LLC	1 772 2607055
IL	Northshore Brews, LLC	aziz.nathani@nemnetwork.com
IL, KY	OM SHREE MAHESWARA LLC	khirenpatel@hotmail.com
IN	Haresh A. Patel	hareshapatel77@gmail.com
IN	Kamlesh Patel	1 856 6675172
LA	TASTY DELITES, LLC	1 310 7101260
MI	Amit Patel	amit60540@gmail.com
MI	SAI Empire Group LLC	schowdari@empirehg.com
MI	Shamrock Coffee, Inc.	(616)608-6591
MI	Tailgaters Worldwide LLC	Jeff@mytailgaters.com
MN	Eliasco LLC	(651)478-4795
MN	Legacy Concepts, LLC	(612)255-3476
Multiple DMAs	Love's Travel Stops & Country Stores, Inc.	(518)781-4040
NC	2570 W. ROOSEVELT BLVD, LLC	(704)238-8706
NC	BATTLEGROUND AVE GREENSBORO, LLC	(336)412-1271
NC	CABARRUS HARRISBURG, LLC	(704)461-0214
NC	Goldsboro Raleigh, LLC	(919)751-4199
NC	Leland Wilmington, LLC	(910)660-1063
NC	Mint Hill Property, LLC	(704)545-7480
NC	Quick Serve, Inc.	(262)857-9192
NC	Shreeji Donuts, Inc.	(910)631-1010
NE	QSR Services, LLC	1 773 8927624

NY	High Test Coffee LLC	(607)625-4855
OH	Benhase Holdings, LLC	(513)241-4175
OH	HOLE IN THE MIDDLE, LLC	(440)695-0547
OH	MBA2024 LLC	alpitpatel15@gmail.com
OH	S & L FAST FOODS, INC.	(740)295-9678
PA, WV	Doughnut Joe's, LLC	(304)808-6005
SC	Carolina Restaurant Partners LLC	(843)626-2890
SC	HARA FOODSERVICE GROUP, LLC	(828)348-9092
TN	Bluemont Group, LLC	(205)624-4880
TN	Coastal Franchising Raleigh, LLC	georgeross@ddcoastal.com
TN	Memphis Donuts LLC	evalsamis@gmail.com
TX	AAA INVESTMENT GROUP LLC	andyali23@gmail.com
TX	ABILENE COFFEE LA LLC	(325)261-4918
TX	AFCO BAKERIES, LLC	1 561 7028291
TX	HZ T Treats, LLC	(346)660-3891
TX	Mesquite Country Business Venture, LLC	(210)368-2859
TX	New York Donuts Group, Inc.	1 201 3496000
TX	Priceless Coffee, Inc.	(682)250-5615
TX	PSMMSM Texas Ventures LLC	paneshpatel@gmail.com
TX	PSP Franchising, LLC	pspfranchising@gmail.com
VA	Blissful Scoops, LLC	(515)349-6675
VA	Norfolk Donuts, LLC	(757)489-7990
VA	Virginia Donuts II, LLC	(757)262-1121
VA, WV	Profit Concepts, Inc.	(304)988-8005
Washington, DC	DDC Management, LLC	dick@anagnost.com
WI	VN Development LLC	visuv@yahoo.com
WV	Darren Mault	d_mault@yahoo.com
WY	Bhavesh G Patel	bhav4989@gmail.com

EXHIBIT H

TO THE DUNKIN' FDD

FORMER DUNKIN' AND COMBO RESTAURANT FRANCHISEES

FORMER DUNKIN' RESTAURANT FRANCHISEES

AS OF DECEMBER 29, 2024

PC	Franchisee	Address	City	State	Phone or Email
355055	QUALITY BRAND GROUP ARIZONA LLC	401 S Beeline Hwy	Payson	AZ	(928)474-4932
362767	Good Treats, LLC	321 San Fernando	Burbank	CA	(818)562-7061
359420	Burton Restaurants, LLC	100 Park Boulevard	San Diego	CA	(760)430-7646
358723	SHIVA D CALI 2 INC.	138-A Calistoga Rd	Santa Rosa	CA	707-595-7100
357590	Burton Restaurants, LLC	2560 Progress St	Vista	CA	858-344-4488
353517	PINE FARM DONUTS, LLC	822 Lake Ave	Bristol	CT	(860)583-3300
340513	J.J.M.A. Donuts II, LLC	639 Route 12	Groton	CT	(860)449-0736
345549	Dancoffee, Inc.	1675 Boston Post Rd	Guilford	CT	(203)453-5220
335773	A.M. Donuts, Inc.	57 S Broad St	Meriden	CT	(203)238-3426
307138	Monroe Acquisition Co., Inc.	447 Monroe Tpke	Monroe	CT	(203)452-9167
302575	Couto Donuts of Montville, LLC	641 Norwich, New London Tpk	Montville	CT	(860)848-4724
310437	C.L.G., Inc.	1095 Main St	Newington	CT	(860)665-9655
358147	The Grove, Inc.	Ronald Reagan Airport	Washington	DC	(703)566-5869
310383	Sand Key Donuts, Inc.	1261 Gulf Blvd	Clearwater	FL	(727)596-3500
348631	SSRM3, LLC	1730 W University Ave	Gainesville	FL	(352)371-0125
334777	Ambica Of Lantana, Inc.	1400 Lantana Rd	Lantana	FL	(561)533-0204
344854	Merritt Island DD, LLC	2445 N Courtenay Pkwy	Merritt Island	FL	(321)453-1200
348489	Areas USA FLTP, LLC	Mp#263 Turkey Lake (Fl-Tpk)	Ocoee	FL	(305)267-8510
356657	SSRM 13 LLC	12190 Lake Underhill Rd	Orlando	FL	(407)745-4054
340986	PURPLE ROCK INVESTMENT COMPANY LLC	300 Washington Blvd N	Sarasota	FL	(941)316-0131
351827	SEVA COMPANIES LLC WASHINGTON & WELLS	223 W Washington St	Chicago	IL	312-384-1890
349715	TTZM VENTURES LLC	9660 Golf Rd	Des Plaines	IL	(224)567-8052
343143	Chicagoland Commissary, LLC	2925 Riverstone Parkway	Kankakee	IL	773-326-9718
337125	Chami, Inc.	3011 W. 159th St	Markham	IL	(708)596-4244
348067	Karim Inc. # 5	8800 Gross Point Rd	Skokie	IL	(847)470-7100
345200	HARI DONUTS	600 S. County Farm Rd	Wheaton	IL	(630)462-3722

PC	Franchisee	Address	City	State	Phone or Email
	COUNTY FARM, INC.				
340970	Chicagoland Commissary, LLC	10770 W. Indianapolis Blvd	Hammond	IN	(773)633-5742
358834	Bluemont Group, LLC	20081 Homestead Lane	Edgerton	KS	(423)710-1873
338258	B.L.B. Donuts, LLC	60 Everett St	Allston	MA	(617)779-1608
341722	WB DONUTS, LLC	30 Memorial Dr	Avon	MA	(508)427-9460
307501	Watermark Donut Company, Inc.	106 Cambridge St	Boston	MA	(617)523-4463
341096	Watermark Donut Company, Inc.	22 Beacon St	Boston	MA	(617)227-0565
353332	Aramark Educational Services, LLC	702 Commonwealth Ave	Boston	MA	(617)353-5305
356076	DECAF LLC	Mbta Government Center Station	Boston	MA	(857)228-7575
310457	Cape Cod Enterprises, LLC	174 Clay Pond Rd	Bourne	MA	(508)759-9912
330416	Abington Donuts, Inc.	250 Granite St	Braintree	MA	(781)849-1629
338121	GALLERIA DONUTS, LLC	100 Cambridgeside Place	Cambridge	MA	617-577-9042
353692	GL DONUTS, LLC	18 Boston Rd	Chelmsford	MA	(978)455-7124
341086	MDM Management Group, LLC	1089 Concord Tpke	Concord	MA	(978)371-0622
338123	SecondQ, LLC	2100 Dorchester Ave	Dorchester	MA	(617)296-4000
339277	Marlake, LLC	410 Lakeside Ave	Marlboro	MA	(508)624-4973
341381	Moment Grind, LLC	951 Brock Ave	New Bedford	MA	(508)992-0369
341569	Plaza 45 Donuts, LLC	45 Storey Ave	Newburyport	MA	(978)462-4872
331177	Meohme Associates, Inc.	1023 Broadway (Rte 138)	Raynham	MA	(508)828-9868
356256	Salvi's Donuts, LLC	5 Ward St	Revere	MA	(781)808-0040
330897	21 S MAIN ST DONUTS, LLC	21 S Main St	Sherborn	MA	(508)653-0109
350825	Watermark Donut Company, Inc.	48 W Broadway	South Boston	MA	(617)268-1213
337042	DARTMOUTH MANAGEMENT GROUP, LLC	550 Russells Mills Rd	South Dartmouth	MA	(774)628-0004
304685	BLUE SKY DONUTS, INC.	2070 Bay St	Taunton	MA	(508)828-1997
308403	J & O Donuts, Inc.	137 E Main St	Webster	MA	(508)949-6970
344161	Boston Culinary Group, Inc.	1305 Memorial Ave	West Springfield	MA	(413)734-7632
308528	GL DONUTS, LLC	223 Groton Rd	Westford	MA	(978)577-2001
356294	Maniba Corporation	9011 Snowden River Pkwy	Columbia	MD	(410)680-6680
338902	Ocean City Donut	1800 N Philadelphia	Ocean City	MD	(410)289-3021

PC	Franchisee	Address	City	State	Phone or Email
	Shops, Inc.	Ave			
307807	GN OLD COURT, LLC	1508 Reisterstown Rd	Pikesville	MD	(410)653-8182
342110	S2G, LLC	1238 Putty Hill Pkwy	Towson	MD	(410)296-5150
346658	B-Mart Donuts, LLC	900 Stillwater Ave	Bangor	ME	(207)262-9570
341998	DREWCO, LLC	719 Central St	Millinocket	ME	(207)723-8749
300710	Deering Donuts, LLC	544 Deering Ave	Portland	ME	(207)228-1040
353338	DBH PORTLAND, LLC	271 Park Ave	Portland	ME	(207)775-3481
346648	Gateway Donuts, LLC	500 Gallery Blvd	Scarborough	ME	(207)883-3293
352663	Kahler Non-Traditional LLC	15 1st Ave Sw	Rochester	MN	(507)285-2719
349991	Bluemont Group, LLC	10143 Wornall Rd	Kansas City	MO	(913)354-2635
359333	Milan Patel	St. Louis Airport	Saint Louis	MO	kajal@ohmgroup.com
344736	Citi Brands, LLC	779 Biltmore Ave	Asheville	NC	(828)251-4542
349140	Tribal Casino Gaming Enterprise d/b/a Harrah's Cherokee Casino & Hotel	777 Casino Dr	Cherokee	NC	(828)497-7777
351197	Citi Brands, LLC	89 E Main St	Sylva	NC	(828)354-4470
341473	Mountain View Donuts, LLC	615 Meadow St	Littleton	NH	(603)444-7474
339846	Dunman, LLC	1500 S Willow St	Manchester	NH	(603)622-5895
339725	Dunrock, LLC	99 Rockingham Park Blvd	Salem	NH	(603)893-2067
356253	CALDY DONUTS, INC.	70 Cluff Rd	Salem	NH	603-893-3688
340988	Spring Donuts, Inc.	2060 Springdale Rd	Cherry Hill	NJ	(856)424-4535
355905	DAYABAPA CORPORATION	2000 Route 38	Cherry Hill	NJ	(856)320-2116
338981	PC And N #12 LLC	1750 N Olden Ave	Ewing	NJ	(609)771-0077
302832	KETU 8, LLC	17 Us Highway 22	Green Brook	NJ	(732)400-8517
352230	HAZLET AVE DONUTS LLC	3150 Route 35	Hazlet	NJ	(732)217-3289
356311	SHRI RAM DONUT 10 LLC	396 Luis Munoz Marin Blvd	Jersey City	NJ	(201)275-2356
353660	SHRI RAM DONUT 9 LLC	850 Newark Tpke	Kearny	NJ	(201)991-6074
346002	RDB Foods, LLC	778 State Route 15 N	Lake Hopatcong	NJ	(973)288-1424
340038	KENIL 101 LLC	101 North Park Ave	Linden	NJ	(908)808-4019
302004	Fans, Inc.	952 State Route 34	Matawan	NJ	(732)566-9805
340801	KOCONUT AT FLANDERS INC	114 State Hwy Route 206	Mount Olive	NJ	(973)584-8001
350066	Rutgers, The State University of New Jersey	100 George St	New Brunswick	NJ	(848)932-9775

PC	Franchisee	Address	City	State	Phone or Email
340835	Access Investors, LLC	8401 River Rd	North Bergen	NJ	(201)861-7888
356306	SHREE NEMNATH CORP	2100 88th St	North Bergen	NJ	201-295-1300
342300	PARAMUS JAVA LLC	344 Route 4 East	Paramus	NJ	(201)203-0999
310478	Rutgers, The State University of New Jersey	84 Joyce Kilmer Road	Piscataway	NJ	(848)445-4726
336508	Gard Of Gas Inc	1655 St. Georges Ave	Rahway	NJ	(732)340-9708
354696	Quality Brand Group Nevada LLC	7400 Las Vegas Blvd S	Las Vegas	NV	(702)385-9285
345809	129th ST BELLE HARBOR LLC	432 Beach 129th St	Belle Harbor	NY	(718)634-3047
338596	AMG Burnside Quickserve LLC	26 Burnside Ave	Bronx	NY	(718)294-5780
346324	ADR Ventures REL, LLC	712 E 233rd St	Bronx	NY	(929)207-4426
354745	AMG 555 G C QUICKSERVE LLC	555 Grand Concourse	Bronx	NY	(718)292-8624
300882	Deck Fulton - 1309, LLC	1309 Fulton St	Brooklyn	NY	(718)638-7823
307066	Deck 86-1980, LLC	1980 86th St	Brooklyn	NY	(718)333-0615
348152	Deck Flatbush - 721 LLC	721 Flatbush Ave	Brooklyn	NY	(718)940-6861
348324	Deck Bushwick-1610 LLC	1610 Bushwick Ave	Brooklyn	NY	(718)574-6044
351181	Deck Kings - 482A LLC	482a Kings Hwy	Brooklyn	NY	(718)513-0701
356313	Great Spot of Stony Brook Inc.	4000 Nesconset Hwy	East Setauket	NY	(631)474-7002
339890	Queens Mall Donut Corporation	6667 Fresh Pond Rd	Fresh Pond	NY	(718)628-4248
350651	SSP America JFK, LLC	Jfk Intl Airport	Jamaica	NY	(718)751-4797
338593	Metro Franchising Commissary LLC	286 Express Drive South	Medford	NY	(631)569-4431
302952	125th Street Donuts & More, Inc.	321 W 125th St	New York	NY	(212)932-9636
307108	BAL YOGI LLC	321 Broadway	New York	NY	(212)577-7550
348319	CORTLANDT STREET DONUTS LLC	2 Cortlandt St	New York	NY	(212)566-3921
352200	NYC 161 Foods Inc.	3833 Broadway	New York	NY	(212)568-4800
330334	MAFJ Clintonville Donuts LLC	1029 Clintonville St	Whitestone	NY	(718)352-0300
363786	LFO MEMORIAL OK, LLC	6701 S Memorial Dr	Tulsa	OK	(918)800-6271
302014	Shivgauri, LLC	402 W Emaus Ave	Allentown	PA	(610)797-0887
344280	Kamala At Chester	157 Pottstown Pike	Chester	PA	(610)458-9773

PC	Franchisee	Address	City	State	Phone or Email
	Springs, LLC		Springs		
338637	RSD DONUTS LLC	1110 Baltimore Pike	Concordville	PA	(610)558-1360
343677	OM GANAKETAVE NAMAH LLC	100 E Uwchlan Ave	Exton	PA	(267)621-4830
350917	Double Eagle Ventures, LLC	569 Hamlin Hwy	Hamlin	PA	(570)689-7495
357528	Shiv One Inc	1160 1st Ave	King Of Prussia	PA	(610)768-3189
302915	Rao 8 Inc.	9173 Roosevelt Blvd	Philadelphia	PA	(267)621-4807
304931	Rao 9 Inc.	8298 Bustleton Ave	Philadelphia	PA	(267)621-4809
310391	RP DOUGH 5 INC	1324 Walnut Street	Philadelphia	PA	(215)732-1853
330397	LGS Donuts, Inc.	717 E Girard Ave	Philadelphia	PA	(215)634-2200
336023	RP DOUGH 7 INC	808 Chestnut St	Philadelphia	PA	267-994-9384
332059	BC COFFEE 3, LLC	554 2nd Street Pike	Southampton	PA	(215)953-6645
338995	Mangalmurti LLC	855 South Broadway	Wind Gap	PA	(610)863-6359
352240	South County Donuts, Inc.	120 Flagg Rd	Kingston	RI	(401)874-9081
330167	Mystic Foods, LLC	139 Granite St	Westerly	RI	(401)348-2932
365011	Aramark Services, Inc.	300 Spring Creek Drive	Franklin	TN	(615)814-3081
350166	Aramark Educational Services, LLC	1527 White Ave	Knoxville	TN	(865)946-0780
354962	Bluemont Group, LLC	1188 Phillip Fulmer Way	Knoxville	TN	alparra@bluemontgroup.net
354963	Bluemont Group, LLC	1188 Phillip Fulmer Ave	Knoxville	TN	alparra@bluemontgroup.net
357248	MAKHANI DONUTS LLC	8702 Telephone Rd	Houston	TX	(713)649-3294
353237	SAI 2 FRANCHISING, L.L.C.	3107 Tpc Pkwy	San Antonio	TX	(210)253-9544
354280	DVA Dulany - 448, LLC	400 Dulany St	Alexandria	VA	(703)549-1842
355131	JBAR, Inc.	4800 Mark Center Dr	Alexandria	VA	(703)379-1210
341136	JBAR, Inc.	1687 Crystal Square Arc	Arlington	VA	(703)412-8912
343819	The Grove, Inc.	Ronald Reagan Airport	Arlington	VA	(703)414-3708
307070	VIRGINIA DONUTS XVI, LLC	5026 George Washington Mem Hwy	Grafton	VA	(757)890-0906
300793	V.B. Donuts, LLC	2300 E. Little Creek Rd	Norfolk	VA	(757)587-4801
301797	FAC VA 3620 Franklin Rd, LLC	3620 Franklin Rd Sw	Roanoke	VA	(540)343-3170
331214	DVA Great Falls-20789, LLC	20789 Great Falls Plz	Sterling	VA	(703)444-3500
340015	Tasty Delites Northeast, LLC	80 Pearl St	Burlington	VT	(802)865-8001

TRANSFERS – DUNKIN' RESTAURANT

PC		Franchisee	State	Phone or Email
2	300869	QUALITY BRAND GROUP ARIZONA LLC	AZ	(602)635-1619
2	354955	Jamal Awale	CA	(760)775-1100
3	354311	TALI BURTON	CA	(619)675-2253
2	358838	Corbett Harris	CO	(970)665-9001
1	336142	Konstantino A. Skrivanos	CT	(203)732-5787
1	302729	Michael Koroghlian	FL	727-863-4564
1	349921	Dharmisth Patel	FL	(904)997-6996
3	344077	Vikalp Patel	FL	(813)996-3285
1	353469	Manish Patel	FL	(352)620-0674
1	304963	Atul A. Patel	FL	(904)772-7960
1	342539	Kenneth J. Privett	FL	(561)745-2578
1	356016	Michael Koroghlian	FL	352-701-1348
1	336534	Sunny B. Patel	IL	773-581-7677
5	306592	Bruce M. Thomas	MA	(508)222-5366
1	307633	Jason T. Pino	MA	(978)744-6935
5	340420	Mark A. Pesce	MA	(617)491-1400
9	343777	Mark A. Pesce	MA	(781)395-1146
1	338810	Christopher DaCosta	MA	cdacosta7@yahoo.com
1	300305	Luis G. Reis	MA	(617)254-9433
7	345177	Nilkanth Patel	MD	(301)810-5103
1	308622	Mark P. Cafua	ME	(207)646-7633
7	354603	Mayur Patel	MI	(810)937-2116
1	359768	Daniel McGue	MI	(616)350-9304
2	338925	Durval Salema	NH	durvalsalema@yahoo.com
1	300977	Durval Salema	NH	durvalsalema@yahoo.com
1	300590	Mark P. Cafua	NH	(603)318-3422
5	337373	Sagar Patel	NJ	(856)677-3935
1	300931	Anthony J. Mulholland	NJ	(973)208-8338
6	302462	Dwar D. Patel	NJ	(908)231-8097
4	302886	Dipak R. Patel	NJ	(732)777-0370
1	359846	Huma Khan	NJ	(973)314-8762
4	300896	Soham Patel	NJ	(908)754-4426
1	332100	Rahul Shah	NJ	(732)542-0605
1	301108	William Mulholland	NJ	(732)244-4100
1	364272	Lissette Amiel	NV	(725)305-0745
21	303553	Santina M. Christian	NY	(607)687-3222
6	302977	Vijay R. Shah	NY	(718)984-2451
1	310000	Peter O. Marrinan	NY	(914)636-1640
1	357533	TA OPERATING LLC	PA	(814)735-2011
1	302446	Mital Rao	PA	(215)464-2477

PC		Franchisee	State	Phone or Email
1	337839	Mital Rao	PA	(215)343-0795
1	353690	Atreia Sindiri	PA	(717)948-4980
1	303692	Luis Garcia	PA	(570)275-3998
1	347506	Kamlesh Patel	TN	(901)379-2626
2	349238	LaTrelle James	TX	(713)640-8601
10	301301	Amin Dhanani	TX	(409)892-9163
2	357149	Amin Dhanani	TX	(409)751-2097
1	348627	TA OPERATING LLC	VA	(434)478-4547
2	301732	Thomas Scott	VT	(802)658-4157

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FORMER DUNKIN' COMBO FRANCHISEES

AS OF DECEMBER 29, 2024

PC	Franchisee	Address	City	State	Phone or Email
357094	HARTMAN HOLDINGS, INC.	365 N Telluride St	Aurora	CO	(720)955-9588
353620	MRMP Ventures I LLC	9898 International Dr	Orlando	FL	(407)351-6387
339909	HIGHLANDS INTERNATIONAL MANAGEMENT, INC.	6299 W Sunrise Blvd	Plantation	FL	954-453-7004
339911	Yasa Inc.	75 E. Washington St.	Chicago	IL	(312)223-0306
300567	Hanuman Inc.	850 Elmhurst Rd	Des Plaines	IL	(847)981-9022
340507	TTZM VENTURES LLC	1204 S Milwaukee Ave	Prospect Heights	IL	(847)215-2211
340872	KARDO 10 LLC	4345 S Telegraph Rd	Dearborn Heights	MI	(313)600-0568
348649	Milan Patel	St. Louis Airport	Saint Louis	MO	(314)429-7899
348648	Milan Patel	St. Louis Intl Airport (Stl)	St Louis	MO	(312)429-7899
330350	2702 Donuts Inc.	2702 E. Tremont Ave	Bronx	NY	(929)777-9099
339657	Deck Church - 5901, LLC	5901 Church Avenue	Brooklyn	NY	(347)365-7147
340441	Deck Atlantic-578, LLC	578 Atlantic Ave	Brooklyn	NY	(718)596-6029
340855	COPLEY COFFEE 1, LLC	250 E. 40th St	New York	NY	212-681-2482
343038	NYC HARLEM FOODS INC	2258 1st Ave	New York	NY	(646)597-9421
360679	REGO COMBO, LLC	95-56 Queens Blvd	Rego Park	NY	(718)459-1872
355498	STEP Values LLC	4411 Soncy Ave	Amarillo	TX	(806)731-8616
352573	LUBBOCK COFFEE LC LLC	7901 University Ave	Lubbock	TX	(806)686-1306
344087	VIGARIO INVESTMENT NINETEEN, LLC	8525 Rolling Rd	Manassas	VA	(703)330-4411

TRANSFERS – DUNKIN' COMBO

	PC	Franchisee	State	Phone or Email
1	355292	TA OPERATING LLC	AL	(661)663-4367
1	357492	Talisin Burton	CA	(619)900-7141
1	354407	Talisin Burton	CA	(619)900-7141
1	357968	Talisin Burton	CA	(619)900-7141
1	353145	Talisin Burton	CA	(619)900-7141
1	355696	Talisin Burton	CA	(619)900-7141
1	356191	Talisin Burton	CA	(619)900-7141
1	354485	Talisin Burton	CA	(619)900-7141
1	355040	Talisin Burton	CA	(619)900-7141
1	356628	Talisin Burton	CA	(619)900-7141
1	351651	Hardik R. Patel	GA	(478)453-3330

	PC	Franchisee	State	Phone or Email
1	310266	Sanjeev Khatau	IL	(708)590-6770
1	336659	Sanjeev Khatau	IL	(708)590-6770
1	336489	Sanjeev Khatau	IL	(708)590-6770
1	356545	Sanjeev Khatau	IL	(708)590-6770
1	355994	Sanjeev Khatau	IL	(708)590-6770
1	363317	Sanjeev Khatau	IL	(708)590-6770
1	358434	Ahmad Mansour	IL	(630)841-4406
1	340404	Kajal Patel	IL	(773)235-1365
1	340467	Sanjay Jain	NY	(917)745-1570
1	340817	Sanjay Jain	NY	(917)745-1570
1	304484	Waliul Chowdhury	NY	(718)396-0178
1	338807	Vijay R. Shah	NY	(718)442-6630
1	352196	Amin Dhanani	TX	(281)332-1839
1	355630	Amin Dhanani	TX	(281)332-1839
1	352168	Amin Dhanani	TX	(281)332-1839
1	351331	Amin Dhanani	TX	(281)332-1839
1	352053	Amin Dhanani	TX	(281)332-1839
1	352553	Amin Dhanani	TX	(281)332-1839
1	306422	Amrit Sandhu	TX	(972)985-9994

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EXHIBIT I

TO THE DUNKIN' FDD

FORM OF GENERAL RELEASE

FORM OF RELEASE AGREEMENT
(Subject to Change by Dunkin' Donuts Franchising LLC)

This **RELEASE AGREEMENT** (the "**Agreement**") is entered into as of _____ (the "**Effective Date**") by and between Dunkin' Donuts Franchising LLC ("**Franchisor**"), _____ ("**Franchisee**").

BACKGROUND

A. Franchisor and Franchisee entered into that certain Dunkin'® Franchise Agreement dated _____, _____ ("**Franchise Agreement**") for the development and operation of that certain Dunkin'® restaurant located at _____ ("**Franchised Restaurant**").

B. [**Note**: Describe the circumstances relating to the release.]

C. For the reasons described herein, Franchisee now desires to release any and all claims that may exist relating to the Franchise Agreement and Franchisee's relationship with Franchisor.

NOW, THEREFORE, in consideration of the promises herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

AGREEMENT

1. [**Note**: Describe any term(s) agreed to by the parties]

2. **Release**.

a. Franchisee, on behalf of itself and their predecessors and affiliates, each of their respective owners, officers, directors, managers, employees and agents, and all of their respective heirs, representatives, administrators, trustees, beneficiaries, successors, and assigns (collectively, the "**Franchisee Parties**"), do hereby absolutely and irrevocably release and discharge Franchisor, its predecessors and affiliates, each of their respective owners, officers, directors, managers, employees and agents, and all of their respective heirs, representatives, administrators, successors, and assigns (collectively, the "**Franchisor Parties**"), of and from any and all claims, obligations, debts, proceedings, demands, actions, causes of action, liabilities, costs, expenses, losses and damages, whether known or unknown, vested or contingent, which any of the Franchisee Parties now has, ever had, or, but for this release, hereafter would or could have against any of the Franchisor Parties as of the Effective Date directly or indirectly relating to or arising out of the Franchise Agreement, the Franchised Restaurant, or the relationship between Franchisor or its affiliate, on the one hand, and any of the Franchisee Parties, on the other hand (collectively, the "**Released Claims**").

b. Franchisee, on behalf of itself and the other Franchisee Parties, represent and warrant to Franchisor that none of them has assigned or otherwise sold, conveyed, transferred, pledged, or granted a security interest in or lien upon any of the Released Claims. Franchisee, on behalf of itself and the other Franchisee Parties, covenant not to sue any of the Franchisor Parties (or any of their respective successors and assigns) on or related to any of the Released Claims.

c. To the extent applicable, the parties acknowledge that they are familiar with the provisions of California Civil Code Section 1542 (which reads "**A general release does not**

extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release and that, if known by him or her, would have materially affected his or her settlement with the debtor or released party.") and any other similar applicable law or regulation. The Franchisee Parties, on behalf of themselves and each of the other Franchisee Releasing Parties, hereby waive and relinquish every right or benefit which they have under Section 1542 of the Civil Code of the State of California and any other similar applicable law or regulation, or any other law, rule or regulation limiting the effectiveness of releases, to the fullest extent that they may lawfully waive such right or benefit. In connection with this waiver and relinquishment, with respect to the Released Claims, the Franchisee Parties acknowledge that they may hereafter discover facts in addition to or different from those which they now know or believe to be true with respect to the subject matter of this release, but that it is the Franchisee Parties' intention, fully, finally and forever to settle and release all such Released Claims, known or unknown, suspected or unsuspected, which now exist, may exist or did exist, and, in furtherance of such intention, the releases given hereunder shall be and remain in effect as full and complete releases, notwithstanding the discovery or existence of any such additional or different facts.

3. **General Provisions**.

a. Construction. The Background is incorporated herein by reference and made a part of this Agreement. If Franchisee is comprised of more than one individual or entity, then all representations, warranties, liabilities and obligations of the relevant party shall be joint and several among the relevant parties. The captions of the sections and paragraphs of this Agreement are intended only as aids in locating provisions hereof, are not a part of the context hereof and shall be ignored in construing this Agreement. Capitalized terms used but not defined herein shall have the meaning given to them under the Franchise Agreement. Wherever the context may require, any pronouns used hereunder shall include the corresponding masculine, feminine or neutral form, and the singular forms of nouns and pronouns shall include the plural, and vice versa. Unless otherwise specified, all references to a number of days shall mean calendar days and not business days. References to any contracts, instruments or agreements shall include any and all amendments, restatements, extensions, supplements or other modifications to those contracts, instruments or agreements from time to time. The words "include," "including," and words of similar import shall be interpreted to mean "including, but not limited to" and the terms following such words shall be interpreted as examples of, and not an exhaustive list of, the appropriate subject matter. This Agreement has been fully and freely negotiated by the parties, shall be considered as having been drafted jointly by the parties, and shall be interpreted and construed as if so drafted, without construction in favor of or against any party on account of their participation in the drafting of this Agreement. This Agreement may be executed in more than one counterpart, and by electronic signature, each of which constitutes an original.

b. Binding Effect. This Agreement inures to the benefit of and shall be binding on the parties hereto and their respective successors and assigns.

c. Governing Law and Jurisdiction. This Agreement shall be governed by, and construed in accordance with, the laws of the State of Georgia, without regard to its conflicts of laws rules. All legal proceedings relating to this Agreement must be brought or otherwise commenced only in the state or federal courts of Georgia.

d. Entire Agreement; Amendments. This Agreement, and the documents referred to herein, represent the entire agreement among the parties hereto respecting the subject matter

hereof. No statements, promises or representations have been made by any party hereto to any other, or relied upon by any party hereto, and no consideration has been offered, promised, or expected, except as expressly provided in this Agreement and the documents referred to herein. No waiver of or failure to enforce any provision in this Agreement shall be binding upon any party hereto unless made in writing and signed by that party. No amendment will be binding unless in writing and signed by the party against whom enforcement is sought.

e. Severability. If any term or provision of this Agreement or the application thereof to any person, entity or circumstance shall, to any extent, be invalid or unenforceable, the remainder of this Agreement, or the application of such term or provision to persons, entities or circumstances other than those as to which it is held invalid or unenforceable, shall not be affected thereby and each term and provision of this Agreement shall be valid and enforced to the fullest extent permitted by law.

f. No Related Party Liability. No past, present or future director, officer, employee, incorporator, member, partner, stockholder, subsidiary, affiliate, controlling party, entity under common control, ownership or management, vendor, service provider, agent, attorney or representative of Franchisor or any of its affiliated entities shall have any liability for any obligations or liabilities under this Agreement of or for any claim based on, in respect of, or by reason of, the transactions contemplated hereby and thereby.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have executed and delivered this Agreement effective as of the Effective Date.

FRANCHISOR:

Dunkin' Donuts Franchising LLC

_____

By:_____

Its:_____

FRANCHISEE:

_____

_____

By:_____

Its:_____

EXHIBIT J

TO THE DUNKIN' FDD

LOYALTY PROGRAM PARTICIPATION AGREEMENT

FORM OF LOYALTY PROGRAM PARTICIPATION AGREEMENT

Introduction

Dunkin' Brands, Inc., DBLF LLC, Dunkin' Donuts Franchising LLC and Baskin-Robbins Franchising LLC (collectively "Dunkin' Brands") have developed a consumer loyalty program where members earn points for purchases and can redeem points for rewards at Dunkin' restaurants. As part of the program, franchisees shall pay a portion of Loyalty Program Sales into a fund administered by Dunkin' Brands (the "Loyalty Fund") and shall receive reimbursement for redeemed rewards (the "Loyalty Program") from the Loyalty Fund. All Dunkin' Restaurants in the United States are required to participate in the Loyalty Program, except for locations that do not have compatible technology (as defined by Dunkin' Brands). The Loyalty Program is anticipated to change over time and participating Dunkin' restaurants are required to adhere to the changes to the Loyalty Program. Material changes to the Loyalty Program shall be reviewed (and/or approved, as applicable) in advance by the Brand Advisory Council.

The words "we", "us" and "our" mean Dunkin' Brands, Inc., Dunkin' Donuts Franchising LLC, Baskin-Robbins Franchising LLC and DBLF LLC, individually and collectively. In this Agreement, the words "you" and "your" mean the franchisee (and, where the context relates to the use of Loyalty Program services and Loyalty Program obligations, others the franchisee selects to use the Loyalty Program services, such as the franchisee's employees, accountant, financial advisor, or any other person or agent logging on for the franchisee).

Web Enroll System: With the use of a password and a user-id, our Web Enroll System ("Web Enroll") allows you to enroll in the Loyalty Program electronically. To enroll in the Loyalty Program, you must accept the Terms and Conditions set out below. This Loyalty Program Participation Agreement (the "Agreement") establishes the Terms and Conditions of your participation in the Loyalty Program. If you do not agree with the Terms and Conditions, do not log-on to Web Enroll. By clicking "I Accept" at the bottom of this Agreement, you accept and agree to be bound by all the Terms and Conditions of this Agreement.

The Terms and Conditions set forth in this Agreement are intended to be in alignment with the Memorandum of Understanding entered into on March 31, 2022 with respect to the Loyalty Program, between Dunkin' Brands and the Brand Advisory Council (the "MOU").

TERMS AND CONDITIONS

1) Adherence to the Loyalty Program and Payment Terms

You agree to comply with all the requirements of the Loyalty Program as the same may exist from time to time. These requirements include your obligation to support and participate in the Loyalty Program, and to maintain sufficient funds in your account to enable the successful transfer of funds on a weekly basis, follow required procedures for settlement of funds, and such other matters as are set forth below and as we may from time to time determine.

2) Loyalty Program Contribution and Redemption Reimbursement

Loyalty Program Contribution Payment ("LCP"). You agree to pay the LCP into the Loyalty Fund. The LCP from relaunch of the Loyalty Program (or such date that the Franchisee opens the Restaurant to the general public or assumes operations through a transfer) through the end of the first full fiscal year, shall be equal to 1.6% of Loyalty Program Sales ("LCP Rate"). The LCP shall be deducted via ACH transfer on a weekly basis for the prior calendar week's transactions (inclusive of offline sales adjustments). Loyalty Program Sales are defined as Gross Sales (as defined in your Franchise Agreement) to Loyalty Program members for in-store sales of eligible products at your Restaurant, with product eligibility being determined from time to time pursuant to the MOU by Dunkin' Brands and, if and as applicable, the Brand Advisory Council. After the first fiscal year of the program, the LCP Rate will be the following:

From National Program relaunch through end of first full Fiscal Year thereafter:	1.6 percent
Second Fiscal Year:	1.6 percent
Third Fiscal Year:	1.4 percent
Fourth Fiscal Year:	1.4 percent
Fifth Fiscal Year and thereafter:	1.2 percent

The Loyalty Fund will be administered by Dunkin' Brands. The funds deposited into the Loyalty Fund shall only be used in furtherance of the Loyalty Program and shall not be used for general or administrative expenses, including but not limited to Dunkin' Brands headcount, for advertising or marketing expenses, or for loans or other payments to Dunkin' Brands. Notwithstanding, the Loyalty Funds may be used to repay the initial funding made by Dunkin' Brands to the Loyalty Fund to take into account the conversion and transition of current rewards program points into the new Loyalty Program.

Redemption Reimbursement. When a member redeems rewards at your restaurant, you will receive a reimbursement from the Loyalty Fund equal to the National Average Product Cost (including packaging and paper) (the "NAPC") for the redeemed item. The NAPC for each product shall be agreed to bi-annually by the Brand Advisory Council and Dunkin' Brands at the sub-category level. You will be reimbursed by ACH transfer on a weekly basis for reward redemptions at the Restaurant based on the NACP for each item. You will not be reimbursed for product promotions or other offers that are not tied to reward redemptions. Each franchisee will be responsible for paying any taxes due on the reimbursements made to them under the Loyalty Program and a 1099 will be issued each calendar year. You should consult with your own advisors to determine whether any taxes may be due on such reimbursements.

3) Settlement of Funds/ ACH Authorization

a) You agree to follow all procedures we specify to facilitate the settlement of your LCP and the reimbursements described above through an automated clearing house transaction via a Designated Account provided through Web Enroll. You agree to maintain sufficient funds in the Designated Account to cover your LCP obligations. You represent that you have authority to agree to such transactions and that the Designated Account is a valid and legitimate account for the handling of these transactions. The ACH debits can be combined with other amounts deducted from the Designated Account by Dunkin' Brands under other agreements allowing for such deductions between Dunkin' Brands and you. All changes to the identification of the Designated Account

under this authorization must be made either in writing in accordance with the Agreement, or by such other method as specified by Dunkin' Brands at such time. You acknowledge that the origination of ACH transactions to the Designated Account must comply with provisions of U.S. law. You agree to provide Dunkin' Brands with at least 15 days' advance written notice of a change to the Designated Account.

b) You authorize and agree that we may initiate debit entries, credit entries and other adjustments to a bank account designated by you to facilitate the settlement of Loyalty Program funds and you further agree that should any automated clearing house request or other request to transfer funds from any of your accounts be rejected, we may effect such transfer by electronic funds transfer or such other means as we may determine without the need of further consent from you.

4) Loyalty Program Defaults

A failure to enroll in the Loyalty Program via Web Enroll or to pay any amount due under this Agreement shall be deemed a default under your Franchise Agreement. In addition to the remedies stated in these Terms and Conditions, we shall have all rights and remedies afforded to us under the Franchise Agreement up to, and including, termination of the Franchise Agreement. Failure to pay the LCP when due may result in a suspension of Redemption Reimbursement after notice to Franchisee.

5) Exclusivity

During the term of this Agreement, other than your participation in the Program, you will not, either internally or through a third party, offer or participate in any other mobile or online ordering, purchasing or payment program or any other proprietary, closed network, online stored value card program at or through any Dunkin' or Baskin-Robbins restaurant. You may participate in "Hospitality Programs." Hospitality Programs are card programs that: (i) your restaurant is required to participate in by the host of such location (where the host is an entity within whose broader rules of operation the restaurant must operate, such as but not limited to, a school, university, hospital, or military PX); and (ii) do not involve the use of Dunkin' Brands, Inc.'s brands on the cards.

6) Transfer of Restaurant; Termination

a) Termination. Participation in the Loyalty Program and this Agreement shall terminate automatically with respect to the applicable Restaurant on the termination or expiration of your Franchise Agreement; provided, however that if the Franchise Agreement is terminated for convenience in connection with a renewal of term and the simultaneous entry by the Franchisee into a new Franchise Agreement for the same Restaurant, this Agreement and your participation in the Loyalty Program shall continue.

b) Transfer. Effective as of the transfer of the Restaurant, this Agreement is terminated and you will not be eligible to receive reimbursements for any redemptions claimed after the date of transfer or refunds of any LCP paid prior to the date of transfer, or any other rights under this Agreement; provided, however, that you will remain liable for any required payments due and other obligations pursuant to this Agreement arising through the date of transfer.

c) Effect of Termination. Upon termination of the Franchise Agreement and this Agreement, unpaid LCP for Loyalty Sales made prior to such termination shall become immediately due and payable. You will not be eligible to receive reimbursements for any redemptions made after the date of termination; provided, however, that you will remain liable for any required payments due and other obligations pursuant to this Agreement arising through the date of transfer/termination.

7) Limits on Our Responsibility

a) WE ARE NOT RESPONSIBLE FOR ANY LOSSES OF ANY KIND, DELAYS IN TRANSMISSION, OR CORRUPTION OR MISAPPROPRIATION OF DATA, WHETHER ARISING OUT OF THE USE OF ANY INTERNET SERVICE PROVIDER PROVIDING CONNECTION TO THE INTERNET, CAUSED BY ANY BROWSER SOFTWARE OR ANY OTHER TELECOMMUNICATIONS PROVIDER, CAUSED BY ANY PAYMENT PLAN INFRASTRUCTURE PROVIDED, MAINTAINED OR WITHIN THE CARE, CUSTODY OR CONTROL OF YOU CAUSED BY ANY FRAUD DETECTION OR MITIGATION TOOL, OR ANY OTHER CAUSE. NOR ARE WE RESPONSIBLE FOR ANY RISK RELATED TO THE LOSS OR THEFT OF, ALTERATION OR DAMAGE TO, OR FRAUDULENT, IMPROPER OR UNAUTHORIZED USE OF YOUR DATA, PASSWORD OR USER ID. b) IN NO EVENT SHALL WE OR OUR AFFILIATES BE LIABLE HEREUNDER TO YOU OR ANY THIRD PARTY FOR ANY CONSEQUENTIAL, INCIDENTAL, INDIRECT, EXEMPLARY, PUNITIVE OR SPECIAL DAMAGES (INCLUDING LOST PROFITS), EVEN IF WE HAVE BEEN PREVIOUSLY ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. c) THIS WEB ENROLL IS PROVIDED "AS IS".

8) Privacy Compliance

a) Each party shall at all times comply with all laws applicable to its collection, use, sharing, or storage of personal information (as such term is defined under applicable law), including compliance with its own privacy policy. Except as required or limited by Section 8(b) below, Dunkin' Brands shall own or have license to use for its own purposes all data transmitted between the parties, including all customer data (whether in identifiable, aggregate, or de-identified form).

b) The parties recognize that in the course of operating the restaurant, we and you may exchange personal information for various purposes, including the provision of personal information processing services (the "Services"). In order to comply with applicable privacy laws, unless otherwise required by applicable law, the respective party supplying the Services shall:
    a. Only process such personal information for the purpose for which it was collected or for providing the respective Services;
    b. Not retain, use, or disclose such personal information: (i) for any purpose other than to perform the Services or for the purpose for which it was collected or (ii) outside of the direct business relationship between the parties;
    c. Not sell, rent, release, disclose, disseminate, make available, transfer or otherwise communicate such personal information to any third party for monetary or other valuable consideration; and

d. Certify that the party understands the restrictions on such personal information processing and will comply with them.

c) Subject to compliance with applicable laws, you shall destroy any personal information that you receive in connection with the Loyalty Program within thirty (30) days after termination of the franchise agreement.

9) Legal Responsibility for Program Compliance. Under Section 8 of the MOU, Dunkin' Brands has agreed to be responsible for defending you and certain of your related parties against liability or legal responsibility to the extent arising from or with respect to the Loyalty Program or your actions in compliance with your obligations under the Loyalty Program, subject to certain exclusions and to the other terms and conditions set forth therein. Said Section 8 of the MOU is incorporated into this Agreement fully as set forth herein in its entirety, and a copy of Section 8 is available to you upon request.

By clicking the "ACCEPT" button below, you agree to abide by the Terms and Conditions of this Agreement. If you do not agree, please click the "EXIT" button below.

EXHIBIT K

TO THE DUNKIN' FDD

ELECTRONIC PAYMENT PROGRAM PARTICIPATION AGREEMENT

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ELECTRONIC PAYMENT PROGRAM PARTICIPATION AGREEMENT

Introduction

Dunkin' Brands, Inc., Dunkin' Donuts Franchising LLC, and Baskin-Robbins Franchising LLC (collectively "Dunkin' Brands") have formulated marketing/payment programs for facilitating mobile and online payments by customers at or from restaurants approved to participate in such programs and a marketing program for the use by consumers of so-called pre-paid or stored value cards ("Stored Value Cards") for purchases at or from restaurants approved to participate in that program (these are collectively referred to as the "Program"). The Program as currently constituted reflects, among other things, currently available technology and methods of operation developed at Dunkin' Brands restaurants involved in the Program. The Program is anticipated to change over time and participating Dunkin' Brands restaurants are expected to adhere to the changes to the Program as Dunkin' Brands may from time to time require. The mobile and online payments aspects of the Program unrelated to pre-paid/stored value cards will be administered by Dunkin' Brands, Inc. and with respect to those aspects of the Program this agreement is between you and Dunkin' Brands, Inc. The pre-paid/stored value card aspects of the Program will be administered by SVC Service II Inc., a Dunkin' Brands affiliate, and with respect to those aspects of the Program this agreement is between you and SVC Service II Inc. Dunkin' Brands, Inc. has contracted with First Data Services, LLC to provide mobile and online payment processing and support services under the Program. SVC Service II Inc. has contracted with First Data Services, LLC to provide processing and support services under the Program with respect to the pre-paid/stored value card aspects of the Program. Dunkin' Brands, Inc. and SVC Service II Inc. may from time to time contract with others in furtherance of the Program or to replace any or all of the services provided by First Data Services, LLC in connection with the Program. The words "we", "us" and "our" mean Dunkin' Brands, Inc. and SVC Service II Inc. individually and collectively. In this Agreement, the words "you" and "your" mean the franchisee (and, where the context relates to the use of Program services and Program obligations, others the franchisee selects to use the Program services, such as the franchisee's employees, accountant, financial advisor, or any other person or agent logging on for the franchisee).

Web Enroll System: With the use of a password and a user-id, our Web Enroll System ("Web Enroll ") allows you to enroll in the Program electronically. To enroll in the Program, you must accept the Terms and Conditions set out below. This Web Enroll Electronic Payment Program Participation Agreement (the "Agreement") establishes the Terms and Conditions of your participation in the Program. If you do not agree with the Terms and Conditions, do not log-on to Web Enroll. By clicking "I Accept" at the bottom of this Agreement, you accept to be bound by all the Terms and Conditions of this Agreement.

TERMS AND CONDITIONS

1) Adherence to the Program

You agree to comply with all the requirements of a Program user as the same may exist from time to time. These requirements include without limitation your obligation to support and participate in mobile and online ordering, purchases and payments, sell Stored Value Cards, redeem Stored Value Cards, follow required procedures for settlement of funds, assist in settling consumer disputes, and such other matters as are set forth below and as we may from time to time determine.

2) Access Rights

Upon our issuing you a password, and subject to your continued compliance with the Program, this Agreement and the Franchise Agreement, you are granted a limited, non-exclusive, non-transferable right to access and use the this Web Enroll site, the Program websites, Program card authorization, data retention and data transmission capabilities, and other Program associated technology. You agree that we or our licensors are the sole and exclusive owners of all worldwide right and title, including intellectual property rights, in and to this Web Enroll site, the Program websites, software or hardware facilitating mobile or online ordering, purchases and payments, Program card authorization, data retention and data transmission equipment, software and capabilities, and other Program associated technology. No rights beyond use in accordance with our requirements are granted to you. You will not, nor will you allow others to: (1) copy any associated technology, or reverse engineer, decompile, disassemble, modify or otherwise attempt to derive source code from any Program associated technology or (2) write or develop any derivative or other software programs, based, in whole or in part, upon the Program associated technology or allow access to anyone other than permitted users.

3) Card Authorization, Processing and Data Retention and Transmission

a) You agree to install, use and maintain at your sole cost and expense the card authorization equipment, software and capabilities, and/or other software or hardware facilitating sale and redemption of Stored Value Cards and mobile or online ordering, purchases and payments, approved by us for your restaurants from time to time. You will be required to rent or purchase the number of approved card readers or other technology we designate for your restaurant. Thereafter, you may be required to install, use and maintain at your sole cost and expense such additional, upgrade and replacement card authorization equipment, software and capabilities, and/or other software or hardware facilitating sale and redemption of Stored Value Cards and mobile or online ordering, purchases and payments, as we from time to time direct. b) You agree to install, use and maintain at your sole cost and expense the data retention and transmission equipment, software and capabilities, and/or other software or hardware facilitating sale and redemption of Stored Value Cards and mobile or online ordering, purchases and payments, approved by us for your restaurants from time to time.. Thereafter, you shall rent or purchase such additional, upgrade and replacement data retention and transmission equipment, software and capabilities, or other software or hardware facilitating sale and redemption of Stored Value Cards and mobile or online ordering, purchases and payments, as we from time to time direct. c) You agree that all credit card and debit card processing activities in the context of mobile and online payments, and further including specifically provisioning and processing of MIDs, authorization, data capture and processing, reconciliation, the TransArmor product and services and the Online PCI Validation Access services or their equivalent, are governed by the Merchant Agreements(s) or related agreement(s) between you and First Data Services LLC, Bank of America N.A. and/or other applicable payment processing entities which may be approved by us. d) You agree that, as the merchant of record in the context of mobile and online payments, you will adhere to all applicable requirements, obligations and responsibilities.

4) Technology Evaluation; Security; Use Restrictions

a) Our systems administrator will issue to each participating restaurant an application-level User ID and password. b) you agree that you are solely responsible for configuring, testing and implementing hardware, software, equipment and other technology or procedures to reliably and responsibly access or use the Program websites, mobile applications, Program card authorization, data retention and data transmission equipment, software and capabilities, software or hardware facilitating sale and redemption of Stored Value Cards and mobile or online ordering, purchases and payments, and other Program associated technology (the “Program Infrastructure”). By way of example and not by limitation, you are responsible for maintaining and ensuring the technical and physical security of the Program Infrastructure

that you provide or maintain, or which is within your care, custody or control. Notwithstanding the foregoing, you agree that, in the event that we specify certain requirements or standards relating to the Program Infrastructure, you shall at all times comply with all such requirements and standards.

You are responsible for administering user names and passwords and implementing user name, password and technical and physical security procedures to ensure that only permitted users are allowed to access or use the Program websites or other Program Infrastructure in the course of performing their duties as your employees. You are responsible for establishing levels of physical and technical security or access rights based on each of your employees' job responsibilities or position. You are responsible for adopting and implementing procedures to change user names, passwords or user codes when your employee's employment is terminated. You are responsible for educating your workforce about the appropriate uses of the Internet and the Program websites and other Program Infrastructure, including, but not limited to, your employees' "surfing" inappropriate websites and the necessity of maintaining technical and physical security of their user name and passwords. c) You agree not to reproduce, sell, or distribute all or any portion of the information provided or made available to you through the Program.

5) System Support

If you have trouble logging on, if you wish to report a problem with Web Enroll or if you have any reason to suspect that your User ID or password have been compromised, please contact us immediately at 1 (877) 800-2922. A representative will be available Monday through Friday from 7:00 AM to 7:00 PM, Eastern Standard Time. The Navigator monitors voicemails on weekends and holidays every 90 minutes from 7am-7pm Eastern Standard Time. A representative may not available in the event of unexpected office closures.

6) Settlement of Funds

a) You agree to follow all procedures we specify to facilitate the settlement of Program funds, including without limitation, the execution of an automated clearing house (ACH) agreement in connection with Web Enroll, the execution of applicable Merchant Agreement(s) or related agreement(s) with First Data Services LLC, Bank of America N.A. and/or other applicable payment processing entities approved by us, and such other documents as we may from time to time require. b) You agree that we may initiate debit entries, credit entries and other adjustments to a bank account designated by you to facilitate the settlement of Program funds and you further agree that should any automated clearing house request or other request to transfer funds from any of your accounts be rejected, we may effect such transfer by electronic funds transfer or such other means as we may determine without the need of further consent from you. c) You agree to follow all recommended reconciliation procedures. You are responsible for comparing the daily terminal reports made available under the Program to each of your location's own records, including your bank statements.

7) Transaction Authorizations

Pursuant to the Program agreements with First Data Services, LLC (or its successor), you are solely responsible for obtaining authorization in advance of each transaction. You assume all risk of erroneous or fraudulently obtained authorizations, unless such erroneous or fraudulently obtained authorization is the result of an error caused by First Data Services, LLC or its successor, the third party processors of credit card, debit card and stored value card transactions and data for the Program. You agree that we have the right to utilize, at our sole discretion, or require you to utilize one or more fraud detection or mitigation tools during or in relation to processing of transactions, authorizations, activations, reloads and registrations. You agree that you shall accept and not contest the approval or declination of any such

transaction or event, as may be determined by such fraud detection or mitigation tools and will be responsible for any chargebacks or other fees that result from any such transaction or event.

8) Payment Transaction Data

To enhance our ability to understand the make-up of the payment transaction types and other payment related issues (e.g., fraud and chargeback data) in the Dunkin' and Baskin-Robbins systems (collectively, the "System"), you hereby authorize First Data Services LLC, Bank of America N.A. and any other applicable payment processing entities which may be approved by us to provide services to you to give us access to information regarding your Restaurant's payment transactions, including all transaction level information and your merchant account (collectively, "Merchant Account Information"). We will keep all such Merchant Account Information confidential, but we may release information in connection with anonymous general information disseminated to our franchisees and prospective franchisees, in the formulation of plans and policies in the interest of the System, and if required by law or any legal proceeding.

9) Fees and Costs

You shall promptly pay in the manner we from time to time specify all your Program fees and costs as the same may exist from time to time.

10) Exclusivity

During the term of this Agreement, other than your participation in the Program, you will not, either internally or through a third party, offer or participate in any other mobile or online ordering, purchasing or payment program or any other proprietary, closed network, online stored value card program at or through any Dunkin' or Baskin-Robbins restaurant. You may participate in "Hospitality Programs." Hospitality Programs are card programs that: (i) your restaurant is required to participate in by the host of such location (where the host is an entity within whose broader rules of operation the restaurant must operate, such as but not limited to, a school, university, hospital, or military PX); and (ii) do not involve the use of Dunkin' Brands, Inc.'s brands on the cards.

11) Limits on Our Responsibility

a) WE ARE NOT RESPONSIBLE FOR ANY LOSSES OF ANY KIND, DELAYS IN TRANSMISSION, OR CORRUPTION OR MISAPPROPRIATION OF DATA, WHETHER ARISING OUT OF THE USE OF ANY INTERNET SERVICE PROVIDER PROVIDING CONNECTION TO THE INTERNET, CAUSED BY ANY BROWSER SOFTWARE OR ANY OTHER TELECOMMUNICATIONS PROVIDER, CAUSED BY ANY PROGRAM INFRASTRUCTURE PROVIDED, MAINTAINED OR WITHIN THE CARE, CUSTODY OR CONTROL OF YOU OR ANY THIRD PARTY PAYMENT PROCESSING ENTITY, CAUSED BY ANY FRAUD DETECTION OR MITIGATION TOOL, OR ANY OTHER CAUSE. NOR ARE WE RESPONSIBLE FOR ANY RISK RELATED TO THE LOSS OR THEFT OF, ALTERATION OR DAMAGE TO, OR FRAUDULENT, IMPROPER OR UNAUTHORIZED USE OF YOUR DATA, PASSWORD OR USER ID. b) IN NO EVENT SHALL WE, DUNKIN' BRANDS, INC. OR SVC SERVICE II INC., OUR AFFILIATES OR LICENSORS BE LIABLE TO YOU OR ANY THIRD PARTY FOR ANY CONSEQUENTIAL, INCIDENTAL, INDIRECT, EXEMPLARY, PUNITIVE OR SPECIAL DAMAGES (INCLUDING LOST PROFITS), EVEN IF WE HAVE BEEN PREVIOUSLY ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. THE TOTAL AGGREGATE LIABILITY OF SVC SERVICE II INC., DUNKIN' BRANDS, INC. AND OUR AFFILIATES AND LICENSORS TO ALL PARTIES (WHETHER ARISING IN TORT, CONTRACT OR OTHERWISE, AND NOTWITHSTANDING ANY FAULT,

NEGLIGENCE, PRODUCT LIABILITY OR STRICT LIABILITY) UNDER THIS AGREEMENT OR BASED ON FRANCHISEE'S OR ITS PERMITTED USERS' USE OF THIS WEB ENROLL AND OTHER PROGRAM WEBSITES, PROGRAM CARD AUTHORIZATION, DATA RETENTION AND DATA TRANSMISSION EQUIPMENT, SOFTWARE AND CAPABILITIES, SOFTWARE OR HARDWARE FACILITATING MOBILE OR ONLINE ORDERING, PURCHASES AND PAYMENTS, PROGRAM INFRASTRUCTURE AND OTHER PROGRAM ASSOCIATED TECHNOLOGY WILL IN NO EVENT EXCEED THE TOTAL FEES AND COSTS PAID BY YOU FOR THAT SPECIFIC PROGRAM WITHIN THE TWELVE MONTHS IMMEDIATELY PRECEDING THE FIRST OCCURRENCE OF THE CAUSE OF ACTION. THE FOREGOING LIMITATION OF LIABILITY EXPRESSLY APPLIES TO ANY AND ALL PROGRAM WEBSITES, MOBILE APPLICATIONS, PROGRAM CARD AUTHORIZATION, DATA RETENTION AND DATA TRANSMISSION EQUIPMENT, SOFTWARE AND CAPABILITIES, SOFTWARE OR HARDWARE FACILITATING MOBILE OR ONLINE ORDERING, PURCHASES AND PAYMENTS, PROGRAM INFRASTRUCTURE AND OTHER PROGRAM ASSOCIATED TECHNOLOGY THAT IS PROVIDED BY, MAINTAINED OR WITHIN THE CARE, CUSTODY OR CONTROL OF SVC SERVICE II INC., DUNKIN' BRANDS, INC. OR OUR AFFILIATES. c) THIS WEB ENROLL AND OTHER PROGRAM WEBSITES, PROGRAM CARD AUTHORIZATION, DATA RETENTION AND DATA TRANSMISSION EQUIPMENT, SOFTWARE AND CAPABILITIES, SOFTWARE OR HARDWARE FACILITATING MOBILE OR ONLINE ORDERING, PURCHASES AND PAYMENTS, PROGRAM INFRASTRUCTURE AND OTHER PROGRAM ASSOCIATED TECHNOLOGY ARE PROVIDED "AS IS". SVC SERVICE II INC., DUNKIN' BRANDS, INC., OUR AFFILIATES AND LICENSORS DISCLAIM ALL WARRANTIES, WHETHER EXPRESS OR IMPLIED, INCLUDING THE IMPLIED WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, NON-INFRINGEMENT AND TITLE. SVC SERVICE II INC., DUNKIN' BRANDS, INC., OUR AFFILIATES AND LICENSORS SHALL NOT BE RESPONSIBLE FOR ANY OF FRANCHISEE'S OR A THIRD PARTY'S INFORMATION, DATA, EQUIPMENT, HARDWARE AND/OR SOFTWARE, THAT MAY BE LOST, DAMAGED OR CORRUPTED, DURING FRANCHISEE'S USE OF THE INTRANET, WORLD WIDE WEB, LICENSED TECHNOLOGY, RECOMMENDED TECHNOLOGY, PROGRAM CARD AUTHORIZATION, DATA RETENTION AND DATA TRANSMISSION EQUIPMENT, SOFTWARE AND CAPABILITIES, SOFTWARE OR HARDWARE FACILITATING MOBILE OR ONLINE ORDERING, PURCHASES AND PAYMENTS, PROGRAM INFRASTRUCTURE AND OTHER PROGRAM ASSOCIATED TECHNOLOGY OR ANY HOSTED APPLICATION.

12) Termination

a) Termination for Breach. We may terminate this Agreement upon written notice to you if you: (i) breach Section 4c), which shall be non-curable; (ii) materially breach Section 6) of this Agreement and fail to cure such breach within seven (7) days following written notice, (iii) materially breach any other section of this Agreement and fail to cure such breach within thirty (30) days following written notice, (iv) default under the Franchise Agreement or any other agreement with Dunkin' Brands, Inc. or one of its affiliates and such default remains uncured after the expiration of any applicable cure period. b) Termination for Other Reasons. This Agreement shall terminate on notice from us in the event that Dunkin' Brands no longer approves the use of the Program for franchisees in your market. This Agreement shall terminate automatically with respect to the applicable restaurant on the termination or expiration of your Franchise Agreement (provided there was no extension or renewal thereof by us). c) Effect of Termination. Upon termination of this Agreement, you shall immediately (i) cease using the Program websites or other Program Infrastructure, and (ii) certify to us within ten (10) days after termination that you have destroyed, or have returned to us all copies of all technology relating to the Program websites or other Program Infrastructure, whether or not modified or merged into other materials. All remedies available to us are cumulative.

13) Entire Agreement

This Agreement (and such Authorization Agreement(s) that you and your designee sign) contains the entire understanding of the parties and supersedes any and all prior agreements, arrangements and understandings relating to the subject matter hereof. No representation or inducement has been made by any party that is not embodied in this Agreement. Neither party is relying on anything other than the Terms and Conditions of this Agreement in deciding to enter into this Agreement. This Agreement cannot be amended except by written agreement signed by the party to be charged.

14) No Waiver

Any failure by us to exercise any power reserved to us hereunder, or to insist upon strict compliance by you with any term, covenant or condition in this Agreement, and any waiver by us of any breach of a term, covenant or condition shall not be deemed to be a waiver of such term, covenant or condition or any subsequent breach of the same or any other term, covenant or condition in this Agreement. Subsequent acceptance by us of the payments due to us hereunder, in whole or in part, shall not be deemed to be a waiver by us of any preceding breach by you of any term, covenant or condition of this Agreement. We may, in our sole discretion, waive or modify any obligation of other Program participants and no such waiver or modification shall obligate us to grant you a similar waiver or modification. Our acceptance of payments due under this Agreement from any other person or entity shall be deemed to be acceptance from such person or entity as your agent and not as recognition of such person or entity as your assignee or successor.

By clicking the “ACCEPT” button below, you agree to abide by the Terms and Conditions of this Agreement. If you do not agree, please click the “EXIT” button below.

EXHIBIT L

TO THE DUNKIN' FDD

STATE EFFECTIVE DATES PAGE

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	March 27, 2025 (exempt)
Hawaii	Pending
Illinois	March 27, 2025 (exempt)
Indiana	Pending
Maryland	Pending
Michigan	March 27, 2025 (exempt)
Minnesota	Pending
North Dakota	Pending
New York	March 27, 2025 (exempt)
Rhode Island	Pending
South Dakota	Pending
Virginia	Pending
Washington	Pending
Wisconsin	March 27, 2025

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT M

TO THE DUNKIN' FDD

RECEIPTS

RECEIPT

This disclosure document summarizes certain provisions of the Franchise Agreement, Development Agreement, and other information in plain language. Read this disclosure document and all agreements carefully.

If Dunkin' Donuts Franchising LLC offers you a franchise, it must provide this disclosure document to you at the earlier of 14 calendar days before you sign a binding agreement or payment of consideration in connection with the proposed franchise sale, or sooner if required by applicable state law.

New York requires that we give you this disclosure document at the earlier of the first personal meeting or 10 business days before the signing of a binding agreement or payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding agreement or the payment of any consideration, whichever comes first.

If Dunkin' Donuts Franchising LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C., 20580 and the appropriate state agency identified on Exhibit A.

Issuance Date: March 27, 2025

The franchise sellers for this offering are _____, Dunkin' Donuts Franchising LLC, Three Glenlake Pkwy NE, Atlanta, Georgia 30328, 678-514-4100.

I received a disclosure document dated March 27, 2025, that included the following Exhibits:

A	List of State Agencies and Agents for Service of Process	E	State-Specific Appendices and Agreement Riders
B	Financial Statements and Guarantee	F	Option to Assume Lease
C-1	Dunkin' Franchise Agreement	G	Current Dunkin' and Combo Restaurant Franchisees
C-2	Combo Franchise Agreement		
C-3	Non-Traditional Rider	H	Former Dunkin' and Combo Restaurant Franchisees
C-4	Incentive Addenda to the Franchise Agreements	I	Form of General Release
C-5	Multi-Brand Addendum to the Dunkin' Franchise Agreement	J	Loyalty Program Participation Agreement
D-1	Dunkin' Store Development Agreement	K	Electronic Payment Program Participation Agreement
D-2	Combo Store Development Agreement	L	State Effective Dates Page
D-3	Incentive Addenda to the Store Development Agreements	M	Receipts
D-4	Conditional Option(s) to Extend		

Date:_____

Signed:_____
Print Name:_____
Address:_____
City:_____ State:_____
Zip:_____Phone: (__)_____
Email: _____

COPY FOR FRANCHISEE

RECEIPT

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Date:_____

Signed:_____
Print Name:_____
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City:_____ State:_____
Zip:_____Phone: (__)_____
Email: _____

COPY FOR FRANCHISOR