

FRANCHISE DISCLOSURE DOCUMENT



NBC Franchisor LLC
a Delaware limited liability company
5005 Lyndon B. Johnson Pkwy, Suite 600
Dallas, Texas 75244
(972) 239-3034
Website: www.nothingbundtcakes.com
Email: joel.larkin@nothingbundtcakes.com

The franchise is to operate gourmet bakeries offering and selling specialty bundt cakes, other food items, and retail merchandise under the “Nothing Bundt Cakes®” mark.

The total investment necessary to begin operation of a Nothing Bundt Cakes® Bakery that is 1,600 sq. ft. to 1,800 sq. ft. in size is \$ \$475,200 to \$994,100. The total investment necessary to begin operation of a Nothing Bundt Cakes® Bakery that is larger than 1,800 sq. ft. is \$490,900 to \$1,156,200. This includes \$71,784 to \$76,784 that must be paid to the franchisor and its affiliate.

If you want development rights for at least two Nothing Bundt Cakes® Bakeries in a specified development area, you must sign franchisor’s then-current form of Development Rights Rider to the Franchise Agreement. The total investment necessary to begin operation of the first Bakery, if you acquire development rights, for a total of 3 Bakeries is \$520,200 to \$1,039,100. This includes \$116,784 to \$121,784 that must be paid to franchisor or an affiliate in connection with opening the first Bakery.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive the disclosure document at least 14 calendar days before you sign a binding agreement with or make any payment to the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Joel Larkin at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244 and (972) 239-3034.

The terms of your contract will govern your franchise relationship. Don’t rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help inform your decision. More information on franchising, such as “*A Consumer’s Guide to Buying a Franchise*,” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, DC 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: April 30, 2026, as amended May 26, 2026.

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibits F and G.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit D includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Nothing Bundt Cakes Bakery in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchise have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends that franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement and Development Rights Rider require you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Texas. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Texas than in your own states.
2. **Spousal Liability.** Your spouse must sign a document that makes your spouse liable for all financial obligations under the franchise agreement even though your spouse has no ownership interest in the franchise. This guarantee will place both your and your spouse's marital and personal assets, perhaps including your house, at risk if your franchise fails.
3. **Sales Performance Required.** You must maintain minimum sales performance levels. Your inability to maintain these levels may result in loss of any territorial rights you are granted, termination of your franchise, and loss of your investment.
4. **Short Operating History.** The franchisor is at an early stage of development and has a limited operating history. This franchise is likely to be a riskier investment than a franchise in a system with a longer operating history.
5. **Financial Condition.** The franchisor's financial condition, as reflected in its financial statements (see Item 21), calls into question the franchisor's ability to provide services and support to you.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

**THIS MICHIGAN NOTICE APPLIES ONLY TO FRANCHISEES WHO ARE RESIDENTS OF
MICHIGAN OR LOCATE THEIR FRANCHISES IN MICHIGAN**

**ADDENDUM TO NBC FRANCHISOR LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF MICHIGAN**

NOTICE

The State of Michigan prohibits certain unfair provisions that are sometimes in franchise documents. If any of the following provisions are in these franchise documents, the provisions are void and cannot be enforced against you.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- (a) A prohibition on the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchises from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:

(i) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.

(ii) The fact that the proposed transferee is competitor of the franchisor or subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchise unless provision has been made for providing the required contractual services.

The fact that there is a notice of this offering on file with the attorney general does not constitute approval, recommendation or endorsement by the attorney general.

Any questions regarding the notice should be directed to the Michigan Department of Attorney General, 670 Law Building, Lansing, MI 48913, (517) 373-7117.

Note: Notwithstanding paragraph (f) above, we intend to, and you agree that we and you will, enforce fully the provisions of the arbitration section of our agreements. We believe that paragraph (f) is unconstitutional and cannot preclude us from enforcing the arbitration provisions.

TABLE OF CONTENTS

	<u>Page</u>
ITEM 1.....	1
THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES	1
ITEM 2.....	10
BUSINESS EXPERIENCE.....	10
ITEM 3.....	11
LITIGATION	11
ITEM 4.....	11
BANKRUPTCY	11
ITEM 5.....	12
INITIAL FEES	12
ITEM 6.....	13
OTHER FEES	13
ITEM 7.....	20
ESTIMATED INITIAL INVESTMENT	20
ITEM 8.....	26
RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES	26
ITEM 9.....	30
FRANCHISEE’S OBLIGATIONS	30
ITEM 10.....	31
FINANCING	31
ITEM 11.....	32
FRANCHISOR’S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING.....	32
ITEM 12.....	41
TERRITORY	41
ITEM 13.....	47
TRADEMARKS	47
ITEM 14.....	50
PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION	50
ITEM 15.....	51
OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS	51

ITEM 16.....	52
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	52
ITEM 17	52
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION	52
ITEM 18.....	60
PUBLIC FIGURES	60
ITEM 19.....	60
FINANCIAL PERFORMANCE REPRESENTATION	60
ITEM 20.....	70
OUTLETS AND FRANCHISEE INFORMATION	70
ITEM 21.....	85
FINANCIAL STATEMENTS	85
ITEM 22.....	85
CONTRACTS	85
ITEM 23.....	85
RECEIPTS	85

EXHIBITS

EXHIBIT A	LIST OF STATE AGENCIES/AGENTS FOR SERVICE OF PROCESS
EXHIBIT B	FRANCHISE AGREEMENT
EXHIBIT C	DEVELOPMENT RIGHTS RIDER TO FRANCHISE AGREEMENT
EXHIBIT D	FINANCIAL STATEMENTS
EXHIBIT E	OPERATIONS MANUAL TABLE OF CONTENTS
EXHIBIT F	LISTS OF FRANCHISEES
EXHIBIT G	FRANCHISEES WHO HAVE LEFT THE SYSTEM
EXHIBIT H	STATE SPECIFIC ADDENDUM
EXHIBIT I	CONFIDENTIALITY AND NON-DISCLOSURE AGREEMENT
EXHIBIT J	FRANCHISEE DISCLOSURE ACKNOWLEDGMENT STATEMENT
EXHIBIT K	FORM OF GENERAL RELEASE
EXHIBIT L	STATE EFFECTIVE DATES

RECEIPTS

ITEM 1
THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES

The franchisor is NBC Franchisor LLC, d/b/a Nothing Bundt Cakes (“we,” “us,” or “our”). “You” means the person to whom we grant a franchise and, if applicable, development rights. If you are a corporation, partnership, limited liability company, or other entity, “you” includes your owners and principals.

Franchisor

We are a Delaware limited liability company organized on June 14, 2021. Our principal business address is 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244. We only do business under our corporate name, NBC Franchisor LLC and the trademark “Nothing Bundt Cakes”. We do not and have not engaged in any other line of business. We do not operate businesses of the type being offered under this disclosure document; however, certain of our affiliates do. We began offering Nothing Bundt Cakes bakery franchises (“**Bakeries**”) in August 2021 following the closing of the Securitization Transaction described below. Our list of agents for service of process is attached as Exhibit A to this disclosure document. As of December 28, 2025, there were 765 Nothing Bundt Cake franchises and 8 company-owned locations in the United States and 6 Nothing Bundt Cakes franchises in Canada. NBC has never offered franchises in any other line of business.

On May 18, 2026, our indirect parent, Bloom Buyer, LLC, a Delaware limited liability company (“**Buyer**”), acquired NBC Holdings from affiliates of Roark Capital Group, under the terms of a Merger Agreement dated March 17, 2026, by and among Buyer, and other affiliate parties (the “**KKR Acquisition**”). Upon the closing of the KKR Acquisition, Bloom Topco, LLC, a Delaware limited liability company (“**Topco**”) became our indirect parent company. Topco is controlled by investment funds affiliated with Kohlberg Kravis Roberts & Co. L.P., which is a leading global investment firm (“**KKR**”).

Predecessors

Our immediate predecessor and our affiliate is Nothing Bundt Franchising LLC, a Nevada limited liability company (“**NBC**”). Its principal business address is 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244. NBC offered Nothing Bundt Cakes franchises from May 2006 to August 2021. NBC has never offered franchises in any other line of business. NBC has not engaged in any other business activities. NBC has not operated businesses of the type being offered under this disclosure document; however, certain of its affiliates have. NBC provides support and services to our franchisees under a management agreement described below.

Our Parents

We are a direct, wholly owned subsidiary of NBC Funding, LLC (“**NBC Funding**”). The name and principal business address of each of our direct or indirect parents that exercise control over the policies and direction of the System (as defined below) are as follows:

Name of Company	Principal Business Address	Ownership or Control of Company
Topco	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Controlled by investment funds affiliated with Kohlberg Kravis Roberts & Co. L.P.

Name of Company	Principal Business Address	Ownership or Control of Company
Bloom Midco, LLC (“Midco”)	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Topco
Buyer	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Midco
RC VI NBC Holdings, LLC (“Holdings”)	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Buyer
NBC Management Holdings LLC (“Management Holdings”)	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Holdings
Bloom Equity Holdings, LLC (“Equity Holdings”)	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Management Holdings
NBC Holdings Parent, LLC (“Holdings Parent”)	2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025	Wholly owned by Equity Holdings
NBC Holdings, LLC	5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244	Wholly owned by Holdings Parent
NBC Guarantor, LLC	5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244	Wholly owned by NBC Holdings
NBC Intermediate LLC	5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244	Wholly owned by NBC Guarantor
NBC SPV Guarantor, LLC	5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244	Wholly owned by NBC Intermediate
NBC Funding, LLC	5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244	Wholly owned by NBC SPV Guarantor, LLC

Affiliates

Our affiliate, NBC Distribution Holder LLC, a Delaware limited liability company (“**NBC Distribution**”), located 1645 Amigo St., Ste. 190, Henderson, Nevada 89044, is a designated supplier of certain ingredients and materials necessary to produce Products. NBC Distribution was formed in connection with the Securitization Transaction. Prior to the Securitization Transaction, Shipp Distribution, LLC (“**Shipp Distribution**”), a Nevada limited liability company formed March 7, 2006, and located at 1645 Amigo St., Ste. 190, Henderson, NV 89044, was the designated supplier of such ingredients and materials. Neither NBC Distribution nor Shipp Distribution owns or owned or operates or operated a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate, NBC Bakery Holder LLC, a Delaware limited liability company (“**Bakery Holdco**”), located at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244, owns and operates affiliate-owned Bakeries. Bakery Holdco was formed in connection with the Securitization Transaction. Prior to the Securitization Transaction, affiliates of NBC owned and operated the affiliate-owned Bakeries identified in Item 20. Neither Bakery Holdco nor such affiliates have ever offered franchises in this or any other line of business.

Our affiliate, GiftingU, Inc. (“**GiftingU**”), is an Arizona corporation with an address at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244. GiftingU processes gift card sales and manages reimbursement of redeemed gift cards sold through the national site and which are redeemed at System Bakeries. GiftingU has never operated a business of the type being franchised and has never offered franchises in this or any other line of business.

Except as stated above, neither we nor our parents, affiliates or subsidiaries offer, nor have we or they ever offered, franchises in this or any other line of business and neither we nor have they engaged in any other business activities.

The Securitization Transaction

As a result of a secured financing transaction which closed in July 2021 (the “**Securitization Transaction**”), NBC Holdings and its affiliates were restructured. As part of the restructuring, we became the franchisor of all existing and future Nothing Bundt Cakes Franchise Agreements, Development Rights Riders and related agreements. Ownership and control of all U.S. trademarks and certain intellectual property relating to the operation of Nothing Bundt Cakes Bakeries were also transferred to us.

We became a party to a management agreement with NBC for NBC, the former franchisor of Nothing Bundt Cakes franchises, to provide the required support and services to Nothing Bundt Cakes franchisees under their Franchise Agreements and Development Rights Riders. NBC also acts as our franchise sales agent. However, as the franchisor, we will be responsible and accountable to you to make sure that all services we promise to perform under the Franchise Agreement, Development Rights Rider or other agreement you may sign with us are performed in compliance with the applicable agreement, regardless of who performs these services on our behalf. NBC Holdings and its affiliates may engage in other secured financing transactions in the future.

The Franchise Offered

Each Bakery offers, sells, and delivers specialty bundt cakes and other food items, and retail merchandise (the “**Products**”) to customers (“**Guests**”) using our proprietary System, the characteristics of which include: (a) proprietary recipes and methods for preparing, decorating, and presenting specialty bundt cakes and other baked goods (the “**Proprietary Recipes**”); (b) specifications for Bakery furniture, fixtures, equipment and interior and exterior design; (c) an online order fulfillment system <http://www.nothingbundtcakes.com> (our “**Website**”); (d) sales techniques; (e) merchandising, marketing, advertising and inventory management systems; and (f) other general procedures for operating and managing a Bakery (the “**System**”).

We identify the System by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin, including, but not limited to, the “Nothing Bundt Cakes®” mark, distinctive trade dress, and such other trade names, trademarks, and service marks as we now or in the future may designate in writing for use in connection with the System (the “**Marks**”). We continue to develop, use, and control the use of the Marks in order to identify for the public the source of products and services marketed under the System, and to represent the System's high standards of quality, appearance, and service. We reserve the right to create and develop private label products, including cake mixes, gift packages, and related items under the Marks (“**Proprietary Products**”).

Development Rights

In addition to our single unit offering, we grant qualified individuals the right to own and operate multiple Bakeries in a designated area through an “Development Rights Rider” to the Franchise Agreement. A copy of our Development Rights Rider is attached as Exhibit C to this disclosure document. You must sign our then-current form of Franchise Agreement for each Bakery developed under the Development Rights Rider, the terms of which may be materially different than the terms of the franchise agreement attached to this disclosure document as Exhibit B.

The E-Commerce Program

If you are compliant with the terms and conditions of your Franchise Agreement, you can and must participate in our E-Commerce Program, through which you will fulfill online orders placed by Guests on our Website, and other third-party platforms for pickup, delivery, or shipping. See Item 11 for additional details regarding our E-Commerce Program.

KKR Affiliates Through Other Investments

The following affiliates are wholly-owned direct subsidiaries of Dwyer Franchising LLC (d/b/a Neighborly), a Delaware limited liability company (“Neighborly”) with its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707, and they offer franchises in the U.S. under separate franchise disclosure documents (the “**Affiliated Programs**”):

Since 1992, Aire Serv SPV LLC, a Delaware limited liability company (“**Aire Serv**”), and its predecessor (Aire Serv LLC) have offered franchises which provide installation, maintenance and repair of residential and commercial heating, ventilating and air-conditioning equipment under the name AIRE SERV®. Aire Serv maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total 229 Aire Serv franchises in operation in the U.S.

Since April 2011, Dryer Vent Wizard SPV LLC, a Delaware limited liability company (“**DVW**”) and its predecessor (Dryer Vent Wizard International LLC) have been offering franchises for the operation of businesses providing installation and repair of, and cleaning products and services for: dryer vents, bathroom vents, kitchen vents, appliances, exhaust vents, air movement systems and washing machine filters and hoses to enhance the performance and safety of clothes dryers and other household appliances to residential and commercial customers, under the Dryer Vent Wizard® name. DVW maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 163 Dryer Vent Wizard franchises in operation in the U.S.

Since September 2007, Five Star Painting SPV LLC, a Delaware limited liability company (“**Five Star Painting**”), and its predecessors (Five Star Painting, LLC and Five Star Painting, Inc.) have offered franchises which perform and provide residential and commercial painting services and other related products and services under the name Five Star Painting®. Five Star Painting maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 245 Five Star Painting franchises in operation in the U.S. Five Star Painting has never conducted business or offered franchises of the type described in this disclosure document. On March 25, 2016, ProTect Painters International, LLC (“ProTect Painters”), a Michigan limited liability company, merged with and into Five Star Painting’s predecessor, with Five Star Painting’s predecessor being the surviving entity in the merger (the “Merger”). As a result of the Merger, Five Star Painting’s predecessor offered, and now Five Star Painting offers, franchises under both, the Five Star Painting marks and the ProTect Painters marks. As of December 31, 2025, there were 2 ProTect Painters franchises in the U.S.

Since March 2004, Glass Doctor SPV LLC, a Delaware limited liability company (“**Glass Doctor**”), and its predecessor (Synergistic International, LLC) have offered franchises that repair and replace auto and/or flat glass under the name GLASS DOCTOR®. From 1977 to March 2004, Glass Doctor’s predecessors offered similar franchises. Glass Doctor maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 172 Glass Doctor franchises in operation in the U.S.

Since April 2010, The Grounds Guys SPV LLC, a Delaware limited liability company (“**Grounds Guys**”), and its predecessor (The Grounds Guys LLC) have offered franchises which perform and provide commercial, residential and municipal property maintenance, landscaping and hardscaping services, snow and ice maintenance services, trash and debris removal, arboriculture services, lawn renovation, turf care services and other related products and services under the name The Grounds Guys®. Grounds Guys maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 219 The Grounds Guys franchises in operation in the U.S.

Since 1979, HouseMaster SPV LLC, a Delaware limited liability company (“**HMS**”), and its predecessors (HM Services, LLC) have been offering franchises for the operation of a building inspection and related services business under the HouseMaster™ trademark. HMS maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 190 HouseMaster franchises in operation in the U.S.

Since 2005, Junk King SPV LLC, a Delaware limited liability company (“**JUK**”) and its predecessors (Junk King Industries, LLC, Junk King Franchise Systems, Inc., and Junk King, LLC) have been offering franchises for the operation of businesses providing junk removal, dumpster and recycling services and related services under the Junk King® name. JUK maintains its principal business address at 1010 N. University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 171 Junk King franchises in operation in the U.S. Through an agreement with The Dwyer Group Canada, Inc., JUK offers franchises for the same type of business in Canada under the trademark Junk King (which previously operated under the name JUNK WORKS and is transitioning to JUNK KING), as described below.

Since January 2023, Lawn Pride SPV LLC, a Delaware limited liability company (“**LAP**”) has been offering franchises for the operation of a business that provides lawn care and maintenance services through the application of fertilizer and other products, perimeter pest control services, and performance of related services including fungus control and prevention, grub treatments, aeration, mole control, and tree and shrub feeding and insect control (but specifically excluding mosquito or other flying pest, tick and flea control services), to both residential and commercial customers under the Lawn Pride trademark. LAP maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were 44 Lawn Pride franchised outlets and one affiliate-operated Lawn Pride business in operation in the U.S.

Since May 1984, Molly Maid SPV LLC, a Delaware limited liability company (“**Molly Maid**”), and its predecessors (Molly Maid LLC and Molly Maid, Inc.) have offered franchises for the operation of businesses that offer professional residential housekeeping services as well as a carpet cleaning program under the name Molly Maid®. Molly Maid maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 432 Molly Maid franchises in operation in the United States and Puerto Rico.

Since 2012, Mosquito Joe SPV LLC, a Delaware limited liability company (“**MoJo**”), and its predecessor (Mosquito Joe Franchising, LLC) have been offering franchises for the operation of businesses providing services and equipment to both residential and commercial customers to control undesirable outdoor insects, such as mosquitoes, ticks and fleas, under the Mosquito Joe® name. MoJo maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 407 Mosquito Joe franchises in operation in the U.S.

Since August 1996, Mr. Appliance SPV LLC, a Delaware limited liability company (“**Appliance**”) and its predecessor (Mr. Appliance LLC) have offered franchises which perform and provide service and repair on all major appliances for residential and commercial customers under the name MR. APPLIANCE®. Appliance maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 311 Mr. Appliance franchises in operation in the U.S.

Since 1994, Mr. Electric SPV LLC, a Delaware limited liability company (“**Electric**”), and its predecessor (Mr. Electric LLC) have offered franchises which perform electrical services and repairs under the name MR. ELECTRIC®. Electric maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2024, there were a total of 236 Mr. Electric franchises in operation in the U.S.

Since January 2000, Mr. Handyman SPV LLC, a Delaware limited liability company (“**Mr. Handyman**”), and its predecessor (Mr. Handyman International, L.L.C.) have offered franchises for the operation of companies dedicated to performing business and residential maintenance and repair services under the name Mr. Handyman®. Mr. Handyman maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 357 Mr. Handyman franchises in the U.S.

Since 1993, Mr. Rooter SPV LLC, a Delaware limited liability company (“**Rooter**”), and its predecessor (Mr. Rooter LLC) have offered franchises which provide plumbing and plumbing repair services; sewer, drain and pipe cleaning services; septic tank pumping; water heater replacement; TV pipe inspection; line and leak detection; hydronics; excavation and replacement of sewer lines and other related services and products in homes and commercial buildings under the names MR. ROOTER® and AMERICA’S TROUBLE SHOOTER®. Rooter maintains its principal place of business at 1010 North University Parks Drive, Waco, TX 76707. As of December 31, 2025, there were a total of 238 Mr. Rooter franchises and two affiliate-operated locations in operation in the U.S. As of December 31, 2025, Rooter also had 4 franchised locations in the UK (through a master franchise relationship).

Since February 2005, Precision Door Service SPV LLC, a Delaware limited liability company (“**PDS**”) and its predecessor (Precision Holdings of Brevard, Inc.) have been offering franchises for the operation of a business that provides garage door repair and service under the Precision Garage Door Service™ trademark. PDS maintains its principal business address at 2395 Washington Avenue, Suite 5, Titusville, Florida 32780. As of December 31, 2025, there were a total of 147 Precision Garage Door Service franchised outlets in operation in the U.S.

Since 1981, Rainbow International SPV LLC, a Delaware limited liability company (“**Rainbow International**”), and its predecessor (Rainbow International LLC) have offered franchises which provide carpet cleaning, dyeing, repair, reinstallation and related services; upholstery, drapery and ceiling cleaning and related services; and deodorization services under the names RAINBOW RESTORATION®, RAINBOW INTERNATIONAL®, RAINBOW INTERNATIONAL CARPET CARE & RESTORATION SPECIALIST®, RAINBOW INTERNATIONAL RESTORATION & CLEANING® and RAINBOW

INTERNATIONAL RESTORATION®. In 1997, Rainbow International's predecessor added an option to perform air duct cleaning services. In 2000, Rainbow International's predecessor added water, smoke and disaster restoration services. In 2001, Rainbow International's predecessor added an option to perform mold remediation services. Rainbow International maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 328 Rainbow Restoration franchises in operation in the U.S. In addition, Rainbow International offers Rainbow Restoration franchises in the UK (through a master franchise relationship), with 48 franchises in operation in the UK as of December 31, 2025.

Since 2005, Real Property Management SPV LLC, a Delaware limited liability company ("**RPM**"), and its predecessor (Property Management Business Solutions, LLC) have been offering franchises for the operation of businesses providing property management services, including management of maintenance and repair services and rent collection under the Real Property Management name. RPM maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 450 Real Property Management franchises in operation in the U.S.

Since May 2008, ShelfGenie SPV LLC, a Delaware limited liability company ("**ShelfGenie**"), and its predecessor (ShelfGenie Franchise Systems, LLC) have been offering franchises for the operation of a business that designs and installs customized solutions for new and existing cabinets, pantries and other structures under the ShelfGenie™ trademark. ShelfGenie maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 262 ShelfGenie franchised outlets and 12 affiliate-operated outlets in operation in the U.S.

Since 1998, Window Genie SPV LLC, a Delaware limited liability company ("**Window Genie**"), and its predecessor (FOR Franchising, LLC) have offered franchises for the operation of a residential and commercial window cleaning, window tinting and pressure washing business operated under the Window Genie® name. Window Genie maintains its principal business address at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, there were a total of 103 Window Genie franchises in operation in the U.S.

The following Affiliated Programs are direct or indirect wholly-owned subsidiaries of Neighborly and they offer franchises outside the U.S.:

The Dwyer Group Canada, Inc. ("**TDGC**"), a wholly owned subsidiary of Neighborly since January 1998, was incorporated in the Province of Ontario, Canada on January 21, 1998. TDGC has the right to offer and sell Aire Serv, Dryer Vent Wizard, Five Star Painting, Glass Doctor, HouseMaster, Junk Works, Mr. Appliance, Mr. Electric, Mr. Handyman, Mr. Rooter, Rainbow Restoration, ShelfGenie and The Grounds Guys franchises in Canada under 3-party agreements between TDGC, us or the applicable affiliate-franchisor, and the franchisee. TDGC, in cooperation with us or such affiliate-franchisor, provides, support and supervision and, at times, assistance or guidance, to Canadian franchisees operating under our or the affiliate's trademarks and systems. TDGC maintains its principal place of business at 1010 North University Parks Drive, Waco, Texas 76707. As of December 31, 2025, TDGC had 14 Mr. Handyman franchises, 24 Mr. Rooter franchises, 13 Rainbow Restoration franchises, 9 Glass Doctor franchises, 12 Mr. Appliance franchises, 6 Mr. Electric franchises, 4 Aire Serv franchises, 4 Dryer Vent Wizard franchises, 10 Five Star Painting franchises, 27 The Grounds Guys franchises, 14 HouseMaster franchises, 22 ShelfGenie franchises, 5 Precision Garage Door Service franchisees, and 4 Junk King franchises (formerly operated under the name Junk Works and in the process of transitioning to this name) in operation in Canada.

Dwyer (UK Franchising) Limited (“**Dwyer UK**”), a wholly-owned subsidiary of Neighborly since March 9, 2012, was incorporated in England and Wales on March 9, 2012. Dwyer UK has the right to offer and sell Aire Serv and Mr. Electric franchises in the United Kingdom using agreements between Dwyer UK and the franchisee. Dwyer UK, in cooperation with Aire Serv and Electric, provides support and supervision and, at times, assistance or guidance, to franchisees operating under those trademarks and systems in the United Kingdom. Dwyer UK maintains its principal place of business in Five Mile House, 128 Hanbury Rd., Stroke Prior, Bromsgrove, Worcester EG B60 4JZ, United Kingdom. As of December 31, 2025, Dwyer UK had 2 Mr. Electric franchises and 2 Aire Serv franchises. Dwyer UK has the right to offer franchises in the United Kingdom for the same type of business as Electric offers in the U.S. under a separate franchise disclosure document.

In October 2015, a wholly-owned subsidiary of Neighborly, Drain Doctor Holdings Limited (f/k/a Dwyer DD UK Limited), a private limited company registered in England and Wales, acquired ownership of Rooter’s UK master licensee that had been offering Mr. Rooter franchises in the U.K. under the name Drain Doctor®. There were 62 Drain Doctor® franchises in the UK as of December 31, 2025.

Rainbow International Systemzentrale Deutschland GmbH (“**Rainbow Germany**”), a wholly-owned subsidiary of Neighborly since September 18, 2014, was incorporated in Germany on September 18, 2014. Rainbow Germany has the right to offer and sell Rainbow Restoration franchises in Germany using agreements between Rainbow Germany and the franchisee. Rainbow Germany, in cooperation with Rainbow International, provides support and supervision and, at times, assistance or guidance, to franchisees operating under the Rainbow Restoration marks and system in Germany. Rainbow Germany maintains its principal place of business at Flözstraße 18, 73433 Aalen, Germany. As of December 31, 2025, Rainbow Germany had 39 Rainbow Restoration franchises in Germany. Rainbow Germany has the right to offer franchises in Germany for the same type of business as Rainbow International offers in the U.S. under a separate franchise disclosure document.

Locatec Ortungstechnik GmbH (“**Locatec**”) is a wholly-owned subsidiary of Neighborly since April 27, 2016. Locatec has the right to offer and sell Locatec franchises in Austria and Germany using agreements between Locatec and the franchisee. Locatec, in cooperation with our affiliates, provides support and supervision and, at times, assistance or guidance to franchisees operating under Locatec trademarks and systems in Germany and Austria. Locatec maintains its principal place of business at Flözstraße 18, 73433 Aalen, Germany. Locatec franchisees offer non-destructive detection of all types of leaks in pipe systems (indoor and outdoor including pipes for gas, water, sewage, and district heat) and flat roofs as well as emergency repair services. As of December 31, 2025, Locatec had 55 franchises in Germany and 3 in Austria.

Bright and Beautiful UK Limited (“**Bright and Beautiful**”) is a wholly owned subsidiary of Neighborly since April 13, 2017. Bright and Beautiful has the right to offer and sell Bright and Beautiful franchises in the United Kingdom using agreements between Bright and Beautiful and the franchisee. Bright and Beautiful provides support and supervision and, at times, assistance or guidance to franchisees operating under Bright and Beautiful trademarks and systems in the United Kingdom. Bright and Beautiful franchisees offer domestic cleaning services. As of December 31, 2025, Bright and Beautiful had 85 franchises in the United Kingdom.

Countrywide Garden Maintenance Services Limited (“**Countrywide**”) is a wholly owned subsidiary of Neighborly since May 2, 2017. Countrywide has the right to offer and sell Countrywide franchises in the United Kingdom using agreements between Countrywide and the franchisee. Countrywide provides support and supervision and, at times, assistance or guidance to franchisees operating under Countrywide trademarks and systems in the United Kingdom. Countrywide franchisees offer commercial

grass cutting, landscape maintenance, grounds maintenance and winter gritting services. As of December 31, 2025, Countrywide had 43 franchises in the United Kingdom.

Dream Doors Holdings Limited (“**Dream Doors**”) has been a wholly owned subsidiary of Neighborly since February 26, 2019. Dream Doors has the right to offer and sell Dream Doors franchises in the United Kingdom using agreements between Dream Doors and the franchisee. Dream Doors provides support and supervision and, at times, assistance or guidance to franchisees operating under Dream Doors trademarks and systems in the United Kingdom. Dream Doors franchisees offer fully-fitted kitchen makeovers, replacement doors and countertops and the installation of new appliances. As of December 31, 2025, Dream Doors had 81 franchises in the United Kingdom.

GreenSleeves Lawn Care Limited (UK) (“**GreenSleeves**”) is a wholly owned subsidiary of Neighborly since October 28, 2022. GreenSleeves has the right to offer and sell GreenSleeves franchises in the United Kingdom using agreements between GreenSleeves and the franchisee. GreenSleeves provides support and supervision and, at times, assistance or guidance to franchisees operating under GreenSleeves trademarks and systems in the United Kingdom. GreenSleeves franchisees offer lawn care services including fertilizer treatments, moss treatments and debris removal in the United Kingdom. As of December 31, 2025, GreenSleeves had 90 franchised and 11 corporate locations in the United Kingdom.

Except as described above, we have no other parents, predecessors or affiliates that must be included in this Item.

Market and Competition

Your Bakery will offer Products to the general public throughout the year and compete with traditional bakeries, dessert bakeries, caterers and gift businesses. The market for cakes is well developed and competitive. You will serve the general public and will compete with a variety of businesses, from locally owned bakeries to national and chain businesses.

Industry Regulations

You must comply with all local, state, and federal laws that apply to your Bakery’s operations, including health, food handling, sanitation, nutrition, calorie content and other federal, state and local regulations that apply to the restaurant industry generally. You will also be subject to laws or regulations that are not specific to the restaurant industry, but applicable to businesses in general, including zoning laws, labor and employment laws and the Fair Labor Standards Act, workers’ compensation laws, business licensing laws, tax regulations, the Americans with Disabilities Act, the Affordable Care Act, anti-terrorism and anti-corruption laws (such as the Patriot Act and the Foreign Corrupt Practices Act), and data protection and privacy laws (such as credit card protection under the U.S. Fair and Accurate Credit Transactions Act, or “FACTA”). If applicable to your Bakery, the Americans with Disability Act requires readily accessible accommodation for disabled persons and therefore may affect your building construction, site elements, entrance ramps, doors, bathrooms, drinking facilities, etc. You must obtain any applicable real estate permits (*e.g.*, zoning), real estate licenses, and operational licenses. You should consult with your attorney concerning those and other local laws and ordinances that may affect the operation of your Bakery. You should investigate these laws that may apply to the restaurant industry and to all businesses in general.

ITEM 2

BUSINESS EXPERIENCE

Chief Executive Officer: Dolf A. Berle

Mr. Berle has served as Chief Executive Officer of NBC since July 2023. Prior to joining us, Mr. Berle served as Chief Executive Officer of Lindblad Expeditions in New York, New York and Seattle, Washington, from May 2021 to July 2023. From February 2018 to April 2021, Mr. Berle served as Chief Executive Officer of Topgolf Entertainment Group in Dallas, Texas. Mr. Berle serves in his present capacities in Dallas, Texas.

Chief Financial Officer: Jennifer Ellis

Ms. Ellis has served as Chief Financial Officer of NBC since August 2022. Prior to joining us, Ms. Ellis was employed by Sally Beauty Holdings in Denton, Texas serving as Group Vice President, Finance from August 2020 until June 2022, and Group Vice President, Full-Service Division from June 2022 until August 2022. From March 2020 until August 2020, she served as Senior Vice President, Divisional CFO at Signet Jewelers in Coppell, Texas. From October 2015 until March 2020, Ms. Ellis served in a variety of leadership roles at Chico's FAS, Inc in Fort Myers, Florida including Interim CFO, Senior Vice President, Finance, and Vice President, Financial Planning & Analysis. Ms. Ellis serves in her present capacities in Dallas, Texas.

Chief Development Officer: Joel Larkin

Mr. Larkin has served as Chief Development Officer of NBC since October 2024. Prior to joining us, Mr. Larkin served as the Chief Development Officer for European Wax Centers from July 2019 to October 2024. Mr. Larkin serves in his present capacities in Dallas, Texas.

Chief Marketing & Digital Officer: Sean Gleason

Mr. Gleason has served as Chief Marketing & Digital Officer of NBC since October 2023. Prior to joining us, Mr. Gleason served as the Chief Marketing Officer for CEC Entertainment in Irving, Texas, from March 2023 to September 2023. From December 2021 to February 2023, he served as a Freelance Consultant with Food & Drink Resources in Centennial, Colorado. From April 2020 to December 2021, he served as a consultant with JPG Consulting. From August 2009 to April 2020, he served as the Chief Marketing Officer for Dave & Buster's in Dallas, Texas. Mr. Gleason serves in his present capacities in Dallas, Texas.

Chief Legal Officer: Camille Penniman

Ms. Penniman has served as General Counsel of NBC since October 2021, and she was appointed Chief Legal Officer of NBC in April 2023. From December 2020 until September 2021, she served as Senior Vice President of Legal at FleetPride, Inc. in Irving, Texas, and from June 2014 until March 2020 she served as Senior Vice President of Legal at Raising Cane's Chicken Fingers, LLC in Plano, Texas. Ms. Penniman serves in her present capacities in Dallas, Texas.

Chief Technology Officer: Scott Lovejoy

Mr. Lovejoy has served as Chief Technology Officer of NBC since November 2023. Prior to joining us, Mr. Lovejoy served as Vice President of Technology at Topgolf Callaway Brands in Dallas,

Texas from September 2016 to July 2023. From May 2017 to July 2023, he also served as President and Chairman of the Board at Topgolf Cares Foundation in Dallas, Texas. Mr. Lovejoy serves in his present capacities in Dallas, Texas.

Vice President of Franchise Sales: Todd Peterson

Mr. Peterson has served as Vice President of Franchise Sales of NBC since June 2025. Prior to joining us, Mr. Peterson served as Chief Development Officer of Robeks Corporation in Los Angeles, California from April 2022 to June 2025. From January 2019 to April 2022, Mr. Peterson served as Vice President of Franchise Development of Wingstop, Inc. in Dallas, Texas. Mr. Peterson serves in his present capacities in Dallas, Texas.

ITEM 3
LITIGATION

Administrative Order involving an Affiliate Program and not involving the Franchisor

The Commissioner of Business Oversight of the State of California v. FOR Franchising LLC d/b/a Window Genie and Richard Nonelle. On November 14, 2017, FOR Franchising LLC (“FOR”), a predecessor to our affiliate Window Genie that offered Window Genie franchises until March 2021, and Richard Nonelle, then-president of FOR, entered into a Consent Order with the Commissioner of Business Oversight of the State of California (the “Consent Order”). The Commissioner alleged that FOR and Mr. Nonelle had violated Section 31156 of the California Franchise Investment Law by failing to submit to the Commissioner copies of two advertisements offering a Window Genie franchise before such documents were provided to California residents in 2013. In an effort to resolve the matter in the most economical manner, and without admitting any liability or wrongdoing, FOR and Mr. Nonelle entered into the Consent Order and agreed, in full, final and complete resolution of the matter, that (a) FOR and Mr. Nonelle would desist and refrain from violations of section 31156 of the California Franchise Investment Law; (b) FOR would pay an administrative penalty in the total amount of \$5,000 (which amount FOR paid) and (c) within 90 days of the date of the Consent Order, Mr. Nonelle and all persons employed by FOR who assist in preparing franchise registrations or who assist in franchise selling would attend remedial education of eight hours of franchise law training courses per person (which requirement has been completed).

Except for the matters above, no litigation is required to be disclosed in this Item.

ITEM 4
BANKRUPTCY

Bankruptcy proceedings involving portfolio companies controlled by KKR (at the time of the bankruptcy proceeding) and not involving the Franchisor:

Marelli Holdings Co. Ltd. On June 11, 2025, Marelli Holdings Co. Ltd, a global technology partner to the automotive industry, filed for Chapter 11 proceedings in the United States Bankruptcy Court for the District of Delaware.

In re. The Collected Group LLC. The Collected Group LLC, a Delaware limited liability company (a fashion brand owner), located at 4775 Eucalyptus Avenue, Chino, California, filed a prepackaged Chapter 11 Plan of Reorganization in the United States Bankruptcy Court for the District of Delaware on April 5, 2021 (Case No.: 21-10663). The company emerged from bankruptcy on May 25, 2021 after completing a restructuring.

In re. Envision Healthcare Corporation. Envision Healthcare Corporation, a healthcare provider headquartered at 20 Burton Hills Blvd, Suite 500, Nashville, Tennessee, filed a Chapter 11 reorganization in the United States Bankruptcy Court for the Southern District of Texas on May 15, 2023 (Case No.: 23-90341). The company emerged from bankruptcy on November 3, 2023, after completing a restructuring.

In re. Genesis Care Pty Limited. Genesis Care Pty Limited, a healthcare provider, headquartered at Building 1 The Mill, 41-43 Bourke Road, Sydney, New South Wales, Australia, filed Chapter 11 reorganization in the United States Bankruptcy Court for the Southern District of Texas on June 1, 2023 (Case No.: 23-90614). The company emerged from bankruptcy on February 16, 2024, after completing a restructuring.

In re. IPI Legacy Liquidation Co. IPI Legacy Liquidation Co. (f/k/a Impel Pharmaceuticals Inc.), a commercial-stage pharmaceutical company, headquartered at 201 Elliott Avenue West, Suite 260, Seattle, Washington, filed a Chapter 11 reorganization in the United States Bankruptcy Court for the Northern District of Texas on December 19, 2023 (Case No.: 23-80016). The company emerged from bankruptcy on April 5, 2024, after completing a restructuring.

Café Coffee Day, an operator of a retail chain of cafes in India, headquartered at #23/2, Vittal Mallya Road, Bangalore, Karnataka 560001, India, filed an insolvency resolution in the Bangaluru Bench of the National Company Law Tribunal on August 8, 2024 (Company Petition (IB) No. 152/BB/2023). As of February 27, 2025, the Chennai bench of the National Company Law Appellate Tribunal passed the order, allowing the appeal of Coffee Day Enterprises, and set aside the National Company Law Tribunal's (NCLT) August 2024 insolvency order against the company. The initial petition for insolvency was filed on January 18, 2021 by creditors of Café Coffee Day.

Other than the above-listed proceedings, no other bankruptcy proceeding is required to be disclosed in this Item.

ITEM 5

INITIAL FEES

Franchise Agreement

You must pay us an initial franchise fee of \$45,000 when you sign a Franchise Agreement (the “**Franchise Fee**”). The Franchise Fee is payable in full and deemed fully earned and non-refundable upon payment. Except as provided in this Item, the Franchise Fee is uniform to all franchisees in our System. We do not offer financing for the Franchise Fee.

Development Rights Rider

If you sign our Development Rights Rider because you agree to develop multiple Bakeries in a designated area, each Bakery to be developed under the Development Rights Rider will have an initial Franchise Fee of \$45,000. Upon executing the Development Rights Rider, you will be required to pay us \$45,000 for the first Bakery, plus 50% of the initial Franchise Fee of \$45,000 for each additional Bakery you committed to develop with the balance of the initial Franchise Fee (\$22,500) to be paid when you sign a franchise agreement for each additional Bakery. Fees paid and payable to us under the Development Rights Rider are non-refundable.

Initial Purchases

You must purchase certain items from NBC Distribution before your Bakery opens for business, including cake design accessories, dry cake mixes and other ingredients, smallwares and other supplies that are distributed through NBC Distribution. We estimate the cost of these items to be approximately \$16,034. This amount is not refundable.

In addition, you must pay to us the sum of \$10,000 to be spent by us for your grand opening advertising program campaign (the “**Opening Advertising Program**”). This \$10,000 is the minimum amount to be spent for your grand opening, and you may spend more if you wish. This amount is payable to us upon signing a Franchise Agreement. We may require you to spend up to an additional \$5,000 for your Opening Advertising Program.

Master Architect Program

We will prepare the preliminary floor plan for your Bakery, with up to three revisions, for a fee of \$750. We will provide you with a list of approved architects for the preparation of architectural and working drawings necessary to complete construction and/or build-out at the Approved Location.

Except as otherwise provided for, all fees stated in this Item 5 are fully earned and non-refundable upon payment.

ITEM 6 **OTHER FEES**

Type of Fee	Amount	Due Date	Remarks
Royalty	6% of Bakery’s weekly Net Revenues	Due on Tuesday of each week on Net Revenues during previous week ending Sunday	“ Net Revenues ” mean all of your revenue from operating your Bakery, including delivery, shipping, and E-Commerce Revenues, revenues paid to you by any third-party delivery provider in connection with delivery services related to your Bakery and revenues made from sales to National Accounts (See Item 11), but excluding taxes collected from Guests and paid to taxing authorities and reduced by amount of any documented refunds, credits, allowances, and charge-backs made by the Bakery in accordance with our standards and specifications. All royalty payments must be made by EFT. (See Note 2 for more information)
Marketing Production Fund (the “ Production Fund ”)	Combined contributions made by you for the Production Fund and the Paid Media Fund will be 5% of your weekly	Due on Tuesday of each week on Net Revenues during previous week ending Sunday	See Item 11 for a detailed discussion of the Production Fund. Contributions to the Production Fund (the “ Production Fund Fee ”) must be paid by EFT.

Type of Fee	Amount	Due Date	Remarks
	Net Revenues (see Note 3)		
Paid Media Fund (the “ Media Fund ”)	Combined contributions made by you for the Media Fund and the Production Fund will be 5% of your weekly Net Revenues (see Note 3)	Due on Tuesday of each week on Net Revenues during previous week ending Sunday	See Item 11 for a detailed discussion of the Media Fund. Contributions to the Media Fund (the “ Media Fund Fee ”) must be paid by EFT.
Local Cooperative Fund	If we designate a Cooperative Fund for your Territory, you must participate in the Cooperative Fund, and your contributions will be credited towards your Production Fund contribution requirements	Must be spent monthly	If we designate a local cooperative fund (“ Cooperative ”) for your Territory, you must participate and your contributions to the Cooperative will be credited towards your required Production Fund contribution.
Training for Additional or Replacement Operators	\$2,500 per person, plus expenses, but could increase if our costs increase	Beginning of training	We provide initial training for two people at no additional cost (see Item 11). You must pay this amount for any additional or replacement Operator that you hire. You must also pay all expenses your trainee incurs, including travel, lodging, meals and applicable wages. You must at all times have a full-time Operator certified by us to operate the Bakery.
Additional Training or Assistance during Franchise Term	Our then-current fee, currently \$300 per trainer per day plus expenses for training at our location; \$500 per day plus expenses for training in your Territory; but could increase if our costs increase	When training or assistance begins	A day is 8 hours of work at the location. Travel time is billed separately on an hourly basis.
Renewal	50% of our then-current Initial Franchise Fee	Upon request for renewal of your franchise	
Transfer in the event of a sale of the Bakery	\$10,000 transfer fee, plus \$5,000 for transfer opening advertising campaign,	Upon request for transfer	You must obtain our approval in connection with any transfer of the Bakery.

Type of Fee	Amount	Due Date	Remarks
	plus any broker fees or commissions we incur.		
Transfer of the ownership interests of franchisee	\$5,000, plus any broker fees or commissions we incur; but could increase if our costs increase	Upon request for transfer	In the event that you are a corporation, limited liability company or partnership, you must obtain our approval in connection with any transfer of your ownership interests.
Guest Experience Monitor (“GEM”)	Our then-current fee, currently \$462 annually	When billed	Payable by electronic funds transfer as a reimbursement to us. We presently do not charge or collect the GEM fee, however, is subject to change at any time.
Operational Evaluation Fee	Our then-current per diem fee, plus reimbursement of our costs and expenses for subsequent visits. Current per diem fee is \$300; but could increase if our costs increase	On demand	If a serious Guest infraction or mystery shopper program infraction is reported, we have the right to visit your Bakery immediately and take any steps necessary to correct an infraction. You must pay us a per diem fee for each representative we send to your Bakery, and you must reimburse us all expenses incurred by our representative(s), including any costs related to corrective measures we require or make.
Prohibited Product or Service Fee	\$250 per day of use of unauthorized products or services	If incurred	This is in addition to other remedies available to us. You must cure your default immediately upon our verbal or written notification to you. Once you have been notified, if the prohibited item is again placed in the Bakery, the fee will be applied.
Insurance	Reimbursement of our costs, plus an 18% Administrative Fee	If incurred	If you do not maintain the required insurance coverages, we have the right (but not the obligation) to obtain insurance on your behalf.
Product Purchases from NBC Distribution	Will vary under the circumstances	As incurred	If an EFT is rejected due to insufficient funds, orders may be stopped until amounts are paid in full, or you may be put on COD. Subject to late fees and an NSF charge pursuant to the Franchise Agreement.
Product and Supplier Testing	Costs of Testing	When billed	This covers the costs of testing new products or inspecting new suppliers you propose.
Annual Conference	Will vary based on our costs of establishing	As incurred	We may charge you a reasonable fee to attend an annual franchisee convention

Type of Fee	Amount	Due Date	Remarks
	and running the conference		(besides your and your employees' travel and living expenses); the fee will depend on our costs of establishing and running the conference.
POS System Ongoing Fees for support and software	The then-current fee, presently \$3,348 for 12 months of service	Annually	You must pay our designated vendor a fee for POS System support and software updates. The fee is subject to change.
Online Ordering	Currently \$100 per month, excluding any third-party charges such as credit card processing, Google Maps, etc.	Monthly	You must pay a monthly fee to participate in the E-Commerce Program, excluding any third-party charges such as credit card processing, Google Maps, etc. The E-Commerce fees are subject to increases. The E-Commerce Program Fee must be paid by EFT.
Remodeling of Bakery	Costs of remodeling and/or redecorating your Bakery to meet our then-current System Standards	As incurred	We may require you to remodel and/or redecorate your Bakery upon written notice.
Insufficient Funds, Interest, Late Fees, Collection Costs, and Default	\$50 for each late payment, plus 18% interest or the highest lawful commercial interest rate; and the cost of any audit if you understate fees by more than 2%; and \$500 per diem plus expenses if we step in to operate your Bakery upon default or if you are unable to meet your scheduled opening date and we need to reschedule opening assistance	When billed	We will attempt an EFT draft every day until all amounts owed to us are paid in full. Late fees are doubled every 30 days' subject to the maximum legal amount. You must pay for our attorneys' fees in enforcing our rights. If we conduct an audit of your books and records, you must pay for the cost of the audit if it reveals you have understated payments due to us by more than 2%.
Liquidated Damages	See Note 4	See Note 4	
Indemnification	Will vary under circumstances	As incurred	You must indemnify us for certain claims or actions arising out of your operation of the Bakery and misuse of our Marks and System.
Site Evaluation	\$500, plus our travel, meal, and lodging expenses	On demand	We will provide one site evaluation at no cost, but if you request or if we need to do additional site evaluations, you must pay

Type of Fee	Amount	Due Date	Remarks
			us a per diem rate for our representative and reimburse our expenses, including travel, lodging and meals.
Fee for Unauthorized Sales	If you make sales in another franchisee's territory, you must remit 100% of Net Revenues from the sale to the franchisee that owns the territory and make a contribution of \$500 per incident to the Fund.	On demand	Franchisees are prohibited from offering and selling Products within other franchisee's territories. We also have the right to terminate the franchise agreement if you violate another franchisee's territorial rights.
Real Estate Review and Coordination Expenses	\$3,000; but could increase if our costs increase	On demand	We reserve the right to require you to pay us or our designated suppliers a fee of \$3,000, which will cover our costs associated with site selection and non-legal lease review.
Audit Fee	Cost of audit, plus expenses incurred in connection with the audit (including travel, lodging and wage expenses, and reasonable accounting and legal costs).	When billed	Payable only if we determine, after an audit, that you have understated Net Revenues or the fees due under the Franchise Agreement in any statement or report of more than 2%.
Financial Accounting Fee	\$100, but could increase if our costs increase	Annually	This covers the cost of the financial reporting site for the System. We presently do not charge or collect the Financial Accounting fee, however, is subject to change at any time.
Master Architect Program Fee	\$750	On demand	If you choose to use an architect outside of our approved vendor list, we may require that our designated architect conduct a final plan review prior to receiving corporate approval. You must pay our designated architect a fee for the final plan review. Should there be any revisions required by our prototype architect, you will be responsible for the costs associated with all plan revisions. You must receive written approval on the final plans from a corporate representative prior to starting construction. See Item 5 for more information about the Master

Type of Fee	Amount	Due Date	Remarks
			Architect Program and the \$750 fee you are required to pay for the preliminary floor plan for your Bakery, with up to three revisions.
Refrigeration Monitoring Fee	The then-current fee, with an activation fee presently ranging between \$500 - \$600, plus a monthly fee between \$20 - \$40, but could increase if our costs increase	Monthly	You must pay our designated vendor the activation fee plus the monthly fee for Refrigeration Monitoring services. We reserve the right to require that the fee be paid directly to us or an affiliate. Such fee is subject to change at any time.
Monthly Music Fee	The then-current fee, presently \$20 per month. Additionally, there is a \$12.00 per month fee for media player lease	Monthly	You must pay our designated vendor a monthly fee for the Bakery's music service. The fee is subject to change.
Digital Menu Board Service	The then-current fee, presently \$35 per month	Monthly	You must pay our designated vendor a monthly service fee for the Bakery's digital menu board.
VoIP Phone Service	The then-current fee, presently \$100 per month, plus any applicable taxes, but could increase if our costs increase	Monthly	You must pay our designated vendor a monthly service fee for the Bakery's phone equipment and service. The fee is subject to change.
Technology Services Fee	The then-current fee, presently \$65 per month	Monthly	You will be required to pay us a monthly service fee to cover the increasing cost of supplying technology solutions to the network and/or to fund the continued development of new and innovative features for the System support site(s). Such fees are subject to change at any time.
Failure to Maintain Insurance Fee	Premium plus 18% of the cost of insurance.	As incurred	If you fail to comply with our minimum insurance requirements set forth herein, we have the right to obtain such insurance and keep the same in force and effect, and you must pay us, on demand, the premium cost thereof and an administrative fee equal to 18% of the cost of insurance.

1. Except for the product and service purchases described in Item 8 and as otherwise noted in this Item 6, all fees are uniformly imposed and collected by and payable to us and are non-refundable.

2. You shall input all sales only into the Bakery's POS System and supply us with all Net Revenues data that we specified in the Franchise Agreement and in our Operations Manuals or as we direct from time to time for the purpose of calculating the weekly Royalty. Each week begins on Monday and ends on Sunday. All Net Revenues data, which is electronically provided to us on a weekly basis through the Bakery's POS System, shall be certified to be true and correct by you. We shall review the Net Revenues data you provide to us and shall deduct the required Royalty and advertising fees due to us under the Franchise Agreement. Presently, these amounts are collected on Tuesday of each week via an electronic funds transfer program (the "**EFT Program**") under which we automatically deduct such amounts from your bank account. To make arrangements for EFT, you must sign our then-current form of Electronic Funds Withdrawal Authorization, the current version of which is Exhibit 3 to the Franchise Agreement. You must designate a bank account for use in connection with your Bakery and deposit all Net Revenues into the designated bank account. If we are unable to collect the Net Revenue data through the Bakery's POS System, we will process an EFT for the subject week in an amount equal to the 11% of the weekly Net Revenues for the previous week based on your point of sales system's records, which represents Royalties and advertising fees due under the Franchise Agreement, as well as any late fee and interest on past-due amounts as provided for herein. We reserve the right to require you to pay any fees due under the Franchise Agreement by such other means and at such periods as we may specify from time to time, including any payment made to our affiliates. With respect to third-party delivery service providers, if a provider remits to you the purchase price charged to the Guest less a commission or other fee or charge, the commission or other fee or charge will be included in the calculation of Net Revenues.

3. The respective contributions allocated to the Production Fund or the Media Fund will be set by us in our sole discretion and are subject to change. We reserve the right to (i) have a Fund borrow from us or our affiliates to cover deficits or invest any surplus for future use and/or (ii) have one Fund borrow from the other Fund when we determine it is reasonably necessary to help support the permitted activities of the borrowing Fund. We will keep records of any borrowings described above. The contributions to these Funds will not be deemed to be trust funds and we have no obligation to spend on advertising, marketing, or promotions amounts in excess of those funds actually collected from franchisees. Further, any contributions to a Fund which are not spent by us in the calendar year in which they were contributed will be carried over for use by the Fund in subsequent year(s). Upon written request, we will make available an annual, unaudited statement of contributions and expenditures for the Funds within 120 days of the end of the fiscal year.

4. Upon termination of your Franchise Agreement for cause before its scheduled expiration date, you must pay to us in a lump sum, within 15 days after the effective date termination, liquidated damages equal to the product of the average Royalties, Marketing Production Fund contributions and Paid Media Fund contributions (collectively, "Royalties and Contributions") that you were obligated to pay us on the Bakery's Net Revenues for each 4 week period during the 24 months of operation preceding the effective date of termination multiplied by twenty-six (26) (the number of four-week periods during two (2) full years) or the number of weeks that would have remained in the term of your Franchise Agreement (as of the effective date of termination) had it not been terminated, whichever is shorter; provided, however, that liquidated damages payable will not exceed \$125,000 per Bakery.

You will acknowledge that your payment of liquidated damages is full compensation to us only for the Brand Damages (as defined below) resulting from the early termination of the Franchise Agreement and is in addition to, and not in lieu of, your obligations to pay other amounts due to us under the Franchise Agreement as of the date of termination and to comply strictly with your post termination obligations. If any valid law or regulation governing the Franchise Agreement limits your obligation to pay, and/or our right to receive, the liquidated damages for which you are obligated under Section 15.5, then you will be liable to us for any and all Brand Damages we incur, now or in the future, as a result of your breach of the

Franchise Agreement. “Brand Damages” means lost Royalties, lost Marketing Production Fund and Paid Media Fund contributions, lost goodwill or damage to our Marks, lost market penetration, loss of reputation with the public and landlords, and loss of Nothing Bundt Cakes representation in the market area.

ITEM 7
ESTIMATED INITIAL INVESTMENT

A. YOUR ESTIMATED INITIAL INVESTMENT

New Bakery Less than or Equal to 1,800 sq. ft. (Prototype)

Type of Expenditure	Amount	When Due	Method of Payment	To Whom Payment is to be Made
Initial Franchise Fee ⁽¹⁾	\$45,000	Upon signing Franchise Agreement	Lump Sum	Us
Rent and Security Deposit ⁽²⁾	\$500 to 15,000	As Incurred	As Agreed	Landlord; Utility Companies
Bakery Improvements ⁽³⁾	\$202,000 to \$481,000	As Incurred	As Agreed	Landlord; Outside Suppliers
Architect – Design ⁽⁴⁾	\$7,500 to \$17,800	As Incurred	As Agreed	Designated or Approved Suppliers
Fixtures and Equipment – Front and Back of Bakery ⁽⁵⁾	\$91,000 to \$237,000	As Incurred	As Agreed	Designated or Approved Suppliers
Exterior Signage ⁽⁶⁾	\$5,800 to \$22,000	As Incurred	As Agreed	Designated or Approved Suppliers
Initial Inventory ⁽⁷⁾	\$25,000	As Incurred	ACH Upon Shipment of Product or As Agreed	NBC Distribution and Approved Suppliers
Point of Sale System ⁽⁸⁾	\$7,800 to \$12,500	As Incurred	As Agreed	Designated or Approved Suppliers
Insurance ⁽⁹⁾	\$500 to \$7,900	As Incurred	As Incurred	Insurance Company
Business License and Permits ⁽¹⁰⁾	\$600 to \$5,900	As Incurred	As Incurred	Government Agencies

Type of Expenditure	Amount	When Due	Method of Payment	To Whom Payment is to be Made
Professional Fees ⁽¹¹⁾	\$1,000 to \$25,000	As Incurred	As Agreed	Attorney, Accountant
Opening Advertising Program ⁽¹²⁾	\$10,000 to \$15,000	As Incurred	As Incurred	Us
Training Expenses ⁽¹³⁾	\$3,500 to \$10,000	As Incurred	As Incurred	Third Parties
Additional Funds- 3 months ⁽¹⁵⁾	\$75,000	As Incurred	As Incurred	Employees and Suppliers
TOTAL ESTIMATED INITIAL INVESTMENT (including lease costs but not real estate purchase costs)⁽¹⁶⁾	\$475,200 to \$994,100			

New Bakery Larger than 1,800 square feet

Type of Expenditure	Amount	When Due	Method of Payment	To Whom Payment is to be Made
Initial Franchise Fee ⁽¹⁾	\$45,000	Upon signing Franchise Agreement	Lump Sum	Us
Rent and Security Deposit ⁽²⁾	\$2,000 to 37,000	As Incurred	As Agreed	Landlord; Utility Companies
Bakery Improvements ⁽³⁾	\$173,000 to \$459,000	As Incurred	As Agreed	Landlord; Outside Suppliers
Architect – Design ⁽⁴⁾	\$11,500 to \$17,800	As Incurred	As Agreed	Designated or Approved Suppliers
Fixtures and Equipment – Front and Back of Bakery ⁽⁵⁾	\$132,000 to \$375,000	As Incurred	As Agreed	Designated or Approved Suppliers
Exterior Signage ⁽⁶⁾	\$3,900 to \$29,900	As Incurred	As Agreed	Designated or Approved Suppliers

Type of Expenditure	Amount	When Due	Method of Payment	To Whom Payment is to be Made
Initial Inventory ⁽⁷⁾	\$25,000	As Incurred	ACH Upon Shipment of Product or As Agreed	NBC Distribution and Approved Suppliers
Point of Sale System ⁽⁸⁾	\$7,800 to \$12,500	As Incurred	As Agreed	Designated or Approved Suppliers
Insurance ⁽⁹⁾	\$500 to \$21,000	As Incurred	As Incurred	Insurance Company
Business License and Permits ⁽¹⁰⁾	\$500 to \$14,000	As Incurred	As Incurred	Government Agencies
Professional Fees ⁽¹¹⁾	\$1,200 to \$20,000	As Incurred	As Agreed	Attorney, Accountant
Opening Advertising Program ⁽¹²⁾	\$10,000 to \$15,000	As Incurred	As Incurred	Us
Training Expenses ⁽¹³⁾	\$3,500 to \$10,000	As Incurred	As Incurred	Third Parties
Additional Funds- 3 months ⁽¹⁵⁾	\$75,000	As Incurred	As Incurred	Employees and Suppliers
TOTAL ESTIMATED INITIAL INVESTMENT (including lease costs but not real estate purchase costs) ⁽¹⁶⁾	\$490,900 to \$1,156,200			

Certain expense categories listed above will be affected by the size of the Bakery. We have divided the table above into two square footage categories to illustrate estimated costs based on the size of your Bakery. Our prototype design is 1,600 sq. ft. to 1,800 sq. ft. and that is the size we recommend; however, in some cases you may opt for a larger bakery based on leasing availability and other factors. Unless otherwise noted, all amounts listed in the tables above are non-refundable. We do not finance any portion of your initial investment.

Explanatory Notes

1. Initial Franchise Fee. We describe the initial franchise fee and development fees in Item 5. No separate initial investment is required when you sign the Development Rights Rider, although you must build the first Bakery at a cost estimated to range as described in the chart above.

2. Rent and Security Deposit. Our Bakery prototype will occupy approximately 1,600 sq. ft. to 1,800 sq. ft., although you may opt to lease a larger space. Your rent will depend on geographic location, the Bakery's size, local rental rates, businesses in the area, site profile and desirability, and other factors. Bakery locations are typically on busy retail streets, in strip shopping centers, and other venues in retail, commercial and suburban areas. The location should have adequate facilities to bake, store, and prepare your products and their ingredients and to service your walk-in Guests. The location should be visible, accessible to prospective Guests, and conveniently located to make deliveries in your Territory. The amounts listed above reflect one month's rent and a security deposit, which typically equals one month's rent and contemplate that some franchisees are able to negotiate free rent allowances with their landlords. Depending on your local jurisdiction, water tap, sewer tap and other similar fees may be required. These fees are not included in our estimate and you should determine if you will have to pay these fees, and the amount of such fees, before you purchase the franchise. The leasehold improvement ranges will be affected by various factors, such as the location of the Bakery and local market conditions. Your actual costs may or may not include site preparation, demising walls, and utility extensions, depending on the arrangements you negotiate with your landlord. The estimates assume that the landlord will provide connections to adequate electrical, gas, water and sewage service. Some landlords are willing to contribute toward the cost of finish-out, which reduces the overall leasehold improvements costs.

3. Bakery Improvements. Bakery improvement costs, including a modified, above-ground grease trap, electrical, carpentry, and similar work, and contractor's fees, depend on: the Bakery's condition, location, and size; the demand for the site among prospective lessees; the site's previous use; the build-out required to conform the site for your Bakery; and any construction or other allowances the landlord grants. The figures above include a low of \$0 and a high of \$151,000 in Tenant Improvements, and these reimbursements and credits are paid to you after construction is completed by the landlord. Sometimes these payments may take 3 to 6 months from the time your Bakery is open for you to receive them. You may negotiate for the landlord to bear more of these costs even though they may amortize those costs in your monthly rent. You may not act as your own general contractor but must use a licensed, bonded contractor with food/restaurant build-out experience. Also, if these costs may be negotiated, you may further reduce your costs.

4. Architect Design. You must use an approved architect. Included in these costs are a design site visit, code research and space layout review (front and back of the Bakery) and construction drawings.

5. Fixtures and Equipment – Front and Back of Bakery. This includes interior signage such as promotional/seasonal advertising packages, wall hangings/pictures, point of purchase signage and digital menu board. Also included are lighting, phone system, furnishings, millwork and woodwork, music system, tax, shipping and opening print materials orders. You must have shredder capabilities. Additionally, this includes all large kitchen equipment, kitchen small wares, office supplies, the office equipment and crafting computer, and a copier. Any used equipment you wish to purchase must be approved by us.

6. Exterior Signage. This cost is for one (1) exterior Nothing Bundt Cakes approved sign. The variance is the size of the sign and other required materials. This number does not include awnings. We will provide you with a list of approved sign manufacturers, suppliers and distributors that comply with our brand specifications.

7. Initial Inventory. This estimated amount includes cake design accessories, dry cake mix ingredients, smallwares and other supplies that are distributed through our affiliate, NBC Distribution. Our estimate also includes the initial cost of your food order from local suppliers for flavorings, packaging, miscellaneous bakery list items, and linen.

8. POS System. This includes the point-of-sale system (the “**POS System**”) with the recommended 3 point of sale stations and all associated cables, monitors, printers, and security router, excluding taxes.

9. Insurance. These amounts reflect potential monthly costs. You must obtain and maintain certain types and amounts of insurance. (See Item 8.) Insurance costs depend on policy limits, types of policies, nature and value of physical assets, gross revenue, and number of employees, square footage, location, business contents, and other factors bearing on risk exposure. Insurance costs may be substantially higher in areas of the country subject to natural disasters, like hurricanes. We recommend that you check on insurance rates in your area before you sign the lease for your Bakery.

10. Business License and Permits. These are general estimates for permits and licensing that may be required by local and state governments. Local, municipal, county and state regulations vary on the licenses and permits you will need to operate a Nothing Bundt Cakes Bakery. You will pay these fees to governmental authorities before starting business.

11. Professional Fees. The estimate assumes that you will employ an attorney to help you negotiate your lease for the Bakery premises. In addition, you may choose to employ an attorney, accountant, and other consultants to help you evaluate our franchise offering and your establishment of a new business, and in obtaining all required permits and licenses to establish and operate the Bakery. In addition, you may also form a corporation or other entity to operate the business. Your actual costs may vary substantially, for example, depending on the degree to which you rely upon your advisors and upon the licensing requirements that may apply to your Bakery.

12. Opening Advertising Program. You must pay to us \$10,000 when you execute a franchise agreement, and we will spend this amount on an opening advertising program for initial marketing, advertising and promotions in your Territory. Your grand opening must be held not later than 45 days after your Bakery opens. The minimum amount to be spent for your Opening Advertising Program will be \$10,000, but you may be required to spend up to an additional \$5,000 on your Opening Advertising Program. This estimate does not cover the cost of samples purchased from other Bakeries to promote the opening of your Bakery.

13. Training Expenses. You will incur expenses associated with our training program. For this training program, we provide instructors and instructional materials at no charge for up to two people, but you must pay for transportation, lodging, food and wages (if you send any employees) for your trainees. The low estimate assumes that the trainees are within driving distance to the training location and don’t require a wage. The high estimate assumes that other travel will be needed, and includes travel expenses, although these may vary significantly depending upon factors such as the distance traveled and mode of transportation. Your costs will also vary depending on the nature and style of accommodation, and the number of persons who will attend training. (See Item 11 under the heading “Training” for additional details regarding the program.)

14. Additional Working Capital Funds. This item estimates working capital needed to supplement your first 3 months of operation (other than the items identified separately in the table). This estimate includes the monthly cost of in-store music, POS System ongoing fees, and some system maintenance costs. These expenses include payroll costs but not any draw or salary for you. These figures are estimates, and we cannot guarantee that you will not have additional expenses starting the Bakery. Your costs depend on whether you follow our methods and procedures; your management skill, experience, and business acumen; local economic conditions; the local market for your products and services; the prevailing wage rate; competition; and the sales level reached during the initial period.

15. **Total Estimated Initial Investment.** We relied on the experience of NBC, the former franchisor of Nothing Bundt Cakes franchises, in offering and selling franchises since 2006, as well as our experience since becoming the franchisor in July 2021, in developing these estimates and information provided to us by our franchisees. You should review these figures carefully with a business advisor before deciding to acquire the franchise. We do not offer financing directly or indirectly for any part of the initial investment. These are only estimates, and your costs will vary depending on your creditworthiness, market conditions and competition in your territory, the site you select, and your entrepreneurial and managerial capabilities. You should independently investigate the costs of opening a Bakery in the geographic area in which you intend to open. An estimated initial investment will be incurred for each Bakery established under a Development Rights Rider.

B. YOUR ESTIMATED INITIAL INVESTMENT UNDER THE DEVELOPMENT RIGHTS RIDER ⁽¹⁾

TYPE OF EXPENDITURE	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
Development Rights Fee ⁽²⁾	\$45,000	Lump Sum	\$22,500 for each additional Bakery upon signing the Development Rights Rider.	Franchisor
Initial Investment for the First Bakery (Prototype) ⁽³⁾	\$475,200 to \$994,100	See Chart in Item 7(A) above.		
Total	\$520,200 to \$1,039,100			

1. All fees and payments are non-refundable, unless otherwise stated or permitted by the payee.

2. When you sign the Development Rights Rider, you must pay us \$45,000 for the first Bakery and 50% of initial Franchise Fee of \$45,000 for each additional Bakery to be developed under the Rider. The balance of the initial Franchise Fee will be paid at the time you sign a franchise agreement for the additional Bakery to be developed. The range above represents the expenditure necessary to develop each additional Bakery.

3. This figure represents the total estimated initial investment required to open the first Bakery (Prototype) under your first Franchise Agreement, which includes leases and security deposits, buildout costs, signage costs, training expenses, miscellaneous opening costs, opening inventory, the Opening Advertising Fee, and additional operational funds for a single Bakery (see the Single Unit in Item 7A chart above for additional details). This amount includes the \$45,000 initial Franchise Fee because that is included in the Initial Investment for the First Bakery.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must operate your Bakery in strict conformance with our methods, standards, and specifications which we prescribe in our confidential operating manuals and various other confidential manuals and writings prepared for use by you in operating a Bakery (collectively, the “**Operations Manual**”), and which we may change at our sole discretion. The Operations Manual covers nearly all aspects of your Bakery’s operations, such as food preparation and presentation techniques, employee training, marketing and bakery management. You must ensure your compliance with all such federal, state, and local laws and regulations and must obtain our prior written consent before changing any of our standards or specifications for establishing and operating a Bakery to comply with applicable laws and regulations.

System Standards

We reserve the right to formulate and modify our standards and specifications for operating a Bakery based upon the collective experience of our System operators. Our standards and specifications are described in the Franchise Agreement, the Operations Manual, and other written documents. We have the right, under the Franchise Agreement, to change the standards and specifications applicable to operation of the franchise, including standards and specifications for Products and related services, Product packaging, presentation and delivery, vehicles and vehicle wrapping, signs, furnishings, supplies, fixtures, inventory and equipment by written notice to you or through changes in the Operations Manual. We may issue our standards or specifications for goods and services, and changes to those standards and specifications, in writing directly to you or our approved supplier. You may incur an increased cost to comply with these changes at your own expense. We will notify you of any change to our standards and specifications by way of written amendments to the Operations Manual, emails, and other written communications.

Approved Products and Services

You must only use approved Products and services in operating your Bakery (“**Approved Products and Services**”), including finished Products and product ingredients, mixes, packaging and shipping materials, delivery boxes, smallwares, computer hardware and software, furniture, fixtures, equipment, vehicles and vehicle wrappings, and related goods and services. We will provide you with a list of the Approved Products and Services when you sign a Franchise Agreement. All Approved Products and Services sold through your Bakery must meet our standards and specifications. In order to better: (i) assure the supply or quality of the Approved Products and Services; and/or (ii) enable us to take advantage of marketplace efficiencies, we have the right to require you to purchase Approved Products and Services directly from us, our affiliates, or our approved and designated suppliers. In addition, we may develop certain Proprietary Products which you must purchase from us and offer for sale at your Bakery, including design accoutrements and branded apparel. If you decide to offer products or services other than those we have authorized in connection with operating your Bakery, you must obtain our prior written consent. We currently are not a designated supplier of any goods or services. You must participate in the National Grocery Program.

Our affiliate, NBC Distribution, is presently the only designated supplier of certain ingredients and mixes for Products, certain furnishings, merchandise, smallwares and decorative design packages associated with operating a Bakery. Neither we nor our officers have an ownership interest in any approved or designated suppliers.

You must at all times maintain sufficient levels of inventory to adequately meet consumer demand. You must purchase all food and beverage items and other inventory, equipment, fixtures, furnishings, computer hardware and software, product display units, signs, uniforms, supplies, Bakery design and layout services, and materials from us or designated or approved suppliers. You must offer products and services in the manner we prescribe, provide quality customer service, and otherwise operate your Bakery in a manner which will enhance the image intended by us for the System.

You must market, offer, sell, and redeem gift cards in the manner we specify. Only gift cards we authorize may be sold through the Bakery. You must honor the gift cards we authorize at your Bakery without any offset against your Royalty. You must honor the terms of all promotional or discount programs that we may offer to the public for System businesses, and you must comply with any pricing policies we may specify, including minimum and maximum price policies, minimum advertised price policies and unilateral price policies. You must also provide those services and other items that we specify on such terms and at such rates, including free-of-charge, as we may specify.

Approved Suppliers

As stated above, you must use us, our affiliates, or approved and designated suppliers, for all inventory items, merchandise, printing supplies, printed materials, uniforms, brochures, equipment, fixtures, furnishings, product display units, signs, uniforms, supplies, and other goods and services used in connection with operating a Bakery. All previously unapproved products, services, or vendors must be approved by us in writing prior to use. In the event you wish to purchase any unapproved item, including inventory, and/or acquire approved items from an unapproved supplier, you must provide us the name, address and telephone number of the proposed supplier, a description of the item you wish to purchase, a sample of the item, and the purchase price of the item, if known. At our request, you must provide us, for testing purposes, a sample of the item you wish to purchase. If we incur any costs in connection with testing a particular product or evaluating an unapproved supplier at your request, you or the supplier must reimburse our reasonable testing costs, regardless of whether we subsequently approve the item or supplier.

We will use our best efforts to notify you of our approval or disapproval of a particular supplier or product within 10 business days of receiving all requested information. If you do not receive our approval within 30 days after submitting all of the information that we request, the request will be deemed disapproved. We may base our approval of any proposed item or supplier on considerations relating not only directly to the item or supplier itself (such as the quality of products, standards of service, the supplier's reputation in the marketplace, and the supplier's pricing), but also other factors such as the uniformity, efficiency and quality of operation we deem necessary or desirable in our system as a whole, the confidentiality of our standards and specifications, and our ability to earn revenue from your purchase of goods and services. We have no obligation to approve any particular product, services, or source. We have the right to receive payments from suppliers on account of their dealings with you and other franchisees and to use all amounts we receive without restriction (unless instructed otherwise by the supplier) for any purpose. If we approve any previously unapproved product or service, we may require you to purchase the product or service from us, our affiliates, or other approved and designated suppliers. We will not approve an unreasonable number of suppliers if the approval might result in higher costs to System franchisees or prevent the effective or economical supervision of approved suppliers.

In addition to our right to terminate this Agreement if you fail to purchase from our designated and approved suppliers, you must pay us our then-current unapproved supplier fee, currently \$250 per day, in the event you continue purchasing from an unapproved supplier after your receipt of notice (written or verbal) from us advising you to cease doing so. This fee is subject to change for repeated violations of this prohibition.

Our criteria for approval of a particular supplier or product will be made available upon written request. We may revoke our approval of particular products or suppliers when we determine, in our sole discretion, that such products or suppliers no longer meet our standards. Upon receipt of written notice of such revocation, you must cease purchasing products from such suppliers. You must use products purchased from approved suppliers solely in connection with the operation of your Bakery and not for any competitive business purpose. We have and may continue to negotiate purchasing arrangements with suppliers in the future. You may not receive a material benefit in the form of renewal rights or rights to additional territories based on the use of our approved products, services, or suppliers.

We and/or our affiliates have the right to derive revenue from your purchases of these products if purchased from us, our affiliates or approved vendors. We estimate that the proportion of your required purchases and leases from us or our designated suppliers, or according to our specifications, to all your purchases and leases in establishing the Bakery will range from 85% to 91%, and in operating the Bakery will range from 83% to 86%.

There currently are no purchasing or distribution cooperatives, but we may establish them in the future.

We are parties to a master services agreement (the “MSA”) with Sysco Corporation, whose headquarters are located at 1390 Enclave Parkway, Houston, TX 77077. Under the MSA, we have designated Sysco as the prime distributor of certain required food and non-food products offered by System franchisees. All Nothing Bundt Cakes franchisees must participate in the program and must purchase products from Sysco under the agreed-upon pricing structure. Sysco has agreed to pay us certain incentives towards our annual convention. None of our owners have an interest in Sysco.

We do not provide material benefits to you (for example, renewal or granting additional franchises) for using designated or approved sources.

During its fiscal year ended December 28, 2025, our affiliate, NBC Distribution, derived revenues of \$137,917,979 from required franchisee purchases or leases. We obtained this information from the internal financial statements of our affiliate.

During our fiscal year ended December 28, 2025, we received revenues in the amount of \$634,910 from our designated third-party distribution vendor who sells products to the franchise system. In addition, we received supplier contributions for our annual convention.

Advertising

We must approve all advertising, in all creative forms and media, before publication or use. In addition, we will collect the Opening Advertising Fee from you and implement an Opening Advertising Program on your behalf. We reserve for ourselves, our successors and assigns any and all rights to access, use, create, distribute, publish and further develop those rights commonly referred to as “digital media rights,” “digital advertisement right,” or “persistent media in augmented reality.”

Insurance

You must obtain and maintain, at your own expense, the insurance coverage that we periodically require and satisfy other insurance-related obligations. Our insurance obligations will be included in the Operations Manual and may be periodically updated. You must comply with any changed insurance

requirements. You currently must have: (a) commercial general liability insurance with minimum limits of \$1,000,000 per occurrence and \$2,000,000 aggregate for bodily injury, property damage, contractual liability, personal injury, advertising injury and a minimum of \$100,000 for damage to premises leased to you; (b) comprehensive automobile liability coverage for all owned, non-owned and hired vehicles with limits of \$1,000,000 Combined Single Limit or \$1,000,000 per person, per accident and \$1,000,000 property damage; (c) property insurance coverage on all furniture, fixtures, equipment, inventory and tenant improvements using 100% Replacement Cost valuation and written on Special Perils form, including coverage for loss of refrigeration, spoilage/contamination, and mechanical and electrical breakdown coverage; (d) business interruption coverage equal to at least 9 months of operating expenses or an Actual Loss Sustained form; (e) workers' compensation in the amounts required by state law; (f) employer's liability coverage of not less than \$500,000; and (g) a commercial umbrella or excess liability policy with limits of at least \$1,000,000. Premiums depend on the insurance carrier's charges, terms of payment, and your history. All insurance policies must name us and our affiliates that we designate as additional insured parties. Depending on your geographic location, you should consider disaster insurance for hurricanes, earthquakes and flooding. You should consult with an insurance advisor to decide the coverage that is best for you. You must use an insurance company that is satisfactory to us. We may change the amounts and types of coverage as we think best.

All insurance providers must have a Best's Insurance Guide minimum rating of A-VI or better. You must maintain any additional insurance required by your landlord or under applicable law. You must furnish us with certificates of insurance (or, at our request, copies of all insurance policies), evidencing the existence and continuation of the insurance coverage required by the Franchise Agreement. All policies must contain a waiver of subrogation in our favor, and must name us, and any additional parties we designate, as additional insureds, at your cost except with regards to workers' compensation insurance. Under each insurance policy, we must receive at least 30 days' prior written notice of any intent to reduce policy limits, restrict coverage, cancel or otherwise alter or amend said policy. Once obtained, you may not reduce the policy limits, restrict coverage, cancel or otherwise alter or amend the insurance policies without our written consent. You must submit proof of insurance before you begin making leasehold improvements and deliver a complete copy of your then-prevailing policy of insurance within 30 days following the delivery of the certificate of insurance.

Leases and Leasehold Improvements

You must purchase or lease a retail space for your Bakery which meets our standards and specifications for a Bakery. We must approve your location and lease terms before you sign a lease for a Bakery location. We will condition our approval of your lease upon, among other conditions, you and your landlord's signing of a collateral assignment of lease, through which your landlord grants us the rights to assume your rights and obligations under the lease in the event that you breach your lease agreement and/or your Franchise Agreement is terminated or expires. The lease must be, at a minimum, for the initial term of the Franchise Agreement. If you enter into a Development Rights Rider, you are not required to purchase or lease a separate office space.

Computer Hardware and Software Components

You must purchase the computer hardware and software we designate for use in connection with the operation of your Bakery. Please see Items 6, 7, and 11 for more information regarding required computer hardware and software purchases.

Maintenance and Remodeling

You must maintain, repair, refinish, repaint, and replace Bakery furniture, fixtures, equipment, displays, signs, decor, and any other tangible part or property of the Bakery to ensure that the Bakery operates in an efficient manner pursuant to our current standards and specifications. We may require you to make capital modifications to the Bakery to comply with our then-current System Standards.

Operations

Unless you have prior written authorization from us, your Bakery must be open and operational 7 days a week and you must operate your Bakery for at least those months, days and hours that we specify in the Operations Manual.

ITEM 9 FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

OBLIGATION	ARTICLE IN AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
(a) Site selection and acquisition/lease	Franchise Agreement – Article 4, Sections 5.1-5.2, Exhibits 1-2 of the Franchise Agreement Development Rights Rider – Section 6	Items 7, 8, 11, and 12
(b) Pre-opening purchase/leases	Franchise Agreement – Sections 5.3, 6.1, 6.2, 6.3	Items 5, 7, 8, and 11
(c) Site development and other pre-opening requirements	Franchise Agreement – Article 4	Items 7, 8, and 11
(d) Initial and ongoing training	Franchise Agreement – Section 5.4, Article 7	Items 6, 7, and 11
(e) Opening	Franchise Agreement – Article 4 Development Rights Rider- Sections 3	Items 11 and 12
(f) Fees	Franchise Agreement – Article 3 Development Rights Rider – Sections 3 and 5	Items 5, 6, and 7
(g) Compliance with standards and policies/Operating Manual	Franchise Agreement – Section 6.3	Items 8 and 11
(h) Trademarks and proprietary information	Franchise Agreement – Article 8	Items 13 and 14
(i) Restrictions on product/services offered	Franchise Agreement – Sections 6.1-6.3	Items 8, 11, 12 and 16

OBLIGATION	ARTICLE IN AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
(j) Warranty and customer service requirements	Franchise Agreement - Sections 6.3, 6.8, 6.14	Item 8
(k) Territorial development and sales quotas	Franchise Agreement – Sections 1.3, 1.4, 1.5, 4.6 and 4.7 Development Rights Rider – Section 6	Item 12
(l) On-going product/service purchase	Franchise Agreement – Section 6.1-6.3,	Items 6 and 8
(m) Maintenance, appearance, and remodeling requirements	Franchise Agreement – Articles 4 and 6	Items 8, 11, 16, and 17
(n) Insurance	Franchise Agreement – Article 13	Items 7 and 8
(o) Advertising	Franchise Agreement – Article 11	Items 7, 8, and 11
(p) Indemnification	Franchise Agreement – Article 18	Item 6
(q) Owner’s participation/management/staffing	Franchise Agreement – Section 6.3	Items 11 and 15
(r) Records/reports	Franchise Agreement – Section 12.1	Item 6
(s) Inspections/audits	Franchise Agreement – Section 12.2	Items 6 and 11
(t) Transfer	Franchise Agreement – Article 17 Development Rights Rider – Section 9	Item 17
(u) Renewal	Franchise Agreement – Section 2.2	Item 17
(v) Post-termination obligations	Franchise Agreement – Article 15	Item 17
(w) Non-competition covenants	Franchise Agreement – Articles 16	Item 17
(x) Dispute resolution	Franchise Agreement – Sections 19.1 through 19.13	Item 17
(y) Liquidated damages	Franchise Agreement – Section 15.5	Item 6
(z) Guarantee	Franchise Agreement – Section 22	Item 15

ITEM 10 **FINANCING**

We do not offer direct or indirect financing. We do not guarantee your note, lease, or obligation.

ITEM 11
FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

As noted in Item 1, we are party to a management agreement with NBC for the provision of support and services to Nothing Bundt Cakes franchisees. NBC will be providing the training, support, marketing, and other services described in this Item 11 to you on our behalf and will have the authority to exercise many of our rights and perform many of our obligations under the Franchise Agreement and Development Rights Rider. Though we have delegated our rights and responsibilities to NBC, we remain ultimately responsible for all of the support and services required under the Franchise Agreement and Development Rights Rider. References to “we” or “us” in this Item 11 shall include and/or mean NBC on our behalf, as applicable.

Pre-Opening Obligations: Before you open the Bakery under the Franchise Agreement, we will undertake the following:

1. Protected Territory. We will define the territory within which you must operate the Bakery. (Section 1.2 of the Franchise Agreement; Sections 3 and 6 of the Development Rights Rider).

2. Standards and Specifications. We will provide you with specifications and requirements for flooring, signage, shelving, display cases, POS systems, computer hardware, software, and other furniture, fixtures, and equipment necessary to open your Bakery. We will also provide you with specifications for and provide you with a list of approved and designated suppliers from which you agree to purchase the equipment, food, smallwares, and other inventory and supplies necessary for the start-up and ongoing operations of your Bakery. (Section 5.3 of the Franchise Agreement). We do not deliver or install these items.

3. Operations Manual. We will loan you a copy of our proprietary and confidential Operations Manual electronically, which we may amend periodically. The Table of Contents to our 718 - page Operations Manual is attached as Exhibit E to this Disclosure Document. We reserve the right to provide the Operations Manual electronically, such as by CD-ROM or a password protected intranet website. The contents of the Operations Manual constitute our trade secrets and you cannot disclose them to anyone other than employees of your Bakery who require such information to operate your Bakery. (Section 5.5 of the Franchise Agreement).

4. Site Selection Assistance. We will provide assistance in finding a location as we deem reasonable and appropriate. You must collaborate with our designated licensed commercial real estate broker in connection with the selection and acquisition of a site for the Bakery. You will operate the Bakery at the location agreed upon by you and us. You will enter into the site selection addendum attached as Exhibit 1 to the Franchise Agreement and designate your site selection territory. (Section 4.1 of the Franchise Agreement, Exhibit 1 to the Franchise Agreement). We consider factors such as size, location, nearby commercial and residential development, traffic patterns, demographics, visibility from roadways, and parking space in approving any given site. Your leased/purchased space should be approximately 2,000 square feet, located in a strip center, shopping center, mall, commercial development or other appropriate location. Within 30 days of receiving all required information in connection with site approval process, we will approve or disapprove, in our sole discretion, the site as a location for the Bakery. No proposed site is deemed approved unless we have expressly approved it in writing. We outsource certain aspects of site selection assistance to certain third-party suppliers at no additional cost to you. Their agents may serve as the local broker in markets where they have a presence, or they will assign you to a preferred partner. The

use of brokers or real estate agents outside of our required network will not be permitted without our prior written consent. You must obtain a location acceptable to us within 90 days of signing the Franchise Agreement. Failure to do so may result in termination of your Franchise Agreement. (Sections 4, 5.1 of the Franchise Agreement; Sections 3 and 6 of the Development Rights Rider).

5. Lease Review. We must review and approve your lease terms, which we will condition on: (a) you and your landlord signing a Collateral Assignment of Lease, in the form attached as Exhibit 2 to the Franchise Agreement; (b) the economic terms of the Lease; and (c) your full payment of the Franchise Fee. (Section 4.2 and Exhibit 2 of the Franchise Agreement). We reserve the right to require you to pay us or our designated suppliers a fee of \$3,000 to cover the costs associated with site selection, non-legal lease review, and a fee of \$500 to review of your architectural, mechanical, electrical and plumbing drawings and plans, necessary for building out the Bakery. If your lease does not include the Collateral Assignment of Lease in the form set forth in Exhibit 2, or if there are other material deviations in your lease that require our review, we reserve the right to charge you the reasonable attorneys' fees we incur in such review.

6. Initial Training. We will provide the initial training to you and your Operators, as discussed later in this Item. (Section 7 of the Franchise Agreement).

7. Opening Advertising Program. We will conduct your Opening Advertising Program. (Section 3.2 of the Franchise Agreement).

Continuing Obligations – Franchise Agreement: During your operation of the Bakery, we will:

1. Ongoing Assistance. Provide you continuing consultation and advice, as we deem necessary and appropriate regarding the management and operation of the Bakery. We will provide such assistance, in our discretion, by telephone, email and intranet communication. If you require and request additional on-site assistance from us, subject to the availability of our personnel, we will provide you with such assistance at our then cost, currently \$500.00 per day, plus our travel, lodging, meals, and payroll costs associated with providing such on-site service. (Section 5.10 of the Franchise Agreement).

2. Annual Conference. At our discretion, hold an Annual Conference at a location to be selected by us to update franchisees on new developments, allow System franchisees to exchange information with each other and us regarding Bakery operations and programs, and recognize franchisees for their achievements. We will determine the topics and agenda for our Annual Conference. We will require you to attend the Annual Conference and to pay our then-current registration fee. Currently, there is no registration fee associated with the Annual Conference, but we reserve the right to charge one in the future. All expenses, including your and your employees' transportation to and from the Annual Conference, and lodging, meals, and salaries during the Annual Conference, are your sole responsibility. We may use contributions from the Marketing Production Fund for purposes related to the Annual Conference, including costs related to productions, programs, and materials. (Section 5.9 of the Franchise Agreement).

3. Ongoing Inspections. Inspect the Bakery and observe its operations. (Section 6.4 of the Franchise Agreement.) You and your employees must cooperate with each of our representatives during our inspection and grant our representatives access to all areas of your Bakery. Your cooperation is required whether or not you are notified in advance of the inspection.

4. Refresher Training. Periodically offer or require refresher training programs and courses and pay our then current fee or tuition for such training. (Section 7.3 of the Franchise Agreement) (See Item 6.)

5. Pricing. We reserve the right, to the fullest extent as permitted by applicable law, to establish maximum, minimum or other pricing requirements with respect to the prices that you may charge for Approved Products and Services. (Section 5.6 of the Franchise Agreement).

6. E-Commerce Program. Administer the E-Commerce Program and discussed below. (Section 1.4 of the Franchise Agreement).

7. Production Fund and Media Fund. Administer the Production Fund and Media Fund to coordinate advertising, promotions and public relations within your Territory as discussed below. (Sections 11.2 and 11.3 of the Franchise Agreement).

8. Development of Standards. In addition, we may, but are not obligated to, continue to update and upgrade the System, including adding to, modifying, or discontinuing any Proprietary Recipe or Product, and developing Proprietary Products for sale through the Bakery. (Section 5.7 of the Franchise Agreement).

Advertising

Marketing Production Fund (“Production Fund”)

As discussed in Item 6, the Production Fund has been established to, from time to time, develop, formulate, produce, and conduct marketing, advertising, and promotional programs in the form and media as we determine. You are obligated to contribute to the Production Fund in an amount set forth below, which contributions are due and payable at the same time and in the same manner as the royalty payments due under the Franchise Agreement or in such other manner as we may periodically specify. You agree to participate in all marketing, advertising, and promotional programs as we determine to be appropriate for the benefit of the System.

We will use Production Fund contributions, in our sole discretion, to develop, produce, and distribute national, regional and/or local advertising and to create advertising materials and public relations programs, which promote, in our sole judgment, the services offered by System franchisees. We reserve the right, in our sole discretion, to determine the composition of all geographic territories and market or trade areas where such marketing, advertising, and promotional programs are implemented. We have the sole right to determine contributions to and expenditures from the Production Fund, or any other advertising programs, and the sole authority to determine, without limitation, the selection of the advertising materials and programs, in a manner which we deem to be in the general best interests of the System, without any obligation to obtain your approval or the approval of any other franchisee (Section 11.2 of the Franchise Agreement).

We will use the Production Fund contributions to develop and prepare advertising materials which we will distribute to franchisees for their placement in the local media or place such advertisements directly ourselves. The advertising will be prepared by us and by outside sources. If we do not spend all Fund contributions by the end of each fiscal year, the funds will be carried forward into the next fiscal year. You must contribute to the Fund regardless of the amounts due from other System franchisees. There is no requirement that the Fund be audited. Upon your written request, we will provide you with an unaudited

accounting of Fund expenditures within 120 days after the end of each fiscal year. We have the right to incorporate the Fund as a separate business entity. (Section 11.2 of the Franchise Agreement).

We may use the Production Fund to satisfy the costs of maintaining, administering, directing, preparing, producing, and tracking advertising, including, without limitation the cost of: (i) preparing and producing marketing programs and advertising materials; (ii) reputation management; (iii) public relations activities and advertising agencies; (iv) developing and maintaining an Internet website and a gift card program; (v) developing Guest loyalty programs; (vi) personnel and other departmental costs for maintaining, administering, directing, preparing, producing, and tracking advertising and marketing; and (vii) development of business intelligence tools that report information on your Bakery. The contributions to the Production Fund are intended to maximize general public recognition and patronage of the Marks and the System in a manner determined to be most effective by us but we do not undertake any obligation in developing, implementing, or administering these programs to ensure that all System franchisees will benefit directly or on a pro rata basis from such expenditures. While we do not anticipate that any part of the Production Fund contributions will be used for advertising which is principally a solicitation for franchisees, we reserve the right to use the Production Fund for public relations or recognition of our brand, for the creation and maintenance of the Website, a portion of which can be used to explain the franchise offering and solicit potential franchisees, and to include a notation in any advertisement indicating “Franchises Available.”

We are not required under the Franchise Agreement to spend any amount of the Fund contributions or other amounts in your Territory and not all System franchisees will benefit directly or on a pro rata basis from our expenditures. We have the right to reimbursement from the Fund contributions for reasonable costs and overhead, if any, as we may incur in activities which are reasonably related to direction and implementation of the Production Fund and advertising programs for franchisees and the System, including the proportionate compensation of our employees and other designees who devote time and render services to the activities of the Production Fund.

Paid Media Fund (“Media Fund”)

As described in Item 6, in addition to the Production Fund, we established the Media Fund to which you are obligated to contribute in the amount as set forth below. Contributions to the Media Fund are due and payable at the same time and in the same manner as the Royalty due under this Agreement or in such other manner as we may periodically specify. The Media Fund contributions shall be used, in our sole discretion, to satisfy any and all costs of placing paid media including, but not limited to, broadcast, print, place-based, digital, social, and other media (collectively, “Paid Media”). We have the right to use the Media Fund for Paid Media to be distributed nationally, regionally, and/or locally, as we determine will be in the general best interests of the System, without any obligation to obtain your approval or the approval of any other franchisee. Furthermore, we do not undertake any obligation to ensure that all System franchisees will benefit directly or on a pro rata basis from the Media Fund expenditures.

Contributions to the Funds

The combined contributions made by you for the Production Fund and the Media Fund (each a “Fund” and collectively the “Funds”) will be five percent (5%) of your Net Revenues. The respective contributions allocated to each Fund will be set by us in our sole discretion and are subject to change. We reserve the right to (i) have a Fund borrow from us or our affiliates to cover deficits or invest any surplus for future use and/or (ii) have one Fund borrow from the other Fund when we determine it is reasonably necessary to help support the permitted activities of the borrowing Fund. We will keep records of any borrowings described above. The contributions to the Funds will not be deemed to be trust funds and we

have no obligation to spend on advertising, marketing, or promotions amounts in excess of those funds actually collected from franchisees. Further, any contributions to a Fund which are not spent by us in the calendar year in which they were contributed will be carried over for use by the Fund in subsequent year(s). Upon written request, we will make available an annual, unaudited statement of contributions and expenditures for the Funds within 120 days of the end of the fiscal year.

During NBC's fiscal year ended December 28, 2025, contributions to the funds were expended as follows: 65.1% to Paid Media, 23.7% to Production, and 11.2% to Administration.

We currently do not have an advertising council but reserve the right to form one at any time. Advertising council members will be selected by us in our sole discretion based upon Bakery performance and each individual franchisee's strengths. We have the right to require that any advertising cooperative and/or franchisee advisory council be formed, changed, dissolved or merged.

Local Advertising and Cooperatives

We no longer require our franchisees to pay a local advertising fee. Local advertising is no longer required under the Franchise Agreement. It is up to each franchisee to decide whether it wants to undertake local advertising at its own expense. If you do participate in local advertising, there are a number of obligations you must comply with, all of which are described in the Franchise Agreement: (i) you may only actively advertise the Bakery, the Products, and the System exclusively in your territory; (ii) you may not advertise or promote your Bakery outside of your territory without our written consent, which we may withhold or condition at our discretion or revoke at any time and for any reason; (iii) any advertising you plan to undertake must be approved by us and if you receive our approval, you must work with us or our designated third-party vendor to develop your local media campaign at your cost and expense; and (iv) you must submit samples of all sales, promotional, and advertising materials you wish to use including print, radio and television advertising, signage, supplies and packaging, to us and our designated vendor at least 15 business days prior to publication or use. Any amounts a franchisee spends on local marketing are separate from and do not offset or reduce the franchisee's contributions to the Production Fund and Media Fund.

We have the right to designate any geographical area for purposes of establishing a regional advertising and promotional cooperative ("**Cooperative**"), and to determine whether a Cooperative is applicable to your Bakery. If a Cooperative is established applicable to your Bakery, you must participate in and contribute to the Cooperative. Each Cooperative will be organized for the exclusive purpose of administering regional advertising programs and developing, subject to our approval, standardized advertising materials for use by the members in local advertising. No promotional or advertising plans or materials may be used by a Cooperative or furnished to its members without our prior written approval. All such plans and materials will be submitted to us for approval. Cooperative contributions will be credited towards either your Production Fund contributions and/or your Media Fund contributions, as we shall decide. We may grant to any franchisee, in our sole discretion, an exemption for any length of time from the requirement of membership in a Cooperative, upon written request of such franchisee stating reasons supporting such exemption. Our decision concerning such request for an exemption will be final. Upon the request of a franchisee in the Cooperative, the Cooperative will provide that franchisee a copy of the bill for advertising that the Cooperative received. Neither we nor the Cooperative will prepare an annual accounting of these funds. (Section 11.5 of the Franchise Agreement).

Opening Advertising Program

You must pay to us \$10,000 when you execute a franchise agreement, and we will spend this amount on an opening advertising program for initial marketing, advertising and promotions in your Territory. Your grand opening must be held not later than 45 days after your Bakery opens. The minimum amount to be spent for your Opening Advertising Program will be \$10,000, but you may be required to spend up to an additional \$5,000 on such Opening Advertising Program. This estimate does not cover the cost of samples purchased from other Bakeries to promote the opening of your Bakery. In addition, you may elect to spend additional money for your Opening Advertising Program, provided that all materials used in connection with the Opening Advertising Program are subject to our prior written approval. The Opening Advertising Program is considered local marketing under the Franchise Agreement and is therefore subject to additional restrictions described in the Franchise Agreement. (Section 11.1 of the Franchise Agreement).

Computer, POS System and Electronic Equipment.

You will be required to install the POS System we designate. The currently designated POS System includes various computer hardware and software components and programs, including: 3 terminals, communication software, monitors, printers, and payment processing software. The system that we have designated includes a proprietary software application. This software records and reports all sales, payments, discounts, inventories, purchases, and accounting data. You must also have a functioning email address so that we can send you notices and other electronic communications. All computer systems other than the POS Systems used in your Bakery must be a currently supported version of Microsoft Windows and not be end of life. It is your responsibility to ensure you have proper security applications and controls in place that include but are not limited to anti-virus software, complex passwords, and multi-factor authentication for logon accounts. (Section 6.5 of the Franchise Agreement).

We anticipate that the initial cost for the POS System will be approximately \$4,000. If we designate the supplier for the POS System, it will be included in the Manual or otherwise provided in writing. You must upgrade the computer system, and/or obtain service and support, as we require or as is necessary because of technological developments. There are no contractual limitations on the frequency and cost of this obligation. This includes taking all steps, including but not limited to those related to visibility and management of your Bakery's network, that are necessary to ensure that your Bakery is compliant with all Payment Card Industry Data Security Standards (PCI DSS) requirements, as such standards may be revised and modified by the PCI Security Standards Council (see www.pcisecuritystandards.org), or any successor organization or standards that we may reasonably specify.

We will not reimburse you for any of these costs, and neither we nor any of our affiliates will be responsible for providing you with any maintenance, updates or upgrades to your computer systems.

We have independent, unlimited access to the information the computer system generates, without compensation to you, and we may share revenue and other data concerning your Bakery with other franchisees in the System. You should receive a seller's warranty on the POS System you purchase, but third parties from whom you purchase the POS System do not have a contractual right or obligation to provide ongoing maintenance, repairs, upgrades, or updates unless you obtain a service contract from the third party or a warranty covering the product. We require you to purchase a service contract that covers POS support currently costs approximately \$3,348 annually, subject to change. (Section 6.5 of the Franchise Agreement).

If and at such time we develop and custom design any software programs for conducting accounting, inventory and point-of-sale functions and related activities (“**Proprietary Software Program**”), you, at your own expense, agree to obtain the computer hardware and licensing required to implement the Proprietary Software Program into your Bakery, and to comply with all specifications and standards prescribed by us regarding the Proprietary Software Program, as provided in the Operations Manual. This software will be proprietary to us and Confidential Information of ours. It is possible that we might not be able to alter the Proprietary Software Program and system to accommodate each and every franchisee of the System, and therefore, at such time that we require the implementation of such software, you will only utilize the program as prescribed by us. At such time as we require the implementation of such software, we or our designee agree to provide ongoing service and support to you regarding the Proprietary Software Program and will lease the software to you at the then-current rates published by us. (Section 6.7 of the Franchise Agreement). We require you to maintain high-speed internet access, and we reserve the right to have independent access to any data you collect electronically. You must install, at your expense, the necessary computer hardware and software to provide us with full and direct electronic access to all of your data, software systems, security camera footage, and related information.

Website, Internet Presence and Intranet.

1. You must have and maintain adequate hardware and software in order to access the Internet at the bit speed we require from time to time. We have the right, but not the obligation, to establish and maintain a website that provides information about the System and the products and services offered by System franchises. We have sole discretion and control over our existing Website. We also have the right, but not the obligation, to create interior pages on our Website(s) that contain information about your Bakery and other Bakeries. If we do create such a page, we may require you to prepare all or a portion of the page for your Bakery, at your sole expense, and may require you to use a template that we provide. (Section 6.6 of the Franchise Agreement). We may use Marketing Production Fund contributions to pay or reimburse ourselves for the costs incurred in connection with the development, maintenance and update of our Website. (Section 6.6 of the Franchise Agreement).

2. You are prohibited from establishing or maintaining a separate website, or otherwise maintaining a splash page or other presence on the Internet through any current or future social networking or reviews site in connection with the operation of your Bakery, including without limitation, Facebook, Instagram, Snapchat, Yelp, Trip Advisor, LinkedIn, Plaxo, Twitter and YouTube, that uses any variation of the Marks or references the System without our prior written permission. (Section 6.6 of the Franchise Agreement).

3. We have the right to modify our policies regarding both our and your use of Internet websites as we deem necessary or appropriate for the best interests of the System. (Section 6.6 of the Franchise Agreement). We are the registrant of the Website, and we or our affiliate will be the sole registrant of any other domain names we decide to register in connection with the System in the future. You are prohibited from registering any domain name that contains words used in, or similar to, any trademark or service mark owned or used by us or our affiliate, or any colorable variation thereof (including any abbreviation, acronym, phonetic variation or visual variation). (Section 6.6 of the Franchise Agreement).

4. You must participate in any System-wide computer network, intranet system or extranet system that we implement and may be required to use such networks to, among other things: (i) process Guest orders for fulfillment; (ii) submit reports to us; (iii) view and print updates to or portions of the Operations Manual; (iv) download approved local advertising materials; (v) communicate with us and other System franchisees; and (vi) complete training. You agree to use such computer network, intranet system or extranet system in strict compliance with the standards, protocols, and restrictions that we include in the

Operations Manual or otherwise in writing, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. We currently charge a monthly technology fee of \$65 for certain technology services that we provide to you for the ongoing operation and maintenance of any System-wide computer network, intranet or extranet system that we implement. We have the right to modify and increase such fees as we deem advisable in our sole discretion.

Opening

We estimate that it will take you approximately 6 to 9 months from the effective date of the Franchise Agreement to open your Bakery. The interval may vary depending upon factors including your ability to secure a suitable site and the location and condition of the site.

You are required to purchase or lease an Approved Location for the Bakery meeting our standards and specifications within 90 days of the effective date of the Franchise Agreement. (Section 4.1 of the Franchise Agreement). We have the right to terminate your Franchise Agreement if you fail to meet this deadline.

Under Section 4.4 of the Franchise Agreement, you must (i) purchase or lease an Approved Location, (ii) conform the Approved Location to our standards and specifications for the appearance, layout, and design of a Bakery, (iii) fully equip and supply the Approved Location and (iv) open the Bakery within 270 days after the effective date of the Franchise Agreement. If you fail to do so, we have the right to terminate the Franchise Agreement under Section 14.3(d) without refunding any fees to you. We have the right to terminate the Franchise Agreement if more than 365 days have passed since the effective date of the Franchise Agreement with no opportunity to cure your breach of the Franchise Agreement.

Third-Party Delivery Service Providers

See Item 12 of this disclosure document for a description of our third-party delivery service provider program (e.g., Uber Eats or Door Dash).

Training

Two people, one of which must be you (in the event you are an individual) or your Operator (in the event you are an entity), must attend and complete, to our satisfaction, our initial tuition-free training program. (Section 7.1 of the Franchise Agreement). The required training lasts up to 4 weeks and consists of training in Product preparation and packaging, maintaining financial controls and general bookkeeping procedures, operational techniques, using our required equipment and computer hardware and software, inventory controls, marketing and advertising techniques, and Guest service and maintenance of quality standards. All training will take place at one of our or our affiliate's company bakeries in Dallas, Texas, or any other location we designate. You, your Operator or any other trainees must attend the initial training program at the same time.

In addition, we will provide one of our representatives for up to 5 days at your Bakery for additional training and opening assistance. You are responsible for all training related expenses, including you and your employees' travel, meal, lodging, and payroll expenses associated with attending the initial training program. You must complete training before opening your Bakery. If you or any Operator fails to complete training to our satisfaction, the respective person may repeat the course, or in the case of an employee, you may designate a substitute to attend our next available training program. We may charge our then-current fee for replacement initial training attendees. We have the right to terminate the Franchise Agreement if

you fail to complete training to our satisfaction within the time frames we prescribe. If you are approved to expand as a multi-unit franchisee, you will be responsible for the initial training of the management team for your second bakery and beyond. Our initial training program can be summarized as follows:

TRAINING PROGRAM

Subject	Hours of Classroom Training	Hours of On-the-Job Training	Location
Orientation/History/Philosophy of Nothing Bundt Cakes	5	0	Dallas, Texas
Use of the Manual	3	0	Dallas, Texas
Pre-Opening Procedures	6	0	Dallas, Texas
Advertising & Marketing	3	3	Dallas, Texas
Management Procedures	6	25	Dallas, Texas
Franchise Reporting Requirements	2	0	Dallas, Texas
Accounting/Record keeping	1	0	Dallas, Texas
Front Counter/Guest Service Procedures	2	15	Dallas, Texas
Baking Procedures	6	34	Dallas, Texas
Crafting Procedures	2	17	Dallas, Texas
Frosting Procedures	3	19	Dallas, Texas
Delivery Procedures	1	0	Dallas, Texas
Inventory Management	3	2	Dallas, Texas
POS System	0	2	Dallas, Texas
Cleaning Procedures	0	2	Dallas, Texas
Safety Procedures	0	1	Dallas, Texas
Totals	40	120	

The training instructors and their years of experience within the industry and with the System are listed below. The training managers may utilize other employees with appropriate levels of experience to assist them with all aspects of training.

Instructor	Years of Experience in the Industry	Years of Experience with Franchisor or an Affiliate
Anne Marie Samson	21	4
Megan Unkenholz	25	6
Holly Christensen	12	7
Maygen Brophy	17	4
Karol Monge	29	3
Shelby Nix	18	9
Lynsy Bates	9	.5
Nicole Garrett	15	5

You must train your other employees using our training materials. We will provide you with training materials for your use in training your personnel. Only the materials we provide can be used by you to train your personnel. Updated training materials will be provided on request. All training materials we produce constitute part of our trade secrets and confidential information. You agree not to challenge our rights in and to any training materials. (Section 7.2 of the Franchise Agreement).

To assist you in the operation of your Bakery, we may offer and require you and/or your employees to attend any additional training programs and refresher courses. You are responsible for you and your personnel's travel, meal, lodging, and payroll expenses associated with attending additional training programs. The additional training programs and refresher courses will be at our then-current tuition for such training. (Section 7.3 of the Franchise Agreement).

ITEM 12

TERRITORY

Franchise Agreement

You will operate the Bakery from a location which we approve ("**Approved Location**"). At the time you sign the Franchise Agreement, you will enter into our Site Selection Addendum, attached as Exhibit 1 to the Franchise Agreement, which will identify a site selection territory and govern the site selection process.

You may not relocate the Bakery without our prior written consent. If we grant you permission to relocate, or if we determine, not more than 18 months nor less than 12 months prior to the end of any term of your Lease, that the commercial characteristics of your Approved Location no longer meet our criteria for a Nothing Bundt Cakes bakery, you must find another location for your Bakery within your Territory. You must comply with our then-current site selection procedures and construction procedures. In such a circumstance, you must obtain our express written consent to relocation, procure a site acceptable to us within 90 days prior to closing operations at your current Approved Location, and open for business at the new Approved Location within 30 days of closing business at your existing Approved Location. You must comply with our then-current site selection procedures and construction procedures. In the event you are required to relocate as the result of a fire or other casualty, within 90 days following the date of the loss due to fire or other casualty and except to the extent you collect business interruption payments during any transitional period, we will not collect the Royalty on the condition that you comply with our relocation criteria and find a new location approved by us within 30 days of the fire or casualty. If you relocate your Bakery without our prior written consent, we shall have the right immediately to terminate the Franchise Agreement.

We will grant you a protected area within which we will not open another Bakery under the Marks and System (the “**Territory**”), as identified in Data Sheet to the Franchise Agreement. The Territory’s boundary around your Approved Location will depend on your market area, including population density, drive times, and similar factors. There is no set minimum or maximum radius. We do not guarantee a certain population density in your Territory. Depending on the location of your Approved Location and your specific market and circumstances, the radius will be measured in terms of miles or number of blocks from the Approved Location. However, if you operate in a **ROFR Site** (based upon our authorizing you to do so), your Territory might be limited to the physical footprint of the specific site/premises. Otherwise, your Territory will exclude all Non-Traditional Sites (as defined below) physically located within the Territory. There are no restrictions on our or our Affiliate’s right to operate and grant others the right to operate Approved Locations at Non-Traditional Sites. Upon renewal of your Franchise Agreement, we reserve the right to modify and/or reduce the size of your Territory to be consistent with our then-current criteria for determining the size of a franchisee’s territory.

You will not receive an exclusive territory. Your limited territorial rights will not be exclusive in terms of marketing rights, delivery, or clientele. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. We have the right to open or license others the right to open a non-traditional site within the Territory, provided however, we will give you a right of first refusal to establish and operate a Bakery at any **ROFR Site**, which we define as any mall (indoor and outdoor) food courts, food halls, fairs, festivals, and locations or events designed for large gatherings. For this reason, your Territory is not deemed exclusive. (Section 4.7 of the Franchise Agreement).

Until your Bakery opens, we reserve the right to deliver and ship, and allow other system franchisees the right to deliver and ship, Products to customers (sometimes called “**Guests**”) located within your Territory. However, subject to our reserved rights under the franchise agreement and our E-Commerce Program, once your Bakery opens, no franchisee may deliver or ship Products to Guests located in your Territory and all customer account information should be transferred to you upon your request. Your rights described in the preceding sentence will not apply, however, if you refuse or fail to fulfill e-commerce orders, fail to deliver goods or services meeting our standards and specifications, or are otherwise not in material compliance with your obligations under your franchise agreement. In such cases, we may allow a Bakery outside of your Territory to fulfill your orders without any compensation to you, reimburse the Guest for any unfulfilled order, provide gift certificates, or otherwise remedy the situation, and you will be responsible for all of our costs in doing so. You agree to pay us or our designated supplier the then-current E-Commerce Program fees associated with maintaining the Website or other platform and fulfilling Guest orders.

On the other hand, you may deliver and ship Products to Guests located outside of your Territory provided that the Guest is not located within the territory of another open System Bakery. If the Guest is located within a territory subsequently sold to another System franchisee, upon the opening of such Bakery, you must immediately cease delivering or shipping Products to such Guest and transfer all Guest account information upon request of the Bakery owner. Subject to Sections 1.3 and 1.4 of the Franchise Agreement, you cannot, by yourself, through any Guest, courier service, or other agent, knowingly deliver, sell or ship Products within any other open Bakery’s territory, or a corporate territory which we or our affiliates own and operate. If you do, you must remit all Net Revenues earned from the sale directly to the franchisee that owns the Bakery whose territory includes the geographic area where the Products were delivered or shipped (or us or our affiliate if it is a corporate territory) and make a \$500 contribution to the Production Fund per violation.

You may not advertise or promote your Bakery outside of your Territory without our written consent, which we may withhold or revoke at any time and for any reason.

Minimum Performance Criteria

Your Bakery must meet the following minimum annual Net Revenue requirements within the time frames specified below (the “**Minimum Net Revenue Requirement**”):

<u>Performance Period</u>	<u>Minimum Net Revenue Requirement</u>
1 st Year of Operations	\$450,000
2 nd Year of Operations	\$500,000
3 rd Year of Operations	\$550,000
4 th Year of Operations	\$600,000
5 th and Subsequent Years of Operation	\$650,000

The first year of your performance will be pro-rated based on the date of the opening of your Bakery. For example, if your Bakery opens for business on May 1st, your required Minimum Net Revenue Requirement would be \$450,000 divided by 12 months multiplied by 8 months of operations (May – December). Thereafter, your Minimum Net Revenue Requirement will be calculated based on your calendar year of operations. We will include revenues from the E-Commerce Program towards your Minimum Net Revenue Requirement in any performance period.

If you do not meet these Minimum Net Revenue Requirements, you must pay the 6% royalty on the difference between the actual Net Revenues and the Minimum Net Revenue Requirement. Additionally, if you do not meet these Minimum Net Revenue Requirements, you must provide us with documentation of your efforts toward the “10,000 Bites of Joy” program and other marketing efforts, including documentation of event dates, amount of cake provided, eClub sign-ups achieved and the like. While failure to meet these Minimum Net Revenue Requirements does not cause you to lose your limited territorial protection, we have the right to terminate your Franchise Agreement if you fail to meet the Minimum Net Revenue Requirement in any Performance Period.

Development Rights Rider

You may (if you qualify) develop and operate a number of Bakeries within a specific area (the “Development Area”). We and you will identify the Development Area in the Development Rights Rider before signing it. We base the Development Area’s size primarily on the number of Bakeries you agree to develop, demographics, and site availability. We will determine the number of Bakeries you must develop, and the deadlines for development, to keep your development rights. We and you will then complete the schedule in the Development Rights Rider before signing it. Under the Development Rights Rider, we first must accept each new site you propose for each new Bakery. After we accept (and you secure lawful possession of) a proposed site, we also will determine the Territory for that Bakery. Our then-current standards for sites and territories will apply. We have the right to terminate the Development Rights Rider if you do not satisfy your development obligations.

Failure to comply with the Development Schedule in Exhibit A to the Development Rights Rider, including closing Bakeries open during the term of the Development Rights Rider, will result in termination of the Development Right Rider. However, we will not include Bakeries in the Development Area which are being relocated pursuant to our standards and specifications in determining compliance with the Development Schedule. In the event that you fail to meet the Development Schedule, and the Development

Rights Rider is terminated, you will retain your rights to any individual Bakeries for which you have (a) executed Franchise Agreements, and (b) made all appropriate payments to us.

In order to exercise your rights to open each additional Bakery under a Development Rights Rider, you must: (a) be fully compliant with the terms of the Development Rights Rider and any other agreements with us, our affiliates, and our approved and designated suppliers, and have complied with those agreements during their respective terms; (b) have fully met your performance requirements stated in your individual Franchise Agreements, if any; and (c) have satisfied all monetary obligations you owe to us or our affiliates and approved vendors, and pay the initial Franchise Fee of \$45,000 for each additional Bakery to be opened under the Development Rights Rider. You must also ensure that neither the Development Rights Rider nor any other agreement between you and us has expired or been terminated and sign a general release in our favor. You must meet these conditions at the time of signing a Franchise Agreement for a Bakery, seeking lease approval for additional Bakeries, and requesting permission to open additional Bakeries.

We will require you to sign our then-current form of Franchise Agreement for each individual Bakery developed under a Development Rights Rider, the terms of which may materially differ from the terms of the Franchise Agreement attached to this disclosure document or the Franchise Agreement to which the Development Rights Rider is attached. Each Bakery will be operated: (i) from a distinct site located within the Development Area; and (ii) within its own Territory that we will define once the site for that Franchised Business has been approved. We will approve sites for additional Bakeries developed under your Development Rights Rider using our then-current site selection criteria.

Reserved Rights

The license granted to you under the Franchise Agreement is limited to the right to develop and operate one Bakery at the Approved Location in your Territory and does not include: (i) any right to offer any product or service via e-commerce, except through our authorized E-Commerce Program; (ii) any right from the Bakery to sell products or services at wholesale prices or for resale or further distribution; (iii) any right to market or distribute Products in any channel of distribution not specifically identified in the Franchise Agreement; or (iv) any right to exclude, control, or impose conditions on our development of future franchised, company or affiliate-owned bakeries (whether under the Marks or different trade names and trademarks) at any time, within or outside of your Territory (except as otherwise prohibited in the Franchise Agreement). We retain all other rights not expressly granted to you in the Franchise Agreement, and we may, among other things, on any terms and conditions we deem advisable, and without granting you any rights therein:

- (a) own and operate or license to others the right to own and operate Bakeries at any location(s) outside your Territory under the Marks and System, notwithstanding their proximity to the Territory or the Bakery or their actual or threatened impact on sales at your Bakery;
- (b) own and operate or license to others the right to own and operate bakeries at any location(s) inside or outside your Territory under different marks;
- (c) establish and operate, or license others the right to establish and operate, Bakeries at Non-Traditional Sites within the Territory, and solicit and complete work for National Accounts as otherwise provided for in Section 4.7 of the Franchise Agreement;
- (d) sell and distribute, directly or indirectly, or license others to sell and distribute within or outside the Territory, directly or indirectly, without compensation to any franchisee,

any products, services or merchandise, from any location or to any purchaser or through any alternative channel or method of distribution (i.e., non-bakery) including, but not limited to, selling Products via retail and wholesale distribution, in an airport, train, or bus station, supermarket location, convenience store, office building, military base, commissary, hospital, health care facility, college or university campus, club store, cafeteria, stadium, arena, ballpark, country club, casino, resort, or theatre and other retail facilities not solely dedicated to the sale of the Approved Products, mail order, third-party delivery services, and e-commerce channels, as long as these sales are not conducted from a dedicated Nothing Bundt Cakes® Bakery operated from a location inside the Territory (collectively, “**Non-Traditional Sites**”), except we will give you a right of first refusal to establish and operate a Bakery at any malls (indoor and outdoor) food courts, food halls, fairs, festivals, and locations or events designed for large gatherings (individually, a “**ROFR Site**” and collectively, the “**ROFR Sites**”), provided that: (i) you must be compliant with any and all agreements between you and us, our affiliates and our approved and designated suppliers; (ii) the ROFR Site is within your Territory and you meet the property owner’s current requirements for a party to utilize the ROFR Site as contemplated by the nature of the ROFR Site; and (iii) you meet our criteria for a multi-unit franchise owner. We will provide you written notice of our intent to establish and operate a Bakery at a ROFR Site (the “**Notice**”) in your Territory. You will have the period of time specified in the Notice, or if no time period is specified, 30 days from the date of the Notice in which to exercise your right of first refusal which we may condition upon requirements otherwise established in the Franchise Agreement (see Section 4.7), including but not limited to your execution of our then-current franchise agreement (the terms of which may materially vary from the terms of your Franchise Agreement) and payment of our then-current initial fee. If you do not meet our criteria, fail to timely exercise the right of first refusal or decline the opportunity to develop a Bakery at the ROFR Site, then we may offer the opportunity to others, including our affiliates, designees, assignees or other franchisees the right to operate ROFR Sites in your Territory. See Section 4.7 of our form of Franchise Agreement;

- (e) merge with, acquire or be acquired, establish or become associated with any businesses or locations of any kind under other systems and/or trademarks or trade names, which businesses and locations may offer or sell items, products and services that are the same as or similar to the services and products offered at or from any Approved Location and which may be located anywhere within or outside your Territory; and
- (f) engage and license others to engage in any other activities not expressly prohibited by the Franchise Agreement.

We reserve the same rights in the Development Rights Rider concerning the Development Area as described above and otherwise may engage in any other activities not expressly prohibited by the Development Rights Rider.

Third-Party Delivery Service Providers

We reserve the right to engage third-party delivery service providers to deliver Approved Products to Guests in your Territory which are ordered through the 3PD Providers’ online marketplace platforms or on our Website but fulfilled by a 3PD Provider (known as “2PD”). The 3PD Providers may elect to fulfill Guest orders from your Bakery or any other Bakery, and you agree that the 3PD Providers’ fulfillment of

such orders (even if it means other Bakeries make sales within your Territory) does not violate any territorial rights granted to you and is specifically reserved to us under Section 1.3 of the Franchise Agreement. The Bakery selected by a 3PD Provider to fulfill the order will be determined solely by the 3PD Provider in accordance with its delivery service algorithms, which evaluate a number of different factors before selecting one Bakery to fulfill the order. Franchisees have no right to object to or contest any decision made by a 3PD Provider with respect to the Bakery selected to fulfill such sales, the priority in which your Bakery is listed on the 3PD Provider marketplace, and other decisions related to the placement and fulfillment of such orders. If a franchisee is selected by a 3PD Provider to fulfill an order, the franchisee will be obligated to satisfy the order in accordance with standards prescribed by us and the 3PD Provider from time to time. Further, the franchisee will agree that it will, if required, sign agreements directly with 3PD Providers that will govern the franchisee's participation in our 3PD Provider and 2PD program and that the franchisee will be bound by the terms and conditions of our agreements with each of the 3PD Providers. Subject to additional procedures, rules and policies adopted by us, 3PD Providers will collect all funds from Guests ordering through their online platforms. The 3PD Providers will remit to the franchisee the purchase price for the products purchased less the 3PD Provider's commission and other fees and charges. We reserve the right to amend, modify and even terminate any 3PD Provider or 2PD program, but you are obligated to participate in any such Provider program in accordance with its current terms as long as it remains in effect.

E-Commerce Program

The grant of a franchise includes the right, but also the obligation to engage in e-commerce through our E-Commerce Program which includes our Website, our 2PD program, and other e-commerce platforms approved by us including, but not limited to, 3PD platforms. Pursuant to the E-Commerce Program, you must fulfill online orders Guests place which require pick-up, delivery, or shipping within your Territory pursuant to the terms we negotiate. You are required to offer delivery on the Website and other e-commerce platforms approved by us as well as offer delivery for phone and walk-in orders. The Bakery selected to fulfill an E-Commerce Program order will be determined solely by us or the third-party platform in accordance with algorithms that evaluate a number of different factors. Franchisees have no right to object or contest any decision made by us with respect to the Bakery selected to fulfill orders. All Guest payments will be remitted directly to the franchisee's designated bank account, net of any vendor's then-current credit card processing or other fees (the "Vendor Fee") and gateway fees, to administer the platform and process payments, which are subject to change. We have the right to change the products and services offered through any E-Commerce Program and the suggested retail price for such goods. We may prohibit a franchisee from participating in the E-Commerce Program if the franchisee is not compliant with the terms of the E-Commerce Program, its franchise agreement, the Operations Manual, or any other agreement with us or our affiliates and subsidiaries. We may change the user terms, approved e-commerce platforms, our vendors, and methods and times for payment under the E-Commerce Program at our discretion. If a franchisee refuses or fails to fulfill e-commerce orders, fails to offer delivery, fails to deliver goods or services meeting our standards and specifications, or is otherwise not in material compliance with its obligations under its franchise agreement, we may allow a Bakery outside of the franchisee's territory to fulfill the orders without any compensation, reimburse the Guest, provide gift certificates, or otherwise remedy the situation, and the franchisee will be responsible for our costs in doing so. As a franchisee, you must pay us or our designated supplier the then-current E-Commerce Program fees associated with building and maintaining the Website or other platform and fulfilling Guest orders. We may require a franchisee to ship cakes from your Bakery to locations outside of your Territory.

Alternative Channels of Distribution

At this time, we have not established other channels of distribution for products and services that are the same or similar to the products and services offered at Nothing Bundt Cakes® Bakeries, either under

our Marks or under different trademarks, but reserve the right to do so at any time. However, certain products or services from our affiliates, whether currently existing, in research and development, or developed in the future, may be distributed in your Territory/Development Area by us or our affiliates, or our franchisees, licensees or designees, in the manner and through such channels of distribution as we determine at our sole discretion. Alternate channels of distribution include, but are not limited to, sales of cake mixes, cake making kits, kitchen supplies, and aprons and other apparel via the e-commerce channels, through wholesale distribution, through retail and wholesale outlets, supermarkets and via direct marketing and mail order catalog. The Franchise Agreement does not grant you the right to distribute the products as described in this paragraph. At our sole discretion, we reserve the right to share with you any of the proceeds generated from our activities through the use of alternative channels of distribution.

Non-Traditional Sites and National Accounts

In addition to the description of Non-Traditional Sites in the Reserved Rights section above, we have the right to enter into agreements, arrangements, and programs, or to directly provide Products to, (i) Non-Traditional Sites, wherever located, and (ii) “National Accounts,” wherever located. A National Account may include, but is not limited to, an entity that, on their own or through agents, franchisees, or licensees, or other third parties, own, manage, control or otherwise represent multiple commissary-style locations, as well as retail or wholesale outlets, novelty gift shops, large commissaries, corporations, organizations, government entities, and health and school systems, without regard to the aggregate contract amount of the services to be performed. A National Account may also include a gifting program that we operate ourselves or through other franchisees, licensees, or third parties, to provide Products to locations and clientele within or outside of your Territory. We will determine whether an entity constitutes a National Account at our sole discretion, and you disclaim any compensation or consideration for work performed by others in your Territory pursuant to the terms of the Franchise Agreement (Section 4.7).

The Franchise Agreement does not grant you the right to engage in wholesale distribution.

Except as otherwise provided in the Franchise Agreement, your Territory may not be altered without your approval, and we will not modify your territorial rights within your Territory under any other circumstances. The Franchise Agreement does not contain any provisions under which you might receive any options, rights of first refusal or similar rights to acquire additional franchises within the Territory or in any contiguous areas.

Item 1 describes our current Affiliated Programs that offer franchises, their principal business addresses, the goods and services they sell, whether their businesses are franchised and/or company-owned, and their trademarks. As noted in Item 1, all of these affiliated franchise brands do not have the same principal business address as us and they do maintain physically separate offices and training facilities from our offices and training facilities. The affiliated franchisors and the affiliated franchise brands are not direct competitors of our franchise network given the products or services they sell. We do not operate or franchise, or currently plan to operate or franchise, any business under a different trademark that sells or will sell goods or services similar to those that our franchisees sell.

ITEM 13

TRADEMARKS

You will obtain the right to use the following Marks in connection with operating your Bakery, all of which are registered with the U.S. Patent and Trademark Office (“PTO”) on the Principal Register. We currently own all of the trademarks listed in the table below. All required affidavits and renewals have been filed for these Marks.

Mark	Registration Number	Registration Date
	3,309,781	October 9, 2007
Nothing Bundt Cakes	2,697,008	March 18, 2003
Frosting Design	3,526,479	November 4, 2008
Bundtini	3,839,009	August 24, 2010
	4,579,282	August 5, 2014
	4,579,284	August 5, 2014
Bring The Joy	7,347,991	April 2, 2024
	8,146,959	February 17, 2026

There are no currently effective material determinations of the United States Patent and Trademark Office, the Trademark Trial and Appeal Board, any state trademark administrator or court, or any pending infringement, opposition or cancellation proceedings, nor any pending material litigation involving the Marks shown above. There are no agreements currently in effect which significantly limit our right to use or license others the right to use the Marks in any manner material to the System. We are not aware of any superior prior rights or infringing uses that could materially affect your use of the principal Marks.

We may add additional trademarks to the System or discontinue the use of any mark used in connection with the System at any time. You must promptly notify us of any suspected unauthorized use of the Marks, any challenge to the validity of the Marks, or any challenge to our ownership of, our right to use and to license others to use, or your right to use, the Marks. We have the sole right to direct and control any administrative proceeding or litigation involving the Marks, including the right to settle the proceedings or litigation. We have the exclusive right, but not the obligation, to affirmatively prosecute actions against third parties for infringement or threatened infringement of the Marks.

We will defend you against any third-party claim, suit, or demand arising out of your use of the Marks. If we, in our sole discretion, determine that you have used the Marks in accordance with the Franchise Agreement, we will pay the cost of defending the action, including the cost of any judgment or settlement. If we, in our sole discretion, determine that you have not used the Marks in accordance with the Franchise Agreement, we will control the defense but you will be required to pay for the defense or to reimburse us for costs we incurred in providing the defense, including the cost of any judgment or settlement. In the event of any litigation relating to your use of the Marks, you are required to sign all documents and assist us, as we deem necessary, to carry out the defense or prosecution including, without limitation, becoming a nominal party to any legal action. Except to the extent that such litigation is the result of your use of the Marks in a manner inconsistent with the terms of the Franchise Agreement, we will reimburse you for your out-of-pocket costs in performing such acts.

We are not aware of any superior prior rights or infringing uses that could materially affect your use of the Marks in any state; however, a federal trademark registration does not necessarily protect the use of the concerned mark against a prior user in a given relevant market area. Before entering into the Franchise Agreement, you should make every effort to ascertain that there are no existing uses of the Marks or confusingly similar marks being used in the market area where you wish to do business. You should immediately notify us of any confusingly similar marks you discover.

We are the lawful and sole owner of the domain name nothingbundtcakes.com. You cannot register any of the Marks now or hereafter owned by us or any abbreviation, acronym or variation of the Marks, or any other name that could be deemed confusingly similar, as Internet domain names. We retain the sole right to advertise the System on the Internet and to create, operate, maintain and modify, or discontinue using a website using the Marks. You may access our website through your assigned Bakery web page. Except as we may authorize in writing in advance, however, you cannot: (i) link or frame our website; (ii) conduct any business or offer to sell or advertise any products or services on the worldwide web; or (iii) create or register any Internet domain name in connection with your franchise.

You may use only the Marks which we designate and may use them only in the manner we authorize and permit. Any goodwill associated with the Marks or our System, including any goodwill which might be deemed to have arisen through your activities, inures directly and exclusively to our benefit. You may use the Marks only at the Approved Location or in advertising for the Bakery. You must use all Marks without prefix or suffix and in conjunction with the symbols "SM," "TM," "S" or "R," as applicable. You may not use the Marks in connection with the offer or sale of any services or products which we have not authorized for use in connection with the System. You may not use the Marks as part of your corporate or other legal name. We must approve your corporate name and all fictitious names under which you propose to do business in writing before use. You must use your corporate or limited liability company name either alone or followed by the initials "D/B/A" and the business name "Nothing Bundt Cakes®." You must promptly register at the office of the county in which your Bakery is located, or such other public office as provided for by the laws of the state in which your Bakery is located, as doing business under such assumed business name.

All of your advertising must prominently display the Marks and must comply with our standards for using the Marks. All such advertising is subject to our prior written approval which we will not unreasonably withhold. We reserve the right to approve all signs, stationery, business cards, forms, and other materials and supplies bearing the Marks. You may use the Marks including, without limitation, trade dress, color combinations, designs, symbols, and slogans, only in the manner and to the extent specifically permitted by the Franchise Agreement or by our prior written consent. You must submit to us and we must approve all advertising, publicity, signs, decorations, furnishings, equipment or other materials employing the Marks, or related marks, before first publication or use. We will not unreasonably withhold our

approval. You must identify yourself as the owner of the Bakery (in the manner we prescribe) in conjunction with any use of the Marks including, without limitation, on invoices, order forms, receipts, and business stationery, as well as at such conspicuous locations as we may designate in writing at the Bakery premises.

We reserve the right to substitute different Marks for use in identifying the System and Bakeries operating under the System. You must discontinue using all Marks which we have notified you, in writing, have been modified or discontinued within 10 days of receiving written notice and must promptly begin using such additional, modified or substituted Marks at your expense.

Development Rights Rider

The Development Rights Rider does not grant you any independent right to use the Marks. Your right to use the Marks will be governed solely by the terms and conditions of your individual Franchise Agreements with us.

ITEM 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

We do not own any registered patents or copyrights which are material to the franchise; however, we claim common law copyright and trade secret protection for several aspects of the franchise System, including the Proprietary Recipes and training procedures, our Operations Manual, advertising, and business materials.

There are no current determinations, proceedings or litigation involving any of our copyrighted materials. Should you become aware that any unauthorized third party is using any of our copyrighted materials, we request that you notify us of such unauthorized use. We may revise our Franchise System and any of our copyrighted materials in our discretion and may require that you cease using any outdated copyrighted materials. You will be responsible for printing any revised or new advertising, marketing or other business materials.

During the term of the Franchise Agreement, you will receive information which we consider trade secrets and confidential information. You may not, during the term of the Franchise Agreement or thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any trade secrets, including our Proprietary Recipes and other trade secrets, supplier networks and pricing plans through supplier networks, operating systems, other standards and specifications for product and/or service placement and pricing, price marketing mixes related to products and services offered under the System, copyrighted materials, including the Operations Manual, and other methods, techniques, and know-how concerning the operation of the Bakery (“**Confidential Information**”) you will acquire in your capacity as our franchisee. Guest information, including Guest names, contact information, purchasing histories, and discounts offered to Guests (collectively, “**Guest Information**”) also constitute our trade secrets and confidential information. You must report all required Guest Information into our Guest management database (the “**CRM**”).

We do not presently sell or otherwise disclose Guest Information to third parties. You are prohibited from disclosing Guest Information to third parties for any purpose and must adhere to any privacy policies we may now or in the future establish with respect to Guest information. You may divulge Confidential Information only to employees who must have access to it in order to perform their employment obligations. In order to protect our Confidential Information, you shall cause each of your Owners and other employees who have access to our Confidential Information, received training from us

or whom we may reasonably require, to execute a confidentiality agreement consistent with the restrictions set forth in the Franchise Agreement with respect to our Confidential Information. We have created a form of Confidentiality Agreement for your convenience which is attached to the Franchise Agreement as Exhibit 4. You are not obligated to use the form of Confidentiality Agreement. However, if you choose to use it, it is your obligation to have it reviewed by your local attorney and otherwise to ensure it is valid and enforceable under applicable law. It is your obligation to ensure that any form of confidentiality agreement that you utilize to comply with the restriction on the use and disclosure of Confidential Information as set forth in the Franchise Agreement is valid and enforceable under applicable law.

The Franchise Agreement provides that if you, your employees, or principals develop any new concept, process or improvement in the operation or promotion of the Bakery, training, operation, or other business materials, you shall promptly notify us and provide us with all necessary related information, without compensation. Any new concept, process or improvement will become our sole property and we shall be the sole owner of all patents, patent applications, trademarks, copyrights and other intellectual property rights related to the new concepts. You and your principals must assign to us any rights you may have or acquire in new concepts you or your employees develop, including the right to modify such concept, process or improvement, and otherwise must waive and/or release all rights of restraint and moral rights to any new concepts you or your employees develop. You and your principals agree to assist us in obtaining and enforcing the intellectual property rights to any new concept, process or improvement in any and all countries and further agree to execute and provide us with all necessary documentation for obtaining and enforcing such rights. You and your principals must irrevocably designate and appoint us as your agent and attorney-in-fact to execute and file any such documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. In the event that such provisions of the Franchise Agreement are found to be invalid or otherwise unenforceable, you and your principals must grant us a worldwide, perpetual, non-exclusive, fully-paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent the Franchise Agreement, directly or indirectly infringe on your rights to the new concepts.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE

ACTUAL OPERATION OF THE FRANCHISE BUSINESS

You must devote your personal full-time attention and best efforts to the management and operation of the Bakery. In the event that you are a corporation, limited liability company or partnership, one of your principals must serve as the operator of the Bakery (the “**Operator**”) and dedicate their full time and attention and best efforts to the day-to-day operations of the Bakery. The Operator must be approved by us and must successfully complete our initial training program and meet our then-current standards for Operators before assuming the position of Operator. An Operator must have full authority to act on your behalf in all dealings with us.

In the event that none of your principals are approved by us to serve as the Operator, or are unable to dedicate their full time and attention to the day-to-day operations of the Bakery, you may appoint a non-principal to serve as the Operator, provided that the non-principal operator meets our then current standards for Operators, successfully completes our initial training program, and is approved by us before assuming the position of Operator

Your Operator may, in our sole discretion, be approved for multiple franchise agreements or multiple Bakeries. You will keep us informed at all times of the identity of any employees acting as Operator of a Bakery, and any change in their employment status. Operators are not required to have an

equity interest in your Bakery. In any event, you are personally responsible for the operation of your Bakery(s) and your Bakery must at all times be staffed with an Operator who has successfully completed our initial training program.

In the event that an Operator resigns or is otherwise terminated, you will have 60 days to hire a replacement Operator who meets our then-current standards for an Operator and who is approved by us in writing before hiring. The new Operator must complete initial training to our satisfaction within 30 days after being hired, subject to the availability of our personnel.

Your Operator(s) shall devote full time and best efforts to the day-to-day operation and management of the Bakery and shall not engage in any other business activity without our prior written consent.

You (or if you are a corporation, each of your shareholders; or if you are a partnership, each of your general partners; or, if you are a limited liability company, each of your members), and your/their spouse(s) must sign a Personal Guaranty attached as Exhibit 6 to the Franchise Agreement or Exhibit 2 to the Development Rights Rider, as applicable. In addition, to the extent your financials alone do not qualify you for a franchise, we may require your spouse to execute a personal guaranty, to the extent your spouse's financials are necessary to qualify you for a franchise.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You must offer and sell all of the products which we require and only the products which we authorize for the System, in the manner we prescribe, which presently include cakes, baking supplies, design accoutrements, apparel, and related goods and services. You will not offer to sell or provide at or through the Bakery any merchandise, products or services that have not been approved in writing or use the premises for any other purpose other than the operation of the Bakery. You may not use nor sell any Products that do not meet our standards and specifications, unless approved in writing.

You will offer and sell all Products in accordance with our standards and specifications. We have the right to require you to offer and sell additional goods or services as we may designate. There are no limits on our right to do so. You must at all times maintain sufficient levels of inventory to meet and satisfy consumer demand and maintain the goodwill associated with the Marks and System. You must stop using or offering disapproved products or services immediately upon notice that such services or products have been discontinued. If the law prohibits the use or sale of any product or service, use must cease immediately.

Your grant of a Bakery does not include: (i) any right to offer any services via e-commerce, apart from our E-Commerce Program; (ii) any right to establish an independent website or to establish a URL incorporating the Marks or any variation thereof; or (iii) any right to distribute, market, or implement our services in any channel of distribution not specifically identified in the Franchise Agreement.

ITEM 17

RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
a.	Length of franchise term	2.1 of Franchise Agreement and 3 of Development Rights Rider	The term shall begin on the date we sign the Franchise Agreement and shall continue until 10 years from the Bakery opening date. In the event you purchase an existing Bakery from an existing franchisee, the term shall be for the remaining unexpired term of the seller's franchise agreement. Development Rights Rider term depends on development obligations.
b.	Renewal or extension of the term	2.2 of Franchise Agreement	One additional 10-year term. No renewal or extension of Development Rights Rider.
c.	Requirements for you to renew or extend	2.2 of Franchise Agreement	You must: (i) provide notice of your renewal no fewer than 3 months and no greater than 9 months prior to the end of the term; (ii) demonstrate to our satisfaction that you have the right to operate the Approved Location for the duration of the renewal term or, if you are unable to continue operating at the Approved Location, secure a substitute location that is acceptable to us; (iii) have requested and we have conducted a reimage survey not more than twelve (12) months, and not less than six (6) months, prior to the expiration of the then-current term to allow for reimage investment planning; (iv) demonstrate to our satisfaction that you are financially capable of operating the Bakery for a renewal term by providing us with financial records as requested by us, including but not limited to those set forth in Section 12.1 of the Franchise Agreement, and subject to our inspection and audit right in in the Franchise Agreement; (v) complete to our satisfaction, no later than 90 days prior to expiration of your then-current term, all maintenance, refurbishing, reimaging, renovating, updates and remodeling of the Bakery premises, as well as any update to required hardware and software, as necessary to bring the Bakery and all equipment into full compliance with our then-current System standards and specifications for new franchisees; (vi) not be in breach of any provision of the Franchise Agreement, or any other agreement with us, our affiliates, approved/designated suppliers and vendors, and also be in substantial compliance with these agreements during their respective terms; (vii) satisfy all monetary obligations you have to us, our affiliates, and approved or designated suppliers/vendors; (viii) at your expense, you complete to our satisfaction our then-current training requirements, if any, for renewing franchises; (ix) execute our then-current form of Franchise Agreement, the terms of which may materially vary from the terms of your current Franchise Agreement including, but not limited to, a modification of your Territory as we deem appropriate under the then-current criteria we

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
			utilize for determining the size of a franchisee's territory and pay a renewal fee equal to 50% of our then-current initial franchise fee; and (x) you execute a general release in favor of us and our affiliates in the form we prescribe.
d.	Termination by you	Not applicable	Not applicable
e.	Termination by us without cause	Not applicable	Not applicable
f.	Termination by us with cause	14.1 -14.4 of Franchise Agreement and 8 of Development Rights Rider	We can terminate upon any material breach of the Franchise Agreement. While termination of the Development Rights Rider does not impact any then-effective franchise agreement, termination of the Franchise Agreement entitles us to terminate the Development Rights Rider.
g.	"Cause" defined – curable defaults	14.3 and 14.4 of Franchise Agreement	We have the right to terminate the Franchise Agreement after providing you a 15 day cure period if: (a) you fail to pay any monies you owe us or our affiliates; (b) you fail to immediately endorse and deliver to us any payments due to us from any third party that is erroneously made to you; (c) you fail to maintain sufficient levels of inventory to meet consumer demand; (d) you fail to purchase or lease an Approved Location within 90 days from the date you sign the Franchise Agreement or if you do not build out your Bakery to our standards and specifications and open for business within 270 days from the date you sign the Franchise Agreement, and you have not otherwise been excused by us from such deadline (although no cure opportunity is available if more than 365 days have passed since you signed the Franchise Agreement); (e) you fail to operate the Bakery during the months, days and hours that we prescribe; (f) you fail to personally supervise Bakery operations or employ adequate personnel; (g) you fail to maintain our quality controls and standards; (h) you fail to procure or maintain any licenses, certifications, or permits necessary for the operation of your Bakery; (i) you fail to notify us of any change in your banking relationship, including changes to banking institutions or account numbers, or if you siphon any portion of the Gross Sales of your Bakery into a bank account not approved of by us or which is not accessible to us via EFT; (j) you offer any unauthorized or unapproved products or services in connection with the operation of your Bakery; or (k) you order or purchase supplies from unapproved suppliers. Except as stated for above, we have the right to terminate the Franchise Agreement after providing you a 30-day cure period if you fail to perform or comply with any one or more of the terms or conditions of the Franchise Agreement or any other agreement with

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
			us or our affiliates, including compliance with the Operations Manual.
h.	“Cause” defined – non-curable defaults	14.1 and 14.2 of Franchise Agreement and 8 of Development Rights Rider	The Franchise Agreement will automatically terminate without notice or an opportunity to cure if: (a) you make an assignment for the benefit of creditors, file a voluntary petition in bankruptcy, are adjudicated bankrupt or insolvent, file or acquiesce in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consent to or acquiesce in the appointment of a trustee or receiver for you or the Bakery; (b) proceedings are commenced to have you adjudicated bankrupt or to seek your reorganization under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within 60 days, or a trustee or receiver is appointed for you or the Bakery without your consent, and the appointment is not vacated within 60 days; or (c) you purport to sell, transfer or otherwise dispose of your interest in the Franchise Business without our written approval. We have the right to terminate the Franchise Agreement with notice without providing you an opportunity to cure if: (a) you take part in criminal acts or misconduct; (b) you commit fraud or make any material misrepresentations; (c) you make any misrepresentations in connection with the franchise application; (d) you fail to complete our initial training program or any ongoing training program to our satisfaction within the time frames we designate; (e) you receive two or more written notices of default within any 12 month period; (f) you materially breach any other agreement with us or our affiliates, or your landlord, or threaten a material breach of such an agreement, including any lease for the Approved Location, and fail to cure the breach within any applicable cure period; (g) you misuse the Marks or Confidential Information; (h) you violate any health, safety or sanitation law; (i) you violate the in-term restrictive covenants of the Franchise Agreement; (j) a lien or writ of attachment or execution is placed against you and is not released or bonded against within 30 days; (k) you become insolvent; (l) you abandon the Bakery; (m) you misuse our proprietary software; (n) you fail to maintain required insurance; (o) you fail to comply with any governmental notice of non-compliance with any law or regulation within 15 days of the notice; (p) any governmental action is taken against you that results in any obligation upon us; (q) you fail to comply with any anti-terrorist laws; (r) you misuse taxes or other sums held for payment to third parties; (s) there are insufficient funds in your bank account to cover EFT payments 3 or more times in any 12 month period; (t) an audit reveals that you have understated your Royalty or Advertising Requirement payments or expenditures by more than 2%, or you have failed to submit timely reports and/or remittances for any two reporting periods within any 12 month period; (u) you

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
			engage in any dishonest, unethical or discriminatory conduct which, in our opinion, reflects adversely on the System, Marks or the Approved Products; (v) you engage in any violent or threatening act towards an employee, customer, or any other person; or (w) you fail to meet the Minimum Net Revenue Requirement in any Performance Period. We have the right to terminate the Development Rights Rider if you do not meet development schedule or other obligations or if Franchise Agreement or another franchise agreement between us and you (or your affiliated entity) is terminated by us for cause or by you for any or no reason. However, termination of the Development Rights Rider does not impact any then-effective franchise agreement.
i.	Your obligations on termination /non-renewal	15 of Franchise Agreement	Upon termination or expiration of the Franchise Agreement, you must: (i) cease all operations under the Franchise Agreement; (ii) promptly pay all sums you owe us; (iii) cease using the Marks and System; (iv) return to us the Operations Manual and all other manuals, proprietary materials, and Confidential Information; (v) cease using and assist in transferring all of your telephone numbers to us; (vi) vacate the Bakery premises if we exercise our rights under the Collateral Assignment of Lease; (vii) return to us all items reflecting the Marks; (viii) cease holding yourself out as our franchisee; (ix) take necessary action to amend or cancel any business name or equivalent registration which contains our trade name or Marks; (x) allow us to inspect your financial records; (xi) comply with the post term covenants contained in the Franchise Agreement; (xii) cease to use in advertising or in any other manner any methods, procedures or techniques associated with us or the System; (xiii) execute periodically any papers, documents, and assurances necessary to effectuate termination or nonrenewal; and (xiv) pay liquidated damages.
j.	Assignment of contract by us	17.1 of Franchise Agreement	No restrictions on our right to assign or transfer.
k.	“Transfer” by you – definition	17.2 and 17.3 of Franchise Agreement	A sale, transfer or assignment requiring our prior written consent occurs: (i) if you are a corporation, upon any assignment, sale, pledge or transfer of any fractional portion of your voting stock, or any increase in the number of outstanding shares of your voting stock which results in a change in ownership; (ii) if you are a partnership, upon the assignment, sale, pledge or transfer of any fractional partnership ownership interest; or (iii) if you are a limited liability company, upon any assignment, sale, pledge or transfer of any fractional portion of any interest in the limited liability company.

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
l.	Our approval of transfer by franchisee	17.2 and 17.4 of Franchise Agreement and 9 of Development Rights Rider	You may not transfer any rights in the franchise without our prior written consent. We have the right to condition our approval of any sale, transfer, assignment or encumbrance as described below. Your development rights under Development Rights Rider are not assignable.
m.	Conditions for our approval of transfer	17.4 of Franchise Agreement	We will approve a proposed transfer if: (i) all of your accrued monetary obligations to us, our affiliates, and our approved and designated suppliers have been paid; (ii) all existing defaults under the Franchise Agreement have been cured; (iii) you execute a general release in favor of us and our affiliates; (iv) you provide us a copy of the executed purchase agreement; (v) the transferee meets our qualifications; (vi) the transferee executes our then-current Franchise Agreement for the remaining unexpired term of the Franchise Agreement; (vii) you pay us a \$10,000 transfer fee in the event of a transfer of the Bakery or \$5,000 in the event of a transfer of the ownership interests in franchisee; (viii) the transferee satisfactorily completes our training program; (ix) you comply with the post term provisions of the Franchise Agreement; (x) the transferee obtains all necessary licenses and permits required to operate the Bakery; (xi) to the extent required by the terms of any leases or other agreements, the lessors or other parties must have consented to the proposed transfer; (xii) the transfer is made in compliance with all applicable laws; (xiii) the purchase price and terms of the proposed transfer are not so burdensome to the prospective transferee as to impair or materially threaten its future operation of the Bakery and performance under its Franchise Agreement; (xiv) you must request that we provide the prospective transferee with our current form of disclosure document and we shall not be liable for any representations not included in the disclosure document; (xv) our approval of the transfer shall not constitute a waiver of any claims we may have against the transferring party; (xvi) we shall have the right to disclose to any prospective transferee such revenue reports and other financial information concerning you and your Bakery as you have supplied us; and (xvii) we may withhold or condition our consent to any transfer as we deem appropriate based on the circumstances of the transfer or otherwise. The failure to comply with any of the aforementioned conditions may result in our disapproval of the transfer at any time.
n.	Our right of first refusal to acquire your business	17.7 of Franchise Agreement	We can match any offer for the franchised business. We will notify you within ten (10) business days after receiving notice from you whether we wish to exercise our right to purchase your business.

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
o.	Our option to purchase your business	15.2 of Franchise Agreement	Upon termination or expiration of your agreement, for whatever reason, we have the option to purchase the assets of your business at book value.
p.	Your death or disability	17.5 of Franchise Agreement	Upon your death or disability, your rights under the Franchise Agreement may pass to your heirs or legatees, provided that, within 90 days of your death or disability, they agree to assume your obligations under the Franchise Agreement, successfully complete our initial training program, and otherwise meet our satisfaction.
q.	Non-competition covenants during the term of the franchise	16.1 of Franchise Agreement	During the term of the Franchise Agreement, neither you, nor any member of your immediate family or the immediate family of your Owners who work at the business may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation: (i) own, maintain, engage in, be employed by, lend money to, extend credit to or have any interest in any other business which operates or licenses the sale of businesses which offer and sell cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees, provided this restriction does not apply to any other Bakery; or (ii) solicit the Bakery's Guests, any National Account or contact our suppliers or vendors for any competitive purpose (subject to applicable state law). The Franchise Agreement provides a list of brands which sell cakes, cookies, baked goods, etc. which we designate as being competitive brands.
r.	Non-competition covenants after the franchise is terminated or expires	16.2 of Franchise Agreement	For a period of 2 years after the expiration and nonrenewal, transfer or termination of the Franchise Agreement, regardless of the cause, neither you, your Owners, nor any member of your immediate family or the immediate family of your Owners who work at the business may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation, (i) enter into any business competing in whole or in part with us in granting franchises or licenses to operate businesses which offer and sell cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees at the time the Franchise Agreement is terminated or expires and is not otherwise renewed; or (ii) own, maintain, engage in, lend money to, extend credit to, have any interest in, or be employed as an officer, director, executive, or principal of: (a) businesses which offer and sell cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees at the time the Franchise Agreement is terminated or expires and is not otherwise renewed (a) at the franchised business premises, (b) within the Territory, or (c) within a radius of 10 miles of the perimeter of (1) the Territory being granted hereunder or (2) any other Territory licensed by us as of the

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
			date of expiration or termination of the Franchise Agreement; or (iii) solicit business from Guests of your former Bakery or contact any of our suppliers or vendors for any competitive business purpose; or (iv) solicit any of our employees, or the employees of our affiliates or any other System franchisee to discontinue employment. The 2-year time period will be tolled during any default of the non-compete and confidentiality covenants (subject to applicable state law). The Franchise Agreement provides a list of brands which sell cakes, cookies, baked goods, etc. which we designate as being competitive brands.
s.	Modification of agreement	20.2 of Franchise Agreement	The Franchise Agreement may only be modified or amended in writing signed by all parties.
t.	Integration/merger clause	20.2 of Franchise Agreement	Only the terms of the Franchise Agreement are binding (subject to state law). Any representations or promises made outside the disclosure document and franchise agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	19.3, 19.4 and 19.5 of Franchise Agreement	You must bring all disputes before our CEO before bringing a claim before a third party. After exhausting this internal dispute resolution procedure, at our option, all claims or disputes between you and us must be submitted first to mediation in Dallas, Texas in accordance with the American Arbitration Association's Commercial Mediation Rules then in effect. Notwithstanding the obligation to submit to mediation and possibly arbitration as set forth in Section 19.4 of the Franchise Agreement, these obligations shall not apply to any dispute that an applicable federal statute expressly states cannot be subject to a pre-dispute mediation. All disputes (other than proceedings for injunctive relief), claims and controversies concerning the Franchise Agreement, or other agreement regarding the Bakery, the franchisee-franchisor relationship, System standards must be submitted for arbitration to the American Arbitration Association in accordance with the then-existing Commercial Arbitration Rules of the American Arbitration Association. All proceedings, including the hearing, will be conducted at a suitable location that is within ten (10) miles of where we have our (or, in the case of a transfer by us, the then-current franchisor has its) principal business address when the arbitration demand is filed. Arbitration will be held before one arbitrator.
v.	Choice of forum	19.5 and 19.13 of Franchise Agreement	All claims not subject to arbitration must be brought exclusively in the state or federal court of general jurisdiction located closest to where we have our (or, in the case of a transfer by us, the then-current franchisor has its) principal business address when the action is commenced.

	PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
			Proceedings for injunctive relief will be subject to exclusive jurisdiction and venue of any court of general jurisdiction in Dallas, Texas, and the jurisdiction and venue of the United States District Court for the Northern District of Texas. Please see the State-Specific Addenda attached as <u>Exhibit H</u> to this disclosure document for further details. You agree that there will be no class actions. The parties agree to waive jury trials.
w.	Choice of law	19.2 of Franchise Agreement	The Franchise Agreement is governed by the laws of the State of Texas. See the State Specific Addenda attached as <u>Exhibit H</u> to this disclosure document for further details.

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote our franchise.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATION

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

BACKGROUND

As of December 28, 2025, we had 765 franchised Bakeries open and operating in the United States. We have not audited or independently verified the data submitted by the franchised Bakeries included in these financial performance representations and no assurance can be offered that the data does not contain inaccuracies that an audit might disclose. We will provide you with written substantiation for the financial performance representations upon reasonable request. Prospective franchisees or sellers of franchises should be advised that no certified public accountant has expressed his/her opinion with regard to their contents or form. The franchised Bakeries that are the subject of this financial performance representation operate in metropolitan and suburban locations within all U.S. states other than Alaska, Hawaii, Rhode Island, Vermont, and Wyoming. None of the financial performance representations considered the financial results of Bakeries operated by our affiliates. All Bakeries identified in this Item 19 are “franchised Bakeries” whether the word “franchised” precedes “Bakery” or “Bakeries.”

Part I: Franchised Bakeries’ Average Net Revenues and KPIs

Part I of this Item 19 sets forth the Net Revenues and certain key performance indicators (KPIs) from our fiscal year 2025, December 30, 2024 through December 28, 2025 (the “2025 Fiscal Year”) for

545 franchised Bakeries, all of which have been operating for at least 2 full fiscal years, equating to 24 fiscal months as of the end of the 2025 Fiscal Year (“FYE 2025”). There were no franchised Bakeries operating for at least 24 months as of FYE 2025 which were excluded from this analysis for any reason. We separated the 545 Bakeries into 1/3’s based on Net Revenues, with the “Top 1/3” reflecting the results of 182 franchised Bakeries with the highest average Net Revenues for the 2025 Fiscal Year, the “Bottom 1/3” reflecting the results of the 182 franchised Bakeries with the lowest average Net Revenues for the 2025 Fiscal Year, and the “Mid 1/3” reflecting the results of those 181 franchised Bakeries whose average Net Revenues for the 2025 Fiscal Year placed them between the Top 1/3 and Bottom 1/3. The 545 franchised Bakeries had operated for an average of 7.4 years as of FYE 2025.

For purposes of this Part I, “Net Revenues” includes all revenues generated from all business conducted at or from a Bakery during the 2025 Fiscal Year, including amounts received from the sale, shipping and delivery of food items, other products and services, merchandise, and tangible property of any nature whatsoever, whether in cash, from gift card redemptions, or for credit, and whether collected or not collected. “Net Revenues” does not include the amount of any applicable sales tax imposed by any federal, state, municipal or other governmental authority if such taxes are stated separately when the Guest is charged, and franchisee pays such amounts as and when due to the appropriate taxing authority. Also excluded from Net Revenues are the amount of any documented refunds, chargebacks, credits, and allowances given to Guests in good faith pursuant to our standard procedures for issuing such refunds.

Values	Top 1/3	Mid 1/3	Bottom 1/3	Avg All Bakeries	Median	#/% Met/Exceeded Average
# of Bakeries	182	181	182	545	545	
Avg 2025 Net Revenues	\$2,109,292	\$1,358,821	\$962,724	\$1,477,163	\$1,336,380	222 / 41%
Avg SQFT	1,970	2,065	2,166	2,068	2,000	228 / 42%
Avg YE eClub Count	33,877	18,870	12,111	21,624	19,043	221 / 41%
Avg Large Cake %	31.6%	27.3%	24.8%	28.8%	26.2%	193 / 35%
Online % of Net Sales	38.2%	35.9%	34.1%	36.6%	35.9%	255 / 47%
Average Ticket	\$26.66	\$25.20	\$24.21	\$25.64	\$25.68	274 / 50%

Values	Top 1/3	Mid 1/3	Bottom 1/3
Lowest Net Revenues	\$1,574,722	\$1,182,801	\$334,360
Highest Net Revenues	\$3,804,891	\$1,562,223	\$1,182,216
Median Net Revenues	\$1,990,303	\$1,336,380	\$986,618
# Met/Exceeded Average	69	81	100
% Met/Exceeded Average	38%	45%	55%

The 101 franchised Bakeries that opened in 2024 and had 1 full year of operation as of the FYE 2025 had, for the 2025 Fiscal Year, average Net Revenues of \$1,023,390, highest Net Revenues of \$3,095,443, lowest Net Revenues of \$318,533, median Net Revenues of \$941,492 and 41 (41%) Bakeries met or exceeded the average Net Revenues.

Footnotes:

- Avg SQFT: measures the average square footage of the Bakeries in each of the 3 groups shown above.
- Avg eClub Members: count of total valid email addresses of customers who have

signed up for the Nothing Bundt Cakes loyalty program.

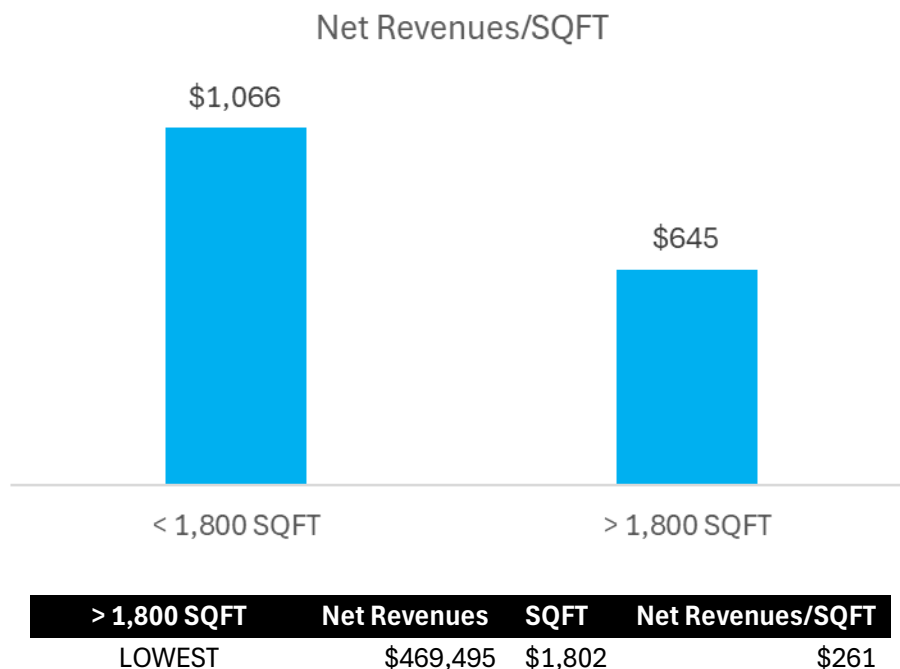
- Avg Large Cake %: % of total Net Revenues coming from the sale of our 8” and 10” cakes, as opposed to our Bundtinis, Bundtlets, Towers, and other retail products.
- Avg Online %: total Net Revenues derived from our website, App, and third-party delivery partners divided by the Bakery’s total Net Revenues.
- Avg Ticket: total Net Revenues divided by the total tickets for the Bakeries in each of the 3 groups shown above.

Part II: Net Revenues per Square Foot

Part II of this Item 19 presents the average Net Revenues and average Net Revenues per square foot (sq. ft.) for the same 545 franchised Bakeries included in Part I of this Item 19. In this Part II, we have segmented these Bakeries into 2 groups based on their leased square footage. The first group, labeled “<1,800 SQFT,” consists of 162 Bakeries with leased spaces of 1,800 sq. ft. or less. The second group, labeled “>1,800 SQFT,” includes 383 Bakeries with leased spaces greater than 1,800 sq. ft.

This analysis demonstrates that larger Bakeries do not necessarily achieve higher financial performance compared to smaller locations. To support franchisee profitability and return on investment, we closely monitor build-out, lease, and labor costs. Wherever feasible, we encourage our franchisees to secure leases for locations at or below 1,800 sq. ft. to help minimize operational expenses and enhance long-term financial sustainability.

Values	< 1,800 SQFT	> 1,800 SQFT
# of Bakeries	162	383
Avg SQFT	1,647	2,227
Avg 2024 Net Revenues	\$1,571,830	\$1,437,121
'25 Net Revenues/SQFT	\$1,066	\$645



HIGHEST	\$3,804,891	\$4,352	\$874
MEDIAN	\$1,312,247	\$2,106	\$623
# Met/Exceeded Avg	150	147	164
% Met/Exceeded Avg	39%	38%	43%

< 1,800 SQFT	Net Revenues	SQFT	Net Revenues/SQFT
LOWEST	\$334,360	\$750	\$446
HIGHEST	\$3,657,303	1,800	\$2,032
MEDIAN	\$1,486,129	1,637	\$908
# Met/Exceeded Avg	69	69	45
% Met/Exceeded Avg	43%	43%	28%

Part III: Net Revenues and Costs Analysis

Part III of this Item 19 sets forth average Net Revenues, average cost of goods sold, average gross margin, average payroll costs, average occupancy expenses, average advertising expenses, average other expenses, and average 4-Wall EBITDA achieved by 358 franchised Bakeries for the 2025 Fiscal Year, all of which have been operating for at least 24 months as of FYE 2025. The total number of franchised Bakeries operating as of FYE 2025 was 765. From the 765 Bakeries, we excluded 409 franchised Bakeries for the following reasons: (i) 167 franchise bakeries did not submit full year P&L's for the 2024 Fiscal Year and/or there was a greater than 10% discrepancy between the Net Revenues reported in their POS system and the P&L Net Revenues submitted to us ; (ii) 222 franchised Bakeries had been operating for less than 24 months as of FYE 2025; and (iii) 18 franchised Bakeries converted their bakery into a Hub location – these Hub locations performed baking and other duties for nearby Bakeries they also own and, therefore, the costs associated with running these Hub locations are not representative of the offering in this disclosure document. The 358 franchised Bakeries provided us with their individual, complete unaudited 2025 Fiscal Year financial statements prior to the issuance of this disclosure document. We separated the 358 franchised Bakeries into 1/3's based on Net Revenues, with the "Top 1/3" reflecting the results of the 120 franchised Bakeries with the highest average Net Revenues for the 2025 Fiscal Year and the "Bottom 1/3" reflecting the results of the 119 franchised Bakeries with the lowest average Net Revenues for the 2025 Fiscal year. The "Mid 1/3" reflects the results of those 119 franchised Bakeries with average Net Revenues for the 2025 Fiscal Year between the Top 1/3 and Bottom 1/3. The 358 franchised Bakeries had operated for an average of 7.6 years as of FYE 2025.

	Bottom 1/3	Mid 1/3	Top 1/3	Average	Median	#/% Met/Exceeded Average
Stores in Analysis	119	119	120	358	358	
Net Sales	\$971,903	\$1,353,396	\$2,094,047	\$1,474,849	\$1,344,437	145 / 41%
COGS	\$233,165	\$312,342	\$475,127	\$340,588	\$306,530	146 / 41%
Gross Profit	\$738,738	\$1,041,054	\$1,618,919	\$1,134,261	\$1,037,907	
% of Net Sales	76.0%	76.9%	77.3%	76.9%	77.2%	
Labor	\$274,578	\$387,373	\$562,199	\$408,481	\$372,835	148 / 41%
Professional Fees	\$7,175	\$7,265	\$9,815	\$8,090	\$6,554	116 / 32%
Delivery	\$19,591	\$27,103	\$39,126	\$28,636	\$24,607	150 / 42%

Travel	\$2,818	\$5,359	\$9,406	\$5,871	\$2,543	95 / 27%
Office	\$6,178	\$10,253	\$13,001	\$9,820	\$6,626	116 / 32%
Miscellaneous	\$1,272	\$1,804	\$4,185	\$2,425	\$374	81 / 23%
Other Variable Expenses	\$48,797	\$59,872	\$89,512	\$66,126	\$56,263	126 / 35%
Total Variable Expenses	\$360,408	\$499,029	\$727,245	\$529,448	\$469,802	
% of Net Sales	37.1%	36.9%	34.7%	35.9%	34.9%	
Occupancy	\$81,884	\$84,196	\$96,882	\$87,680	\$85,155	163 / 46%
Utilities	\$17,602	\$20,082	\$24,427	\$20,714	\$19,434	155 / 43%
Other Fixed Expenses	\$14,861	\$17,711	\$26,246	\$19,624	\$16,437	137 / 38%
Total Fixed Expenses	\$114,347	\$121,989	\$147,555	\$128,018	\$121,027	
% of Net Sales	11.8%	9.0%	7.0%	8.7%	9.0%	
Royalty & Marketing Fees	\$106,909	\$148,874	\$230,345	\$162,233	\$147,888	
% of Net Revenues	11.0%	11.0%	11.0%	11.0%	11.0%	
4-Wall EBITDA (a) (b)	\$157,073	\$271,163	\$513,774	\$314,561	\$299,190	142 / 40%
% of Net Sales	16.2%	20.0%	24.5%	21.3%	22.3%	

Footnotes:

1. "Net Revenues" is defined in Part I, above.
2. "COGS" is defined as all direct costs, including dry ingredients, packaging, and decorating costs.
3. "Gross Profit" is defined as Net Revenues less COGs.
4. "Labor" is defined as the cost of hourly employees, manager salary, bonus payments, 401k and other benefits, health insurance, workers comp, payroll tax, outside employment services, staff meetings, and employee related expenses. It excludes owner salary or draw ("Owner Payroll") from 190 Bakeries that reported Owner Payroll and adjusts to remove estimated Owner Payroll within the remaining 168 Bakeries that did not report Owner Payroll within their "Labor" costs. The 190 Bakeries that reported Owner Payroll incurred an average of \$80,457 per Bakery. For the 168 Bakeries that did not report Owner Payroll, we conducted Bakery owner inquiries from a random sample of 28 franchised Bakeries representing 17% of the 168 franchised Bakeries that did not report Owner Payroll (the "Sample Bakeries") who were selected based upon their labor expenses as a portion of Net Revenues. Based on the results of these inquiries, the Sample Bakeries identified an average of \$11,420 per Bakery relating to Owner Payroll and/or other Area Manager payroll expenses misclassified within the Labor line item defined in the first sentence in this footnote. The misclassified Owner Payroll and/or other Area Manager payroll expenses represented 0.78% of the Sample Bakeries' average Net Revenues of \$1,462,679. We adjusted the Sample Bakeries' reported Labor to exclude the misclassified amounts and applied a representative adjustment equal to 0.78% of Net Revenues, or \$5,990 per Bakery, to the remaining 140 bakeries that did not report Owner Payroll but were not included in the Sample Bakeries. The Bottom 1/3 had an average adjustment of \$4,475 per Bakery, the Mid 1/3 had an average adjustment of \$5,237 per Bakery, and the Top 1/3 had an average adjustment of \$8,238 per Bakery. Decreasing expenses by \$4,475, \$5,237, and \$8,238 for the Bottom 1/3, Mid 1/3, and Top 1/3, respectively, had the effect of increasing 4-Wall EBITDA by \$5,990 for the all 140 Bakeries.

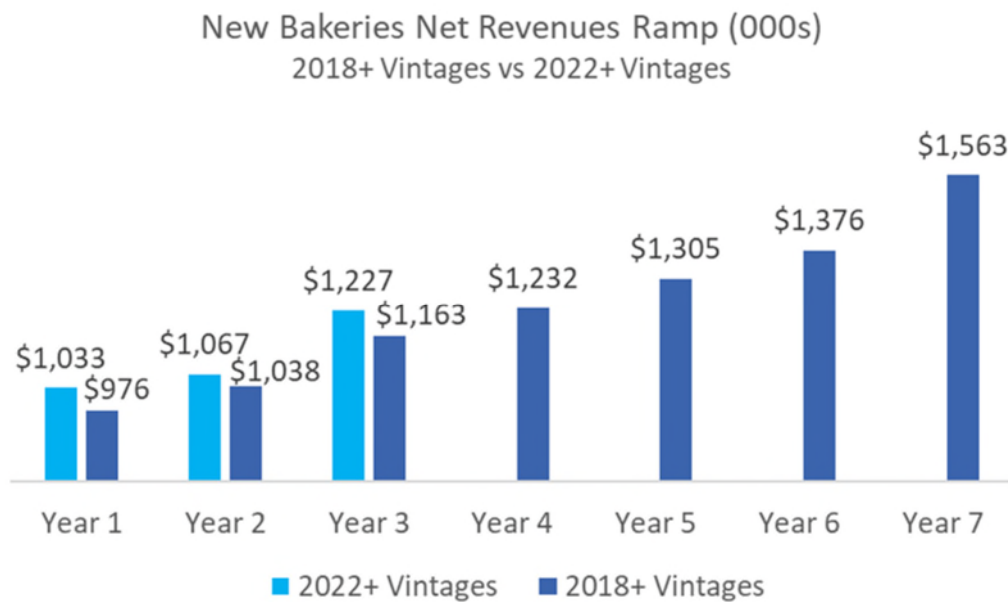
5. "Professional Fees" is defined as all accounting, legal and consulting fees.
6. "Delivery" is defined as all expenses related to automotive and delivery services, including gas, vehicle insurance, registration, repairs and maintenance, toll fees, outside delivery services, and shipping expenses.
7. "Travel" includes expenses for airfare, car rental, convention cost, fuel, lodging, meals and entertainment and parking.
8. "Office" includes expenses related to office supplies, postage, printing and reproduction and computer and internet expenses.
9. "Miscellaneous" includes expenses related to cash over and short, reconciliations discrepancies, charitable contributions, and continuing education.
10. "Other Variable Expenses" includes expenses related to bank and credit card merchant fees, kitchen supplies, repair and maintenance for equipment, security, store supplies, and uniforms and linens.
11. "Occupancy" is defined as all charges imposed under the lease agreements, including base rent, percentage rent, property tax, CAM charges, any storage rent, and any pest control.
12. "Utilities" is defined by all expenses related to electric, gas, telephone, trash, and water.
13. "Other Fixed Expenses" is defined by all expenses related to business licenses and permits, dues and subscriptions, property and liability insurance, and any lease costs for equipment.
14. "Royalty & Marketing Fees" expenses were adjusted to equal 6% of Net Revenues to account for Royalty fee percentage plus 5% of Net Revenues to account for all Marketing contributions. The total Royalty and Marketing fees and contributions equals 11% of Net Revenues in this analysis. This adjustment ensures the Royalty and Marketing fees/contributions in the P&L accurately reflect the rates new franchisees will pay as a result of purchasing a franchise under the terms of this disclosure document. When making this adjustment, we removed all expenses related to the same expenses/contributions from each Bakery P&L. These adjustments had the effect of decreasing EBITDA by an average of 1.4%.
15. "4-Wall EBITDA" is defined as Gross Profit less all expenses defined above. 4-Wall EBITDA excludes the following: Consulting Fees, Taxes, Interest Income, Sales Tax Collected, Other Income, Accounting Fees, Other Expenses, Interest Expense, Depreciation, and Amortization.
16. All numbers in the above table were rounded to the nearest whole number.

Part IV: New Bakery Net Revenues Ramp by Vintage Groups

Part IV of this Item 19 represents the first 7 years of Net Revenues performance for the franchised Bakeries opened during the period from January 1, 2018 to December 28, 2024 (2018+ Vintages). Year 1 includes the 419 Bakeries that were open for a full 1-year period by December 28, 2024. Year 2 excludes 100 Bakeries that were not open a full 2-year period by December 28, 2024. Year 3 excludes 183 Bakeries that were not open a full 3-year period by December 28, 2024. Year 4 excludes 234 Bakeries that were not open for a full 4-year period by December 28, 2024. Year 5 excludes 283 Bakeries that were not open for a full 5-year period by December 28, 2024. Year 6 excludes 328 Bakeries that were not open for a full 6-year period by December 28, 2024. Year 7 excludes 377 Bakeries that were not open for a full 7-year period by December 28, 2024.

Additionally, in the same chart we show the first 3 years of Net Revenues performance for the franchise Bakeries opened during the period from January 1, 2022 to December 28, 2024 (2022+ Vintages). Year 1 includes the 236 Bakeries that were open for a full 1-year period by December 28, 2024. Year 2

excludes 102 Bakeries that were not open a full 2-year period by December 28, 2024. Year 3 excludes 185 Bakeries that were not open a full 3-year period by December 28, 2024.



2018+ Vintages	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
# of Bakeries	419	319	236	185	136	91	42
Avg Net Revenues	\$976	\$1,038	\$1,163	\$1,232	\$1,305	\$1,376	\$1,563
Median Net Revenues	\$906	\$991	\$1,114	\$1,173	\$1,242	\$1,298	\$1,432
Lowest Net Revenues	\$293	\$320	\$560	\$604	\$660	\$768	\$874
Highest Net Revenues	\$3,420	\$2,404	\$2,760	\$2,477	\$2,521	\$2,634	\$2,599
# Met or Exceed Avg	175	139	105	77	61	37	17
% Met or Exceed Avg	42%	44%	44%	42%	45%	41%	40%

2022+ Vintages	Year 1	Year 2	Year 3
# of Bakeries	236	134	51
Avg Net Revenues	\$1,033	\$1,067	\$1,227
Median Net Revenues	\$967	\$1,016	\$1,134
Lowest Net Revenues	\$293	\$320	\$747
Highest Net Revenues	\$3,420	\$2,404	\$2,760
# Met or Exceed Avg	101	57	19
% Met or Exceed Avg	43%	43%	37%

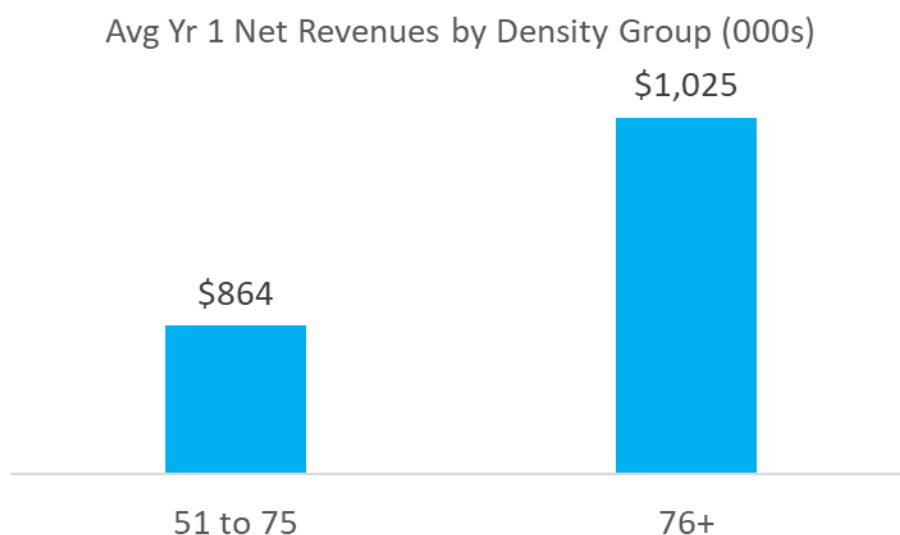
Footnote:

1. There were 2 Bakeries excluded from Year 1 only because they had \$0 Net Revenues in April 2020 as a result of COVID restrictions; however, these 2 Bakeries were included in Years 5 and 6 since they reported Net Revenues for those years. One Bakery is located in Pennsylvania, and the other Bakery is located in Maine.

Part V: Year 1 Net Revenues by Density Group

Part V of this Item 19 represents the average first year Net Revenues performance for 652 franchised Bakeries opened for at least one full year as of FYE 2025. Each Bakery is placed into a group based on the order in which it opened within their respective regions (“**Density Group**”). For this analysis, our Density Groups are broken down into 25 Bakery increments, so if a Bakery is in the Density Group “51-75” in its Region, it means the Bakery was between the 51st and the 75th Bakery to open and operate within its respective region. Similarly, a Bakery in Density Group “76+” opened after there were at least 75 Bakeries open and operating in its respective region. We excluded Density Groups “1-25” and “26-50” from the chart, but included the results of those Density Groups in the table below, because by the end of Fiscal Year 2024 all regions have more than 50 Bakeries open and operating. Data we have collected substantiates that year 1 Net Revenues per Bakery increase with the increase in the number of Bakeries open and operating within a given Region.

We measure 5 regions within the United States, and these are the Bakery counts as of FYE 2024 by region: Southeast 194, West 134, Midwest 130, Southwest 132, Northeast 64.



Year 1 Net Revenues by Density Group	1 to 25	26 to 50	51 to 75	76+
# of Bakeries	121	125	114	292
Avg. Net Revenues	\$644	\$794	\$864	\$1,025
Median Net Revenues	\$600	\$769	\$824	\$950
Lowest Net Revenues	\$228	\$219	\$378	\$311
Highest Net Revenues	\$1,564	\$1,788	\$1,822	\$3,420
# Met or Exceeded Avg.	51	59	51	121
% Met or Exceeded Avg.	42%	47%	45%	41%

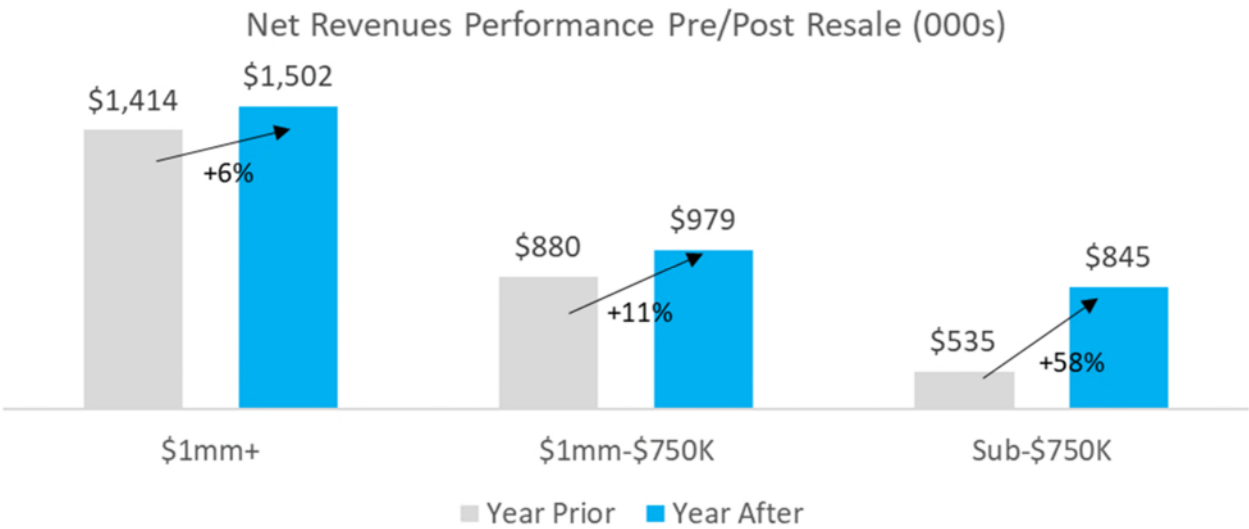
Part VI: Resale Analysis

The purpose of this analysis is to show the impact on the Net Revenues of a franchised Bakery after the Bakery is sold to a new owner who operates the Bakery with an increased emphasis on key operational metrics. To be part of this analysis, the franchised Bakery had to be in operation for a minimum of 12

months prior to a resale transaction and in operation for at least 12 months after the resale transaction closed. We did not include in this analysis 117 resale transactions that occurred in Fiscal Year 2025 because these Bakeries did not have a full 12 months of operation after the resale transaction closed. We excluded 2 franchised Bakery resales, both from 2023, that did not have a full 12 months of operation prior to the resale.

We analyzed the average Net Revenues performance for 112 franchised Bakeries that were transferred via a resale to both existing Nothing Bundt Cakes franchisees and new franchisees to the Nothing Bundt Cakes system during the period between January 1, 2021 and December 28, 2024.

“Year Prior” in the chart below represents the average Net Revenues during the full 12 months before the resale transaction, and “Year After” represents the average Net Revenues during the full 12 months after the resale transaction closed. Please note that the results from the month in which the resale transaction occurred was excluded from this analysis. We split the 112 bakeries into 3 groups based on the Year Prior Net Revenues; those bakeries whose Year Prior Net Revenues were less than or equal to \$750 thousand were placed in the “Sub-\$750K” group, those bakeries whose Year Prior Net Revenues were greater than or equal to one million were placed in the “\$1mm+” group, and all other Bakeries whose Year Prior Net Revenues where between \$750K and \$1mm were placed in the “\$1mm-\$750K” group. The Bakeries in the \$1mm+ group operated for an average of 7.12 years prior to resale, the \$1mm-\$750K group operated for an average of 3.86 years prior to the resale, and the Sub-\$750K group operated for an average of 2.33 years prior to resale.



\$1mm+	Year Prior	Year After
# of Bakeries	71	71
Avg. Net Revenues	\$1,414	\$1,502
Median Net Revenues	\$1,330	\$1,469
Lowest Net Revenues	\$1,003	\$885
Highest Net Revenues	\$2,567	\$2,773
# Met or Exceeded Avg.	26	33
% Met or Exceeded Avg.	37%	46%

\$1mm-\$750K	Year Prior	Year After
--------------	------------	------------

# of Bakeries	27	27
Avg. Net Revenues	\$880	\$979
Median Net Revenues	\$880	\$969
Lowest Net Revenues	\$759	\$713
Highest Net Revenues	\$989	\$1,330
# Met or Exceeded Avg.	14	12
% Met or Exceeded Avg.	52%	44%

Sub-\$750K	Year Prior	Year After
# of Bakeries	14	14
Avg. Net Revenues	\$535	\$845
Median Net Revenues	\$617	\$750
Lowest Net Revenues	\$111	\$549
Highest Net Revenues	\$747	\$1,385
# Met or Exceeded Avg.	12	7
% Met or Exceeded Avg.	86%	50%

We recommend that you make your own independent investigation to determine whether or not the franchise may be profitable to you. We suggest strongly that you consult your financial advisor or personal accountant concerning financial projections and federal, state and local income taxes and any other applicable taxes that you may incur in operating a Nothing Bundt Cakes® Bakery.

Other than the preceding financial performance representations, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting Ms. Camille Penniman at 5005 LBJ Freeway Suite 600, Dallas, Texas 75244, (972) 239-3034, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

The figures shown in this Item 20 are as of the Franchisor's fiscal year end for the applicable year and not calendar year end.

Table 1
Systemwide Outlet Summary
For years 2023-2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	459	542	+83
	2024	542	643	+101
	2025	643	771	+128
Company-Owned	2023	16	17	+1
	2024	17	17	0
	2025	17	8	-9
Total Outlets	2023	475	559	+84
	2024	559	660	+101
	2025	660	779	+119

Table 2
Transfers of Outlets from Franchisees to New Owners (other than the Franchisor)
For years 2023-2025

State	Year	Number of Transfers
Alabama	2023	0
	2024	0
	2025	3
Arizona	2023	0
	2024	0
	2025	5

State	Year	Number of Transfers
California	2023	1
	2024	2
	2025	24
Colorado	2023	2
	2024	1
	2025	2
Connecticut	2023	0
	2024	0
	2025	1
Florida	2023	9
	2024	6
	2025	15
Georgia	2023	0
	2024	8
	2025	2
Illinois	2023	5
	2024	2
	2025	6
Indiana	2023	1
	2024	4
	2025	1

State	Year	Number of Transfers
Kansas	2023	0
	2024	3
	2025	0
Kentucky	2023	0
	2024	1
	2025	0
Louisiana	2023	0
	2024	1
	2025	0
Massachusetts	2023	0
	2024	1
	2025	2
Missouri	2023	0
	2024	4
	2025	0
Minnesota	2023	1
	2024	0
	2025	0
Mississippi	2023	0
	2024	0
	2025	2

State	Year	Number of Transfers
Montana	2023	0
	2024	0
	2025	1
New Jersey	2023	0
	2024	0
	2025	2
New Mexico	2023	0
	2024	0
	2025	1
Nevada	2023	0
	2024	0
	2025	1
North Carolina	2023	0
	2024	2
	2025	7
Ohio	2023	0
	2024	0
	2025	12
Pennsylvania	2023	1
	2024	1
	2025	0

State	Year	Number of Transfers
South Carolina	2023	1
	2024	2
	2025	0
Tennessee	2023	2
	2024	0
	2025	10
Texas	2023	0
	2024	3
	2025	16
Utah	2023	0
	2024	1
	2025	1
Virginia	2023	0
	2024	1
	2025	1
Washington	2023	1
	2024	1
	2025	0
Wisconsin	2023	0
	2024	2
	2025	2

State	Year	Number of Transfers
Totals	2023	24
	2024	46
	2025	117

Table 3
Status of Franchised Outlets
For years 2023-2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
Alabama	2023	5	3	0	0	0	0	8
	2024	8	2	0	0	0	0	10
	2025	10	1	0	0	0	0	11
Arizona	2023	9	1	0	0	0	0	10
	2024	10	2	0	0	0	0	12
	2025	12	6	0	0	0	0	18
Arkansas	2023	4	1	0	0	0	0	5
	2024	5	2	0	0	0	0	7
	2025	7	2	0	0	0	0	9
California	2023	62	2	0	0	0	0	64
	2024	64	7	0	0	0	0	71
	2025	71	22	0	0	0	0	93
Colorado	2023	12	1	0	0	0	0	13
	2024	13	2	0	0	0	0	15
	2025	15	2	0	0	0	1	16

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
Connecticut	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Delaware	2023	1	1	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Florida	2023	36	2	0	0	0	0	38
	2024	38	7	0	0	0	0	45
	2025	45	9	0	0	0	0	54
Georgia	2023	17	4	0	0	0	0	21
	2024	21	3	0	0	0	0	24
	2025	24	8	0	0	0	0	32
Idaho	2023	1	1	0	0	0	0	2
	2024	2	1	0	0	0	0	3
	2025	3	2	0	0	0	0	5
Illinois	2023	24	3	0	0	0	0	27
	2024	27	4	0	0	0	0	31
	2025	31	3	0	0	0	0	34
Indiana	2023	11	3	0	0	0	0	14
	2024	14	1	0	0	0	0	15
	2025	15	5	0	0	0	0	20
Iowa	2023	4	0	0	0	0	0	4
	2024	4	0	0	0	0	0	4
	2025	4	4	0	0	0	0	8

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
Kansas	2023	4	2	0	0	0	0	6
	2024	6	1	0	0	0	0	7
	2025	7	0	0	0	0	0	7
Kentucky	2023	4	1	0	0	0	0	5
	2024	5	1	0	0	0	0	6
	2025	6	2	0	0	0	0	8
Louisiana	2023	7	3	0	0	0	0	10
	2024	10	0	0	0	0	0	10
	2025	10	1	0	0	0	0	11
Maine	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Maryland	2023	7	2	0	0	0	0	9
	2024	9	3	0	0	0	0	12
	2025	12	6	0	0	0	0	18
Massachusetts	2023	4	0	0	0	0	0	4
	2024	4	0	0	0	0	0	4
	2025	4	3	0	0	0	0	7
Michigan	2023	8	1	0	0	0	0	9
	2024	9	2	0	0	0	0	11
	2025	11	3	0	0	0	0	14
Minnesota	2023	8	1	0	0	0	0	9
	2024	9	1	0	0	0	0	10
	2025	10	2	0	0	0	0	12

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
Mississippi	2023	2	3	0	0	0	0	5
	2024	5	0	0	0	0	0	5
	2025	5	1	0	0	0	0	6
Missouri	2023	9	2	0	0	0	0	11
	2024	11	3	0	0	0	0	14
	2025	14	2	0	0	0	0	16
Montana	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Nebraska	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
Nevada	2023	6	0	0	0	0	0	6
	2024	6	0	0	0	0	0	6
	2025	6	0	0	0	0	0	6
New Hampshire	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	1	0	0	0	0	1
New Jersey	2023	9	2	0	0	0	0	11
	2024	11	3	0	0	0	0	14
	2025	14	5	0	0	0	0	19
New Mexico	2023	2	1	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
New York	2023	6	3	0	0	0	0	9
	2024	9	2	0	0	0	0	11
	2025	11	3	0	0	0	0	14
North Carolina	2023	19	5	0	0	0	0	24
	2024	24	6	0	0	0	0	30
	2025	30	3	0	0	0	0	33
North Dakota	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Ohio	2023	19	2	0	0	0	0	21
	2024	21	2	0	0	0	0	23
	2025	23	1	0	0	0	0	24
Oklahoma	2023	6	2	0	0	0	0	8
	2024	8	5	0	0	0	0	13
	2025	13	1	0	0	0	0	14
Oregon	2023	5	2	0	0	0	0	7
	2024	7	0	0	0	0	0	7
	2025	7	0	0	0	0	0	7
Pennsylvania	2023	13	3	0	0	0	0	16
	2024	16	2	0	0	0	0	18
	2025	18	2	0	0	0	0	20
South Carolina	2023	10	3	0	0	0	0	13
	2024	13	2	0	0	0	0	15
	2025	15	3	0	0	0	0	18

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
South Dakota	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Tennessee	2023	10	4	0	0	0	0	14
	2024	14	3	0	0	0	0	17
	2025	17	3	0	0	0	0	20
Texas	2023	66	7	0	0	0	0	73
	2024	73	24	0	0	0	0	97
	2025	97	13	0	0	0	0	110
Utah	2023	5	2	0	0	0	0	7
	2024	7	3	0	0	0	0	10
	2025	10	3	0	0	0	0	13
Virginia	2023	16	5	0	0	0	0	21
	2024	21	3	0	0	0	0	24
	2025	24	4	0	0	0	0	28
Washington	2023	10	1	0	0	0	0	11
	2024	11	2	0	0	0	0	13
	2025	13	1	0	0	0	0	14
West Virginia	2023	0	0	0	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	1	0	0	0	0	1
Wisconsin	2023	6	1	0	0	0	0	7
	2024	7	1	0	0	0	0	8
	2025	8	0	0	0	0	0	8

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets at End of the Year
Total (U.S.)	2023	457	80	0	0	0	0	537
	2024	537	101	0	0	0	0	638
	2025	638	128	0	0	0	1	765
Canada	2023	2	3	0	0	0	0	5
	2024	5	0	0	0	0	0	5
	2025	5	1	0	0	0	0	6
Grand Total (U.S. and Canada)	2023	459	83	0	0	0	0	542
	2024	542	101	0	0	0	0	643
	2025	643	129	0	0	0	1	771

Table 4
Status of Company/Affiliated-Owned Outlets*
For years 2023-2025

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets at End of the Year
California	2023	8	1	0	0	0	9
	2024	9	0	0	0	0	9
	2025	9	0	0	0	9	0
Louisiana	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
	2025	1	0	0	0	0	1
Texas	2023	7	0	0	0	0	7
	2024	7	0	0	0	0	7
	2025	7	0	0	0	0	7
Total	2023	16	1	0	0	0	17
	2024	17	0	0	0	0	17
	2025	17	0	0	0	9	8

* All of the outlets above are operated by Bakery Holdco.

Table 5
Projected Openings as of December 28, 2025

State	Franchise Agreements Signed but Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Alabama	2	2	0
Arizona	2	5	0
Arkansas	1	1	0
California	12	30	0
Connecticut	1	3	0
Colorado	1	1	0
Delaware	1	1	0
Florida	6	11	0

State	Franchise Agreements Signed but Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Georgia	3	5	0
Idaho	1	1	0
Illinois	3	2	0
Indiana	1	3	0
Iowa	0	1	0
Kansas	1	0	0
Kentucky	3	3	0
Louisiana	1	0	0
Maryland	2	5	0
Massachusetts	2	3	0
Michigan	1	0	0
Montana	1	0	0
Minnesota	0	0	0
Mississippi	0	1	0
Missouri	0	3	0
New Hampshire	0	1	0
New Jersey	4	9	0
New Mexico	1	1	0
New York	1	3	0
Nevada	0	2	0
North Carolina	3	2	0
Ohio	3	3	0
Oklahoma	2	0	0
Ontario	0	0	0
Oregon	0	1	0

State	Franchise Agreements Signed but Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
Pennsylvania	3	6	0
Rhode Island	0	3	0
South Carolina	3	1	0
Tennessee	2	2	0
Texas	8	14	0
Utah	0	0	0
Virginia	3	4	0
Washington	3	4	0
Wisconsin	2	2	0
West Virginia	0	1	0
Wyoming	0	1	0
TOTAL	83	141	0

A list of the names of all franchisees and the addresses and telephone numbers of their businesses, as well as franchisees that have not opened their bakeries as of December 28, 2025, is provided in Exhibit E to this disclosure document.

The name, city, state and current business telephone number (or if unknown, the last known home telephone number) of every franchisee who had a business terminated, cancelled, not renewed or otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement during the most recently completed fiscal year or who has not communicated with us or our predecessor within 10 weeks of the issuance date of this disclosure document is listed on Exhibit G to this disclosure document. **If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.**

During the last 3 fiscal years, NBC has had current and former franchisees sign confidentiality provisions that would restrict their ability to speak openly about their experience with the Nothing Bundt Cakes System. You may wish to speak with current and former franchisees but be aware that not all such franchisees will be able to communicate with you.

There are no trademark-specific franchisee organizations that we have created, sponsored or endorsed. No such trademark-specific franchisee organizations are associated with the Nothing Bundt Cakes System.

The following independent franchisee organization has asked to be included in this disclosure document: National Bundt Franchise Association, 7106 Dublin Boulevard, Dublin, California 94568, rsanciango@nothingbundtcakes.com.

ITEM 21

FINANCIAL STATEMENTS

Attached as Exhibit D to this disclosure document are: (i) our audited balance sheets as of December 28, 2025 and December 29, 2024, and the related statements of operations, member's equity, and cash flows for the fiscal years then ended; (ii) our audited balance sheets as of December 29, 2024 and December 31, 2023, and the related statements of operations, member's equity, and cash flows for the fiscal years then ended; and (iii) our unaudited balance sheet as of March 29, 2026 and the related unaudited statement of operations for the period ended March 29, 2026.

ITEM 22

CONTRACTS

This disclosure document contains all contracts proposed for use or in use regarding the offer of our franchises, including the following agreements:

- | | |
|-------------|---|
| Exhibit B – | NBC Franchisor LLC Franchise Agreement
Exhibit 1 - Site Selection Addendum
Exhibit 2 - Collateral Assignment of Lease
Exhibit 3 - Electronic Funds Withdrawal Authorization
Exhibit 4 - Confidentiality and Non-Compete Agreement
Exhibit 5 - Collateral Assignment of Franchisee's Telephone Numbers
Exhibit 6 - Personal Guaranty |
| Exhibit C – | Development Rights Rider |
| Exhibit H – | State Specific Addendum |
| Exhibit I – | Confidentiality and Non-Disclosure Agreement (must be signed in connection with your application to purchase a franchise from us) |
| Exhibit J – | Franchisee Disclosure Acknowledgment Statement |
| Exhibit K | Form of General Release |

ITEM 23

RECEIPTS

Two copies of an acknowledgment of your receipt for this disclosure document appear as the last pages of the disclosure document. Please date, sign, and return one copy to us and keep the other with this disclosure document for your records.

EXHIBIT A TO THE DISCLOSURE DOCUMENT
LIST OF STATE AGENCIES/AGENTS FOR SERVICE OF PROCESS

Listed here are the names, addresses and telephone numbers of the state agencies having responsibility for the franchising disclosure/registration laws and for service of process. We may not yet be registered to sell franchises in any or all of these states.

If a state is not listed, we have not appointed an agent for service of process in that state in connection with the requirements of the franchise laws. There may be states in addition to those listed below in which we have appointed an agent for service of process.

CALIFORNIA

Website: www.dfpi.ca.gov
Email: ask.DFPI@dfpi.ca.gov

(for service of process)
Commissioner of Department of Financial
Protection & Innovation

(state franchise administrator)
Department of Financial Protection & Innovation

Toll Free: 1 (866) 275-2677

Los Angeles

320 West 4th Street, Suite 750
Los Angeles, California 90013-2344
(213) 576-7500

Sacramento

651 Bannon Street, Suite 300
Sacramento, California 95811
(916) 327-7585

San Diego

1455 Frazee Road, Suite 315
San Diego, California 92108
(619) 525-4233

San Francisco

One Sansome Street, Suite 600
San Francisco, California 94104-4428
(415) 972-8559

HAWAII

(for service of process)

Commissioner of Securities
Department of Commerce
and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 203
Honolulu, Hawaii 96813
(808) 586-2722

(for other matters)

Commissioner of Securities
Department of Commerce
and Consumer Affairs
Business Registration Division
335 Merchant Street, Room 205
Honolulu, Hawaii 96813
(808) 586-2722

ILLINOIS

Illinois Attorney General
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

INDIANA

(for service of process)

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6531

(state agency)

Indiana Secretary of State
Securities Division
Room E-111
302 West Washington Street
Indianapolis, Indiana 46204
(317) 232-6681

MARYLAND

(for service of process)

Maryland Securities Commissioner
at the Office of Attorney General-
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

(state agency)

Office of the Attorney General-
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2021
(410) 576-6360

MICHIGAN

Michigan Department of Attorney General
Corporate Oversight Division
525 W. Ottawa Street
G. Mennen Williams Building, 5th Floor
Lansing, Michigan 48913
(517) 335-7567

MINNESOTA

Commissioner of Commerce
Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

NEW YORK

(for service of process)

Secretary of State of New York
New York Department of State
99 Washington Avenue
Albany, New York 12231-0001
(518) 473-2492

(Administrator)

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005
(212) 416-8222

NORTH DAKOTA

(for service of process)

Insurance Commissioner
North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505-0510
(701) 328-2910

(state agency)

North Dakota Insurance & Securities Department
600 East Boulevard Avenue, Dept. 401
Bismarck, North Dakota 58505-0510
(701) 328-2910

OREGON

Oregon Division of Financial Regulation
350 Winter Street NE, Suite 410
Salem, Oregon 97301
(503) 378-4140

RHODE ISLAND

Securities Division
Department of Business Regulations
1511 Pontiac Avenue
John O. Pastore Complex-Building 69-1
Cranston, Rhode Island 02920
(401) 462-9500

SOUTH DAKOTA

Division of Insurance
Securities Regulation
124 S. Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-3563

VIRGINIA

(for service of process)

Clerk, State Corporation Commission
1300 East Main Street
First Floor
Richmond, Virginia 23219
(804) 371-9733

(for other matters)

State Corporation Commission
Division of Securities and Retail Franchising
Tyler Building, 9th Floor
1300 East Main Street
Richmond, Virginia 23219
(804) 371-9051

WASHINGTON

(for service of process)

Securities Division
Department of Financial Institutions
150 Israel Road SW
Tumwater, Washington 98501
(360) 902-8760

(for other matters)

Securities Division
Department of Financial Institutions
P. O. Box 41200
Olympia, Washington 98504-1200
(360) 902-8760

WISCONSIN

(for service of process)

Administrator, Division of Securities
Department of Financial Institutions
4822 Madison Yards Way, North Tower
Madison, Wisconsin 53705
(608) 266-2139

(state administrator)

Division of Securities
Department of Financial Institutions
4822 Madison Yards Way, North Tower
Madison, Wisconsin 53705
(608) 266-9555

EXHIBIT B TO THE DISCLOSURE DOCUMENT
FRANCHISE AGREEMENT

FRANCHISE AGREEMENT

**NBC FRANCHISOR LLC
A DELAWARE LIMITED LIABILITY COMPANY**

TABLE OF CONTENTS

	PAGE
ARTICLE 1 GRANT OF FRANCHISE.....	2
1.1 <u>Grant of Franchise</u>	2
1.2 <u>Protected Territory</u>	2
1.3 <u>Reserved Rights</u>	2
1.4 <u>E-Commerce Rights</u>	4
1.5 <u>Minimum Performance Requirements</u>	4
ARTICLE 2 TERM AND RENEWAL	5
2.1 <u>Term</u>	5
2.2 <u>Renewal</u>	5
ARTICLE 3 FEES	6
3.1 <u>Initial Franchise Fee</u>	6
3.2 <u>Royalty</u>	6
3.3 <u>Calculation of Royalty</u>	7
3.4 <u>Manner of Payment</u>	7
3.5 <u>Insufficient Funds and Late Payments</u>	7
3.6 <u>Taxes on Payments</u>	8
3.7 <u>Technology Service Fee</u>	8
ARTICLE 4 BAKERY LOCATION	8
4.1 <u>Approved Location</u>	8
4.2 <u>Lease Approval</u>	8
4.3 <u>Bakery Appearance, Construction and Opening</u>	9
4.4 <u>Failure to Meet Site Selection or Build Out Deadlines</u>	9
4.5 <u>Signage</u>	10
4.6 <u>Non-Traditional Sites, ROFR Sites, and National Accounts</u>	10
4.7 <u>Relocation</u>	10
ARTICLE 5 FRANCHISOR’S ASSISTANCE.....	11
5.1 <u>Site Approval</u>	11
5.2 <u>Review of Plans and Specifications; Equipment</u>	11
5.3 <u>Equipment and Merchandise Selection</u>	11
5.4 <u>Training Programs</u>	11
5.5 <u>Confidential Operating Manual</u>	11
5.6 <u>Pricing Policy</u>	12

5.7	<u>Development of Standards</u>	12
5.8	<u>Ongoing Advertising</u>	12
5.9	<u>Annual Conference</u>	12
5.10	<u>Ongoing Assistance</u>	12
5.11	<u>Our Ability to Withhold Services</u>	13
5.12	<u>Delegation</u>	13
ARTICLE 6 YOUR OBLIGATIONS.....		13
6.1	<u>Purchasing Requirements</u>	13
6.2	<u>Authorized Products and Services</u>	14
6.3	<u>Operations</u>	15
6.4	<u>Site Visits</u>	16
6.5	<u>Computer Hardware and Software</u>	17
6.6	<u>Internet Website</u>	17
6.7	<u>Computer Network, Intranet or Extranet Participation</u>	18
6.8	<u>Personal Conduct</u>	19
6.9	<u>Best Efforts</u>	19
6.10	<u>Telephone</u>	19
6.11	<u>Your Obligations; Payment of Debts</u>	19
6.12	<u>Compliance with Applicable Laws</u>	19
6.13	<u>Trade Secrets and Confidential Information</u>	20
6.14	<u>Image</u>	20
6.15	<u>Pending Actions</u>	20
6.16	<u>Standard Maintenance, System Conformity, and Remodeling</u>	20
6.17	<u>Licenses, Permits, and Certificates</u>	21
ARTICLE 7 TRAINING REQUIREMENTS.....		21
7.1	<u>Initial Training</u>	21
7.2	<u>Training Your Other Employees</u>	21
7.3	<u>Ongoing Training Programs</u>	21
ARTICLE 8 PROPRIETARY NAMES AND MARKS.....		22
8.1	<u>Your Use of Our Marks and Other Proprietary Material</u>	22
8.2	<u>Trademark Acknowledgements</u>	23
8.3	<u>Trademark Litigation</u>	23
ARTICLE 9 CONFIDENTIALITY OF PROPRIETARY INFORMATION.....		24
9.1	<u>Access to Confidential Information</u>	24

9.2	<u>Non-Disclosure</u>	24
9.3	<u>New Concepts</u>	24
9.4	<u>Customer and Employee Data</u>	25
ARTICLE 10 MODIFICATION OF THE SYSTEM.....		25
ARTICLE 11 ADVERTISING AND PROMOTION.....		25
11.1	<u>Opening Advertising Program</u>	25
11.2	<u>Marketing Production Fund</u>	26
11.3	<u>Paid Media Fund</u>	26
11.4	<u>Contributions to the Funds</u>	27
11.5	<u>Regional Advertising and Promotional Cooperatives</u>	27
11.6	<u>Local Marketing</u>	28
11.7	<u>Test Marketing</u>	28
11.8	<u>Gift Card Program; Pricing and Promotion Programs</u>	28
11.9	<u>Public Relations</u>	29
ARTICLE 12 ACCOUNTING AND BOOKKEEPING RECORDS		29
12.1	<u>Books and Records</u>	29
12.2	<u>Inspection and Audit</u>	29
12.3	<u>Financial Accounting Fee</u>	30
ARTICLE 13 INSURANCE.....		30
13.1	<u>Qualified Insurance Carrier</u>	30
13.2	<u>Insurance Requirements</u>	30
13.3	<u>No Reduction in Insurance Requirements</u>	30
13.4	<u>Proof of Insurance Required</u>	30
ARTICLE 14 TERMINATION OF FRANCHISE.....		31
14.1	<u>Termination without Notice</u>	31
14.2	<u>Termination with Notice and Without Opportunity to Cure</u>	31
14.3	<u>Termination with 15 Days' Notice and Opportunity to Cure</u>	33
14.4	<u>Termination with 30 Days' Notice and Opportunity to Cure</u>	34
14.5	<u>Step In Rights</u>	34
14.6	<u>Non-Waiver</u>	35
ARTICLE 15 YOUR OBLIGATIONS UPON TERMINATION OR EXPIRATION.....		35
15.1	<u>Effects of Termination</u>	35
15.2	<u>Our Option to Purchase Assets</u>	36
15.3	<u>Damages, Costs, and Expenses</u>	36

15.4	<u>Savings Clause</u>	36
15.5	<u>Liquidated Damages</u>	37
ARTICLE 16 COVENANTS		37
16.1	<u>In-Term Non-Compete</u>	38
16.2	<u>Post-Term Non-Compete</u>	38
16.3	<u>Intent and Enforcement</u>	38
16.4	<u>Your Employees</u>	39
16.5	<u>No Defense</u>	39
16.6	<u>Conclusive Presumption</u>	39
ARTICLE 17 ASSIGNMENT		39
17.1	<u>Our Right to Transfer</u>	39
17.2	<u>Your Right to Transfer</u>	40
17.3	<u>Definition of Transfer</u>	40
17.4	<u>Conditions to Our Consent to Transfer</u>	40
17.5	<u>Transfer on Death or Incapacity</u>	42
17.6	<u>Transfer to a Controlled Entity</u>	42
17.7	<u>Our Right of First Refusal</u>	42
17.8	<u>Consent Not Waiver of Claims</u>	43
ARTICLE 18 RELATIONSHIP OF THE PARTIES/INDEMNIFICATION		43
18.1	<u>Independent Contractors</u>	43
18.2	<u>Indemnification</u>	44
ARTICLE 19 ENFORCEMENT		45
19.1	<u>Severability and Substitution of Valid Provisions</u>	45
19.2	<u>Choice of Law</u>	45
19.3	<u>Internal Dispute Resolution</u>	45
19.4	<u>Mediation</u>	45
19.5	<u>Arbitration</u>	46
19.6	<u>Injunctive Relief and Selection of Venue for Litigation</u>	47
19.7	<u>Third-Party Beneficiaries</u>	47
19.8	<u>No Right to Offset</u>	48
19.9	<u>Limitation on Action</u>	48
19.10	<u>Waiver of Punitive Damages</u>	48
19.11	<u>Jury Trial Waiver</u>	48
19.12	<u>Waiver of Obligations</u>	48

19.13	<u>Consent to Jurisdiction</u>	49
19.14	<u>Our Rights are Cumulative</u>	49
ARTICLE 20 MISCELLANEOUS		49
20.1	<u>Binding Effect</u>	49
20.2	<u>Entire Agreement</u>	49
20.3	<u>Construction of Language</u>	49
20.4	<u>Additional Documentation</u>	50
20.5	<u>Force Majeure</u>	50
20.6	<u>Anti-Terrorist Activities</u>	50
20.7	<u>Attorneys' Fees</u>	50
20.8	<u>Uniformity</u>	51
20.9	<u>Numbers and Genders</u>	51
20.10	<u>Captions and Headings</u>	51
20.11	<u>Time is of the Essence</u>	51
20.12	<u>Counterparts</u>	51
20.13	<u>Binding Upon Successors</u>	51
20.14	<u>The Exercise of Our Business Judgment</u>	51
20.15	<u>No Recourse</u>	51
ARTICLE 21 NOTICES		52
ARTICLE 22 GUARANTEES OF OWNERS AND THEIR SPOUSES.....		52
ARTICLE 23 FRANCHISEE REPRESENTATIONS AND ACKNOWLEDGEMENTS.....		52
23.1	<u>No Authority</u>	52
23.2	<u>Receipt</u>	53
23.3	<u>Execution of Agreement</u>	53
23.4	<u>No Personal Liability</u>	53
23.5	<u>Acknowledgements in Certain States</u>	53
23.6	<u>No Waiver or Disclaimer or Reliance in Certain States</u>	54
ARTICLE 24 SECURITY INTEREST		54

EXHIBITS:

EXHIBIT 1 -	SITE SELECTION ADDENDUM
EXHIBIT 2 -	COLLATERAL ASSIGNMENT OF LEASE
EXHIBIT 3 -	AUTHORIZATION AGREEMENT FOR PREARRANGED PAYMENTS
EXHIBIT 4 -	CONFIDENTIALITY AGREEMENT
EXHIBIT 5 -	CONDITIONAL ASSIGNMENT OF TELEPHONE NUMBERS AND LISTINGS
EXHIBIT 6 -	PERSONAL GUARANTY

**NBC FRANCHISOR LLC'S
FRANCHISE AGREEMENT
DATA SHEET**

Franchisee: _____

Operator: _____

Guarantors: _____

Effective Date: _____

Approved Location: _____

Territory: _____

Flat Fee Delivery Territory: _____

Telephone Number: _____

Facsimile Number: _____

Initial Franchise Fee: _____

Opening Advertising Fee: _____

The terms of this Data Sheet are hereby incorporated into the attached Franchise Agreement.

FRANCHISE AGREEMENT

THIS FRANCHISE AGREEMENT (the "Agreement") is made this _____ day of _____, 202__ (the "Effective Date"), by and between NBC FRANCHISOR LLC, a Delaware limited liability company located at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244 ("we", "us", or "our"), and _____ ("you" or "your").

RECITALS

A. We and our principals and affiliates have expended a considerable amount of time, effort, and money to develop a system for the establishment and operation of gourmet bakeries offering and selling specialty bundt cakes, other food items, and retail merchandise (the "Products") under the "Nothing Bundt Cakes®" mark (each a "Bakery").

B. We grant qualified persons the right to operate a single Bakery.

C. You wish to enter into an agreement with us to obtain the right to operate a Bakery using our proprietary system, the characteristics of which include: (a) proprietary recipes, methods and standards for preparing, decorating, and presenting gourmet cakes and other baked goods (the "Proprietary Recipes"); (b) specifications for Bakery furniture, fixtures, equipment and interior and exterior design, layout and construction; (c) an online order fulfillment system; (d) sales techniques; (e) merchandising, marketing, advertising and inventory management systems; and (f) other general procedures for operating and managing a bakery, including the Operations Manual (as defined in Section 5.5 below) (the "System").

D. The System is identified by proprietary trademarks, including "Nothing Bundt Cakes®", our distinctive trade dress and any other trademarks, service marks, logos, and indicia of origin we may now or in the future designate in connection with the System (the "Marks"). The rights to all such Marks as are now, or will hereafter be, designated as part of the System will be owned exclusively by us or our affiliates and will be used by us, our affiliates and System franchisees to identify to the public the source of the products and services marketed thereunder. We may continue to develop, expand, use, control, and add to the Marks and System for the benefit of itself, its affiliates, and its franchisees and licensees in order to identify for the public the source of products and services marketed thereunder and to represent the System's high standards of quality and service.

E. You applied for a franchise, and we have approved your application in reliance on the representations made therein.

F. You acknowledge that adherence to the terms of this Agreement and our standards and specifications are essential to the operation of a Nothing Bundt Cakes® Bakery and our System.

AGREEMENT

NOW, THEREFORE, in consideration of the mutual promises, commitments and understandings set forth herein, and subject to the terms and conditions of this Agreement, the parties agree as follows:

ARTICLE 1

GRANT OF FRANCHISE

1.1 Grant of Franchise.

We hereby grant, upon the express terms and conditions contained in this Agreement, and you hereby accept, a non-exclusive license to establish and operate one Bakery under the System and Marks, and the right to use the System and Marks to operate the Bakery. We have the right to supplement, improve, or otherwise modify the System from time to time at our discretion, and you must comply with all changes, which may include, without limitation, the offer and sale of new or different products and services.

1.2 Protected Territory

Except as otherwise provided for in Sections 1.3 or 4.7 of this Agreement, as long as you are compliant with the terms and conditions hereof, we will not establish or license any third party the right to establish another Nothing Bundt Cakes® Bakery at any location within the protected geography granted to you after a location is chosen for your Bakery and described in the Data Sheet, which is hereby incorporated into the Franchise Agreement (the “Territory”). Your limited territorial rights will not be exclusive in terms of marketing rights, delivery or clientele.

Until your Bakery opens, we reserve the right to deliver and ship, and allow other system franchisees the right to deliver and ship, Products to customers (“Guests”) located within your Territory. However, once your Bakery opens, subject to Sections 1.3, 1.4, and other reserved rights set forth herein, no franchisee may deliver or ship Products to Guests located in your Territory and all Guest account information should be transferred to you upon your request. Conversely, you may deliver or ship Products to Guests outside of your Territory provided that the Guest is not located within the territory of another open System Bakery. In the event that a Guest is located within a territory subsequently sold to another System franchisee, upon the opening of such Bakery, you must immediately cease delivering or shipping Products to such Guest and transfer all Guest account information upon request of the Bakery owner. Subject to Sections 1.3 and 1.4 below, you cannot, by yourself, through any Guest, courier service, or other agent, knowingly deliver, sell or ship Products within any other open Bakery’s territory, or a corporate territory which we or our affiliates own and operate. If you do, you must remit all Net Revenues earned from the sale directly to the franchisee that owns the territory (or us or our affiliate if a corporate territory) and make a Five Hundred Dollar (\$500) contribution per violation to the Marketing Production Fund discussed in Section 11.2 below. Notwithstanding the foregoing, the terms of the E-Commerce Program as set forth in Section 1.4 may affect your delivery rights and obligations.

1.3 Reserved Rights

The foregoing license granted to you is limited to the right to develop and operate one Bakery at the Approved Location in the Territory and does not include: (i) any right to offer any product or service via e-commerce, except through our authorized E-Commerce Program; (ii) any right from the Bakery to sell products or services at wholesale prices or for resale or further distribution; (iii) any right to market or distribute Products in any channel of distribution not specifically identified in this Agreement; or (iv) any right to exclude, control, or impose conditions on our development of future franchised, company or affiliate-owned bakeries (whether under the Marks or different trade names and trademarks) at any time, within or outside of the Territory (except as otherwise prohibited in this Agreement). We retain all other rights not expressly granted to you in this Agreement, and may, among other things, on any terms and conditions we deem advisable, and without granting you any rights therein:

(a) own and operate or license to others the right to own and operate Bakeries at any location(s) outside your Territory under the Marks and System, notwithstanding their proximity to the Territory or the Bakery or their actual or threatened impact on sales at your Bakery;

(b) own and operate or license to others the right to own and operate bakeries at any location(s) inside or outside your Territory under different marks;

(c) establish and operate, or license others the right to establish and operate, Bakeries at Non-Traditional Sites within the Territory, and solicit and complete work for National Accounts as provided for in Section 4.6 of this Agreement;

(d) sell and distribute, directly or indirectly, or license others to sell and distribute within or outside the Territory, directly or indirectly, without compensation to any franchisee, any products, services or merchandise, from any location or to any purchaser or through any alternative channel or method of distribution (i.e., non-bakery) including, but not limited to, selling Products via retail and wholesale distribution, in an airport, train, or bus station, supermarket location, convenience store, office building, military base, commissary, hospital, health care facility, college or university campus, club store, cafeteria, mall, stadium, arena, ballpark, country club, casino, resort, or theatre and other retail facilities not solely dedicated to the sale of the Approved Products, mail order, third-party delivery services, and e-commerce channels, as long as these sales are not conducted from a dedicated Nothing Bundt Cakes® Bakery operated from a location inside the Territory (collectively, “Non-Traditional Sites”), except for ROFR Sites as described in Section 4.6;

(e) merge with, acquire or be acquired, establish or become associated with any businesses or locations of any kind under other systems and/or trademarks or trade names, which businesses and locations may offer or sell items, products and services that are the same as or similar to the services and products offered at or from any Approved Location and which may be located anywhere within or outside the Territory; and

(f) engage and license others to engage in any other activities not expressly prohibited by this Agreement.

With respect to third-party delivery services, as specified in Section 1.3(d), we reserve the right to engage third-party delivery service providers (individually, a “3PD Provider” and collectively, the “3PD Providers”) to deliver Approved Products to Guests in your Territory which are ordered through the 3PD Providers’ online marketplace platforms or via our Website but fulfilled by a 3PD Provider (known as “2PD”). The 3PD Providers may elect to fulfill such Guest orders from your Bakery or any other Bakery, and you acknowledge and agree that the 3PD Providers’ fulfillment of such orders (even if it means other Bakeries make sales within your Territory) does not violate any territorial rights granted to you and is specifically reserved to us under this Section 1.3. You acknowledge and understand that the Bakery selected by a 3PD Provider to fulfill the order shall be determined solely by the 3PD Provider in accordance with its delivery service algorithms, which evaluate a number of different factors before selecting one Bakery to fulfill the order. You have no right to object to or contest any decision made by a 3PD Provider with respect to the Bakery selected to fulfill such sales, the priority in which your Bakery is listed on the 3PD Provider marketplace, and other decisions related to the placement and fulfillment of such orders. In the event that you are selected by a 3PD Provider to fulfill an order, you shall be obligated to satisfy the order in accordance with standards prescribed by us and the 3PD Provider from time to time. Further, you agree that you will, if required, sign agreements directly with 3PD Providers that will govern your participation in our 3PD Provider and 2PD program and that you will be bound by the terms and conditions of our agreements with each of the 3PD Providers. Subject to additional procedures, rules and policies adopted by us, 3PD Providers will collect all funds from Guests ordering through their online platforms. The 3PD Providers

will remit to you the purchase price for the products purchased less the 3PD Provider's commission and other fees and charges. We reserve the right to amend, modify and even terminate any 3PD Provider or 2PD program, but you are obligated to participate in any such program in accordance with its current terms as long as it remains in effect.

1.4 E-Commerce Rights

The grant of a franchise includes the right, but also the obligation, to engage in e-commerce through our e-commerce program which includes our Website, our 2PD program, mobile app and other e-commerce platforms approved by us including, but not limited to, 3PD platforms (collectively, the "E-Commerce Program"). Pursuant to the E-Commerce Program, you must fulfill online orders Guests place which require pick-up, delivery, or shipping within or outside your Territory pursuant to the terms we negotiate. You are required to offer delivery on the Website and other e-commerce platforms approved by us as well as offer delivery for phone and walk-in orders. You acknowledge and understand that the Bakery selected to fulfill an E-Commerce Program order shall be determined solely by us or the third-party platform in accordance with algorithms that evaluate a number of different factors. You have no right to object or contest any decision made by us with respect to the Bakery selected to fulfill orders. All Guest payments will be remitted directly to your designated bank account, net of any vendor's then-current credit card processing, commission, or other vendor fees (the "Vendor Fee") and gateway fees, to administer the platform and process payments, which are subject to change. We have the right to charge the Guest a fee related to technology services, and you agree to remit any such fee to us in the same manner as Royalties as set forth in Section 3.2. We have the right to change the products and services offered through any E-Commerce Program and the suggested retail price for such goods. We may prohibit you from participating in the E-Commerce Program if you are not compliant with the terms of the E-Commerce Program, this Agreement, the Operations Manual, or any other agreement with us or our affiliates and subsidiaries. We may change the user terms, approved e-commerce platforms, our vendors, and methods and times for payment under the E-Commerce Program at our discretion. If you refuse or fail to fulfill e-commerce orders, fail to offer delivery, fail to deliver goods or services meeting our standards and specifications, or are otherwise not in material compliance with your obligations under this Agreement, we may allow a Bakery outside of your Territory to fulfill your orders without any compensation to you, reimburse the Guest, provide gift certificates, or otherwise remedy the situation, and you will be responsible for our costs in doing so. You agree to pay us or our designated supplier the then-current E-Commerce Program fees associated with building and maintaining the Website or other platform and fulfilling Guest orders. We may require you to ship cakes or make deliveries from your Bakery to locations outside of your Territory.

1.5 Minimum Performance Requirements

Your Bakery must meet the following minimum annual Net Revenue requirements within the time frames specified below (the "Minimum Net Revenue Requirement"):

<u>Performance Period</u>	<u>Minimum Net Revenue Requirement</u>
1 st Year of Operations	\$450,000
2 nd Year of Operations	\$500,000
3 rd Year of Operations	\$550,000
4 th Year of Operations	\$600,000
5 th and Subsequent Years of Operation	\$650,000

(a) The first year of your performance will be pro-rated based on the date of opening. For example, if you open for business on May 1st, your required Minimum Net Revenue Requirement would be Four Hundred and Fifty Thousand Dollars (\$450,000) divided by twelve (12) months multiplied by eight

(8) months of operations. Thereafter, your Minimum Net Revenue Requirement will be calculated based on your calendar year of operations.

(b) We will include revenues from the E-Commerce Program towards your Minimum Net Revenue Requirement in any performance period.

(c) If you do not meet these Minimum Net Revenue Requirements, you must pay the six percent (6%) royalty on the difference between the actual Net Revenues and the Minimum Net Revenue Requirement.

(d) If you do not meet these Minimum Net Revenue Requirements, you must provide us with documentation of your efforts toward the “10,000 Bites of Joy” program and other marketing efforts, including documentation of event dates, amount of cake provided, eClub sign-ups achieved and the like.

(e) We reserve the right to terminate your Franchise Agreement if you fail to meet the Minimum Net Revenue Requirement in any Performance Period.

ARTICLE 2

TERM AND RENEWAL

2.1 Term

Unless sooner terminated as provided in Article 14, the term of this Agreement shall continue from the Effective Date until ten (10) years from the Bakery opening date. In the event you purchase an existing Bakery from an existing franchisee, the term shall be for the remaining unexpired term of the seller’s franchise agreement.

2.2 Renewal

You have the right to renew this Agreement for one (1) additional ten (10) year period, provided you meet all of the following conditions:

(a) You give us written notice of such election to renew not less than three (3) months or more than nine (9) months prior to the end of such term;

(b) You demonstrate to our satisfaction that you have the right to operate the Bakery at the Approved Location (defined in Section 4.1 below) for the duration of the renewal term; or, if you are unable to operate the Bakery at the Approved Location, you have secured a substitute location meeting our then-current standards and specifications, subject to our approval;

(c) You demonstrate to our satisfaction that you are financially capable of operating the Bakery for a renewal term by providing us with financial records as requested by us, including but not limited to those set forth in Section 12.1 of this Franchise Agreement, and subject to our inspection and audit right in Section 12.2;

(d) You have completed to our satisfaction all maintenance, refurbishing, reimaging, renovating, updating, and remodeling of the Bakery premises required to bring the Bakery and all of its equipment into full compliance with our then-current System standards and specifications, including upgrading required hardware and software, no later than 90 days prior to the expiration of the then-current term;

(e) You are not in breach of any of the provisions of this Agreement, operating in violation of the directives in the Operations Manual or any other agreement between you and us, our affiliates, or our approved or designated suppliers, and you have substantially complied with all such agreements during their respective terms;

(f) You have satisfied all of your monetary obligations towards us, our affiliates, and our and your suppliers and vendors;

(g) At your expense, you complete to our satisfaction our then-current training requirements, if any, for renewing franchisees;

(h) You execute our then-current form of Franchise Agreement, the terms of which may vary materially from the terms of this Agreement. In connection with such renewal, we reserve the right to modify and/or reduce the size of your Territory to be consistent with our then-current criteria for determining the size of a franchisee's territory. You also must pay us a renewal fee equal to Fifty Percent (50%) of our then-current initial franchise fee at the time you execute your renewal Franchise Agreement. The form of Franchise Agreement you sign for your renewal term will not include any additional renewal right since you are only granted one renewal term as stated above; and

(i) You sign a general release in the form we prescribe, which will not be inconsistent with any applicable state regulations relating to renewals.

ARTICLE 3

FEES

3.1 Initial Franchise Fee

In consideration of the franchise granted to you, you must pay us an initial franchise fee of Forty-Five Thousand Dollars (\$45,000), in full, when you sign this Agreement. The initial franchise fee is non-refundable and is deemed fully earned upon payment in consideration of administrative and other expenses we incur in granting the franchise and for our lost or deferred opportunity to franchise others.

3.2 Royalty

You must pay a weekly royalty fee on Tuesday of each week equal to Six Percent (6%) of your "Net Revenues" during the immediately preceding calendar week ("Royalty" or "Royalties"). "Net Revenues" includes all revenues you generate from all business conducted at or from your Bakery during the preceding reporting period, including amounts received from the sale, shipping and delivery of food items, amounts received through the E-Commerce program and from gift card sales, and other products and services, merchandise, and tangible property of any nature whatsoever, whether in cash or for credit, and whether collected or uncollected. "Net Revenues" shall include all revenue that is collected by any 3PD Provider on behalf of the Bakery, regardless of whether a 3PD Provider remits to you the purchase price charged to the Guest less a commission or other fee or charge. "Net Revenues" does not include the amount of any applicable sales tax imposed by any federal, state, municipal or other governmental authority if such taxes are stated separately when the Guest is charged and you pay such amounts as and when due to the appropriate taxing authority. Also excluded from Net Revenues are the amount of any documented refunds, credits and allowances given to Guests in good faith pursuant to our standard procedures for issuing such amounts. All barter and exchange transactions for which you furnish services or products in exchange for goods or services to be provided to you by a vendor, supplier or Guest will be valued at the full retail value of the goods or services provided to you and is included in your Net Revenues. "Net Revenues" also

includes all revenue generated from fundraisers and events, the sales of which activities must be recorded in the POS System.

3.3 Calculation of Royalty

You shall input all sales only into the Bakery's point of sale system (the "POS System") and supply us with all Net Revenues data that we specified in this Agreement and in our Operations Manuals or as we direct from time to time for the purpose of calculating the weekly Royalty. Each week begins on Monday and ends on Sunday. All Net Revenues data, which is electronically provided to us on a weekly basis through the Bakery's POS System, shall be certified to be true and correct by you. We shall review the Net Revenues data you provide to us and shall deduct the required Royalty and advertising fees due to us in accordance with Section 3.4 of this Agreement. You will make available to us, either through compatible computer communications equipment or some other medium as we designate in its sole discretion, for reasonable inspection at reasonable times, all original books and records that we may deem necessary to ascertain your Net Revenues. We reserve the right to change the manner, form, content, and reporting periods for the submission of Net Revenue data at any time with written notice.

3.4 Manner of Payment

Presently, the Royalty is collected on Tuesday of each week via an electronic funds transfer program (the "EFT Program") under which we automatically deduct the Royalty, advertising fees due to us, and any other amounts owed to us under this Agreement, or any other agreement between you and us from your bank account. You must deposit all Net Revenues from the operation of your Bakery into a designated bank account subject to the EFT Program within one (1) business day after receipt, including cash, checks, and credit card receipts. Prior to opening, you must provide us with your bank's name, address and account number, a voided check from the bank account, and sign and give to us and your bank all documents, including Exhibit 3 to this Agreement, necessary to effectuate the EFT Program and our ability to withdraw funds from such bank account via electronic funds transfer ("EFT"). You must immediately notify us of any change in your banking relationship, including changes in account numbers. If we are unable to collect the Net Revenue data through the Bakery's POS System, we will process an EFT for the subject week in an amount equal to the 11% of the weekly Net Revenues for the previous week based on your POS System's records, which represents Royalties and advertising fees due under this Agreement, as well as any late fee and interest on past-due amounts as provided for herein. We reserve the right to require you to pay any fees due under this Agreement by such other means and at such periods as we may specify from time to time, including making any payment directly to our affiliates.

3.5 Insufficient Funds and Late Payments

If the funds in your bank account are insufficient to cover any amounts due under this Agreement or otherwise due to us or our affiliates on the date such funds are due, or if you make any late payments or underpay amounts due to us or our affiliates, we have the right to immediately debit from your bank account interest on such amount from the date it was due until all past due amounts are paid, at a rate of the lesser of Eighteen Percent (18%) per annum or the maximum rate permitted by law, plus a fee of Fifty Dollars (\$50). Late fees shall double every thirty (30) days subject to the maximum legal amount. We will run an EFT every day until amounts owed to us and our affiliates are paid in full, and you must pay our then-current insufficient fund charge associated therewith, plus any bank service charges you or we incur. Nothing contained in this Section will prevent us from exercising, in our sole judgment, any other rights or remedies available to us under this Agreement.

3.6 Taxes on Payments.

In the event any taxing authority, wherever located, imposes any future tax, levy or assessment on any payment you make to us, you must, in addition to all payments due to us, pay such tax, levy or assessment.

3.7 Technology Service Fee.

In addition to the fees set forth above, we reserve the right to require that you pay us or our designated vendor(s) fees (which may be collected monthly, quarterly, or annually) associated with maintaining required computer hardware and software, supplying technology solutions, such as the app and fundraising platforms, payment card processing services, guest experience and any other technology existing now or developed in the future used in the operation of your Bakery, and such payment shall be made in the manner we or the designated vendor(s) prescribe, as applicable. If we collect these fees directly, the fees must be paid as described in Section 3.4 of this Agreement, or as we otherwise set forth in writing. We reserve the right to change the amount of the fees described in this Section at any time.

ARTICLE 4 **BAKERY LOCATION**

4.1 Approved Location

You must enter into the site selection addendum attached as Exhibit 1 to this Agreement, which will govern the parties' site selection obligations (the "Site Selection Addendum") upon signing this Agreement. You will be required to purchase or lease an Approved Location meeting our standards and specifications within ninety (90) days of the Effective Date (the "Approved Location"). The final Territory will be provided to you in a Site Approval Letter, which will be incorporated by reference herein. If you have entered into an area development agreement or development rights rider to the Franchise Agreement, you must comply with the provisions of such agreement and/or rider, as the case may be regarding opening deadlines. The Approved Location must be used solely to operate a Bakery, and not for any other purpose. **OUR APPROVAL OF A LOCATION DOES NOT CONSTITUTE A REPRESENTATION, WARRANTY OR GUARANTEE OF THE COMMERCIAL VALUE OF YOUR LOCATION OR YOUR FINANCIAL SUCCESS IF YOU CHOOSE TO OPERATE A NOTHING BUNDT CAKES BAKERY AT THAT LOCATION.**

4.2 Lease Approval

We have the right to review, evaluate, and approve your lease for the Approved Location (the "Lease") prior to execution. We will condition our approval of any proposed Lease upon, among other things, you and your landlord's execution of a "Collateral Assignment of Lease" in the form attached as Exhibit 2 to this Agreement, which (i) grants us the right, but not the obligation, to assume the Lease upon (a) your default on the Lease, or (b) termination, transfer or expiration of this Agreement, and (ii) authorizes and requires your landlord to disclose to us, upon our request, sales and other information you have furnished to the landlord. If your lease does not include the Collateral Assignment of Lease in the form set forth in Exhibit 2, or if there are other material deviations in your lease that require our review, as we determine in our sole discretion, we reserve the right to charge you the reasonable attorneys' fees we incur in such review. You must deliver an executed copy of the Lease and the Collateral Assignment of Lease to us within fifteen (15) days of execution of the Lease. If you are approved to go outside our approved master real estate broker network, we reserve the right to require you to pay us or our designated supplier a fee of Three Thousand Dollars (\$3,000) to cover the costs associated with site selection and non-legal lease review. Neither our review of the Lease nor our acceptance of your proposed site constitutes a

representation or guarantee that you will succeed at the selected Approved Location or an expression of our opinion regarding the terms of the Lease. We encourage you to seek independent counsel from a lawyer or business adviser to assist you in selecting a location and negotiating a lease for the Approved Location.

4.3 Bakery Appearance, Construction and Opening

You must conform the Approved Location to our standards and specifications for the appearance, layout, and design of a Bakery, fully equip and supply the Bakery pursuant to our standards and specifications; and open the Approved Location within two hundred and seventy (270) days after the Effective Date (or by the date set forth in your development rights rider). You must open the Bakery to the public within eight (8) days of receipt of your certificate of occupancy.

4.3.1 Plans. You are solely responsible for the preparation of architectural and working drawings necessary to complete construction and/or build-out at the Approved Location and must ensure that the plans meet with applicable ordinances, building codes, permit requirements, and any other applicable local, state, or federal law. We will provide basic layouts. We must approve all architects and plans before you begin construction/build-out. We must approve all subsequent material changes to the plans and drawings before such changes are implemented. We must approve all construction, remodeling plans, specifications, interior and exterior layouts and site plans prior to the beginning of any construction work on your Bakery. You must work with our internal Construction Managers throughout the development process.

4.3.2 Architect. We will prepare the preliminary floor plan for your Bakery, with up to three revisions, for a fee of Seven Hundred Fifty Dollars (\$750). We will provide you with a list of approved architects for the preparation of architectural and working drawings necessary to complete construction and/or build-out at the Approved Location. If you want to use an architect outside of our approved vendor list, we must consent to the architect and may require that our prototype architect conduct a final plan review prior to receiving corporate approval. You may incur a fee for the final plan review, currently Five Hundred Dollars (\$500), to be paid directly to our prototype architect. Should there be any revisions required by our prototype architect, you will be responsible for the costs associated with all plan revisions. You must receive our prior written approval of the final plans prior to starting construction and/or build-out of the Approved Location.

4.3.3 General Contractor. We will provide you with a list of approved general contractors for the construction of your Bakery. If you want to use a general contractor outside of our approved list, we must approve the general contractor in advance. You must go to bid or otherwise select a general contractor within seven (7) days of our final approval of your construction documents. You must hire an approved general contractor within twenty-eight (28) days of our final approval of your construction documents. We must be given the opportunity to review the contract with your general contractor prior to your execution of the contract. Your general contractor must agree to adhere to our construction timelines.

4.4 Failure to Meet Site Selection or Build Out Deadlines

In the event you fail to (i) purchase or lease an Approved Location within ninety (90) days after the Effective Date as required by Section 4.1 of this Agreement, and/or (ii) conform the Approved Location to our standards and specifications for the appearance, layout, and design of a Bakery, fully equip and supply the Bakery pursuant to our standards and specifications and open the Bakery within two hundred seventy (270) days after the Effective Date as required by Section 4.3 of this Agreement (or by the deadlines set forth in your development rights rider), we may terminate this Agreement under Section 14.3(d) without refunding any fees to you.

4.5 Signage.

You must purchase or lease indoor and outdoor signage, including an electronic menu board, for your Bakery that meets our specifications as to quality and usage of the Marks. You shall enter into maintenance and service agreements regarding the signage with us or designated vendors as we may require and pay any service fees required thereunder. We must approve all signage prior to installation, and you are solely responsible for complying with applicable law and the terms of any lease in installing your signage. You must also display all of the franchising brochures and other marketing materials we designate at your Approved Location in the manner we specify. We will provide you with a list of approved sign manufacturers, suppliers and distributors that comply with our brand specifications.

4.6 Non-Traditional Sites, ROFR Sites, and National Accounts

(a) We have the right to establish and operate or license others the right to establish and operate Bakeries at Non-Traditional Sites within your Territory. We will give you a right of first refusal to establish and operate a Bakery at any mall (indoor and outdoor) food courts, food halls, fairs, festivals, and locations or events designed for large gatherings (individually, a “ROFR Site” and collectively, the “ROFR Sites”), provided that: (i) you are compliant with this Agreement, the Operations Manual, and any and all agreements with us, our affiliates and our approved and designated suppliers; (ii) the ROFR Site is within the Territory and you meet the property owner’s current requirements for a party to utilize the ROFR Site as contemplated by the nature of the ROFR Site; and (iii) you meet our criteria for a multi-unit franchise owner. We will provide you with written notice of our intent to sell, establish and/or operate a Bakery at a ROFR Site (the “Notice”) in your Territory. You will have the period of time specified in the Notice, or if no time period is specified, thirty (30) days from the date of the Notice in which to exercise your right of first refusal which we may condition upon the requirements of Section 4.6, including but not limited to your execution of our then-current franchise agreement (the terms of which may materially vary from the terms of this Agreement) and payment of our then-current initial fee.

If you do not meet our criteria, fail to timely exercise the right of first refusal or decline the opportunity to develop a Bakery at the ROFR Site, then we may offer the opportunity to others, including our affiliates, designees, assignees or other franchisees the right to operate ROFR Sites in your Territory.

(b) We have the right to enter into agreements, arrangements, and programs, or to directly provide Products to, (i) Non-Traditional Sites, wherever located, and (ii) “National Accounts,” wherever located. A National Account may include, but is not limited to, an entity that, on their own or through agents, franchisees, or licensees, or other third parties, own, manage, control or otherwise represent multiple commissary-style locations, retail or wholesale outlets, novelty gift shops, large commissaries, corporations, organizations, government entities, hospitals, places of worship, and schools, without regard to the aggregate contract amount of the services to be performed. A National Account may also include gifting and fundraising programs that we operate ourselves or through other franchisees, licensees, or third parties, to provide Products to locations and clientele within or outside of your Territory. We will determine whether an entity constitutes a National Account at our sole discretion. You disclaim any compensation or consideration for work performed by others in your Territory pursuant to this Section 4.7. You agree to fulfill orders for National Accounts on the terms we set, including pricing (as permitted by applicable law) and delivery times.

4.7 Relocation.

You may not relocate the Bakery without our prior written consent. If we grant you permission to relocate, or if we determine, not more than eighteen (18) months nor less than twelve (12) months prior to the end of any term of your Lease, that the commercial characteristics of your Approved Location no longer

meet our criteria for a Nothing Bundt Cakes bakery, you must find another location for your Bakery within your Territory. You must comply with our then-current site selection procedures and construction procedures. In such a circumstance, you must obtain our express written consent to relocation, procure a site acceptable to us within ninety (90) days' prior to closing operations at your current Approved Location, and open for business at the new Approved Location within thirty (30) days of closing business at your existing Approved Location. In the event you are required to relocate as the result of a fire or other casualty, within ninety (90) days following the date of the loss due to fire or other casualty and except to the extent you collect business interruption payments during any transitional period, we will not collect the Royalty on the condition that you comply with the relocation provisions set forth in this Section 4.8 and find a new location approved by us within thirty (30) days of the fire or casualty. If you relocate your Bakery without our prior written consent, we shall have the right to immediately terminate this Agreement.

ARTICLE 5

FRANCHISOR'S ASSISTANCE

5.1 Site Approval.

We will review and grant or withhold our approval of locations selected by you, in collaboration with our designated licensed commercial real estate broker, in connection with the selection and acquisition of a site for your Bakery, in the manner required by Article 4 of this Agreement.

5.2 Review of Plans and Specifications; Equipment.

We will review and approve the plans and specifications for the construction of and all improvements to your Bakery. We will assist you in preparing and must approve all equipment and merchandising layouts for your Bakery.

5.3 Equipment and Merchandise Selection.

We will provide you with specifications and requirements for flooring, signage, shelving, display cases, POS systems, computer hardware, software, and other furniture, fixtures, and equipment necessary to open your Bakery. We will also provide you with specifications for and provide you with a list of approved and designated suppliers from which you agree to purchase the equipment, food, smallwares, and other inventory and supplies necessary for the start-up and ongoing operations of your Bakery.

5.4 Training Programs.

We will conduct a pre-opening training program as described in Article 7 below. In addition, we may, at our discretion, hold refresher and ongoing training courses. We may require you and your employees to attend training at the location we designate. All expenses, including you and your employee's transportation, meals, and lodging expenses to attend such training, will be your sole responsibility. We will also provide training programs for employees and managers to complete using our intranet system or via other methods.

5.5 Confidential Operating Manual.

We will provide you with online access to our proprietary and confidential Operations Manual and any other manuals we may now or hereafter designate for use in operating a Bakery (collectively, the "Operations Manual"). You must operate the Bakery in strict compliance with the Operations Manual, as it may be reasonably changed from time to time. The Operations Manual must remain confidential and is our exclusive property. You agree that you will not disclose, duplicate or make any unauthorized use of any

portion of the Operations Manual. The provisions of the Operations Manual constitute provisions of this Agreement as if fully set forth herein. You must ensure that your copy of the Operations Manual is current and up to date, and keep a copy of the Operations Manual, electronic or otherwise, on the Bakery's premises at all times. If there is a dispute relating to the contents of the Operations Manual, the master copy that we maintain at our corporate headquarters will control. We reserve the right to disclose updates to the Operations Manual via electronic means, including over our website, email, or any intranet or extranet system established in connection with the System. The standards set forth in this Operations Manual are designed to protect the System and the Marks associated therewith, and not to control the day-to-day operation of the Bakery. You will, at all times, remain responsible for the operation of the Bakery, and all activities occurring at the Bakery. You must hire, train, discipline and otherwise be solely responsible for the Bakery's employees. We are not responsible for, and do not direct or control the conduct of any of your employees.

5.6 Pricing Policy.

We reserve the right, to the fullest extent allowed by applicable law, to establish maximum, or other pricing requirements with respect to the prices that you may charge for products and services.

5.7 Development of Standards.

We will develop and you must be in strict compliance with all standards, techniques, policies, regulations and procedures regarding the operation of Bakeries, which may include: standards, techniques, regulations or procedures for the creation and presentation of Products offered by the Bakery; modifications to existing Proprietary Recipes and the addition, substitution, or removal of Proprietary Recipes; guidance on the selection, supervision and training of all personnel; requirements to maintain certain types and levels of inventory of Product(s); sales, advertising and promotional techniques, programs, offers, and procedures; standards and specifications for the appearance of your Bakery; policies or procedures relating to manufacturer's coupons or other rebates or discounts offered by manufacturers; payment, credit, accounting and financial reporting policies and procedures; standards and specifications for the purchase and maintenance of equipment and fixtures; merchandising of items held by you for resale; hours and manner of operations; and/or trademark and signage usage.

5.8 Ongoing Advertising.

You must obtain our approval of any advertising materials prepared by you, or at your direction, prior to the production or use of those advertising materials.

5.9 Annual Conference.

We will require you to attend the annual conference, for up to three (3) days per year, and to pay our then-current registration fee. All expenses, including for yourself and your employees' travel, meals, and lodging expenses associated with our annual franchise conference, are your responsibility. We will determine the topics and agenda and those individuals who are required (or permitted) to attend our Annual Conference. We may use contributions from the Marketing Production Fund for purposes related to the Annual Conference, including costs related to productions, programs, and materials.

5.10 Ongoing Assistance.

We will provide you with continuing consultation and advice as we deem necessary and appropriate regarding the management and operation of the Bakery through our employees via telephone, web conferencing, email, and Internet communication. If you require and request additional on-site assistance

from us, we will provide you with such assistance at our then-current rates, subject to the availability of our personnel.

5.11 Our Ability to Withhold Services.

If you fail to pay any sums due us or our affiliates under this Agreement or under any other agreement between you and us or our affiliates, we can withhold any supervision, assistance or service provided to you under any provision of this Agreement and prohibit you from operating your Bakery, participating in the E-Commerce Program, participation in third-party delivery, or servicing National Accounts.

5.12 Delegation.

We have the right to outsource the provision of any service to be performed by us under this Agreement to an approved or designated vendor.

ARTICLE 6
YOUR OBLIGATIONS

6.1 Purchasing Requirements.

(a) Compliance with Standards. You acknowledge and agree that your obligations set forth in this Agreement and the Operations Manual are reasonable and necessary for the operation of the Bakery and to maintain uniformity throughout the System. You must adhere to the standards and specifications set forth in this Agreement and the Operations Manual and any revisions or amendments to same (including, without limitation, standards and specifications for the offer, sale, shipping, and delivery of Products and any other goods or services authorized for sale through your Bakery, as well as standards for inventory, merchandise and displays, equipment, fixtures, and signage). You must use signs, furnishings, ingredients and finished food and beverage items, supplies, fixtures, equipment, vehicles and vehicle wraps, and inventory that comply with our then-current standards and specifications, which we establish from time to time. We have the right to change our standards and specifications in our discretion. You acknowledge that you may incur increased costs to comply with such changes at your expense.

(b) Designated and Approved Suppliers. Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of our trade dress, you agree to purchase all food and beverage ingredients we designate from our approved supplier (the “National Grocery Program”) or from our affiliate, and to purchase finished goods, smallwares, kitchen and other supplies, kitchen equipment, vehicles and vehicle wrappings, vehicle equipment, signs, furnishings, supplies, fixtures, computer hardware and software, and other equipment from us, or from our approved and designated suppliers as we will specify in the Operations Manual or otherwise in writing from time to time. You acknowledge that we, our affiliates, and/or a third party may be one of several, or the only, approved supplier of any item. You further acknowledge and agree that we and/or our affiliates have the right to receive a rebate and/or realize a profit on any items that we, our affiliates, or our approved and designated suppliers supply to you. In addition to our right to terminate this Agreement if you fail to purchase from our designated and approved suppliers, you must pay us our then-current unapproved supplier fee, currently two hundred fifty dollars (\$250) per day, in the event you continue purchasing from an unapproved supplier after your receipt of notice (written or verbal) from us advising you to cease doing so. This fee is subject to increase for repeated violations of this Section 6.1(b).

(c) Supplier Approval. In the event you wish to purchase any unapproved item and/or acquire approved items from an unapproved supplier, you must provide us with the name, address and

telephone number of the proposed supplier, a description of the item you wish to purchase, and the purchase price of the item, if known. At our request, you must provide us with a sample of the item you wish to purchase for testing purposes. If we incur any costs in connection with testing a particular product or evaluating an unapproved supplier at your request, you must reimburse us for our reasonable testing costs, regardless of whether we subsequently approve the item or supplier. We may base our approval of any proposed item or supplier on considerations relating not only directly to the item or supplier itself (such as the quality of products, standards of service, the supplier's reputation in the marketplace, and the supplier's pricing), but also other factors such as the uniformity, efficiency and quality of operation we deem necessary or desirable in our System as a whole, the confidentiality of our standards and specifications, and our ability to earn revenue from your purchases of goods and services. We have no obligation to approve any particular product, services, or source. If you do not receive our approval within thirty (30) days after submitting all of the information that we request, the request will be deemed disapproved. We and our affiliates have the right to receive payments from suppliers because of their dealings with you and other franchisees and to use all amounts we receive without restriction (unless instructed otherwise by the supplier) for any purposes we deem appropriate. We may require you to purchase any previously unapproved product or service from our approved or designated supplier. Nothing herein will require us to approve an unreasonable number of suppliers for a given item, which approval might, in our reasonable judgment, result in higher costs or prevent the effective or economical supervision of approved suppliers. We may revoke our approval of particular products or suppliers when we determine, in our sole discretion, that such products or suppliers no longer meet our standards. Upon receipt of written notice of revocation, you must cease purchasing products from such suppliers. You must use products purchased from approved suppliers solely in connection with the operation of your Bakery and not for any competitive business purpose.

(d) System Suppliers. We may establish business relationships, from time to time, with suppliers who may produce, among other things, certain food and beverage ingredients, finished products, baking kits and equipment, furnishings, fixtures, equipment and inventory according to our proprietary standards and specifications, or private label goods we authorize for sale by System franchisees ("System Suppliers"). You recognize that such products are essential to the operation of the Bakery and to the System generally. You further recognize that your failure to pay System Suppliers may interfere with such suppliers' willingness to supply the System, which may result in other System franchisees' inability to obtain product or ability to obtain product only on less favorable credit terms. Accordingly, you agree to pay System Suppliers as and when due.

(e) Vehicles. You may be required to obtain a vehicle dedicated to making deliveries for your Bakery. We reserve the right to prescribe standards and specifications for delivery vehicles used in the operation of the Bakery, including the wrapping and refrigeration equipment used in connection with Bakery deliveries. You may not purchase or use any food truck, event vehicle, trailer, or similar vehicle, without first obtaining our prior written approval. We may determine the criteria for the use of such vehicles, in our sole discretion.

6.2 Authorized Products and Services.

You must offer for sale only those food and beverage items, novelty gifts and gift packages, gift cards, Proprietary Products, and other products and services that we prescribe, and only such products and services that we prescribe and only in accordance with the requirements of this Agreement and the procedures set forth in the Operations Manual. You must prepare, package, deliver, and dispose of such products in accordance with our standards and applicable law. You may not offer any other products for sale, rent, or lease without our prior written authorization. You will at all times maintain sufficient amounts and types of inventory to meet consumer demand. You must offer and sell all private label products that we may now or in the future designate for sale by System franchisees. In addition to our right to terminate this Agreement, you must pay us our then-current prohibited product fee, currently two hundred fifty dollars

(\$250) per day, in the event you continue offering unapproved products or services after your receipt of verbal or written notice from us advising you to cease sales of such product or service.

6.3 Operations.

(a) Unless you have prior written authorization from us, your Bakery must be open and operational seven (7) days a week and you must operate your Bakery for at least those months, hours and days that we specify in the Operations Manual.

(b) You must maintain the Bakery and any vehicles used in connection with the operation of the Bakery in a sanitized, clean, safe and attractive manner, and in accordance with all applicable requirements of law, including all federal, state and local health laws or regulations relating to the offer, packaging, sale, shipping, and delivery of food and beverages, as well as gift packages and novelty items, and the Operations Manual. You and your employees must give prompt, courteous, and efficient service to the public and otherwise operate the Bakery to preserve, maintain and enhance the reputation and goodwill of the System.

(c) In order to ensure that all products and services offered by you meet our high-quality standards, and in order to protect the goodwill associated with our System and Marks, all products and services must be made, packaged, and delivered in the manner set forth in the Operations Manual, and must be sold only at retail to guests and only in conformity with our marketing plan and concept. You acknowledge that such methods are integral to the System and failure to strictly adhere to such standards and specifications will be detrimental to the System and Marks and will constitute a material default of this Agreement.

(d) You will have sole authority and control over the day-to-day operations of the Bakery and your employees and/or independent contractors. You must employ a sufficient number of qualified, competent personnel, offer prompt, courteous and efficient service to the public, and otherwise operate the Bakery in compliance with the System so as to preserve, maintain and enhance the reputation and goodwill of the System. All employees engaged in the operation of your Bakery during working hours must dress in conformance with our standards, must present a neat and clean appearance in conformance with our reasonable standards and must render competent, efficient service to Guests. You agree to be solely responsible for all employment decisions and to comply with all state, federal, and local hiring laws and functions of the Bakery, including, without limitation, those related to hiring, firing, training, wage and hour requirements, immigration, compensation, promotion, record-keeping, supervision, and discipline of employees, paid or unpaid, full or part-time. At no time will you or your employees be deemed to be our or our affiliates' employees. You must clearly disclose to your employees that you are their employer, including by identifying your entity on paychecks, notices, and other employee communications. At no time should you indicate in any way to your employees that they are employed by Nothing Bundt Cakes.

(e) You agree to operate the Bakery in strict compliance with the Operations Manual. You must train and adequately instruct your employees prior to opening in accordance with the Operations Manual and must continue such training and instruction for so long as the employee remains with the Bakery. We have the right to require your employees to engage in mandatory training over the Internet periodically at your sole cost and expense. The Operations Manual will set forth the practices, procedures and methods to be utilized in operating a Bakery, and we may require you to conform your practices to national programs, which we may now or in the future design and promulgate as part of our System.

(f) You must devote your personal full-time attention and best efforts to the management and operation of the Bakery. In the event that you are a corporation, limited liability company or partnership, one of your principals must serve as the operator of the Bakery (the "Operator") and dedicate

their full time and attention to the day-to-day operations of the Bakery. The Operator must be approved by us and must successfully complete our initial training program and meet our then-current standards for Operators before assuming the position of Operator. In the event that none of your principals are approved by us to serve as the Operator, or are unable to dedicate their full time and attention to the day-to-day operations of the Bakery, you may appoint a non-principal to serve as the Operator, provided that the non-principal operator meets our then-current standards for Operators, successfully completes our initial training program, and is approved by us before assuming the position of Operator. An Operator must have full authority to act on your behalf in your dealings with us. Your Operator, in our sole discretion, may be approved for multiple franchise agreements or multiple Bakeries. You will keep us informed at all times of the identity of any employees acting as Operator of a Bakery and any change in their employment status. Operators are not required to have an equity interest in your Bakery. In any event, you are personally responsible for the operation of your Bakery, and your Bakery must at all times be staffed with an Operator who has successfully completed our training program. In the event that an Operator resigns or is otherwise terminated, you will have sixty (60) days to hire a replacement Operator who meets our then-current standards for an Operator. The new Operator must complete training to our satisfaction within ninety (90) days after being hired, subject to the availability of our personnel. Your Operator(s) shall devote full time and best efforts to the day-to-day operation and management of the Bakery and shall not engage in any other business activity without our prior written consent. You must also designate one primary contact person for communication with us.

(g) You must at all times maintain such working capital as may be reasonably necessary to enable you to properly and fully carry out and perform all of your duties, obligations and responsibilities hereunder and to operate the business in a businesslike, proper and efficient manner. We may require you to provide documentation to show that you are financially capable of operating the Bakery at any time.

(h) You must at all times maintain sufficient levels of inventory to adequately meet consumer demand.

6.4 Site Visits.

You agree that, in order to maintain the high quality and uniform standards associated with the System and to protect the goodwill and reputation associated with the System and Marks, you will permit us to inspect your Bakery and vehicles used in connection with making deliveries, confer with you and your employees and Guests, check inventory levels and operating methods, and perform any additional on-site inspections which we deem necessary to protect the standards of quality and uniformity of the System and gauge your performance under this Agreement at any time during regular business hours without notice. It is your obligation to make changes to your operational procedures based on our inspection. We may also, at your expense, remove or destroy any item which does not conform to our specifications and/or standards. If we determine that any condition in the Bakery presents a threat to Guests or public health or safety, we may take whatever measures we deem necessary, including requiring you to immediately close the Bakery until the situation is remedied to our reasonable satisfaction. Our inspections and evaluations may include a “mystery shopper” program from time to time, and we reserve the right to charge you the cost of the mystery shopper program and guest experience monitoring program. You must also pay us or our designated vendor the then-current guest experience monitoring fee. If you fail any inspection or evaluation, we reserve the right to charge you our then-current Operational Evaluation Fee, currently Three Hundred Dollars (\$300), as well as the costs and expenses of subsequent “mystery shopper” visits.

6.5 Computer Hardware and Software.

(a) You must purchase, license or otherwise obtain and use all computer software programs and applications (“Software”) which we have developed or may develop and/or third-party Software that we designate as a component of the System and must purchase or otherwise obtain such computer hardware as may be necessary for the efficient operation of the Software, including, without limitation, our required POS System and a payment card reader. You must obtain and maintain adequate hardware and Software in order to access the Internet at the bit speed we require. We have the right to require you to update or upgrade computer hardware components and/or Software, as we deem necessary from time to time, with no limitations as to the number or cost of such updates or upgrades. This includes taking all steps, including but not limited to those related to visibility and management of your Bakery’s network, that are necessary to ensure that your Bakery is compliant with all data privacy and security laws and Payment Card Industry Data Security Standards (PCI DSS) requirements, as such standards may be revised and modified by the PCI Security Standards Council (see pcisecuritystandards.org), or any successor organization or standards that we may reasonably specify. You must use the Software and associated hardware to access the Website and POS System and to input and access information about your sales and operations.

(b) We have the right to require you, at your sole expense, to enter into separate agreements for any required computer hardware and/or Software, including for the POS system and credit card processor, as well as maintenance and support contracts, data warehousing and other related applications and activities. We reserve the right to require you to install a “systems backup solution” which backs up critical data in your computer system using an off-premises storage scheme. Notwithstanding the fact that you must buy, use and maintain the computer hardware and Software in accordance with our standards and specifications, you are solely responsible for: (i) the acquisition, operation, maintenance and upgrading of the computer hardware and Software; and (ii) any and all consequences that may arise if the computer hardware and Software is not properly operated, maintained and upgraded. It is your responsibility to ensure that you have and at all times maintain proper security applications and controls in place, including but not limited to anti-virus software and password logon protections.

(c) If we develop or custom design a software program for conducting accounting, business intelligence, KPI reporting, inventory and point-of-sale functions and/or other activities (collectively, the “Proprietary Software Programs”), you agree to obtain the Proprietary Software Programs and install into your Bakery, at your expense, the necessary computer hardware and software to provide us with full and direct electronic access to all of your data, software systems, security camera footage, and related information. Additionally, you must comply with all specifications and standards we prescribe regarding the Proprietary Software Programs as provided from time to time in the Operations Manual,. It is possible that we might not be able to alter the Proprietary Software Programs to accommodate each franchisee within the System, and therefore, at such time that we require the implementation of such Proprietary Software Program(s), you will only utilize such Programs we prescribe.

(d) We must have independent, unlimited access to the information generated through the use of our Proprietary Software Programs, without compensation to you, and we may share revenue and other data concerning your Bakery with other franchisees in the System.

6.6 Internet Website.

(a) We have established the Website, which provides information about the System and products and services sold under the System. We may use Marketing Production Fund contributions to pay or reimburse ourselves for costs incurred in connection with the development, maintenance and update of the Website, or any additional websites we may create in the future in connection with the System. We

will be the web master, either directly or through a third party, and will have sole discretion and control over our Website and any future websites we may create (including timing, design, content and continuation).

(b) We may design and provide a web page for the promotion of your Bakery on our Website. You must give us the materials we request to develop, update, and modify such page. We will remain the web master, either directly or through a third party, and will have absolute discretion and control over such page. All information on the Website must be approved by us prior to posting. You are prohibited from maintaining an individual website related to the Bakery, or establishing a URL incorporating any variation of the Marks, without our prior written approval. You cannot violate our privacy policies or user terms posted on our Website. We will own all intellectual property and other rights in the Website and all information it contains (including, without limitation, the domain name or URL for your webpage, the log of “hits” by visitors, and any personal or business data that visitors supply). We may implement and periodically modify System standards relating to the Website and your web page.

(c) You are prohibited from establishing or maintaining a separate website, splash page, blog, social networking page or profile or other presence on the Internet, or otherwise advertising on the Internet or any other public computer network in connection with the Bakery, including any profile on Facebook, Instagram, Snapchat, Yelp, Trip Advisor, Twitter, LinkedIn, Plaxo, Goggle, YouTube, TikTok or any other social media, reviews and/or networking site without our prior approval. If such approval is granted by us, you must: (i) establish and operate such Internet site in accordance with System standards and any other policies we designate in the Operations Manual or otherwise in writing from time to time; and (ii) utilize any templates that we provide to you to create and/or modify such site(s). Any such approval may be revoked at any time by us in our sole discretion.

(d) We have the right to modify the provisions of this Section 6.6 relating to Internet websites as we deem necessary or appropriate in the best interest of the System.

(e) You acknowledge that we and/or our affiliates are the lawful, rightful and sole owner of the Internet domain name nothingbundtcakes.com and any other website we may now or in the future create in connection with the System, and you unconditionally disclaim any ownership interest in such domain names and any other domain names or URLs colorably similar thereto. You agree not to register any Internet domain name in any class or category that contains words used in or similar to any brand name owned by us or our affiliate or any abbreviation, acronym, phonetic variation or visual variation of those words. You must comply with, and not violate, the privacy policies on our Website.

6.7 Computer Network, Intranet or Extranet Participation.

You must participate in any System-wide computer network, intranet system or extranet system that we implement, and may be required to use such networks to, among other things: (i) process Guest orders for fulfillment; (ii) submit reports to us; (iii) view and print updates to or portions of the Operations Manual; (iv) download approved local advertising materials; (v) communicate with us and other System franchisees; and (vi) complete training. You agree to use the facilities of any such computer network, intranet system or extranet system in strict compliance with the standards, protocols, and restrictions that we include in the Operations Manual, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. We reserve the right to charge you a monthly service for certain technology services that we provide to you for the ongoing operation and maintenance of any System-wide computer network, intranet or extranet system that we implement. We have the right to modify and increase such fees as we deem advisable in our sole discretion.

6.8 Personal Conduct.

You agree to refrain from committing any act or pursuing any course of conduct that is dishonest, unethical, or discriminatory in nature or otherwise tends to bring your Bakery, us, the System, or the Marks into disrepute.

6.9 Best Efforts.

You must use your best efforts to promote and increase the demand for the products and services offered by your Bakery. All of your advertising and promotional efforts must be completely factual and conform to the highest standards of ethical advertising. You agree to refrain from any business or advertising practice that may be injurious to the Bakery or the goodwill associated with the Marks and System.

6.10 Telephone.

You must obtain a new telephone number and telephone listing at your expense, to be listed under the Nothing Bundt Cakes® name and not under your corporate, partnership, or individual name, to be used exclusively in connection with your operation of the Bakery. Upon the expiration, transfer or termination of this Agreement for any reason, you must terminate your use of such telephone number(s) and listing(s) and assign same to us or our designee. You must answer the telephone in the manner we specify in the Operations Manual. You agree to assign all telephone numbers, fax numbers, and other numbers or listings associated with the Bakery to us, including all Better Business Bureau, Angie's List, Yahoo, Google, Craigslist, Facebook, YouTube, Plaxo and related listings by signing the assignment of telephone numbers attached as Exhibit 5 to this Agreement. You hereby grant us permission to access your telephone data for any purpose we deem relevant and do so directly through you or your vendor. We have the right to require you, at your sole expense, to enter into separate agreements with our designated vendors for the Bakery's telephone equipment and service. If we choose to operate a centralized answering service for the System, you will be required to participate in such service and take all actions necessary for such participation, including the forwarding of calls to the service.

6.11 Your Obligations; Payment of Debts.

You are solely responsible for: (a) selecting, retaining and paying your employees and complying with all state, federal, and local employment laws and regulations, including, without limitation, those related to hiring, firing, training, wage and hour requirements, compensation, promotion, record-keeping, data privacy and security, supervision, and discipline of employees, paid or unpaid, full or part-time; (b) paying all invoices for goods and services used in connection with operating the Bakery; and (c) determining whether, and on what terms, to obtain any financing or credit which you deem advisable or necessary to establish and operate the Bakery. You agree to pay all current obligations and liabilities to suppliers, lessors, and creditors on a timely basis. You agree to indemnify us in the event we are held responsible for your debts and/or if we elect to pay your obligations in order to preserve the relationship between System Suppliers and other System franchisees. You agree to make prompt payment of all federal, state and local taxes, including individual and corporate taxes, sales and use taxes, franchise taxes, gross receipts taxes, employee withholding taxes, FICA taxes, personal property and real estate taxes arising from your operation of the Bakery. You agree to indemnify us if we are held responsible for these taxes.

6.12 Compliance with Applicable Laws.

You must comply with all applicable federal, state and local laws, ordinances and regulations (including, without limitation, all government regulations relating to the preparation, presentation, shipping,

delivery and disposal of perishable goods, kitchen safety, occupational hazards and health, dispensing of perishable items, consumer protection, trade regulation, worker's compensation, unemployment insurance, wage and hour, discrimination and harassment, withholding and payment of federal and state income taxes and social security taxes and sales, use and property taxes, and the applicable provisions of the Americans with Disabilities Act ("ADA")) regarding the construction, design and operation of the Bakery. You also agree to comply with all applicable laws pertaining to the privacy of the customer, employee, and transactional information ("Privacy Laws"). You further agree to comply with our standards and policies pertaining to Privacy Laws. It is your sole and absolute obligation to research all applicable federal, state and local laws and regulations governing the operation of your business and to ensure that such operation does not violate any federal, state or local law or regulation. For example, there are various federal laws that could affect your business and that you must comply with such as the American with Disabilities Act (ADA), the CAN-SPAM Act, the Telephone Consumer Protection Act (TCPA), the Telemarketing Sales Rule (TSR), and other federal and state anti-solicitation laws regulating marketing phone calls; and federal and state laws that regulate data security and privacy (including but not limited to the use, storage, transmission, and disposal of data regardless of media type). You should investigate these laws to understand your potential legal obligations.

6.13 Trade Secrets and Confidential Information.

You must maintain the confidentiality of all Confidential Information as set forth in Article 9 below.

6.14 Image.

You acknowledge that we have developed a System to offer and sell products which will distinguish the Bakeries from other retail outlets which offer similar goods at different prices and with less attention paid to product quality, packaging, and Guest service. You agree to offer products and services and to operate the Bakery in a manner that emulates and enhances the image we intend for the System. You further acknowledge and agree that each aspect of the System is important not only to you but also to us and to other System franchisees in order to maintain the highest operating standards, achieve system wide uniformity, and increase the demand for the products sold and services rendered by System franchisees. You agree to comply with the standards, specifications and requirements we set forth in order to uniformly convey the distinctive image of a Bakery. You will, in the operation of the Bakery, use only those inventory items and merchandise, signage, displays, shelving, paper, labels, forms and other products and services imprinted with the Marks and colors as prescribed from time to time by us.

6.15 Pending Actions.

You must notify us, in writing, within five (5) days of the commencement of any action, suit or proceeding and the issuance of any order, suit or proceeding of any court, agency or other government instrumentality, including the receipt of any notice or citation, which may adversely affect the operation or financial condition of the Bakery, yourself in your capacity as our franchisee, or the System as a whole.

6.16 Standard Maintenance, System Conformity, and Remodeling.

You agree to repair, refinish, repaint, replace, and/or otherwise redo the Bakery, signs, furnishings, fixtures, decor, and any other tangible part or property of the Bakery at your sole expense and at such times we may reasonably direct. We have the right to require you, at your sole expense, to enter into equipment maintenance and monitoring agreements with our designated vendors. We have the right to direct you to remodel, re-equip, and otherwise refurbish your Bakery and vehicles to bring them into conformance with our then-current standards for a Bakery and delivery vehicles at the time we make the request.

6.17 Licenses, Permits, and Certificates.

You must obtain and maintain in force all required licenses, permits and certificates relating to the operation of the Bakery and shall operate the Bakery in full compliance with all applicable laws, ordinances and regulations, workers' compensation and unemployment insurance requirements, and withholding and payment of federal and state income, social security, sales, use, and property taxes.

ARTICLE 7 **TRAINING REQUIREMENTS**

7.1 Initial Training.

If this is your first Nothing Bundt Cakes Bakery, then two (2) people, which must include you (in the event you are an individual) or your Operator (in the event you are an entity), must attend and complete, to our satisfaction, our initial tuition-free training program. You may decide to send one (1) additional person to initial training, for which you will pay us our then-current fee. We may require you to send additional people to initial training for your subsequent Bakeries, and/or if you enter into a new market, as set forth in the Operations Manual and subject to our then-current fees. The required training lasts up to four (4) weeks and consists of training in Product preparation and packaging, maintaining financial controls and general bookkeeping procedures, operational techniques, using our required equipment and computer hardware and software, inventory controls, marketing and advertising techniques, and Guest service and maintenance of quality standards. All training will take place at one of our company bakeries located in or around the city of Dallas, Texas, or at any other location we designate. You, your Operator or any other trainees must attend the initial training program at the same time. In addition, we will provide one (1) of our representatives for up to five (5) days at your Bakery for additional training and opening assistance. You are responsible for all training related expenses, including you and your employees' travel, meals, lodging, and payroll expenses associated with attending the initial training program. You must complete training before opening your Bakery. If you or any Operator fails to complete training to our satisfaction, the respective person may repeat the course, or in the case of an employee, you may designate a substitute to attend our next available training program. At all times you must have an Operator in-place in your Bakery who has completed our training to our satisfaction. We may charge our then-current fee for replacement of initial training attendees. We have the right to terminate this Agreement if you fail to complete training to our satisfaction within the time frames we prescribe. If you are approved to expand as a multi-unit franchisee, we may require you to send your new Operator to the Dallas, Texas, area for training by us, or we may require you to be responsible for the initial training of the management team for your second Bakery and any other Bakeries we grant you the right to open and operate, in our sole discretion.

7.2 Training Your Other Employees.

You must train your other employees using our training materials. We will provide you with training materials for your use in training your personnel. Only the materials we provide can be used by you to train your personnel. All training materials we produce constitute part of our trade secrets and confidential information. You agree not to challenge our rights in and to any training materials.

7.3 Ongoing Training Programs.

To assist you in the operation of your Bakery, we may require you and/or your employees to attend any additional training programs and refresher courses. You are responsible for you and your personnel's travel, meals, lodging, and payroll expenses associated with attending additional training programs. The additional training programs and refresher courses will be at our then-current tuition for such training.

ARTICLE 8
PROPRIETARY NAMES AND MARKS

8.1 Your Use of Our Marks and Other Proprietary Material.

(a) You must only use the Marks we designate and must use them in only the manner we authorize and permit.

(b) You will use the Marks only for the operation of your Bakery exclusively at the Approved Location, and in advertising your Bakery in the Territory pursuant to our standards and specifications.

(c) You must use the marks without prefix or suffix, and in conjunction with the “TM,” “SM,” “S,” or “®” symbols, as applicable. You are prohibited from using the Marks in connection with the offer or sale of any unauthorized products or services. You may not use the Marks as part of your corporate or other legal name. Your corporate name and all fictitious names under which you propose to do business must be approved by us in writing before use. You must use your corporate or limited liability company name either alone or followed by the initials “D/B/A” and the business name “Nothing Bundt Cakes®.” You must promptly register your Bakery as doing business under an assumed business name at the public office as provided for by the laws of the state in which your Bakery is located.

(d) You must identify yourself as an owner of your Bakery in the manner we specify in conjunction with any use of the Marks including, without limitation, on invoices, order forms, receipts, Guest forms and questionnaires, business stationery, and advertisements, as well as at such conspicuous locations as we may designate in writing at the Bakery premises.

(e) Your right to use the Marks is limited to the uses authorized in this Agreement, and any unauthorized use of the Marks will constitute infringement of our rights.

(f) You will not use the Marks to incur any obligation or indebtedness on our or our affiliates’ behalf.

(g) You will execute any documents we deem necessary to obtain protection for the Marks or to maintain their continued validity and enforceability.

(h) You must promptly notify us of any suspected unauthorized use of our Marks, Proprietary Recipes, the Operations Manual, any proprietary software, our copyrighted material or materials in which we claim a common law copyright interest, any proprietary software we may now or in the future create, and any other intellectual property that we may now or in the future designate in connection with the System (the “Proprietary Materials”), any challenge to the validity of the Marks, or any challenge to our ownership of, our right to use and to license others to use, or your right to use the Proprietary Materials. You acknowledge that we have the sole right to direct and control any administrative proceeding or litigation involving the Marks or Proprietary Materials, including any settlement thereof. We have the right, but not the obligation, to take action against uses by others that may constitute infringement of our rights to the Marks or Proprietary Materials.

(i) We reserve for ourself, our successors and assigns any and all rights to access, use, create, distribute, publish and further develop those rights commonly referred to as “digital media rights,” “digital advertisement rights,” or “persistent media in augmented reality.”

8.2 Trademark Acknowledgements.

You expressly understand and agree that:

(a) We own all right, title, and interest in and to the Marks and Proprietary Materials, and the goodwill associated with and symbolized by them, and we have the right to use and license others to use the Marks and Proprietary Materials;

(b) The Marks are valid and serve to identify the System and those who are authorized to operate under the System;

(c) Your use of the Proprietary Materials does not give you any ownership interest or other interest in or to the Proprietary Materials. During the term of this Agreement and after its expiration or termination, you will not directly or indirectly contest the validity of, our ownership of, or our right to use and license others to use the Marks and other Proprietary Materials;

(d) Any and all goodwill arising from your use of the Proprietary Materials and Marks will inure solely and exclusively to our benefit, and upon expiration or termination of this Agreement, no monetary amount shall be assigned as attributable to any goodwill associated with your use of the System, the Marks, or any other Proprietary Materials;

(e) Except as specified in Article 1 hereof, the license of the Marks granted to you hereunder is nonexclusive and we retain all other rights, including the right to: (i) use the Marks ourselves in connection with selling products and services; (ii) grant others licenses for the Marks; and (iii) develop and establish other systems using the Marks, similar marks, or any other marks, and to grant licenses thereto without providing any rights therein to you; and

(f) We reserve the right in our sole discretion to substitute different proprietary marks for use in identifying the System and the businesses operating thereunder. You must discontinue using any particular Mark within ten (10) days of written notice from us, and begin using any additional, modified, or substituted Mark within the timeframes we specify.

8.3 Trademark Litigation.

We will defend you against any third-party claim, suit, or demand arising out of your use of the Marks. If we determine, in our sole discretion, that you have used the Marks in accordance with this Agreement, we will control the defense and bear the cost of such defense, including the cost of any judgment or settlement. If we, in our sole discretion, determine that you have not used the Marks in accordance with this Agreement, we will still control the defense but you will bear the cost of such defense, including the cost of any judgment or settlement. In the event of any litigation relating to your use of the Marks, you will execute all documents and do such acts as may, in our opinion, be necessary to carry out such defense or prosecution including, without limitation, becoming a nominal party to any legal action. Except to the extent that such litigation is the result of your use of the Marks in a manner inconsistent with the terms of this Agreement, we agree to reimburse you for your out-of-pocket costs incurred in performing such acts.

ARTICLE 9
CONFIDENTIALITY OF PROPRIETARY INFORMATION

9.1 Access to Confidential Information.

During the term of this Agreement, you will receive information which we consider our trade secrets and confidential information (“Confidential Information”). You will not, during the term of this Agreement or thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any Confidential Information including, without limitation, our Proprietary Recipes and other standards for preparing and packaging Products; our trade secrets, advertising strategies, price marketing mixes related to Products and other food and beverage items offered by Bakeries; supplier networks and pricing arrangements with suppliers; the E-Commerce Program, National Account networks, the Operations Manual and training procedures; sales promotion aids, business forms, merchandising procedures, accounting procedures, marketing reports, inventory systems and copyrighted materials; and other methods, techniques and know-how concerning the operation of the Bakery which may be communicated to you or of which you may be apprised by virtue of your operation of the Bakery. You also acknowledge and agree that certain information, including (i) current Guest and prospective Guest names and addresses; (ii) information about credit extensions to Guests; (iii) Guest purchasing histories; (iv) rates charged to Guests; and (v) Customer Relations Management (“CRM”) reports (subsections (i)-(v) collectively shall be referred to as “Guest Lists”) also constitute our trade secrets and Confidential Information. You may divulge Confidential Information only to those of your employees as must have access to it in order to operate the Bakery. All information, knowledge, know-how, techniques, and other data which we designate as confidential will be deemed Confidential Information for purposes of this Agreement.

9.2 Non-Disclosure.

In order to protect our Confidential Information, you shall cause each of your Owners and other management-level employees who have access to our Confidential Information, received training from us or whom we may reasonably require, to execute a confidentiality agreement consistent with the restrictions set forth in this Section 9. We have created a form of Confidentiality Agreement for your convenience which is attached to this Agreement as Exhibit 4. You are not obligated to use the form of Confidentiality Agreement. However, if you choose to use it, it is your obligation to have it reviewed by your local attorney and otherwise to ensure it is valid and enforceable under applicable law. It is your obligation to ensure that any form of confidentiality agreement that you utilize to comply with this Section 9.2 is valid and enforceable under applicable law.

9.3 New Concepts.

If you, your employees, or principals develop any new concept, process or improvement in the operation or promotion of the Bakery, including new recipes and packaging methods, you will promptly notify us, and provide us with all of the information necessary to implement the improvement, without any compensation. Any such concept, process or improvement will become our sole property and we will be the sole owner of all patents, patent applications, trademarks, copyrights and other intellectual property rights related thereto. You and your principals and agents hereby assign to us any rights they may have or acquire therein, including the right to modify such concept, process or improvement, and otherwise waive and/or release all rights of restraint and moral rights therein and thereto. You and your principals and agents agree to assist us in obtaining and enforcing the intellectual property rights to any such concept, process or improvement in any and all countries and further agree to execute and provide us with all necessary documentations for obtaining and enforcing such rights. You and your principals and agents hereby irrevocably designate and appoint us as your agent and attorney-in-fact to execute and file any such

documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. In the event that the foregoing provisions of this Section 9.3 are found to be invalid or otherwise unenforceable, you and your principals and agents hereby grant to us a worldwide, perpetual, non-exclusive, fully-paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent this Agreement, directly or indirectly infringe your rights therein.

9.4 Customer and Employee Data.

You must comply with the standards, other directions from us, prevailing industry standards (including payment card industry data security standards), and all applicable laws, as any of them may be modified from time to time, regarding the organizational, physical, administrative and technical measures and security procedures to safeguard the confidentiality and security of customer and employee data on your computer systems or otherwise in your possession or control and, in any event, employ reasonable means to safeguard the confidentiality and security of such data. If there is a suspected or actual breach of security or unauthorized access involving your customer or employee data (a “Data Security Incident”), you must notify us immediately after becoming aware of such actual or suspected occurrence and specify the extent to which such data was compromised or disclosed. You must comply with our instructions in responding to any Data Security Incident. We (and our designated Affiliates) have the right, but no obligation, to control the direction and handling of any Data Security Incident and any related investigation, litigation, administrative proceeding or other proceeding at your expense. We and our Affiliates may, through the access to your computer systems or otherwise, have access to customer data. During and after the Term, we and our Affiliates may make any and all disclosures and use the customer data in our and their business activities and in any manner that we or they deem necessary or appropriate. You must secure all of your vendors, customers, prospective customers and others’ consents and authorizations, and provide them all disclosures that applicable law requires to transmit the customer data to us or our Affiliates and for us and our Affiliates to use that data in the manner that this Agreement contemplates.

ARTICLE 10

MODIFICATION OF THE SYSTEM

You recognize and agree that we may change or modify the System as presently described in the Operations Manual and the Marks, including the adoption and use of new, modified, and/or substituted Proprietary Recipes, authorized products and services, Marks, other Proprietary Material, and techniques for operating a Bakery. You will accept and use for the purposes of this Agreement any such changes in the System as if they were part of this Agreement as of the Effective Date. You will make such expenditures as such changes or modifications in the System may reasonably require. You will not change, modify, or alter the System in any way without our prior written consent. We have the right to operate, develop, and change the System in any manner that is not specifically prohibited by this Agreement.

ARTICLE 11

ADVERTISING AND PROMOTION

11.1 Opening Advertising Program.

You have, upon execution of this Agreement, paid to us the sum of Ten Thousand Dollars (\$10,000) which we will use to pay for and conduct an Opening Advertising Program to advertise the opening of your Bakery. You acknowledge that we may require you to spend up to an additional Five Thousand Dollars (\$5,000) on such Opening Advertising Program. In addition, you may elect to spend additional money for your Opening Advertising Program, provided that all materials used in connection with the Opening Advertising Program are subject to our prior written approval. The Opening Advertising Program is

considered local marketing under this Agreement and is therefore subject to additional restrictions described in Section 11.6 below. You understand and acknowledge that the Bakery's grand opening and the Opening Advertising Program shall be held not later than forty-five (45) days after the Bakery opens to the public.

11.2 Marketing Production Fund.

We will from time to time develop, formulate, produce, and conduct marketing, advertising, and promotional programs in the form and media as we determine. To facilitate these activities, we have established a Marketing Production Fund (the "Production Fund"). You are obligated to contribute to the Production Fund as set forth in Section 11.4, due and payable at the same time and in the same manner as the Royalty due under this Agreement or in such other manner as we may periodically specify. You agree to participate in all marketing, advertising, and promotional programs as we determine to be appropriate for the benefit of the System.

(a) We will use Production Fund contributions, in our sole discretion, to develop, produce, and distribute national, regional and/or local advertising and to create advertising materials and public relations programs, which promote, in our sole judgment, the services offered by System franchisees. We reserve the right, in our sole discretion, to determine the composition of all geographic territories and market or trade areas where such marketing, advertising, and promotional programs are implemented. We have the sole right to determine contributions to and expenditures from the Production Fund, or any other advertising programs, and the sole authority to determine, without limitation, the selection of the advertising materials and programs, in a manner which we deem to be in the general best interests of the System, without any obligation to obtain your approval or the approval of any other franchisee.

(b) We may use the Production Fund to satisfy any and all costs of maintaining, administering, directing, preparing, producing, and tracking advertising, including, without limitation the cost of: (i) preparing and producing marketing programs and advertising materials; (ii) reputation management; (iii) public relations activities and advertising agencies; (iv) developing and maintaining an Internet website and a gift card program; (v) developing Guest loyalty programs; (vi) personnel and other departmental costs for maintaining, administering, directing, preparing, producing, and tracking advertising and marketing, and (vii) development of business intelligence tools that report information on your Bakery. You acknowledge and understand that the contributions to the Production Fund are intended to maximize general public recognition and patronage of the Marks and the System in a manner determined to be most effective by us and that we do not undertake any obligation in developing, implementing, or administering these programs to ensure that all System franchisees will benefit directly or on a pro rata basis from such expenditures. While we do not anticipate that any part of the Production Fund contributions will be used for advertising which is principally a solicitation for franchisees, we reserve the right to use the Production Fund for public relations or recognition of our brand, for the creation and maintenance of the Website, a portion of which can be used to explain the franchise offering and solicit potential franchisees, and to include a notation in any advertisement indicating "Franchises Available."

(c) We have the right to reimburse ourselves from the Production Fund contributions for such reasonable costs and overhead, if any, as we may incur in activities reasonably related to the direction and implementation of the Production Fund, including the proportionate compensation of our employees and other designees who devote time and render services to the activities of the Production Fund.

11.3 Paid Media Fund.

In addition to the Production Fund, we have established a Paid Media Fund (the "Media Fund") to which you are obligated to contribute as set forth in Section 11.4. Contributions to the Media Fund are due and payable at the same time and in the same manner as the Royalty due under this Agreement or in such

other manner as we may periodically specify. The Media Fund contributions shall be used, in our sole discretion, to satisfy any and all costs of placing paid media including, but not limited to, broadcast, print, place-based, digital, social, and other media (collectively, "Paid Media"). We have the right to use the Media Fund for Paid Media to be distributed nationally, regionally, and/or locally, as we determine will be in the general best interests of the System, without any obligation to obtain your approval or the approval of any other franchisee. Furthermore, we do not undertake any obligation to ensure that all System franchisees will benefit directly or on a pro rata basis from the Media Fund expenditures.

11.4 Contributions to the Funds.

(a) You acknowledge and agree that contributions made by you for the Production Fund and the Paid Media Fund (each a "Fund" and collectively the "Funds") shall combined be five percent (5%) of your Net Revenues. The respective contributions allocated to each Fund will be set by us in our sole discretion and are subject to change. You acknowledge and agree that we reserve the right to (i) have a Fund borrow from us or our affiliates to cover deficits, or invest any surplus for future use and/or (ii) have one Fund borrow from the other Fund when we determine it is reasonably necessary to help support the permitted activities of the borrowing Fund. We will keep records of any such borrowing described above.

(b) You acknowledge and agree that the contributions to the Funds shall not be deemed to be trust funds and we have no obligation to spend on advertising, marketing, or promotions amounts in excess of those funds actually collected from franchisees. Further, any contributions to a Fund which are not spent by us in the calendar year in which they were contributed will be carried over for use by the Fund in subsequent year(s).

(c) Upon written request, we will prepare and make available an annual, unaudited statement of contributions and expenditures for the Funds within one hundred twenty (120) days of the end of the fiscal year.

11.5 Regional Advertising and Promotional Cooperatives.

We have the right to designate any geographical area for purposes of establishing a regional advertising and promotional cooperative ("Cooperative"), and to determine whether a Cooperative is applicable to the Bakery. If a Cooperative is established applicable to the Bakery, you must participate in the Cooperative. In the event we designate a Cooperative for your Territory, your Cooperative contributions will be credited towards your Production Fund contribution requirements. The following provisions will apply to each Cooperative:

(a) Each Cooperative will be organized and governed in a form and manner, and will commence operation on a date, we approve in advance;

(b) Each Cooperative will be organized for the exclusive purpose of administering regional advertising programs and developing, subject to our approval, standardized advertising materials for use by the members;

(c) No promotional or advertising plans or materials may be used by a Cooperative or furnished to its members without our prior approval. All such plans and materials must be submitted to us;

(d) Cooperative activities will be determined by a majority vote of the member franchisees in the Cooperative; and

(e) Each member franchisee must submit to the Cooperative, no later than the 10th of each month, for the preceding month, its respective contribution as provided in this Agreement together with such other statements or reports as we may require or as may be required by the Cooperative with our approval.

We may grant to you an exemption from participating in a Cooperative at our sole discretion, upon your written request stating reasons supporting such exemption. Our decision concerning such requests for exemption will be final.

11.6 Local Marketing.

(a) Only Within Territory. You recognize the value of advertising and promoting your Bakery, and the importance of standardizing advertising and promotional programs to enhance the goodwill and public image of your Bakery and the System. Accordingly, you may only actively advertise the Bakery, the Products, and the System exclusively in your Territory. You may not advertise or promote your Bakery outside of your Territory without our written consent, which we may withhold or condition at our discretion or revoke at any time and for any reason.

(b) Local Marketing Media Campaigns. Should you wish to engage in a formal local marketing media campaign beyond what is being administered by the Marketing Production Fund, you must receive our approval, which may be withheld or conditioned at our sole discretion. If you receive our approval, you must work with us or our designated third-party vendor to develop such local media campaign at your cost and expense. You may not market or advertise in violation of federal laws regulating advertising, such as the CAN-SPAM Act and the TCPA, and state advertising laws applicable to your franchise.

(c) Local Marketing Elements. All elements of local marketing will be subject to our approval, and you must place or display at the Approved Location (interior and exterior) only the signs, emblems, lettering, logos and displays and advertising materials that have been pre-approved. You must submit samples of all sales, promotional, and advertising materials you wish to use, including, but not limited to, print, radio and television advertising, signage, supplies and packaging, to us and our designated vendor at least fifteen (15) business days prior to publication or use. You cannot use any advertising or promotional materials that we have not explicitly pre-approved. All advertising must prominently display the Marks and comply with our standards for use of the Marks. We may require you to discontinue the use of any advertising or marketing materials at any time, at your expense.

(d) No Offset. Any amounts you spend on local marketing are separate from and do not offset or reduce your contributions to the to the Production Fund and Paid Media Fund.

11.7 Test Marketing.

We may conduct marketing research to determine consumer trends and test new products and services. You must participate in such marketing research in the manner we request, including purchasing reasonable amounts of test products or services, and offering, selling, packaging, and delivering test products or services from your Bakery. We will use Production Fund contributions to develop test products and services.

11.8 Gift Card Program; Pricing and Promotion Programs.

You must market, offer, sell, and redeem gift cards in the manner we specify. Only gift cards we authorize may be sold through the Bakery, and you must purchase such gift cards directly from us. You

must honor the gift cards we authorize at your Bakery without any offset against your Royalty. You must honor the terms of all promotional or discount programs that we may offer to the public for System businesses, and you must comply with any pricing policies we may specify, including minimum and maximum price policies, minimum advertised price policies and unilateral price policies, as permitted by applicable law. You must also provide those services and other items that we specify on such terms and at such rates, including free-of-charge, as we may specify.

11.9 Public Relations.

You agree that we shall control all public relations matters that we in our sole judgment pertain to the Nothing Bundt Cakes brand or its franchise System. Should you take any action that in our judgment reflects negatively on the Nothing Bundt Cakes brand and that requires public relations support to mitigate, we reserve the right to charge you the fees we incur in doing so. You agree to notify us before taking any legal action (lawsuit or arbitration) related to the operation of your Bakery, exclusive of matters pertaining to your relationship with your personnel, contractors and representatives.

ARTICLE 12 **ACCOUNTING AND BOOKKEEPING RECORDS**

12.1 Books and Records.

You must maintain for at least five (5) fiscal years from their preparation complete financial records for the operation of the Bakery in accordance with generally accepted accounting principles and must provide us with: (i) weekly net revenue reports in the form we specify which contains the sales information pertaining to the preceding week including, without limitation, Net Revenues, the mix of products and services sold by the Bakery, Guest Information, and any other additional information which we deem necessary to properly evaluate your performance; (ii) within thirty (30) days of the end of each quarter, a quarterly balance sheet and profit and loss statement in a format we specify, prepared in accordance with any standard chart of accounts we may designate; (iii) annual financial reports and operating statements in the form we specify, prepared by a certified public accountant or state licensed public accountant, on or before February 1st of each calendar year for the immediately preceding calendar year; (iv) state and local sales tax returns or reports within thirty (30) days after their timely completion; and (v) such other reports as we may require from time to time, in the form we prescribe. You must provide federal, state and local income tax returns for each year in which your Bakery is operated upon request. To assist you in recording and keeping accurate and detailed financial records for reports and tax returns, we may, at our discretion, specify the form in which the business records must be maintained and provide a uniform set of business record-keeping forms for you to use. We will have full access at any time to all of your data, systems, and related information by means of direct access, whether in person or electronically. If you fail to provide any reports to us as required herein or in the Operations Manual, we will have the right, but not the obligation, to have our representative(s) enter the Approved Location and prepare required reports at your sole cost and expense.

12.2 Inspection and Audit.

We and our agents will have the right at all reasonable times to examine and copy your books, records, accounts, and/or business tax returns. We also have the right, at any time, to have your books and records audited. If an inspection reveals that you understated Net Revenues or the fees due under this Agreement, you must immediately pay us the understated amount, in addition to interest from the date such amount was due until paid, at the rate of eighteen percent (18%) per annum, or the maximum rate permitted by law, whichever is less. If an inspection discloses an understatement in any statement or report of more than two percent (2%), in addition to repaying us all amounts owed, you must pay for the cost of the audit

and reimburse us for our expenses incurred in connection with the audit (including travel, lodging and wages expenses, and reasonable accounting and legal costs). The foregoing remedies shall be in addition to any other remedies we may have.

12.3 Financial Accounting Fee.

We reserve the right to require you to pay us or our designated vendor our then-current financial accounting fee, the cost of which covers our required financial reporting intranet or extranet system that we implement.

ARTICLE 13 **INSURANCE**

13.1 Qualified Insurance Carrier.

During the term of this Agreement, you must obtain and maintain at your expense, insurance coverage for the Bakery in the amounts, and covering the risks, we periodically specify in the Operations Manual. All insurance policies must be issued by an insurance company with a rating of A-VI or better as reported in the most recent edition of A.M. Best's Insurance reports and such insurance company must be licensed to do business in the state in which the Bakery is located. Our acceptance of an insurance carrier does not constitute our representation or guarantee that the insurance carrier will be capable of meeting claims during the term of the insurance policy. You agree to carry such additional insurance as required by your Lease or applicable laws and regulations. All insurance policies must name us and any party we designate as additional insureds and provide that the coverage afforded applies separately to each insured against whom a claim is brought as though a separate policy has been issued to each insured. All insurance policies must contain a waiver of subrogation in favor of us and certain of our affiliates. Insurance must be in effect before you begin construction of your Bakery.

13.2 Insurance Requirements.

Our current minimum insurance requirements are specified in the Operations Manual. We may periodically increase the amounts of coverage required under those insurance policies and/or require different or additional insurance coverage at any time to reflect identification of new risks, inflation, changes in the law or standards of liability or relevant changes in circumstances. All policies must provide for thirty (30) days' prior written notice to us of any policy's material modification, cancellation, or non-renewal and notice to us of any non-payment.

13.3 No Reduction in Insurance Requirements.

You will not reduce the policy limits, restrict coverage, cancel or otherwise alter or amend said policy without our written consent.

13.4 Proof of Insurance Required.

You must submit certificates of insurance to us as proof of insurance before you sign a lease for your Bakery. You must deliver a complete copy of your then-prevailing policy of insurance within thirty (30) days following the delivery of the certificate of insurance. Further, you must provide to us Certificates of Insurance on an annual basis via FranConnect or the manner in which we prescribe. If you fail to comply with the minimum insurance requirements set forth herein or fail to provide evidence that you have obtained such insurance, we have the right to obtain such insurance and keep the same in force and effect, and you

must pay us, on demand, the premium cost thereof and an administrative fee equal to eighteen percent (18%) of the cost of insurance.

ARTICLE 14

TERMINATION OF FRANCHISE

14.1 Termination without Notice.

This Agreement will automatically terminate without notice or an opportunity to cure upon the occurrence of any of the following:

(a) Voluntary Bankruptcy. If you make an assignment for the benefit of creditors, file a voluntary petition in bankruptcy, are adjudicated bankrupt or insolvent, file or acquiesce in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consent to or acquiesce in the appointment of a trustee or receiver for you or the Bakery.

(b) Involuntary Bankruptcy. If proceedings are commenced to have you adjudicated bankrupt or to seek your reorganization under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within sixty (60) days, or a trustee or receiver is appointed for you or the Bakery without your consent, and the appointment is not vacated within sixty (60) days.

(c) Unauthorized Transfer. You purport to sell, transfer or otherwise dispose of any entity you create to operate the Bakery or any interest in the Bakery in violation of this Agreement.

14.2 Termination with Notice and Without Opportunity to Cure.

We have the right to terminate this Agreement upon notice and without providing you with an opportunity to cure for any of the following breaches or defaults:

(a) Criminal Acts. If you or any of your principals are convicted of or plead guilty or no contest to a felony or take part in any criminal misconduct relevant to the operation of your Bakery.

(b) Fraud. If you or any of your principals commit any fraud or misrepresentation in the operation of your Bakery.

(c) Misrepresentation. If you or any of your principals make any misrepresentation or omission in connection with your franchise application, including but not limited to any financial misrepresentation.

(d) Failure to Complete Training. If you or any of your principals fail to complete initial training set forth in Section 7.1 within the time frames set forth therein.

(e) Repeated Breaches. If we send you two (2) or more notices of default pursuant to Sections 14.3 and/or 14.4 hereof in any twelve (12) month period.

(f) Breach of Other Agreements. If you or any of your principals materially breach any other agreement with us or our affiliates or your landlord, or threaten any material breach of any such agreement, including the Lease, and fail to cure such breach within any permitted period for cure.

(g) Misuse of the Marks or Confidential Information. If you or any of your principals materially violate any provisions hereof pertaining to the Marks, Proprietary Materials, or our Confidential Information or misuse the same.

(h) Violation of Health Code. If you violate any health, safety or sanitation law, ordinance or regulation in the preparation, presentation, or delivery of any good or service through your Bakery or operate the Bakery in a manner that presents a health or safety hazard to Guests, or the general public.

(i) Violation of In-term Restrictive Covenant. If you violate the in-term restrictive covenant set forth in Section 16.1 below, or if you knowingly distribute Products within another franchisee's territory in violation of Section 1.2 above.

(j) Liens. If a levy of writ of attachment or execution, or any other lien, is placed against you, any partnership, limited liability company, or corporation you create to operate the Bakery, or any of your principals or any of their assets which are not released or bonded against within thirty (30) days.

(k) Insolvency. If you or any of your principals guaranteeing your obligations under this Agreement become insolvent.

(l) Abandonment. If you voluntarily or otherwise abandon the Bakery. The term "abandon" includes any conduct which indicates a desire or intent to discontinue operating the Bakery in accordance with the terms of this Agreement and will apply in any event if you fail to operate the Bakery as a Nothing Bundt Cakes® Bakery for a period of two (2) or more consecutive days without our prior written approval.

(m) Proprietary Software. If you misuse or make unauthorized use of any proprietary software we develop for use in connection with the System.

(n) Insurance. If you fail to maintain insurance or repay us for insurance we pay for, or if you otherwise fail to adhere to the requirements of Section 13.

(o) Government Regulations. If you fail, within fifteen (15) calendar days after notification of non-compliance by federal, state or local government authorities to comply with any law or regulation applicable to the Bakery.

(p) Government Actions. If any government action is taken against you that results in any obligation upon us which in our sole judgment is uneconomical, not in the best interests of us, or would result in us having an unintended relationship or obligation.

(q) Anti-Terrorist Activities. If you fail to comply with the provisions of Section 20.6 below.

(r) Personal Use of Bakery Property. If you take employee taxes, FICA, insurance revenue or benefits, or any other assets of the Bakery for personal use.

(s) Insufficient Funds. If there are insufficient funds in your bank account to cover a check or EFT payment to us or our affiliates three (3) or more times within any twelve (12) month period.

(t) Under-reporting of Net Revenues. If any audit reveals that you have understated your Net Revenues, Royalty and other payments due to us by more than two percent (2%), or if you have failed to submit timely reports and/or remittances for any two (2) reporting periods within any twelve (12) month period, or if you fail to report Guest Information as provided for in the Operations Manual three (3) or more times in any twelve (12) month period.

(u) Other Conduct Reflecting Adversely on System. If you engage in any dishonest, unethical, or any other conduct which, in our opinion, reflects adversely on the System, the Marks, or the products offered through the System.

(v) Violent Acts. If you or any of your principals engage in any violent or threatening act towards and employee, customer, or any other person.

(w) Failure to Meet Minimum Net Revenue Requirement. If you fail to meet the Minimum Net Revenue Requirement in any Performance Period.

(x) Unauthorized Transfer. You or any owner makes an unauthorized assignment of the Bakery, your Nothing Bundt Cake franchise or any ownership interest in you.

14.3 Termination with 15 Days' Notice and Opportunity to Cure.

We have the right to terminate this Agreement if any of the following defaults remain uncured after expiration of the fifteen (15) day cure period:

(a) Nonpayment. If you fail to pay as and when due any sums owed to us, any of our affiliates, or any of our system suppliers or vendors.

(b) Endorsement of Checks. If you fail to immediately endorse and deliver to us any payments due to us from any third party that are erroneously made to you.

(c) Failure to Maintain Sufficient Inventory Level. Unless otherwise caused due to vendor delays or issues, if you fail to maintain sufficient levels of inventory to meet consumer demand and deliver goods and services to Guests in a timely manner, pursuant to our standards and specifications.

(d) Failure to Secure Approved Location. If you fail to purchase or lease an Approved Location within ninety (90) days of the Effective Date or if you do not build out your Bakery to our standards and specifications and open the Bakery as set forth in Section 4.3 of this Agreement within two hundred and seventy (270) days after the Effective Date, then in either event, unless you have been excused from your breach of this Section 14.3(d), we have the right to terminate this Agreement. Notwithstanding the foregoing, if more than three hundred and sixty-five (365) days have passed since the Effective Date then you shall have no opportunity to cure your breach of the Franchise Agreement.

(e) Interruption of Service. If you fail to maintain the prescribed months, days or hours of operation at the Bakery, or cease to service Guests through the E-Commerce Program.

(f) Failure to Personally Supervise Bakery Operations or Employ Adequate Personnel. If you fail to personally supervise day-to-day operation of the Bakery or fail to employ a sufficient number of qualified, competent personnel as we may require from time to time.

(g) Quality Control. If you fail to maintain the strict quality controls reasonably required by this Agreement and/or the Operations Manual.

(h) Licenses and Permits. If you fail to procure or maintain any licenses, certifications, or permits necessary for the operation of your Bakery.

(i) Banking Changes. If you fail to notify us of any change in your banking relationships, including changes to your banking institutions or account numbers, or if you siphon any portion of the Net Revenues of your Bakery into a bank account not approved of by us or which is not accessible to us via EFT.

(j) Unauthorized Products or Services. If you offer any unauthorized or discontinued products or services at or from the Bakery.

(k) Unapproved Purchases. If you order or purchase supplies, signs, furnishings, fixtures, equipment or inventory from an unapproved supplier.

14.4 Termination with 30 Days' Notice and Opportunity to Cure.

We have the right to terminate this Agreement if you fail to perform or comply with (i) any one or more of the terms or conditions of this Agreement and such non-compliance is not otherwise covered in another provision of this Section 14 and you fail to cure such default prior to expiration of the thirty (30) day cure period or (ii) any other agreement between you and us or our Affiliates, including our Operations Manual, and such non-compliance is not cured within the cure period, if any, in the terms of such other agreement.

14.5 Step In Rights.

In addition to our right to terminate this Agreement, and not in lieu of such right or claim we may have against you, if you fail to cure any default within the applicable cure period specified above (if any), we have the right, but not the obligation, to enter the Bakery premises and exercise complete authority and management control with respect to the operation of the Bakery (our "Step-In Rights"). Management control shall include such control that is related to our legitimate interest in protecting, and is necessary at the time to protect, the quality of our products, services, or brand. If your default is subject to a cure period, we may exercise our Step-In Rights until such time as we, in our discretion, determine that the default has been cured and you are otherwise compliant with this Agreement. If your default is not subject to a cure period, we may exercise our Step-In Rights indefinitely. until such time as we, in our discretion, determine that the default has been cured and you are otherwise compliant with this Agreement. If we exercise our right described in this Section 14.5, all revenue from the Bakery's operation during our Step-in-Rights will (except as provided below) be kept in a separate account, and all Bakery expenses will be charged to that account. In addition to the fees and payments owed under this Agreement on account of the Bakery's operation you must pay us our then-current per diem charge and reimburse us for all reasonable costs and overhead, if any, incurred in connection with our operation of your Bakery including, without limitation, costs of personnel for supervising and staffing the Bakery and their travel and lodging accommodations. We or our designee will have a duty to use only reasonable efforts and, if we or our designee is not grossly negligent and does not commit an act of willful misconduct, will not be liable to you or your owners for any debts, losses, lost or reduced profits, or obligations the Bakery incurs, or to any of your creditors for any supplies, products, or other assets or services the Bakery purchases, while we or our designee manages it. We may require you to sign our then-current form of management agreement, which will govern the terms of our management of the Bakery. If we undertake to operate the Bakery pursuant to this Section 14.5, you agree to indemnify and hold us (and our representative(s) and employees) harmless from and against any fines, claims, suits or proceedings which may arise out of our operation of the Bakery. If we or our designee assumes the Bakery's management due to your abandonment or failure actively to operate the Bakery, or after termination or expiration of this Agreement while we are deciding whether to exercise our

right to purchase the Bakery pursuant to Section 15.2, we or our designee may retain all, and need not pay you or otherwise account to you for any, sales generated while we or our designee manages the Bakery.

14.6 Non-Waiver.

Our delay in exercising or failing to exercise any right or remedy under this Agreement or our acceptance of any late or partial payment due hereunder will not constitute a waiver of any of our rights or remedies against you.

ARTICLE 15
YOUR OBLIGATIONS UPON TERMINATION OR EXPIRATION

15.1 Effects of Termination.

Upon termination of this Agreement, regardless of the cause, or upon expiration and nonrenewal or transfer of this Agreement, you must, at your expense, comply with all of the following:

- (a) Immediately cease operations under this Agreement;
- (b) Immediately pay us and our affiliates and approved and designated suppliers all monies owed;
- (c) Immediately discontinue use of the Proprietary Recipes, Marks, other Proprietary Materials, and our Confidential Information;
- (d) Immediately return the Operations Manual and all other Proprietary Materials and Confidential Information loaned to you, and immediately and permanently cease the use of such information and materials;
- (e) Immediately cease using all telephone numbers, web sites, and listings used in connection with the operation of the Bakery, and direct all telephone agencies and listing companies to transfer all numbers and listings, electronic or otherwise, to us or our designee pursuant to the conditional Assignment of Telephone Numbers attached hereto as Exhibit 5, or, if we direct, disconnect such numbers within fifteen (15) calendar days of termination or expiration of this Agreement;
- (f) If we exercise a collateral assignment of lease, arrange for the transfer of the Lease to us within fifteen (15) days of the termination or expiration of this Agreement and vacate the premises;
- (g) Immediately surrender all stationery, printed matter, signs, advertising materials and other items containing the Marks and all items which are a part of the trade dress of the System immediately, as we direct, no later than five (5) calendar days after this Agreement is terminated or otherwise expires;
- (h) Immediately cease to hold yourself out as our franchisee;
- (i) Take such action as will be necessary to amend or cancel any assumed name, business name or equivalent registration which contains any trade name or other Mark we licensed to you and furnish us with satisfactory evidence of your compliance with this obligation within fifteen (15) calendar days after the termination, expiration or transfer of this Agreement;

(j) Permit us to make a final inspection of your financial records, books, and other accounting records within one (1) month of the effective date of termination, expiration, or transfer;

(k) Comply with all of the provisions of this Agreement that survive, expressly or impliedly, the Term, including your covenants to maintain the confidentiality of the Confidential Information, covenant against competition, and your indemnity obligations, all of which will survive the transfer, termination or expiration of this Agreement;

(l) Cease to use in advertising or in any other manner, any methods, procedures or techniques associated with us or the System; and

(m) Execute from time to time any necessary papers, documents, and assurances to effectuate the intent of this Article 15.

15.2 Our Option to Purchase Assets.

Upon the termination or expiration of this Agreement, we or any party we designate will have the option, but not the obligation, to purchase any property used in connection with operation of the Bakery by providing you with written notice of our election within thirty (30) calendar days after such termination or expiration and paying you the book value for such property within sixty (60) calendar days of such notice. For purposes of this paragraph, “book value” means the amount you actually paid for the property less depreciation (calculated by using the straight-line depreciation method on a ten (10) year depreciation schedule irrespective of the depreciation method or schedule you use for accounting purposes). Notwithstanding the foregoing, to the extent that we exercise our right to purchase any personal property that is subject to a lease or finance agreement, the purchase price will be net of the remaining amounts due under the lease agreement or financing arrangement, including prepayment penalties. We will be entitled to offset the purchase price by amounts you owe to us and our affiliates, and any payments necessary to acquire clear title to property or for any other debt. If we exercise our option to purchase, pending the closing of such purchase, we have the right to appoint a manager to maintain the operation of the Bakery or may require you to close the Bakery during such period without removing any assets. You are required to maintain in force all insurance policies required under this Agreement until the date of such closing. We have the unrestricted right to assign our rights under this Section 15.2. We will be entitled to all customary warranties and representations in connection with our purchase of your property, including, without limitation, representations and warranties as to ownership and condition of and title to the property; liens and encumbrances on the property; validity of contracts and agreements; and liabilities affecting the property, contingent or otherwise. We may exclude from the personal property purchased under this Section 15.2 cash or its equivalent and any equipment, signs, inventory, materials and supplies that are not reasonably necessary (in function or quality) to the Bakery operations or that we have not approved as meeting our then-current standards for a Bakery.

15.3 Damages, Costs, and Expenses.

If this Agreement is terminated due to your default, you will promptly pay us for all damages, costs and expenses, including reasonable attorneys’ fees, that we incur as a result of the default, which obligation will give rise to and remain, until paid in full, a lien in our favor against any and all of the Bakery’s personal property, furnishings, equipment, signs, fixtures and inventory related to the operation of the Bakery.

15.4 Savings Clause.

To the extent that it is determined by any court or any other tribunal having jurisdiction over the subject matter of this Agreement that any provision of this Agreement provides for notice less than that

required by applicable law, or provides for termination, cancellation or non-renewal other than in accordance with applicable law, such provision, to the extent that it is determined by such court or other tribunal to be not in accordance with applicable law, will be deemed to be modified to the extent that such court or other tribunal determines to be necessary to bring such provision into accordance with applicable law.

15.5 Liquidated Damages.

You acknowledge and confirm that we will suffer substantial damages as a result of the termination of this Agreement before the term expires, including Brand Damages. “Brand Damages” means lost Royalties, lost Marketing Production Fund and Paid Media Fund contributions, lost goodwill or damage to our Marks, lost market penetration, loss of reputation with the public and landlords, and loss of Nothing Bundt Cakes representation in the market area. You and we agree and acknowledge that Brand Damages are difficult to estimate accurately and proof of Brand Damages would be burdensome and costly, although such damages are real and meaningful to us. Similarly, the parties (and their owners) acknowledge and agree that it would be impracticable to determine precisely the Brand Damages we will incur from this Agreement’s termination and the loss of cash flow from Royalties and Contributions (as defined below) due to, among other things, the complications of determining how much Net Revenues would have grown over what would have been the remaining term of this Agreement., Therefore, upon termination of this Agreement before the term expires for any reason you agree to pay us, within fifteen (15) days after the effective date of this Agreement’s termination, liquidated damages in a lump sum equal to the product of the average Royalties, Marketing Production Fund contributions and Paid Media Fund contributions (collectively, “Royalties and Contributions”) that you were obligated to pay us on the Bakery’s Net Revenues for each four (4) week period during the twenty-four (24) months of operation preceding such effective date of termination, multiplied by twenty-six (26) (the number of four-week periods during two (2) full years) or the number of weeks that would have remained in the term of this Agreement (as of the effective date of termination) had it not been terminated, whichever is shorter. Notwithstanding the foregoing, we agree that liquidated damages payable pursuant to this Section 15.5 shall not exceed One Hundred Twenty-five Thousand Dollars (\$125,000) per Bakery. You acknowledge and agree that if you are a multi-unit operator and more than one of your Franchise Agreements is terminated for cause, you will owe us liquidated damages for each terminated Franchise Agreement.

You acknowledge and agree that the liquidated damages calculated under this Section 15.5 represent the best estimate of our Brand Damages arising from any termination of this Agreement before the term expires. Your payment of the liquidated damages to us will not be considered a penalty but, rather, a reasonable estimate of fair compensation to us for the Brand Damages we will incur because this Agreement did not continue for the term’s full length.

You acknowledge that your payment of liquidated damages is full compensation to us only for the Brand Damages resulting from the early termination of this Agreement and is in addition to, and not in lieu of, your obligations to pay other amounts due to us under this Agreement as of the date of termination and to comply strictly with your post-termination obligations. If any valid law or regulation governing this Agreement limits your obligation to pay, and/or our right to receive, the liquidated damages for which you are obligated under this Section 15.5, then you shall be liable to us for any and all Brand Damages we incur, now or in the future, as a result of your breach of this Agreement.

ARTICLE 16 **COVENANTS**

You acknowledge that as a participant in our System, you and your Owners and selected employees will receive proprietary and confidential information and materials, trade secrets, and access to the unique

methods, procedures and techniques for operating a Bakery that we have developed. Therefore, to protect us, the System, and other System franchisees, you agree as follows:

16.1 In-Term Non-Compete.

During the term of this Agreement, neither you nor your Owners, nor any member of your immediate family or the immediate family of your Owners, who work at the business may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

(a) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business which operates or licenses the sale of businesses which offer and sell offering cakes, cookies, baked goods, baking-related apparel or merchandise, or any other goods or services authorized or offered for sale by System franchisees (including, without limitation and for illustrative purposes only, Crumbl, Tiff's Treats, Susie Cakes, Smallcakes Cupcakery, Carlos' Bakery, Baskin Robbins, Great American Cookies, Nestle Tollhouse Café, Cheryl's Cookies, Sugarfina, and Edible Arrangements), provided, however, that this Section does not apply to your operation of any other Bakery under the System; or

(b) Solicit the Bakery's Guests, our National Accounts, or contact our suppliers or vendors for any competitive purpose.

16.2 Post-Term Non-Compete.

For a period of two (2) years after the expiration, nonrenewal, transfer or termination of this Agreement, regardless of the cause, neither you nor your Owners, nor any member of your immediate family or the immediate family of your Owners who work at the business may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

(a) Enter into any business competing in whole or in part with us in granting franchises or licenses for businesses that offer and sell cakes, cookies, baked goods, baking-related apparel or merchandise, or any other goods or services authorized or offered for sale by System franchisees at the time this Agreement is terminated or otherwise not renewed (including, without limitation and for illustrative purposes only, Crumbl, Tiff's Treats, Susie Cakes, Smallcakes Cupcakery, Carlos' Bakery, Baskin Robbins, Great American Cookies, Nestle Tollhouse Café, Cheryl's Cookies, Sugarfina, and Edible Arrangements);

(b) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business which operates or licenses the sale of businesses offering or selling cakes, baking-related apparel or merchandise, or any other goods or services authorized or offered for sale by System franchisees at the time this Agreement is terminated or otherwise expires and is not renewed: (i) at the Approved Location premises; (ii) within the Territory; or (iii) within a ten (10) mile radius of (a) the Territory being granted hereunder or (b) any other Territory licensed by us as of the date of expiration or termination of this Agreement; or

(c) Solicit the Bakery's Guests or contact any of our suppliers or vendors for any competitive business purpose.

16.3 Intent and Enforcement.

It is the parties' intent that the provisions of this Article 16 be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or

modification of any part of the noncompetition provisions contained herein will not render any other part unenforceable. In the event of the actual or threatened breach of this Article 16 by you, any of your principals, or any member of the immediate family of you or your principals, we will be entitled to an injunction restraining such person(s) from any such actual or threatened breach. You acknowledge that the covenants contained herein are necessary to protect the goodwill of the Bakery, other System franchisees, and the System as a whole. You further acknowledge that the covenants contained in this Article 16 are necessary to protect our procedures and know-how transmitted during the term of this Agreement. You agree that in the event of the actual or threatened breach of this Article 16, our harm will be irreparable, and that we have no adequate remedy at law to prevent such harm. You acknowledge and agree on your behalf and on behalf of the persons who are liable under this Article 16 that each has previously worked or been gainfully employed in other careers and that the provisions of this Article 16 in no way prevent any such person from earning a living. You further acknowledge and agree that the time limitation of this Article 16 will be tolled during any default under this Article.

16.4 Your Employees.

You will ensure that your managerial-level employees who have access to our Confidential Information, as well as your representatives and contractors, will sign a confidentiality agreement consistent with the restrictions on the use and disclosure of our Confidential Information set forth in Section 9.1. We have created a form of Confidentiality Agreement which is attached to this Agreement as Exhibit 4. You are not obligated to use this form of Confidentiality Agreement. However, if you choose to use it, it is your obligation to have it reviewed by your local attorney and otherwise to ensure it is valid and enforceable under applicable law. It is your obligation to ensure that any form of confidentiality agreement that you utilize to comply with this Section 16.4 is valid and enforceable under applicable law.

16.5 No Defense.

You hereby agree that the existence of any claim you may have against us, whether or not arising from this Agreement, will not constitute a defense to our enforcement of the covenants contained in this Article 16. You agree to pay all costs and expenses (including reasonable attorneys' fees) which we incur in connection with the enforcement of this Article 16.

16.6 Conclusive Presumption.

If you or any of the shareholders, officers, directors or partners of any entity established by you to operate your Bakery engages in the operation of a competing business in violation of Article 16, it will be conclusively presumed that such person(s) or entity is using our trade secrets in such business.

ARTICLE 17 **ASSIGNMENT**

17.1 Our Right to Transfer.

This Agreement inures to our benefit and our successors and assigns. We have the right to sell, transfer, assign, and/or encumber all or any part of our assets or interest in, and rights and obligations under this Agreement in our absolute discretion, without obtaining your consent. You represent that you have not signed this Agreement in reliance on any particular shareholder, director, officer, or employee remaining with us in any capacity.

17.2 Your Right to Transfer.

You understand and acknowledge that the rights and duties set forth in this Agreement are personal to you, and that we have entered into this Agreement in reliance on your personal attributes and financial capacity. You will not, without our prior written consent, by operation of law or otherwise, sell, assign, transfer, convey, give away, pledge, mortgage, or otherwise encumber any interest in this Agreement, nor offer, permit or suffer the same. You agree that any attempted or completed sale, assignment, transfer, or other act referred to in this Article 17 without our prior written consent will be null and void and will constitute a material breach, which is good cause for immediate termination of this Agreement, without prior notice or opportunity to cure that material breach.

17.3 Definition of Transfer.

A sale, transfer or assignment requiring our prior written consent shall be deemed to occur: (i) if you attempt to sell, transfer, assign, or encumber any portion of the Bakery or any interest in this Agreement or the Bakery; (ii) if you are a corporation, upon any assignment, sale, pledge or transfer of any fractional portion of your voting stock or any increase in the number of outstanding shares of your voting stock which results in a change of ownership; (iii) if you are a partnership, upon the assignment, sale, pledge or transfer of any fractional partnership ownership interest; or (iv) if you are a limited liability company, upon the assignment, sale, pledge or transfer or any interest in the limited liability company. Any new partner, shareholder, or member or manager owning an interest in you will be required to personally guarantee your obligations under this Agreement. A transfer pursuant to (ii), (iii) and (iv) above shall not be subject to our right of first refusal as set forth in Section 17.7 below.

17.4 Conditions to Our Consent to Transfer.

If you wish to engage in any transfer described in Section 17.3, you must provide us with written notice of the proposed transfer, setting forth in detail the nature of the items to be transferred, the name, address and background of the proposed transferee, the consideration for the transfer and any other information that we may reasonably require. A copy of any agreements relating to the proposed transfer must accompany the notice. After reviewing the notice, we will decide whether to grant our consent, which will not be unreasonably withheld. We will condition our approval of the transfer upon the fulfillment of the following conditions, and the failure to comply with any of these conditions may result in our disapproval of the transfer at any time:

(a) The proposed transferee must follow the same application procedures as a new franchisee and must: (i) meet and satisfy our then-current educational, managerial and business standards; (ii) possess a good moral character, business reputation and credit rating; (iii) have the aptitude and ability to conduct the business to be transferred; and (iv) have adequate financial resources and capital to meet the performance obligations under this Agreement; however, the transferee cannot be in the same business as us as either a licensor, independent operator or licensee of any other bakery or chain of bakeries which is similar in nature or in competition with us, except that the transferee may be our existing franchisee.

(b) We have not exercised the right of first refusal pursuant to Section 17.7 hereof.

(c) All of your accrued monetary obligations towards us and our affiliates and system suppliers have been paid in full.

(d) You have cured all existing defaults under this Agreement, or any other agreement between you and us, our affiliates, and our approved and designated suppliers and vendors, within the period permitted for cure and have substantially complied with all such agreements during their respective terms.

(e) You agree to comply with your post-termination obligations in this Agreement, including but not limited to your confidentiality, non-compete, and indemnity obligations contained in this Agreement.

(f) You must pay us a transfer fee of (i) Ten Thousand Dollars (\$10,000) in the event of a transfer under Section 17.3(i); or (ii) Five Thousand Dollars (\$5,000) in the event of a transfer under Sections 17.3(ii), (iii) and (iv). This amount is paid to us in order to cover our administrative and other expenses incurred in connection with the transfer, plus any reasonable brokerage fees or commissions we are required to pay, including commissions owed to our employees because of services rendered in providing assistance to franchisees in attempting to locate prospective transferees. We will not charge an initial franchise fee in connection with a transfer.

(g) The transferee must satisfactorily complete our initial training program at the transferee's expense within the timeframe we specify.

(h) The proposed transferee must execute our then-current form of franchise agreement for the remaining unexpired term of this Agreement.

(i) You must provide us with a copy of the executed purchase agreement, which must include the transferee's assumption of an agreement to faithfully perform all of your obligations under this Agreement.

(j) You have brought the premises to our then-current standards before the transfer, including updating or upgrading the Bakery's signage, furniture, fixtures and equipment, interior and exterior décor, and layout.

(k) You and your principals (if you are a partnership, corporation, or limited liability company) and the transferee (if it has had any relationship with us and/or our affiliates) must execute a general release under seal, in a form satisfactory to us, of any and all claims against us, our affiliates, and our respective officers, directors, shareholders, and employees, in their corporate and individual capacities, provided that this release will not be inconsistent with any applicable state statute regulating franchising.

(l) The transferee must obtain, within the time limits we specify, and maintain thereafter all permits and licenses required for the operation of the Bakery.

(m) To the extent required by the terms of any leases or other agreements, all required consents must be obtained.

(n) The transfer must be made in compliance with any laws that apply to the transfer, including state and federal laws governing the offer and sale of franchises.

(o) The purchase price and the terms of the proposed transfer must not be so burdensome to the prospective transferee as to impair or materially threaten its future operation of the Bakery and performance under its franchise agreement.

(p) You must request that we provide the prospective transferee with our then-current form of franchise disclosure document. You must indemnify us for any representations you make to any transferee.

(q) We have the right to disclose to any prospective transferee any revenue reports and other financial information concerning the Bakery that you provide to us.

(r) In any event, we may withhold or condition our consent to any transfer as we deem appropriate based on the circumstances of the transfer or otherwise including, without limitation, our right to evaluate the market within which the transferee will be located and the impact the transfer may have on future development activity in the market.

17.5 Transfer on Death or Incapacity.

(a) In the event of your death, disability or incapacitation (or the death, disability or incapacitation of your managing owner, partners, shareholders, members, or personal guarantors), your legal representative, or your partner's or guarantor's respective legal representative, as applicable, will have the right to continue operating the Bakery as a franchisee under this Agreement if: (i) within forty- five (45) days from the date of death, disability or incapacity (the "45 Day Period"), such person has obtained our written approval and has executed our then-current franchise agreement for the unexpired term of the franchise, or has furnished a personal guaranty of any partnership, corporate or limited liability company franchisee's obligations towards us and our affiliates; and (ii) such person successfully completes our training program (which we will provide at our then-current tuition rate). Such assignment by operation of law will not be deemed in violation of this Agreement, provided such heirs or legatees accept the conditions imposed by the Franchise Agreement and are acceptable to us.

(b) We are under no obligation to operate the Bakery, or to incur any obligation on behalf of any incapacitated franchisee, during or after the 45 Day Period. If necessary, you (or your legal representative, as applicable) will appoint a previously approved acting interim manager to operate the Bakery during the 45 Day Period if your managing owner is incapacitated. In the event of the death, disability, absence or otherwise of your managing owner, we may (but are not required to) operate the Bakery on your behalf and at your expense for such period of time (and under such terms and conditions) as we determine, including paying out the assets and/or revenues of the Bakery to cover any or all past, current and/or future obligations of the Bakery (including any amounts owed to us and our affiliates) in such priorities as we determine from time-to-time in our absolute discretion. We may pay ourselves a reasonable amount out of the Bakery as reimbursement for our management services and other costs. We may obtain approval of a court or mediator for any such arrangements, with the attorneys' fees and other costs incurred in connection with obtaining such approval to be charged against the assets and/or revenues of your Bakery. You (and/or your estate) will indemnify us against any costs and/or liabilities we incur in connection with, or related in any way to, the operation (or otherwise) of your Bakery.

17.6 Transfer to a Controlled Entity.

You may assign or transfer your interest in this Agreement to a corporation, limited liability company or general or limited partnership formed by you for such purpose (a "Controlled Entity"), without our prior written consent, and without according us the right of first refusal required under Section 17.7 of this Agreement, provided that: (a) you, at all time, own and control not less than fifty one percent (51%) of the voting power of the Controlled Entity; (b) the Controlled Entity conducts no business other than the operation of Bakery; (c) all owners of the Controlled Entity possess good moral character; and (d) any shareholder, general partner or member of the Controlled Entity must agree to be personally liable under this Agreement and execute our then-current Assignment and Assumption Agreement and personal guarantee.

17.7 Our Right of First Refusal.

If you have received and desire to accept a signed, bona fide offer from any third party to purchase any interest in any legal entity you create to operate the franchise (including any partnership, limited liability company or corporation), the Bakery or your interest in this Agreement, you must notify us in

writing of each such offer, including a signed a copy of the offer. We will have the right and option, exercisable within thirty (30) days after we receive the notice, to notify you in writing that we intend to purchase the assets of the Bakery or your interest in this Agreement on materially the same terms and conditions offered by the third party. If the third party offers property, we will be entitled to offer cash or cash equivalents equal to the fair market value of the property. If we exercise our option, closing will occur within sixty (60) days after we dispatch notice of our intent to exercise this option or later at our sole discretion. If we do not exercise our option but have not consented to the proposed transfer as required under Section 17.4, and the terms of the offer from the third party go unaccepted, or if the offer from the third party is materially altered, or if the transaction is not consummated and closed within six (6) months with the same third party, this right of first refusal will again pertain and we must, in each instance, be notified in writing of the terms offered and again have thirty (30) days from the date of our receipt of the notice, to notify you that we intend to purchase on materially the modified terms. If we fail to exercise this option, the terms of this Article 17 will govern any subsequent transfer.

17.8 Consent Not Waiver of Claims.

Our consent to a transfer granted hereunder does not constitute a waiver of any claims we may have against you, nor will our consent to a transfer be deemed a waiver of our right to demand exact compliance with any of the terms of this Agreement or any future agreements that we enter into with the transferee.

ARTICLE 18

RELATIONSHIP OF THE PARTIES/INDEMNIFICATION

18.1 Independent Contractors.

You are an independent contractor responsible for full control over the internal management and daily operation of your Bakery, and neither party to this Agreement is the agent, principal, partner, employee, employer or joint venture partner of the other party. You must not act or represent yourself as our agent, partner, employee, or joint venture partner, directly or by implication. You must not incur any obligation on our behalf or in our name. All of your stationery, business cards and contractual agreements entered must contain your corporate name and a conspicuously displayed notice in the place we designate that you operate your bakery as an independently owned and operated franchised business and that you independently own and operate the Bakery as a System franchisee. Nothing in this Agreement authorizes you to make any contract, agreement, warranty, or representation on our behalf, or to incur any debt or other obligation in our name and we will not, in any event, assume liability for, or be deemed liable hereunder as a result of, any such action, nor will we be liable by reason of any of your acts or omissions in the operation of the franchised business or for any claim or judgment arising therefrom against us. Neither this Agreement nor our course of conduct is intended, nor may anything in this Agreement (nor our course of conduct) be construed to state or imply that we are the employer of your employees and/or independent contractor, nor vice versa. We (and our affiliates) will not exercise direct or indirect control over the working conditions of Bakery personnel, except to the extent such indirect control is related to our legitimate interest in protecting the quality of our products, services, or brand. We (and our affiliates) do not share or co-determine the employment terms and conditions of the Bakery's employees and do not affect matters relating to the employment relationship between you and the Bakery's employees, such as employee selection, promotion, termination, hours worked, rates of pay, other benefits, work assigned, discipline, adjustment of grievances and complaints, and working conditions. To that end, you must notify Bakery personnel that you are their employer and that we, as the franchisor of Nothing Bundt Cakes, and our affiliates are not their employer or joint employer and do not engage in any employer-type activities for which only franchisees are responsible, such as employee selection, promotion, termination, hours worked, rates of pay, other benefits, work assigned, discipline, adjustment of grievances and complaints, and working conditions. You further acknowledge that we have no responsibility to ensure that the Bakery is

developed and operated in compliance with all applicable laws, ordinances, and regulations, and that we shall have no liability in the event the development or operation of the Bakery violates any law, ordinance or regulation.

18.2 Indemnification.

From and after the Effective Date, you and your principals, jointly and severally, shall indemnify us and our Affiliates and their respective officers, directors, stockholders, members, managers, partners, employees, agents, attorneys, contractors, legal predecessors, legal successors, and assigns of each of the foregoing entities/individuals (in their corporate and individual capacities) (collectively, all such individuals and entities are referred to herein as the “Our Indemnitees”) and hold Our Indemnitees harmless to the fullest extent permitted by applicable laws, from any and all Losses and Expenses incurred in connection with any litigation or other form of adjudicatory procedure, claim, demand, investigation, or formal or informal inquiry (regardless of whether it is reduced to judgment) or any settlement thereof which arises directly or indirectly from, or as a result of, a claim of a third party in connection with the selection, development, ownership, operation or closing of the Bakery, including your failure to perform any covenant or agreement under this Agreement or any activities of yours on or after the Effective Date, or any claims by any of your employees arising out of or relating to his or her employment with you (collectively, “Event”), and regardless of whether it resulted from any strict or vicarious liability imposed by law on Our Indemnitees; provided, however, that this indemnity will not apply to any liability arising from a breach of this Agreement by any of Our Indemnitees or the gross negligence or willful acts of any of Our Indemnitees (except to the extent that joint liability is involved, in which event the indemnification provided herein will extend to any finding of comparative or contributory negligence attributable to you).

Promptly after the receipt by any of Our Indemnitees of notice of the commencement of any action against Our Indemnitee by a third party (such action, a “Third-Party Claim”), Our Indemnitee will, if a claim with respect thereto is to be made for indemnification pursuant to this Section 18.2 give a claim notice to you with respect to such Third-Party Claim. No delay or failure on the part of Our Indemnitee in so notifying you will limit any liability or obligation for indemnification pursuant to this Section 18.2, except to the extent of any material prejudice to you with respect to such claim caused by or arising out of such delay or failure. We will have the right to assume control of the defense of such Third-Party Claim, and you and your principals will be responsible for the costs incurred in connection with the defense of such Third-Party Claim. You and your principals will furnish us with such information as it may have with respect to such Third-Party Claim (including copies of any summons, complaint or other pleading which may have been served on such party and any written claim, demand, invoice, billing or other document evidencing or asserting the same) and will otherwise cooperate with and assist us in the defense of such Third-Party Claim. The fees and expenses of counsel incurred by us will be considered Losses and Expenses for purposes of this Agreement. We may as we deems necessary and appropriate take such actions to take remedial or corrective action with respect thereof as may be, in our reasonable discretion, necessary for the protection of Our Indemnitees or the collective Bakeries within our System. We will not agree to any settlement of, or the entry of any judgment arising from, any Third-Party Claim without the prior written consent of you and your principals, which will not be unreasonably withheld, conditioned or delayed. Any settlement or compromise of any Third-Party Claim must include a written release from liability of such claim for all Our Indemnitees. For purposes of this Section 18.2, “Losses and Expenses” means losses, liabilities, claims, penalties, damages (compensatory, exemplary, and punitive), fines, payments, attorneys’ fees, experts’ fees, court costs, costs associated with investigating and defending against claims, settlement amounts, judgments, assessments, compromises, compensation for damages to our reputation and goodwill, and all other costs associated with any of the foregoing losses and expenses. Section 18.2 will continue in full force and effect subsequent to and notwithstanding the expiration or termination of this Agreement.

ARTICLE 19

ENFORCEMENT

19.1 Severability and Substitution of Valid Provisions.

If any provision of this Agreement is deemed invalid or inoperative for any reason, that provision shall be deemed modified to the extent necessary to make it valid and operative or, if it cannot be so modified, it shall then be severed, and the remainder of that provision shall continue in full force and effect as if this Agreement had been signed with the invalid portion so modified or eliminated, provided, however, that if any part of this Agreement relating to payments due to us, our affiliates, or the protection of the Proprietary Materials and/or Confidential Information, including the Operations Manual and our other trade secrets, is declared invalid or unenforceable, then we, at our option, may terminate this Agreement immediately upon written notice to you.

19.2 Choice of Law.

Except to the extent governed by the Federal Arbitration Act, the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. Sections 1051 et seq.), or other federal Law, all controversies, disputes, or claims arising from or relating to: (i) this Agreement or any other agreement between you (or your Owners) and us (or our affiliates) relating to the Bakery; (ii) our relationship with you; (iii) the validity of this Agreement or any other agreement between you (or your Owners) and us (or our affiliate) relating to the Bakery; or (iv) System standards will be governed by the Laws of the State of Texas, without regard to its conflict of Laws rules. However, the provisions of any Texas legislation regulating the offer or sale of franchises, business opportunities, or similar interests, or governing the relationship between a franchisor and a franchisee or any similar relationship, will not apply to the matters in clauses (i) through (iv) above under any circumstances unless their jurisdictional requirements and definitional elements are met independently without reference to this Section 19.2, and no exemption to their application exists.

19.3 Internal Dispute Resolution.

You must first bring any claim or dispute between you and us to our CEO and provide us with thirty (30) days' notice and opportunity to cure. You must exhaust this internal dispute resolution procedure before you may bring your dispute before a third party. This agreement to first attempt resolution of disputes internally will survive termination or expiration of this Agreement.

19.4 Mediation.

At our option, any claims or disputes between you and us or our affiliates arising out of or in any way relating to this Agreement or any other agreement between you and us or our affiliates, or any of the parties' respective rights and obligations arising from such agreements, which are not first resolved through the internal dispute resolution procedure set forth in Section 19.3 above, may be submitted first to mediation in Dallas, Texas under the auspices of the American Arbitration Association ("AAA"), in accordance with AAA's Commercial Mediation Rules then in effect. Before commencing any legal action against us or our affiliates with respect to any such claim or dispute, you must submit a notice to us, which specifies, in detail, the precise nature and grounds of such claim or dispute. We will have a period of thirty (30) days following receipt of such notice within which to notify you whether we or our affiliates elect to exercise our option to submit claims or disputes to mediation. You may not commence any action against us or our affiliates with respect to any such claim or dispute in any court unless we fail to exercise our option to submit such claim or dispute to mediation, or such mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a result of our written declaration. Our right to mediate, as set forth herein, may be specifically

enforced by us. Each party will bear its own cost of mediation, and the parties will share mediation costs (including the mediator fees) and AAA fees equally. The parties agree that there will be no class action mediation.

Notwithstanding the foregoing, the option to undertake mediation and/or arbitration according to this Section 19.4 shall not apply to any dispute that an applicable federal statute expressly states cannot be subject to a pre-dispute mediation.

19.5 Arbitration.

Except as qualified in Section 19.4, all controversies, disputes, or claims between us (and our affiliates and our and their respective owners, officers, directors, agents, and employees, as applicable) and you (and your affiliates and your and their respective owners, officers, and directors, as applicable) arising out of or related to:

- (1) this Agreement or any other agreement between you (or your owner) and us (or our affiliate) relating to the Bakery or any provision of any such agreements;
- (2) our relationship with you;
- (3) the validity of this Agreement or any other agreement between you (or your owner) and us (or our affiliate) relating to the Bakery, or any provision of any such agreements, and the validity and scope of the arbitration obligation under this Section; or
- (4) any System standards, specification, procedure or policy,

must be submitted for arbitration to the American Arbitration Association. Except as otherwise provided in this Agreement, such arbitration proceedings will be heard by one (1) arbitrator in accordance with the then-existing Commercial Arbitration Rules of the American Arbitration Association. All proceedings, including the hearing, will be conducted at a suitable location that is within ten (10) miles of where we have our (or, in the case of a transfer by us, the then-current franchisor has its) principal business address when the arbitration demand is filed. The arbitrator will have no authority to select a different hearing locale other than as described in the prior sentence. All matters within the scope of the Federal Arbitration Act (9 U.S.C. Sections 1 *et seq.*) will be governed by it and not by any state arbitration law.

The arbitrator has the right to award any relief he or she deems proper in the circumstances, including money damages (with interest on unpaid amounts from the date due), specific performance, injunctive relief, and attorneys' fees and costs (in accordance with Section 20.7 below), provided that: (i) the arbitrator has no authority to declare any Mark generic or otherwise invalid; and (ii) subject to the exceptions in Section 19.9, we and you waive to the fullest extent the Law permits any right to or claim for any punitive, exemplary, treble, and other forms of multiple damages against the other. The arbitrator's award and decision will be conclusive and bind all parties covered by this Section, and judgment upon the award may be entered in a court specified or permitted in Section 19.5 below.

We and you will be bound by any limitation under this Agreement or applicable Law, whichever expires first, on the timeframe in which claims must be brought. We and you further agree that, in connection with any arbitration proceeding, each must submit or file any claim constituting a compulsory counterclaim (as defined by the then-current Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any such claim not submitted or filed in the proceeding will be barred. The arbitrator may not consider any settlement discussions or offers either you or we made. We reserve the right, but have no obligation, to advance your share of the costs of any arbitration proceeding

in order for the arbitration proceeding to take place and by doing so do not waive or relinquish our right to seek recovery of those costs in accordance with Section 20.7.

We and you agree that arbitration will be conducted on an individual basis and not in a class, consolidated, or representative action, that only we (and our affiliates and our and their respective owners, officers, directors, agents, and employees, as applicable) and you (and your affiliates and your and their respective owners, officers, and directors, as applicable) may be the parties to any arbitration proceeding described in this Section, and that no such arbitration proceeding may be consolidated or joined with another arbitration proceeding involving us and/or any other person. Despite the foregoing or anything to the contrary in this Section or Section 19.1, if any court or arbitrator determines that all or any part of the preceding sentence is unenforceable with respect to a dispute that otherwise would be subject to arbitration under this Section 19.5, then we and you agree that this arbitration clause will not apply to that dispute, and such dispute will be resolved in a judicial proceeding in accordance with this Section 19 (excluding this Section 19.5).

This Section's provisions are intended to benefit and bind certain third-party non-signatories and will continue in full force and effect after and notwithstanding expiration or termination of this Agreement.

Despite your and our agreement to arbitrate, each has the right to seek temporary restraining orders and temporary or preliminary injunctive relief from a court of competent jurisdiction, provided, however, each must contemporaneously submit its dispute for arbitration on the merits as provided in this Section.

19.6 Injunctive Relief and Selection of Venue for Litigation.

Nothing contained in this Agreement will prevent us from applying to and obtaining from any court having jurisdiction a writ of attachment, a temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect our interests, without bond, against conduct or threatened conduct that will cause us loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary and permanent injunctions. If injunctive relief is granted, your only remedy will be the court's dissolution of the injunctive relief. If the injunctive relief was wrongfully issued, you expressly waive all claims for damages you incurred as a result of the wrongful issuance. The parties expressly agree to the exclusive jurisdiction and venue of any court of general jurisdiction in Dallas, Texas, and the jurisdiction and venue of the United States District Court for the Northern District of Texas. You acknowledge that this Agreement has been entered into in the State of Texas, and that you are to receive valuable and continuing services emanating from our headquarters in Texas, including but not limited to training, assistance, support and the development of the System. In recognition of such services and their origin, you hereby irrevocably consent to the personal jurisdiction of the state and federal courts of Texas set forth above. The parties agree that all proceedings will be conducted on an individual, not a class-wide basis, and that any proceeding between you, your guarantors, and we or our affiliates or employees may not be consolidated with any other proceeding between us and any other party or entity.

19.7 Third-Party Beneficiaries.

Our Owners, directors, agents and/or employees are express third-party beneficiaries of the provisions of this Agreement, including the mediation and arbitration provisions set forth in this Section 19.7, each having authority to specifically enforce the right to mediate and arbitrate claims asserted against such person(s) by you.

19.8 No Right to Offset.

You are prohibited from withholding all or any part of any payment to us or any of our affiliates on the grounds of our alleged non-performance or as an offset against any amount we or our affiliates may allegedly owe you under this Agreement or any related agreements.

19.9 Limitation on Action.

You further agree that no cause of action arising out of or under this Agreement may be maintained by you against us unless brought before the expiration of one (1) year after the act, transaction or occurrence upon which such action is based or the expiration of one (1) year after you become aware of facts or circumstances reasonably indicating that you may have a claim against us hereunder, whichever occurs sooner, and that any action not brought within this period will be barred as a claim, counterclaim, defense, or set-off. You hereby waive the right to obtain any remedy based on alleged fraud, misrepresentation, or deceit by us, including, without limitation, rescission of this Agreement, in any mediation, judicial, or other adjudicatory proceeding arising hereunder, except upon a ground expressly provided in this Agreement, or pursuant to any right expressly granted by any applicable statute expressly regulating the sale of franchises, or any regulation or rules promulgated thereunder.

19.10 Waiver of Punitive Damages.

YOU HEREBY WAIVE, TO THE FULLEST EXTENT PERMITTED BY LAW, ANY RIGHT TO OR CLAIM FOR ANY PUNITIVE, EXEMPLARY, INCIDENTAL, INDIRECT, SPECIAL OR CONSEQUENTIAL DAMAGES, OR LOST PROFITS AGAINST US ARISING OUT OF ANY CAUSE WHATSOEVER (WHETHER SUCH CAUSE BE BASED IN CONTRACT, NEGLIGENCE, STRICT LIABILITY, OTHER TORT OR OTHERWISE) AND AGREE THAT, IN THE EVENT OF A DISPUTE, YOUR RECOVERY IS LIMITED TO ACTUAL DAMAGES. IF ANY OTHER TERM OF THIS AGREEMENT IS FOUND OR DETERMINED TO BE UNCONSCIONABLE OR UNENFORCEABLE FOR ANY REASON, THE FOREGOING PROVISIONS WILL CONTINUE IN FULL FORCE AND EFFECT, INCLUDING, WITHOUT LIMITATION, THE WAIVER OF ANY RIGHT TO CLAIM ANY CONSEQUENTIAL DAMAGES.

19.11 Jury Trial Waiver.

THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER WILL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES HERETO WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR YOUR PURCHASE OF A FRANCHISE OR ANY GOODS OR SERVICES FROM US OR OUR AFFILIATES.

19.12 Waiver of Obligations.

Either party to this Agreement may, by written instrument, unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or another effective date stated in the notice of waiver. Any waiver granted will be without prejudice to any other rights they have, will be subject to continuing review, and may be revoked at any time and for any reason effective upon delivery of ten (10) days' prior written notice.

19.13 Consent to Jurisdiction.

Subject to the arbitration obligations in Section 19.4, you and your Owners agree that all judicial actions brought by us against you or your Owners, or by you or your Owners against us, our affiliates, or our or their respective owners, officers, directors, agents, or employees, relating to this Agreement or the Bakery must be brought exclusively in the state or federal court of general jurisdiction located closest to where we have our (or, in the case of a transfer by us, the then-current franchisor has its) principal business address when the action is commenced. You and each of your Owners irrevocably submit to the jurisdiction of such courts and waive any objection you or they might have to either jurisdiction or venue. Despite the foregoing, we may bring an action seeking a temporary restraining order or temporary or preliminary injunctive relief, or to enforce an arbitration award, in any federal or state court in the state in which you reside or the Bakery is located.

19.14 Our Rights are Cumulative.

Our rights under this Agreement are cumulative, and the exercise or enforcement of any right or remedy under this Agreement will not preclude the exercise or enforcement of any other right or remedy which we are entitled by law to enforce.

ARTICLE 20 **MISCELLANEOUS**

20.1 Binding Effect.

This Agreement is binding upon the parties and their respective executors, administrators, heirs, beneficiaries, permitted assigns, and successors in interest. Subject to our right to modify the Operations Manual and System standards, this Agreement may not be modified except by a written agreement signed by your and our duly authorized officers.

20.2 Entire Agreement.

This Agreement contains the entire Agreement of the parties. There are no representations either oral or written, except those contained in this Agreement. This written Agreement includes all representations between the parties. This Agreement may not be modified except by a written document signed by both parties. Nothing in the Agreement is intended to disclaim the representations we made in the franchise disclosure document furnished to you.

20.3 Construction of Language.

The language of this Agreement shall be construed according to its fair meaning, and not strictly for or against either party. All words in this Agreement refer to whatever number or gender the context requires. Headings are for reference purposes and do not control interpretation. Reference to your "immediate family" means your spouse, parents, children and siblings and your spouse's parents, children and siblings. If two or more persons are at any time the Owners of the Bakery, whether as members, shareholders, partners or joint venturers, all of those persons must sign this Agreement and their obligations and liabilities to us will be joint and several. References to "you" mean each of those persons. If you are an Entity, "you" includes that Entity and each of the Entity's Owners. "Owner," "owner," or "principal" means you (if you consist of one or more individuals) and also means any individual holding a direct or indirect ownership interest (whether of record, beneficially or otherwise) or voting rights in any Entity that owns the Bakery or any interest in the Bakery. Owner, owner and Principal can be used interchangeably in this Agreement. "Person" means any natural person, corporation, limited liability company, general or limited

partnership, unincorporated association, cooperative or other legal or functional entity. References in this Agreement to "we" "us" and "our," with respect to all of our rights and all of your obligations to us under this Agreement, include any of our affiliates with whom you deal in connection with your Business. The term "affiliate" means any person or entity directly or indirectly owned or controlled by, under common control with, or owning or controlling us. "Control" means the power to direct or cause the direction of management and policies. References to "we", "us" or "our" includes our successors, assigns or transferees.

20.4 Additional Documentation.

At our request, you must from time to time and without further consideration execute and deliver such other documentation or agreements and take such other action as we may reasonably require in order to make the transactions contemplated herein. In the event that you fail to comply with the provisions of this Section, you hereby appoint us as your attorney-in-fact to execute any and all documents on your behalf, reasonably necessary to effectuate the transactions contemplated herein.

20.5 Force Majeure.

Neither you, we, nor our affiliates will be liable for loss or damage or deemed to be in breach of this Agreement or any related agreement if such party's failure to perform its obligations is not the fault nor within the reasonable control of the party due to perform but results from, without limitation, fire, flood, natural disasters, acts of God, epidemics, pandemics or outbreak of communicable disease, quarantines, national or regional emergencies, other governmental acts or orders, or civil disorders. Any delay resulting from any such cause will extend the time of performance for the period of such delay or for such other reasonable period of time as the parties agree in writing or will excuse performance, in whole or in part, as we deem reasonable.

20.6 Anti-Terrorist Activities.

You and your owners agree to comply, and to assist us to the fullest extent possible in our efforts to comply, with Anti-Terrorism Laws (defined below). In connection with that compliance, you and your owners certify, represent, and warrant that none of your property or interests is subject to being blocked under, and that you and your owners otherwise are not in violation of, any Anti-Terrorism Law. "Anti-Terrorism Laws" means Executive Order 13224 issued by the President of the United States and all other present and future Laws, policies, lists, and other requirements of any governmental authority addressing or in any way relating to terrorist acts and acts of war. Any violation of the Anti-Terrorism Laws by you or your owners, or any blocking of your or your owners' assets under the Anti-Terrorism Laws, constitutes good cause for immediate termination of this Agreement, as provided in Section 18 above.

20.7 Attorneys' Fees.

If you are in breach of any monetary or non-monetary material obligation under this Agreement or any related agreement between you and us and/or our affiliates, and we engage an attorney to enforce our rights (whether or not formal judicial proceedings are initiated), you must pay all of our reasonable attorneys' fees, court costs and litigation expenses we incur. If you institute any legal action to interpret or enforce the terms of this Agreement, and your claim in such action is denied or the action is dismissed, we are entitled to recover our reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against same, and to have such an amount awarded as part of the judgment in the proceeding.

20.8 Uniformity.

You acknowledge that current and future franchisees may operate under different forms of agreement, and our obligations towards them may differ materially in certain circumstances.

20.9 Numbers and Genders.

Any gender references in this Agreement include the masculine, feminine and neuter. Any numeric reference also includes the singular or plural, as the case may be.

20.10 Captions and Headings.

The Article and Section headings herein are for convenience only and do not affect the construction of the terms of this Agreement.

20.11 Time is of the Essence.

TIME IS OF THE ESSENCE IN THIS AGREEMENT.

20.12 Counterparts.

This Agreement may be executed in one or more counterparts, each of which will constitute a duplicate original.

20.13 Binding Upon Successors.

This Agreement is binding upon and inures to the benefit of the heirs, personal representatives, and the permitted successors and assigns of you and us except to the extent explicitly provided to the contrary in this Agreement. Nothing in this Agreement is intended to confer any rights or benefits on anybody other than the parties to this Agreement and their permitted successors and assigns.

20.14 The Exercise of Our Business Judgment.

Because complete and detailed uniformity under many varying conditions might not be possible or practical, you acknowledge that we specifically reserve the right and privilege, as we deem best according to our business judgment, to vary System standards or other aspects of the System for any franchisee. You have no right to require us to grant you a similar variation or accommodation.

We have the right to develop, operate, and change the System in any manner this Agreement does not specifically prohibit. Whenever this Agreement reserves our right to take or withhold an action, or to grant or decline to grant you the right to take or omit an action, we may, except as this Agreement specifically provides, make our decision or exercise our rights based on information then available to us and our judgment of what is best for us, our franchisees generally, or the System when we make our decision, whether or not we could have made other reasonable or even arguably preferable alternative decisions and whether or not our decision promotes our financial or other individual interest.

20.15 No Recourse.

You acknowledge and agree that except as provided under an express statutory liability for such conduct, none of our past, present or future directors, officers, employees, incorporators, members, partners, stockholders, subsidiaries, Affiliates, controlling parties, entities under common control, ownership or

management, vendors, service providers, agents, attorneys or representatives will have any liability for (a) any of our obligations or liabilities relating to or arising from this Agreement, (b) any claim against us based on, in respect of, or by reason of, the relationship between you and us, or (c) any claim against us based on any of our alleged unlawful act or omission. For the avoidance of doubt, this provision constitutes an express waiver of any claims based on a theory of vicarious liability, unless such vicarious claims are authorized by a guarantee of performance or statutory obligation. It is not meant to bar any direct contractual, statutory or common law claim that would otherwise exist.

ARTICLE 21

NOTICES

Any notice or demand given or made under this Agreement must be served as follows:

(a) If given to us, it must be sent by certified mail, registered mail, or overnight delivery addressed to:

NBC FRANCHISOR LLC
5005 Lyndon B. Parkway, Suite 600
Dallas, Texas 75244
Attention: Chief Legal Officer

or at such other address as we may designate by notice given as required by this Section, as well as emailed to legal@nothingbundtcakes.com; and

(b) If to you, either (i) via certified or registered mail, which will be deemed delivered on the date such notice is submitted for delivery to the United States Post Office; (ii) via express overnight courier such as FedEx or UPS on such express courier's first attempted delivery of the notice; or (iii) via email or fax on the date the notice is transmitted.

ARTICLE 22

GUARANTEES OF OWNERS AND THEIR SPOUSES

If you are a corporation, limited liability company, general or limited partnership, or other legal entity, or if subsequent to the execution of this Agreement, you assign this Agreement to a corporation, limited liability company, general or limited partnership, or other legal entity, all of your Owners and their spouses must personally and unconditionally guarantee without notice, demand, or presentment, the payment of all of your monetary obligations under this Agreement, and any other agreement between you and us and/or our affiliates, as if each were an original party to this or any other agreement in their individual capacity. If you are an individual, your spouse must do the same. All such personal guarantors further agree to be bound by the restrictions on your activities upon transfer, termination, or expiration and nonrenewal of this Agreement as if each were an original party to this Agreement in the personal guarantor's individual capacity. All such personal guarantors and their spouses must execute a continuing personal guarantee in the form attached hereto as Exhibit 6.

ARTICLE 23

FRANCHISEE REPRESENTATIONS AND ACKNOWLEDGEMENTS

23.1 No Authority.

NO SALESPERSON, REPRESENTATIVE OR OTHER PERSON HAS THE AUTHORITY TO BIND OR OBLIGATE US EXCEPT OUR AUTHORIZED OFFICER BY A WRITTEN DOCUMENT.

23.2 Receipt.

YOU RECEIVED THE NBC FRANCHISOR LLC FRANCHISE DISCLOSURE DOCUMENT WITHIN FOURTEEN (14) CALENDAR DAYS PRIOR TO THE EXECUTION OF THIS AGREEMENT. YOU FURTHER ACKNOWLEDGE THAT YOU RECEIVED A COMPLETED COPY OF THIS AGREEMENT, AND ALL RELATED AGREEMENTS ATTACHED TO THE FRANCHISE DISCLOSURE DOCUMENT, WITH ANY CHANGES TO SUCH AGREEMENTS UNILATERALLY AND MATERIALLY MADE BY NBC FRANCHISOR LLC, AT LEAST SEVEN (7) CALENDAR DAYS PRIOR TO THE DATE ON WHICH THIS AGREEMENT AND ALL RELATED AGREEMENTS WERE EXECUTED.

23.3 Execution of Agreement.

EACH OF THE UNDERSIGNED PARTIES WARRANTS THAT IT HAS THE FULL AUTHORITY TO SIGN AND EXECUTE THIS AGREEMENT. IF YOU ARE A PARTNERSHIP OR CORPORATION, THE PERSON EXECUTING THIS AGREEMENT ON YOUR BEHALF WARRANTS TO US, BOTH INDIVIDUALLY AND IN SUCH PERSON'S CAPACITY AS A PARTNER OR OFFICER, THAT ALL OF THE PARTNERS OF THE PARTNERSHIP OR ALL OF THE SHAREHOLDERS OF THE CORPORATION, AS APPLICABLE, HAVE READ AND APPROVED THIS AGREEMENT, INCLUDING ANY RESTRICTIONS WHICH THIS AGREEMENT PLACES UPON RIGHTS TO TRANSFER THEIR INTEREST IN THE PARTNERSHIP OR CORPORATION.

23.4 No Personal Liability.

You agree that the fulfillment of any and all of our obligations written in this Agreement or based on any oral communications which may be ruled to be binding in a Court of Law will be our sole responsibility and none of our agents, representatives, nor any individuals associated with us will be personally liable to you for any reason. This is an important part of this Agreement. You agree that nothing that you believe you or your representatives have been told by us or our representatives will be binding unless it is written in this Agreement. This is an important part of this Agreement. Do not sign this Agreement if there is any question concerning its contents or any representations made.

23.5 Acknowledgements in Certain States.

The following acknowledgements apply to all franchisees and Franchised Businesses, except those that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin:

(a) Opportunity for Review by You and Your Advisors. You acknowledge that you have had the opportunity to obtain, review of this Agreement and the Franchise Disclosure Document by your lawyer, accountant, or other business advisor before executing this agreement.

(b) Your Acknowledgements. You acknowledge and agree that you have conducted an independent investigation of the business contemplated by this Agreement, recognize that it involves business risks. You acknowledge that no representations, promises, inducements, guarantees, or warranties of any kind were made by us or on our behalf which induced you into entering into this Agreement. You understand that whether you succeed as a franchisee is dependent on your efforts and business judgment, the performance of your employees, market conditions, and variable factors beyond our control or influence. You further understand that some franchisees are more or less successful than other franchisees and that we have made no representation that you will do as well as any other franchisee.

(c) No Guarantee of Earnings. You understand that we and any of our representatives and/or agents that you have met have not made and are not making any guarantees as to the extent of your success in operating a Bakery, and have not and are not in any way representing or promising any specific amount of earnings or profits in association with your Bakery. Any information you have acquired from other franchisees regarding their sales, profits or cash flows is not information obtained from us, and we make no representation about that information's accuracy.

23.6 No Waiver or Disclaimer or Reliance in Certain States.

The following provision applies only to franchisees and their Bakeries that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, or Wisconsin:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

ARTICLE 24
SECURITY INTEREST

You hereby grant us a security interest ("Security Interest") in all of the furniture, fixtures, equipment, signage, and realty (including your interests in all real property and personal property leases) of the Bakery, together with all similar property now owned or hereafter acquired, and additions, substitutions, replacements, proceeds, and products thereof, wherever located, used in connection with the Bakery. All items in which a security interest is granted are referred to as the "Collateral," and secure any indebtedness against us or our affiliates (the "Indebtedness"). Upon default and termination of your rights under this Agreement, we will have the immediate right to possession and use of the Collateral. In addition to any other rights or remedies we may have, you agree that, with the occurrence of any default set forth above, the full amount remaining unpaid on the Indebtedness secured shall, at our option and without notice, become due and payable immediately, and we will then have the rights, options, duties, and remedies of a secured party thereunder, and we will have the rights and duties of a creditor, including, without limitation, our right to take possession of the Collateral and, without legal process, to enter any premises where the Collateral may be found. Any sale of the Collateral may be conducted by us in a commercially reasonable manner. Reasonable notification of the time and place of any sale shall be satisfied by mailing to you pursuant to the notice provisions set forth above.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Agreement this _____ of _____ 20__ by which Agreement shall be effective as of the Effective Date.

FRANCHISEE:

By: _____

Name: _____

Title: _____

FRANCHISOR:

NBC FRANCHISOR LLC

By: _____

Name: _____

Title: _____

**NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
EXHIBIT 1
SITE SELECTION ADDENDUM
(see attached)**

EXHIBIT 1
TO THE NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
SITE SELECTION ADDENDUM

This agreement is entered into this _____ day of _____, 20____ by and between NBC FRANCHISOR LLC (“we”, “us” or “our”) and _____ (“you”).

BACKGROUND

On _____, the parties entered into a franchise agreement (the “Franchise Agreement”) pursuant to which you obtained the right and undertook the obligation to operate a Nothing Bundt Cakes® bakery (the “Bakery”). The parties desire to supplement its terms as set forth below.

AGREEMENT

NOW THEREFORE, the parties agree as follows:

1. Within ninety (90) days after the effective date of the Franchise Agreement, you must purchase or lease, at your expense, for the Bakery (once approved by us, the “Site”), which we must approve as hereinafter provided. The Site must be within the following territory: _____ (the “Site Selection Territory”). Time is of the essence.
2. Before your acquisition of a Site by purchase or lease, you must submit to us, in the form we specify, a completed site review and any other information or materials we may reasonably require, and a letter of intent or other evidence satisfactory to us which confirms your favorable prospects for obtaining a site within thirty (30) days after execution of this Site Selection Addendum. We will have thirty (30) days from the receipt of such information from you to approve or disapprove, in our sole discretion, any proposed site as a Site. No proposed site will be deemed approved unless we have expressly approved it in writing.
3. We will furnish to you such site selection guidelines, consultation and on-site evaluation as we deem advisable as part of our evaluation of your request for site approval. We are not required to provide on-site evaluations. If we deem it necessary, however, we may conduct up to one (1) on-site visit at our cost. You must pay our travel, meals, and lodging expenses associated with any additional on-site visits we deem necessary, plus our then-current per diem fees for such services, currently \$500.
4. We outsource certain aspects of site selection assistance to certain third-party suppliers at no additional cost to you. Their agents may serve as the local broker in markets where they have a presence, or they will assign you to a preferred partner. You may not use brokers or real estate agents outside of our required network without our prior written consent.
5. If you occupy the Site pursuant to a lease, we must approve the lease and the lease must contain a collateral assignment in the form attached as Exhibit 2 to your Franchise Agreement.
6. After we have approved a Site for the Bakery in writing and you acquire the Site, the Site will constitute the Approved Location referred to in Article 4 of the Franchise Agreement and referenced on the data sheet to the Franchise Agreement.
7. You acknowledge and agree that our approval of a Site does not constitute an assurance, representation, or warranty of any kind, express or implied, as to the suitability of the Site for the Bakery or for any other purpose. Our approval of the Site indicates only that we believe that the Site complies with

acceptable minimum criteria established by us solely for our purposes at the time of evaluation. Both parties to this Agreement acknowledge the application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for all sites and that, subsequent to our approval of a site, demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from our criteria, could change, thereby altering the potential of a site. Such factors are unpredictable and are beyond our control. We will not be responsible for the failure of a site approved by us to meet your expectations as to revenue or operational criteria. You further acknowledge and agree that your acceptance of a Site for the operation of the Bakery is based on your own independent investigation of the suitability of the Site.

8. This Site Selection Addendum constitutes an integral part of the Franchise Agreement between the parties hereto, and the terms of this Site Selection Addendum will be controlling with respect to the subject matter hereof. Except as modified or supplemented by this Site Selection Addendum, the terms of the Franchise Agreement are hereby ratified and confirmed.

IN WITNESS WHEREOF, the parties hereto have duly executed this Addendum on the day and year first above written.

Dated: _____

NBC FRANCHISOR LLC

By: _____

Name: _____

Title: _____

FRANCHISEE

By: _____

EXHIBIT 2
TO THE NBC FRANCHISOR LLC FRANCHISE AGREEMENT
COLLATERAL ASSIGNMENT OF LEASE

FOR VALUE RECEIVED, the undersigned (“Assignor”) hereby assigns and transfers to NBC Franchisor LLC (“Assignee”), all of Assignor’s right, title and interest as tenant in, to and under the lease, attached hereto as Exhibit 1 (the “Lease”) respecting premises commonly known as _____ (“Bakery Site”) as collateral for Assignor’s obligations under that certain Franchise Agreement entered into by and between Assignee as Franchisor, and Assignor, as Franchisee dated _____ (the “Franchise Agreement”). This Assignment (herein so called) is for collateral purposes only and except as specified herein, Assignee has no liability or obligation of any kind whatsoever arising from or in connection with this Assignment or the Lease unless Assignee takes possession of the premises demised by the Lease pursuant to the terms hereof and assumes the obligations of Assignor thereunder.

Assignor represents and warrants to Assignee that it has full power and authority to so assign the Lease and its interest therein and that Assignor has not previously assigned or transferred, and is not obligated to assign or transfer, any of its interest in the Lease or the Bakery Site demised thereby to a third party.

Assignee shall not be obligated to perform or discharge any obligation, duty or liability under the Lease by reason of this Assignment or the exercise of rights or remedies hereunder. **Assignor shall and does hereby agree to indemnify, defend and hold Assignee harmless from and against any and all liability, loss or damage incurred under the Lease by reason of this Assignment or the exercise of rights or remedies hereunder, and from any and all claims and demands whatsoever that may be asserted against Assignee by reason of any alleged obligations or undertakings on its part to perform or discharge any of the terms, covenants or agreements contained in the Lease.** Should Assignee incur any such liability under the Lease by reason of this Assignment or the exercise of rights or remedies hereunder, or in defense of any such claims or demands, the amount thereof, including costs, expenses and reasonable attorney fees, shall be secured hereby and Assignor shall reimburse Assignee therefor immediately upon demand, failing which Assignee may, at its option, declare the Franchise Agreement in default. This Assignment shall not operate to place responsibility upon Assignee for the control, care, management or repair of the Bakery Site, nor for the carrying out of any of the terms and conditions of the Lease; nor shall it operate to make Assignee responsible or liable for any such waste committed on the Bakery Site or for any dangerous or defective condition of the Bakery Site, or for any negligence in the management, upkeep, repair, or control of the Bakery Site resulting in loss or injury or death to any tenant, licensee, employee, or stranger.

Upon a default by Assignor under the Lease or under the Franchise Agreement, or in the event of a default by Assignor under any document or instrument securing the Franchise Agreement, or upon expiration or termination of the Franchise Agreement or this Collateral Assignment of Lease, Assignee has the right and is hereby empowered to take possession of the Bakery Site and of all furniture, fixtures, equipment, and personal property of Assignor located therein, expel Assignor therefrom, and, in such event, Assignor will have no further right, title or interest in the Lease. Assignor hereby authorizes the lessor to disclose to Assignee, upon its request, sales and other information furnished to the lessor by Assignor.

Assignor agrees that it will not suffer or permit any surrender, termination, amendment or modification of the Lease without the prior written consent of Assignee. Throughout the term of the Franchise Agreement and any renewals thereto, Assignor agrees that it must elect and exercise all options to extend the term of or renew the Lease not less than thirty (30) days prior to the last day that the option must be exercised, unless Assignee otherwise agrees in writing.

If Assignee does not otherwise agree in writing, and upon failure of Assignor to so elect to extend or renew the Lease as aforesaid, Assignor hereby appoints Assignee as its true and lawful attorney-in-fact to exercise such extension or renewal options in the name, place and stead of Assignor for the purpose of effecting such extension or renewal.

Nothing contained herein and no act done or omitted by Assignee pursuant to the powers and rights granted hereunder shall be deemed to be a waiver by Assignee of its rights and remedies under the Franchise Agreement or a waiver or curing of any default hereunder or under the Franchise Agreement, and this Assignment is made and accepted without prejudice to any of the rights and remedies possessed by Assignee under the terms of the Franchise Agreement.

The terms, provisions, representations, and warranties herein contained shall inure to the benefit of, and bind, the parties hereto and their respective successors and assigns. All references in this Assignment to Assignor or Assignee shall be deemed to include all such successors and assigns of such respective party.

This Assignment may be executed in any number of counterparts with the same effect as if all parties hereto had signed the same document. All such counterparts shall be construed together and shall constitute one instrument. This Assignment and the Franchise Agreement contain the entire agreement concerning the assignment of the Lease between the parties hereto. No variations, modifications or changes herein or hereof shall be binding upon any party hereto, unless set forth in a document duly executed by both parties.

ASSIGNOR:

Dated: _____

SIGNED AND SEALED this ____
day of _____, 20____

Notary Public: _____

CONSENT AND AGREEMENT OF LESSOR

The undersigned Lessor (herein so called) under the aforescribed Lease hereby:

- (a) Consents to the foregoing Collateral Assignment of Lease;
- (b) Agrees to notify Assignee in writing simultaneously of any notice of default to Assignor under the Lease and of and upon the failure of Assignor to cure any default by Assignor under the Lease;
- (c) Agrees that Assignee has the right, but must shall not be obligated, to cure any default by Assignor under the Lease within thirty (30) days after delivery by Lessor of notice thereof of failure by Assignor to cure in accordance with paragraph (b) above;
- (d) Agrees that if Assignee elects to take possession of the Bakery Site, either itself or through an assignee of itself, Lessor takes all action necessary to terminate Assignor's right of possession and Assignee shall not be required to take possession until the Bakery Site is lawfully tendered to it,
- (e) Agrees that Assignee, rather than electing to take possession of the Bakery Site itself, may elect to reserve its right, and does hereby reserve such right, to not take possession of the Bakery Site until Assignee has entered into a franchise agreement with another person or entity and such other person or entity has accepted an assumption of Assignor's obligations under the Lease (the "Substitute Tenant"), provided Assignee shall cause to be performed Assignor's obligations under the Lease during the interim;
- (f) Agrees that if Assignee or Substitute Tenant takes possession of the Bakery Site and confirms to Lessor the assumption of the Lease by Assignee or Substitute Tenant as tenant thereunder, Lessor must recognize Assignee or Substitute Tenant as tenant under the Lease; and
- (g) Agrees that if the Substitute Tenant shall also default under the Franchise Agreement or Lease, then all of the foregoing provisions shall also apply to such default; and
- (h) Agrees that upon termination or expiration of the Franchise Agreement or the Lease, or upon Assignee's election not to cure Assignor's default(s) under the Lease, Assignee shall have the right to enter the Bakery Site for the purpose of making modifications, alterations, and/or to de-brand the Bakery Site to protect Assignee's System, brand, trademarks, copyrights, patents, and/or trade dress, including, but not limited to, removal of any signage, logos, colors, or other visual elements associated with Assignee to establish a neutral, non-branded appearance, without being guilty of trespass or other tort.

LESSOR: _____

By: _____
Title: _____

EXHIBIT 3
NBC FRANCHISOR, LLC
NOTHING BUNDT FRANCHISING, LLC
NBC DISTRIBUTION HOLDER, LLC

ELECTRONIC FUNDS WITHDRAWAL AUTHORIZATION

_____(Name of Legal Entity)
_____(Federal ID Number)

The undersigned depositor (“**Depositor**”) hereby authorizes NBC Franchisor LLC, Nothing Bundt Franchising LLC, and NBC Distribution Holder LLC (“NBC”) to initiate debit entries and/or credit correction entries, electronic or otherwise, to the undersigned Depositor’s checking and/or savings account(s) indicated below and the depository designated below (“**Depository**”) to debit or credit such account(s) pursuant to NBC’s instructions. This Authorization does not grant any ownership or control over the Depositor’s account, except as provided in this Authorization. This authorization shall remain in full force and effect until terminated in writing by NBC. Depositor shall provide NBC, in conjunction with this authorization, a voided check from the below-referenced account.

Depository	Branch
City	State Zip Code
Bank Transit/ABA Number	Account Number

Depositor

Signature: _____

Name: _____

Title: _____

Date: _____

Bakery No. _____

If you have an ACH filter on your bank account, please authorize the ACH ID’s below to draft from your account.

Activity	ACH Company ID	Activity	ACH Company ID
NBC Franchisor - royalties, digital service fees	9813018001	Paid Media Fund	9658826001
Nothing Bundt Franchising - chargeback reimbursements	9683920001	Grand Opening Fund	9686063002
Marketing Production Fund	9685792001	NBC Distribution Holder (SHIPP)	9812861001

EXHIBIT 4

TO THE NBC FRANCHISOR LLC FRANCHISE AGREEMENT CONFIDENTIALITY AGREEMENT

As a condition of performing services for, being employed by or otherwise associated with , _____ (the “Franchisee”), I acknowledge that as a franchisee of NBC Franchisor LLC (the “Company”), Franchisee is obligated to ensure that its owners, managerial-level employees and members of their immediate families who have access to our Confidential Information (as defined below), including Franchisee’s owners, members, general partners, managers, officers, sales personnel, staff and representatives and contractors protect the Confidential Information and trade secrets of the Company. Accordingly, I accept and agree to the following conditions without limitations:

1. The Company, as the result of the expenditure of time, skill, effort and resources, has developed and owns a distinctive format and system (the “System”) relating to the establishment and operation of Bakeries, which feature and offer for sale to the public decorated bundt cakes and other related gift items. The Company possesses certain proprietary and confidential information relating to the operation of the System, which includes certain proprietary trade secrets, methods, techniques, formats, specifications, systems, procedures, methods of business practices and management, sales and promotional techniques and knowledge of, and experience in, the operation of the Bakery.

2. Any and all information, knowledge, know-how, and techniques which the Company specifically designates as confidential shall be deemed to be Confidential Information for purposes of this Agreement.

3. The Confidential Information is proprietary, involves trade secrets of the Company, and is disclosed to me solely on the condition that I agree, and I do hereby agree, that I shall hold in strict confidence all Confidential Information and all other information designated by the Company as confidential. I will (i) not disclose, publish, or divulge to any other person, firm, or corporation, through any means, any of Franchisor’s Confidential Information either during or after my employment by or association with the Franchisee has ended, (ii) not use the Confidential Information for any purposes other than as related to my employment or association with Franchisee, and (iii) not make copies or translations of any documents, data, or compilations containing any or all of the Confidential Information, commingle any portion of the documents, data, or compilations, or otherwise use the documents, data, or compilations containing Confidential Information for my own purpose or benefit. I also agree to surrender any material containing any of the Confidential Information upon Franchisee’s request or upon termination of my employment or association with Franchisee. I acknowledge that Franchisee’s access to the Confidential Information is for a limited purpose, remains Franchisor’s property and may not be reproduced, in whole or in part, without Franchisee’s permission.

4. I will not acquire any interest in the Confidential Information, other than the right to utilize it in the operation of the Bakery during the term of Franchisee’s franchise agreement, and the use or duplication of the Confidential Information for any use outside the System would constitute an unfair method of competition.

5. The Company is a third-party beneficiary of this Confidentiality Agreement and may enforce it, solely and/or jointly with the Franchisee. I am aware that my violation of this Confidentiality Agreement will cause the Company and the Franchisee irreparable harm; therefore, I acknowledge and agree that the Franchisee and/or the Company may apply for the issuance of an injunction preventing me from violating this Agreement, and I agree to pay the Franchisee and the Company all the costs it/they

incur(s), including, without limitation, legal fees and expenses, if this Confidentiality Agreement is enforced against me. Due to the importance of this Confidentiality Agreement to the Franchisee and the Company, any claim I have against the Franchisee or the Company is a separate matter and does not entitle me to violate, or justify any violation of this Confidentiality Agreement.

6. For purposes of this Agreement, “**Confidential Information**” means certain information, processes, methods, techniques, procedures, and knowledge, including know-how, manuals, and trade secrets (whether or not judicially recognized as a trade secret), developed or to be developed relating directly or indirectly to the development or operation of a Bakery. This includes all information not generally known or easily accessible and is important and useful in developing and operating a Nothing Bundt Cakes franchise. Without limiting the foregoing, Confidential Information includes, but is not limited to:

- (a) Information in the Nothing Bundt Cakes Operations Manual and any and all System standards;
- (b) Sales and marketing techniques, and knowledge and experience used in developing and operating Nothing Bundt Cakes franchises;
- (c) Personnel recruitment, training programs and techniques and compensation methods;
- (d) Lists of prospective franchisees, supplier networks, strategic partners, vendors and manufacturers associated with Nothing Bundt Cakes franchises;
- (e) Franchisee referral sources, billing and collection methods, financial information, makeup and functions of the intellectual property infrastructure associated with the System including all software, computer systems or billing system associated with Nothing Bundt Cakes Franchises;
- (f) Other information about the Company, franchise system, business plans, and marketing plans;
- (g) Proprietary Recipes and other trade secrets, pricing plans through supplier networks, standards and specifications for product and/or service placement and pricing, price marketing mixes related to products and services offered under the System; and
- (h) Guest Information and any other information the Company reasonably designates as confidential or proprietary.

7. This Confidentiality Agreement shall be construed under the laws of the State of Texas. The only way this Confidentiality Agreement can be changed is in writing signed by both the Franchisee and me.

Signature

Name

Address

Title

ACKNOWLEDGED BY FRANCHISEE

By:_____

Name:_____

Title:_____

EXHIBIT 5

**TO THE NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
COLLATERAL ASSIGNMENT OF TELEPHONE NUMBERS AND LISTINGS**

1. _____, doing business as “Nothing Bundt Cakes®”, (“Assignor”), in exchange for valuable consideration provided by NBC Franchisor LLC (“Assignee”), receipt of which is hereby acknowledged, hereby conditionally assigns to Assignee all telephone numbers, facsimile numbers, domain names, as well as any listings associated therewith, utilized by Assignor in the operation of its Nothing Bundt Cakes® Bakery at Assignor’s above-referenced address (the “Assigned Property”). The Assigned Property includes the following:

Telephone Number(s): _____

Facsimile Number(s): _____

Domain Name(s) (as permitted by Franchisor under the Franchise Agreement): _____

Social media webpages (including, but not limited to, pre-existing Facebook, Twitter, LinkedIn, Plaxo, and YouTube pages): _____

2. The conditional agreement will become effective automatically upon termination or expiration of Assignor’s franchise. Upon the occurrence of that condition, Assignor must do all things required by the telephone company and/or domain name registrar to assure the effectiveness of the assignment of Assigned Property as if the Assignee had been originally issued such Assigned Property and the usage thereof.

3. Assignor agrees to pay the telephone company and/or domain name registrar, on or before the effective date of assignment, all amounts owed for the use of the Assigned Property up to the date this Assignment becomes effective. Assignor further agrees to indemnify Assignee for any sums Assignee must pay the telephone company to effectuate this agreement and agrees to fully cooperate with the telephone company and/or domain name registrar, as well as the Assignee, in effectuating this assignment.

ASSIGNOR:

BY: _____

Date: _____

TITLE: _____

ASSIGNEE:

NBC FRANCHISOR LLC

By: _____

EXHIBIT 6
TO THE NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
PERSONAL GUARANTY
(see attached)

ARTICLE I PERSONAL GUARANTY

The undersigned persons (individually and collectively “you”) hereby represent to NBC Franchisor LLC (“Franchisor”) that you are either: (a) the general partner of [insert here the name of the franchisee entity] (“Franchisee”); (b) all of the shareholders, partners, limited partners, or members in the Franchisee; or (c) the spouse of Franchisee or Franchisee’s owner whose financials were required in order for Franchisee to qualify for a Nothing Bundt Cakes® franchised bakery (a “Bakery”). In consideration of the grant by Franchisor to the Franchisee of a franchise pursuant to the franchise agreement to which this Personal Guaranty is attached (the “Franchise Agreement”), each of you hereby agree, in consideration of benefits received and to be received by each of you, jointly and severally, and for yourselves, your heirs, legal representatives and assigns, to be firmly bound by all of the terms, provisions and conditions of the foregoing Franchise Agreement, and any other agreement between Franchisee and Franchisor and/or its affiliates, and do hereby unconditionally guarantee the full and timely performance by Franchisee of each and every obligation of Franchisee under the aforesaid Franchise Agreement or other agreement between Franchisor and Franchisee, including, without limitation, any indebtedness to Franchisor or its affiliates of Franchisee arising under or by virtue of the aforesaid Franchise Agreement and that you (jointly and individually) will not permit or cause any change in the percentage of Franchisee owned, directly or indirectly, by any person, without first obtaining the written consent of Franchisor prior to said proposed transfer, which consent must not be unreasonably withheld, and without first paying or causing to be paid to Franchisor the transfer fee provided for in said Franchise Agreement, if applicable, and without otherwise complying with the transfer provisions of the foregoing Franchise Agreement.

ARTICLE II CONFIDENTIALITY

During the term of this Personal Guaranty, you will receive information which Franchisor considers a trade secret and confidential information (“Confidential Information”). You will not, during the term of this Agreement or thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any Confidential Information including, without limitation, Franchisor’s Proprietary Recipes and other standards for preparing and packaging goods and services offered by the bakery, Franchisor’s trade secrets, advertising strategies, price marketing mixes related to food and beverage items offered by Bakeries, supplier networks and pricing arrangements with suppliers, the E-Commerce Program, National Account networks, the Operations Manual and training procedures and materials, sales promotion aids, business forms, merchandising procedures, accounting procedures, marketing reports, inventory systems, copyrighted materials, and other methods, techniques and know-how concerning the operation of the Bakery which may be communicated to you or of which you may be apprised by virtue of your operation of the Bakery or in connection with your relationship with Franchisee and your role as a guarantor of the Franchise Agreement. You also acknowledge and agree that certain information, including (i) current Guest and prospective Guest names and addresses, (ii) information about credit extensions to Guests, (iii) Guest purchasing histories, (iv) rates charged to Guests (subsections (i)-(iv) collectively “Guest Lists”), and (v) sources of suppliers, also constitute Franchisor’s trade secrets and Confidential Information.

ARTICLE III COVENANTS AGAINST COMPETITION

Section 3.1 During the Term of the Franchise Agreement. During the term of the Franchise Agreement, neither you, nor your principals, officers, directors, nor any members of your family or the family of your officers, directors, or principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

a) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business which licenses businesses offering and selling cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees, provided, however, that this Section does not apply to the said parties' operation of a Bakery; or

b) Divert or attempt to divert any business or Guest of the Bakery to any competitor, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks or the System.

Section 3.2 After the Term of the Franchise Agreement. For a period of two (2) years after the expiration, transfer or termination of this Personal Guaranty or the Franchise Agreement, regardless of the cause, neither you, nor your principals, officers, directors, nor any member of your immediate family or the immediate family of your officers, directors, or principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

a) Enter into any business competing in whole or in part with Franchisor granting franchises or licenses businesses offering and selling cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees at the time this Agreement is terminated or otherwise expires and is not renewed;

b) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business which operates or licenses others the right to operate businesses offering and selling cakes, baked goods, gift packages, novelty items, or any other goods or services authorized or offered for sale by System franchisees at the time the Franchise Agreement is terminated or otherwise expires and is not renewed: (i) at the Bakery premises; (ii) within the Territory; or (iii) within a 10 mile radius of (a) the Territory being granted hereunder or (b) any other Territory licensed by Franchisor as of the date of expiration or termination of this Personal Guaranty or the Franchise Agreement; or

c) Divert or attempt to divert any business or Guest of the Bakery to any competitor, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks or the System.

Section 3.3 Intent and Enforcement. It is the parties' intent that the provisions of this Article III be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or modification of any part of the noncompetition provisions contained herein will not render any other part unenforceable. In the event of the actual or threatened breach of this Article III by you, any of your principals, or any members of their immediate family, Franchisor will be entitled to an injunction restraining such person from any such actual or threatened breach. You agree that in the event of the actual or threatened breach of this Article III, Franchisor's harm will be irreparable and that Franchisor has no adequate remedy at law to prevent such harm. You acknowledge and agree that each of you has previously worked or been gainfully employed in other careers and that the provisions of this Article III in no way prevent you from earning a living. You further acknowledge and agree that the time limitation of this Article III will be tolled during any default under this Guaranty.

ARTICLE IV DISPUTE RESOLUTION

Section 4.1 Acknowledgment. You acknowledge that this Personal Guaranty is not a Franchise Agreement and does not confer upon you any rights to use the Franchisor's proprietary marks or its system.

Section 4.2 Governing Law. This Personal Guaranty will be deemed to have been made in and governed by the laws of the state of Texas (without reference to its conflict of laws principals).

Section 4.3 Internal Dispute Resolution. You must first bring any claim or dispute arising out of or relating to the Franchise Agreement or this Personal Guaranty to Franchisor's President. You agree to exhaust this internal dispute resolution procedure before bringing any dispute before a third party. This agreement to engage in internal dispute resolution first will survive the termination or expiration of this Personal Guaranty.

Section 4.4 Mediation. At Franchisor's option, all claims or disputes between you and Franchisor arising out of, or in any way relating to, this Personal Guaranty or the Franchise Agreement or any other agreement by and between you and Franchisor, or any of the parties' respective rights and obligations arising from such agreements must be submitted first to mediation in Dallas, Texas, under the auspices of the American Arbitration Association ("AAA"), in accordance with AAA's Commercial Mediation Rules then in effect. Before commencing any legal action against Franchisor or its affiliates with respect to any such claim or dispute, you must submit a notice to Franchisor, which specifies, in detail, the precise nature and grounds of such claim or dispute. Franchisor will have a period of thirty (30) days following receipt of such notice within which to notify you as to whether Franchisor or its affiliates elects to exercise its option to submit such claim or dispute to mediation. You may not commence any action against Franchisor or its affiliates with respect to any such claim or dispute in any court unless Franchisor fails to exercise its option to submit such claim or dispute to mediation, or such mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a result of a written declaration by Franchisor. Franchisor's rights to mediation, as set forth herein, may be specifically enforced by Franchisor. Each party will bear its own cost of mediation and the parties will share the cost of mediator. This agreement to mediate at our option will survive the termination or expiration of the Franchise Agreement. There will be no class action mediation.

a) The parties will not be required to first attempt to mediate a controversy, dispute, or claim through mediation as set forth in this Section 4 if such controversy, dispute, or claim concerns an allegation that a party has violated (or threatens to violate, or poses an imminent risk of violating):

(1) Any federally protected intellectual property rights in the Marks, the System, Proprietary Materials, Proprietary Software, or in any Confidential Information;

(2) Any claims arising out of or pertaining to any warranty issued;

(3) Any of the restrictive covenants contained in this Personal Guaranty; or

(4) Any claims to collect past due amounts owed to Franchisor or its affiliates.

Notwithstanding the foregoing, the obligation to undertake mediation and/or arbitration according to this Section 4.4 shall not apply to any dispute that an applicable federal statute expressly states cannot be subject to a pre-dispute mediation or arbitration.

Section 4.5 Third-Party Beneficiaries. Franchisor's officers, directors, shareholders, agents and/or employees are express third-party beneficiaries of the Franchise Agreement and this Personal Guaranty, and the mediation provisions contained herein, each having authority to specifically enforce the right to mediate and arbitrate claims asserted against such person(s) by you.

Section 4.6 Injunctive Relief. Nothing contained in this Personal Guaranty will prevent Franchisor from applying to or obtaining from any court having jurisdiction, without bond, a writ of attachment, temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect Franchisor's interest prior to the filing of any mediation proceeding or pending the trial or handing down of a decision or award pursuant to any mediation or judicial proceeding conducted hereunder.

Section 4.7 Jurisdiction and Venue. With respect to any proceeding not subject to mediation, the parties expressly agree to submit to the jurisdiction and venue of any court of general jurisdiction in Dallas, Texas, and the jurisdiction and venue of the United States District Court for the Northern District of Texas. The parties agree that all proceedings will be conducted on an individual, not a class-wide basis, and that any proceeding between you, your guarantors, and Franchisor or its affiliates or employees may not be consolidated with any other proceeding between Franchisor and any other person or entity.

Section 4.8 Jury Trial Waiver. the parties hereby agree to waive trial by jury in any action, proceeding or counterclaim, whether at law or equity, regardless of which party brings suit. This waiver will apply to any matter whatsoever between the parties hereto which arises out of or is related in any way to this Personal Guaranty or the Franchise Agreement, the performance of either party, and/or your purchase from Franchisor of the franchise and/or any goods or services.

Section 4.9 Waiver of Punitive Damages. You waive to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) which you may have against us arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise) and agree that in the event of a dispute, your recovery will be limited to actual damages. If any other term of this Personal Guaranty is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions will continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages.

Section 4.10 Limitation on Action. You agree that no cause of action arising out of or under this Personal Guaranty or the Franchise Agreement may be maintained by you unless brought before the expiration of one (1) year after the act, transaction or occurrence upon which such action is based or the expiration of one (1) year after you become aware of facts or circumstances reasonably indicating that you may have a claim against Franchisor, whichever occurs sooner, and that any action not brought within this period will be barred as a claim, counterclaim, defense or set-off.

Section 4.11 Attorneys' Fees. In the event Franchisor engages an attorney to enforce its rights under the Franchise Agreement, this Personal Guaranty, or any related agreement between you and Franchisor and/or its affiliates (whether or not formal judicial proceedings are initiated), you must pay all of Franchisor's reasonable attorneys' fees, court costs and litigation expenses. If you institute any legal action to interpret or enforce the terms of this Agreement, and your claim in such action is denied or the action is dismissed, Franchisor is entitled to recover its reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against same, and to have such an amount awarded as part of the judgment in the proceeding.

Section 4.12 Nonwaiver. Franchisor’s failure to insist upon strict compliance with any provision of this Personal Guaranty and the Franchise Agreement will not be a waiver of Franchisor’s right to do so, any law, custom, usage or rule to the contrary notwithstanding. Delay or omission by Franchisor respecting any breach or default will not affect Franchisor’s rights respecting any subsequent breaches or defaults. All rights and remedies granted in this Personal Guaranty will be cumulative. Franchisor’s election to exercise any remedy available by law or contract will not be deemed a waiver or preclude exercise of any other remedy.

Section 4.13 Severability. The parties agree that if any provisions of this Personal Guaranty may be construed in two ways, one of which would render the provision illegal or otherwise voidable or unenforceable and the other which would render it valid and enforceable, such provision will have the meaning which renders it valid and enforceable. The language of all provisions of this Personal Guaranty will be construed according to fair meaning and not strictly construed against either party. The provisions of this Personal Guaranty are severable, and this Personal Guaranty will be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein, and partially valid and enforceable provisions will be enforced to the extent that they are valid and enforceable. If any material provision of this Personal Guaranty will be stricken or declared invalid, the parties agree to negotiate mutually acceptable substitute provisions. In the event that the parties are unable to agree upon such provisions, Franchisor reserves the right to terminate this Personal Guaranty.

Section 4.14 Construction of Language. Any term defined in the Franchise Agreement which is not defined in this Personal Guaranty will be ascribed the meaning given to it in the Franchise Agreement. The language of this Personal Guaranty will be construed according to its fair meaning, and not strictly for or against either party. All words in this Personal Guaranty refer to whatever number or gender the context requires. If more than one party or person is referred to as you, their obligations and liabilities must be joint and several. Headings are for reference purposes and do not control interpretation.

Section 4.15 Successors. References to “Franchisor” or “the undersigned,” or “you” include the respective parties’ successors, assigns or transferees.

Section 4.16 No Personal Liability. You agree that fulfillment of any and all of Franchisor’s obligations written in this Personal Guaranty or in the Franchise Agreement or based on any oral communications which may be ruled to be binding in a court of law will be Franchisor’s sole responsibility and none of Franchisor’s agents, representatives, nor any individuals associated with Franchisor’s franchise company will be personally liable to Franchisee or you for any reason.

PERSONAL GUARANTORS

SPOUSES

EXHIBIT C TO THE DISCLOSURE DOCUMENT
DEVELOPMENT RIGHTS RIDER

**DEVELOPMENT RIGHTS RIDER TO
NBC FRANCHISOR, LLC
FRANCHISE AGREEMENT**

1. **Background.** This Development Rights Rider (the “Rider”) is made between **NBC FRANCHISOR, LLC** (“we,” “us,” or “our”) and _____ (“you” or “your”). This Rider is attached to, and intended to be a part of, the Franchise Agreement that we and you are signing concurrently with signing this Rider (the “First Franchise Agreement”) for your construction, development, and operation of your first Nothing Bundt Cakes® Bakery at a location to be specified within the Development Area (defined below). We and you are signing this Rider because you want the right to develop additional Nothing Bundt Cakes® Bakeries within the Development Area (besides the Bakery covered by the First Franchise Agreement) over a certain time period, and we are willing to grant you those development rights if you comply with this Rider.

2. **Grant of Development Rights.** Subject to your strict compliance with this Rider, we grant you the exclusive right to develop _____ (____) Nothing Bundt Cakes® Bakeries (including the Nothing Bundt Cakes® Bakery covered by the First Franchise Agreement), according to the mandatory development schedule described in Exhibit A to this Rider (the “Schedule”), within the geographic area depicted on the map attached to this Rider (the “Development Area”). The rights set forth in this Rider are subject to the terms of the Franchise Agreement including, without limitation, our rights in Section 1.3 therein and all of the activities in which we reserve the right to engage in as permitted in the First Franchise Agreement. Additionally, for the avoidance of any doubt, Nothing Bundt Cakes® Bakeries that you (or your “Approved Affiliates,” a term defined in Section 3 below) are permitted to develop and operate at ROFR Sites do not count toward your compliance with the Schedule.

YOU ACKNOWLEDGE AND AGREE THAT TIME IS OF THE ESSENCE UNDER THIS RIDER, AND YOUR RIGHTS UNDER THIS RIDER ARE SUBJECT TO TERMINATION, AS PROVIDED IN THIS RIDER, IF YOU DO NOT COMPLY STRICTLY WITH THE DEVELOPMENT OBLIGATIONS PROVIDED IN THE SCHEDULE. WE MAY ENFORCE THIS RIDER STRICTLY.

3. **Development Obligations.**

(a) **Approved Affiliates.** To maintain your rights under this Rider, you (and/or Approved Affiliates) must, by the deadlines specified in the Schedule, sign franchise agreements and leases for, and then construct, develop, and have open and operating within the Development Area, the agreed-upon minimum number of Nothing Bundt Cakes® Bakeries. If your owners establish a new legal entity to operate one or more of the Nothing Bundt Cakes® Bakeries to be developed pursuant to this Rider and that new legal entity’s ownership is completely identical to your ownership, that legal entity automatically will be considered an “Approved Affiliate” without further action. However, if the new legal entity’s ownership is not completely identical to your ownership, you first must seek our approval for that new entity to develop and operate the proposed Bakery as an Approved Affiliate. We may refuse any such request if you and/or your owners do not (a) own and control at least eighty percent (80%) of the new entity’s ownership interests and (b) have the authority to exercise voting and management control of the Bakery proposed to be owned by the new entity.

(b) Form of Franchise Agreement. You (and/or your Approved Affiliates) will operate each Nothing Bundt Cakes® Bakery under a separate franchise agreement with us. The franchise agreement (and related documents, including Guaranty and Assumption of Obligations) that you and your owners (or your Approved Affiliate and its owners) must sign for each Bakery developed pursuant to this Rider will be our then-current form of franchise agreement (and related documents, including Guaranty and Assumption of Obligations), any or all terms of which may differ substantially and materially from any or all terms contained in the First Franchise Agreement, provided, however, that the initial franchise fee will be Forty-Five Thousand Dollars (\$45,000) for the second and each subsequent Nothing Bundt Cakes® Bakery to be developed pursuant to this Rider. Despite any contrary provision contained in the newly signed franchise agreements, your (and your Approved Affiliates') additional Nothing Bundt Cakes® Bakeries within the Development Area must be open and operating by the dates specified in the Schedule. To retain your rights under this Rider, each Nothing Bundt Cakes® Bakery opened pursuant to this Rider must operate continuously throughout this Rider's term in full compliance with its franchise agreement.

(c) Changes in Investment Requirements. You acknowledge that the estimated expenses and investment requirements set forth in Items 6 and 7 of our Franchise Disclosure Document are subject to increase over time, and future Nothing Bundt Cakes® Bakeries likely will involve greater initial investment and operating capital requirements than those stated in the Franchise Disclosure Document provided to you before you signed this Rider. You must open all of the Nothing Bundt Cakes® Bakeries in compliance with the Schedule, regardless of (i) the requirement of a greater investment, (ii) the financial condition or performance of your previous Nothing Bundt Cakes® Bakeries, or (iii) any other circumstances, financial or otherwise. However, we are not obligated to execute any of the franchise agreements contemplated by this Rider if you have not complied with each and every condition in this Rider or otherwise do not meet our then-current requirements.

4. **Subfranchising and Sublicensing Rights.** This Rider does not give you any right to franchise, license, subfranchise, or sublicense others to develop and operate Nothing Bundt Cakes® Bakeries. Only you (and/or Approved Affiliates) may construct, develop, open, and operate Nothing Bundt Cakes® Bakeries pursuant to this Rider. This Rider also does not give you (or your Approved Affiliates) any independent right to use the Nothing Bundt Cakes® trademark or our other trademarks and commercial symbols. The right to use our trademarks and commercial symbols is granted only under a Nothing Bundt Cakes® franchise agreement signed directly with us. This Rider only grants you potential development rights if you fully comply with its terms.

5. **Fees Payable under the Rider.** In connection with the execution of this Rider, you must pay us the following amounts: (a) the Forty-Five-Thousand Dollar (\$45,000) initial franchise fee due under the first Franchise Agreement between us, plus (b) total deposits equaling _____ Thousand Dollars (\$_____) for the additional Nothing Bundt Cakes® Bakeries you have committed under this Rider to construct, develop, and operate. The deposits appearing above represent fifty percent (50%) of the Forty-Five Thousand Dollars (\$45,000) initial franchise fee for each Nothing Bundt Cakes® Bakery you have committed to develop after the first Bakery. The balance of the initial franchise fee for each Bakery to be developed will be paid at the time you sign the franchise agreement for that Bakery. This Rider will not be effective, and you will have no development rights, until we receive the total amount listed in this Section 5. The fees payable hereunder are fully earned by us when we and you sign this Rider

and not refundable under any circumstances, even if you do not comply or attempt to comply with the Schedule and we then terminate this Rider. However, each time you (or your Approved Affiliate) sign a franchise agreement for another Nothing Bundt Cakes® Bakery to be developed within the Development Area, we will apply the deposit related to that Bakery toward the initial franchise fee due for that Bakery.

6. Grant of Franchises.

(a) You must send us a separate application for each Nothing Bundt Cakes® Bakery that you (or your Approved Affiliate) wish to develop in the Development Area. You must locate, evaluate, and select the Bakery's site. We will not search for or select the site for you. In granting you development rights under this Rider, we are relying on your knowledge of the real estate market in the Development Area and your ability to locate and access sites.

(b) You must give us all information and materials we request to assess each proposed Bakery site. We will give you our then-current criteria for Nothing Bundt Cakes® Bakery sites (including, without limitation, population density and other demographic characteristics, visibility, traffic flow, competition, accessibility, ingress and egress, size, and other physical and commercial characteristics) to help you select and identify each Bakery site. We will not unreasonably withhold acceptance of a site if, in our and our affiliates' experience and based on the factors outlined above, the proposed site is not inconsistent with sites that we and our affiliates regard as favorable or that otherwise have been successful sites in the past for Nothing Bundt Cakes® Bakeries. However, we have the absolute right to reject any site not meeting our criteria or to require you to acknowledge in writing that a site you have chosen, while acceptable to us, is not recommended due to its incompatibility with certain factors bearing on a site's suitability as a location for a Nothing Bundt Cakes® Bakery. We agree to use reasonable efforts to review and accept (or not to accept) sites you propose within thirty (30) days after we receive all requested information and materials. You may not proceed with a site that we have not accepted.

(c) You also must send us for written acceptance, which we will not unreasonably withhold, any lease or sublease that will govern your occupancy and lawful possession of each Bakery site before you sign it. You may not sign any lease or sublease that we have not consent to in writing. We may (but have no obligation to) guide you in the leasing process but will not negotiate the lease or sublease for you or provide any legal advice.

(d) If we accept and you secure lawful possession of the proposed site, but you (or your Approved Affiliate) have not yet signed a franchise agreement for that Bakery, you agree within the time period we specify (but no later than the date specified in the Schedule) to sign (or have your Approved Affiliate sign) a separate franchise agreement (and related documents) for that Bakery and to pay us the remaining portion of the initial franchise fee. If you (or your Approved Affiliate) fail to do so or cannot obtain lawful possession of the acceptable proposed site, we may withdraw our consent to the proposed site and exercise any of our other rights under this Rider. After you and your owners (or your Approved Affiliate and its owners) sign the franchise agreement (and related documents, including Guaranty and Assumption of Obligations), its terms and conditions will control the construction, development, and operation of the Nothing Bundt Cakes® Bakery (except that the required opening date is governed exclusively by the Schedule in this Rider, as provided in Section 3 above).

(e) In addition to our rights with respect to proposed Nothing Bundt Cakes® Bakery sites, we may delay your development and/or opening of additional Nothing Bundt Cakes® Bakeries within the Development Area for the time period we deem best if we believe in our sole judgment, when you submit your application for another Bakery or after you (or your Approved Affiliate) have developed and constructed but not yet opened a particular Bakery, that you (or your Approved Affiliate) are not yet operationally, managerially, or otherwise prepared (no matter the reason) to develop, open, and/or operate the additional Nothing Bundt Cakes® Bakery in full compliance with our standards and specifications. We may delay additional development and/or a Bakery's opening for the time period we deem best as long as the delay will not in our reasonable opinion cause you to breach your development obligations under the Schedule (unless we are willing to extend the Schedule proportionately to account for the delay).

7. **Term.** This Rider's term begins on the date we sign it and ends on the date when (a) you (or your Approved Affiliate) open for business the final Nothing Bundt Cakes® Bakery to be developed under the Schedule, or (b) this Rider otherwise is terminated, but in any event this Rider's term will end no later than <insert date>.

8. **Termination.** We may at any time terminate this Rider and your rights under this Rider to develop Nothing Bundt Cakes® Bakeries within the Development Area, such termination to be effective upon our delivery to you of written notice of termination:

(a) if you fail to satisfy either your development obligations under the Schedule or any other obligation under this Rider, which defaults you have no right to cure;

(b) if the First Franchise Agreement, or another franchise agreement between us and you (or your Approved Affiliate) for a Nothing Bundt Cakes® Bakery, is terminated by us in compliance with its terms or by you (or your Approved Affiliate) for any (or no) reason; or

(c) if we have delivered a formal written notice of default to you (or your Approved Affiliate) under the First Franchise Agreement, or another franchise agreement between us and you (or your Approved Affiliate) for a Nothing Bundt Cakes® Bakery, and you (or your Approved Affiliate) fail to cure that default within the required timeframe.

No portion of the aforementioned deposit is refundable upon termination of this Rider or under any other circumstances. If we terminate this Rider because you fail to satisfy your development obligations under the Schedule, we will keep the deposit (which is not refundable) but otherwise will not seek to recover damages from you due solely to your failure to comply with the Schedule.

Termination of this Rider under clauses (a), (b), or (c) above is not deemed to be the termination of any franchise rights (even though this Rider is attached to the First Franchise Agreement) because this Rider grants you no separate franchise rights. Franchise rights arise only under franchise agreements signed directly with us. Termination of this Rider does not affect any franchise rights granted under any then-effective individual franchise agreements.

9. **Assignment.** Your development rights under this Rider are not assignable at all. This means we will not under any circumstances allow the development rights to be transferred. A

transfer of the development rights would be deemed to occur (and would be prohibited) if there is an assignment of the First Franchise Agreement, a transfer of a controlling ownership interest in you, a transfer of this Rider separate and apart from the First Franchise Agreement, or any other event attempting to assign the development rights. An assignment of only a non-controlling ownership interest in you is permitted (and would not be deemed to be a transfer of your development rights) to the extent permitted by the terms and conditions of the First Franchise Agreement.

10. **Managing Director.** Prior to the opening date of the ____ Bakery developed hereunder, you shall hire and train a managing director (the “Managing Director”), who we must approve in our reasonable discretion. The Managing Director must have successfully completed all training designated by us and must devote his or her full time and efforts to the management and/or supervision of Bakeries within the Development Area.

11. **Rider to Control.** Except as provided in this Rider, the First Franchise Agreement remains in full force and effect as originally written. If there is any inconsistency between the First Franchise Agreement and this Rider, this Rider’s terms will control.

Dated this ____ day of _____, 20__.

NBC FRANCHISOR, LLC

FRANCHISEE

By:_____

[Name]

Name:_____

By:_____

Title:_____

Name:_____

Date:_____

Title:_____

Date:_____

EXHIBIT A
TO DEVELOPMENT RIGHTS RIDER

SCHEDULE

You agree to develop and open _____ (___) Nothing Bundt Cakes® Bakeries in the Development Area, including the Bakery that is the subject of the First Franchise Agreement, according to the following Schedule:

Nothing Bundt Cakes® Bakery Number	Franchise Agreement to be Signed by Franchisee (or Approved Affiliate) by (Deadline)	Lease to be Signed by (Deadline)	Nothing Bundt Cakes® Bakery to be Open and Operating in Development Area by (Deadline)
1	Concurrently with this Development Rights Rider		
2			
3			
4			
5			

NBC FRANCHISOR, LLC

FRANCHISEE

By:_____

[Name]

Name:_____

By:_____

Title:_____

Name:_____

Date:_____

Title:_____

Date:_____

EXHIBIT B
TO DEVELOPMENT RIGHTS RIDER
MAP OF DEVELOPMENT AREA

A map of the Development Area described in Section 2 of the Development Rights Rider is attached.

[FRANCHISOR]	FRANCHISEE
By: _____	_____ [Name]
Name: _____	By: _____
Title: _____	Name: _____
Date: _____	Title: _____
	Date: _____

EXHIBIT D TO THE DISCLOSURE DOCUMENT
FINANCIAL STATEMENTS



NBC Franchisor LLC

Financial Statements

As of December 28, 2025 and December 29, 2024 and for the years ended
December 28, 2025 and December 29, 2024

NBC Franchisor LLC

TABLE OF CONTENTS

	Page
INDEPENDENT AUDITORS' REPORT.....	[1]
BALANCE SHEETS AS OF DECEMBER 28, 2025 AND DECEMBER 29, 2024	[3]
STATEMENTS OF OPERATIONS FOR THE FISCAL YEARS ENDED DECEMBER 28, 2025 AND DECEMBER 29, 2024	[4]
STATEMENTS OF MEMBER'S EQUITY FOR THE FISCAL YEARS ENDED DECEMBER 28, 2025 AND DECEMBER 29, 2024.....	[5]
STATEMENTS OF CASH FLOWS FOR THE FISCAL YEARS ENDED DECEMBER 28, 2025 AND DECEMBER 29, 2024	[6]
NOTES TO THE FINANCIAL STATEMENTS.....	[7]



KPMG LLP
Suite 1400
2323 Ross Avenue
Dallas, TX 75201-2721

Independent Auditors' Report

The Member
NBC Franchisor LLC:

Opinion

We have audited the financial statements of NBC Franchisor LLC (the Company), which comprise the balance sheets as of December 28, 2025 and December 29, 2024, and the related statements of operations, member's equity, and cash flows for the fiscal years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 28, 2025 and December 29, 2024, and the results of its operations and its cash flows for the fiscal years then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Dallas, Texas
March 25, 2026

NBC Franchisor LLC
BALANCE SHEETS
(amount in thousands)

	December 28, 2025	December 29, 2024
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 2,021	\$ 1,898
Accounts receivables, net	1,719	1,430
Prepaid expenses	78	46
Amounts due from related parties	3	-
Total current assets	3,821	3,374
Goodwill	350,530	350,530
Other intangible assets, net	562,433	577,193
Other non-current assets	1,096	913
TOTAL ASSETS	\$ 917,880	\$ 932,010
LIABILITIES AND MEMBER'S EQUITY		
CURRENT LIABILITIES:		
Amounts due to related parties	\$ -	\$ 9
Deferred revenue	1,550	970
Other current liabilities	63	78
Total current liabilities	1,613	1,057
Deferred revenue, long term	18,507	12,988
Other non-current liabilities	286	649
TOTAL LIABILITIES	20,406	14,694
Commitments and Contingencies (Note 2)		
Member's Equity	897,474	917,316
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$ 917,880	\$ 932,010

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF OPERATIONS
(amount in thousands)

	Fiscal Year Ended	
	December 28, 2025	December 29, 2024
Revenues:		
Royalty, franchise fee, and other revenue	\$ 64,811	\$ 52,274
Total revenues	64,811	52,274
Operating Expenses:		
General and administrative expenses	10,137	8,345
Amortization of intangible assets	14,759	14,759
Total operating expenses	24,896	23,104
Income from operations	39,915	29,170
Interest expense	6	-
Other (income) expense, net	5	-
Income before income taxes	39,904	29,170
Income tax expense	206	67
Net income	\$ 39,698	\$ 29,103

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF MEMBER'S EQUITY
(amount in thousands)

		Total Member's Equity
Balance as of December 31, 2023	\$	934,570
Net income		29,103
Distributions		<u>(46,357)</u>
Balance as of December 29, 2024	\$	917,316
Net income		39,698
Distributions		<u>(59,540)</u>
Balance as of December 28, 2025	\$	<u>897,474</u>

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF CASH FLOWS
(amount in thousands)

	Fiscal year Ended	
	December 28, 2025	December 29, 2025
Cash flows from operating activities:		
Net income	\$ 39,698	\$ 29,103
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of intangible assets	14,759	14,759
Amortization of off-market agreement liability	(364)	(368)
Changes in assets and liabilities:		
Accounts receivable	(289)	(815)
Prepaid expenses	(31)	(398)
Other assets	(183)	-
Deferred revenue	6,100	4,332
Other liabilities	(15)	(7)
Net cash provided by operating activities	\$ 59,675	\$ 46,606
Cash flows from financing activities:		
Proceeds (to) from related parties	\$ (12)	\$ 12
Distributions	(59,540)	(46,357)
Net cash used in financing activities	\$ (59,552)	\$ (46,345)
Net increase in cash and cash equivalents	123	261
Cash and cash equivalents at beginning of period	1,898	1,637
Cash and cash equivalents at end of period	\$ 2,021	\$ 1,898
Supplemental disclosure of non-cash information:		
Cash paid for interest	\$ 6	\$ -
Cash paid for income taxes	\$ 240	\$ -

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC

NOTES TO THE FINANCIAL STATEMENTS

1. Nature of Business

NBC Franchisor LLC (the “Company”), a special purpose Delaware limited liability company, was organized on June 14, 2021. The Company is a direct, wholly owned subsidiary of NBC Funding LLC (the “Debt Issuer”), which is a special purpose Delaware limited liability company that is a direct, wholly owned subsidiary of NBC SPV Guarantor LLC and an indirect, wholly owned subsidiary of NBC Holdings, LLC (“Parent”).

The Company was formed in connection with a financing transaction (the “Securitization Transaction”), which was completed on July 30, 2021 (see Note 4), and serves as the “franchisor” of the Nothing Bundt Cakes brand and owns all Franchise Assets, which includes all franchise agreements and intellectual property related to the business. The Company grants the rights to own and operate Nothing Bundt Cakes bakeries, which specialize in selling decorated bundt cakes and other related gift items. The Company grants each franchisee a transferable right and license to use the “System,” the proprietary marks, and to market, sell, and provide the approved products in accordance with the System. The System consists of certain trademarks, service marks, and commercial symbols, including the mark “Nothing Bundt Cakes,” certain bakery design décor and images, all of which the Company may modify from time to time. Nothing Bundt Franchising, LLC (the “Manager”), is an affiliated company that performs certain services for the Company under a management agreement (refer to Note 7).

The Company had 771 franchised bakeries as of December 28, 2025 and 643 franchised bakeries as of December 29, 2024.

2. Significant Accounting Policies

- a. **Basis of Accounting** - The accounts are maintained, and the financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”).
- b. **Fiscal Year** - The Company operates on a 52- or 53-week fiscal year that ends on the last Sunday in December. Fiscal years 2025 and 2024 in the following table each encompass a 52-week period.

Fiscal Year	Fiscal Year- End Date
2025	December 28, 2025
2024	December 29, 2024

- c. **Use of Estimates** - The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions, primarily related to goodwill, indefinite lived intangible asset valuation, and contingencies. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the period. Although management bases its estimates on historical experience and assumptions that are believed to be reasonable under the circumstances, actual results could differ from those estimates.
- d. **Cash and Cash Equivalents** - Cash equivalents consist of liquid investments with original maturities of three months or less at the time of purchase.
- e. **Accounts Receivable** - Accounts receivable are recorded at their estimated realizable value after reduction for an allowance for estimated credit losses. The allowance for credit losses is determined primarily based on historical losses and current economic conditions. As of December 28, 2025 and December 29, 2024, the allowances for credit losses were insignificant.
- f. **Intangible Assets**- Intangible assets consist of tradenames and franchise agreements. Franchise agreements are stated at their estimated fair value at the date of acquisition, less amortization. Franchise agreements are amortized over their estimated useful lives of 15 years using the straight-line method.

Tradenames are stated at their estimated fair value at the date of acquisition less any recognized impairment losses. Tradenames are not amortized, as their useful lives are considered indefinite, but are subject to annual impairment testing. See further disclosures related to intangible assets and goodwill in Note 3.
- g. **Goodwill**- Goodwill is recognized for the excess of the fair value of an acquired entity over the amounts assigned to identifiable assets acquired and liabilities assumed in a business combination and is not subject to amortization. On an annual basis and whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable, the Company reviews the recoverability of goodwill.

No impairments of goodwill were identified during fiscal years 2025 or 2024.
- h. **Contingencies**- Various legal actions and claims have arisen and may arise in the normal course of business against the Company from time to time. The Company records a provision in its financial statements to the extent that it concludes that a contingent liability is probable, and the amount is reasonably estimable.

The Company is not aware of any litigation, settlements, judgments or claims, that would have a material adverse effect on the Company's financial position, liquidity or results of operations.
- i. **Revenue Recognition**- Revenues are recognized in accordance with Accounting Standards Codification ("ASC") Topic 606, "Revenue From Contracts with Customers". The Company's revenues are comprised of royalty revenue, and other revenues which include franchise fees, development fees, renewal fees, technology fees, and digital service fees.

Royalty, franchise fee, and other revenue

Royalty, franchise fee, and other revenue consists of revenue generated from franchisee operations, which includes royalty revenue and other franchise revenue.

Royalty revenue represents sales-based royalties that are related entirely to performance obligations under the franchise agreement which are discussed in more detail below. Royalties are recognized in the period in which the sales occur. These fees are typically 5% or 6% of each franchise owners' net sales.

Other revenue primarily consists of franchise fees, development fees, renewal fees, as well as digital service fees, and technology fees.

The franchise agreements and development agreements include promises to provide a license for using the Company's brand intellectual property and participation in the advertising fund. These services are highly interrelated, not considered to be individually distinct, and therefore the Company accounts for them under ASC 606 as a single performance obligation. Initial franchise fees are payable by the franchisee upon signing a new franchise agreement and are recognized as revenue on a straight-line basis commencing at contract inception through the end of the initial franchise license term. Franchise agreements generally have terms of 10 years beginning on the date the bakery is opened. Upfront fees paid by the franchisees for development rights are apportioned to each franchised bakery opened and accounted for as an initial franchise fee. Amounts collected in advance for franchise fees and development fees are recorded as deferred revenue on the Balance Sheets.

Digital service fees are fees charged on orders placed online through the Company's website and app. Such revenues are recognized in the period the online sales occur.

The Company, as part of the franchise agreement, may also provide additional services, including technology services. These services are recognized as revenue when these services are performed.

j. **Income Taxes**—The Company is a single-member limited liability company for federal and state income tax purposes with all income tax liabilities and/or benefits of the Company being passed through to the Parent. As such, no recognition of federal or state income taxes for the Company will be provided for in the financial statements of the Company except for certain state franchise, excise, and margin tax payable by the Company.

k. **Fair Value Measurements**—The fair value measurement accounting guidance creates a fair value hierarchy to prioritize the inputs used to measure fair value into three categories. A financial instrument's level within the fair value hierarchy is based on the lowest level of input significant to the fair value measurement, where Level 1 is the highest category (observable inputs) and Level 3 is the lowest category (unobservable inputs). The three levels are defined as follows:

Level 1—Quoted prices for identical instruments in active markets.

Level 2—Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-derived valuations in which significant value drivers are observable.

Level 3—Unobservable inputs for the asset or liability. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The carrying amount of cash and cash equivalents, accounts receivable, other current assets, and other current liabilities approximates fair value due to the short-term maturity of these financial instruments.

l. **Recent accounting pronouncements** — In November 2024, FASB issued ASU 2024-03, *Income Statement- Reporting Comprehensive Income- Expense Disaggregation*. This update requires additional disaggregation of expenses on the income statement to enhance transparency. Companies will need to provide more detailed information about expense categories like cost of sales, selling, and general and administrative expenses. The Company is currently evaluating the impact of adopting this ASU on the Company's disclosures.

The Company has reviewed all recently issued accounting pronouncements and concluded that they were either not applicable or not expected to have a significant impact on the financial statements.

3. Goodwill and Intangible Assets, net

The Company's goodwill and intangible assets are recorded in accordance with accounting policies disclosed in Note 2.

The following is a summary of changes in the carrying amounts of goodwill (in thousands):

	Balance at December 29, 2024	Dispositions	Balance at December 28, 2025
Goodwill	\$ 350,530	\$ -	\$ 350,530
Accumulated impairments	-	-	-
Total	\$ 350,530	\$ -	\$ 350,530

There were no changes in the carrying amount of goodwill in fiscal 2024.

The following is a summary of other intangible assets (in thousands):

December 28, 2025

Intangible assets:	Useful life (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Tradenames	Indefinite	\$ 409,000	\$ -	\$ 409,000
Franchise agreements	15	218,837	65,404	153,433
Total		\$ 627,837	\$ 65,404	\$ 562,433

December 29, 2024

Intangible assets:	Useful life (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Tradenames	Indefinite	\$ 409,000	\$ -	\$ 409,000
Franchise agreements	15	218,837	50,644	168,193
Total		\$ 627,837	\$ 50,644	\$ 577,193

Amortization expense was approximately \$14.8 million and \$14.8 million for fiscal years 2025 and 2024.

Estimated amortization expense of intangible assets is as follows:

2026	\$ 14,759
2027	14,759
2028	15,044
2029	14,759
2030	14,759
Thereafter	79,353
Total future amortization expense	\$ 153,433

4. Debt

In conjunction with the Securitization Transaction, on July 30, 2021, the Debt Issuer entered into a base indenture (the “Indenture”) under which the Debt Issuer may issue multiple series of notes. On the same date, the Debt Issuer entered into a series supplement to the Indenture whereby it issued a series of senior term notes, the Series 2021-1 Fixed Rate Secured Notes (the “2021 Notes”), in an aggregate principal amount of \$335.0 million.

The 2021 Notes were issued in two tranches, the \$280.0 million Series 2021-1 2.989% Fixed Rate Class A-2 Senior Secured Notes and the \$55.0 million Series 2021-1 4.970% Fixed Rate Class B Senior Subordinated Secured Notes. Both tranches had an “Anticipated Repayment Date” of July 2026 and a final maturity date of July 2051.

In addition to the 2021 Notes, the Indenture and series supplement provide for \$20.0 million in Series 2021-1 Variable Funding Senior Secured Notes, Class A-1 (“2021 VFN Notes”), which will allow the Debt Issuer to borrow amounts, including swingline borrowings and letters of credit, from time to time on a revolving basis and \$3.8 million Series 2021-1 Senior Secured Liquidity Reserve Notes, Class A-1 (“LR Notes”), which are term notes and allow the Debt Issuer to borrow amounts on a delayed draw basis. Interest accrues on the 2021 VFN Notes at a variable rate of base (Term SOFR) plus 2.5%.

On July 30, 2021, as part of the Securitization Transaction, the Manager contributed to the Company substantially all of its intellectual property, including all trademarks and internet domains (collectively, the “Securitization IP”), as well as all franchise agreements, development agreements, and all rights to develop and expand substantially all franchising and licensing activities with respect to the Nothing Bundt Cakes brand (collectively, the “Franchise Assets”).

During fiscal year 2023, the Debt Issuer entered into an amendment to the 2021 VFN Notes which updated the benchmark base interest rate on borrowings from the London Interbank Offered Rate (“LIBOR”) to the Term Secured Overnight Financing Rate (“Term SOFR”) as of June 14, 2023. The optional expedient, provided by ASC Topic 848, Reference Rate Reform, was utilized allowing the transaction to be considered an event that does not require a contract remeasurement to occur on the modification date or a reassessment of any previous accounting determination.

On September 15, 2023, the Debt Issuer entered into a series supplement to the Indenture whereby it issued a series of senior notes, the Series 2023-1 Variable Funding Senior Notes, Class A-1 VFN (“2023 VFN Notes”), which provided for a single borrowing for the full aggregate principal amount of \$110.0 million on the closing date. The notes had an “Anticipated Repayment Date” of July 2026 and a final maturity date of July 2053. Interest accrued at a variable rate of base (Term SOFR) plus a 0.26161% adjustment plus 3.75% in year 1, 4.125% in year 2, and 4.5% in year 3 and thereafter. As part of the 2023 series supplement, the capacity on the LR Notes was increased from \$3.8 million to \$5.5 million.

On May 21, 2024, the Debt Issuer entered into in a debt transaction whereby it issued Series 2024-1 Class A-2 Senior Secured Notes (“2024 Notes”), which provided for a single borrowing for the full aggregate principal amount of \$240.0 million. The notes have an “Anticipated Repayment Date” of July 2031 and a final maturity date of July 2054. Interest accrues at a fixed rate of 6.750%. Additionally, as part of this debt transaction, the term of the 2021 VFN Notes was extended from July 2026 to July 2029 and the capacity on the LR Notes was increased from \$5.5 million to \$7.0 million. The proceeds from the 2024 Notes were used to extinguish the 2023 VFN Notes.

On August 7, 2025, the Debt Issuer entered into a debt transaction whereby it issued Series 2025-1 Variable Funding Senior Secured Notes, Growth Class A-1 (the “2025 Growth VFN”), Series 2025-1 Variable Funding Senior Secured Notes, Funded Class A-1 (the “2025 VFN”) and Series 2025-1 Fixed Rate Senior Secured Notes, Class A-2 (the “2025 Notes”).

- The 2025 Growth VFN provides for funding up to \$55 million on a delayed draw, non-revolving basis when certain conditions are met. The 2025 Growth VFN has a “Renewal Date” of July 2030 and provides for two optional one-year extensions if certain conditions are met. Interest on borrowings will accrue at a variable rate of base (Term SOFR) plus 2%, and a ticking fee applies to the unused portion of the Growth VFN.
- The 2025 VFN provided for a single borrowing for the full aggregate principal amount of \$130 million. The 2025 VFN has a “Renewal Date” of July 2030 and provides for two optional one-year extensions if certain conditions are met. Interest accrues at a variable rate of base (Term SOFR) plus 2%.
- The 2025 Notes provided for a single borrowing for the full aggregate principal amount of \$260.0 million. The notes have an “Anticipated Repayment Date” of July 2032 and a final maturity date of July 2055. Interest accrues at a fixed rate of 6.209%.

Also, as part of the 2025 debt transaction, the 2021 VFN Notes were provided two optional one-year extensions, and the legal maturity date was extended from July 2054 to July 2055. In addition, the capacity on the LR Notes was also increased from \$7.0 million to \$11.1 million. The proceeds from the 2025 VFN and 2025 Notes were used to extinguish the 2021 Notes.

The 2021 VFN Notes, LR Notes, 2024 Notes, 2025 Growth VFN, 2025 VFN and 2025 Notes are collectively referred to as the “Secured Notes”. Although the Secured Notes are recognized as liabilities on the financial statements of the Debt Issuer and not of the Company, the Secured Notes are secured by substantially all the assets of and guaranteed by the Company and affiliated sub-guarantors (collectively the “Securitization Entities”). The outstanding balance of the Secured Notes was \$633.2 million as of December 28, 2025.

As of December 28, 2025 and December 29, 2024, the balance drawn on the 2021 VFN Notes for short-term borrowings was \$5.0 million and \$6.0 million, respectively, and there have been no issuances of LR Notes. The Debt Issuer has unused letters of credit of \$10.5 million and \$7.7 million as of December 28, 2025 and December 29, 2024, respectively.

5. Deferred Revenue

Franchise fees, development fees, and renewal fees received by the Company are recorded as deferred revenue on the Balance Sheets, which represents a contract liability. Deferred revenue is reduced as fees are recognized in revenue over the term of the franchise license. The components of the change in deferred franchise fee revenue are as follows (in thousands):

	December 28, 2025	December 29, 2024
Balance at beginning of period	\$ 13,958	\$ 9,625
Fees received from franchise owners	7,479	4,799
Franchise fee revenue recognized	(1,380)	(466)
Balance at end of period	20,057	13,958
Less: current portion of deferred franchise fee revenue	(1,550)	(970)
Deferred franchise fee revenue, net of current portion	\$ 18,507	\$ 12,988

Approximately \$8.9 million and \$6.9 million of deferred revenue as of December 28, 2025 and December 29, 2024, respectively, relates to bakeries that were not yet opened, so the fees are not yet being amortized. The weighted average remaining amortization period for deferred franchise fees, development fees and renewal fees related to open bakeries is 8.5 years. The Company did not have any material contract assets as of December 28, 2025.

6. Concentration of Credit Risk

The Company maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

7. Related Party Transactions

The Company is a sub-guarantor of the Secured Notes (Note 6) held by the Debt Issuer and substantially all assets serve as collateral of Debt Issuer-held debt. Funds needed to service debt are distributed to the Debt Issuer and presented as equity distributions.

On July 30, 2021, the Securitization Entities entered into a management agreement (the “Management Agreement”) with the Manager to perform certain services on behalf of the Company, including, among other things, obtaining leads for new franchise agreements, collecting franchisee payments, managing the operations, and performing certain franchising, operational and reporting services, as well as managing

the intangible assets on behalf of the Company, which includes providing the personnel to execute these services. In addition, the Manager performs the following services:

- Collects marketing and advertising contributions from franchisees, maintains such contributions in a separate account and manages the marketing and advertising expenditures. As such, no related income, expense, assets or liabilities are reflected in the financial statements of the Company.
- Administers the gift card program, and as such there are no related assets or liabilities related to the gift card program presented in the financial statements of the Company.
- Provides access as needed to facilities and equipment. All property and equipment leases are contracted with the Manager and not with the Company. As such, no right of use assets or liabilities are presented in the financial statements of the Company.

In exchange for providing such services, the Manager is entitled to receive certain management fees on a weekly basis. The determination of the weekly management fee is based on a fixed component and a variable component based on retained collections and then allocated to each of the subsidiaries of the Debt Issuer. For fiscal years 2025 and 2024, the Company incurred \$10.3 million and \$8.7 million, respectively, in management fees which are included in general and administrative expenses. Such costs may not represent those of an entity that operates independently.

8. Subsequent Events

In preparing these financial statements, the Company evaluated events that occurred through March 25, 2026, the date these financial statements were available to be issued, for potential recognition or disclosure.

Subsequent to year end, the owners of the Parent entered into a definitive agreement to sell NBC Holdings, LLC to a third party for an amount in excess of book value. The agreement is subject to certain terms and conditions that must be met prior to closing.

There have been no other material events noted during this period requiring disclosure.



NBC Franchisor LLC

Financial Statements

As of December 29, 2024 and December 31, 2023 and for the years ended
December 29, 2024 and December 31, 2023

NBC Franchisor LLC

TABLE OF CONTENTS

	Page
INDEPENDENT AUDITORS' REPORT.....	1-2
BALANCE SHEETS AS OF DECEMBER 29, 2024 AND DECEMBER 31, 2023	3
STATEMENTS OF OPERATIONS FOR THE FISCAL YEARS ENDED DECEMBER 29, 2024 AND DECEMBER 31, 2023	4
STATEMENTS OF MEMBER'S EQUITY FOR THE FISCAL YEARS ENDED DECEMBER 29, 2024 AND DECEMBER 31, 2023	5
STATEMENTS OF CASH FLOWS FOR THE FISCAL YEARS ENDED DECEMBER 29, 2024 AND DECEMBER 31, 2023	6
NOTES TO THE FINANCIAL STATEMENTS.....	7-11



KPMG LLP
Suite 1400
2323 Ross Avenue
Dallas, TX 75201-2721

Independent Auditors' Report

The Member
NBC Franchisor LLC:

Opinion

We have audited the financial statements of NBC Franchisor LLC (the Company), which comprise the balance sheets as of December 29, 2024 and December 31, 2023, and the related statements of operations, member's equity, and cash flows for the fiscal years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 29, 2024 and December 31, 2023, and the results of its operations and its cash flows for the fiscal years then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 2 to the financial statements, the Company has elected to change its method of accounting to retroactively discontinue the private company practical expedients provided under Accounting Standards Update ("ASU") 2021-02, *Franchisors – Revenue from Contracts with Customers (Subtopic 952-606)*, to retroactively account for all qualifying pre-opening franchise activities as a single performance obligation. Additionally, the Company has elected to change its method of accounting to no longer apply the accounting alternative issued under ASU 2014-02, *Accounting for Goodwill*, to amortize goodwill and to test goodwill for impairment at the entity level rather than the reporting unit level. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

KPMG LLP

Dallas, Texas
April 18, 2025

NBC Franchisor LLC
BALANCE SHEETS
(amount in thousands)

	December 29, 2024	December 31, 2023
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 1,898	\$ 1,637
Accounts receivables, net	1,430	615
Prepaid expenses	46	23
Amounts due from related parties	-	2
Total current assets	3,374	2,277
Intangible assets, net	577,193	591,952
Goodwill, net	350,530	350,530
Other non-current assets	913	538
TOTAL ASSETS	\$ 932,010	\$ 945,297
LIABILITIES AND MEMBER'S EQUITY		
CURRENT LIABILITIES:		
Amounts due to related parties	\$ 9	\$ -
Deferred revenue	970	628
Other current liabilities	78	84
Total current liabilities	1,057	712
Deferred revenue, long term	12,988	8,997
Other non-current liabilities	649	1,018
TOTAL LIABILITIES	14,694	10,727
Commitments and Contingencies (Note 2)		
Member's Equity	917,316	934,570
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$ 932,010	\$ 945,297

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF OPERATIONS
(amount in thousands)

	Fiscal Year Ended	
	December 29, 2024	December 31, 2023
Revenues:		
Royalty, franchise fee, and other revenue	\$ 52,274	\$ 39,014
Total revenues	<u>52,274</u>	<u>39,014</u>
Operating Expenses:		
General and administrative expenses	8,345	7,008
Amortization of intangible assets	<u>14,759</u>	<u>15,043</u>
Total operating expenses	<u>23,104</u>	<u>22,051</u>
Income from operations	<u>29,170</u>	<u>16,963</u>
Income before income taxes	29,170	16,963
Income tax expense	<u>67</u>	<u>158</u>
Net income	<u>\$ 29,103</u>	<u>\$ 16,805</u>

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF MEMBER'S EQUITY
(amount in thousands)

		Total Member's Equity
Balance as of December 25, 2022	\$	899,511
Cumulative effect adjustment from changes in accounting (See note 2.c)		54,144
Net income		16,805
Distributions		(35,890)
Balance as of December 31, 2023	\$	934,570
Net income		29,103
Distributions		(46,357)
Balance as of December 29, 2024	\$	917,316

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC
STATEMENTS OF CASH FLOWS
(amount in thousands)

	Fiscal year Ended	
	December 29, 2024	December 31, 2023
Cash flows from operating activities:		
Net income	\$ 29,103	\$ 16,805
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of intangible assets	14,759	15,043
Amortization of off-market agreement liability	(368)	(368)
Changes in assets and liabilities:		
Accounts receivable	(815)	528
Prepaid expenses	(398)	(429)
Accounts payable	-	(14)
Deferred revenue	4,332	4,850
Other liabilities	(7)	84
Net cash provided by operating activities	\$ 46,606	\$ 36,499
Cash flows from financing activities:		
Proceeds (to) from related parties	\$ 12	\$ -
Distributions	(46,357)	(35,890)
Net cash used in financing activities	\$ (46,345)	\$ (35,890)
Net increase in cash and cash equivalents	261	609
Cash and cash equivalents, beginning of period	1,637	1,028
Cash and cash equivalents, end of period	1,898	1,637

The accompanying notes are an integral part of these financial statements.

NBC Franchisor LLC

NOTES TO THE FINANCIAL STATEMENTS

1. Nature of Business

NBC Franchisor LLC (the “Company”), a special purpose Delaware limited liability company, was organized on June 14, 2021. The Company is a direct, wholly owned subsidiary of NBC Funding LLC (the “Debt Issuer”), which is a special purpose Delaware limited liability company that is a direct, wholly owned subsidiary of NBC SPV Guarantor LLC and an indirect, wholly owned subsidiary of NBC Holdings, LLC (“Parent”).

The Company was formed in connection with a financing transaction (the “Securitization Transaction”), which was completed on July 30, 2021 (see Note 4), and serves as the “franchisor” of the Nothing Bundt Cakes brand and owns all Franchise Assets, which includes all franchise agreements and intellectual property related to the business. The Company grants the rights to own and operate Nothing Bundt Cakes bakeries, which specialize in selling decorated bundt cakes and other related gift items. The Company grants each franchisee a transferable right and license to use the “System,” the proprietary marks, and to market, sell, and provide the approved products in accordance with the System. The System consists of certain trademarks, service marks, and commercial symbols, including the mark “Nothing Bundt Cakes,” certain bakery design décor and images, all of which the Company may modify from time to time. Nothing Bundt Franchising, LLC (the “Manager”), is an affiliated company that performs certain services for the Company under a management agreement (refer to Note 7).

The Company had 643 franchised bakeries as of December 29, 2024 and 542 franchised bakeries as of December 31, 2023.

2. Significant Accounting Policies

- a. **Basis of Accounting** - The accounts are maintained, and the financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”).
- b. **Fiscal Year** - The Company’s fiscal year ends on the last Sunday in December. Fiscal year 2024 in the following table encompasses a 52-week period whereas fiscal year 2023 reflects a 53-week period.

Fiscal Year	Fiscal Year- End Date
2024	December 29, 2024
2023	December 31, 2023

- c. **Change in accounting principles** – In 2024, the Company changed certain accounting principles to retroactively discontinue the private company accounting elections related to its accounting for franchise fees and goodwill. The Company had elected private company accounting alternatives allowing for i.) the accounting for all qualifying pre-opening franchise activities as a single performance obligation and recognized at a point in time rather than being recognized over the term of the agreement and ii.) the amortization of goodwill and testing of goodwill for impairment at the entity level rather than at the reporting unit level.

The impact of the change in accounting for franchise fees was a decrease to member's equity of \$1.2 million as of December 26, 2022, a decrease to royalty, franchise fee and other revenue and a corresponding decrease to net income of \$2.8 million in fiscal 2023; and an increase to deferred revenue and a corresponding decrease to member's equity of \$4.0 million as of December 31, 2023.

The impact of the change in accounting for goodwill was an increase to member's equity of \$55.3 million as of December 26, 2022, a decrease to amortization expense and a corresponding increase to net income of \$35.8 million in fiscal 2023, and an increase to goodwill and a corresponding increase to member's equity of \$91.1 million as of December 31, 2023.

- d. **Use of Estimates** - The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions, primarily related to goodwill, indefinite lived intangible asset valuation, and contingencies. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the period. Although management bases its estimates on historical experience and assumptions that are believed to be reasonable under the circumstances, actual results could differ from those estimates.
- e. **Cash and Cash Equivalents** - Cash equivalents consist of liquid investments with original maturities of three months or less at the time of purchase.
- f. **Accounts Receivable** - Accounts receivable are recorded at their estimated realizable value after reduction for an allowance for estimated credit losses. The allowance for credit losses is determined primarily based on historical losses and current economic conditions. As of December 29, 2024 and December 31, 2023, the allowances for credit losses were insignificant.
- g. **Intangible Assets**- Intangible assets consist of tradenames and franchise agreements. Franchise agreements are stated at their estimated fair value at the date of acquisition, less amortization. Franchise agreements are amortized over their estimated useful lives of 15 years using the straight-line method.

Tradenames are stated at their estimated fair value at the date of acquisition less any recognized impairment losses. Tradenames are not amortized, as their useful lives are considered indefinite, but are subject to annual impairment testing. See further disclosures related to intangible assets and goodwill in Note 3.

- h. **Goodwill**- Goodwill is recognized for the excess of the fair value of an acquired entity over the amounts assigned to identifiable assets acquired and liabilities assumed in a business combination and is not subject to amortization. On an annual basis and whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable, the Company reviews the recoverability of goodwill.

No impairments of goodwill were identified during fiscal years 2024 or 2023.

- i. **Contingencies**- Various legal actions and claims have arisen and may arise in the normal course of business against the Company from time to time. The Company records a provision in its financial statements to the extent that it concludes that a contingent liability is probable, and the amount is reasonably estimable.

The Company is not aware of any litigation, settlements, judgments or claims, that would have a material adverse effect on the Company's financial position, liquidity or results of operations.

- j. **Revenue Recognition**- Revenues are recognized in accordance with Accounting Standards Codification ("ASC") Topic 606, "Revenue From Contracts with Customers". The Company's revenues are comprised of royalty revenue, and other revenues which include franchise fees, development fees, renewal fees, technology fees, and digital service fees.

Royalty, franchise fee, and other revenue

Royalty, franchise fee, and other revenue consists of revenue generated from franchisee operations, which includes royalty revenue and other franchise revenue.

Royalty revenue represents sales-based royalties that are related entirely to performance obligations under the franchise agreement which are discussed in more detail below. Royalties are recognized in the period in which the sales occur. These fees are typically 5% or 6% of each franchise owners' net sales.

Other revenue primarily consists of franchise fees, development fees, renewal fees, as well as digital service fees, and technology fees.

The franchise agreements and development agreements include promises to provide a license for using the Company's brand intellectual property and participation in the advertising fund. These services are highly interrelated, not considered to be

individually distinct, and therefore the Company accounts for them under ASC 606 as a single performance obligation. Initial franchise fees are payable by the franchisee upon signing a new franchise agreement and are recognized as revenue on a straight-line basis commencing at contract inception through the end of the initial franchise license term. Franchise agreements generally have terms of 10 years beginning on the date the bakery is opened. Upfront fees paid by the franchisees for development rights are apportioned to each franchised bakery opened and accounted for as an initial franchise fee. Amounts collected in advance for franchise fees and development fees are recorded as deferred revenue on the Balance Sheets.

Digital service fees are fees charged on orders placed online through the Company's website and app. Such revenues are recognized in the period the online sales occur.

The Company, as part of the franchise agreement, may also provide additional services, including technology services. These services are recognized as revenue when these services are performed.

k. Income Taxes- The Company is a single-member limited liability company for federal and state income tax purposes with all income tax liabilities and/or benefits of the Company being passed through to the Parent. As such, no recognition of federal or state income taxes for the Company will be provided for in the financial statements of the Company except for certain state franchise, excise, and margin tax payable by the Company.

l. Fair Value Measurements—The fair value measurement accounting guidance creates a fair value hierarchy to prioritize the inputs used to measure fair value into three categories. A financial instrument's level within the fair value hierarchy is based on the lowest level of input significant to the fair value measurement, where Level 1 is the highest category (observable inputs) and Level 3 is the lowest category (unobservable inputs). The three levels are defined as follows:

Level 1—Quoted prices for identical instruments in active markets.

Level 2—Quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-derived valuations in which significant value drivers are observable.

Level 3—Unobservable inputs for the asset or liability. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The carrying amount of cash and cash equivalents, accounts receivable, other current assets, and other current liabilities approximates fair value due to the short-term maturity of these financial instruments.

m. Recent accounting pronouncements — The Company has reviewed all recently issued accounting pronouncements and concluded that they were either not applicable or not expected to have a significant impact on the financial statements.

3. Goodwill and Intangible Assets, net

The Company's goodwill and intangible assets are recorded in accordance with accounting policies disclosed in Note 2. The following is a summary of goodwill and intangible balances and activity (in thousands):

December 29, 2024

Intangible assets:	Useful life (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Tradenames	Indefinite	\$ 409,000	\$ -	\$ 409,000
Franchise agreements	15	218,837	50,644	168,193
Total		\$ 627,837	\$ 50,644	\$ 577,193
Goodwill		\$ 350,530	\$ -	\$ 350,530

December 31, 2023

Intangible assets:	Useful life (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Tradenames	Indefinite	\$ 409,000	\$ -	\$ 409,000
Franchise agreements	15	218,837	35,885	182,952
Total		\$ 627,837	\$ 35,885	\$ 591,952
Goodwill		\$ 350,530	\$ -	\$ 350,530

Amortization expense was approximately \$14.8 million and \$15.04 million for the 52-week period ended December 29, 2024 and the 53-

week period ended December 31, 2023.

Estimated amortization expense of intangible assets is as follows:

2025	\$	14,759
2026		14,759
2027		14,759
2028		15,044
2029		14,759
Thereafter		94,113
Total future amortization expense	\$	168,193

4. Debt

In conjunction with the Securitization Transaction, on July 30, 2021, the Debt Issuer entered into a base indenture (the “Indenture”) under which the Debt Issuer may issue multiple series of notes. On the same date, the Debt Issuer entered into a series supplement to the Indenture whereby it issued a series of senior term notes, the Series 2021-1 Fixed Rate Secured Notes (the “2021 Notes”), in an aggregate principal amount of \$335.0 million.

The 2021 Notes were issued in two tranches, the \$280.0 million Series 2021-1 2.989% Fixed Rate Class A-2 Senior Secured Notes and the \$55.0 million Series 2021-1 4.970% Fixed Rate Class B Senior Subordinated Secured Notes. Both tranches have an “Anticipated Repayment Date” of July 2026 and a final maturity date of July 2051.

In addition to the 2021 Notes, the Indenture and series supplement provide for \$20.0 million in Series 2021-1 Variable Funding Senior Secured Notes, Class A-1 (“2021 VFN Notes”), which will allow the Debt Issuer to borrow amounts, including swingline borrowings and letters of credit, from time to time on a revolving basis and \$3.8 million Series 2021-1 Senior Secured Liquidity Reserve Notes, Class A-1 (“LR Notes”), which are term notes and allow the Debt Issuer to borrow amounts on a delayed draw basis. Interest accrues on the 2021 VFN Notes at a variable rate of base (Term SOFR) plus 2.5%.

On July 30, 2021, as part of the Securitization Transaction, the Manager contributed to the Company substantially all of its intellectual property, including all trademarks and internet domains (collectively, the “Securitization IP”), as well as all franchise agreements, development agreements, and all rights to develop and expand substantially all franchising and licensing activities with respect to the Nothing Bundt Cakes brand (collectively, the “Franchise Assets”).

During fiscal year 2023, the Debt Issuer entered into an amendment to the 2021 VFN Notes which updated the benchmark base interest rate on borrowings from the London Interbank Offered Rate (“LIBOR”) to the Term Secured Overnight Financing Rate (“Term SOFR”) as of June 14, 2023. The optional expedient, provided by ASC Topic 848, Reference Rate Reform, was utilized allowing the transaction to be considered an event that does not require a contract remeasurement to occur on the modification date or a reassessment of any previous accounting determination.

On September 15, 2023, the Debt Issuer entered into a series supplement to the Indenture whereby it issued a series of senior notes, the Series 2023-1 Variable Funding Senior Notes, Class A-1 VFN (“2023 VFN Notes”), which provided for a single borrowing for the full aggregate principal amount of \$110.0 million on the closing date. The notes had an “Anticipated Repayment Date” of July 2026 and a final maturity date of July 2053. Interest accrued at a variable rate of base (Term SOFR) plus a 0.26161% adjustment plus 3.75% in year 1, 4.125% in year 2, and 4.5% in year 3 and thereafter. As part of the 2023 series supplement, the capacity on the LR Notes was increased from \$3.8 million to \$5.5 million.

On May 21, 2024, NBC Funding LLC entered into in a debt transaction whereby it issued Series 2024-1 Class A-2 Senior Secured Notes (“2024 Notes”), which provided for a single borrowing for the full aggregate principal amount of \$240.0 million. The notes have an “Anticipated Repayment Date” of July 2031 and a final maturity date of July 2054. Interest accrues at a fixed rate of 6.750%. Additionally, as part of this debt transaction, the term of the 2021 VFN Notes was extended from July 2026 to July 2029 and the capacity on the LR Notes was increased from \$5.5 million to \$7.0 million. The proceeds from the 2024 Notes were used to extinguish the 2023 VFN Notes.

The 2021 Notes, 2021 VFN Notes, LR Notes, and 2024 Notes are collectively referred to as the “Secured Notes”. Although the Secured Notes are recognized as liabilities on the financial statements of the Debt Issuer and not of the Company, the Secured Notes are secured by substantially all the assets of and guaranteed by the Company and affiliated sub-guarantors (collectively the “Securitization Entities”). The outstanding balance of the Secured Notes was \$576.2 million as of December 29, 2024.

As of December 29, 2024 and December 31, 2023 the balance drawn on the 2021 VFN Notes for short-term borrowings was \$6.0 million and \$0 million respectively, and there have been no issuances of LR Notes. The Debt Issuer has unused letters of credit of \$7.7 million and \$5.6 million as of December 29, 2024 and December 31, 2023 respectively.

5. Deferred Revenue

Franchise fees, development fees, and renewal fees received by the Company are recorded as deferred revenue on the Balance Sheets, which represents a contract liability. Deferred revenue is reduced as fees are recognized in revenue over the term of the franchise license. The components of the change in deferred franchise fee revenue are as follows (in thousands):

	December 29, 2024	December 31, 2023
Balance at beginning of period	\$ 9,625	\$ 4,775
Fees received from franchise owners	4,799	5,039
Franchise fee revenue recognized	(466)	(189)
Balance at end of period	13,958	9,625
Less: current portion of deferred franchise fee revenue	(970)	(628)
Deferred franchise fee revenue, net of current portion	\$ 12,988	\$ 8,997

Approximately \$6.9 million and \$5.5 million of deferred revenue as of December 29, 2024 and December 31, 2023, respectively, relates to bakeries that were not yet opened, so the fees are not yet being amortized. The weighted average remaining amortization period for deferred franchise fees, development fees and renewal fees related to open bakeries is 8.8 years. The Company did not have any material contract assets as of December 29, 2024.

6. Concentration of Credit Risk

The Company maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

7. Related Party Transactions

The Company is a sub-guarantor of the Secured Notes (Note 6) held by the Debt Issuer and substantially all assets serve as collateral of Debt Issuer-held debt. Funds needed to service debt are distributed to the Debt Issuer and presented as equity distributions.

On July 30, 2021, the Securitization Entities entered into a management agreement (the "Management Agreement") with the Manager to perform certain services on behalf of the Company, including, among other things, obtaining leads for new franchise agreements, collecting franchisee payments, managing the operations, and performing certain franchising, operational and reporting services, as well as managing the intangible assets on behalf of the Company, which includes providing the personnel to execute these services. In addition, the Manager performs the following services:

- Collects marketing and advertising contributions from franchisees, maintains such contributions in a separate account and manages the marketing and advertising expenditures. As such, no related income, expense, assets or liabilities are reflected in the financial statements of the Company.
- Administers the gift card program, and as such there are no related assets or liabilities related to the gift card program presented in the financial statements of the Company.
- Provides access as needed to facilities and equipment. All property and equipment leases are contracted with the Manager and not with the Company. As such, no right of use assets or liabilities are presented in the financial statements of the Company.

In exchange for providing such services, the Manager is entitled to receive certain management fees on a weekly basis. The determination of the weekly management fee is based on a fixed component and a variable component based on retained collections, and then allocated to each of the subsidiaries of the Debt Issuer. For the 52-week period ended December 29, 2024 and the 53-week period ended December 31, 2023, the Company incurred \$8.7 million and \$7.4 million, respectively, in management fees which are included in general and administrative expenses. Such costs may not represent those of an entity that operates independently.

8. Subsequent Events

In preparing these financial statements, the Company evaluated events that occurred through April 18, 2025, the date these financial statements were available to be issued, for potential recognition or disclosure.

There have been no material events noted during this period requiring disclosure.

UNAUDITED FINANCIAL STATEMENTS

THESE FINANCIAL STATEMENTS WERE PREPARED WITHOUT AN AUDIT. INVESTORS IN OR SELLERS OF THIS FRANCHISE SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED AN OPINION WITH REGARD TO THEIR CONTENTS OR FORM.

NBC Franchisor LLC
Balance Sheet
Preliminary & Unaudited
(amounts in thousands)

March 29, 2026

ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$	1,490
Accounts receivables, net		1,368
Prepaid expenses		81
Amounts due from related parties		-
Total current assets		<u>2,939</u>
Goodwill		350,530
Other intangible assets, net		558,744
Other non-current assets		1,105
TOTAL ASSETS	\$	<u>913,317</u>
LIABILITIES AND MEMBER'S EQUITY		
CURRENT LIABILITIES:		
Amounts due to related parties		7
Deferred revenue, current portion		1,682
Other current liabilities		<u>318</u>
Total current liabilities		<u>2,007</u>
Deferred revenue, long term		18,926
Other non-current liabilities		201
TOTAL LIABILITIES		<u>21,134</u>
Member's Equity		<u>892,183</u>
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$	<u>913,317</u>

NBC Franchisor LLC
Statement of Operations
Preliminary & Unaudited
(amounts in thousands)

	13 Weeks Ended
	March 29, 2026
REVENUES	
Royalty, franchise fee, and other revenue	\$ 17,378
Total revenues	<u>17,378</u>
OPERATING EXPENSES	
General and administrative expenses	2,872
Amortization of intangible assets	<u>3,690</u>
Total operating expenses	<u>6,562</u>
Income from operations	10,816
Interest expense	8
Other (income) expense, net	<u>3</u>
Income before income taxes	10,805
Income tax expense	<u>18</u>
Net income	<u><u>\$ 10,786</u></u>

EXHIBIT E TO THE DISCLOSURE DOCUMENT
OPERATIONS MANUAL TABLE OF CONTENTS

Table of Contents

Business Address
NBC Franchisor, LLC
d/b/a Nothing Bundt Cakes
5005 Lyndon B Johnson Fwy
Suite 600
Dallas, TX 75244

Phone: 866.482.8638

Trademarks

Nothing Bundt Cakes® is a registered trademark of NBC Franchisor LLC.

All other product and company names in this document may be trademarks or registered trademarks of their respective companies.

Legal Notice

This document and related documents are governed by a license agreement and remain the property of NBC Franchisor LLC, d/b/a Nothing Bundt Cakes (NBC) except as permitted by the user's license agreement, no part of this document or related documents may be used, reproduced, displayed, distributed, disclosed, stored in a retrieval system, or transmitted in any form or by any means without the prior written permission of NBC Franchisor, LLC.

This document contains confidential, proprietary and trade secret information of NBC Franchisor LLC, d/b/a Nothing Bundt Cakes (NBC) and is protected under the United States intellectual property laws. This document and related documents are subject to change without notice.

	pages
Chapter 1 – Who We Are	
01.1 Who We Are	3
01.2 Vocabulary	1
01.3 Service Channels	1
01.4 Menu and Product Offerings	9
01.5 The Bundt'que	14
Chapter 2 – Operating the Franchise	
02.1 Franchise Requirements	7
02.2 Franchise Brand Standards	10
02.3 Dress and Appearance	5
02.4 Training	7
Chapter 3 – Cleaning and Utility	
03.1 Introduction to Cleaning and Utility	14
03.2 Cleaning and Utility Equipment	8
03.3 Cleaning and Utility Chemicals	15
03.4 Cleaning Utility HOH	22
03.5 Cleaning Utility FOH	7
03.6 Warewash Equipment and Operating Procedures	7

Chapter 4 – Food Safety	
04.1 Introduction to Food Safety	10
04.2 Receiving and Storage	5
04.3 Labeling and Rotation	9
04.4 Equipment and Tools	2
04.5 Potentially Hazardous Foods	3
Chapter 5 – Safety	
05.1 Introduction to Safety	6
05.2 Personal Safety	11
05.3 Equipment Safety	11
05.4 Emergencies	6
05.5 Risk Management	9
Chapter 6 – Quality, Service, and Cleanliness	
06.1 Food Safety	108
06.2 Brand Standards	94
6.3 QSC Tools and Resources	Links to other documents
Chapter 7 – Packaging	
07.1 Approved Packaging	5
07.2 Packaging Standards	8
07.3 Delivery Packaging	2
Chapter 8 – Baking	
08.1 Introduction to Baking	4
08.2 Baking Equipment	8
08.3 Proprietary Ingredients and Recipes	9
08.4 Producing a Batch	25
08.5 Baking Standards	5
08.6 Cooling, Flipping, and Wrapping, Standards	13
08.7 Labeling and Storing	4
08.8 Quality Assurance	7
Chapter 9 – Frosting	
09.1 Introduction to Frosting	10
09.2 Frosting Equipment	6
09.3 Signature Cream Cheese Frosting	9
09.4 Frosting Prep & Daily Workflow	13
09.5 Bundtini Assortment Assembly	10
09.6 Bundtlet Frosting Production	7
09.7 Frosting 8-in and 10-in Cakes	13
09.8 Frosting Quality Assurance	14
Chapter 10 – Crafting	
10.1 Crafting Introduction	8
10.2 Crafting Flow of Orders	8
10.3 Crafting Prep	12
10.4 Crafting Cakes	15
10.5 Crafting Bundtlets	3
10.6 Crafting Bundtinis	1
Chapter 11 – Guest Services	
11.1 Service Standards	17

11.2 Joy Creator Tasks	1
11.3 Guest Concerns and Metrics	3
Chapter 12 – Delivery	
12.1 Delivery Standards	2
12.2 First Party Delivery Standards (1PD)	4
12.3 Second Party Delivery Standards (2PD)	1
12.4 Third Party Delivery Standards (3PD)	1
Chapter 13 – Operations Management	
13.1 Operations	1
13.2 Operator Management	4
13.3 Metrics Inventory	13
Chapter 16 – Technology	
16.1 Introduction to Technology	5
16.2 Technology Equipment	4
16.3 Internally Supported Systems	15
16.4 Vendor Partner Supported Systems	24

EXHIBIT F TO THE DISCLOSURE DOCUMENT
LISTS OF FRANCHISEES

OPEN US FRANCHISEES AS OF DECEMBER 28, 2025

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Celebration Cakes, LLC.	310 Summit Blvd., Suite 100	Birmingham	Alabama	35243	(205) 972-9222	Matt	Ailey
DOXA Confection, LLC	1703 US Highway 98 Suite D	Daphne	Alabama	36526	(251) 860-7570	Mona	Gabriel
NBC Fultondale, LLC	3441 Lowery Parkway Suite 103	Fultondale	Alabama	35068	(205) 259-5455	Tien	Pham
Celebration Cakes, LLC.	3780 Riverchase Village Suite 600	Hoover	Alabama	35244	(205) 538-7602	Matt	Ailey
NBC Inc.	2710 Carl T Jones Dr	Huntsville	Alabama	35802	(256) 585-2023	Matt	Ailey
Celebration Cakes, LLC.	8334 Highway 72 West, Suite B	Madison	Alabama	35758	(256) 289-2297	Matt	Ailey
Doxa Ciasto LLC	3255 Airport Blvd Suite 120	Mobile	Alabama	36606	(251) 308-0530	Mona	Gabriel
2BS LLC	7030 Eastchase Parkway	Montgomery	Alabama	36117	(334) 956-6503	Vershunda	Jones
NBC Auburn LLC	2191 Tiger Town Pkwy	Opelika	Alabama	36801	(334) 203-0432	Tien	Pham
NBC Prattville LLC	2582 Cobbs Ford Rd	Prattville	Alabama	36066	(865) 830-6960	Tien	Pham
T-Town NBC, LLC	1395 McFarland Blvd East	Tuscaloosa	Alabama	35404	(205) 539-1630	Kirk	Mason
RBN Cakes, LLC	20640 W Roosevelt St. Suite 201	Buckeye	Arizona	85326	(623) 335-9490	Robert	Kelly
CAKECO LLC	2285 E Baseline Rd #103	Gilbert	Arizona	85234	(480) 892-1667	Lawrence	Bowers
DBR Cakes, LLC	5890 W Bell Road Suite 103	Glendale	Arizona	85308	(602) 938-9866	Robert	Kelly
Glendale Bundts, LLC	5940 N. 75th Ave Suite 130	Glendale	Arizona	85303	(623) 250-5474	Sue	Singer
RBN Cakes, LLC	13824 W McDowell Rd
 Suite 106	Goodyear	Arizona	85395	(623) 547-7415	Robert	Kelly
BAKE ME A CAKE, LLC	5920 W Baseline Road, (Suite 103)	Laveen Village	Arizona	85339	(602) 560-1926	Sue	Singer

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
CAKECO LLC	1815 S Crismon Road, Suite 110	Mesa	Arizona	85209	(480) 400-7115	Lawrence	Bowers
JAM Cakes LLC	24681 N Lake Pleasant Parkway #102	Peoria	Arizona	85383	(623) 850-8884	Robert	Kelly
SSOH Cake LLC	4722 E Ray Rd #14	Phoenix	Arizona	85044	(480) 753-1121	Omar	Hajee
Holee Cakes, LLC	4290 E Indian School Suite 101	Phoenix	Arizona	85018	(602) 954-4041	Sue	Singer
SSOH CAKE SOUTH MOUNTAIN LLC	2320 E. Baseline Rd Suite 164	Phoenix	Arizona	85042	(602) 830-5850	Omar	Hajee
Bundtiful Bakeries, LLC	3088 N Glassford Hill Rd Suite 101	Prescott Valley	Arizona	86314	(928) 470-2785	Cindy	Cullen
CAKECO LLC	20952 South Ellsworth Loop Road Suite 100	Queen Creek	Arizona	85142	(480) 616-2536	Lawrence	Bowers
Suzie Q Sweets	17025 N Scottsdale Rd Suite 110	Scottsdale	Arizona	85255	(480) 502-8900	Sue	Singer
BNR Cakes, LLC	15332 W Bell Rd Suite 121	Surprise	Arizona	85374	(623) 200-5441	Robert	Kelly
Bene's Bundts LLC	2010 East Rio Salado Parkway Suite 120	Tempe	Arizona	85281	(480) 934-0375	Sue	Singer
Legacy NBC Holdings LLC	7278 N Oracle Rd	Tucson	Arizona	85704	(520) 742-4072	Aneil	Lala
Legacy NBC Holdings LLC	5420 E Broadway Blvd Suite 254	Tuscon	Arizona	85711	(520) 790-2253	Aneil	Lala
CONWAY CAKES, LLC	1190 S Amity Rd	Conway	Arkansas	72032	(501) 497-7944	Stacy	Lindsey
Pigtown Bakeries LLC	3901 N Shiloh Drive #103	Fayetteville	Arkansas	72703	(479) 480-4220	Shannon	Neece
B.R. Murphy Enterprises II, Inc.	4191 Phoenix Avenue Suite 27	Fort Smith	Arkansas	72903	(479) 431-4487	Julia	Notrica
Hot Springs Cakes, LLC	3954 Central Ave Suite D	Hot Springs	Arkansas	71913	(501) 501-6770	Stacy	Lindsey
Cake Joint LLC	2100 E. Highland Suite 200	Jonesboro	Arkansas	72401	(870) 558-5689	Anand (Andy)	Patel
Little Rock Cakes LLC	12312 Chenal Pkwy Suite 2	Little Rock	Arkansas	72211	(501) 904-5151	Stacy	Lindsey

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
NLR Cakes LLC	4617 McCain Blvd	North Little Rock	Arkansas	72117	(501) 642-2102	Stacy	Lindsey
Pigtown Bakery, LLC	4409 W Walnut St	Rogers	Arkansas	72756	(479) 636-0223	Shannon	Neece
PIG TOWN BAKERIES TWO, LLC	5691 Gateway Ave Suite C	Springdale	Arkansas	72762	(479) 318-1744	Shannon	Neece
Bundtastic Anaheim Hills LLC	8126 E. Santa Ana Canyon Road Suite 167	Anaheim	California	92808	(714) 409-9777	Trinh	Hinson
FDRC	600 Coffee Rd, Suite S & T	Bakersfield	California	93309	(661) 379-8120	Chiral	Desai
GSP CAKES LLC	1668 E. 2nd St Suite I	Beaumont	California	92223	(909) 487-5804	Kevin	Bush
Bundtastic Trio	1050 E Imperial Hwy Suite C2 & C3	Brea	California	92821	(714) 529-1519	Trinh	Hinson
VegasRose, LLC	6061-B Lone Tree Way Suite B	Brentwood	California	94513	(925) 265-6792	Nicole	Sanciango
GSP CAKES LLC	1737 N Victory Place	Burbank	California	91502	(747) 261-0093	Kevin	Bush
Wilem Bundts, Inc.	2390 Las Posas Rd Suite I	Camarillo	California	93010	(805) 970-8115	Terre	Downey
Retro Enterprises, LLC	3555 Clares St Suite YY	Capitola	California	95010	(831) 476-8773	Jeff	Joseph
MV Kakery, Ltd.	965 Palomar Airport Rd Suite 102	Carlsbad	California	92011	(760) 692-5211	Mike	Stout
GSP CAKES LLC	2061 Dr. Martin Luther King Jr Pkwy Suite 167	Chico	California	95928	(530) 636-7776	Kevin	Bush
Hey Batter Batter Frost, LLC	4200 Chino Hills Pkwy & Suite 395	Chino Hills	California	91709	(909) 393-4622	Cindy	Hak
MV Kakery LLC	872 Eastlake Pkwy Suite 414	Chula Vista	California	91914	(619) 730-7671	Mike	Stout
CITRUS HEIGHTS CAKERY LLC	7855 Madison Ave Suite C	Citrus Heights	California	95610	(916) 588-3355	Irfan	Mehmood
Linka Corporation	635 W Herndon Ave Suite 100	Clovis	California	93612	(559) 298-7698	Kaela	Yadav

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Cake Love Co.	926 E Ontario Ave Suite 104	Corona	California	92881	(951) 278-2253	Travay	Roberts
Sweet Success Too, LLC	47 Tamal Vista Blvd Suite G	Corte Madera	California	94925	(415) 924-2500	Alisa	Greene
T&E's Cake Shop, Inc.	270 E 17th St #4	Costa Mesa	California	92627	(949) 642-2900	Ralph	Barton
Baking Bundts LLC	3865 Overland Ave	Culver City	California	90232	(424) 361-6286	Hasmik	Rubenyan
Fusion Juices, Inc.	221 Lake Merced Blvd	Daly City	California	94015	(650) 756-8880	Waleed	Mansour
KEEP BAKING DOWNEY INC.	8855 Apollo Way Suite 208	Downey	California	90242	(562) 635-8212	Peter	Kim
RK Cakes, LLC	7106 Dublin Blvd	Dublin	California	94568	(925) 803-9210	Nicole	Sanciangco
NBC RSD Bakery, LLC	2650 Jamacha Road Suite 129	El Cajon	California	92019	(619) 333-1541	Mike	Stout
Tim's Cakery, LLC	8375 Elk Grove Blvd Suite 200	Elk Grove	California	95758	(916) 478-9866	Irfan	Mehmood
Sweet Success, LLC	5745 Christie Ave	Emeryville	California	94608	(510) 923-2253	Alisa	Greene
Trey's Cake Shop, Inc.	2793 E Bidwell St Suite 200	Folsom	California	95630	(916) 984-4383	Ralph	Barton
Fond of Cakes, LLC DBA Nothing Bundt Cakes	17064 Slover Avenue, Suite C-105	Fontana	California	92337	(909) 365-2151	Thy	Le
FDRC, LLC	39052 Fremont Hub	Fremont	California	94538	(510) 791-1645	Chiral	Desai
Linka Corporation	6493 N Riverside Dr Suite 101	Fresno	California	93722	(559) 214-0145	Kaela	Yadav
GSP CAKES LLC	215 N Glendale Ave	Glendale	California	91206	(818) 945-9010	Kevin	Bush
GSP CAKES LLC	5784 Calle Real	Goleta	California	93117	(805) 845-4899	Kevin	Bush
GSP CAKES LLC	18011 Chatsworth St	Granada Hills	California	91344	(818) 643-2332	Kevin	Bush
GSP CAKES LLC	46-660 Washington Street Suite 10	La Quinta	California	92253	(760) 501-2220	Kevin	Bush
GSP CAKES LLC	2084 Foothill Blvd Suite H	La Verne	California	91750	(909) 392-2253	Kevin	Bush
Bundtastic Laguna Hills, LLC	26534 Moulton Pkwy
#E	Laguna Hills	California	92653	(949) 238-8700	Trinh	Hinson

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Bundtastic Lakewood LLC	4431 Candlewood St	Lakewood	California	90712	(424) 338-7515	Trinh	Hinson
KEEP Baking Lancaster, Inc.	43530 10th Street West Suite #105	Lancaster	California	93534	(661) 206-2886	Peter	Kim
Keep Baking Long Beach, Inc.	4680 Los Coyotes Diagonal Unit 102 & 104	Long Beach	California	90815	(562) 825-4003	Peter	Kim
Los Gateaux, LLC	421 N Santa Cruz Ave	Los Gatos	California	95030	(408) 395-2959	Jeff	Joseph
McDonald Cake	1570-Q Rosecrans Ave Suite Q	Manhattan Beach	California	90266	(310) 297-9530	Ralph	Barton
Copperhead Cakes, Inc.	30143 Haun Rd	Menifee	California	92584	(951) 566-4441	Carol	Badal
GSP CAKES LLC	140 S El Camino Real	Millbrae	California	94030	(650) 552-9625	Kevin	Bush
Koelbl West Enterprises 2 Corp	597 E Calaveras	Milpitas	California	95035	(669) 306-7671	Lee	Koelbl
J&A's Cake Shop, Inc	27746-A Santa Margarita Pkwy	Mission Viejo	California	92691	(949) 859-1377	Ralph	Barton
J T Golf Enterprises, Inc.	2100 Staniford Ave Suite E17-18	Modesto	California	95350	(209) 524-2253	Wendy	Stuart
MAD Bundts, LLC	526 West Huntington Drive Unit 9F, Monrovia, CA 91016	Monrovia	California	91016	(626) 386-8566	Ingrid	Kuo
Bello Bundts, LLC	2545 West Via Campo	Montebello	California	90640	(323) 248-8887	Ingrid	Kuo
KEEP Baking Norwalk Inc.	12249 Imperial Highway	Norwalk	California	90650	(562) 282-9550	Peter	Kim
ON TO CAKES, INC.	940 North Haven Ave, Suite 120,	Ontario	California	91764	(909) 295-5622	Thy	Le
The Bundtastic Encore	1503 E Katella Ave	Orange	California	92867	(714) 769-2000	Trinh	Hinson
GSP CAKES LLC	72216 Hwy 111 Suite F3	Palm Desert	California	92260	(760) 346-3440	Kevin	Bush
Keep Baking, Inc.	39438 Trade Center Drive Suite C	Palmdale	California	93551	(616) 236-0610	Peter	Kim
Masterwork Enterprises, LLC	548 S Lake Ave	Pasadena	California	91101	(626) 792-8200	Ingrid	Kuo
KEEP BAKING PICO RIVERA, INC.	8746 Washington Blvd	Pico Rivera	California	90660	(562) 205-8255	Peter	Kim
GSP CAKES LLC	7325 Day Creek Blvd #B-103	Rancho Cucamonga	California	91739	(909) 899-5100	Kevin	Bush
GSP CAKES LLC	540 W Stuart Suite B100	Redlands	California	92374	(909) 335-2253	Kevin	Bush

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
GSP CAKES LLC	3639 Riverside Plaza Dr #502	Riverside	California	92506	(951) 787-1885	Kevin	Bush
GSP CAKES LLC	2721 Canyon Springs Parkway Suite 102	Riverside	California	92507	(951) 821-3825	Kevin	Bush
Picketz Fences, LLC	3628 Rosemead Blvd	Rosemead	California	91770	(626) 495-9550	Ingrid	Kuo
Amy's Cake Shop, Inc.	1112 Galleria Blvd Suite 140	Roseville	California	95678	(916) 780-2253	Ralph	Barton
KEEP Baking Puente Hills, Inc.	17352 Colima Rd	Rowland Heights	California	91748	(626) 600-5627	Peter	Kim
TC2, Inc.	2511B Fair Oaks Blvd	Sacramento	California	95825	(916) 515-8386	David	Leuterio
Tims Cakery 2, LLC	3880 Truxel Rd Suite 100	Sacramento	California	95834	(916) 882-8638	Irfan	Mehmood
GSP CAKES LLC	864 Laurel St	San Carlos	California	94070	(650) 592-1600	Kevin	Bush
GSP CAKES LLC	638 Camino de Los Mares Suite 18	San Clemente	California	92673	(949) 649-2290	Kevin	Bush
MV Kakery, LLC	3225 Sports Arena Blvd Suites 102-3	San Diego	California	92110	(619) 651-9692	Mike	Stout
MV Kakery, LLC	5624 Mission Center Rd Suite B	San Diego	California	92108	(619) 294-2253	Mike	Stout
MV Kakery-Carmel Valley, CA / Nothing Bundt Franchising, LLC	5950 Village Way Suite 104	San Diego	California	92130	(858) 436-3311	Mike	Stout
MV Kakery-Carmel Valley, CA / Nothing Bundt Franchising, LLC	11704 Carmel Mountain Rd Suite 140	San Diego	California	92128	(760) 692-5213	Mike	Stout
Bad Cat Creations, LLC	1702 Meridian Ave Suite B	San Jose	California	95125	(408) 448-1000	Angela	Simas
Koelbl West Enterprises, Inc.	2721 Aborn Rd Suite 10	San Jose	California	95121	(408) 238-7500	Lee	Koelbl
RK Cakes	699 Lewelling Blvd #210	San Leandro	California	94579	(510) 895-4422	Nicole	Sanciangco
MV Kakery-San Marcos / Nothing Bundt Franchising, LLC	595 Grand Ave Suite 101	San Marcos	California	92078	(760) 571-5390	Mike	Stout
GSP CAKES LLC	499 E Betteravia Road	Santa Maria	California	93454	(805) 345-2777	Kevin	Bush

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
CAKECO LLC	266 Coddington Shopping Center	Santa Rosa	California	95401	(707) 708-4800	Lawrence	Bowers
K&K Kakerly, Ltd.	9836 Mission Gorge Rd Suite C	Santee	California	92071	(619) 792-1255	Mike	Stout
Stokes Industries, LLC	14622 Ventura Blvd Suite 104	Sherman Oaks	California	91403	(818) 783-7800	Tamika	Stokes
Makin' Cake, LLC	128 Lincoln Center	Stockton	California	95207	(209) 957-2253	Mike	Robinson
FDRC, LLC	939 W El Camino Real	Sunnyvale	California	94087	(408) 749-7000	Chiral	Desai
GSP CAKES LLC	27540 Ynez Rd Unit J1	Temecula	California	92591	(951) 676-5284	Kevin	Bush
Triplet T Bundts, Inc.	1610 Thousand Oaks Blvd Suite D	Thousand Oaks	California	91362	(805) 446-3082	Terre	Downey
M&T's Cake Shop Inc	5205 Pacific Coast Hwy
Unit B/C	Torrance	California	90505	(310) 373-2443	Ralph	Barton
JT Golf Enterprises LLC	2920 Geer Road	Turlock	California	95382	(209) 900-2253	Wendy	Stuart
The Bundt Cakery, LLC	2875 Park Ave	Tustin	California	92782	(714) 258-2253	Trinh	Hinson
GSP CAKES LLC	24278 Valencia Blvd	Valencia	California	91355	(661) 291-2424	Kevin	Bush
Stack Enterprises, Inc.	1794 S Victoria Ave Suite A	Ventura	California	93003	(805) 918-4560	Terre	Downey
Cake It Easy, LLC	14329 Bear Valley Road Suite #5	Victorville	California	92392	(760) 800-2253	Cindy	Hak
Linka Corporation	2040 S Mooney Blvd Suite 1	Visalia	California	93277	(559) 931-9799	Kaela	Yadav
RK Cakes-Walnut Creek	1551 Botelho Dr	Walnut Creek	California	94596	(925) 979-9131	Nicole	Sanciangco
KC Exquisite Cakes, Inc.	1012 W Covina Pkwy	West Covina	California	91790	(626) 653-9400	Peter	Kim
GSP CAKES LLC	6524 Platt Ave	West Hills	California	91307	(818) 340-2253	Kevin	Bush
Cinderellee Cakes, LLC	16340 Beach Blvd	Westminster	California	92683	(714) 465-1000	Karen	Smith
Keep Baking Whittier, Inc.	13582-B Whittier Boulevard	Whittier	California	90605	(562) 203-6048	Peter	Kim
GSP CAKES LLC	31485 Yucaipa Blvd.	Yucaipa	California	92399	(909) 372-0824	Kevin	Bush
Dan Kat, LLC	23973 E Prospect Ave Suite B	Aurora	Colorado	80016	(303) 627-5730	Dana	Weddle

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
NBC Aurora Inc	14261 E Cedar Ave D	Aurora	Colorado	80012	(720) 523-3220	Tien	Pham
Hannah's Sweets LLC	2240 Mercantile Street Ste 101	Castle Rock	Colorado	80109	(719) 220-5651	Hannah	Yanda
	5086 North Nevada Suite 120	Colorado Springs	Colorado	80918	(719) 599-4112	Sarah	Navarro
	5925 Dublin Blvd Suite 170	Colorado Springs	Colorado	80923	(719) 596-9223	Sarah	Navarro
Be Rilly Sweet, LLC	1685 S Colorado Blvd Suite Q3	Denver	Colorado	80222	(720) 630-7864	Ginger	Benton
Doty Confection Management LLC	3300 S College Ave
Suite 180	Fort Collins	Colorado	80525	(970) 229-6161	Julie	Doty
WS Piece of Cake, LLC	2536 Rimrock Avenue, Suite 300	Grand Junction	Colorado	81505	(970) 773-9400	Erin	Gordon
Doty Bakery Greeley LLC	4629 Centerplace Dr., #119 Unit D	Greeley	Colorado	80634	(970) 400-7626	Julie	Doty
Be Rilly Sweet, LLC	8116 W Bowles Ave Suite C	Littleton	Colorado	80123	(303) 973-3435	Ginger	Benton
Doty Bakery Lone Tree LLC	7508 E Parkway Dr Suite 200	Lone Tree	Colorado	80124	(303) 925-1600	Julie	Doty
Longmont Cakes LLC	1242 S Hover St A-100	Longmont	Colorado	80501	(720) 681-6701	Melissa	Hegarty
Doty Bakery Loveland LLC	1659 Rocky Mountain Ave, Suite 301	Loveland	Colorado	80534	(970) 699-5017	Julie	Doty
DanKatPar, LLC	18901 Mainstreet Unit C	Parker	Colorado	80134	(720) 945-9985	Dana	Weddle
C.I.M., LLC	10449 Town Center Dr Suite 500	Westminster	Colorado	80021	(303) 248-7224	Lauren	Robydek
H.F.E.D. LLC	3244 Youngfield Street Unit C	Wheat Ridge	Colorado	80033	(720) 823-2752	Lauren	Robydek
	838 High Ridge Road	Stamford	Connecticut	06905	(475) 200-9909	Wilson	Castillo
A Bite of Joy, Inc.	1481 New Britain Avenue	W Hartford	Connecticut	06110	(860) 596-6336	Traci	Halky

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Swanderful Also, LLC	1125 Churchmans Rd	Newark	Delaware	19713	(302) 297-4045	Patrycja	Swan
Swanderful Too, LLC	5601 Concord Pike	Wilmington	Delaware	19803	(302) 268-8788	Patrycja	Swan
	200 S State Rd 434, Suite 1073	Altamonte Springs	Florida	32714	(407) 543-6445	Robert	Shuffield
Manncap Cakes FL, LLC	8194 Glades Rd	Boca Raton	Florida	33434	(561) 788-7311	Vik	Agrawal
Manncap Cakes FL, LLC	1780 N Congress Av #600	Boynton Beach	Florida	33426	(561) 934-8998	Vik	Agrawal
DS3 CAKES, LLC	2526 W Brandon Blvd	Brandon	Florida	33511	(656) 347-3668	Robert	Shuffield
Celebration Cakes, LLC.	7036 Coastal Blvd	Brooksville	Florida	34613	(352) 247-8413	Matt	Ailey
Celebration Cakes, LLC.	2543 Countryside Blvd Suite 4	Clearwater	Florida	33761	(727) 472-0410	Matt	Ailey
Clermont Cakes, LLC	1670 E Highway 50 Suite B	Clermont	Florida	34711	(352) 717-0177	Robert	Shuffield
Manncap Cakes FL, LLC	1949 N University Dr	Coral Springs	Florida	33071	(954) 507-4527	Vik	Agrawal
Panhandle Cakes, LLC	985 Highway 98 Suite D	Destin	Florida	32541	(850) 299-9472	Kevin	Arnold
Bundts of Estero	19970 S Tamiami Trail Suite #105	Estero	Florida	33928	(239) 382-5050	Chris	Weber
Joy & Cake, LLC	1560 Business Center Dr Suite 6,	Fleming Island	Florida	32003	(904) 414-5441	Danielle	Debski
Manncap Cakes FL, LLC	2392 North Federal Highway	Fort Lauderdale	Florida	33305	(954) 228-1660	Vik	Agrawal
Anytime Cakes Inc.	9345 Ben C Pratt Six Mile Cypress Pkwy Suite 100	Fort Myers	Florida	33966	(239) 766-7005	Karen	Weber
Celebration Cakes, LLC.	3228 SW 35th Blvd	Gainesville	Florida	32608	(352) 415-0457	Matt	Ailey
Celebration Cakes, LLC.	13470-3 Beach Blvd	Jacksonville	Florida	32224	(904) 677-4112	Matt	Ailey
Heart & Cake, LLC	8635 Blanding Blvd Suite 202A	Jacksonville	Florida	32244	(904) 512-7580	Danielle	Debski
Celebration Cakes, LLC.	9925 San Jose Blvd Unit #3	Jacksonville	Florida	32257	(904) 404-8715	Matt	Ailey
Kissimmee Cakes LLC	3264 N John Young Pkwy	Kissimmee	Florida	34741	(321) 442-0222	Robert	Shuffield

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Celebration Cakes, LLC.	988 Bichara Blvd	Lady Lake	Florida	32159	(352) 915-2010	Matt	Ailey
Lake Mary Cakes LLC	1109 International Pkwy Suite 1621	Lake Mary	Florida	32746	(407) 688-1121	Robert	Shuffield
Lakeland Cakes, LLC	4754 S. Florida Ave	Lakeland	Florida	33813	(863) 345-7922	Robert	Shuffield
Best Cakes, Inc.	2261 Town Center Avenue Suite 117	Melbourne	Florida	32940	(321) 329-1441	Teri	Hirsch
Manncap Cakes FL, LLC	12030 SW 88th St	Miami	Florida	33186	(305) 279-5530	Vik	Agrawal
Manncap Cakes FL, LLC	9487 South Dixie Hwy	Miami	Florida	33156	(305) 667-3105	Vik	Agrawal
Manncap Cakes FL, LLC	2100 NW 107th Ave Suite #105	Miami	Florida	33172	(786) 471-3632	Vik	Agrawal
Sunshine Matters, Inc.	1410 Pine Ridge Rd Suite 9	Naples	Florida	34108	(239) 294-2484	Jeffrey	Reynolds
Sunshine Matters More, Inc.	8710 Addison Place Drive Unit #9	Naples	Florida	34119	(239) 497-8885	Ryan	Devlin
Manncap Cakes FL, LLC	15400 Biscayne Blvd Suite 112	North Miami Beach	Florida	33160	(305) 974-4536	Vik	Agrawal
Celebration Cakes, LLC.	3411 SW 36th Terrace Rd, Suite 2	Ocala	Florida	34474	(352) 517-7276	Matt	Ailey
Orlando Cakes, LLC	7339 W Sand Lake Rd Suite 418	Orlando	Florida	32819	(407) 720-3839	Robert	Shuffield
Waterford Cakes, LLC	626 N Alafaya Tr Suite 104	Orlando	Florida	32828	(407) 203-6479	Robert	Shuffield
Avanya Inc.	1425 W Granada Blvd, Suite #6	Ormond Beach	Florida	32176	(386) 610-2875	Yamini	Desai
Celebration Cakes, LLC.	234 E Mitchell Hammock Rd. Ste 1140	Oviedo	Florida	32765	(321) 244-7384	Matt	Ailey
Manncap Cakes FL, LLC	4250 Northlake Blvd	Palm Beach Gardens	Florida	33410	(561) 968-5100	Vik	Agrawal
Three Ladies Bakery, LLC	506 Hawkins Avenue	Panama City	Florida	32405	(850) 829-3005	Eme	Howard
Epic Cake, LLC	11966 Pines Blvd	Pembroke Pines	Florida	33026	(954) 998-4167	Jorge	Valadez
Holeycakes, LLC	501 E Gregory St	Pensacola	Florida	32502	(850) 607-7557	Pat	Haller
The Cake Girls FL, LLC	6911 W Broward Blvd	Plantation	Florida	33317	(954) 693-6710	Dannie	Augustin
Palini, LLC	5527 S Williamson Blvd #810	Port Orange	Florida	32128	(386) 492-0595	Yamini	Desai

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Celebration Cakes, LLC.	1707 NW St Lucie W Blvd #170	Port St. Lucie	Florida	34986	(772) 212-2246	Matt	Ailey
Brandon Cakes, LLC	11238 Sullivan St	Riverview	Florida	33578	(813) 409-2394	Robert	Shuffield
Manncap Cakes FL, LLC	171 S State Road 7 #300	Royal Palm Beach	Florida	33414	(561) 530-4529	Vik	Agrawal
Celebration Cakes, LLC.	5354 Fruitville Rd	Sarasota	Florida	34232	(941) 552-8078	Matt	Ailey
Celebration Cakes, LLC.	105 Badger Park Drive, Suite #5	St Johns	Florida	32259	(904) 893-4481	Matt	Ailey
Celebration Cakes, LLC.	2458 4th Street North	St Petersburg	Florida	33704	(727) 677-9800	Matt	Ailey
The Cake Girls FL, LLC	143 NW 136th Ave	Sunrise	Florida	33325	(954) 960-3737	Dannie	Augustin
Smarty Cakes Inc.	346 S Magnolia Dr #1	Tallahassee	Florida	32301	(850) 765-5188	Marty	Newman
Celebration Cakes, LLC.	13252 N Dale Mabry Hwy	Tampa	Florida	33618	(813) 999-4024	Matt	Ailey
Celebration Cakes, LLC.	1155 S Dale Mabry Hwy Suite 5	Tampa	Florida	33629	(813) 515-6891	Matt	Ailey
Celebration Cakes, LLC.	2718 East Fowler Ave	Tampa	Florida	33612	(813) 280-0405	Matt	Ailey
Celebration Cakes, LLC.	11727 W. Hillsborough Avenue	Tampa	Florida	33635	(813) 497-4515	Matt	Ailey
Celebration Cakes, LLC.	16047 Tampa Palms Blvd #59	Tampa Palms	Florida	33647	(813) 344-5959	Matt	Ailey
Celebration Cakes, LLC.	28345 Willet Way	Wesley Chapel	Florida	33543	(813) 536-1447	Matt	Ailey
Celebration Cakes, LLC.	415 N Orlando Ave Suite 101	Winter Park	Florida	32789	(407) 628-4001	Matt	Ailey
The Next Big Thing, LLC	1021 Dowdy Rd Suite 101	Athens	Georgia	30606	(706) 400-6950	Heidi	Young
ZAGS Buckhead Inc.	2339 Peachtree Rd NE Suite B	Atlanta	Georgia	30305	(404) 647-6280	Gloria	Mattei
Asman Cakes 4, LLC	45 Moreland Ave Suite 700	Atlanta	Georgia	30316	(678) 833-5506	Alana	Smith
Asman Cakes 5, LLC	916 Loganville Hwy Ste 1440	Bethlehem	Georgia	30620	(770) 404-6521	Rasida	Dobani
South Sweets Buford, LLC	1825 Mall of Georgia Blvd., Suite A1	Buford	Georgia	30519	(678) 730-1128	James	Laskaris
The Janman Group Canton LLC	2026 Cumming Hwy, Ste 104	Canton	Georgia	30114	(678) 208-8886	Kristi	Janman

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Celebration Cakes, LLC.	5555 Whittlesey Boulevard, Suite # OP12B	Columbus	Georgia	31909	(706) 956-1791	Matt	Ailey
South Sweets Cumming, LLC	410 Peachtree Pkwy, Suite 104	Cumming	Georgia	30041	(470) 839-2985	James	Laskaris
The Janman Group Dawsonville, LLC	12 Dawson Mkt Way, #280	Dawsonville	Georgia	30534	(706) 203-5401	Kristi	Janman
Asman Cakes 4, LLC	1524 Church Street Suite C	Decatur	Georgia	30030	(470) 243-1740	Alana	Smith
Celebration Cakes, LLC.	2911 Chapel Hill Rd Suite 220	Douglasville	Georgia	30135	(770) 919-4141	Matt	Ailey
Celebration Cakes, LLC.	3645 Marketplace Boulevard Suite 120	East Point	Georgia	30344	(770) 215-0138	Matt	Ailey
Celebration Cakes, LLC.	4217 Washington Rd Suite 7	Evans	Georgia	30809	(706) 810-8188	Matt	Ailey
Celebration Cakes, LLC.	170 Pavilion Pkwy	Fayetteville	Georgia	30214	(678) 470-5512	Matt	Ailey
The Janman Group Gainesville LLC	1979 Jesse Jewell Parkway Suite 104	Gainesville	Georgia	30501	(706) 807-6670	Kristi	Janman
Janman & Janman Inc.	1985 Cobb Pkwy NW Suite 120	Kennesaw	Georgia	30152	(678) 737-2253	Kristi	Janman
RASH Investors, LLC.	5080 Riverside Dr Suite 334	Macon	Georgia	31210	(478) 310-5385	Sandy	Kahley
All 4 Them, LLC	127 South Point Blvd	McDonough	Georgia	30253	(770) 629-8358	Jackie	Smith
ZAGS Enterprises Inc.	5230 Windward Pkwy Suite 102	Milton	Georgia	30004	(678) 366-1445	Gloria	Mattei
Asman Cakes 5, LLC	800 pavilion parkway suite P2 B	Monroe	Georgia	30656	(678) 304-8071	Rasida	Dobani
Celebration Cakes, LLC.	371 Newnan Crossing Bypass #102	Newnan	Georgia	30263	(770) 626-0130	Matt	Ailey
Celebration Cakes, LLC.	6050 Peachtree Parkway, Suite 210	Peachtree Corners	Georgia	30092	(678) 722-5829	Matt	Ailey
Kims Cakes of Pooler LLC	246 Pooler Parkway E	Pooler	Georgia	31322	(912) 809-3033	Kim	Cregger
Celebration Cakes, LLC.	409 Turner McCall Boulevard NE	Rome	Georgia	30165	(770) 526-0170	Matt	Ailey
ZAGS Sandy Springs, Inc.	5975 Roswell Rd Suite A-103	Sandy Springs	Georgia	30328	(404) 236-2114	Gloria	Mattei

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Kim's Cakes, LLC	1801 E Victory Dr Suite 102	Savannah	Georgia	31404	(912) 809-6722	Kim	Cregger
Celebration Cakes, LLC.	4957 E. Hwy 34 Suite 400	Sharpsburg	Georgia	30277	(678) 340-3970	Matt	Ailey
Janman and Janman, Inc.	2762 Atlanta Road, SE Suite 100	Smyrna	Georgia	30080	(678) 841-0130	Kristi	Janman
South Sweets Snellville, LLC	2118 Scenic Hwy N, Suite E	Snellville	Georgia	30078	(770) 674-4636	James	Laskaris
Asman Cakes 4, LLC	4280 Lavista Rd Suite C-115	Tucker	Georgia	30084	(770) 270-5695	Alana	Smith
RaeLynne, LLC	810 SR 96 Suite 1400	Warner Robins	Georgia	31088	(478) 209-2352	Heather	Jordan
The Janman Group Woodstock, LLC	285 Ridgewalk Parkway Suite 104	Woodstock	Georgia	30188	(404) 383-0357	Kristi	Janman
SMTK Piece of Cake LLC	2733 E. Sunnyside Rd.	Ammon	Idaho	83406	(208) 717-4960	Debbie	Senecal
3C Cakes Boise	6740 N Glenwood Street	Boise	Idaho	83714	(208) 358-8938	Shannon	Cline
3C Cakes, LLC	1400 N Eagle Rd #106	Meridian	Idaho	83642	(208) 853-2253	Shannon	Cline
3C Cakes, LLC	1582 W Orchard Park Drive Suite 103	Meridian	Idaho	83646	(208) 801-7775	Shannon	Cline
3C Nampa208 LLC	9809 Sand Hill Drive Suite 115	Nampa	Idaho	83687	(208) 936-7882	Shannon	Cline
Asman Cakes LLC	2529 County Line Rd	Algonquin	Illinois	60102	(224) 678-7093	Faisal	Raja
Elite Cakes of Bloomingdale LLC	398 West Army Trail Road Suite 102B	Bloomington	Illinois	60108	(630) 635-0027	Faisal	Raja
The Spilman Group, LLC	2109 Veterans Pkwy #13	Bloomington	Illinois	61704	(309) 434-5735	Kristen	Spilman
BBK Feldmans Cakes LLC	840 N Bradley Blvd Suite C	Bradley	Illinois	60915	(815) 216-4240	Bob	Feldman
Another Sweet Event, Inc.	408 W Town Center Blvd	Champaign	Illinois	61822	(217) 888-2253	Mila	Fuller
Cake Matters More, Inc.	1953 N Clybourn Ave, Suite G	Chicago	Illinois	60614	(773) 697-9263	Jeffrey	Reynolds
Cake Matters III, Inc.	4918 N Clark St Suite #100	Chicago	Illinois	60640	(312) 820-5092	Jeffrey	Reynolds
Asman Cakes LLC	5300 NW Hwy Route 14 Suite B	Crystal Lake	Illinois	60014	(815) 219-4551	Faisal	Raja

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Elite Cakes of Darien, LLC	7517 S Cass Ave	Darien	Illinois	60561	(630) 541-8725	Faisal	Raja
Asman Cakes LLC	190 Waukegan Rd	Deerfield	Illinois	60015	(847) 315-9077	Faisal	Raja
Teamfricke Eville, LLC	5915 N Illinois Street Suite C	Edwardsville	Illinois	62208	(618) 221-4931	Aaron	Fricke
Elite Cakes of Elmhurst, LLC	355 S Route 83	Elmhurst	Illinois	60126	(630) 225-8300	Faisal	Raja
Team Fricke Inc	5915 N Illinois St	Fairview Heights	Illinois	62208	(618) 416-8002	Aaron	Fricke
Asman Cakes 6 LLC	1086 Commons Dr	Geneva	Illinois	60134	(630) 402-0311	Faisal	Raja
Blair Bakery, LLC	6951 W Grand Ave Unit 10	Gurnee	Illinois	60031	(224) 637-8444	Kathy	Blair
Asman Cakes LLC	4611 W Higgins Road	Hoffman Estates	Illinois	60192	(847) 794-8522	Faisal	Raja
Joyful Bites, Inc.	20413 N Rand Rd Suite 104	Kildeer	Illinois	60074	(847) 847-1784	Caryn	Simons
ELITE CAKES OF LAGRANGE, LLC	30 N LaGrange Rd	LaGrange	Illinois	60525	(708) 352-9000	Faisal	Raja
Feldmans Cakes, LLC	11225 US-30	Mokena	Illinois	60448	(815) 642-5754	Bob	Feldman
BK552, LLC	3923 41st Ave Dr. #10	Moline	Illinois	61265	(309) 581-1329	Heather	Sowards
Asman Cakes LLC	1071 N Elmhurst Rd #M-103	Mt Prospect	Illinois	60056	(847) 253-2253	Faisal	Raja
Asman Cakes 6 LLC	2860 Showplace Dr Suite 106	Naperville	Illinois	60564	(630) 857-3030	Faisal	Raja
Cake Matters Inc	10912 S Cicero Ave	Oak Lawn	Illinois	60453	(708) 422-7449	Jeffrey	Reynolds
BBS Feldman's Cakes	14360 S La Grange Rd Unit A	Orland Park	Illinois	60462	(708) 949-8885	Bob	Feldman
Asman Cakes LLC	6 N Northwest Hwy Unit B3-A1B,	Park Ridge	Illinois	60068	(847) 430-4955	Faisal	Raja
Lodoc, LLC	7528 N Grand Prairie Drive Suite B	Peoria	Illinois	61615	(309) 286-3083	Laura	Glossop
JKD Sugar & Spice, Inc.	881 S Perryville Rd Suite 200	Rockford	Illinois	61108	(815) 580-8170	Jana	Caulk

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Asman Cakes LLC	1408B E Golf Rd	Schaumburg	Illinois	60173	(847) 766-0095	Faisal	Raja
Asman Cakes 6 LLC	207 Vertin Blvd	Shorewood	Illinois	60404	(815) 782-8930	Faisal	Raja
Joyful Bites Inc.	9719 Skokie Blvd	Skokie	Illinois	60077	(847) 763-5000	Caryn	Simons
The Spilman Group, LLC	2476 Wabash Ave	Springfield	Illinois	62704	(217) 210-7450	Kristen	Spilman
Asman Cakes 6 LLC	701 N Milwaukee Ave, Suite 312	Vernon Hills	Illinois	60061	(224) 206-7716	Faisal	Raja
Asman Cakes 6 LLC	31 Town Square	Wheaton	Illinois	60189	(630) 480-7049	Faisal	Raja
Asman Cakes 6 LLC	731 Erica Lane	Yorkville	Illinois	60560	(630) 385-0665	Faisal	Raja
All Sweet in Avon, LLC	9819 E. U.S. Hwy 36	Avon	Indiana	46123	(317) 973-7716	Lisa	Roberts
Treehouse Foods PB LLC	285 County Road 6	Elkhart	Indiana	46514	(574) 399-5250	Gene	Dinkens
Bake it Right, Inc.	6436 E. Florida St. Suite 100	Evansville	Indiana	47715	(812) 758-7856	Jennifer	Shoemaker
Frosted in Fishers, LLC	11680 Commercial Dr Suite 500	Fishers	Indiana	46038	(317) 516-4925	Lisa	Roberts
Bake Life Sweet LLC	1726 Apple Glen Blvd	Fort Wayne	Indiana	46804	(260) 279-5144	Jennifer	Henricks
J&J Joybites LLC	6409 Lima Rd	Fort Wayne	Indiana	46818	(260) 209-4015	Jennifer	Henricks
Asman Cakes 7 LLC	3113 W Smith Valley Rd Suite B	Greenwood	Indiana	46142	(317) 300-7158	Javed	Aswani
Piece of Cake on Pendleton, LLC	10635 Pendleton Pike, Suite C-1	Indianapolis	Indiana	46236	(317) 763-2588	Lisa	Roberts
Asman Cakes 7 LLC	2902 West 86th St, Suite 40	Indianapolis	Indiana	46268	(463) 271-4550	Javed	Aswani
CAKES IN CUMBERLAND, LLC	10935 E. Washington Street Suite E	Indianapolis	Indiana	46229	(317) 622-8294	Lisa	Roberts
Asman Cakes 7 LLC	8505 Keystone Crossing	Indianapolis	Indiana	46240	(317) 559-2632	Javed	Aswani
Jeffersonville Cakes LLC	4229 Town Center Blvd	Jeffersonville	Indiana	47130	(812) 288-1154	Christine	Browne
Let Us Baker 2, LLC	2871 E 81st Avenue	Merrillville	Indiana	46410	(219) 444-0615	Valerie	Warnell (Jackson)
Treehouse Foods PB LLC	5325 Grape Rd Suite B	Mishawaka	Indiana	46545	(574) 413-9040	Gene	Dinkens
Asman Cakes 7 LLC	5950 Midland Pointe Blvd Ste #106	Noblesville	Indiana	46062	(317) 674-3940	Javed	Aswani
Let Us Bake, LLC	69 US-41 Suite 315	Schererville	Indiana	46375	(219) 300-8570	Valerie	Warnell (Jackson)

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Cake Changes Everything LLC	4836 S US Hwy 41	Terre Haute	Indiana	47802	(812) 231-3470	Mila	Fuller
LET US BAKE III LLC	2620 LaPorte Ave Suite 130	Valparaiso	Indiana	46383	(219) 233-5551	Valerie	Warnell (Jackson)
Asman Cakes 7 LLC	1056 B Sagamore Pkwy W	West Lafayette	Indiana	47906	(765) 838-3002	Javed	Aswani
Asman Cakes 7 LLC	6424 Whitestown Parkway	Whitestown	Indiana	46075	(317) 559-2750	Javed	Aswani
ANKENY CAKES, LLC	2005 SE Delaware Ave, Suite G	Ankeny	Iowa	50021	(515) 518-0115	Melissa	Hegarty
University Ave Cakes, LLC	1255 NW 128th St Suite 300	Clive	Iowa	50325	(515) 223-2239	Melissa	Hegarty
Rayney Starr, LLC	2611 James St Suite 100	Coralville	Iowa	52241	(319) 800-0980	Melissa	Ingle
COUNCIL BLUFFS CAKES, LLC	3701 Metro Dr Suite 300	Council Bluffs	Iowa	51501	(712) 308-8284	Melissa	Hegarty
633 Holdings, LLC	3020 E 53rd Street	Davenport	Iowa	52807	(563) 396-1390	Heather	Sowards
4:13 Cakes Inc.	190 John F Kennedy Road Suite C	Dubuque	Iowa	52002	(563) 291-2100	Danielle	Stoll
Sioux City Cakes, LLC	5001 Sergeant Road, Unit 375	Sioux City	Iowa	51106	(712) 502-2445	Melissa	Hegarty
Waterloo Cakes, LLC	2775 Crossroads Blvd Suite B	Waterloo	Iowa	50702	(319) 486-1153	Melissa	Hegarty
LCakes, LLC	2540 Iowa Street Ste F	Lawrence	Kansas	66046	(785) 269-3009	Lauren	Devine
KCakes, LLC	15151 W 119th St Suite E08	Olathe	Kansas	66062	(913) 839-1400	Joey	Devine
Vantedge Cakes LLC	13420 Metcalf	Overland Park	Kansas	66213	(913) 239-0252	Rebecca	Smid
Vantedge Cakes LLC	12258 Shawnee Mission Pkwy	Shawnee	Kansas	66216	(913) 386-9210	Rebecca	Smid
CJ Bakery, Inc.	2121 SW Wanamaker Rd Suite 101A	Topeka	Kansas	66614	(785) 940-4080	Connie	Casper
RYDM, Inc.	2035 N Rock Rd Suite 113	Wichita	Kansas	67206	(316) 652-2253	Yolanda	Hamilton
RYDM Inc.	3080 N. Maize Road Suite 100	Wichita	Kansas	67205	(316) 618-5527	Dylan	Hamilton

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Sweet E.D.G.E. Bowling Green, LLC	2825 Scottsville Road	Bowling Green	Kentucky	42104	(270) 770-3813	Pam	Teller
Baking 4 Two, LLC	4950 Houston Rd Suite C	Florence	Kentucky	41042	(859) 594-2292	George	Brzezinski
KIRMEL LLC	2358 Nicholasville Rd	Lexington	Kentucky	40503	(859) 368-9402	Melanie	Leach
Great Cakes LLC	1956 Bryant Road	Lexington	Kentucky	40509	(859) 407-3377	Melanie	Leach
CTB Cakes LLC	4505 Shelbyville Rd Suite 100	Louisville	Kentucky	40207	(502) 835-2001	Christine	Browne
Louisville Cakes, LLC	12949 Shelbyville Rd Suite 101	Louisville	Kentucky	40243	(502) 874-5848	Christine	Browne
Okolona Cakes, LLC	4424 Outer Loop Dr.	Louisville	Kentucky	40219	(502) 665-0505	Christine	Browne
Great Cakes Richmond, LLC	2073 Lantern Ridge Rd Suite 150	Richmond	Kentucky	40475	(859) 316-0019	Melanie	Leach
DOXA Beannaithe, LLC	2501 Beene Blvd Suite 700	Bossier City	Louisiana	71111	(318) 666-9041	Mona	Gabriel
NEELY BAKERIES LA CO 7 LLC	1111 Greengate Dr
#D	Covington	Louisiana	70433	(985) 888-6555	Jannette	Neely
NEELY BAKERIES LA CO 9, LLC	1913-C SW Railroad Avenue STE C	Hammond	Louisiana	70403	(985) 217-9980	Jannette	Neely
Nola NBC LLC	1801 Manhattan Boulevard Ste U	Harvey	Louisiana	70058	(504) 399-5740	Lam	Tran
Veillee LLC	1779 MLK Jr. Blvd., Suite 1785	Houma	Louisiana	70360	(985) 266-0068	Anna Marie	Cabirac
BG Bundt, LLC	1700 Kaliste Saloom Rd Bldg 1, Suite 101	Lafayette	Louisiana	70508	(337) 983-0622	Beth	Champagne
LC Cakery, LLC	4740 Nelson Rd Suite 300	Lake Charles	Louisiana	70605	(337) 223-4742	Trinh	Pham
Nola Che LLC	3131 Veterans Memorial Blvd
#100	Metairie	Louisiana	70002	(504) 645-5499	Lam	Tran
DOXA Ignatz LLC	1819 Avenue of America	Monroe	Louisiana	71201	(318) 460-5194	Mona	Gabriel
Nola Tran LLC	4839 Prytania St	New Orleans	Louisiana	70115	(504) 267-4652	Lam	Tran
DOXA Caddo, LLC	7423 Youree Dr #300	Shreveport	Louisiana	71105	(318) 798-6535	Mona	Gabriel

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
JCTG Enterprises, LLC	550 Gallery Blvd, Unit D	Scarborough	Maine	04074	(207) 464-2057	Jonathan	Carr
JJRhenn Company	1901 Towne Centre Blvd Suite 130	Annapolis	Maryland	21401	(443) 775-7979	Rhonda	Rogers
Watson Works II, LLC	8209 Wisconsin Ave	Bethesda	Maryland	20814	(240) 297-1976	Verelyn	Gibbs Watson
Asman Cakes 2, LLC	10015 York Road, A-9	Cockeysville	Maryland	21030	(410) 498-4293	Eduardo	Ortiz
Holy Cakes, LLC	10730 Little Patuxent Pkwy	Columbia	Maryland	21044	(410) 587-0670	Bryan	Pax
Asman Cakes 2, LLC	1401H Merrit Blvd	Dundalk	Maryland	21222	(443) 884-5535	Eduardo	Ortiz
JOSY LLC	5597 Spectrum Drive Ste 103	Frederick	Maryland	21703	(240) 549-6817	Sharon	Ironside
Watson Works LLC	12133 Darnestown Rd	Gaithersburg	Maryland	20878	(240) 224-7440	Verelyn	Gibbs Watson
Northpointe Two LLC	1404 South Main Chapel Way, Suite 114	Gambrills	Maryland	21054	(410) 695-9197	Rhonda	Rogers
Watson Works III, LLC	20650 Seneca Meadows Parkway, Suite C-2	Germantown	Maryland	20876	(240) 554-5056	Verelyn	Gibbs Watson
BD Enterprises, LLC	9301 Woodmore Centre Drive Suite 511	Glenarden	Maryland	20706	(301) 851-0885	Nicole	Dollison Blake
BD Enterprises - Hagerstown, LLC	17620 Garland Groh Blvd	Hagerstown	Maryland	21740	(301) 800-7209	Nicole	Dollison Blake
Katheryn, LLC	13600 Baltimore Avenue Suite 013	Laurel	Maryland	20707	(301) 323-8606	Katheryn	Hoerster
222 Enterprises LLC	7927 Belair Rd Suite G	Nottingham	Maryland	21236	(443) 998-9660	Tia	Beasley-Foster
M.E., LLC	9147 Reisterstown Road	Owings Mills	Maryland	21117	(410) 413-7940	Margo	Hunter
Watson Works II, LLC	1032 Rockville Pike	Rockville	Maryland	20852	(240) 924-0124	Verelyn	Gibbs Watson
NORTHPOINTE FOUR LLC	580 Governor Ritchie Highway Suite I	Severna Park	Maryland	21146	(410) 421-1250	Rhonda	Rogers
Hoerster, LLC	9462 Georgia Ave	Silver Spring	Maryland	20910	(301) 383-8771	Katheryn	Hoerster
CAKES BY M.E., LLC	410 Meadow Creek Drive Suite 109	Westminster	Maryland	21158	(410) 871-8970	Margo	Hunter

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Braintree 936, LLC	30 Forbes Road	Braintree	Massachusetts	02184	(339) 368-8551	Eduardo	Panozzo
CTN Cakery LLC	6 Wayside Rd N-121B	Burlington	Massachusetts	01803	(781) 382-9150	Christopher	Nguyen
941 Methuen LLC	90 Pleasant Valley St #240	Methuen	Massachusetts	01844	(978) 291-5870	Eduardo	Panozzo
CAKES WITH FAITH 633 LLC	170 Needham St	Newton	Massachusetts	02461	(617) 336-7526	Christopher	Nguyen
We Love Bundt Cake, LLC	229 C Andover St	Peabody	Massachusetts	01960	(978) 278-1178	Eduardo	Panozzo
Saugus 940, LLC	745 Broadway	Saugus	Massachusetts	01906	(781) 484-2220	Eduardo	Panozzo
ALG Industries, LLC	98 Boston Turnpike Unit# J6	Shrewsbury	Massachusetts	01545	(508) 753-2253	Alan	Gulachenski
ROUND THE WAY, LLC	23120 Outer Drive	Allen Park	Michigan	48101	(313) 831-7030	Andrea	Jones
Be Sweet, LLC	3500 Washtenaw Ave. Suite D	Ann Arbor	Michigan	48104	(734) 822-1660	Andrea	Jones
KaY Baking LLC	9864 Grand River Avenue Suite 130	Brighton	Michigan	48116	(810) 206-2519	Jerry	Yurgo
Cakes of Canton, LLC	44630 Ford Rd	Canton	Michigan	48187	(734) 713-8998	Kelly	Rankin
Ohana Ventures, Inc.	5121 28th Street SE	Grand Rapids	Michigan	49512	(616) 734-6995	Scott	Vogel
Ohana Grandville, LLC	3060 44th St SW	Grandville	Michigan	49418	(616) 371-5138	Scott	Vogel
Donedone, LLC	17012 Kercheval Ave	Grosse Pointe	Michigan	48230	(313) 435-0437	Andrea	Jones
Ohana Muskegon, LLC	1624 Independence Drive Unit 2	Muskegon	Michigan	49444	(231) 246-4480	Scott	Vogel
Irene Inc	43280 11 Mile Rd	Novi	Michigan	48375	(248) 308-2610	Kelly	Rankin
Abundtance EL, LLC	2090 W Grand River Suite A	Okemos	Michigan	48864	(517) 220-0303	Jerry	Yurgo
Abundtance EL, LLC	3074 Walton Blvd	Rochester Hills	Michigan	48309	(248) 963-0060	Jerry	Yurgo
A. Lynn, LLC	14924 Hall Rd	Sterling Heights	Michigan	48313	(586) 884-3666	Andrea	Jones
Irene Industries, LLC	780 E Big Beaver Suite C-120	Troy	Michigan	48083	(248) 918-2414	Kelly	Rankin
Cakes of West Bloomfield, LLC	6895 Orchard Lake Rd.	West Bloomfield	Michigan	48322	(248) 970-4115	Kelly	Rankin

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Bundt Magic, Inc.	1540 109th Ave NE
Suite 200	Blaine	Minnesota	55449	(763) 784-6772	Terrie	Crosson
Sweet Cakes, LLC	60 E Broadway Space N294	Bloomington	Minnesota	55425	(952) 866-1347	Kim	Cassens
Sweet Cakes LLC	1992 Rahncliff Ct	Eagan	Minnesota	55122	(651) 452-8292	Kim	Cassens
Sweet Cakes, LLC	8435 Joiner Way	Eden Prairie	Minnesota	55344	(952) 512-2500	Kim	Cassens
Maple Grove NBC LLC	8085 Wedgewood Lane N	Maple Grove	Minnesota	55369	(763) 350-3877	Rinda	Norberg
SWEET CAKES LLC	316 N 2nd St Suite 100	Minneapolis	Minnesota	55401	(612) 699-4478	Kim	Cassens
SotaCakes Corp.	1161 6th St NW Suite 105	Rochester	Minnesota	55901	(507) 200-4219	Amy	Buckmeier
Saint Paul Cakes, LLC	1580 Grand Ave	Saint Paul	Minnesota	55105	(651) 683-2343	Wendy	Sevenich
Sweet Cakes LLC	14150 Highway 13 S, Suite 5	Savage	Minnesota	55378	(952) 204-5343	Kim	Cassens
Sweet Cakes LLC	2701 39th Ave NE Suite E116	St Anthony	Minnesota	55421	(612) 836-9088	Kim	Cassens
Sweet Cakes, LLC	8132 MN-7	St. Louis Park	Minnesota	55426	(952) 546-1406	Kim	Cassens
Parkmann Inc.	783 Radio Dr Suite 116	Woodbury	Minnesota	55125	(651) 340-8190	Dawn	Parker
DOXA Flowood, LLC	163 Ridge Way
Suite E	Flowood	Mississippi	39232	(769) 243-7108	Mona	Gabriel
DOXA TIGERS, LLC	15206 Crossroads Pkwy	Gulfport	Mississippi	39503	(228) 351-0655	Mona	Gabriel
DOXA Ardan LLC	24 Cross Creek Parkway, Suite 70	Hattiesburg	Mississippi	39402	(769) 304-1001	Mona	Gabriel
DOXA Venable LLC	175 Grandview Blvd Suite 410	Madison	Mississippi	39110	(769) 666-6943	Mona	Gabriel
Treehouse Foods PB LLC	5338 Goodman Rd Suite 127	Olive Branch	Mississippi	38654	(662) 874-6160	Gene	Dinkens
Treehouse Foods PB LLC	825 Sisk Ave # 106	Oxford	Mississippi	38655	(662) 360-4006	Gene	Dinkens
Neely Bakeries CO 6 LLC	834 Arnold Commons Drive	Arnold	Missouri	63010	(636) 245-2340	Jannette	Neely
Vantedge Cakes LLC	624 E. Markey Parkway	Belton	Missouri	64012	(816) 439-3009	Rebecca	Smid

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Vantedge Cakes LLC	1266 NE Coronado Ave	Blue Springs	Missouri	64014	(816) 323-7219	Rebecca	Smid
Neely Bakeries Company	159 Lamp and Lantern Village	Chesterfield	Missouri	63017	(636) 220-6087	Jannette	Neely
Neely Bakeries CO 3 LLC	2900 Trimble Road, Suite 103	Columbia	Missouri	65201	(573) 615-7500	Jannette	Neely
Harvey Trio, LLC	2401 E. 32nd Street Suite 6	Joplin	Missouri	64804	(417) 385-1846	Jordan	Harvey
Vantedge Cakes LLC	332 W. 63rd St	Kansas City	Missouri	64113	(913) 384-2707	Rebecca	Smid
Vantedge Cakes LLC	8930 NW Skyview Ave	Kansas City	Missouri	64154	(816) 382-3800	Rebecca	Smid
Vantedge Cakes LLC	910 NW Blue Pkwy & Suite Y	Lee's Summit	Missouri	64086	(816) 525-9000	Rebecca	Smid
Vantedge Cakes LLC	123 S Stewart Road	Liberty	Missouri	64068	(816) 429-3080	Rebecca	Smid
Neely Bakeries CO 8, LLC	2037 Dorsett Rd	Maryland Heights	Missouri	63043	(314) 455-8556	Jannette	Neely
Harvey Trio, LLC	2906 S Glenstone Ave	Springfield	Missouri	65804	(417) 512-5050	Jordan	Harvey
Neely Bakeries CO 4 LLC	9040 Manchester Rd	St Louis	Missouri	63144	(314) 942-3535	Jannette	Neely
Neely Bakeries Co. 2, LLC	6123 Mid Rivers Mall Blvd	St Peters	Missouri	63304	(314) 492-2325	Jannette	Neely
Vantedge Cakes LLC	5301 N Belt Highway & Ste 105	St. Joseph	Missouri	64506	(816) 557-0611	Rebecca	Smid
Neely Bakeries CO 5 LLC	1600 Wentzville Parkway, Suite #109	Wentzville	Missouri	63385	(636) 466-8006	Jannette	Neely
NBC BILLINGS LLC	1027 Shiloh Crossing Blvd, Suite 6	Billings	Montana	59102	(406) 412-0499	Eric	Colvin
Pioneer Wood Cakes, LLC	4107 Pioneer Woods Dr Suite 102	Lincoln	Nebraska	68506	(402) 483-2253	Melissa	Hegarty
CENTER ST CAKES, LLC	2921 S 168th St	Omaha	Nebraska	68130	(402) 504-4747	Melissa	Hegarty
Pacific St Cakes, LLC	10347 Pacific St	Omaha	Nebraska	68114	(402) 933-9305	Melissa	Hegarty
2Lu Cakes, LLC	605 Mall Ring Circle Unit 170	Henderson	Nevada	89014	(702) 800-8800	Jenna	Lamb
Helianthus, LLC	8320 W Sahara Ave #140	Las Vegas	Nevada	89117	(702) 871-6301	Sean	Tripp
Partee LLC	9711 S Eastern Ave #H10	Las Vegas	Nevada	89183	(702) 314-0520	Jori	Edmett

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Helianthus II LLC	5765 Centennial Center Blvd #160	Las Vegas	Nevada	89149	(702) 410-6933	Sean	Tripp
Lulu Cakes LLC	7155 S Rainbow Blvd Suite 120	Las Vegas	Nevada	89118	(702) 790-2233	Jenna	Lamb
GSP CAKES LLC	5051 S McCarran Blvd	Reno	Nevada	89502	(775) 827-5151	Kevin	Bush
Concord Bundts LLC	273 Loudon Road, Suite 6	Concord	New Hampshire	03301	(603) 202-3986	Kyle	Dumont
Double B Team LLC	1409 Marlton Pike E Suite 70	Cherry Hill	New Jersey	08034	(856) 375-1560	Jessica	Boese
Deptford Double B, LLC	1500 Almonesson Rd Suite 16	Deptford	New Jersey	08096	(609) 678-3555	Jessica	Boese
Sweet Delights NJ LLC	143 Marketplace Blvd	Hamilton Township	New Jersey	08691	(908) 290-5052	Hansraj	Agrawal
Kicking Bundt LLC	4075 US Highway 9, Unit 4	Howell	New Jersey	07731	(732) 378-9025	Ava	Hesse
Bites of Joy LLC	101 Route 73 S. Suite 147	Marlton	New Jersey	08053	(856) 446-3518	Kelly	Stevens
Sweet Delights NJ LLC	1379 NJ-35	Middletown Township	New Jersey	07748	(732) 639-0572	Hansraj	Agrawal
Sweet Delights NJ LLC	170 E Hanover Ave	Morristown	New Jersey	07960	(973) 382-8691	Hansraj	Agrawal
Double B Team Mount Laurel, LLC	4320 Dearborn Cir	Mt. Laurel	New Jersey	08054	(856) 548-5330	Jessica	Boese
Princredible Cakes, LLC	1443 Route 1	North Brunswick	New Jersey	08902	(732) 592-2537	Prinal	Patel
Cakes of Bergen LLC	393 Route 17 South	Paramus	New Jersey	07652	(201) 584-1414	Justyna	Dyszkiewicz
Sweet Delights NJ LLC	3495 US Route 1, Suite 4	Princeton	New Jersey	08540	(732) 284-4747	Hansraj	Agrawal
Sweet Delights NJ LLC	1081 Broad St	Shrewsbury	New Jersey	07702	(732) 544-2253	Hansraj	Agrawal
Sweet Delights NJ LLC	603 Berlin - Cross Keys Rd Unit 300	Sicklerville	New Jersey	08081	(856) 259-5545	Hansraj	Agrawal
MAMA UJI CAKES LLC	4919 Stelton Road	South Plainfield	New Jersey	07080	(908) 633-4776	Prinal	Patel

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Cake Time LLC	1358 Hooper Avenue Suite 11	Toms River	New Jersey	08753	(732) 724-4242	Ava	Hesse
Sweet Delights NJ LLC	1595 US-22	Watchung	New Jersey	07069	(908) 271-8280	Hansraj	Agrawal
Sweet Delights NJ LLC	1809 Route 23 S	Wayne	New Jersey	07470	(973) 988-0212	Hansraj	Agrawal
Have Your Cake, LLC	749 Bloomfield Avenue, Unit B	West Caldwell	New Jersey	07006	(973) 852-3020	Kimberly	Moye
Sweet Delights NJ LLC	869 St. Georges Avenue	Woodbridge	New Jersey	07095	(732) 510-5805	Hansraj	Agrawal
Duke City Sweets, LLC	5901 Wyoming Blvd NE	Albuquerque	New Mexico	87109	(505) 924-2222	Barbara	Rothweiler
	540 Walton Blvd Suite A	Las Cruces	New Mexico	88001	(575) 205-8126	Sameer	Mumtaz
KISMET COMPANY, LLC	524A W Cordova Road	Santa Fe	New Mexico	87505	(868) 904-7813	Suzanne	Hart
Round Albany, LLC	110 Wolf Rd Unit 2	Albany	New York	12205	(518) 459-2253	Melissa	Gleason
NBC Amherst, LLC	1715 Niagara Falls Blvd Ste 300	Amherst	New York	14228	(716) 322-2794	Jesse	Imes
Comfort Cakes LLC	216 Glen Cove Road Suite B	Carle Place	New York	11514	(516) 461-4829	Carole	Mcvey
Round Clifton Park, LLC	309 Clifton Park Center Rd Store #9	Clifton Park	New York	12065	(518) 379-9077	Melissa	Gleason
Gio Sisters Sweet Treats, Inc.	6524 Jericho Turnpike	Commack	New York	11725	(631) 257-7628	Lisa	Giordano
Phantastic Sweets LLC	303 North Central Avenue	Hartsdale	New York	10530	(914) 915-9060	Florentina	Enica
BTDM Enterprises, Inc.	720 Jefferson Rd Suite 900	Henrietta	New York	14623	(585) 540-2414	Teresa	Blake
Team Cuz Cakes, LLC	4759 Commercial Dr, Suite 300	New Hartford	New York	13413	(315) 756-1132	James	Caiola
NBC Orchard Park, LLC	3470 Amelia Drive	Orchard Park	New York	14127	(716) 508-0039	Jesse	Imes
All These Cakes 4 You LLC	262 Boston Post Road Suite 9	Port Chester	New York	10573	(914) 690-6057	Darrell	Vega
SAMCAKES, LLC	2521 South Rd (Route 9) Suite B	Poughkeepsie	New York	12601	(845) 330-0440	Susan	Horton
Round Greenbush, LLC	531 N. Greenbush Rd Unit B	Rensselaer	New York	12144	(518) 414-5355	Melissa	Gleason
ROUND SARATOGA LLC	6 Lowes Drive Suite 2	Saratoga Springs	New York	12866	(518) 595-3588	Melissa	Gleason

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Chiyomi, LLC	154 West Merrick Road	Valley Stream	New York	11580	(516) 980-1254	Charlene	Haswell-Jeanty
Mountain City Cakes, LLC	1838 Hendersonville Rd Suite A	Asheville	North Carolina	28803	(828) 417-3548	Megan	Herschman n
Cake Queens of the North LLC	275 Smokey Park Highway, Unit 261	Asheville	North Carolina	28806	(828) 820-2530	Rebekah	Moody
Treehouse Foods PB LLC	473 Olde Waterford Way Suites 115/116	Belville	North Carolina	28451	(910) 756-5023	Gene	Dinkens
Treehouse Foods PB LLC	1461 University Drive Suite A	Burlington	North Carolina	27215	(336) 915-4030	Gene	Dinkens
Crossroads Cakes LLC	424 Crossroads Blvd	Cary	North Carolina	27518	(919) 651-4965	Nathan	Gilliam
Hole Lotta Love, Inc.	601 S King Dr	Charlotte	North Carolina	28204	(704) 909-4577	Jeff	Grant
Frostin City Limits, LLC	3824 Corning Place, Suite B	Charlotte	North Carolina	28216	(704) 755-5303	Brittany	Jeffery
Frostin City Limits, LLC	8318 Pineville-Matthews Road, Suite 2210	Charlotte	North Carolina	28226	(980) 366-1320	Brittany	Jeffery
Carolina Cakes LLC	2040 Freeman Park Drive, Suite 110	Charlotte	North Carolina	28273	(704) 626-1060	Brittany	Jeffery
Carolina Cakes LLC	8905 Christenbury Pkwy Suite 10	Concord	North Carolina	28027	(704) 594-9777	Brittany	Jeffery
Bull Durham Holdings, LLC	1125 W NC Hwy 54 Suite 501	Durham	North Carolina	27707	(984) 439-2277	Rupert	Leary
Cake Delights, Inc.	2844 Freedom Pkwy Dr Suite 1	Fayetteville	North Carolina	28314	(910) 900-7664	Marissa	Capel
Treehouse Foods PB LLC	126 Shenstone Blvd	Garner	North Carolina	27529	(919) 299-0407	Gene	Dinkens
Carolina Cakes LLC	3125 E Franklin Blvd Suite 115	Gastonia	North Carolina	28056	(980) 745-1200	Brittany	Jeffery
Treehouse Foods PB LLC	3334 N Friendly Ave Suite 123	Greensboro	North Carolina	27410	(336) 515-1690	Gene	Dinkens
My Sunshine Cakes Inc.	518 Greenville Blvd SE Suite K	Greenville	North Carolina	27834	(252) 408-4070	Lisa	Marshall
Carolina Cakes LLC	2355 US Highway 70 SE	Hickory	North Carolina	28602	(828) 382-8344	Brittany	Jeffery

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Treehouse Foods PB LLC	5824 Samet Drive Ste 190	High Point	North Carolina	27265	(336) 753-5976	Gene	Dinkens
	144 Grand Hill Place	Holly Springs	North Carolina	27540	(984) 960-2707	Rodger	Blake-Ward
S & J Endeavors, Inc.	8830 Lindholm Dr
Suite 110	Huntersville	North Carolina	28078	(704) 894-8535	Sue	Gilbert
Brawlings, LLC	2001 Marlin Drive Suite 400	Jacksonville	North Carolina	28546	(910) 718-9861	Brittany	Brown
Hole Lotta Love, Inc.	1915 Matthews Township Pkwy #1100	Matthews	North Carolina	28105	(704) 413-3221	Jeff	Grant
Carolina Cakes LLC	2844 W Highway 74	Monroe	North Carolina	28110	(704) 635-6346	Brittany	Jeffery
D&G CAKES, LLC	287 Williamson Road Suite H	Mooresville	North Carolina	28117	(980) 946-6949	Tia	Davis
	2008 Market Center Dr Unit 17130	Morrisville	North Carolina	27560	(919) 694-5300	Rodger	Blake-Ward
Brawlings II, LLC	2029 S Glenburnie Road	New Bern	North Carolina	28562	(252) 818-7199	Brittany	Brown
Treehouse Foods PB LLC	6643 Falls of Neuse Rd	Raleigh	North Carolina	27615	(919) 838-7270	Gene	Dinkens
Carolina Cakes LLC	912 E Innes St	Salisbury	North Carolina	28144	(980) 366-1318	Brittany	Jeffery
Cake Delights 2, LLC	233 Carolina Green Parkway	Southern Pines	North Carolina	28387	(910) 725-6555	Marissa	Capel
Treehouse Foods PB LLC	505 Dr. Calvin Jones Hwy. Suite 120	Wake Forest	North Carolina	27587	(984) 235-0122	Gene	Dinkens
Carolina Cakes LLC	9704 Rea Rd Suite A	Waxhaw	North Carolina	28173	(704) 845-2253	Brittany	Jeffery
Treehouse Foods PB LLC	1437 Military Cutoff Rd	Wilmington	North Carolina	28403	(910) 679-8797	Gene	Dinkens
Treehouse Foods PB LLC	678 St George Square	Winston-Salem	North Carolina	27103	(336) 306-9146	Gene	Dinkens
Kay and Al's Cakes LLC	4401 Coleman St. Suite 103	Bismarck	North Dakota	58503	(701) 299-0016	Kayla	Green
Polich-Dix Bakery, LLC	816 24th Ave E #120	West Fargo	North Dakota	58078	(701) 404-1999	Jenna	Larson
Treehouse Foods PB LLC	7574 Oak Point Road	Amherst	Ohio	44001	(440) 740-8824	Gene	Dinkens
Treehouse Foods PB LLC	35925 Detroit Rd Suite 119	Avon	Ohio	44011	(440) 937-8107	Gene	Dinkens

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Baking Joy LLC	2418 Esquire Drive Suite 4	Beavercreek	Ohio	45431	(937) 530-4141	Renee	Hall
Delicious Dreams Bakery Corporation	813 Boardman Poland Road	Boardman	Ohio	44512	(330) 944-2253	Ron	Bolar
Peterson NBC LLC	4468 Belden Village St NW Unit B	Canton	Ohio	44718	(330) 222-3204	Kenny	Peterson
Treehouse Foods PB LLC	2733 Madison Rd	Cincinnati	Ohio	45209	(513) 321-7400	Gene	Dinkens
Treehouse Foods PB LLC	7474 Beechmont Ave Suite A	Cincinnati	Ohio	45255	(513) 223-3955	Gene	Dinkens
NBC OH BAKERIES, LLC	5073 N Hamilton Rd	Columbus	Ohio	43230	(614) 473-9900	Mike	Stout
Treehouse Foods PB LLC	1547 Lennox Town Ln	Columbus	Ohio	43212	(614) 826-8259	Gene	Dinkens
Treehouse Foods PB LLC	6560 Perimeter Dr	Dublin	Ohio	43016	(614) 798-8074	Gene	Dinkens
Peterson NBC - Akron LLC	3900 Medina Rd Unit I	Fairlawn	Ohio	44333	(330) 510-5801	Kenny	Peterson
Treehouse Foods PB LLC	5310 Newtown Drive, Suite 102	Liberty Township	Ohio	45011	(513) 740-9305	Gene	Dinkens
Treehouse Foods PB LLC	9540 Mason Montgomery Rd Suite D	Mason	Ohio	45040	(513) 492-8115	Gene	Dinkens
Treehouse Foods PB LLC	1571 Golden Gate Plaza	Mayfield Heights	Ohio	44124	(216) 273-1847	Gene	Dinkens
Treehouse Foods PB LLC	6990 Heisley Road	Mentor	Ohio	44060	(216) 340-6411	Gene	Dinkens
Baking a Difference, LLC	9632 Springboro Pike	Miamisburg	Ohio	45342	(937) 505-8484	Renee	Hall
Celebrating Renee LLC	10630 Fremont Pike	Perrysburg	Ohio	43551	(419) 573-7859	Taylor R.	Bush
NBC OH BAKERIES, LLC	2845 Taylor Road SW	Reynoldsburg	Ohio	43068	(614) 626-0977	Mike	Stout
Treehouse Foods PB LLC	13949 Cedar Rd	South Euclid	Ohio	44118	(216) 243-0430	Gene	Dinkens
Jean's Kitchen, LLC	4301 Kent Rd Suite 25	Stow	Ohio	44224	(330) 676-5055	Nicole	Rey
Treehouse Foods PB LLC	13433 Pearl Rd	Strongsville	Ohio	44136	(440) 268-8606	Gene	Dinkens
SweetRenee', LLC	7427 W Central Ave	Toledo	Ohio	43617	(419) 877-3755	Taylor R.	Bush
Doing What We Love LLC	2658 Niles Cortland Road SE Suite 470	Warren	Ohio	44484	(330) 989-0986	Ron	Bolar

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
NBC OH BAKERIES, LLC	7389 State Rt 3	Westerville	Ohio	43082	(614) 656-5125	Mike	Stout
Tiger Cakes LLC	1228 E Hillside Drive	Broken Arrow	Oklahoma	74012	(918) 882-0007	Jim	Sheahan
Bake My Day Edmond, LLC	1142 East 2nd Street	Edmond	Oklahoma	73034	(405) 757-0077	Jamie	Lilleskau
A&T Cakes, LLC	3801 NW Cache Rd. #22	Lawton	Oklahoma	73505	(580) 360-3033	Melissa	Aaron
Okie Cakes LLC	705 SW 19th St Unit 140	Moore	Oklahoma	73160	(405) 676-1068	Jim	Sheahan
Amylynn Cakes LLC	6492 N. Avondale Drive	Nichols Hills	Oklahoma	73116	(572) 200-1374	Jim	Sheahan
Sooner Cakes LLC	2073 24th Ave NW	Norman	Oklahoma	73069	(405) 289-5827	Mark	Jones
Bake My Day, LLC	2520 W Memorial Rd Suite B	Oklahoma City	Oklahoma	73134	(405) 751-8066	Jamie	Lilleskau
IRISH CAKES, LLC	500 S Macarthur Blvd Suite 200	Oklahoma City	Oklahoma	73128	(405) 594-5005	Jim	Sheahan
Cowboy Cakes, LLC	9045 N 121st E Ave #400	Owasso	Oklahoma	74055	(918) 973-5560	Jim	Sheahan
DJSN Investments LLC	505 N Main St.	Stillwater	Oklahoma	74075	(405) 289-9033	Sarah	Navarro
Bake My Day, LLC	7890 E 106th Place S
Bldg V, Suite 10	Tulsa	Oklahoma	74133	(918) 970-4747	Jamie	Lilleskau
Bake My Day, LLC	5501 E 41st Street	Tulsa	Oklahoma	74135	(918) 409-0902	Jamie	Lilleskau
Jimmy Cakes, LLC	7263-B S Olympia Ave W	Tulsa	Oklahoma	74132	(918) 351-7515	Jim	Sheahan
Boomer Cakes LLC	1600 Garth Brooks Blvd, Suite 120	Yukon	Oklahoma	73099	(405) 805-6630	Jim	Sheahan
Cakes Eh, Inc.	3350 Fairview St Unit 15	Burlington	Ontario	L7N 3L5	(289) 245-1211	Morgen	Shwetz
Whole Lot Of Hope (Etobicoke) Inc	148 N. Queen St. G3/G4	Etobicoke	Ontario	M9C 1A8	(416) 622-2253	Heather	Hartfield
Whole Lot of Hope 2:20 Inc.	1900 Fowler Drive Unit D119	Mississauga	Ontario	L5K 0A1	(289) 232-1261	Heather	Hartfield
Cakes Eh, Inc.	280 North Service Rd W Unit A8	Oakville	Ontario	L6M 2S2	(519) 941-9152	Morgen	Shwetz
1000077881 Ontario Ltd	531 Atkinson AVE Unit 8 and 9	Thornhill	Ontario	L4J 8L7	(289) 597-9157	Ambreen	Chaudhry

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
NBC Aurora Inc	4585 Highway 7 Unit 1B	Woodbridge	Ontario	L4L 9T8	(905) 264-7355	Sonia	D'oro
Carla's Confections Inc.	11629 SW Beaverton Hillsdale Hwy	Beaverton	Oregon	97005	(503) 718-7070	Carla	Mayes
ILBB Inc.	2680 NE Highway 20 Suite 380	Bend	Oregon	97701	(541) 396-8672	Kelsey	Moe
PDX Waud Inc.	9895 SE Sunnyside Rd
Suite G	Clackamas	Oregon	97015	(503) 659-3888	Holly	Waud
Slice of Joy, Inc.	1069 Valley River Way Unit 2	Eugene	Oregon	97401	(541) 226-3428	Denise	Cerince
Carla's Confections Inc.	2037 NW 185th Ave	Hillsboro	Oregon	97124	(503) 433-5018	Carla	Mayes
Rogue Valley Baking Company, Inc.	181 Rossanley Drive Suite 105	Medford	Oregon	97501	(541) 299-5886	Mary Beth	Salmon
Middle Bakeries Inc.	19283 B SW Martinazzi Ave	Tualatin	Oregon	97062	(503) 486-5193	Holly	Waud
603 Baking Company	1431 Old York Rd	Abington	Pennsylvania	19001	(267) 536-2057	Rick	Fitzgerald
Keystone Summit Ventures Corp.	6379 Hamilton Blvd Suite D	Allentown	Pennsylvania	18106	(610) 456-7066	Dan	Farrell
BK Cakery LLC	3548 Gettysburg Road	Camp Hill	Pennsylvania	17011	(223) 255-6150	Karyn	Reber-Hummer
Boss Mom Bakeries LLC	99 Market St Suite 2	Collegeville	Pennsylvania	19426	(610) 989-2253	Kim	Wright
Three Rivers Cakes, Inc.	20215 Route 19 Suite 106	Cranberry Township	Pennsylvania	16066	(878) 217-0370	Felipe	Valdez
ERIE-SISTABLE CAKES, LLC	1930 Douglas Pkwy Suite 53	Erie	Pennsylvania	16509	(582) 867-7693	Felipe	Valdez
Swanderful, LLC	143 W Lincoln Hwy	Exton	Pennsylvania	19341	(610) 200-5272	Patrycja	Swan
KARJOE BUNDTERY, LLC	5076 Jonestown Rd Suite 320	Harrisburg	Pennsylvania	17112	(717) 686-9545	Karyn	Reber-Hummer
GESTEANDGESTE ENTERPRISES LLC	1500 Gilbert Way, Suite B117 Lancaster, PA 17601	Lancaster	Pennsylvania	17601	(717) 490-7121	Sloan	Winters
R&R Bakers Inc	2838 S Eagle Rd	Newtown	Pennsylvania	18940	(215) 944-8491	Roxanne	Fitzgerald

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Flourish Cakes, Inc.	3470 William Penn Hwy Suite 300	Pittsburgh	Pennsylvania	15235	(412) 717-1025	Cathy	Kelly
412 Bake LLC	208 McHolme Drive	Pittsburgh	Pennsylvania	15275	(412) 883-4420	George	Brzezinski
P 5 Cakes LLC	5824 Penn Avenue	Pittsburgh	Pennsylvania	15206	(412) 844-2115	Jennifer	Palashoff
YINZ BUNDTs LLC	6300A Northway Mall Drive	Pittsburgh	Pennsylvania	15237	(412) 899-9360	John	Kawecki
Hockey Mom Bakeries, LLC	1001 Baltimore Pike Suite 2	Springfield	Pennsylvania	19064	(484) 474-1133	Kim	Wright
Steel City Cakes, LLC	100 Siena Dr & Suite 225	Upper St Clair	Pennsylvania	15241	(412) 283-4199	Hollie	Kawecki
MAMA BEAR BAKERIES LLC	1524 Main St Suite 802	Warrington	Pennsylvania	18976	(215) 395-8890	Kim	Wright
Goalie Mom Bakeries, LLC	245 E Swedesford Rd	Wayne	Pennsylvania	19087	(610) 340-3440	Kim	Wright
Boy Mom Bakeries, LLC	333 E Lancaster Ave	Wynnewood	Pennsylvania	19096	(215) 454-2286	Kim	Wright
GESTEANDGESTE ENTERPRISES LLC	2801 E Market St, Suite 112	York	Pennsylvania	17402	(717) 356-0855	Sloan	Winters
Celebration Cakes, LLC.	161 S Aiken Lane #430	Aiken	South Carolina	29803	(803) 310-5121	Matt	Ailey
In The Mix, LLC	4406 SC-9 Suite #303	Boiling Springs	South Carolina	29316	(864) 216-7776	Felicia	Murrill
	1145 Savannah Highway Suite 210	Charleston	South Carolina	29407	(843) 969-2780	Rick	Giecek
4 Mynds, LLC	131 Harbison Blvd	Columbia	South Carolina	29212	(803) 393-4587	Tien	Pham
Cola Town Cakes LLC	130-1 Forum Drive	Columbia	South Carolina	29229	(803) 769-8372	Kandi	Bubonic
Asman Cakes 3, LLC	2160 W Evans St Suite 70	Florence	South Carolina	29501	(843) 286-5488	Haley	DeLonge
Soda City Cakes, LLC	4619 Forest Dr Suite 1	Forest Acres	South Carolina	29206	(803) 306-5999	Kandi	Bubonic
Palmetto Bakeries of Greenville, LLC	101 Verdae Blvd Suite 1300	Greenville	South Carolina	29607	(864) 288-2212	Kandi	Bubonic
4 Mynds, LLC	5336 Sunset Boulevard Suite E	Lexington	South Carolina	29072	(803) 715-2265	Tien	Pham

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Mt. Pleasant SC - Bakery, Inc.	1145 Johnnie Dodds Blvd
Suite 105	Mt Pleasant	South Carolina	29464	(843) 849-9686	Rick	Giecek
Asman Cakes 3, LLC	112 Loyola Drive Suite 103	Myrtle Beach	South Carolina	29588	(843) 898-8044	Haley	DeLonge
Asman Cakes 3, LLC	1416 US-17 N Unit 3	North Myrtle Beach	South Carolina	29582	(843) 491-9034	Haley	DeLonge
Carolina Cakes LLC	502 Cherry Road Suite 103	Rock Hill	South Carolina	29730	(803) 525-0365	Brittany	Jeffery
Tiger Town Cakes, LLC	13444 Clemson Blvd.	Seneca	South Carolina	29678	(864) 776-4020	Kandi	Bubonic
In the Mix Incorporated	1915 E Main Street Suite 1	Spartanburg	South Carolina	29307	(864) 658-4520	Felicia	Murrill
JD Cakes, LLC	1202 N Main St Suite 101	Summerville	South Carolina	29483	(843) 474-9858	Jordan	Artuso
Greer Up for Cakes, LLC	5314 Wade Hampton Blvd, Suite A	Taylors	South Carolina	29687	(864) 695-1150	Kandi	Bubonic
Carolina Cakes LLC	1143 Stonecrest Blvd Suite 105	Tega Cay	South Carolina	29708	(803) 547-0622	Brittany	Jeffery
Two Gals and a Guy LLC	1612 Eglin St., Suite 400	Rapid City	South Dakota	57701	(605) 939-7468	Darcy	Zandstra
Meyer's Bakery Co.	2101 W 41st St Suite 30	Sioux Falls	South Dakota	57105	(605) 799-1013	Diane	Meyer
NBC Clarksville LLC	459 Marilyn Ln.	Alcoa	Tennessee	37701	(469) 364-9668	Tien	Pham
NBC TN BAKERIES, LLC	330 Franklin Rd #906D	Brentwood	Tennessee	37027	(615) 671-2418	Mike	Stout
Nooga NbC, LLC	2321 Lifestyle Way Suite 104	Chattanooga	Tennessee	37421	(423) 648-6488	Dan	Mason
NBC Clarksville LLC	2300 Wilma Rudolph Blvd Suite C	Clarksville	Tennessee	37040	(931) 263-1892	Tien	Pham
AP Valley NBC, LLC	116 Stuart Rd NE	Cleveland	Tennessee	37312	(423) 740-5535	Kirk	Mason
Treehouse Foods PB LLC	1329 W POPLAR AVE SUITE 104	Collierville	Tennessee	38017	(901) 675-5635	Gene	Dinkens

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Treehouse Foods PB LLC	2323 North Germantown Parkway Suite 105	Cordova	Tennessee	38016	(901) 883-4232	Gene	Dinkens
Celebration Cakes, LLC.	11388 Parkside Dr. Suite 2580C	Farragut	Tennessee	37934	(865) 247-8322	Matt	Ailey
NBC TN BAKERIES, LLC	535 Cool Springs Blvd Suite 110	Franklin	Tennessee	37067	(615) 472-1653	Mike	Stout
Sweet E.D.G.E LLC	299-B Indian Lake Blvd	Hendersonville	Tennessee	37075	(615) 447-3285	Pam	Teller
Big Ridge NBC, LLC	5760 Highway 153 Suite 106	Hixson	Tennessee	37343	(423) 825-9860	Kirk	Mason
Treehouse Foods PB LLC	1373 Union University Drive Suite A	Jackson	Tennessee	38305	(731) 313-8285	Gene	Dinkens
Celebration Cakes, LLC.	1900 N Roan St Suite C	Johnson City	Tennessee	37601	(423) 427-6020	Matt	Ailey
Celebration Cakes, LLC.	5300 Kingston Pike	Knoxville	Tennessee	37919	(865) 745-0800	Matt	Ailey
Treehouse Foods PB LLC	681 S White Station Rd #101	Memphis	Tennessee	38117	(901) 208-8984	Gene	Dinkens
Treehouse Foods PB LLC	8570 Hwy 51 Suite 103	Millington	Tennessee	38053	(901) 499-5216	Gene	Dinkens
Sweet E.D.G.E., LLC	4110 N Mt Juliet Road	Mt Juliet	Tennessee	37122	(615) 846-9820	Pam	Teller
NBC TN BAKERIES, LLC	1440 Medical Center Pkwy Suite E	Murfreesboro	Tennessee	37129	(615) 900-1747	Mike	Stout
NBC TN BAKERIES, LLC	21 White Bridge Rd Suite 111B	Nashville	Tennessee	37205	(615) 354-6300	Mike	Stout
NBC TN BAKERIES, LLC	811 Industrial Blvd Suite 610	Smyrna	Tennessee	37167	(615) 671-2422	Mike	Stout
Sekac Enterprises, LLC	3810 Buffalo Gap Rd	Abilene	Texas	79605	(325) 232-8550	Hali	Thompson
Wildcat Bakery, LLC	5164 Broadway St	Alamo Heights	Texas	78209	(210) 233-8430	Andrew	Simms
JVT Enterprises, LLC	987 Garden Park Dr	Allen	Texas	75013	(469) 795-8550	Tien	Pham
Sweet Delights, LLC	2303 S Georgia St	Amarillo	Texas	79109	(806) 242-2253	Hansraj	Agrawal

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
TVT Enterprises	5001 S Cooper St Suite 111	Arlington	Texas	76017	(817) 557-2253	Tien	Pham
Real KLT LLC	839 E Lamar Blvd	Arlington	Texas	76011	(817) 583-6522	Ashley	Terry
Frostin City Limits, LLC	10225 Research Blvd #330	Austin	Texas	78759	(512) 986-7453	Brittany	Jeffery
Frostin City Limits, LLC	2785 Bee Cave Rd Suite 333	Austin	Texas	78746	(512) 329-8333	Brittany	Jeffery
Frostin City Limits, LLC	9600 Ih-35 South
#S-140	Austin	Texas	78748	(512) 292-1093	Brittany	Jeffery
Frostin City Limits, LLC	5400 Brodie Lane Suite 220	Austin	Texas	78745	(512) 387-9828	Brittany	Jeffery
Frostin City Limits, LLC	1201 Barbara Jordan Blvd, Suite 680	Austin	Texas	78723	(512) 616-9583	Brittany	Jeffery
Mayflour Inc.	6331 Garth Rd Suite 140	Baytown	Texas	77521	(281) 845-8481	Brittney	Pequeno
The Bundtheads, LLC	4265 Dowlen Rd	Beaumont	Texas	77706	(409) 924-0099	Trinh	Pham
Carolina Cakes LLC	13011 Shops Parkway, #500	Bee Cave	Texas	73738	(737) 316-0119	Brittany	Jeffery
NLA-Amaya, Inc	2451 Pablo Kisel Blvd Suite A	Brownsville	Texas	78526	(956) 465-1461	Michael	Amaya
Burleson Cakes LLC	140 NW John Jones Dr	Burleson	Texas	76028	(817) 426-4565	Vanessa	Sheriff
Cedar Hill Cakes LLC	352 N Hwy 67 Suite B	Cedar Hill	Texas	75104	(469) 454-5525	Ashley	Terry
Frostin City Limits, LLC	1335 E Whitestone Boulevard H800	Cedar Park	Texas	78613	(737) 201-6120	Brittany	Jeffery
Kindred Confections LLC	1713 South Texas Ave S	College Station	Texas	77840	(979) 693-1222	Alyson	Kosarek
Bluebonnet Cakes, LLC	1351 W Davis St Suite B	Conroe	Texas	77304	(936) 283-5450	Carol	Green
Wystone, LLC	5425 South Padre Island Dr Suite 167	Corpus Christi	Texas	78411	(361) 980-1000	Gail	Nguyen
Sweet Delights, LLC	9822 Fry Road Suite 170	Cypress	Texas	77433	(281) 671-0775	Hansraj	Agrawal

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
TVT Enterprises-WR	9440 Garland Rd #114	Dallas	Texas	75218	(214) 321-2253	Tien	Pham
Highland Park Cakes LLC	4264 Oak Lawn Ave	Dallas	Texas	75219	(214) 485-6006	Tara	Cooper
Desoto Cakes, LLC	39759 LBJ South Suite 420	Dallas	Texas	75237	(469) 916-8926	Ashley	Terry
WEST DALLAS CAKES, LLC	2005 Fort Worth Ave Suite 120	Dallas	Texas	75208	(214) 238-8285	Tara	Cooper
Frostin City Limits, LLC	1300 S Loop 288 #110	Denton	Texas	76205	(940) 383-4244	Brittany	Jeffery
Karibu Kwetu Enterprises	8889 Gateway Blvd W
Bldg AU4, Suite 200	El Paso	Texas	79925	(915) 260-8206	Yomi	Adejokun
Mapenzi LLC	436 Redd Rd Suite 101	El Paso	Texas	79912	(915) 990-3563	Yomi	Adejokun
Frostin City Limits, LLC	3634 Long Prairie Rd Suite 114	Flower Mound	Texas	75022	(972) 539-8282	Brittany	Jeffery
Grateful Cakes, LLC	476 S FM 548 Suite 170	Forney	Texas	75126	(469) 290-0082	Leah	Rodemeyer
ALLIANCE CAKES LLC	3251 Tracewood Way Suite 111	Fort Worth	Texas	76177	(817) 290-5585	Sadie	Smith
Elizabethtown Cakes LLC	3556 TX-114 Suite 406	Fort Worth	Texas	76177	(682) 382-5015	Sadie	Smith
Cowtown Cakes, LLC	4603 Camp Bowie	Ft Worth	Texas	76107	(817) 989-2253	Kathy	Bonds
Frostin City Limits, LLC	1003 W University Ave Suite 120	Georgetown	Texas	78628	(737) 808-7044	Brittany	Jeffery
Brazos River Cakes, LLC	1200 Waters Edge, #120	Granbury	Texas	76048	(817) 736-2055	Kathy	Bonds
TVT Mesquite LLC	3136 S.H. 161 Suite 220	Grand Prarie	Texas	75052	(945) 231-8204	Tien	Pham
DOXA Temple	201 E Central Texas Exwy Suite 750	Harker Heights	Texas	76548	(254) 213-0157	Mona	Gabriel
HNBC-Amaya Inc.	2821 W Expressway 83 Suite 300	Harlingen	Texas	78552	(956) 335-3331	Michael	Amaya
Lone Star Cakes LLC	1407 S. Voss Road	Houston	Texas	77057	(713) 552-9100	Carol	Green

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Bayou Cakes, LLC	5115 Buffalo Speedway Suite 400	Houston	Texas	77005	(713) 432-1600	Carol	Green
Sweet Delights, LLC	10123 Louetta Rd
Suite 100	Houston	Texas	77070	(281) 257-5558	Hansraj	Agrawal
Alicia's Sweets, LLC	14555 Memorial Dr Suite 200	Houston	Texas	77079	(281) 920-9693	Lisset	Sousa
Kindred Confections III, LLC	3201 N. Shepherd Drive, Suite 105	Houston	Texas	77018	(346) 537-1708	Ashley	Swansey
Alicias Sweets 2, LLC	10908 Westheimer Road	Houston	Texas	77042	(832) 699-0859	Lisset	Sousa
Alicia's Sweets, LLC	13280 Northwest Freeway Suite D	Houston	Texas	77040	(713) 673-8417	Lisset	Sousa
B2Kakes, LLC	15727 Wallisville Rd. Suite 130	Houston	Texas	77049	(281) 656-5454	Brittany	Monn
East End Kakes LLC	2929 Navigation Blvd	Houston	Texas	77003	(281) 857-8885	Brittany	Monn
Sweet Delights, LLC	6860 Hwy 6, Suite C	Houston	Texas	77084	(281) 410-5252	Hansraj	Agrawal
Firewheel Cakes LLC	8845 W Loop S Suite D	Houston	Texas	77096	(713) 588-9985	Carol	Green
Sweet Delights, LLC	19143 Katy Fwy Suite 200	Houston	Texas	77094	(281) 669-0020	Hansraj	Agrawal
Wild West Cakes, LLC	2950 Fort Worth Hwy Suite 100	Hudson Oaks	Texas	76087	(817) 609-4904	Kathy	Bonds
MLW DISCOVERY, LLC	19250 W Lake Houston Pkwy Suite I	Humble	Texas	77346	(281) 540-8040	Wendi	Walker
One Hill of a Good Cake LLC	812 N.E. Mall Blvd	Hurst	Texas	76053	(817) 440-4410	Shaun	Smith
Las Colinas Cakes, LLC	6450 N MacArthur Blvd Suite 130	Irving	Texas	75039	(469) 802-9460	Sadie	Smith
Sweet Delights, LLC	2717 Commercial Center Blvd
Suite E160	Katy	Texas	77494	(281) 394-9262	Hansraj	Agrawal
Carolina Cakes LLC	Kyle Parkway and Marketplace Ave	Kyle	Texas	78640	(737) 374-7001	Brittany	Jeffery
Analís' Sweets LLC	411 This Way St	Lake Jackson	Texas	77566	(979) 317-5355	Lisset	Sousa
Lakeside Cakes, LLC	3510 NW Centre Drive #120	Lake Worth	Texas	76135	(643) 752-6404	Kathy	Bonds

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
LCG Cakes, LLC	2019 E Del Mar Blvd Suite 300	Laredo	Texas	78041	(956) 704-9111	Laura	Garza
FRESH START CAKES, LLC	4311 Clark Blvd Suite D	Laredo	Texas	78043	(956) 609-7770	Laura	Garza
MLW Endeavors, LLC	2515 S Gulf Freeway Suite 200	League City	Texas	77573	(713) 347-0670	Wendi	Walker
Frostin City Limits, LLC	4740 State Hwy 121 Suite 200	Lewisville	Texas	75056	(214) 894-1653	Brittany	Jeffery
Frostin City Limits, LLC	360 E Round Grove Rd #860A	Lewisville	Texas	75067	(214) 396-7588	Brittany	Jeffery
DOXA Sweetcourse, LLC	303 W Loop 281 Suite 120	Longview	Texas	75605	(903) 309-5569	Mona	Gabriel
Sweet Delights, LLC	5217 98th St Suite 300	Lubbock	Texas	79424	(806) 794-2000	Hansraj	Agrawal
Frostin City Limits, LLC	11910 E US 290 Hwy WB Suite 112	Manor	Texas	78653	(512) 500-0840	Brittany	Jeffery
NBC Mansfield LLC	3141 E Broad St Suite 115	Mansfield	Texas	76063	(682) 204-0235	Tien	Pham
NLA-Amaya, Inc	3400 W Expressway 83 Bldg 700, Suite 740	McAllen	Texas	78501	(956) 631-2324	Michael	Amaya
ENBC-Amaya, LLC	7913 N. 10th St, Suite 120	McAllen	Texas	78504	(956) 877-2389	Michael	Amaya
TVT Mesquite LLC	1519 N. Town East Blvd. #400	Mesquite	Texas	75150	(469) 364-9668	Tien	Pham
Sweet Delights, LLC	3211 W Wadley Ave
#22 A	Midland	Texas	79705	(432) 689-0060	Hansraj	Agrawal
Midlothian Cakes, LLC	320 Harvest Hill Drive Suite 260	Midlothian	Texas	76065	(469) 743-8380	Ashley	Terry
DMBK New Braunfels, LLC	161 Creekside Way Suite 602	New Braunfels	Texas	78130	(830) 241-1002	Molly	Patrick
MLW ATLANTIS, LLC	21856 Market Place Drive, Suite 200	New Caney	Texas	77357	(281) 747-6242	Wendi	Walker
Sweet Delights, LLC	4901 E 42nd St Suite A-1	Odessa	Texas	79762	(432) 653-0243	Hansraj	Agrawal

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
January Baby Cakes, Inc.	6025 Crenshaw Rd Suite 101	Pasadena	Texas	77505	(281) 991-3333	Brittney	Pequeno
MLW DISCOVERY, LLC	11041 Shadow Creek Pkwy Suite 131	Pearland	Texas	77584	(713) 340-2220	Wendi	Walker
Frostin City Limits, LLC	18616 Limestone Commercial Dr Suite 200	Pflugerville	Texas	78660	(512) 717-0170	Brittany	Jeffery
PA Bakery LLC	8805 Memorial Blvd	Port Arthur	Texas	77640	(409) 282-3712	Trinh	Pham
Richardson Cakes LLC	324 W Campbell Rd	Richardson	Texas	75080	(214) 903-4401	Kathy	Rogers
Richmond Cakery LLC	10227 W Grand Parkway South Suite 104	Richmond	Texas	77407	(281) 226-9692	Tuyet	Duong
Rodemeyer Cakes, LLC	1035 E IH 30 Suite 103	Rockwall	Texas	75087	(214) 771-3333	Leah	Rodemeyer
Rosenberg Cakery, LLC	235 Minonite Road #190	Rosenberg	Texas	77469	(281) 545-7585	Tuyet	Duong
Frostin City Limits, LLC	3021 S I-35 Frontage Rd #130	Round Rock	Texas	78664	(512) 737-9467	Brittany	Jeffery
Soulshine Cakes, LLC	3701 Lakeview Parkway, Suite 100A	Rowlett, TX	Texas	75088	(972) 688-6016	Leah	Rodemeyer
Sekac Enterprises 367, LLC	3204-C Sherwood Way	San Angelo	Texas	76901	(325) 777-2880	Hali	Thompson
Ocean Green Bakeries, LLC	407 W Loop 1604 S Suite 106	San Antonio	Texas	78245	(210) 876-3611	Laura	Gonzalez
COLT Investment Holdings LLC	700 E Sonterra Blvd Suite 1105	San Antonio	Texas	78258	(210) 495-2253	Kim	Tucker
Sky Blue Bakeries Inc	11620 Bandera Rd Suite 102	San Antonio	Texas	78250	(210) 781-4676	Laura	Gonzalez
Pink Sunset Bakeries LLC	17038 Fiesta Texas Drive Building 200, suite 110	San Antonio	Texas	78256	(210) 512-9602	Laura	Gonzalez
Wildcat Bakery, LLC	10003 NW Military Highway Suite 1105	San Antonio	Texas	78231	(210) 660-3688	Andrew	Simms
INDIGO BAY BAKERIES, LLC	119 SW Loop 410 Suite 106	San Antonio	Texas	78245	(210) 904-3577	Laura	Gonzalez

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Wildcat Bakery LLC	3166 SE Military Drive Suite B105	San Antonio	Texas	78225	(726) 240-3406	Andrew	Simms
Carolina Cakes LLC	1430 N Interstate 35, Suite 102	San Marcos	Texas	78666	(737) 910-0648	Brittany	Jeffery
DMBK Enterprises LLC	8335 Agora Pkwy #106	Selma	Texas	78154	(210) 314-7621	Molly	Patrick
Frostin City Limits, LLC	837 North Creek Drive	Sherman	Texas	75092	(430) 262-5553	Brittany	Jeffery
Sweet Delights, LLC	2150 Farm to Market 2920, Suite C	Spring	Texas	77388	(281) 475-4850	Hansraj	Agrawal
Bake N Take LLC	281 Singing Oaks Ste 109	Spring Branch	Texas	78070	(830) 239-5155	Kim	Tucker
PHT Investments, LLC	1531 Hwy 6 Suite 125	Sugarland	Texas	77478	(281) 491-2253	Tuyet	Duong
DOXA Caca Mills, LLC	2320 S 31st St Suite 108	Temple	Texas	76504	(254) 335-0102	Mona	Gabriel
Bundt Coverage, LLC	242 Richmond Ranch Road	Texarkana	Texas	75503	(903) 716-5178	John	May
Sweet Delights, LLC	10868 Kuykendahl Rd Suite B	The Woodlands	Texas	77381	(281) 419-8026	Hansraj	Agrawal
DOXA Ventures, LLC	4917 S Broadway Ave	Tyler	Texas	75703	(903) 504-5366	Daniel	Gabriel
Wildcat Bakery LLC	6304 N Navarro St	Victoria	Texas	77904	(361) 233-3325	Andrew	Simms
DOXA Jam LLC	4633 S Jack Kultgen Exwy Suite 107	Waco	Texas	76706	(254) 732-1153	Mona	Gabriel
Waxahachie Cakes, LLC	1700 Dallas Hwy #170	Waxahachie	Texas	75165	(469) 310-4840	Ashley	Terry
MLW Endeavors, LLC	304 W Bay Area Blvd Suite 400	Webster	Texas	77598	(281) 332-7100	Wendi	Walker
M-AMAYA INC.	SWC Hwy 83 and Bridge	Weslaco	Texas	78596	(956) 593-1229	Michael	Amaya
Sweet Delights, LLC	3916 Kemp Blvd Suite F-1	Wichita Falls	Texas	76308	(940) 276-1046	Hansraj	Agrawal
Morrison & Clark LLC	987 W 500 N #105	American Fork	Utah	84003	(385) 265-2067	Tamara	Morrison
ClintonCakeCo	1803 W 1800 N Suite G-4	Clinton	Utah	84015	(801) 876-5215	Josh	Fernandez

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
J&K HOLDCO LLC	12271 S. Herriman Main Street	Herriman	Utah	84096	(385) 352-0500	Cyrus	DeVere
TMJM Orem, LLC	1357 S State Street	Orem	Utah	84097	(385) 270-8499	Tamara	Morrison
Pleasant View Cake Co, LLC	370 W 2650 N Suite 1	Pleasant View	Utah	84414	(801) 810-8950	Josh	Fernandez
RIVERDALE CAKE CO LLC	1140 W Riverdale Road Suite B	Riverdale	Utah	84405	(385) 240-1544	Josh	Fernandez
SL LLC, a Series of BB Cake LLC	1354 S Foothill Drive Ste B	Salt Lake City	Utah	84108	(385) 433-6505	Brad	Berrett
J&K HOLDCO LLC	10389 S State St	Sandy	Utah	84070	(801) 619-3757	Cyrus	DeVere
Corbett Cakes SF, LLC	407 E 1000 N	Spanish Fork	Utah	84660	(435) 272-4517	Mitchell	Lowe
Stone Avenue, LLC	15 S River Rd Suite 190	St. George	Utah	84790	(435) 359-0684	Kelsey	Hunt
LMM Cakes, LLC	5338 S Redwood Rd	Taylorsville	Utah	84123	(801) 988-5919	Lincoln	Fillmore
Perry Cakes LLC	135 N 500 W Suite D	West Bountiful	Utah	84010	(801) 882-2510	Shaun	Banda
LMM Cakes West Jordan, LLC	7836 South 5600 West, Suite 102	West Jordan	Utah	84118	(801) 508-4693	Lincoln	Fillmore
Nova Cake Company, LLC	4553 Duke Street	Alexandria	Virginia	22304	(571) 977-1100	Tina	Delgado
LoryKate, LLC	149 Community St	Charlottesville	Virginia	22911	(434) 484-4706	Kevin	Clarke
Bundt Cake Beauties, LLC	109 Volvo Pkwy #9	Chesapeake	Virginia	23320	(757) 772-1101	Tiffany	Hassell-Gregory
Colonial Cake Company LLC	1068 Temple Ave	Colonial Heights	Virginia	23834	(804) 324-3100	Daniel	Delgado
French Lane Enterprises, LLC	21305 Willmill Parc Dr Suite 130	Dulles	Virginia	20166	(703) 444-4244	France	Saunders
Cakes at Fair Lakes, LLC	12233 B Fair Lakes Promenade Dr	Fairfax	Virginia	22033	(571) 234-5334	Marge	Kelly
Asman Cakes 2, LLC	6286B Arlington Blvd	Falls Church	Virginia	22044	(703) 936-2450	Eduardo	Ortiz
Rappahannock Cake Company LLC	1420 Carl D Silver Pkw,	Fredericksburg	Virginia	22401	(540) 203-2393	Tina	Delgado
NOVA Cakery LLC	7324 Atlas Walk Way	Gainesville	Virginia	20155	(703) 782-9975	Brianne	Hout

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
GPS Cakes LLC	1625 E Market St.	Harrisonburg	Virginia	22801	(540) 208-2141	Kitty	Mcfarland
Nova Cake Company LLC	11845 W Broad Street	Henrico	Virginia	23233	(804) 606-6169	Tina	Delgado
Florell Enterprises LLC	332 Elden Street	Herndon	Virginia	20170	(703) 719-8782	France	Saunders
Lynchburg Bakery, LLC	19399 Forest Road Ste 4	Lynchburg	Virginia	24502	(434) 240-2369	Kitty	Mcfarland
Manassas Cakery LLC	9825 Liberia Ave, Suite 101	Manassas	Virginia	20110	(571) 778-3112	Brianne	Hout
HULL ST CAKE COMPANY LLC	13427 Hull Street Rd N	Midlothian	Virginia	23112	(804) 465-6691	Tina	Delgado
Nova Cake Company LLC	11419 Midlothian Turnpike	Midlothian	Virginia	23235	(804) 924-4216	Tina	Delgado
Sherry Bakes, LLC	12080 Jefferson Ave Suite 935	Newport News	Virginia	23606	(757) 249-3536	Brandon	Whitaker
Dana Bakes, LLC	1200 W. 25th Street Suite 201	Norfolk	Virginia	23508-2369	(757) 239-2257	Dana	Whitaker
Carytown Cake Company LLC	3528 West Cary St.	Richmond	Virginia	23221	(804) 806-3239	Tina	Delgado
Logan Street Group, LLC	7000 D Brookfield Plaza	Springfield	Virginia	22150	(703) 705-7106	Cynthia	Carmichael
ROUTE 606-STAFFORD, LLC	1425 Stafford Market Place, Suite 103	Stafford	Virginia	22556	(540) 930-6755	Cynthia	Carmichael
Bundt Cake Beauties II LLC	5840 Harbour View Boulevard Suite 400	Suffolk	Virginia	23435	(757) 922-3200	Tiffany	Hassell-Gregory
Cakes Around the Corner, LLC	129 Maple Ave W	Vienna	Virginia	22180	(571) 441-4222	Marge	Kelly
Witcor, LLC	1860 Laskin Rd Suite 130	Virginia Beach	Virginia	23454	(757) 395-4021	Brandon	Whitaker
Tingle Cakes, LLC	2216 General Booth Blvd Suite 100	Virginia Beach	Virginia	23454	(757) 540-7858	Brittany	Tingle
Sean's Dana Bakes, LLC	1039 Independence Blvd	Virginia Beach	Virginia	23455	(757) 994-1040	Dana	Whitaker
Winchester Cakery LLC	2090 S. Pleasant Valley Road; Space 30A	Winchester	Virginia	22601	(540) 281-3380	Brianne	Hout
PWC Bundt Cakes LLC	2962 Prince William Pkwy	Woodbridge	Virginia	22192	(571) 368-5577	Cynthia	Carmichael
NBC Bellevue LLC	1915 140th Ave NE Suite D3A	Bellevue	Washington	98005	(425) 484-1389	Beau	Roth
Covington NBC, LLC	27149 185th Ave SE, Suite 109	Covington	Washington	98042	(253) 867-8370	Beau	Roth

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Evergreen State Cakes-Issaquah	775 NW Gilman Blvd #C-2	Issaquah	Washington	98027	(425) 427-0722	Brian	Saunders
Taart Kirkland LLC	213 3rd Street	Kirkland	Washington	98033	(425) 979-7600	Mike	DeJong
Kitsap Bundtlettes LLC	5815 Lakewood Towne Center Suite B1	Lakewood	Washington	98499	(253) 617-4250	Breane	Martinez
Meli, LLC	19620 Highway 99 Suite 110	Lynnwood	Washington	98036	(425) 409-0162	Sushmi	Chander
Evergreen State Cakes LLC	15421 Main St #H102	Mill Creek	Washington	98012	(425) 379-0300	Brian	Saunders
Columbia River Cakes, LLC	110 Gage Blvd. Suite 200	Richland	Washington	99352	(509) 392-7196	Julie	Dawes
Kitsap Bundtlettes LLC	10600 Silverdale Way NW Suite 100	Silverdale	Washington	98383	(360) 516-1150	Breane	Martinez
Cullen Bakeries, LLC	17014 Meridian E Suite 103	South Hill	Washington	98375	(253) 315-1050	Cindy	Cullen
BATB II, Inc.	2525 E 29th Ave Suite 1B	Spokane	Washington	99223	(509) 535-4864	Annamarie	Megrdochian
BATB II, Inc.	9706 N. Newport Hwy, Suite 29	Spokane	Washington	99218	(509) 204-5435	Annamarie	Megrdochian
CaSea John LLC	17401 Southcenter Parkway Suite 121	Tukwila	Washington	98188	(206) 451-2331	Casey	Hou
SDLMS Incorporated	902 SE 164th Ave Suite 100	Vancouver	Washington	98683	(360) 719-2358	London	Murray-Schroer
Treehouse Foods PB LLC	415 Cabela Dr	Triadelphia	West Virginia	26059	(304) 810-2488	Gene	Dinkens
Asman Cakes LLC	18000 W Bluemound Rd Suite G	Brookfield	Wisconsin	53045	(262) 794-0119	Faisal	Raja
Asman Cakes LLC	2798 Heritage Drive	Delafield	Wisconsin	53018	(262) 688-5298	Faisal	Raja
Bina's Bakery Inc.	383A W Brown Deer Rd	Fox Point	Wisconsin	53217	(414) 877-0828	Abed	Khatib
Majicakes LLC	2621 S. Oneida St. Suite #102	Green Bay	Wisconsin	54304	(920) 301-6353	Jill	McGrath
Asman Cakes LLC	7450 W Holmes Avenue	Greenfield	Wisconsin	53220	(414) 310-9990	Faisal	Raja
Two Sweet Cakes, LLC	7414 Mineral Point Rd	Madison	Wisconsin	53717	(608) 949-9370	Jacqueline	Schuster

Franchisee Name	Street Address	City	State	Zip Code	Bakery Phone	Owner First Name	Owner Last Name
Theory of a Cake House, LLC	9740 76th Suite 108	Pleasant Prairie	Wisconsin	53158	(262) 299-5570	Kim	Racine
Asman Cakes LLC	12110 W Burleigh St	Wauwatosa	Wisconsin	53222	(414) 710-1439	Faisal	Raja

SIGNED BUT UNOPENED US FRANCHISEES AS OF DECEMBER 28, 2025

Bakery Number	Franchise ID	City	State	Franchisee Entity Name	Bakery Phone
991	0991 - Athens, AL	Athens	Alabama	Celebration Cakes, LLC	TBD
1008	1008 - Dothan, AL	Dothan	Alabama	Hole Lot of Cakes Inc.	(334) 483-0210
934	0934 - South Chandler, AZ	Chandler	Arizona	SSOH Cake Chandler LLC	(480) 470-4111
519	0519 - Phoenix North, AZ	Phoenix	Arizona	Joyful Cakes LLC	TBD
1275	1275 - Russellville, AR	Russellville	Arkansas	Circle Cake Co, LLC	(479) 349-5270
1079	1079 - South Bakersfield, CA	Bakersfield	California	Bites of Joy	(661) 629-7210
865	0865 - Eastvale, CA	Eastvale	California	Cake It Easy, LLC	(909) 935-2253
970	0970 - Garden Grove, CA	Garden Grove	California	GSP CAKES LLC	(657) 233-2822
642	0642 - Hollywood, CA	Hollywood	California	Baking Bundts LLC	TBD
955	0955 - Livermore, CA	Livermore	California	Vegarose, LLC	(925) 431-6990
903	0903 - Lodi, CA	Lodi	California	Makin Cake Inc.	(209) 926-2253
626	0626 - Merced, CA	Merced	California	J.T. Golf Enterprises, Inc.	(209) 934-3770
1088	1088 - Norco, CA	Norco	California	Frosted Love Inc.	(951) 620-3750
1235	1235 - Oceanside, CA	Oceanside	California	NBC Corporate Bakeries, LLC	TBD
1181	1181 - Santa Clara, CA	Santa Clara	California	Fusion Juices, Inc.	TBD
544	0544 - Vacaville, CA	Vacaville	California	N/A	TBD
1323	1323 - Yuba City, CA	Yuba City	California	Yuba City Cakes, Inc.	TBD
1389	1389 - North Colorado Springs, CO	Colorado Springs	Colorado	N/A	TBD
1251	1251 - Danbury, CT	Danbury	Connecticut	N/A	TBD
1153	1153 - Middletown, DE	Middletown	Delaware	Swanderful Middletown LLC	(302) 232-8020
394	0394 - Bradenton, FL	Bradenton	Florida	Celebration Cakes, LLC.	TBD
877	0877 - Cape Coral, FL	Cape Coral	Florida	Bundts Of Cape Coral, Inc	(239) 800-8920
1396	1396 - Cutler Bay, FL	Cutler Bay	Florida	Legacy NBC Holdings LLC	TBD
998	0998 - Deland, FL	Deland	Florida	MILA, LLC	TBD
636	0636 - Lake Nona, FL	Lake Nona	Florida	N/A	TBD
1205	1205 - Westchester, FL	Westchester	Florida	Manncap Cakes FL, LLC	TBD
891	0891 - Covington, GA	Covington	Georgia	Celebration Cakes, LLC.	TBD
1226	1226 - South Decatur, GA	Decatur	Georgia	Asman Cakes 4, LLC	TBD
869	0869 - East Cobb, GA	East Cobb	Georgia	N/A	TBD

Bakery Number	Franchise ID	City	State	Franchisee Entity Name	Bakery Phone
527	0527 - Coeur d'Alene, ID	Coeur d'Alene	Idaho	BATB III, Inc.	TBD
1066	1066 - Decatur-Forsyth, IL	Decatur-Forsyth	Illinois	N/A	TBD
845	0845 - Round Lake, IL	Round Lake	Illinois	Blair Bakery, LLC	TBD
547	0547 - West Loop, IL	West Loop	Illinois	Cake Matters IV, Inc	TBD
1136	1136 - Bloomington, IN	Bloomington	Indiana	N/A	TBD
1124	1124 - West Kansas City, KS	West Kansas City	Kansas	Vantedge Cakes LLC	TBD
1085	1085 - Elizabethtown, KY	Elizabethtown	Kentucky	Elizabethtown Cakes LLC	(270) 975-4950
1279	1279 - Georgetown, KY	Georgetown	Kentucky	Great Cakes Georgetown, LLC	TBD
1224	1224 - Paducah, KY	Paducah	Kentucky	2nd Cake Joint LLC	TBD
1180	1180 - Alexandria, LA	Alexandria	Louisiana	JuJu's Bundts, LLC	TBD
732	0732 - Bowie, MD	Bowie	Maryland	Northpointe Three LLC	TBD
1119	1119 - Greenbelt, MD	Greenbelt	Maryland	BD Enterprises, LLC	TBD
1096	1096 - Leominster, MA	Leominster	Massachusetts	Leominster Bundts LLC	TBD
915	0915 - Natick, MA	Natick	Massachusetts	We Love Bundt Cakes LLC	TBD
814	0814 - West Lansing, MI	West Lansing	Michigan	Abundtance LLC	TBD
1288	1288 - Bozeman, MT	Bozeman	Montana	N/A	TBD
1150	1150 - Clifton, NJ	Clifton	New Jersey	N/A	TBD
1023	1023 - Flemington, NJ	Flemington	New Jersey	Sweet Delights NJ LLC	(908) 628-2026
590	0590 - Manahawkin, NJ	Manahawkin	New Jersey	N/A	TBD
1276	1276 - Newton, NJ	Newton	New Jersey	Wunder Family Partners, Inc.	(862) 389-4150
1261	1261 - Rio Rancho, NM	Albuquerque	New Mexico	Cakebites LLC	TBD
1141	1141 - Huntington, NY	Huntington	New York	Go Sisters Sweet Treats, INC.	TBD
1308	1308 - Brier Creek, NC	Brier Creek	North Carolina	NBC Carolina Holdings, LLC	TBD
1025	1025 - Hendersonville, NC	Hendersonville	North Carolina	N/A	TBD
1353	1353 - North Durham, NC	North Durham	North Carolina	N/A	TBD
1314	1314 - Medina, OH	Medina	Ohio	N/A	TBD
1158	1158 - Mulberry, OH	Mulberry	Ohio	Treehouse Foods PB LLC	TBD
1081	1081 - Streetsboro, OH	Streetsboro	Ohio	N/A	TBD
447	0447 - Midwest City, OK	Midwest City	Oklahoma	MSTS LLC	TBD
1419	1419 - Muskogee, OK	Muskogee	Oklahoma	Jimmy Cakes, LLC	TBD
653	0653 - Montgomeryville, PA	Montgomeryville	Pennsylvania	Philly Phamily Bakeries, LLC	TBD

Bakery Number	Franchise ID	City	State	Franchisee Entity Name	Bakery Phone
1355	1355 - State College, PA	State College	Pennsylvania	N/A	TBD
1106	1106 - Whitehall, PA	Whitehall	Pennsylvania	Keystone Summit Ventures Corp.	TBD
875	0875 - Easley, SC	Easley	South Carolina	N/A	TBD
1095	1095 - North Charleston, SC	North Charleston	South Carolina	AD Cakes Company, LLC	(843) 619-2422
987	0987 - West Spartanburg, SC	West Spartanburg	South Carolina	N/A	TBD
1144	1144 - Cookeville, TN	Cookeville	Tennessee	Frosted Occasions LLC	(931) 219-6620
1301	1301 - Stout - D1 Nashville	Nashville	Tennessee	NBC Bakeries TN, LLC	TBD
1278	1278 - Bedford, TX	Bedford	Texas	N/A	TBD
624	0624 - Boerne, TX	Boerne	Texas	White Sands Bakeries, LLC	(830) 375-5755
945	0945 - Calallen, TX	Calallen	Texas	Wystone, LLC	TBD
1130	1130 - Cleburne, TX	Cleburne	Texas	Cleburne Cakes LLC	(817) 330-1050
1356	1356 - Fulshear, TX	Fulshear	Texas	N/A	TBD
1102	1102 - Humble-FM 1960, TX	Humble	Texas	MLW Apollo, LLC	(713) 587-6462
1209	1209 - Portland, TX	Portland	Texas	Wystone, LLC	(361) 247-4980
1132	1132 - Terrell, TX	Terrell	Texas	N/A	TBD
990	0990 - Hampton, VA	Hampton	Virginia	Jess Bakes LLC	TBD
911	0911 - Salem, VA	Salem	Virginia	Salem Bakery LLC	TBD
1401	1401 - Williamsburg, VA	Williamsburg	Virginia	N/A	TBD
985	0985 - Redmond, WA	Redmond	Washington	Taart Kirkland LLC	TBD
810	0810 - Tacoma, WA	Tacoma	Washington	Kitsap Bundtlettes LLC	TBD
1223	1223 - Yakima, WA	Yakima	Washington	N/A	TBD
1350	1350 - Appleton West, WI	Appleton	Wisconsin	N/A	TBD
1117	1117 - Janesville, WI	Janesville	Wisconsin	N/A	TBD

EXHIBIT G TO THE DISCLOSURE DOCUMENT
FRANCHISEES WHO HAVE LEFT THE SYSTEM

The following franchises had their franchise agreements terminated, reacquired, or transferred in 2025:

TERMINATED

Amy Long and Pauline Dumas
Boulder, CO
(303) 847-6088

REACQUIRED BY FRANCHISOR

NONE

TRANSFERRED

Alabama

Ayesha Patel & Kumar Patel
Huntsville, AL, Madison, AL, Athens, AL (3)
(256) 652-0001

Arizona

Jan & Mark Newton
Queen Creek, AZ, East Mesa, AZ, Gilbert, AZ (3)
(425) 214-3535

Kay & Bruce Stubbs
Tucson, AZ, Tucson-Oro Valley, AZ (2)
(214) 551-9679

California

Jeff Tropple & Elle Koch
La Quinta, CA & Palm Desert, CA (2)
(760) 805-5694

Tate Parker
Temecula, CA (1)
(702) 682-7028

Jane Pang
Daly City, CA (1)
(415) 205-8888

Anh Le, Cuong Nguyen, Curtis Hatamoto, Joan Le
La Vern, CA (1)
(714) 366-5935

Anh Le, Joan Le, Khanh Le, Thy Le
Rancho Cucamonga, CA **(1)**
(714) 366-5935

Keith & Lara Bussey
Chico, CA **(1)**
(817) 999-5172

Bonnie & Jeff Abel
West Hills, CA, Glendale, CA, Burbank, CA **(3)**
(818) 522-4331

Jennifer & Zachary Zeidler
Valencia, CA, Granada Hills, CA **(2)**
(661) 222-9882

Ralph & Carol Basch
Millbrae-Burlingame, CA, San Carlos, CA **(2)**
(650) 245-0132

Waverly Kenny-Newton, Jan & Mark Newton
Santa Rosa, CA **(1)**
(425) 214-3636

Annamarie Megrđichian & Misty LaForce
Riverside, CA, Redlands, CA, Beaumont, CA, Moreno Valley, CA, San Clemente, CA **(5)**
(469) 500-1074

Justin and Marcie Marmon
Thousand Oaks, CA **(1)**
(805) 395-0148

Tom & Terre Downey
Santa Maria, CA & Santa Barbara-Goleta, CA **(2)**
(805) 302-3975

Blaine Tripp, Dena Tripp and Jim Keller
Laguna Hills, CA **(1)**
(702) 596-8855

Colorado

Douglas Kensall & Nashonna Windsor
Colorado Springs-East, CO & Colorado Springs-West, CO **(2)**
(719) 491-8190

Connecticut

Ann & Anthony Folger
Stamford, CT **(1)**
(432) 553-2000

Florida

John & Monica Reckert

Doral, FL, Aventura, FL, Miami Pinecrest, FL, Miami Kendall, FL **(4)**
(305) 790-3037

Cameron Diviak

Coral Springs, FL, Fort Lauderdale, FL, Wellington-Royal Palm Beach, FL, Palm Beach Gardens, FL,
Boca Raton, FL, Boynton Beach, FL **(6)**
(916) 798-0351

Scott Loden & Jon Frazee

St. Petersburg, FL **(1)**
(727) 490-7336

Chip & Maureen Funk

Clearwater, FL, Tampa-South, FL **(2)**
(813) 679-6183

Amber & Derrick Robinson

Ocala-West, FL, Gainesville, FL **(2)**
(352) 359-4104

Georgia

Carlie Shabazz

Central Atlanta, GA, Tucker, GA **(2)**
(347) 247-5121

Illinois

Todd & Ashley Davies

Wheaton, IL **(1)**
(910) 322-4617

Faisal Raja

Geneva, IL, Shorewood, IL, Wheaton, IL, Yorkville, IL, Naperville, IL **(5)**
(773) 531-7743

Indiana

Carlos Bolden, Erin Bolden, Corliss Vaughn, Thomas Vaughn

South Bend-Mishawaka, IN **(1)**
(574) 413-9040

Massachusetts

Ralph Barton

Newton, MA & Burlington, MA **(2)**
(310) 633-4963

Mississippi

Amy Lupo
Olive Branch, MS, Oxford, MS (2)
(901) 277-7562

Montana

Brett & Emily Cook
Billings, MT (1)
(406) 969-8408

Nevada

Shele Faretto & Eddie Silveira
Reno, NV (1)
(775) 544-0908

New Jersey

Colleen Terracciano
Morristown, NJ (1)
(973) 477-0466

Funke Olayinka & Seyi Amele
Wayne, NJ (1)
(973) 715-0670

New Mexico

Barbara Torres
Las Cruces, NM (1)
(505) 450-6950

North Carolina

PJ & Traci Moore
High Point, NC, Burlington, NC, Winston-Salem, NC (3)
(910) 358-0301

Betsy & Drew Lamb
Monroe, NC, Marvin, NC (2)
(704) 619-8786

Nathan Gilliam, Charles Gilliam & Juliana Lucas
Holly Springs, NC, Cary-Morrisville, NC (2)
(850) 842-8048

Ohio

Carey Greiner
Mason, OH & Liberty Township, OH (2)
(513) 368-3621

Dennis Looney
Mayfield Heights, OH, Amherst, OH, Mentor, OH, South Euclid, OH, Avon, OH, Strongsville, OH **(6)**
(440) 590-0974

Amy & Jay DeLuca
Columbus-Gahanna, OH, Westerville, OH, Reynoldsburg-Pickerington, OH **(3)**
(817) 894-5662

Pam Teller
Cincinnati, OH **(1)**
(615) 533-8290

Tennessee

Amy Lupo
Memphis, TN, Cordova, TN, Collierville, TN, Millington, TN, Jackson, TN **(5)**
(901) 277-7562

Amy & Jay DeLuca
Nashville, TN, Franklin-Cool Springs, TN, Murfreesboro, TN, Brentwood, TN, Smyrna, TN **(5)**

Texas

Bindya Patel
Houston-Cypress, TX, Katy, TX, Houston-Woodlands, TX, Houston-Northwest, TX, Katy-Westgate, TX,
Houston-Copperfield, TX, Spring, TX **(7)**
(281) 222-0450

Debra Holt
Odessa, TX & Midland, TX **(2)**
(432) 661-2972

Elizabeth Wright
Lubbock, TX **(1)**
(806) 789-9911

Jim Sheahan
Flower Mound, TX, Denton, TX, Lewisville, TX, Sherman, TX, The Colony, TX **(5)**
(214) 868-2814

Kandi & Jason Bubonic
Arlington-North, TX **(1)**
(618) 322-4278

Utah

Benetton Hunt, Kelsey Hunt, Kelly Clayton & Claudia Clayton
Spanish Fork, UT **(1)**
(435) 229-2925

Virginia

Katie Lewis

Arlington-Seven Corners, VA **(1)**

(703) 508-0121

Wisconsin

Mike Dejong

Wauwatosa, WI & Lake Country, WI **(2)**

(262) 955-4497

EXHIBIT H TO THE DISCLOSURE DOCUMENT
STATE SPECIFIC ADDENDUM

H-1

**ADDENDUM TO DISCLOSURE DOCUMENT
FOR
CALIFORNIA, HAWAII, ILLINOIS, INDIANA, MARYLAND, MICHIGAN, MINNESOTA,
NEW YORK, RHODE ISLAND, SOUTH DAKOTA, VIRGINIA, WASHINGTON, AND
WISCONSIN**

The following provision applies only to franchisees and franchised Bakeries that are subject to the state franchise disclosure laws in California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and/or Wisconsin:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

EXHIBIT H TO THE DISCLOSURE DOCUMENT

ADDENDUM TO NBC FRANCHISOR LLC DISCLOSURE DOCUMENT REQUIRED BY THE STATE OF CALIFORNIA

CALIFORNIA APPENDIX

1. California Business and Professions Code Sections 20000 through 20043 provide rights to you concerning termination or non-renewal of a franchise. If the Franchise Agreement contains provisions that are inconsistent with the law, the law will control.
2. The Franchise Agreement provides for termination upon bankruptcy. This provision may not be enforceable under Federal Bankruptcy Law (11 U.S.C.A. Sec. 101 et seq.).
3. The Franchise Agreement contains covenants not to compete which extend beyond the termination of the agreement. These provisions may not be enforceable under California law.
4. Section 31125 of the California Corporation Code requires the franchisor to provide you with a disclosure document before asking you to agree to a material modification of an existing franchise.
5. The following paragraph is added to the end of Item 6 of the disclosure document:

A. Liquidated Damages Provision:

The Franchise Agreement contains a liquidated damages clause. Under California Civil Code Section 1671, certain liquidated damages clauses are unenforceable.
6. Item 6 of the disclosure document is hereby revised to note that the highest interest rate allowed in California is 10%.
7. Neither the franchisor, any person or franchise broker in Item 2 of the disclosure document is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 79a et seq., suspending or expelling such persons from membership in such association or exchange.
8. The franchise agreement requires binding arbitration, which will occur in Texas. Prospective franchisees are encouraged to consult private legal counsel to determine the applicability of California and federal laws (such as Business and Professions Code Section 20040.5 Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California.
9. The Franchise Agreement requires application of the laws of Texas. This provision may not be enforceable under California law.
10. You must sign a general release if you renew or transfer your franchise. California Corporation Code 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code 31000 through 31516). Business and Professions Code 20010 voids a waiver

of your rights under the Franchise Relations Act (Business and Professions Code 20000 through 20043).

11. THE TERRITORY IS NOT EXCLUSIVE. YOU MAY FACE COMPETITION FROM OTHER FRANCHISEES, FROM FRANCHISOR OWNED OUTLETS OR FROM OTHER CHANNELS OF DISTRIBUTION OR COMPETITIVE BRANDS FRANCHISOR CONTROLS.
12. THE FRANCHISE AGREEMENT CONTAINS PROVISIONS THAT LIMIT FRANCHISEE'S RIGHTS AND MAY NOT BE ENFORCEABLE IN CALIFORNIA INCLUDING BUT NOT LIMITED TO A TIME LIMIT TO RAISE CLAIMS AGAINST THE FRANCHISOR, LIMITATION OF DAMAGES AND WAIVER OF JURY TRIAL.
13. THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT.
14. OUR WEBSITE, www.nothingbundtcakes.com, HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF CORPORATIONS at www.dfpi.ca.gov.
15. No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on behalf of us. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20____.

ATTEST

NBC FRANCHISOR LLC

Witness

By:_____
Name:_____
Title:_____

FRANCHISEE:

Witness

EXHIBIT H TO THE DISCLOSURE DOCUMENT

ADDENDUM TO NBC FRANCHISOR LLC DISCLOSURE DOCUMENT REQUIRED BY THE STATE OF HAWAII

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF REGULATORY AGENCIES OR A FINDING BY THE DIRECTOR OF REGULATORY AGENCIES THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING. THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE OFFERING CIRCULAR, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE. THIS OFFERING CIRCULAR CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

1. Item 17 shall be supplemented by the addition of the following language at the end of the Item:

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by us, any franchise seller, or any other person acting on our behalf. This provision supersedes any other term of any document executed in connection with the franchise.

2. Exhibit J (Franchisee Disclosure Acknowledgment Statement) to the Franchise Disclosure Document is hereby deleted in its entirety.

**ADDENDUM TO THE NBC FRANCHISOR LLC
DISCLOSURE DOCUMENT, FRANCHISE AGREEMENT,
AND DEVELOPMENT RIGHTS RIDER REQUIRED BY THE STATE OF ILLINOIS**

1. The following item must be included within the disclosure document and shall replace the language that is in the disclosure document itself:

Section 4, Jurisdiction and Venue, of the Illinois Franchise Disclosure Act of 1987 (“Act”) states that “any provision in the franchise agreement which designates jurisdiction or venue in a forum outside of this State is void with respect to any cause of action which otherwise is enforceable in this State, provided that a franchise agreement may provide for arbitration in a forum outside of this State.” This Section of the Act replaces any contradictory language contained in the Franchise Agreement and Development Rights Rider.

2. Texas law governs the Franchise Agreement. However, the foregoing choice of law should not be considered a waiver of any right conferred upon you by the provisions of the Illinois Franchise Disclosure Act of 1987 and the Rules and Regulations under the Act with respect to the offer and sale of a franchise and the franchise relationship. Where required under Illinois law, the laws of the State of Illinois will govern.

3. Any releases and/or waivers that we request you to sign must conform with Section 41, Waivers Void, of the Illinois Franchise Disclosure Act of 1987 which states that “any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with any provision of this Act or any other law of this State is void. This Section shall not prevent any person from entering into a settlement agreement or executing a general release regarding potential or actual lawsuit filed under any of the provisions of this Act, nor shall it prevent the arbitration of any claim pursuant to the provisions of Title 9 of the United States Code.”

4. Under Illinois law at 200.608, Jurisdiction and Venue, a franchise agreement may not provide for a choice of law of any state other than Illinois. The Summary column of Items 17(v) and (w) of the disclosure document are amended to state “Illinois law”. The appropriate sections of the Franchise Agreement and Development Rights Rider are amended accordingly.

5. Section 20 of the Franchise Agreement is amended to comply with Section 27, Periods of Limitation, under the Illinois Franchise Disclosure Act, in that no action for liability under the Illinois Franchise Disclosure Act shall be maintained unless brought before the expiration of 3 years from the occurrence of the facts giving rise to such claim or action, within 1 year after you become aware of the facts or circumstances indicating you may have a claim for relief, 90 days after delivery to you of a written notice disclosing the violation, whichever shall first expire.

6. Item 17(g) of the disclosure document, Article XVII of the Franchise Agreement and Section 8 of the Development Rights Rider are amended by changing the time frame to cure defaults, excluding defaults for safety or security issues, to 30 days.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20__.

ATTEST

NBC FRANCHISOR LLC

Witness

By:_____
Name:_____
Title:_____

FRANCHISEE:

Witness

**AMENDMENT TO NBC FRANCHISOR LLC
FRANCHISE AGREEMENT AND DEVELOPMENT RIGHTS RIDER
REQUIRED BY
THE STATE OF MARYLAND**

In recognition of the requirements of the Maryland Franchise Registration and Disclosure Law, MD Ann. Code art. 56, Sections 345-365D, the parties to the attached NBC Franchisor LLC Franchise Agreement or Development Rights Rider agree as follows:

1. Section 3.1 of the Franchise Agreement and Section 5 of the Development Rights Rider will be amended by the addition of the following language to the end of those respective Sections:

Based upon the financial information submitted, the Commissioner has determined that all fees paid to the franchisor by the franchisee, including payments for goods and services received from the franchisor before the business opens, shall be deferred pending satisfaction of all of the franchisor's pre-opening obligations to the franchisee. In addition, all development fees and initial payments by developers shall be deferred until the first franchise under the Development Rights Rider opens.

2. Sections 2.2(h) and 17.4(k) of the Franchise Agreement will be supplemented by the addition of the following language to the end of those respective Sections:

; pursuant to Maryland law, any general release required of the franchisee/developer as a condition of renewal, sale, assignment and/or transfer shall not apply to any release from liability under the Maryland Franchise Registration and Disclosure Law. The sections of this Agreement which contradict this Code provision are amended accordingly.

3. Sections 19.2 and 19.5 of the Franchise Agreement are supplemented as follows:

; provided, however, that franchisee/developer may file a lawsuit alleging a cause of action arising under the Maryland Franchise Registration and Disclosure Law in any court of competent jurisdiction in the State of Maryland.

4. Section 19.8 of the Franchise Agreement is supplemented by the addition of the following:

; provided however, that any limitation on the period of time mediation and/or litigation claims must be brought will not act to reduce the 3-year statute of limitations afforded a franchisee for bringing a claim arising under the Maryland Franchise Registration and Disclosure Law.

5. The Franchise Agreement shall be supplemented by addition of the following:

Any acknowledgements or representations of the franchisee and/or developer which disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Franchise Law are not intended to nor will they act as a release,

estoppels, or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

6. Each provision of this Amendment shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Maryland Franchise Registration and Disclosure Law are met independently without reference to this Amendment.

IN WITNESS WHEREOF, the parties hereto have duly executed this Amendment to the Franchise Agreement in duplicate on the date first above written.

ATTEST

NBC FRANCHISOR LLC

Witness

By:_____
Name:_____
Title:_____

FRANCHISEE:

Witness

**ADDENDUM TO NBC FRANCHISOR LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF MARYLAND**

For franchises and franchisee/developers subject to the Maryland Franchise Registration and Disclosure Law, the following information replaces or supplements, as the case may be, the corresponding disclosures in the main body of the text of the NBC Franchisor LLC Franchise Disclosure Document:

Item 5.

Based upon the financial information submitted, the Commissioner has determined that all fees paid to the franchisor by the franchisee, including payments for goods and services received from the franchisor before the business opens, shall be deferred pending satisfaction of all of the franchisor's pre-opening obligations to the franchisee. In addition, all development fees and initial payments by developers shall be deferred until the first franchise under the Development Rights Rider opens.

Item 17.

The Franchise Agreement provides that NBC Franchisor LLC may terminate these Agreements, as applicable, if you voluntarily or involuntarily file for bankruptcy, as described in the "Summary of Cause Defined" (provision (h.)). This provision may not be enforceable under federal bankruptcy law.

Any general release signed as a condition to renewal, sale, assignment, or transfer of these Agreements shall not release Franchisor from any liability imposed by the Maryland Franchise Registration and Disclosure Law.

Section 14-226 of the Maryland Franchise Registration and Disclosure Law prohibits a franchisor from requiring a prospective franchisee to agree to any release, estoppel or waiver of liability as a condition of purchasing a franchise. To the extent that the Franchise Agreement or Development Rights Rider may require you to disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Maryland Franchise Registration and Disclosure Law in order to purchase your franchise, it is hereby amended to state that such representations are not intended to nor shall they act as a release, estoppel or waiver of any liability under the Maryland Franchise Registration and Disclosure Law.

Section 14-216(c)(25) of the Maryland Franchise Registration and Disclosure Law requires the franchisor to file an irrevocable consent to be sued in Maryland. Accordingly, the Summary of the Choice of Forum (provision (v.)) is amended to provide that you may file a lawsuit alleging a cause of action arising under the Maryland Franchise Registration and Disclosure Law in any court of competent jurisdiction within the State of Maryland.

Section 14-227 of the Maryland Franchise Registration and Disclosure Law provides that any action brought under the Maryland Franchise Registration and Disclosure Law must be brought within three years after the grant of the franchise.

**ADDENDUM TO DISCLOSURE DOCUMENT, FRANCHISE AGREEMENT AND
DEVELOPMENT RIGHTS RIDER
FOR THE STATE OF MINNESOTA**

This addendum to the disclosure document is agreed to this ____ day of _____, 20__, and effectively amends and revises said disclosure document and Franchise Agreement and Development Rights Rider as follows:

THESE FRANCHISES HAVE BEEN REGISTERED UNDER THE MINNESOTA FRANCHISE ACT. REGISTRATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE COMMISSIONER OF COMMERCE OF MINNESOTA OR A FINDING BY THE COMMISSIONER THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE MINNESOTA FRANCHISE ACT MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WHICH IS SUBJECT TO REGISTRATION WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, AT LEAST 7 DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST 7 DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION, BY THE FRANCHISEE, WHICHEVER OCCURS FIRST, A COPY OF THIS PUBLIC OFFERING STATEMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE FRANCHISE. THIS PUBLIC OFFERING STATEMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR AN UNDERSTANDING OF ALL RIGHTS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

1. The “**Special Risks to Consider About *This Franchise***” page is revised to include the following risk factors:

Financial Condition. The Franchisor’s financial condition as reflected in the financial statements (see Item 21) calls into question the Franchisor’s financial ability to provide services and support to you.

2. Item 13 of the disclosure document and Article 6 of the Franchise Agreement are amended by the addition of the following language to the original language that appears therein:

“In accordance with applicable requirements of Minnesota law, Franchisor shall protect Franchisee’s right to use the trademarks, service marks, trade names, logotypes or other commercial symbols and/or shall indemnify Franchisee from any loss, costs or expenses arising out of any claim, suit or demand regarding such use.”

3. Item 17 of the disclosure document and Article 15 of the Franchise Agreement are amended by the addition of the following language to the original language that appears therein:

“Minnesota law provides franchisees with certain termination and non-renewal rights. Minnesota Stat. Sec. 80c.14, Subd.3, 4 and 5 require, except in certain specified cases, that a franchisee be given 90 days’ notice of termination (with 60 days to cure) and 180 days’ notice for non-renewal of the disclosure document.”

3. Item 17 of the disclosure document and Article 20 of the Franchise Agreement are amended by the addition of the following language to the original language that appears therein:

“Minn. Stat. Sec. 80C.21 and Rule 2860.4400J prohibit the franchisor from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring the franchisee to consent to liquidated damages, termination penalties or judgment notes. In addition, nothing in the Franchise Disclosure Document or agreements can abrogate or reduce any of the franchisee’s rights as provided for in Minnesota Statutes, Chapter 80C, or franchisee’s rights to any procedure, forum, or remedies provided for by the laws of jurisdiction.”

4. Item 17 of the disclosure document and Sections 2.2 and 17.4 of the Franchise Agreement are amended by the addition of the following language to the original language that appears therein:

“Minn. Rule 2860.4400D prohibits us from requiring you to assent to a general release.”

5. Any reference to liquidated damages in the Franchise Agreement is hereby deleted in accordance with Minn. Rule 2860.4400J which prohibits requiring you to consent to liquidated damages.

6. Article 20 of the Franchise Agreement is hereby deleted in accordance with Minn. Rule 2860.4400J which prohibits waiver of a jury trial.

7. Section 19.8 of the Franchise Agreement regarding Limitations of Claims is hereby amended to comply with Minn. Stat. §80C.17, Subd. 5.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20____.

ATTEST

NBC FRANCHISOR LLC

Witness

By: _____
Name: _____
Title: _____

FRANCHISEE:

Witness

ADDENDUM TO NBC FRANCHISOR LLC
DISCLOSURE DOCUMENT REQUIRED BY THE STATE OF NEW YORK

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR RESOURCES OR INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN ANYTHING IN THIS FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE APPROPRIATE STATE OR PROVINCIAL AUTHORITY.

THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS THAT ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following language is added to the end of Item 3 of the Franchise Disclosure Document:

Except as provided above, the following applies to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

- A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business, that are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.
- C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10-years immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

- D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following language is added to the end of the “Summary” sections of Item 17(c), titled Requirements for a franchisee to renew or extend, and Item 17(m), titled Conditions for franchisor approval of transfer:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; this proviso intends that the non-waiver provisions of General Business Law Sections 687(4) and 687(5) be satisfied.

4. The following language replaces the “Summary” section of Item 17(d) of the Franchise Disclosure Document, titled Termination by franchisee:

You may terminate the agreement on any grounds available by law.

5. The following language is added to the end of the “Summary” sections of Item 17(v), titled Choice of forum, and Item 17(w), titled Choice of law:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

6. Franchisee Questionnaires and Acknowledgements. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. Receipts. Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the time period a Franchise Disclosure Document (offering prospectus) must be provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earliest of the first personal meeting or ten (10) business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship.

**AMENDMENT TO THE NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
REQUIRED BY THE STATE OF NEW YORK**

In recognition of the requirements of Article 33 of the General Business Law of the State of New York, the parties to the NBC Franchisor LLC Franchise Agreement agree as follows:

1. Sections 2.2(h) and 17.4(k) of the Franchise Agreement will be supplemented by adding the following language at the end of the Sections:

provided, however, that all rights enjoyed by Franchisee/developer and any causes of action arising in franchisee/developer's favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this provision that the non-waiver provisions of Sections 687.4 and 687.5 of the General Business Law be satisfied;

2. Section 19.2 of the Franchise Agreement shall be supplemented by the addition of the following language at the end of the Section:

However, the foregoing choice of law shall not be considered a waiver of any right conferred upon franchisee/developer by the provisions of Article 33 of the General Business Law of the State of New York.

3. Each provision of this Amendment shall be effective only to the extent that the jurisdictional requirements of the General Business Law of the State of New York, Sections 680-695, with respect to each such provision, are met independent of this Amendment. This Amendment shall have no force or effect if such jurisdictional requirements are not met.

IN WITNESS WHEREOF, the parties hereto have duly executed this Amendment to the Franchise Agreement in duplicate on the date indicated below.

ATTEST

NBC FRANCHISOR LLC

Witness

By: _____
Name: _____
Title: _____

FRANCHISEE:

Witness

**AMENDMENT TO NBC FRANCHISOR LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE COMMONWEALTH OF VIRGINIA**

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document for NBC Franchisor LLC for use in the Commonwealth of Virginia shall be amended as follows:

1. Item 17.h. of the Franchise Disclosure Document shall be amended to add the following:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act (the “**Act**”), it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default or termination stated in the Franchise Agreement does not constitute “reasonable cause,” as that term may be defined in the Act or the laws of Virginia, that provision may not be enforceable.

2. Item 17.r. of the Franchise Disclosure Document shall be amended to add the following:

Effective as of July 31, 2026, under subdivision A 4 of § 13.1-563 of the Act, it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

3. Item 17.w. of the Franchise Disclosure Document shall be amended to add the following:

Effective as of July 31, 2026, under subsection D of § 13.1-559 of the Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.

**AMENDMENT TO THE NBC FRANCHISOR LLC
FRANCHISE AGREEMENT
FOR USE IN VIRGINIA**

THIS AMENDMENT IS TO BE SIGNED ONLY IF THE FRANCHISE AGREEMENT TO WHICH IT RELATES IS SIGNED ON OR AFTER JULY 1, 2026.

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Agreement for NBC Franchisor LLC for use in the Commonwealth of Virginia shall be amended as follows:

1. Effective July 1, 2026, the Virginia Retail Franchising Act provides as follows:

Under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.

2. Under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.

IN WITNESS WHEREOF, the parties hereto have duly executed this Amendment to the Franchise Agreement in duplicate on the date indicated below.

ATTEST

NBC FRANCHISOR LLC

Witness

By: _____
Name: _____
Title: _____

FRANCHISEE:

Witness

WASHINGTON ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT, THE FRANCHISE AGREEMENT, AND ALL RELATED AGREEMENTS

The provisions of this Addendum form an integral part of, are incorporated into, and modify the Franchise Disclosure Document, the franchise agreement, and all related agreements regardless of anything to the contrary contained therein. This Addendum applies if: (a) the offer to sell a franchise is accepted in Washington; (b) the purchaser of the franchise is a resident of Washington; and/or (c) the franchised business that is the subject of the sale is to be located or operated, wholly or partly, in Washington.

1. **Conflict of Laws.** In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, chapter 19.100 RCW will prevail.
2. **Franchisee Bill of Rights.** RCW 19.100.180 may supersede provisions in the franchise agreement or related agreements concerning your relationship with the franchisor, including in the areas of termination and renewal of your franchise. There may also be court decisions that supersede the franchise agreement or related agreements concerning your relationship with the franchisor. Franchise agreement provisions, including those summarized in Item 17 of the Franchise Disclosure Document, are subject to state law.
3. **Site of Arbitration, Mediation, and/or Litigation.** In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.
4. **General Release.** A release or waiver of rights in the franchise agreement or related agreements purporting to bind the franchisee to waive compliance with any provision under the Washington Franchise Investment Protection Act or any rules or orders thereunder is void except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2). In addition, any such release or waiver executed in connection with a renewal or transfer of a franchise is likewise void except as provided for in RCW 19.100.220(2).
5. **Statute of Limitations and Waiver of Jury Trial.** Provisions contained in the franchise agreement or related agreements that unreasonably restrict or limit the statute of limitations period for claims under the Washington Franchise Investment Protection Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.
6. **Transfer Fees.** Transfer fees are collectable only to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

7. **Termination by Franchisee.** The franchisee may terminate the franchise agreement under any grounds permitted under state law.

8. **Certain Buy-Back Provisions.** Provisions in franchise agreements or related agreements that permit the franchisor to repurchase the franchisee's business for any reason during the term of the franchise agreement without the franchisee's consent are unlawful pursuant to RCW 19.100.180(2)(j), unless the franchise is terminated for good cause.

9. **Fair and Reasonable Pricing.** Any provision in the franchise agreement or related agreements that requires the franchisee to purchase or rent any product or service for more than a fair and reasonable price is unlawful under RCW 19.100.180(2)(d).

10. **Waiver of Exemplary & Punitive Damages.** RCW 19.100.190 permits franchisees to seek treble damages under certain circumstances. Accordingly, provisions contained in the franchise agreement or elsewhere requiring franchisees to waive exemplary, punitive, or similar damages are void, except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2).

11. **Franchisor's Business Judgement.** Provisions in the franchise agreement or related agreements stating that the franchisor may exercise its discretion on the basis of its reasonable business judgment may be limited or superseded by RCW 19.100.180(1), which requires the parties to deal with each other in good faith.

12. **Indemnification.** Any provision in the franchise agreement or related agreements requiring the franchisee to indemnify, reimburse, defend, or hold harmless the franchisor or other parties is hereby modified such that the franchisee has no obligation to indemnify, reimburse, defend, or hold harmless the franchisor or any other indemnified party for losses or liabilities to the extent that they are caused by the indemnified party's negligence, willful misconduct, strict liability, or fraud.

13. **Attorneys' Fees.** If the franchise agreement or related agreements require a franchisee to reimburse the franchisor for court costs or expenses, including attorneys' fees, such provision applies only if the franchisor is the prevailing party in any judicial or arbitration proceeding.

14. **Noncompetition Covenants.** Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provision contained in the franchise agreement or elsewhere that conflicts with these limitations is void and unenforceable in Washington.

15. **Nonsolicitation Agreements.** RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii)

soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

16. Questionnaires and Acknowledgments. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

17. Prohibitions on Communicating with Regulators. Any provision in the franchise agreement or related agreements that prohibits the franchisee from communicating with or complaining to regulators is inconsistent with the express instructions in the Franchise Disclosure Document and is unlawful under RCW 19.100.180(2)(h).

18. Advisory Regarding Franchise Brokers. Under the Washington Franchise Investment Protection Act, a “franchise broker” is defined as a person that engages in the business of the offer or sale of franchises. A franchise broker represents the franchisor and is paid a fee for referring prospects to the franchisor and/or selling the franchise. If a franchisee is working with a franchise broker, franchisees are advised to carefully evaluate any information provided by the franchise broker about a franchise. The undersigned parties do hereby acknowledge receipt of this Addendum.

IN WITNESS WHEREOF, the parties hereto have duly executed, sealed and delivered this Addendum dated this _____ day of _____, 20____.

ATTEST

NBC FRANCHISOR LLC

Witness

By: _____
Name: _____
Title: _____

FRANCHISEE:

Witness

EXHIBIT H TO THE DISCLOSURE DOCUMENT
AMENDMENT TO NBC FRANCHISOR LLC
FRANCHISE AGREEMENT OR DEVELOPMENT RIGHTS RIDER
REQUIRED BY THE STATE OF WISCONSIN

This Amendment shall pertain to franchises sold in the State of Wisconsin and shall be for the purpose of complying with the Wisconsin Fair Dealership Law. Notwithstanding anything which may be contained in the body of the Franchise Agreement or Development Rights Rider to be contrary, the Agreements shall be amended as follows:

Ch. 135, Stats., the Wisconsin Fair Dealership Law, supersedes any provisions of this Agreement or a related document between Franchisor and franchisee/developer inconsistent with the Law.

ATTEST

NBC FRANCHISOR LLC

Witness

By:_____
Name:_____
Title:_____

FRANCHISEE:

Witness

EXHIBIT H TO THE DISCLOSURE DOCUMENT

ADDENDUM TO NBC FRANCHISOR LLC FRANCHISE DISCLOSURE DOCUMENT REQUIRED BY THE STATE OF WISCONSIN

For franchises and franchisees/developers subject to the Wisconsin Fair Dealership Law, the following information supersedes or supplements, as the case may be, the corresponding disclosures in the main body of the text of the NBC Franchisor LLC Wisconsin Franchise Disclosure Document.

Item 17.

For Wisconsin franchisee/developers, ch. 135, Stats., the Wisconsin Fair Dealership Law, supersedes any provisions of the Franchise Agreement or a related contract between Franchisor and franchisee/developer inconsistent with the Law.

EXHIBIT I TO THE DISCLOSURE DOCUMENT

CONFIDENTIALITY AND NONDISCLOSURE **NBC FRANCHISOR LLC**

Given the confidential nature of the information to be provided to persons interested in purchasing a Nothing Bundt Cakes franchise (“Prospective Franchisee”) during their evaluation of the Nothing Bundt Cakes franchise opportunity (“NBF Franchises”), NBC Franchisor LLC (the “Franchisor”) requires that should the Prospective Franchisee not purchase a NBF Franchise, the Prospective Franchisee may not use any of the information provided by Franchisor during the Prospective Franchisee’s evaluation of Franchisor’s business, for any purpose whatsoever. Therefore, Franchisor requires Prospective Franchisees interested in learning about the operation of a NBF Franchise to execute this “Confidentiality & Nondisclosure Agreement”.

Now, Therefore –

1. Prospective Franchisees acknowledges that he/she will be provided confidential information regarding the development and operation of Nothing Bundt Cakes bakeries.

2. It is further understood that Franchisor has invested significant money to develop certain proprietary and confidential systems and trade secrets relating to the operation of a NBF Franchise, which include, without limitation, Proprietary Recipes and other standards and specifications relating to food preparation and presentation, kitchen equipment, and the build-out of a Nothing Bundt Cakes bakery; as well as information about proprietary merchandise, proprietary software Franchisor may now or in the future create; the Franchisor’s Operations Manual and copyrighted materials; food preparation and baking methods; and other techniques and know-how concerning the operation of the Franchisor’s business (“Confidential Information”).

3. Therefore, any and all Confidential Information provided to Prospective Franchisees during in-person meetings with the Company, as well as information that may be provided (in any format) to Prospective Franchisee by other means such as by personal meetings, conversation, mail, fax or electronic transmissions, shall be deemed to be Confidential Information for purposes of this Agreement.

4. The Confidential Information that is disclosed to Prospective Franchisees is being provided solely on the condition that the Prospective Franchisee(s) agree herein that he/she shall hold in strict confidence all Confidential Information and all other information provided them by the Company. Unless the Franchisor otherwise agrees in writing, the Prospective Franchisee will not disclose any such information even after said person(s) cease to be considered a Prospective Franchisee; and, the Prospective Franchisee will not use any such information for the purpose of operating or owning a business that is considered to be in competition with Nothing Bundt Cakes bakeries.

5. Except as otherwise approved in writing by the Franchisor, the prospective Franchisee shall not for himself/herself, or through, on behalf of, or in conjunction with any person, persons, partnership, corporation or limited liability company, own, maintain, engage in, lend money to, extend credit to, have controlling interest in, or be employed as an officer, director, executive, or principal of any bakery, except as stipulated in Item 8 below.

6. If all or any portion of a covenant in this Agreement is held unreasonable or unenforceable by a court or agency having valid jurisdiction in an unappealed final decision to which the

Franchisor is a party, the Prospective Franchisee expressly agree to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of this Agreement.

7. The Prospective Franchisee is aware that a violation of this Agreement will cause Franchisor irreparable harm; and therefore acknowledges and agrees that the Franchisor may apply for the issuance of an injunction preventing the Prospective Franchisee from violating this Agreement. In addition, the prospective Franchisee hereby agrees to pay Franchisor all costs it incurs, including, without limitation, legal fees and expenses, if this Agreement is enforced.

8. Notwithstanding anything stated herein, this Agreement shall not restrict the Prospective Franchisee from purchasing a franchise from other companies operating bakeries; provided, however, that Prospective Franchisee does not in any manner use the information learned while discussing the Franchise opportunity with Franchisor.

9. This Agreement shall be construed under the laws of the State of Texas. The only way this Agreement can be changed is in writing signed by both the Franchisor and me.

ACKNOWLEDGED

PROSPECTIVE FRANCHISEE

Signature: _____

Date: _____

Name: _____

EXHIBIT J TO THE DISCLOSURE DOCUMENT
FRANCHISEE DISCLOSURE ACKNOWLEDGMENT STATEMENT

THIS ACKNOWLEDGEMENT SHALL NOT BE COMPLETED BY YOU, AND WILL NOT APPLY, IF THE OFFER OR SALE OF THE FRANCHISE IS SUBJECT TO THE STATE FRANCHISE DISCLOSURE LAWS IN THE STATES OF CALIFORNIA, HAWAII, ILLINOIS, INDIANA, MARYLAND, MICHIGAN, MINNESOTA, NEW YORK, NORTH DAKOTA, RHODE ISLAND, SOUTH DAKOTA, VIRGINIA, WASHINGTON, OR WISCONSIN.

THIS ACKNOWLEDGEMENT SHALL NOT BE COMPLETED BY YOU, AND WILL NOT APPLY, IF THE FRANCHISE IS TO BE OPERATED IN, OR IF YOU ARE A RESIDENT OF, CALIFORNIA OR MARYLAND.

As you know, NBC Franchisor LLC (the “Franchisor”) and you are preparing to enter into a Franchise Agreement for the establishment and operation of a “Nothing Bundt Cakes” Bakery. The purpose of this Questionnaire is to determine whether any statements or promises were made to you by employees or authorized representatives of Franchisor, or by employees or authorized representatives of a broker acting on behalf of the Franchisor (“Broker”), that have not been authorized, or that were not disclosed in the Disclosure Document or that may be untrue, inaccurate or misleading. The Franchisor, through the use of this document, desires to ascertain (a) that the undersigned, individually and as a representative of any legal entity established to acquire the franchise rights, fully understands and comprehends that the purchase of a franchise is a business decision, complete with its associated risks, and (b) that you are not relying upon any oral statement, representations, promises or assurances during the negotiations for the purchase of the franchise which have not been authorized by Franchisor.

In the event that you are intending to purchase an existing “Nothing Bundt Cakes” Bakery from an existing Franchisee, you may have received information from the transferring Franchisee, who are not employees or representatives of Franchisor. The questions below do not apply to any communications that you had with the transferring Franchisee. Please review each of the following questions and statements carefully and provide honest and complete responses to each.

1. Are you seeking to enter into the Franchise Agreement in connection with a purchase or transfer of an existing “Nothing Bundt Cakes” Bakery from an existing Franchisee?

Yes _____ No _____
2. I had my first face-to-face meeting with a Franchisor representative on _____, 20____.
3. Have you received and personally reviewed the Franchise Agreement and each Addendum related agreement attached to it?

Yes _____ No _____
4. Do you understand all of the information contained in the Franchise Agreement, each Addendum and related agreement provided to you?

Yes _____ No _____

If no, what parts of the Franchise Agreement, any Addendum, and/or related agreement do you not understand? (Attach additional pages, if necessary.)

5. Have you received and personally reviewed the Franchisor's Disclosure Document (Disclosure Document) that was provided to you?

Yes _____ No _____

6. Did you sign a receipt for the Disclosure Document indicating the date you received it?

Yes _____ No _____

7. Do you understand all of the information contained in the Disclosure Document and any state-specific Addendum to the Disclosure Document?

Yes _____ No _____

If No, what parts of the Disclosure Document and/or Addendum do you not understand? (Attach additional pages, if necessary.)

8. Have you discussed the benefits and risks of establishing and operating a "Nothing Bundt Cakes" Bakery with an attorney, accountant, or other professional advisor?

Yes _____ No _____

If No, do you wish to have more time to do so?

Yes _____ No _____

9. Do you understand that the success or failure of your "Nothing Bundt Cakes" Bakery will depend in large part upon your skills and abilities, competition from other businesses, interest rates, inflation, labor and supply costs, location, lease terms, your management capabilities and other economic, and business factors?

Yes _____ No _____

10. Has any employee or other person speaking on behalf of the Franchisor made any statement or promise concerning the revenues, project cost, (project cost), profits or operating costs of a "Nothing Bundt Cakes" Bakery operated by the Franchisor or its Franchisees, that is contrary to the information contained in the Disclosure Document?

Yes _____ No _____

11. Has any employee or other person speaking on behalf of the Franchisor made any statement or promise regarding the amount of money you may earn in operating the franchised business that is contrary to the information contained in the Disclosure Document?
- Yes _____ No _____
12. Has any employee or other person speaking on behalf of the Franchisor made any statement or promise concerning the total amount of revenue the “Nothing Bundt Cakes” Bakery will generate, that is contrary to the information contained in the Disclosure Document?
- Yes _____ No _____
13. Has any employee or other person speaking on behalf of the Franchisor made any statement or promise regarding the costs you may incur in operating the “Nothing Bundt Cakes” Bakery that is contrary to or different from, the information contained in the Disclosure Document?
- Yes _____ No _____
14. Has any employee or other person speaking on behalf of the Franchisor made any statement or promise concerning the likelihood of success that you should or might expect to achieve from operating a “Nothing Bundt Cakes” Bakery?
- Yes _____ No _____
15. Has any employee or other person speaking on behalf of the Franchisor made any statement, promise or agreement concerning the advertising, marketing, training, support service or assistance that the Franchisor will furnish to you that is contrary to, or different from, the information contained in the Disclosure Document?
- Yes _____ No _____
16. Have you entered into any binding agreement with the Franchisor concerning the purchase of this franchise prior to today?
- Yes _____ No _____
17. Have you paid any money to the Franchisor concerning the purchase of this franchise prior to today?
- Yes _____ No _____
18. Have you spoken to any other franchisee(s) of this system before deciding to purchase this franchise? If so, who? _____
- _____

If you have answered Yes to any one of questions 10-17, please provide a full explanation of each Yes answer in the following blank lines. (Attach additional pages, if necessary, and refer to them below.) If you have answered No to each of questions 10-17, please leave the following lines blank.

I signed the Franchise Agreement and Addendum (if any) on _____, 20____, and acknowledge that no Agreement or Addendum is effective until signed and dated by the Franchisor.

Please understand that your responses to these questions are important to us and that we will rely on them. By signing this Questionnaire, you are representing that you have responded truthfully to the above questions.

A. You recognize and understand that business risks, which exist in connection with the purchase of any business, make the success or failure of the franchise subject to many variables, including among other things, your skills and abilities, the hours worked by you, competition, interest rates, the economy, inflation, franchise location, operation costs, lease terms and costs and the marketplace. You hereby acknowledge your awareness of and willingness to undertake these business risks.

B. You agree and state that the decision to enter into this business risk is in no manner predicated upon any oral representation, assurances, warranties, guarantees or promises made by Franchisor or any of its officers, employees or agents (including the Broker or any other broker) as to the likelihood of success of the franchise. Except as contained in the Disclosure Document, you acknowledge that you have not received any information from the Franchisor or any of its officers, employees or agents (including the Broker or any other broker) concerning actual, projected or forecasted franchise sales, profits or earnings. If you believe that you have received any information concerning actual, average, projected or forecasted franchise sales, profits or earnings other than those contained in the Disclosure Document, please describe those in the space provided below or write "None".

C. You further acknowledge that the President of the United States of America has issued Executive Order 13224 (the "Executive Order") prohibiting transactions with terrorists and terrorist organizations and that the United States government has adopted, and in the future may adopt, other anti-terrorism measures (the "Anti-Terrorism Measures"). The Franchisor therefore requires certain certifications that the parties with whom it deals are not directly involved in terrorism. For that reason, you hereby certify that neither you nor any of your employees, agents or representatives, nor any other person or entity associated with you, is:

- (i) a person or entity listed in the Annex to the Executive Order;
- (ii) a person or entity otherwise determined by the Executive Order to have committed acts of terrorism or to pose a significant risk of committing acts of terrorism;
- (iii) a person or entity who assists, sponsors, or supports terrorists or acts of terrorism; or
- (iv) owned or controlled by terrorists or sponsors of terrorism.

You further covenant that neither you nor any of your employees, agents or representatives, nor any other person or entity associated with you, will during the term of the Franchise Agreement become a person or entity described above or otherwise become a target of any Anti-Terrorism Measure.

Acknowledged this ____ day of _____, 20____.

Sign here if you are taking the franchise as an
INDIVIDUAL

Sign here if you are taking the franchise as a
CORPORATION, LIMITED LIABILITY
COMPANY OR PARTNERSHIP

Signature

Print Name_____

Signature

Print Name_____

Signature

Print Name_____

Signature

Print Name_____

Print Name of Legal Entity

By:_____
Signature

Print Name_____

Title_____

EXHIBIT K TO THE DISCLOSURE DOCUMENT
FORM OF GENERAL RELEASE

NBC FRANCHISOR LLC

SAMPLE GENERAL RELEASE AGREEMENT

THIS AGREEMENT ("Agreement") is made and entered into this ____ day of _____, 20____ by and between NBC Franchisor LLC, a Delaware limited liability company having its principal place of business located at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244 (the "Franchisor"), and _____, an individual residing at _____ OR _____ (hereinafter referred to as "Releasor"), wherein the parties hereto, in exchange for good and valuable consideration, the sufficiency and receipt of which is hereby acknowledged, and in reliance upon the representations, warranties, and comments herein are set forth, do agree as follows:

1. **Release by Releasor:**

Releasor does for itself, its successors, assigns, personal representatives, agents, owners, managers, members, officers, employees, principals and affiliated entities (Releasor Parties"), hereby forever release and discharge Franchisor and any past or present, direct or indirect affiliate, wholly owned or controlled corporation, subsidiary, successor or assign thereof and any past or present shareholder, member, manager, officer, director, employee, or agent of any of them ("collectively, the "NBC Parties") from any and all claims, demands, costs, expenses, causes of action, damages, suits, duties, liabilities, agreements and contracts, indebtedness, accounts of every kind or nature, whether presently known or unknown, suspected or unsuspected, disclosed or undisclosed, actual or potential (all such matters, collectively, "Claims"), which Releasor and any other Releasor Parties may now have, or may hereafter claim to have or to have acquired against them of whatever source or origin, arising out of or related to any and all transactions of any kind or character at any time prior to and including the date hereof, including generally any and all claims at law or in equity, those arising under the common law or state or federal statutes, rules or regulations such as, by way of example only, franchising, securities and anti-trust statutes, rules or regulations, in any way arising out of or connected with (i) the offer and sale of the Nothing Bundt Cakes franchise, (ii) the Franchise Agreement, and any renewals thereof, and (iii) the operation of the Bakery up to the date of this release or (iv) otherwise arising out of or related in any way to Releasor's or the Releasor's Parties' relationship, from the beginning of time to the date of the execution of this Release. Further, Releasor and Releasor Parties promise never from this day forward, directly or indirectly, to institute, prosecute, commence, join in, or generally attempt to assert or maintain any action thereon against any of the NBC Parties, in any court or tribunal of the United States of America, any state thereof, or any other jurisdiction for any matter or claim arising before execution of this Release. In the event Releasor or any Releasor Party breaches any of such promises, covenants, or undertakings made herein by any act or omission, Releasor shall pay, by way of indemnification, all costs and expenses of the NBC Parties caused by the act or omission, including reasonable attorneys' fees.

2. Releasor and the Releasor Parties hereto represent and warrant that no portion of any Claim, released hereby has been assigned or transferred by Releasor or any Releasor Party to any other party, firm or entity in any manner including, but not limited to, assignment or transfer by subrogation or by operation of law. In the event that any Claim shall be made or institute against any released party because of any such purported assignment, transfer or subrogation, the assigning or transferring party agrees to indemnify and hold such released party free and harmless from and against any such claim, demand or suit, including reasonable costs and attorneys' fees incurred in connection therewith. It is further agreed that this indemnification and hold harmless agreement shall not require payment to such claimant as a condition precedent to recovery under this paragraph.

3. Each party acknowledges and warrants that his, her or its execution of this Agreement is free and voluntary.

4. Texas law shall govern the validity and interpretation of this Agreement, as well as the performance due thereunder. This Agreement is binding upon and inures to the benefit of the respective assigns, successors, heirs and legal representatives of the parties hereto.

5. In the event that any action is filed to interpret any provision of this Agreement, or to enforce any of the terms thereof, the prevailing party shall be entitled to its reasonable attorneys' fees and costs incurred therein, and said action must be filed in the State of Texas.

6. This Agreement may be signed in counterparts, each of which shall be binding against the party executing it and considered as the original.

IN WITNESS WHEREOF, the parties hereto, intending to be legally bound hereby, have executed this Agreement effective as of the date first above.

Witness:

RELEASOR:

(Name)

Witness:

NBC FRANCHISOR LLC:

By: _____
Name: _____
Title: _____

EXHIBIT L TO THE DISCLOSURE DOCUMENT
STATE EFFECTIVE DATES

The following states require that this Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.

This Disclosure Document is either not registered or registered, on file or exempt from registration in the following states having franchise registration and disclosure laws or business opportunity laws, with the following effective dates:

California	April 30, 2026 (Exempt)
Hawaii	Pending
Illinois	April 30, 2026 (Exempt)
Indiana	April 30, 2026 (Exempt)
Maryland	May 20, 2026
Michigan	April 30, 2026
Minnesota	Pending
New York	April 30, 2026 (Exempt)
North Dakota	Pending
Rhode Island	May 21, 2026
South Dakota	May 15, 2026
Virginia	Pending
Washington	May 23, 2026
Wisconsin	May 6, 2026, as amended May 26, 2026

RECEIPT
(KEEP THIS COPY FOR YOUR RECORDS)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If NBC Franchisor LLC offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. New York requires that we give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If NBC Franchisor LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, DC 20580 and the appropriate state agency listed on Exhibit A.

Issuance date: April 30, 2026, as amended May 26, 2026.

The franchise seller is NBC Franchisor LLC, located at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244. Its telephone number is (972) 239-3034.

Any additional individual franchise sellers involved in offering the Nothing Bundt Cakes franchises are: Joel Larkin, 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244, joel.larkin@nothingbundtcakes.com; (469) 534-3292 and _____. NBC Franchisor LLC authorizes the agents listed in Exhibit A to receive service of process for it.

I have received a disclosure document dated April 30, 2026, as amended May 26, 2026, that included the following Exhibits:

A – List of State Agencies/Agents for Service of Process	G – Franchisees Who Have Left the System
B – Franchise Agreement	H – State Specific Addendum
C – Development Rights Rider	I – Confidentiality and Non-Disclosure Agreement
D – Financial Statements	J – Franchisee Disclosure Acknowledgment Statement
E – Operations Manual Table of Contents	K – Form of General Release
F – List of Franchisees	L – State Effective Dates

Date: _____
(Do not leave blank)

Signature of Prospective Franchisee

Print Name

You may return the signed receipt either by signing, dating and mailing it to NBC Franchisor LLC at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244, or emailing a copy of the signed and dated receipt to legal@nothingbundtcakes.com.

RECEIPT
(RETURN THIS COPY TO US)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If NBC Franchisor LLC offers you a franchise, it must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale. New York requires that we give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If NBC Franchisor LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, DC 20580 and the appropriate state agency listed on Exhibit A.

Issuance date: April 30, 2026, as amended May 26, 2026.

The franchise seller is NBC Franchisor LLC, located at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244. Its telephone number is (972) 239-3034.

Any additional individual franchise sellers involved in offering the Nothing Bundt Cakes franchises are: Joel Larkin, 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244, joel.larkin@nothingbundtcakes.com; (469) 534-3292 and _____. NBC Franchisor LLC authorizes the agents listed in Exhibit A to receive service of process for it.

I have received a disclosure document dated April 30, 2026, as amended May 26, 2026, that included the following Exhibits:

A – List of State Agencies/Agents for Service of Process	G – Franchisees Who Have Left the System
B – Franchise Agreement	H – State Specific Addendum
C – Development Rights Rider	I – Confidentiality and Non-Disclosure Agreement
D – Financial Statements	J – Franchisee Disclosure Acknowledgment Statement
E – Operations Manual Table of Contents	K – Form of General Release
F – List of Franchisees	L – State Effective Dates

Date: _____
(Do not leave blank)

Signature of Prospective Franchisee

Print Name

You may return the signed receipt either by signing, dating and mailing it to NBC Franchisor LLC at 5005 Lyndon B. Johnson Pkwy, Suite 600, Dallas, Texas 75244, or by emailing a copy of the signed and dated receipt to legal@nothingbundtcakes.com.